

FISCAL YEAR
2023/24



COUNTY OF TULARE
RECOMMENDED BUDGET

Cover: Jordan Peak from Blue Ridge, Springville Ca

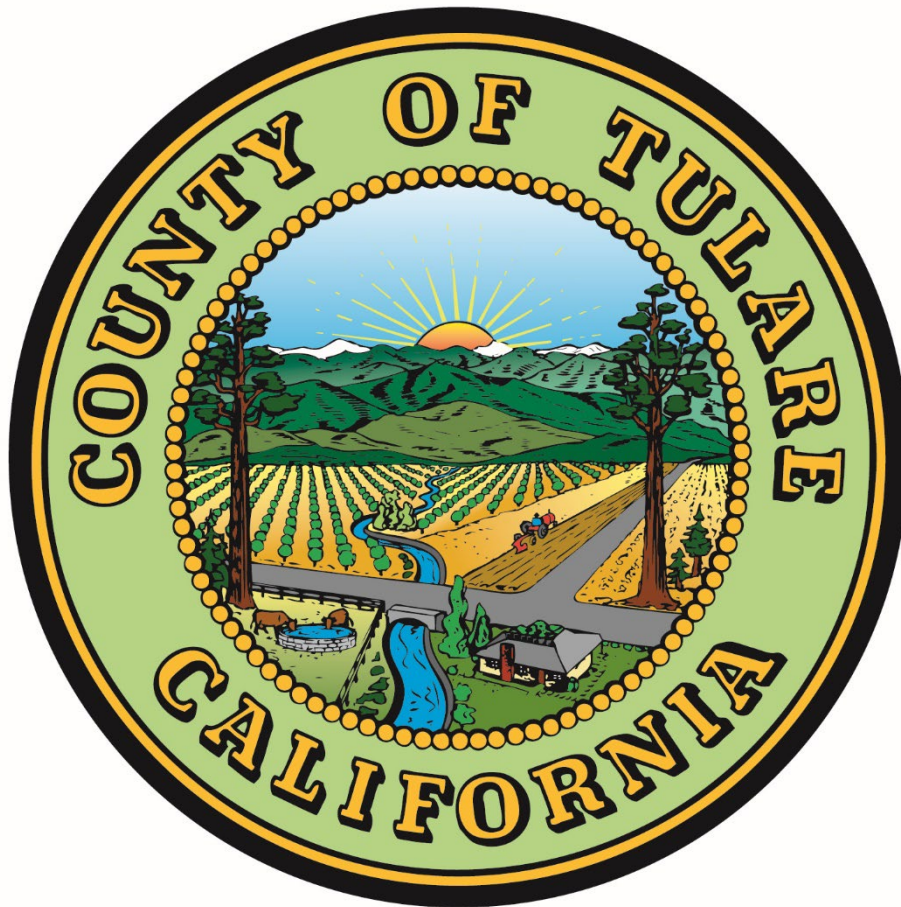
Photographer: Anthony Hargus is a seasoned photographer from Porterville, CA. For 17 years, he has focused on landscape photography and has a passion for capturing the natural beauty of the mountain surroundings of his hometown. His real estate photography is recognized nationwide for showcasing properties in their best light. Combining technical precision with artistic sensibility, Hargus continues to create stunning imagery that leaves a lasting impression on his viewers, solidifying his position as an accomplished local photographer.

COUNTY OF TULARE

RECOMMENDED BUDGET

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FOR THE FISCAL YEAR ENDING JUNE 30, 2024



PRESENTED TO THE BOARD OF SUPERVISORS
BY THE COUNTY ADMINISTRATIVE OFFICE

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COUNTY OF TULARE

RECOMMENDED BUDGET FY 2023/24

BOARD OF SUPERVISORS



Larry Micari, Vice Chair
District 1 Supervisor



Pete Vander Poel
District 2 Supervisor



Amy Shuklian
District 3 Supervisor



Eddie Valero
District 4 Supervisor



Dennis Townsend, Chair
District 5 Supervisor

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COUNTY OF TULARE

MISSION, VISION STATEMENTS AND CORE VALUES

MISSION STATEMENT

To provide the residents of Tulare County with quality services to improve and sustain the region's safety, economic well-being, and quality of life.

VISION STATEMENT

A county government that has earned the trust, respect, and support of its residents through collaboration, fair, and effective service.

CORE VALUES

The County of Tulare is committed to a collaborative and team-oriented approach to service that is anchored in our shared values of:

- Accountability
- Can-do Attitude
- Commitment
- Compassion
- Fairness
- Innovation
- Professionalism
- Respect
- Respect for Diversity
- Responsiveness

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COUNTY OF TULARE

RECOMMENDED BUDGET FY 2023/24

PREPARED BY THE COUNTY ADMINISTRATIVE OFFICE

RECOMMENDED BY:

JASON T. BRITT
*County Administrative
Officer*

JOHN HESS
*Assistant County
Administrative Officer*

PAUL GUERRERO
Principal Administrative Analyst

Budget: Mid-Year, Recommended, and Adopted
Assessor/Clerk-Recorder
Auditor-Controller/
Treasurer -Tax Collector
Board of Supervisors
Capital Acquisition
Contingency
County Administration
Debt Service
General Revenues
Information and Communications
Technology
Library
Miscellaneous Administration
Pension Obligation Bonds
Registrar of Voters
Retirement

ROBERT HERNANDEZ
Senior Administrative Analyst

County Fire
District Attorney
General Services Agency
Capital Projects
Internal Service Funds
Purchasing
Miscellaneous Criminal Justice
Probation
Public Defender
Sheriff-Coroner

MARTA RODRIGUEZ
Executive Assistant to the CAO

Administrative Regulations
Budget Review
Delegated Action Requests
FPPC Reporting
General Administration
Record Keeping

ALEXANDER CRUZ
Senior Administrative Analyst

Agricultural Commissioner
Child Support Services
County Counsel
Human Resources and Development
Health and Human Services Agency
Indigent Health Care
Realignment
Resource Management Agency
Airport and Transit
Assessment Districts/CSA's
CDBG/HOME
Flood Control
Road Fund
Terra Bella Sewer Maintenance District
Risk Management
Solid Waste
UC Cooperative Extension
Workforce Investment Board

CASSIE ALEGRE
Budget Technician

Master Schedule of Fees
Position Control
Trusts/Special Funds
Web Budget System 2.0

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COUNTY OF TULARE

DEPARTMENT LISTING FY 2023/24

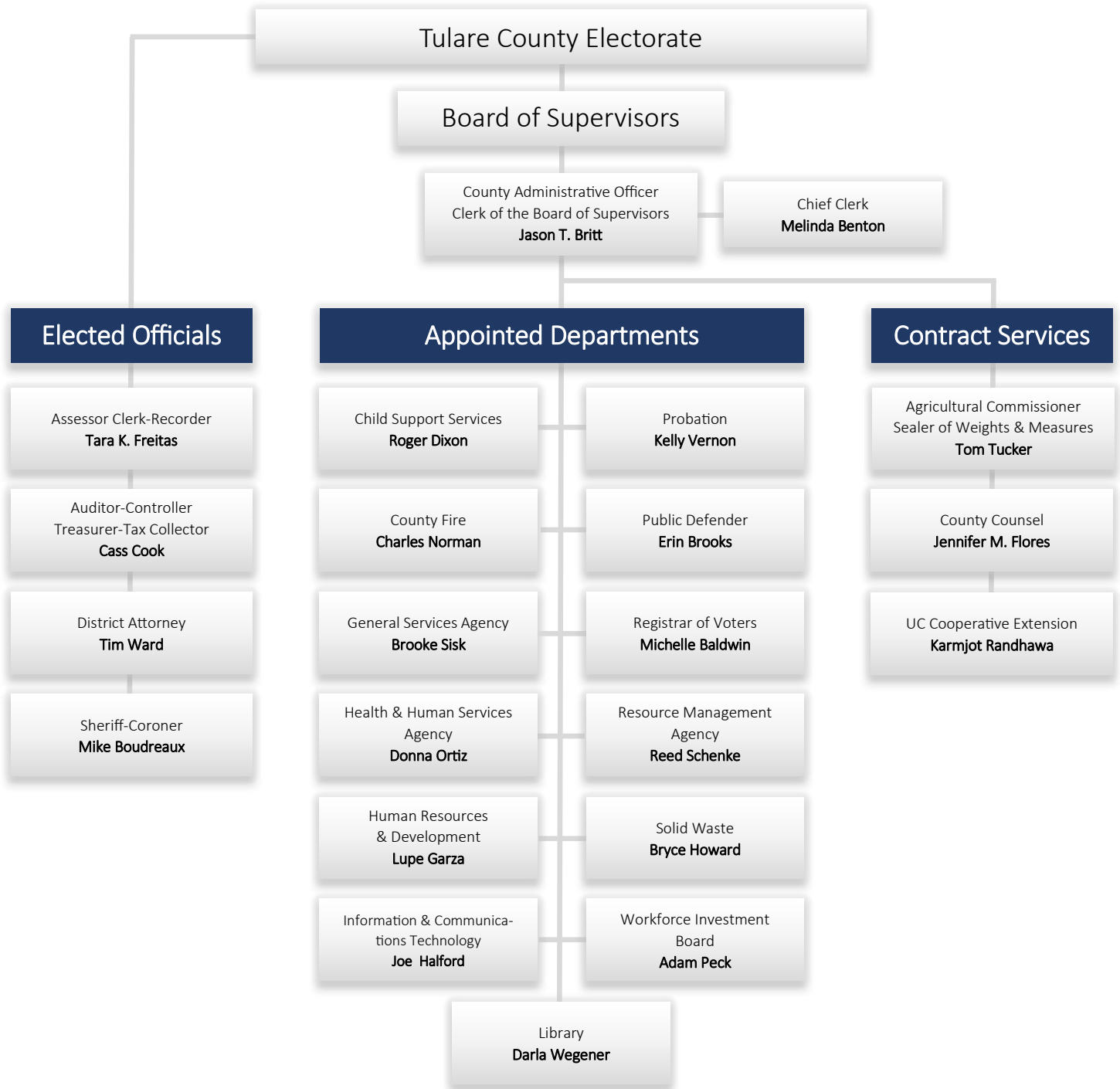
| | | |
|--|-----------------------|----------|
| AGRICULTURAL COMMISSIONER/SEALER OF WEIGHTS AND MEASURES | TOM TUCKER | 684-3350 |
| ASSESSOR/CLERK-RECORDER | TARA K. FREITAS | 636-5100 |
| AUDITOR-CONTROLLER/TREASURER-TAX COLLECTOR | CASS COOK | 636-5200 |
| BOARD OF SUPERVISORS | CHAIR DENNIS TOWNSEND | 636-5000 |
| CHILD SUPPORT SERVICES | ROGER DIXON | 713-5700 |
| COUNTY ADMINISTRATIVE OFFICE | JASON T. BRITT | 636-5005 |
| COUNTY COUNSEL | JENNIFER M. FLORES | 636-4950 |
| DISTRICT ATTORNEY | TIM WARD | 636-5494 |
| COUNTY FIRE | CHARLES NORMAN | 802-9800 |
| GENERAL SERVICES AGENCY | BROOKE SISK | 627-7227 |
| HEALTH AND HUMAN SERVICES AGENCY | DONNA ORTIZ | 624-8000 |
| HUMAN RESOURCES AND DEVELOPMENT | LUPE GARZA | 636-4900 |
| INFORMATION AND COMMUNICATIONS TECHNOLOGY | JOE HALFORD | 622-7100 |
| LIBRARY | DARLA WEGENER | 713-2700 |
| PROBATION | KELLY VERNON | 713-2750 |
| PUBLIC DEFENDER | ERIN BROOKS | 636-4500 |
| REGISTRAR OF VOTERS | MICHELLE BALDWIN | 624-7300 |
| RESOURCE MANAGEMENT AGENCY | REED SCHENKE | 624-7000 |
| SHERIFF-CORONER | MIKE BOUDREAUX | 802-9400 |
| SOLID WASTE | BRYCE HOWARD | 624-7195 |
| UC COOPERATIVE EXTENSION | KARMJOT RANDHAWA | 684-3300 |
| WORKFORCE INVESTMENT BOARD | ADAM PECK | 713-5200 |

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COUNTY OF TULARE

ORGANIZATIONAL CHART FY 2023/24



The organization chart is a visual depiction of the way work is distributed within the County of Tulare. It is also meant to be a tool to help our working relationship with the residents of Tulare County to create channels of communication in order to better accomplish our goals and objectives.

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County General Index

| | |
|--|-----|
| Board of Supervisors | i |
| Mission and Vision Statements, and Core Values | iii |
| Department Budget Assignments | v |
| Department Listing | vii |
| County of Tulare Organizational Chart | ix |
| Count Administrative Officer Budget Message | 5 |
| Executive Budget Summary | 9 |

Budgetary Information

| | |
|---|----|
| Strategic Business Plan | 21 |
| Statistical Profile | 25 |
| Employee Total Compensation | 37 |
| Sub Fund and Fund Balance Summary | 43 |
| Capital Expenditures | 55 |
| Capital Assets Summary | 57 |
| Appropriations and Revenues Summary | 61 |
| Consolidated Financial Schedules | 67 |

Governmental Funds - Operating Budgets

| | |
|--|-----|
| Board of Supervisors | 111 |
| Miscellaneous Administration | 115 |
| Agricultural Commissioner/Sealer of Weights and Measures | 117 |
| Assessor/Clerk-Recorder | 121 |
| Auditor-Controller/Treasurer-Tax Collector | 126 |
| General Revenues | 131 |
| Purchasing | 133 |
| Contingency | 135 |
| UC Cooperative Extension | 137 |
| County Counsel | 142 |
| County Administration | 146 |
| General Services Agency | 150 |
| Registrar of Voters | 154 |
| Central Telephone Services | 157 |
| Capital Acquisitions | 159 |

Governmental Funds - Operating Budgets Continued

| | |
|---|-----|
| District Attorney | 161 |
| Health & Human Services Agency | 166 |
| Human Resources & Development | 174 |
| Probation | 178 |
| Public Defender | 184 |
| Resource Management Agency | 189 |
| Sheriff-Coroner | 193 |
| Citizens' Option for Public Safety (COPS) | 198 |
| Rural Crime Prevention | 200 |
| Juvenile Justice Crime Prevention Act | 203 |
| Miscellaneous Criminal Justice | 207 |
| Indigent Health Care | 209 |
| Library | 211 |
| Fish and Wildlife | 216 |
| Aviation | 218 |
| County Fire | 221 |
| Road Fund | 226 |
| Workforce Investment Board | 230 |
| Child Support Services | 235 |
| Mental Health Realignment | 239 |
| Health Realignment | 241 |
| Social Services Realignment | 243 |
| Tobacco Settlement | 245 |
| Pension Obligation Bonds | 247 |
| Building Debt Services | 249 |
| Capital Projects | 251 |
| ICT Special Projects | 254 |
| Community Development Block Grants | 258 |
| HOME Program | 261 |
| Housing Successor Agency | 263 |

Internal Service Funds

| | |
|--|-----|
| Risk Management (Workers' Compensation and Insurance)..... | 265 |
| Grounds Services | 270 |
| Facilities | 273 |
| Custodial Services..... | 276 |
| Fleet Services..... | 279 |
| Information and Communications Technology | 281 |
| Property Management | 286 |
| Communications..... | 288 |
| Mail Services..... | 291 |
| Copier Services | 293 |
| Print Services | 295 |
| Utilities | 297 |

Enterprise and Assessment Districts Funds

| | |
|---|-----|
| Transit..... | 299 |
| Solid Waste..... | 302 |
| Terra Bella Sewer Maintenance District..... | 305 |
| Assessment Districts (L and M Funds) | 308 |

County Service Areas

| | |
|--------------------------------------|-----|
| Lemon Cove Water | 323 |
| County Service Areas (Z Funds) | 325 |

Special Districts

| | |
|------------------------------|-----|
| Flood Control District | 333 |
|------------------------------|-----|

Position & Classification Reports

| | |
|----------------------------------|-----|
| Position Summary and Status..... | 337 |
| Position Allocation..... | 339 |
| Classification Listing..... | 355 |

Appendices

| | |
|---|-----|
| Budget Schedule..... | 383 |
| Budget Construction and Legal Requirements..... | 385 |
| Budget Glossary..... | 389 |

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BUDGET MESSAGE FROM THE CAO

Jason T. Britt

September 19, 2023

Dear Board of Supervisors:

It is my pleasure to present to you the Fiscal Year (FY) 2023/24 Recommended Budget for your consideration, review, modification, and/or adoption. I am pleased to announce that Tulare County continues to be financially stable and, in a sound, financial position. A financially strong and stable county is made possible by the prudent fiscal policies of the Board of Supervisors, the use of conservative revenue estimates, and the efforts of an outstanding County management team.

I would be remiss if I did not mention the historic March 2023 floods and the significant damage it caused throughout the County. I wish to extend a very special thank you to the Board of Supervisors, department and agency heads, first responders, employees, volunteers, and community members who assisted the County in responding to the flood event. However, I cannot emphasize enough the value of having a fiscally stable budget in order to respond to these types of events. Decades of financially sound and conservative fiscal practices allowed the County to effectively manage over \$50+ million dollars in flood-related expenses.

Tulare County finished FY 2022/23 with an unassigned fund balance of \$68.2 million, stemming from greater-than-anticipated countywide revenues, planned and unplanned departmental savings, and revenue from the American Rescue Plan Act. The unassigned fund balance is considered one-time monies and is budgeted according to the Board's adopted Financial Policies.

This recommended budget of \$1.98 billion dollars is balanced for all applicable funds as required by law. Consistent with previous years, the FY 2023/24 Recommended Budget was developed in accordance with the priorities established in Tulare County's adopted Strategic Business Plan and the following long-standing budgeting principles:

- a. Historically conservative and reasonable revenue estimates are budgeted to ensure a balanced budget;
- b. Maintain the Board's strong commitment to public safety;
- c. Proceeds from sales of real property are designated for future one-time capital needs;
- d. One-time funds are used for one-time purposes when setting agency/departmental budget targets;
- e. County agencies/departments seek grants and other funding opportunities, to the extent possible, to minimize reoccurring General Fund costs. Departments should maximize expenditure of subvented dollars prior to using General Fund dollars;
- f. County General Fund will not backfill revenue losses from state-mandated or grant-funded programs; and
- g. Any structural increases or substantial one-time funding to agency/departmental budgets require a new or expanded sources of revenue and operational efficiencies (corresponding reduction of expenses or programmatic or project re-direction of expenses) for budget sustainability.

Budget Message

County Budget Highlights

This \$1.98 billion budget, submitted to your Board for consideration, demonstrates Tulare County's sound financial position, and reflects the Board's policy to maintain feasible and sustainable fiscal operations within all of Tulare County's Governmental Funds, Internal Service Funds, Special District Funds, Enterprise Funds, Assessment Districts, and County Service Areas. Some notable budget highlights:

- General Fund budget increases from \$1.1 billion to \$1.2 billion (12.7% increase from FY 2022/23);
- General Fund discretionary revenues increase from \$207.7 million to \$221.8 million (6.8% increase from FY 2022/23);
- General Fund unassigned fund balance increases from \$68.1 million to \$68.2 million (less than 1% increase from FY 2022/23);
- Strategic Reserve increases from \$36 million to \$41 million; and
- Maintains General Fund Contingency at \$5 million.

The proposed budget also includes several investments in key County services. These investments will provide funds for future elections, increased retirement costs, building improvements, and other important needs. Some important investments include:

- Transfers \$1 million to the Public Agency Retirement Services (PARS) 115 trust to offset future retirement liabilities;
- Transfers \$1 million to the Equipment and Vehicle Replacement Fund;
- Transfers \$1.5 million to replenish the Election Trust Fund;
- Transfers \$1 million to the Homelessness and Community Activity Fund;
- Transfers \$1 million to the Litigation and Unallowable Reimbursement Fund for future litigation;
- Allocates \$6 million for the Capital Improvement Plan (decrease of \$1 million from FY 2022/23);
- Funds budgetary retirement costs from \$50.7 million to \$57.6 million (13.4% increase from FY 2022/23);
- Funds Pension Obligation Bond (POB) debt service payment of \$19.8 million;
- Allocates \$7 million for Fire support, debt services payment, equipment and vehicles;
- Allocates \$2.2 million for IT projects;
- Funds total employee compensation increases from \$437.2 million to \$472 million (7.9% increase from FY 2022/23);
- Allocates \$4.5 million for March 2023 Storms flood response and disaster abatement; and
- Allocates \$1 million for disaster management.

American Rescue Plan Act

On March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law and authorized \$90.6 million dollars in COVID-19 relief funds to Tulare County. On August 24, 2021, the Board of Supervisors approved the ARPA Interim Recovery Plan to align with the US Department of Treasury interim rules. In May 2022, the US Department of Treasury released the final rule which included broader eligibility guidelines and acceptable uses of the funds. On July 26, 2022, the Board of Supervisors adopted the ARPA Final Recovery Plan, which aligns the County's spending with the US Department of Treasury's final rule. As of June 30, 2023, the County has expended and obligated over \$60 million of ARPA funds. The FY 2023/24 budget reflects approximately \$21.5 million in ARPA Final Recovery Plan spending.

FY 2023/24 State Budget Highlights

On June 27, 2023, Governor Newsom signed California's FY 2023/24 Budget Act into law. This act put in place a spending plan for FY 2023/24 and reflects a \$310.8 billion spending plan for FY 2023/24. Additionally, it also closes an estimated \$32 billion budget deficit while setting aside about \$37.8 billion in reserves. Notable State Budget Act impacts on the County include the following:

- \$1 billion for Round 5 of the Homeless Housing, Assistance and Prevention (HHAP) Program, but no ongoing funding commitment. The budget also significantly modifies the HHAP program in ways that are consistent with the AT HOME plan including required collaboration, regional plans, and defined roles and responsibilities.
- Renewal of the Managed Care Organization (MCO) provider tax to maintain the MediCal program and support increased investments, including Medi-Cal provider rate increases and additional support for the Distressed Hospital Loan Program.
- Maintaining \$2.7 billion in funding to advance critical investments in forest health and fire prevention and includes \$116 million for increased seasonal firefighters in the June to December months.
- An increase in the IHSS collective bargaining penalty from 7 percent one-time to 10 percent applied annually until a collective bargaining agreement is reached, which is opposed by CSAC and was included in the budget agreement with no public input.
- The budget includes \$25 million to expand the current California Small Agriculture Business Drought and Flood Relief Grant Program and extends the program through January 1, 2027. This program provides direct assistance to farmers and farm businesses that have been affected by the 2023 storms.
- \$7.2 million to support statewide enforcement to combat organized crime, prioritizing the disruption of the production, supply, and distribution of fentanyl, opioid, and narcotic operations by the Department of Justice in coordination with local agencies.
- Transfer \$11.1 billion to the Medi-Cal Provider Payment Reserve Fund for investments in the Medi-Cal program, including provider reimbursement rate increases, support for financially distressed hospitals, workforce development programs, and other investments.
- In addition to the \$150 million one-time General Fund provided for the Distressed Hospital Loan Program by AB 112 (Chapter 6, Statutes of 2023), the budget authorizes the transfer of up to \$150 million from the Medi-Cal Provider Payment Reserve Fund (to be supported by MCO provider tax revenue), to the Program in FY 2023/24.

Forward Looking

On June 30, 2023, PFM Asset Management reported an increasing GDP, strong labor market, increasing interest rates, and declining inflation. All signs point to the US economy avoiding a recession for the near term. Consumer sentiment is mixed and optimistically cautious. Locally, we have started to see a slight softening in local sales tax and Prop 172 revenues as the pent-up spending demand of the pandemic wanes and as high interest rates and inflation persists. Property tax collections will continue to grow as the Assessor's office reported a 6.7% increase in assessed valuation for the year and RMA planning reports stable building permits year over year in unincorporated Tulare County. This is a positive sign that Tulare County continues to grow. Growth will demand more services to be provided by the County, particularly public safety services, which will continue to put pressure on the County's General Fund. The County continues to face growing wage pressure, retirement costs, health care costs, exponential growth in costs for jail medical and mental health, and expansion of programs by the State without additional funding. CARE Court and Cal AIM are both significant pieces of legislation that will be required to be implemented this year and require more services utilizing existing revenue streams. Additionally, the State is proposing to reform the Mental Health Services Act (Prop 63) which could further constrain the county's flexibility on how to respond to mental health crisis needs and homelessness.

Budget Message

This fiscal year, the County went live with an upgraded financial system that will help improve efficiencies for County departments. The Auditor's Office will complete this transition and upgrade to the new AFIN system which will allow for more self-service options by vendors and provide County staff with the most up to date accounting software. Additionally, the County is anticipated to implement a new human resources and payroll system by the beginning of FY 2024/25.

In future years, it is anticipated the County will encounter significant financial challenges as operational costs grow. Rising operational costs include labor; law enforcement and fire services; jail medical and mental health care; Internal Service Funds working capital reserves; Zones of Benefits; and the uncertain impacts of SGMA implementation and damage caused by historic flooding on our agricultural economy. The overall uncertainty in the economy coupled with growing operational costs, and state-imposed obligations to general county revenue will limit the County's capacity to fund new ongoing commitments in future years.

To maintain the County's financial stability and enjoy balanced budgets in future years, the Board should maintain the following budget philosophy and strategies: fund only mandated services, negotiate financially sustainable labor agreements, limit the issuance of debt, use one-time funds for one-time expenses, strive to fund the Strategic Reserve to the stated reserve ratio reflected in the Reserve Policy, collaborate with TCERA to minimize significant retirement cost increases, continue utilizing conservative revenue estimating practices, encourage departments to maximize the use of non-General-Fund revenues to minimize the burden on the General Fund, and encourage departments to adopt more efficient business practices.

Appreciation

I want to thank the Tulare County Board of Supervisors for their guidance and commitment to conservative fiscal practices. I appreciate all elected and appointed department and agency heads for their assistance throughout the budget process. Finally, I wish to thank my staff for their commitment and dedication to the budget process and budget book.

Please take a moment to review the Executive Summary of the FY 2023/24 Recommended Budget that directly follows this letter.

Respectfully submitted,

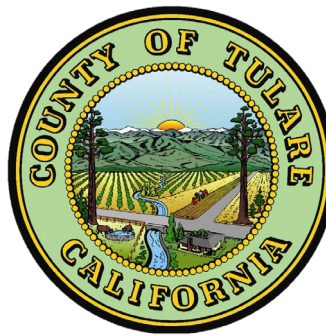
A handwritten signature in blue ink, appearing to read 'J. Britt', with a stylized flourish extending from the end.

Jason T. Britt
County Administrative Officer

County Administrative Officer

County Administration Building
2800 W. Burrel
Visalia, CA 93291
(559) 636-5005
(559) 733-6318

Jason T. Britt
County Administrative Officer



Board of Supervisors

Larry Micari, Vice Chair
District 1

Pete Vander Poel
District 2

Amy Shuklian
District 3

Eddie Valero
District 4

Dennis Townsend, Chair
District 5

EXECUTIVE BUDGET SUMMARY

GENERAL FUND BUDGET COMPARISON TO ACTUAL RESULTS IN FISCAL YEAR 2022/23

Tulare County ended FY 2022/23 in a strong financial position despite growing economic uncertainty, global supply-chain shortages, and persistent high inflation. The FY 2022/23 Adopted Budget improved or replaced county assets and equipment, supported expanded economic development investment, enhanced public safety and fire services, funded various capital projects and building improvements, increased the Strategic Reserve by \$3 million, maintained the County contingency fund to pre-pandemic levels, and funded an additional 7% cost of living salary increase due to historical inflation for county employees.

Achievements in FY 2022/23 include:

- Unassigned Fund Balance budgeted at \$68.1 million.
- \$5 million contingency maintained.
- \$2.5 million assigned for countywide equipment and vehicle replacement.
- \$2 million transferred for countywide equipment and vehicle replacement.
- \$2.4 million assigned for Jail Medical expenditures for County Detention Facilities.
- \$5 million transferred for Jail Medical expenditures for County Detention Facilities.
- \$500 thousand assigned for replenishment of Elections Trust Fund.
- \$3 million transferred for replenishment of Elections Trust Fund.
- \$7 million for Capital Improvements Plan were appropriated.
- \$2.5 million assigned for economic development support.
- \$2.6 million assigned for County building remodels and space planning.
- \$6 million transferred for County building remodels and space planning.
- \$1 million transferred for the Morgue.
- \$450 thousand transferred for the Earlimart Sheriff Substation.
- \$1.5 million transferred for the Goshen Fire Station.
- \$700 thousand transferred for Park projects.
- \$850 thousand transferred for the Registrar of Voters remodel.
- \$984 thousand one-time funds transferred for IT infrastructure upgrades and special projects.
- \$2.1 million assigned to Natural Resources Fund.
- \$2.5 million transferred to the Natural Resources Fund.
- \$84 thousand spent on Groundwater Sustainability Agency memberships and water program activities.
- \$665 thousand transferred to Zones of Benefits for long term debt forgiveness.
- \$1 million appropriated to the Pension Stabilization Fund.
- \$1.5 transferred to the Conflict Defender Fund.
- \$2 million assigned to the Homelessness and Community Activity Fund.
- \$4 million transferred to the Litigation Trust Fund.

Executive Budget Summary

As a result of greater-than-anticipated general revenue, departmental savings, and the temporary infusion of federal relief funds, the County realized a higher-than-expected unassigned fund balance at the close of FY 2022/23. Specifically, the General Fund ended the fiscal year with a fund balance of \$68.2 million, which represents a \$56,034 increase from the \$68.1 million General Fund unassigned fund balance in FY 2022/23. In FY 2021/22 General Fund unassigned fund balance was 49.1 million, in FY 2020/21 General Fund unassigned fund balance was 42.3 million, in FY 2019/20 General Fund unassigned fund balance was \$46.3 million, in FY 2018/19 it was \$47.2 million, and in FY 2017/18 it was \$38.2 million. Despite its larger fund balance at the start of this fiscal year, the General Fund has been cautiously budgeted in FY 2023/24 in recognition of the growing economic uncertainty caused by supply-chain irregularities, exceptionally high inflation, and the risk of a recession.

TULARE COUNTY FISCAL YEAR 2023/24 RECOMMENDED BUDGET

The FY 2023/24 Recommended Budget for all funds totals \$1.98 billion, an increase of \$154.4 million, or 8.47%, when compared to the FY 2022/23 Adopted Budget. The budget supports a total workforce of 5,051.48 FTE positions and reflects a net increase of 29.35 FTE positions.

The Recommended Budget for all funds is depicted below:

| Fund | FY 2022/23 Adopted | FY 2023/24 Recommended | Difference | Percentage Inc/Dec |
|-------------------------------|-------------------------------|-----------------------------------|----------------------|-------------------------------|
| General Fund | \$1,050,753,369 | \$1,184,550,836 | \$133,797,467 | 12.73% |
| Other Operating Funds | \$565,183,959 | \$569,266,957 | \$4,082,998 | 0.72% |
| County Service Areas | \$1,274,746 | \$1,302,717 | \$27,971 | 2.19% |
| Enterprise Funds | \$49,774,219 | \$49,033,430 | (\$740,789) | -1.49% |
| Internal Service Funds | \$149,249,302 | \$164,984,274 | \$15,734,972 | 10.54% |
| Special Districts | \$6,348,141 | \$7,784,166 | \$1,436,025 | 22.62% |
| Totals All Funds | \$1,822,583,736 | \$1,976,922,380 | \$154,338,644 | 8.47% |
| Less Internal Service Funds | \$149,249,302 | \$164,984,274 | \$15,734,972 | 10.54% |
| Net Total of All Funds | \$1,673,334,434 | \$1,811,938,106 | \$138,603,672 | 8.28% |
| Authorized Staffing | FY 2022/23 Adopted | FY 2023/24 Recommended | Net Change | |
| Total All Funds | 5,022.13 | 5051.48 | 29.35 | |

The Recommended Budget provides funding for mandated and essential services; local programs and projects; capital and infrastructure needs; equipment maintenance and replacement; and reserves and contingencies. In doing so, the Recommended Budget adheres to the State Budget Act, as well as County Administrative Regulations and Board Financial Policies.

In accordance with Section 29009 of the California Government Code, the Recommended Budget, for all applicable funds, is balanced as required by law. As such, the FY 2023/24 projected ending fund balance is zero - the funding sources are equal to financing uses. The financing uses include General Fund \$1.2 billion; Special Revenue Funds \$417.4 million; Capital Projects Funds \$125.1 million; and Debt Service Funds \$26.8 million.

Executive Budget Summary

The Fund Balance Summary is depicted in the table below:

| | General Fund | Special Revenue Funds | Capital Projects Funds | Debt Service Funds |
|---|----------------------|-----------------------|------------------------|--------------------|
| Fund Balance Available June 30, 2022 | \$68,097,318 | \$97,006,105 | \$36,342,520 | \$710,968 |
| Fund Balance Available June 30, 2023 | 68,153,352 | 77,121,234 | 53,205,296 | - |
| Financing Sources: | | | | |
| Decreases To Obligated Fund Balances | - | 5,660,680 | 267,682 | - |
| Additional Financing Sources - Revenue | 1,116,397,484 | 334,647,318 | 71,599,551 | 26,765,196 |
| Total Financing Sources | 1,184,550,836 | 417,429,232 | 125,072,529 | 26,765,196 |
| Financing Uses: | | | | |
| Increases To Obligated Fund Balances | 5,000,000 | 15,362,970 | - | 4,522,229 |
| Additional Financing Uses - Expenditures | 1,179,550,836 | 402,066,262 | 125,072,529 | 22,242,967 |
| Total Financing Uses | 1,184,550,836 | 417,429,232 | 125,072,529 | 26,765,196 |
| FY 23/24 Projected Ending Fund Balance | \$0 | \$0 | \$0 | \$0 |
| Available Fund Balance Percentage Change¹ | 0% | -20% | 46% | -100% |
| Total Obligated Fund Balance (Reserves) | 41,000,000 | 134,630,879 | - | 28,448,570 |

(1) Available Fund Balance Percent Change reflects the changes from Fund Balance Available June 30, 2022, to Fund Balance Available June 30, 2023. The changes are demonstrated as a (decrease)/ increase.

General Fund

General Fund budgeted expenditures for FY 2023/24 are \$1.2 billion. Of the \$68.2 million unassigned fund balance, \$5 million is recommended to increase the County's General Fund Strategic Reserve (Increases to Obligated Fund Balances) from \$36 million to \$41 million. The remaining \$63.2 million unassigned fund balance is recommended to be allocated as follows: \$31.7 million to the General Fund's operations, which includes a \$5 million contingency budget, and \$31.5 million for countywide one-time expenditures. Some of the specific one-time expenditures are TCiCT infrastructure and special projects \$2.2 million; County Fire \$7 million; Disaster Management \$1 million; Miscellaneous Criminal Justice transfer \$1.5 million; PARS 115 trust transfer \$1 million; Capital Projects Fund transfer \$6 million; March 2023 Storms flood response and disaster abatement \$4.5 million; Operational priorities and future needs \$3.8 million; Litigation and Unallowable Reimbursement Fund transfer \$1 million; Equipment and Vehicle Replacement Fund transfer \$1 million; Homelessness and Community Activity Fund transfer \$1 million; and Election Trust Fund transfer \$1.5 million.

Special Revenue Funds

Special Revenue Funds include Aviation, Community Development Block Grant, Fish and Wildlife, Home Program Fund, Housing Successor, Indigent Health Care AB 75, Health Realignment, Mental Health Realignment, Social Services Realignment, Library, Road Fund, County Fire Fund, Workforce Investment Board, Child Support Services, and Tobacco Settlement Revenue. The recommended \$77 million Special Revenue fund balance for FY 2023/24 represents a \$15.4 million increase to obligated fund balances, which are \$13.7 million less when compared to FY 2022/23 amount of \$29.1 million. Material increases to obligated fund balances include: Library Fund \$662,345, Mental Health Realignment \$12.5 million, County Fire \$2.2 million. Material decreases to obligated fund balances for budgetary expenditures in FY 2023/24 include: Health Realignment \$4.5 million and Social Services Realignment \$1.1 million.

Capital Projects Funds

The Capital Projects Funds include the General Services Agency (GSA) Capital Projects Fund and the Information and Communications Technology (ICT) Special Projects Fund. The recommended \$53.2 million GSA Capital Projects and ICT Special Projects Fund Balance for FY 2023/24 has no obligated fund balances. Material decreases to obligated fund balances for budgetary expenditures in FY 2023/24 include: Capital Projects \$267,682. Amounts budgeted in Capital Projects Funds fluctuate based on projects spanning multiple fiscal years and project balances carrying over to subsequent fiscal years until project completion. Projects are approved by the Board of Supervisors. In FY 2022/23 the Board appropriated \$3 million from the Millennium Fund towards the Capital Improvement Plan (CIP) and on August 15, 2023, approved another transfer of \$3 million towards the CIP for FY 2023/24.

Executive Budget Summary

Debt Service Funds

The Debt Service Funds include the Building Debt Service Fund and Pension Obligation Bond Fund. In FY 2023/24, a \$4.5 million increase to Building Debt Service obligated fund balances is recommended for future countywide projects. The Pension Obligation Bond Fund has a \$2,773 available fund balance as of June 30, 2023, that will be used to offset the annual POB debt service amount of \$19.8 million in FY 2023/24.

GENERAL FUND: FISCAL YEAR 2023/24

The General Fund Budget encompasses the majority of the County's operations and totals \$1.2 billion, an increase of \$133.8 million or 12.7% compared to the FY 2022/23 Adopted Budget. Carryover fund balance is calculated for FY 2023/24 at \$68.2 million, an increase of \$56,034 over last year's fund balance of \$68.1 million. The increase of \$5 million to Strategic Reserves and maintaining the General Fund contingency at \$5 million is recommended to balance the General Fund FY 2023/24 Budget. Essentially, the fund balance is available for one-time expenditures, budgeting the County's General Fund contingency at \$5 million, and covering the General Fund's Net County Cost of \$289.9 million, an increase of \$14.2 million, or 5.1% from last year's \$275.8 million.

The County's discretionary revenues total \$221.8 million, a \$14.1 million or 6.8% increase over last year's \$207.7 million. Of the \$221.8 million in discretionary revenue, property tax revenue comprises the largest portion at 66%, or \$147.1 million; sales tax revenue makes up 26%, or \$57.7 million; and all other tax revenues total 8%, or \$17 million.

The General Fund's estimated revenues are \$1.1 billion, which is \$133.7 million or 13.6% higher than the FY 2022/23 Adopted Budget. The increase in revenues is primarily based on Health and Human Services Agency department program funding sources.

As previously noted, the FY 2023/24 Recommended Budget proposes to increase the Strategic Reserve by \$5 million, for a total of \$41 million to follow the County's financial policies and achieve reserve funding consistent with best practices.

The County's long-term debt as of June 30, 2023, amounts to \$242.9 million, which is a decrease of \$566,000 when compared to the June 30, 2022, amount of \$242.3 million. The \$242.9 million long-term debt is summarized as follows:

- \$201 million (Pension Obligation Bonds)
- \$26.9 million (Millennium Fund Variable Rate Demand Bonds)
- \$871 thousand (Certificates of Participation for Enterprise Funds)
- \$2 thousand (Bonds Payable for El Rancho Sewer District)
- \$5.3 million (Fire Equipment Lease)
- \$8.8 million (Energy Lease)

For FY 2023/24, the General Fund has been cautiously budgeted to address both strategic and operational responsibilities, financial sustainability, and structural balance, while anticipating future financial uncertainty.

To address the high inflation, fiscal uncertainty, and other budget challenges in the coming year due to the current economic environment and the impacts of the March 2023 Storms, Tulare County will continue to implement a robust economic development strategy with the emphasis on Assessed Valuation Growth; increasing of strategic reserves; maintaining contingency reserves; investing in revenue-generating improvements, projects and activities; focusing on operational efficiencies; and proposing budget allocations within a framework of annual feasibility and long-term sustainability.

OTHER FUNDS: FISCAL YEAR 2023/24

Activities not included in the General Fund are budgeted in Governmental (Operating Funds), County Service Areas, Enterprise and Assessment Districts, Internal Services, and Special District Funds as follows:

- **Operating Funds:** The County's most prominent Governmental Funds include Fire, Building Debt Service, Tobacco Settlement, Mental Health Realignment, Health Realignment, Social Services Realignment, Pension Obligation Bond, Roads, Child Support Services, Library, and Capital Projects.

- **Fire Fund** appropriations increased by \$2.3 million or 8%, primarily due to a cost-of-living adjustment to personnel costs, higher fuel and utility costs, higher fleet repair and maintenance costs, and IT costs. The capital asset purchases for FY 2023/24 include \$180,000 for a stakeside truck, \$213,600 for vehicle replacements, \$171,000 for three sets of extrication equipment, and \$411,000 for three public safety dispatch PODS with the use of Fund Balance. In addition, \$799,750 in capital assets were FY 2022/23 rollover assets approved by the Board of Supervisors prior to the publication of this book. The Fire Fund also has its annual debt services payment of \$1,806,726 for the equipment lease/purchase program that included two type 1 engines, one aerial fire truck, three 2,000-gallon engines, and five Type 3 wildland engines.
- **Road Fund** is used to improve and maintain adequate transportation infrastructure. In May 2023, the Board of Supervisors approved the County Transportation Improvement Program (CTIP), which identifies the improvement and maintenance strategy for the County's transportation infrastructure. The CTIP identifies 58 projects with a total estimate of \$74.6 million. The FY 2023/24 Road Fund budget of \$131.6 million includes projects from the approved FY 2023/24 CTIP and the remainder of the previous year CTIP along with other Board approved projects.
- **Child Support Services Fund** does not maintain a fund balance. Federal and State funding for child support services is provided to the Department of Child Support Service (DCSS) on a reimbursement basis. The mission of DCSS is to partner with parents to obtain accurate child support orders that assist families in meeting their medical and financial needs. Most of the services provided by DCSS are free to the public and approximately 24,037 children are supported each year. The FY 2023/24 Child Support Services Fund budget of \$16.8 million represents a \$1.2 million increase in funding from the previous fiscal year.
- **Library Fund** increased appropriations by \$1.5 million or 18%, when compared with the Adopted Budget for last fiscal year. Increases are primarily attributable to cost-of-living increases for staff, planned maintenance for library facilities, and capital improvement projects at the Alpaugh, Dinuba, Orosi, and Visalia Libraries.
- **Capital Projects Fund** decreased appropriations by \$8.6 million or 7%, when compared with the Adopted Budget for last fiscal year. The decrease is associated with the reduction in park improvement projects and Library remodel projects.
- **Building Debt Service** accounts for the County's building debt service activities and departmental debt service contributions to the equipment lease/purchase program. The Building Debt Service Fund represents an increase of \$4,522,229 to its Obligated Fund Balance primarily based on an operating transfer-in from Capital Acquisitions.
- **Tobacco Settlement Fund** is used to collect the County's annual share of the Tobacco Master Settlement Agreement, nationwide litigation against tobacco companies for smoking related diseases. Tobacco Settlement collection is projected to be \$6,305,200 for FY 2023/24, an increase of \$648,733. The Tobacco Settlement Fund revenues received are then transferred to the Millennium Fund, an endowment established by the Board of Supervisors, to provide a stable, long-term source of funds for capital improvements, major maintenance, and repair projects within the County.
- **Mental Health Realignment Fund** accounts for revenue received from the State that are designated to support local mental health programs. Counties are provided with two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees. The FY 2023/24 budget represents an increase of \$680,519 or 3% in expenditures and an increase of \$2,153,783 or 12% in revenues. The \$2,359,066 difference between revenues and expenditures represents the use of fund balance.
- **Health Realignment Fund** accounts for revenue received from the State that are designated to support local health programs. Counties have two realignment revenue sources: a portion of state sales tax collections and Vehicle License Fees. The FY 2023/24 budget represents an overall increase of \$2,185,077 or 14% in expenditures and an increase of \$978,930 or 9% in revenues. The \$6,391,457 difference between revenues and expenditures represents the use of fund balance.

Executive Budget Summary

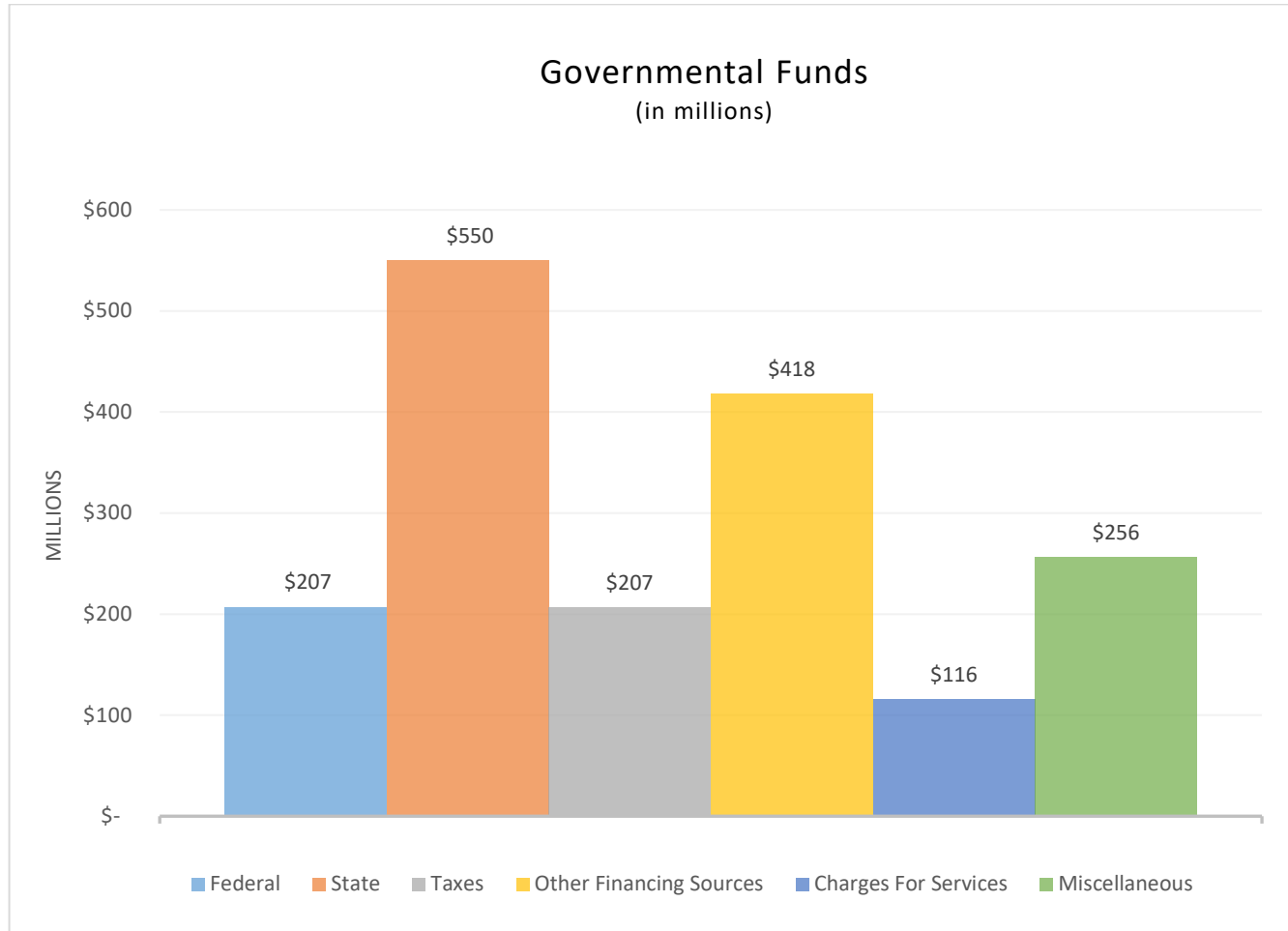
- **Social Services Realignment Fund** accounts for revenue received from the State and designated to support local Social Services, Juvenile Justice, and California Children's Services programs. Counties are provided with two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees. The FY 2023/24 budget represents an overall increase of \$9,416,975 or 7% in expenditures and an increase of \$6,127,433 or 5% in revenue. The \$11,872,469 difference between revenues and expenditures represents the use of fund balance.
- **Pension Obligation Bond Fund** accounts for the debt service payments of the County's Taxable Pension Obligation Bonds (POB), \$251 million, approved by the Board of Supervisors in April of 2018. A \$19.8 million POB debt service payment is scheduled for FY 2023/24. POB payments are scheduled to continue until June 2037.
- **Housing Successor Agency** was created as part of the Redevelopment Agency dissolution process, and to receive and manage the portion of Redevelopment Funds designated as low- and moderate-income housing funds, including any future funds generated by former Redevelopment Agency housing assets. Redevelopment Funds have been converted into Fiduciary Trust Funds. Currently, the Successor Agency continues the process of managing the former Redevelopment Agency's loan portfolio, and accumulating funds for future low- or moderate-income housing projects. The recommended budget represents an overall increase of \$52,140 or 17% in expenditures due to increased fund balance.
- **County Service Area (CSA) Funds:** These funds account for eight sewer systems, three water systems, and one construction fund. The systems serve small, unincorporated, disadvantaged communities around the County. The purpose of the construction fund is to locate, develop, provide, and maintain potable water for residents of the unincorporated areas of the County. Overall, CSA appropriations represent an increase of \$27,971 or 2%, in combination with the use of fund balance.
- **Enterprise and Assessment Funds:** These funds account for operations that are financed and operated in a manner similar to private business, where the intent of the government is to provide goods or services to the public on a continuing basis at a cost which is financed or recovered primarily through user charges. The County's Enterprise funds include Transit and Solid Waste Management. The Assessment District funds provide for long-term maintenance of storm drainage systems, landscape improvements, and road maintenance for residential subdivisions in unincorporated areas through district assessment fees.
 - **Transit Fund** accounts for the operation of the Tulare County Area Transit (TCaT). Service has been provided in the form of community Dial-A-Ride service, rural fixed routes, and subsidies to residents since 1980. In August of 2020, the County and the cities of Dinuba, Exeter, Farmersville, Lindsay, Porterville, Tulare, and Woodlake established the Tulare County Regional Transit Agency (TCRTA) to own, operate and administer a public transportation system on behalf of the member agencies. The Transit Fund has been budgeted to reflect the County's share of TCRTA capital and operational costs in FY 2023/24. The Recommended Budget of \$7.8 million includes approximately \$1.8 million for the purchase of five buses.
 - **Solid Waste Fund** provides administration of the County Integrated Waste Management Plan, recycling programs, operation and maintenance of solid waste facilities, development of new solid waste facilities, regulation of solid waste collection services, and compliance with all applicable federal and state regulations. The Recommended Budget of \$38.2 million includes approximately \$8 million for the construction of a new cell at the Woodville Landfill and \$4.3 million for additional heavy equipment and trucks necessary for landfill operations.
 - **Assessment Funds** are used to budget for assessment districts and established to provide for the long-term maintenance of roads, storm drainage systems, and landscape belts within residential subdivisions of unincorporated areas. The Recommended Budget overall expenses increased \$190,946 or 11%. This increase results from an increase of budgeted maintenance.
 - **Terra Bella Sewer Maintenance District** provides sanitary sewer collection, treatment, and disposal services to the community of Terra Bella. The Terra Bella Sewer District serves a population of approximately 1,500 residents. The Recommended Budget overall expenses decrease \$7,365 or 1% due to a decrease in internal service costs and fund balance.

- **Internal Service Funds (ISFs):** These funds provide services to departments within the County by taking advantage of operating efficiencies, providing better accountability, and control over costs previously provided within the General Fund. ISFs include services such as insurance, facilities, information and communication technology, copier, custodial, fleet, grounds, print, mail, and utilities. The revenues for FY 2023/24 increased \$23,755,631 or 17%, in comparison to the prior fiscal year due to larger insurance claims proceeds.
- **Special District Funds:** These are independent units of local government generally organized and funded through assessments to the beneficiaries of the districts to perform targeted functions for a specific area.
 - **Flood Control District Fund** coordinates all countywide flood control activities with the ultimate goal of reducing the risk to life and property from flood damage. It coordinates with federal, state, and local water resource agencies and special districts to reduce the impact of flood damage and to utilize the inherent value of stormwater. The Recommended Budget overall expenses increased by \$1,436,025 or 23% due to increased fund balance.

Executive Budget Summary

GOVERNMENTAL FUNDS: MEANS OF FINANCING BY MAJOR SOURCE

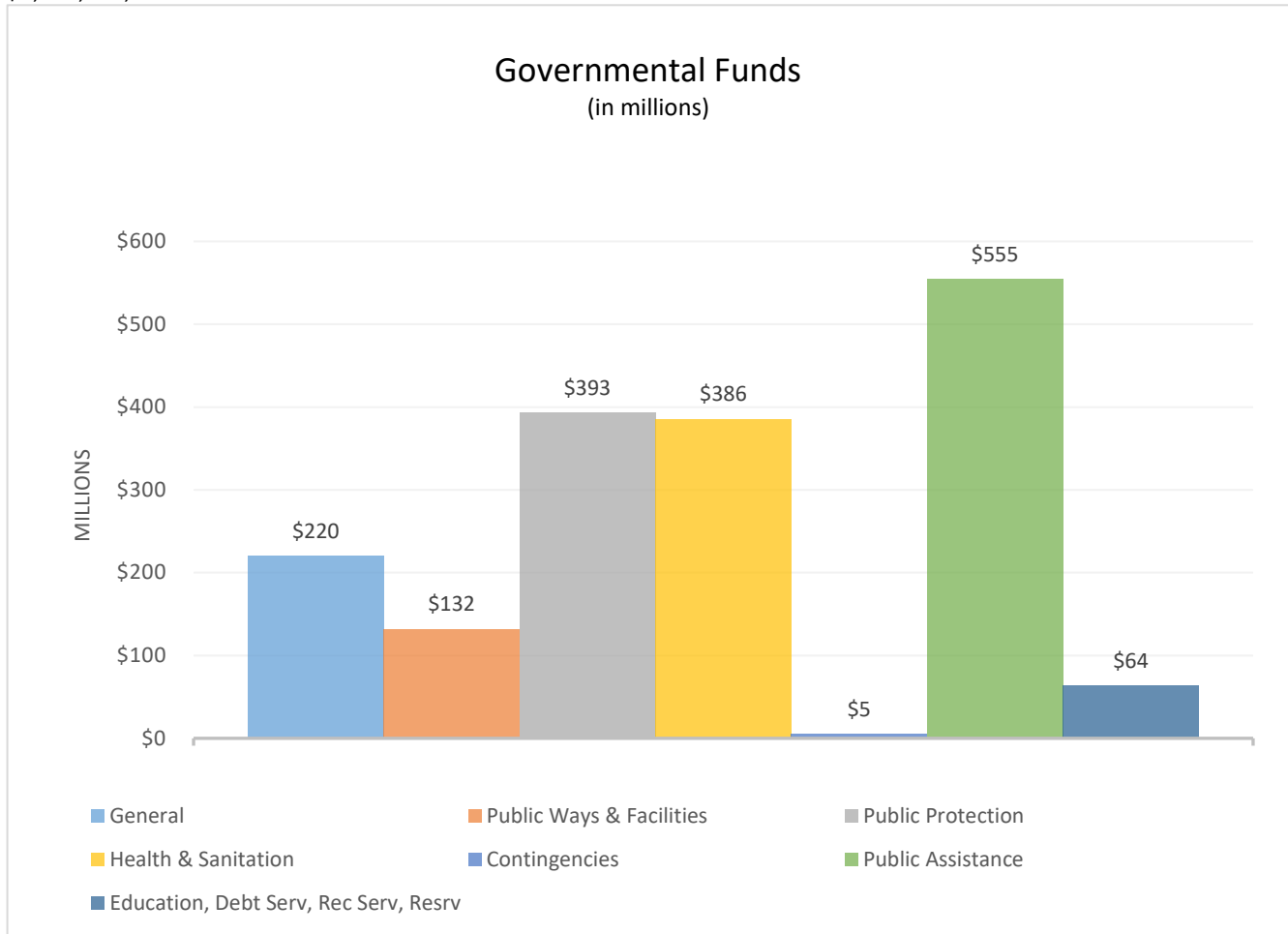
The following diagrams are a summary of financial resources by source and percentage of total revenues, \$1,753,817,793.



| Means of Financing by Major Source | | |
|------------------------------------|------------------------|------------------|
| Categories | Revenue Source | Percent of Total |
| Federal | \$207,030,879 | 11.80% |
| State | \$550,074,170 | 31.36% |
| Taxes | \$206,664,262 | 11.78% |
| Other Financing Sources | \$418,102,000 | 23.84% |
| Charges For Services | \$115,515,085 | 6.59% |
| Miscellaneous | \$256,431,397 | 14.62% |
| Total Financing Sources | \$1,753,817,793 | 100% |

GOVERNMENTAL FUNDS: FINANCING USES BY FUNCTION

The following diagrams are a summary of appropriations by function and percentage of total appropriations, \$1,753,817,793.

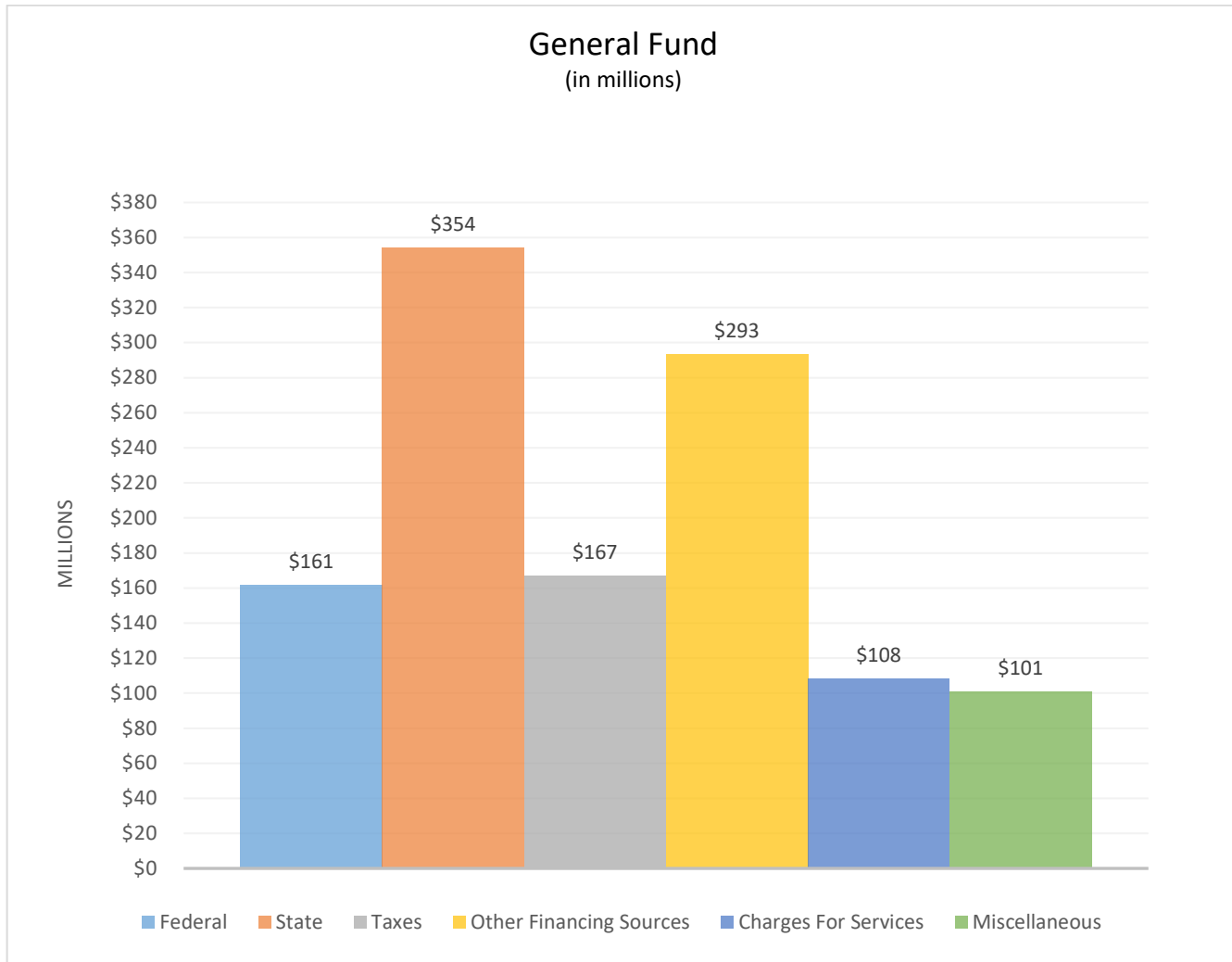


| Operating Budget by Major Function | | |
|--|------------------------|------------------|
| Categories | Appropriation Amount | Percent of Total |
| General | \$220,124,397 | 12.55% |
| Public Ways & Facilities | \$131,931,798 | 7.52% |
| Public Protection | \$392,555,631 | 22.38% |
| Health & Sanitation | \$385,738,044 | 21.99% |
| Contingencies | \$5,000,000 | 0.29% |
| Public Assistance | \$554,537,188 | 31.62% |
| Education, Debt Service, Recreational Service, Reserve | \$63,930,735 | 3.65% |
| Total Financing Uses | \$1,753,817,793 | 100% |

Executive Budget Summary

GENERAL FUND: MEANS OF FINANCING BY MAJOR SOURCE

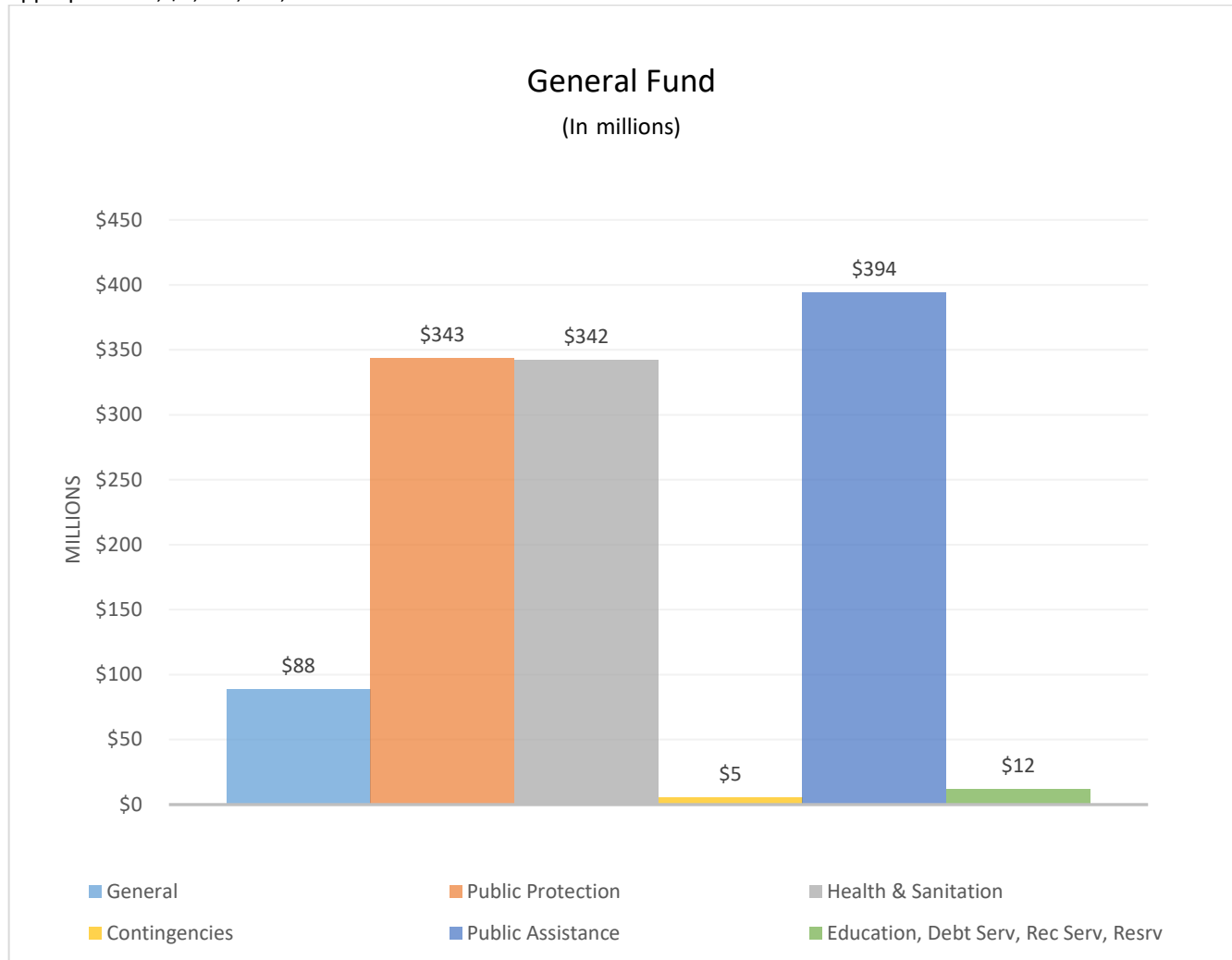
The following diagrams are a summary of General Fund financial resources by source and percentage of total revenues, \$1,184,550,836



| General Fund Means of Financing by Major Source | | |
|---|------------------------|------------------|
| Categories | Revenue Source | Percent of Total |
| Federal | \$161,454,383 | 13.63% |
| State | \$354,185,184 | 29.90% |
| Taxes | \$166,660,325 | 14.07% |
| Other Financing Sources | \$293,226,619 | 24.75% |
| Charges For Services | \$108,044,512 | 9.12% |
| Miscellaneous | \$100,979,813 | 8.52% |
| Total Financing Sources | \$1,184,550,836 | 100% |

GENERAL FUND: FINANCING USES BY FUNCTION

The following diagrams are a summary of General Fund appropriations by function and percentage of total appropriations, \$1,184,550,836



| General Fund Operating Budget by Major Function | | |
|---|------------------------|------------------|
| Categories | Appropriation Amount | Percent of Total |
| General | \$88,332,065 | 7.46% |
| Public Protection | \$343,274,995 | 28.99% |
| Health & Sanitation | \$341,840,591 | 28.87% |
| Contingencies | \$5,000,000 | 0.42% |
| Public Assistance | \$393,938,203 | 33.27% |
| Education, Debt Serv, Rec Serv, Resrv | \$11,750,379 | 0.99% |
| Total Financing Uses | \$1,184,550,836 | 100% |

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In 2006, Tulare County adopted its first Strategic Business Plan (Plan). Essentially, this Plan reflects the vision of our County Board of Supervisors, our management, and the independently elected County officials. It represents the County's commitment to continuous improvement, innovation, and a can-do culture with which to better serve our fellow residents. The Plan sets forth the County's mission, the values by which it will be guided, and the goals we intend to achieve.

The Plan comprises four Strategic Initiatives and Goals: Safety and Security; Economic Well-Being; Quality of Life; and Organizational Performance.

In achieving the initiatives and goals of the Plan, we believe our employees are the County's most valued asset. Our commitment to the employees is to provide the best work environment and tools so that they may excel at their jobs, and thus, be able to deliver more efficient and effective services to the public.

In the larger sense, Tulare County's Vision for organizational performance is to:

- Provide quality public service measured by specific indications of our operational performance;
- Develop a skilled, solution-driven workforce whose contributions are valued and whose ideas are solicited, implemented, and rewarded resulting in an environment of continuous improvement;
- Acquire state-of-the-art technology with which to provide quality and timely information for the delivery of services directly to the public;
- Integrate information management systems where possible to organize the County's operations in a more efficient and productive manner;
- Conduct County business and operations in an open, transparent manner; and
- Provide stability of County operations through periods of economic fluctuations and changing priorities and service demands.

In this regard, the County is committed to finding innovative ways to collaborate internally and with our County's cities, schools, community organizations, business community, and the many other stakeholders to ensure coordination, pursue goals, solve problems, share information, and leverage resources. Our commitment is to act with our community for the benefit of the community. For reference, the current County's Strategic Business Plan is summarized in the following table:

THE COUNTY OF TULARE STRATEGIC BUSINESS PLAN SUMMARY

MISSION: To provide the residents of Tulare County with quality services in order to improve and sustain the region's safety, economic well-being, and quality of life

VISION: To earn the trust, respect, and support of the residents of Tulare County through collaboration and fair and effective service

VALUES: Respect, Innovation, Responsiveness, Fairness, Commitment, Accountability, Can-do Attitude, Compassion, Respect for Diversity, Professionalism

County of Tulare Strategic Business Plan

| STRATEGIC INITIATIVES | | | |
|---|---|--|---|
| <p>Safety and Security <i>Provide for the safety and security of the public</i></p> <ul style="list-style-type: none"> Promote personal responsibility for public safety Protect business and individuals from white collar crime Promote crime prevention by addressing contributors to crime including substance abuse, domestic violence, mental health issues, truancy, illiteracy, and gang activity Effectively and fairly investigate, arrest, prosecute, and punish individuals who engage in criminal behaviors Plan and provide coordinated emergency preparedness, response, recovery, and mitigation capabilities for both natural and man-made disasters Improve and maintain adequate transportation infrastructure Provide adequate facilities for protection of the public Collaborate with school districts, cities, and community-based nonprofit organizations to promote early intervention for youth involved in gang activities Promote County-wide loss prevention and workplace safety Provide an adequate and safe water supply | <p>Economic Well-Being <i>Promote economic development opportunities, effective growth management, and a quality standard of living</i></p> <ul style="list-style-type: none"> Attract and retain a diverse business community in all regions of the County Encourage growth consistent with the County General Plan Collaborate in developing and sustaining a well-qualified labor pool Promote and provide a business-friendly, can-do service ethic Continue to protect the County's agriculture-based economy Expand enterprise and redevelopment zones Collaborate with the Economic Development Corporation for unincorporated County business development commensurate to the County's contribution to the organization Promote tourist opportunities and services stressing Tulare County's historical heritage and proximity to the High Sierra and National Parks Promote locating a four-year college or university in Tulare County Promote vocational training | <p>Quality of Life <i>Promote public health and welfare educational opportunities, natural resource management, and continued improvement of environmental quality</i></p> <ul style="list-style-type: none"> Encourage innovative provision of quality supportive services for at-risk adults, youth, and children in the state and federally mandated dependency system that enables and supports success Link eligible needy children to no-cost or low-cost healthcare coverage Promote specific programs to raise literacy Countywide Encourage quality education opportunities for all County residents Promote youth-oriented activities in small communities Eliminate minority inequities through cultural education Provide greater recreational and cultural opportunities Promote a litter-free Tulare County Attract and retain a broad range of health and mental health service providers | <p>Organizational Performance <i>Continuously improve organizational effectiveness and fiscal stability</i></p> <ul style="list-style-type: none"> Provide the public with accessible high-quality information services that are timely and responsive Provide for the stability of County operations through periods of economic fluctuations and changing priorities and service demands Provide a qualified, productive, and competitively compensated County workforce Provide for effective communication, collaboration, and decision-making at, and between, all levels of the organization Provide state-of-the-art technology and infrastructure to support better service delivery Provide for the objective evaluation and measurement of County program performance Promote an organization that continuously demonstrates the value of its employees in fulfilling the County mission Continually evaluate the organizational structure to improve service delivery |

In December 2016, the Board approved an update to the Strategic Business Plan. The theme of the approved amendments was to enhance the County's Strategic Management System, to coordinate closely with the Board of Supervisors, and to direct the County's Economic Development Strategy.

In this context, "Strategic Management" can be described as an organizational performance framework using a business model in which there is a proactive focus on a meaningful delivery of customer service, on a timelier basis, within budget, with a higher degree of quality, and with an emphasis on the project management method of implementation, reporting and measurement of results.

The key elements of Strategic Management are stated as follows:

- Organizational Mission and Goals;
- Proactive Thinking;
- Retain, Create, Increase, and Capture Value Through a Business Model;
- Use Best Management Practices to Improve Customer Service;
- Team-Based and Cross-Functional Collaboration;
- Project Management Method of Operational Implementation;
- Vetting, Monitoring and Progress Reporting;
- Delivery of Timely, Cost-Effective and Measurable Results;
- Organizational Development and Employee Empowerment;
- Focus on Continuous Learning, Improvement and Achievement;
- Emphasis on Prudent Fiscal Management; and
- Evaluation of Plans, Programs and Projects.

Applied here, the CAO's Strategic Management framework is based on a "Business Model" that defines and markets Tulare County's Mission as being "Open for Business" by the following activities:

- Proactively managing for public results with a customer-service focus;
- Expeditiously and effectively delivering public results within a collaborative, cross-functional, team-based, and continuously improving organization;
- Measuring actual performance with accountability by retaining, creating, increasing, and capturing "public value" through a Business Model; and, most importantly,
- Regularly reporting to the Board of Supervisors -- as the publically elected governing body of Tulare County -- for guidance and direction with respect to both strategic and operational activities.

Within this management framework, and in keeping with Tulare County's Strategic Business Plan and management system, performance in terms of a "Business Model" can be described by achieving the goals of Enhancing Public Safety and Security, Promoting Economic Well-Being, Improving Quality of Life and Strengthening Organizational Performance for the purpose of producing "Public Value."

More specifically, "Public Value" can be measured by the following:

- Completing capital project construction with a current focus on criminal justice projects, space planning implementation; and building maintenance and repairs designed to improve public service and enhance safety to the public and employees.
- Completing infrastructure construction such as roads, transit, water, wastewater, flood control, and park projects; and
- Promoting economic development opportunities by preparing the conditions under which jobs are created, income is increased, and increase in durable real estate and business value.

County of Tulare Strategic Business Plan

In connection with the Economic Development Strategy, Tulare County can help to spur economic development by creating the conditions under which there can be an increase in jobs, increase in income, and increase in durable real estate and business value.

With this background in mind, the Economic Development Strategy can be outlined as follows:

- (1) Businesses should be retained, expanded, created, and recruited;
- (2) Planning projects and building permits should be processed efficiently and creatively with a “can do” approach;
- (3) Infrastructure projects should be planned, funded, constructed and operated as rapidly as possible;
- (4) A target marketing plan should be established and executed focusing on business development, tourism and film activities;
- (5) Business counselling, job training and community outreach should be emphasized;
- (6) Intergovernmental economic development opportunities should be maximized where feasible and appropriate; and
- (7) Explore creative ways in which a public-private development partnership can generate increased streams of revenue such as, for example, property taxes, sales taxes, transient occupancy taxes, and project revenue sharing.

In March 2018, the Board of Supervisors approved a revised update to the Strategic Management Plan in that the Board stated that although it may not be feasible for every agency or department within county government to pursue a Business Model by generating new or expanded revenue, every agency or department should operate prudently within a framework of “budgetary sustainability” when proposing the addition of structural (i.e., ongoing) expenses or proposing substantial one-time costs; that is, expenditure growth at the budgetary level should be reasonably affordable over time and financially feasible.

Board of Supervisors



Larry Micari

Vice Chair, District One

Population: 94,025

Communities Served: Exeter, Farmersville, Lemon Cove, Lindcove, Lindsay, Poplar-Cotton Center, Strathmore, Visalia (part), & Woodville

Term Ending: 1/6/25



Pete Vander Poel

Supervisor, District Two

Population: 94,025

Communities Served: Allensworth, Alpaugh, Earlimart, Pixley, Tipton, Tulare, & Waukena

Term Ending: 1/6/25



Amy Shuklian

Supervisor, District Three

Population: 95,473

Community Served: Visalia (part)

Term Ending: 1/6/25



Eddie Valero

Supervisor, District Four

Population: 95,503

Communities Served: Badger, Cutler, Dinuba, Goshen, Ivanhoe, Orosi, Three Rivers, Traver, Visalia (part), & Woodlake

Term Ending: 1/4/27



Dennis Townsend

Chair, District Five

Population: 92,366

Communities Served: Camp Nelson, Ducor, Kennedy Meadows, Porterville, Posey, Richgrove, Springville, & Terra Bella

Term Ending: 1/4/27

Government Organization & Function

In 1852, the State Legislature created the General Law County of Tulare and established the City of Visalia as its county seat.

The function of the County is to provide services as requested by residents through laws enacted at the federal, state, and local level and through the election process.

The County is divided into five Supervisorial Districts based on population, as required by state statute, and members of the Board of Supervisors are elected from each District to serve staggered four-year terms. The Board is vested by the State with legislative authority, the responsibility to set county policy and provide for the health and well-being of its residents.

The county government consists of 22 departments responsible for all county services (see **Department Listing**). The offices of Assessor/Clerk-Recorder, Auditor-Controller/Treasurer-Tax Collector, District Attorney, and Sheriff-Coroner are elected positions.

History

When California became a state, the government divided California into counties. One of the largest of these was named Mariposa County and it covered the entirety of the middle of the state. In 1852, Mariposa County was divided and the southern part was named Tulare County. Later, Tulare County was again divided, thereby creating Fresno, Kern, Kings, and Inyo counties.

The county is named for Tulare Lake, once the largest freshwater lake west of the Great Lakes. Drained for agricultural development, the site is now in Kings County, which was created in 1893 from the western portion of the formerly larger Tulare County.

The name Tulare is derived from the giant sedge plant called tule (too-lee), *schoenoplectus acutus*, in the plant family Cyperaceae, native to freshwater marshes that once lined the shores of Tulare Lake. These native grasses are ecologically important as they help buffer against weather forces and help reduce erosion along with allowing for the propagation of other plant species.

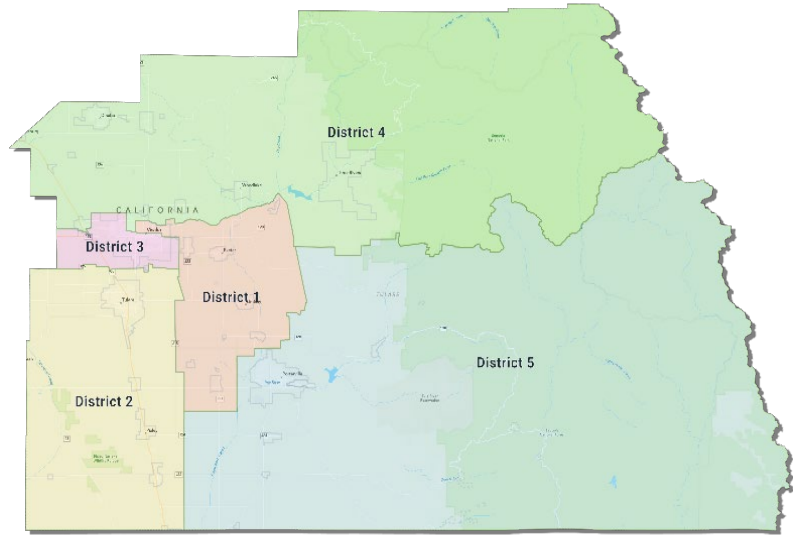
There were many marsh areas in Tulare County before land speculators drained Tulare Lake in the 20th century and settlers began cultivating the land. For the first time in many decades, Tulare Lake is reappearing due to historic March 2023 storms.

County Statistical Profile

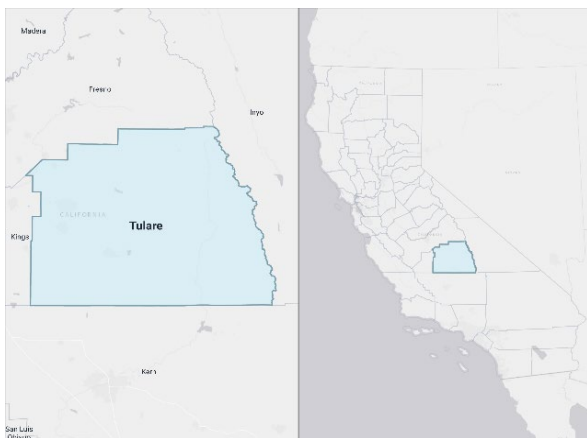
Geography

The County is located in the southern region of California's San Joaquin Valley between San Francisco and Los Angeles, a 2.5-hour drive from California's Central Coast, and a short distance from Sequoia and Kings Canyon National Parks, Sequoia National Monument and Forests, and Inyo National Forest. State Highways 99 and 198 provide convenient access to these destinations.

The County's central California location, family-oriented lifestyle, and affordable housing contribute to its growing population and business community. And its diverse geography offers County residents opportunities for all-season outdoor recreation include hiking, water and snow skiing, fishing, and boating.



Tulare County Supervisorial District Map, courtesy of TCiCT GIS



County of Tulare Map, courtesy of TCiCT GIS

Mountain peaks of the Sierra Nevada Range rise to more than 14,000 feet in the eastern half of the County, which is comprised primarily of public lands within the Sequoia National Park, National Forest, Mineral King, Golden Trout, and Domelands Wilderness areas. Meanwhile, the extensively cultivated and fertile valley floor in the western half has enabled the County to become the leading producer of agricultural commodities in the United States. In addition to substantial agricultural packing and shipping operations, light and medium manufacturing plants are becoming an important contributor to the County's economy.

In addition to its unincorporated communities, the County serves eight cities: Dinuba, Exeter, Farmersville, Lindsay, Porterville, Tulare, Visalia, and Woodlake. According to the State of California Department of Finance, the largest city in the County of Tulare is

Visalia with a population of 143,031 compared to the total unincorporated population of 133,779.

Benchmark Counties

The economic and demographic characteristics of a county govern the relationship between available resources and community needs. The tax base primarily determines the availability of county revenue, while other factors affect demands for services such as public safety, health, and social services.

As such, regular evaluation of local economic and demographic characteristics allows county management to gauge the County's economic health and ability to deliver services to residents. One aspect of this evaluation includes comparing Tulare County characteristics to other "Benchmark Counties" with similar geographic environments and population sizes.

Benchmark Counties are considered similar when the total population is between 250,000 and 750,000 residents, and are suburban to rural environments, with no large metropolitan city having a population of more than 300,000 residents. The eleven Benchmark Counties that meet the criteria are included in the comparisons of populations and economic factors. The counties are ranked in Table 1 by highest percentage of population growth over the last decade.

Table 1. Total Population Change in Benchmark Counties

| CA Rank | County | 1/1/2013 | 1/1/2023 | 2013 - 2023 | % |
|---------|-----------------|----------|----------|-------------|-------|
| 3 | Placer | 363,837 | 410,305 | 46,468 | 12.8% |
| 8 | Merced | 264,365 | 285,337 | 20,972 | 7.9% |
| 11 | Solano | 419,493 | 443,749 | 24,256 | 5.8% |
| 19 | Tulare | 455,525 | 475,064 | 19,539 | 4.3% |
| 21 | Stanislaus | 525,886 | 545,939 | 20,053 | 3.8% |
| 28 | Santa Barbara | 433,078 | 440,557 | 7,479 | 1.7% |
| 30 | San Luis Obispo | 273,882 | 278,348 | 4,466 | 1.6% |
| 35 | Monterey | 425,968 | 430,368 | 4,400 | 1.0% |
| 44 | San Mateo | 747,550 | 737,644 | -9,906 | -1.3% |
| 47 | Marin | 258,133 | 252,959 | -5,174 | -2.0% |
| 49 | Santa Cruz | 269,463 | 262,051 | -7,412 | -2.8% |
| 51 | Sonoma | 493,122 | 478,174 | -14,948 | -3.0% |

Population

California is the most populous state in the country, with over 38.9 million persons as of January 1, 2023. California represents 11.7% of the nation's 334 million persons, or one out of every eight persons, and the population of Tulare County represents 1.2% of the State.

The population base of the County is profiled in terms of age, education, labor skills, income levels, and how these factors change over time. Changes in population affect the demand for housing and related market values which in turn affect property tax revenues.

The County's population over a 10-year period indicates steady and constant growth. As shown in Table 2, the total county population has increased 4.29% since 2013. Growth has primarily occurred in the cities of Visalia, Tulare, Porterville, and Dinuba, with small declines in the cities of Exeter, Farmersville, and Lindsay. Notably, over the past 10 years, the unincorporated area of the County has experienced an 8.06% decrease in population.

Table 2. Tulare County Population Change by City

| City | 1/1/2013 | 1/1/2023 | 2013 - 2023 | % |
|-----------------------------|----------------|----------------|----------------|---------------|
| Total Unincorporated | 145,507 | 133,779 | -11,728 | -8.06% |
| Total Incorporated | 310,018 | 341,285 | 31,267 | 10.09% |
| Dinuba | 23,226 | 25,469 | 2,243 | 9.66% |
| Exeter | 10,599 | 10,184 | -415 | -3.92% |
| Farmersville | 10,984 | 10,151 | -833 | -7.58% |
| Lindsay | 12,479 | 12,474 | -5 | -0.04% |
| Porterville | 55,469 | 62,588 | 7,119 | 12.83% |
| Tulare | 61,203 | 69,677 | 8,474 | 13.85% |
| Visalia | 128,481 | 143,031 | 14,550 | 11.32% |
| Woodlake | 7,577 | 7,711 | 134 | 1.77% |
| Total County | 455,525 | 475,064 | 19,539 | 4.29% |

County Statistical Profile

As shown in Figures 1 and 2, the County of Tulare maintains a low population density, with 98 persons per square mile of land. The majority (71.8%) of county residents are concentrated within the eight cities. When compared to the Benchmark Counties, Tulare County is the second least densely populated county, outranked only by San Luis Obispo County, with 84 persons per square mile. The other Benchmark Counties population density ranges from 131 to 1,644, with an average of 403 persons per square mile.

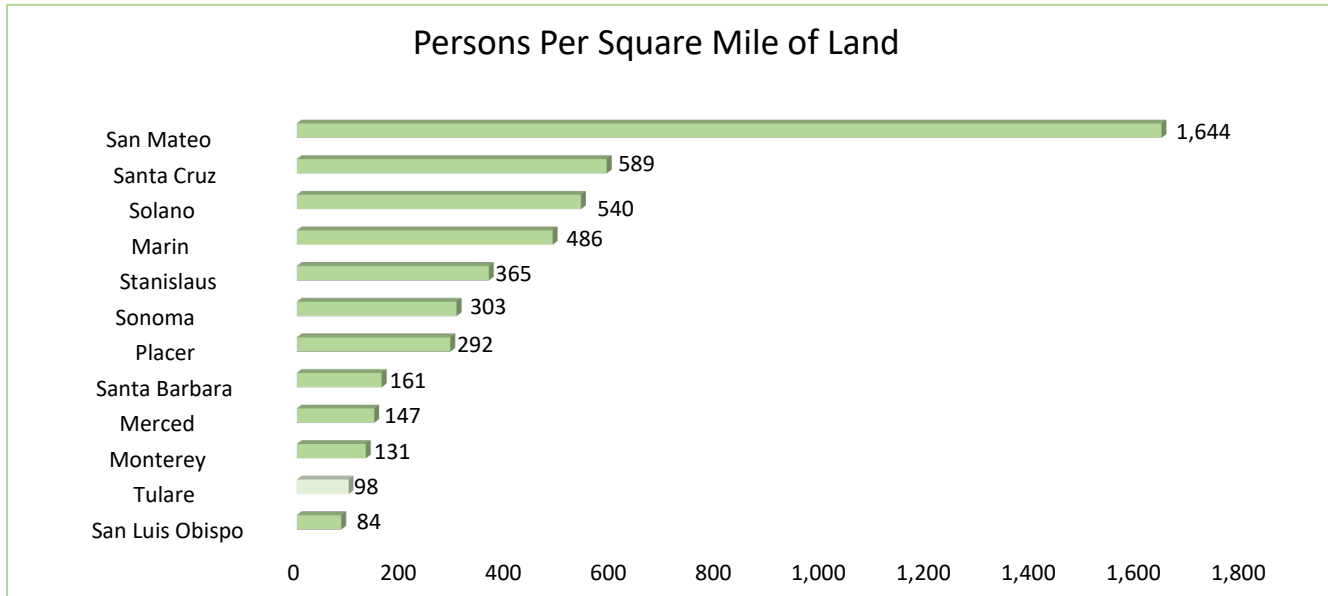


Figure 1– Persons per Square Mile

The County's General Plan, which directs growth toward its cities, has resulted in the urban concentration of the population. The unique mixture of a sizeable urban population and a large rural/agricultural economic base creates many challenges for county government. These include:

- Balancing the continued urban growth pressures with the need to preserve the economic agricultural land base and open spaces.
- Coordinating transitions and expansions of infrastructure from the growing urban areas to the rural areas (i.e., reliever routes, upgraded feeder streets and roads, and flood control).
- Addressing issues in the transition zones between urban and agricultural areas (i.e., land and pesticide use, odors, and vermin).
- Acquiring sufficient water to supply the needs of the large agricultural community as well as the rapidly increasing urban population.
- Resolving the conflict between a large urban driven need for health, public assistance, and law and justice services, with the limited ability of county government to control, influence, or fund initiatives in urban environments that create long-term improvements.

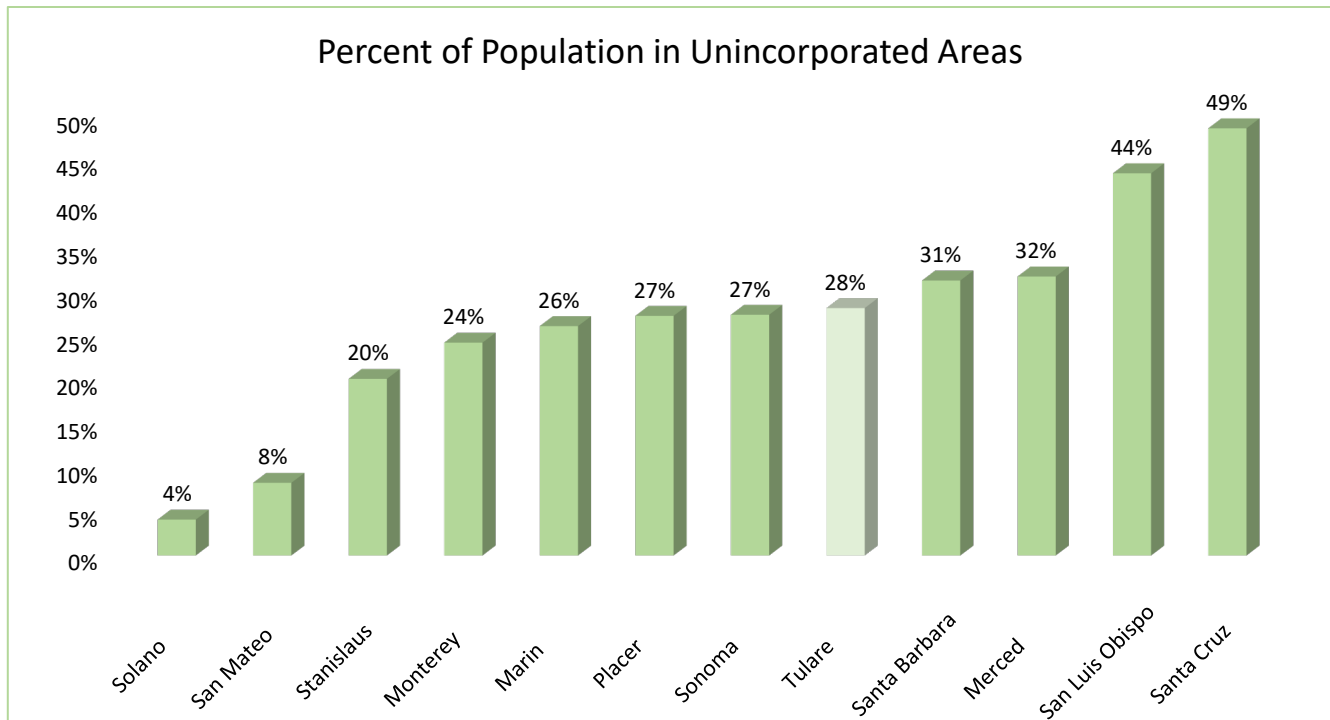


Figure 2 – Percent of Population in Unincorporated Areas

Population Living in Poverty

The U.S. Census Bureau's poverty data (Figure 3) shows that in 2021, 19.8% of the County's population is living at or below poverty level, a decrease of 5.9% since the 2011 survey. In terms of population numbers, there has been a 21,649 decrease in the number of individuals living in poverty in the County in the last 10 years. The State poverty rate for 2021 is 12.3% and reflects a 4.3% decrease from 2011. The State has reduced its poverty population numbers by 1,377,628 when compared to the 2011 survey.

The U.S. Census Bureau's statistics on poverty provide an important measure of the country's economic well-being and are often used to assess need or eligibility for public assistance. The County's above-average poverty level places a greater strain on public assistance resources including increased demands for low-income housing, food stamps, discounted rates for water and sewer services, healthcare services, and assistance with vital services such as utilities and assistance.

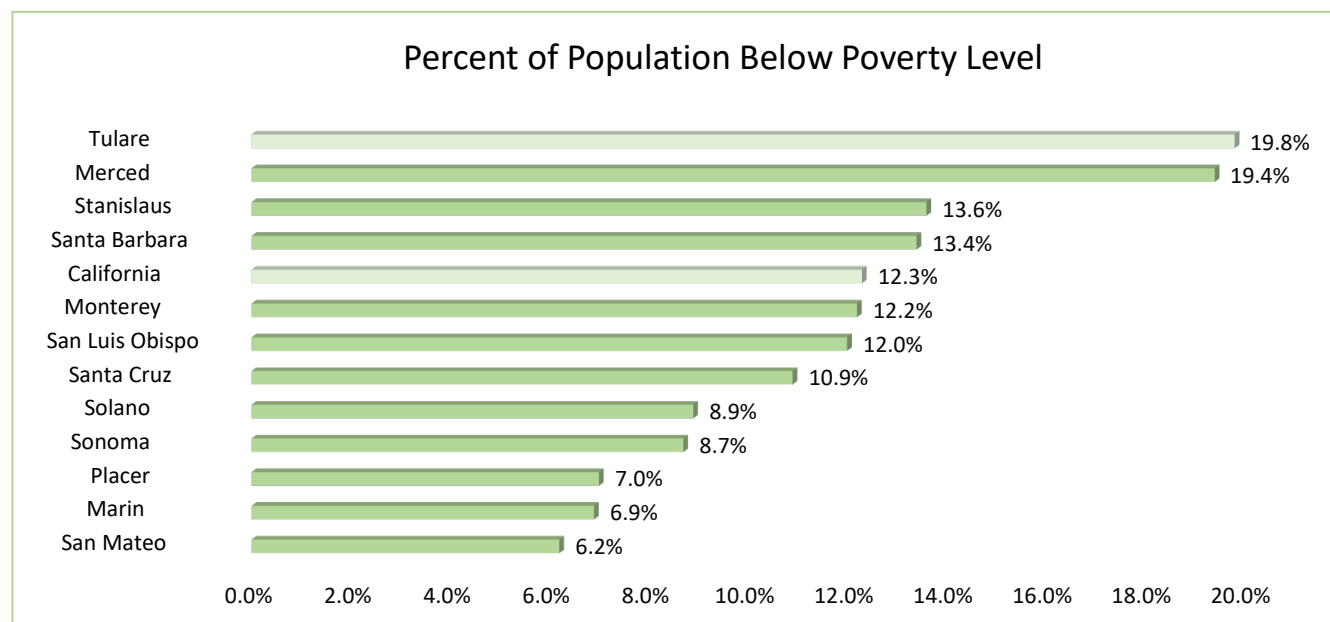


Figure 3 - Percent of Population Below Poverty Level

County Statistical Profile

Major Private Sector Employers

County government, local municipalities, and education are the largest employers within the County. Additionally, several private sector entities operate in the County. Figure 4 shows the number of people employed by the top private sector employers.



Figure 4 –Top Private Sector Employers

Employment and Economic Growth

The County unemployment rate experienced an unprecedented spike in 2020 because of the COVID-19 pandemic. However, since the initial spike in 2020, rates decreased for the next two years and unemployment in the County was at its lowest level in decades. The 2023 County unemployment rate is estimated to be 10.3% and the State average is estimated to be 4.7% (Figure 5).

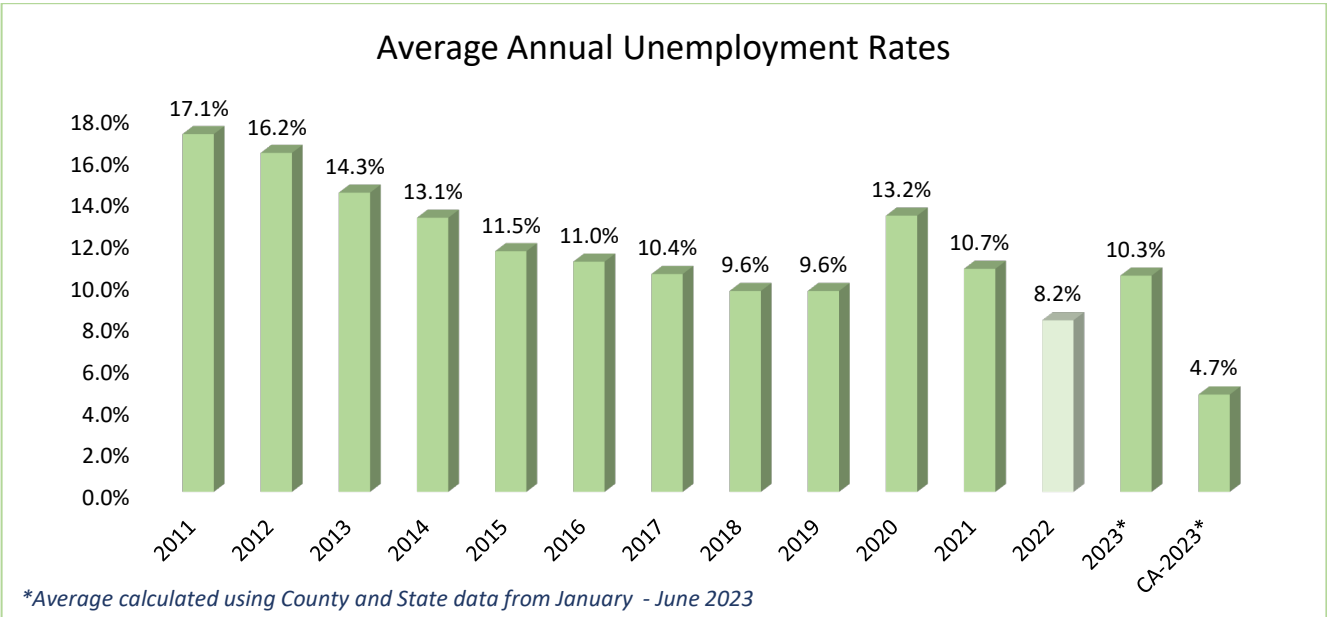


Figure 5 - Average Annual Unemployment Rates

As shown in Figure 6, Tulare County's 2022 average wage per job was \$48,807. The 2022 average wage per job grew 2.68% when compared to 2021 yet remained the lowest amongst the eleven Benchmark Counties.

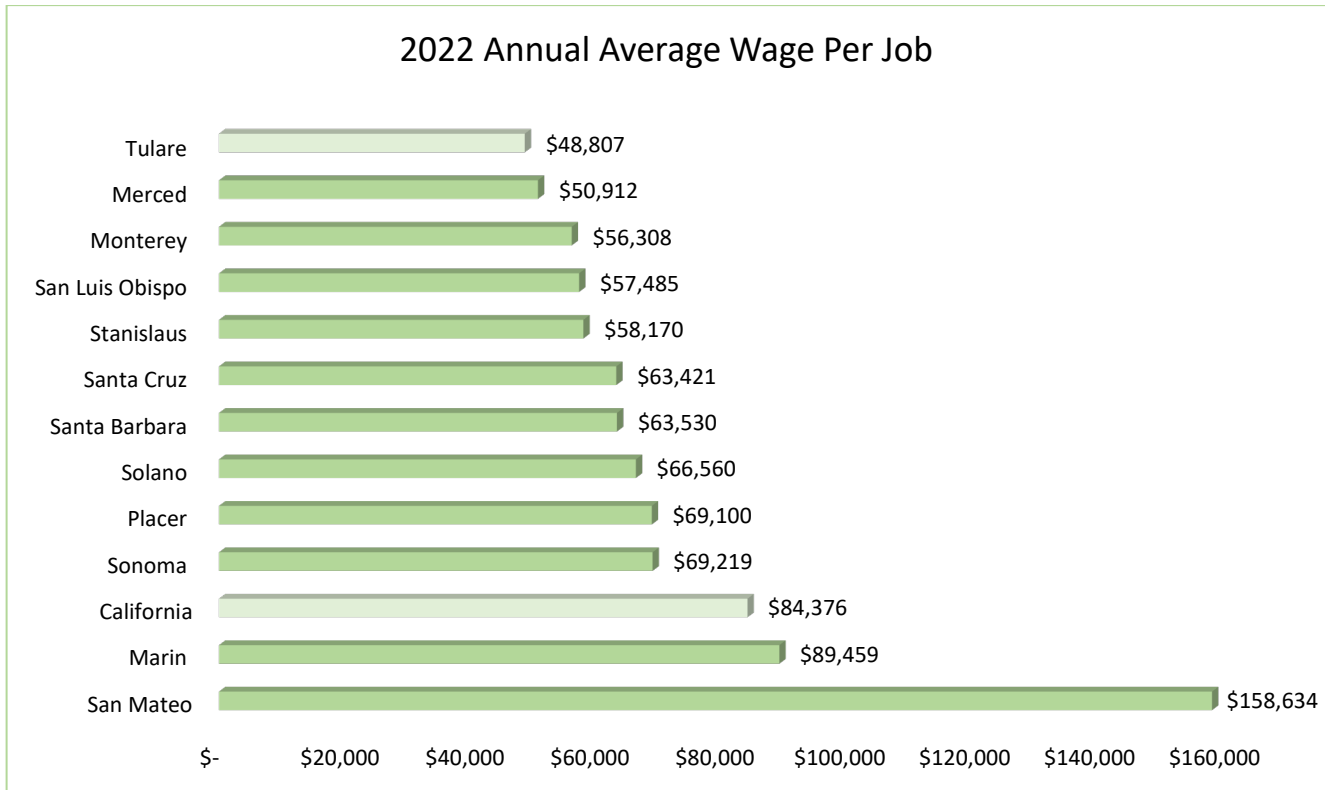


Figure 6 – Annual Average Wage Per Job

Figure 7 represents the distribution of the 175,800 civilian jobs in the Visalia and Porterville area for 2022, an increase of 9,900 jobs when compared to 2021. The industries with the greatest increase between 2021 and 2022 by overall annual growth were: Farming with 1,700 jobs; Leisure and Hospitality with 1,600 jobs; and Trade, Transportation, and utilities with 1,400 jobs.

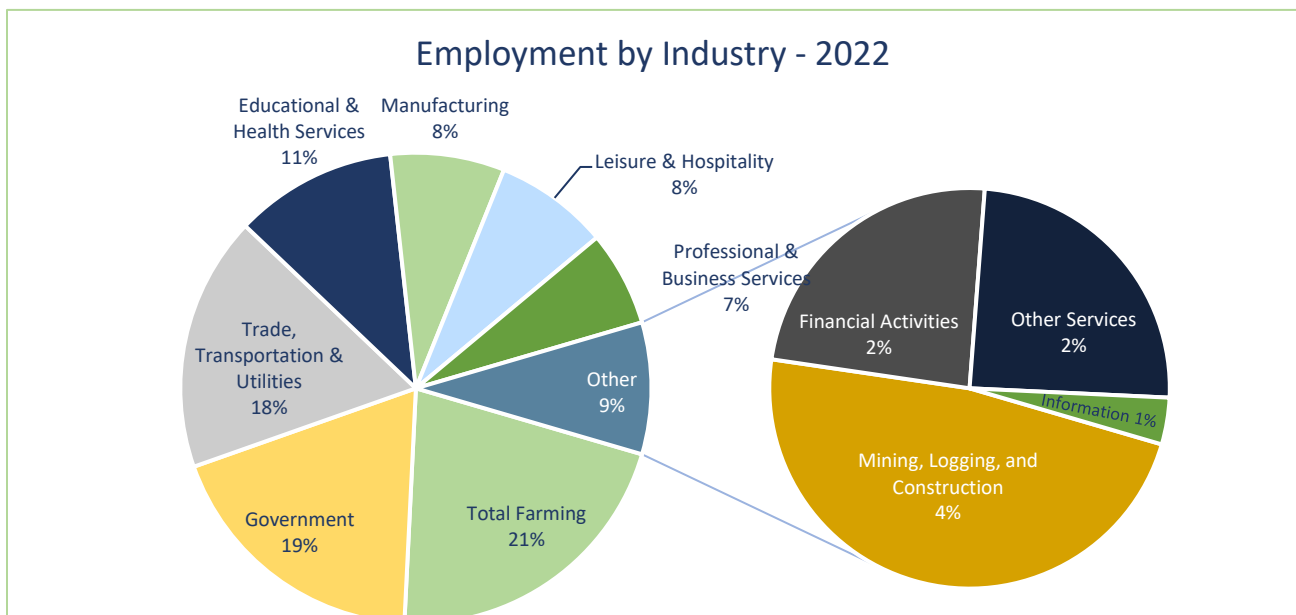


Figure 7 – Annual Average Employment by Industry

Gross Agricultural Crop Value

Agricultural commodities continue to be a mainstay of the County’s economy with a 2021 total gross production value of \$8.09 billion (Figure 8) and 1,598,885 acres in production. The value of agricultural crops for 2021 represents a decrease of \$949 million over 2020 production values. And total acres in production have decreased by 70,233 acres compared to 2020.

The County’s agricultural products are diversified and include more than 150 different commodities including livestock, milk, fruits, nuts, vegetables, grains, seed, and nursery stock. Milk continues to be the leading commodity in the County, with a gross value of \$1.94 billion, an increase of \$76.35 million or 4% compared to the prior year. It is the diversity of commodities that has helped to mitigate conditions related to pests and adequate water supplies, which negatively impact certain crops.

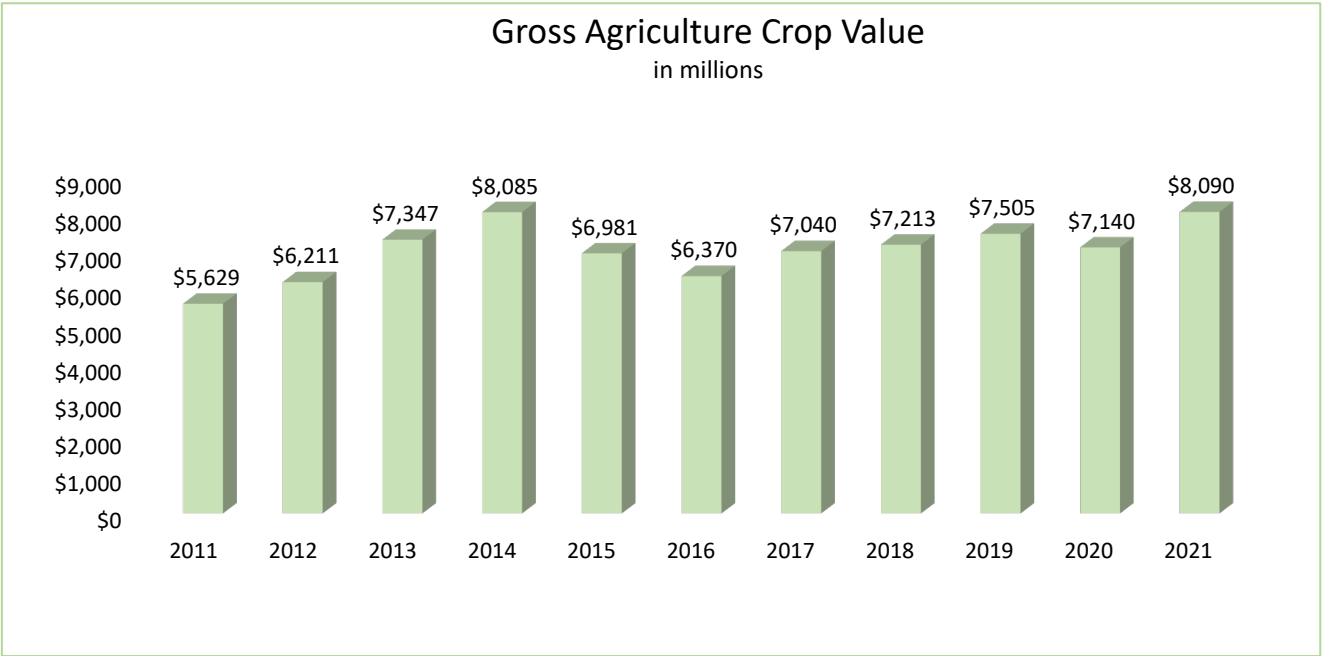


Figure 8 – Gross Annual Crop Value

County Assessed Values and Growth

Property tax revenue comprises a large portion of the County’s discretionary funds; and over 70% of discretionary monies is used to support public safety departments such as the Sheriff, District Attorney, Public Defender, Fire, and Probation.

Figure 9 illustrates the 10-year growth in assessed property values in the County of Tulare. Property taxes are a major source of local governmental revenues and are determined by assessed values of real and personal property. The property tax rate in California is 1% of assessed value.

The Preliminary Net Assessment Roll for Fiscal Year 2023/24 calculates property values in Tulare County at \$47.6 billion as of June 2023. This figure represents the net value of property and does not account for homeowner exemptions. The net assessed value increased by \$3 billion or 6.74% over the prior year’s value of \$44.6 billion. The increase is consistent with increases over the prior three fiscal years. The principal ten property taxpayers in the County are listed in Table 3.

The growth in net assessed value starting in 2014 is attributable to the economic recovery from the 2010 recession. Growth has continued through this past fiscal year. However, future property values remain uncertain due to various economic and environmental factors, including the impacts of the March 2023 Storms on agricultural property and the degree to which these impacts are mitigated by residential and commercial growth. Recent inflation in the housing market has resulted in a sustained increases in real property sales prices over the past two years.

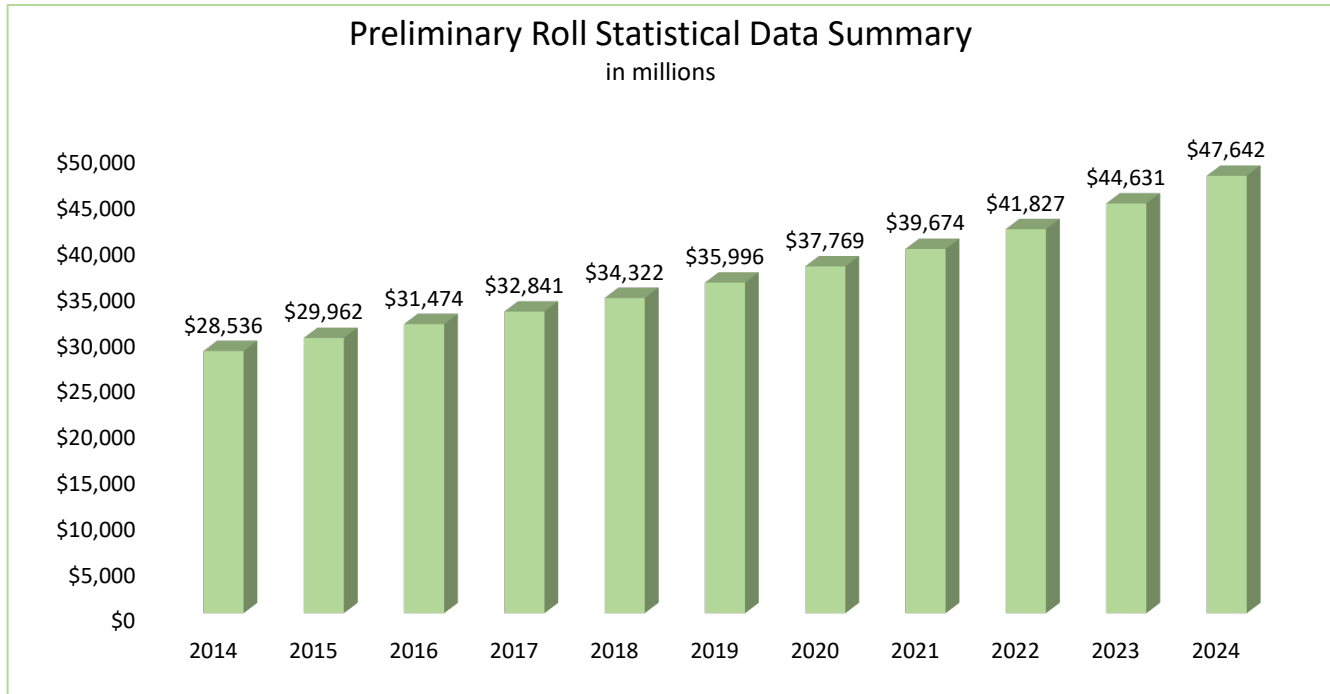


Figure 9 – Preliminary Roll Statistical Data Summary

Table 3. Top Ten Principal Property Taxpayers

| Rank | Taxpayer | Taxable Assessed Value | % of AV |
|---|------------------------------------|--------------------------|--------------|
| 1 | Southern California Edison Company | \$ 1,422,849,960 | 3.14% |
| 2 | Southern California Gas Company | 270,316,568 | 0.60% |
| 3 | California Dairies/Milk Producers | 253,477,333 | 0.56% |
| 4 | Saputo Cheese USA Inc | 232,862,489 | 0.51% |
| 5 | Wal-Mart Stores/ Retail Trust | 211,089,360 | 0.47% |
| 6 | Land O' Lakes | 167,412,029 | 0.37% |
| 7 | Setton Pistachio | 164,919,964 | 0.36% |
| 8 | Ventura Coastal | 143,498,953 | 0.32% |
| 9 | 3315 Kelsey LLC | 128,223,960 | 0.28% |
| 10 | Pacific Gas Electric Company | 103,741,711 | 0.23% |
| Total Top Ten Principal Property Taxpayers | | 3,098,392,327 | 6.83% |
| Total Taxable Assessed Value | | \$ 45,385,010,155 | 100% |

County Statistical Profile

Figure References:

Figure 1 - Persons Per Square Mile

State of California Department of Finance, (2021, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2010-2020, with 2010 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

State of California Department of Finance, (2023, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2021-2022, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

U.S. Census Bureau. *Quick Facts, Geography, Land area in square miles, 2020.* Table ID D110220.

<https://www.census.gov/quickfacts/fact/table/US/PST045221>

Figure 2 - Percent of Population in Unincorporated Areas

State of California Department of Finance, (2023, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2021-2022, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

Figure 3 - Percent of Population Below Poverty Level

U.S. Census Bureau. *Poverty Status in The Past 12 Months, American Community Survey 5-Year Estimates.* Table ID S1701.

<https://data.census.gov/cedsci/>

Figure 4 - Top Private Sector Employers

Workforce Investment Board of Tulare County (2023, July) *Business Table-Businesses for All Industries In Tulare County, CA.*

Figure 5 - Average Annual Unemployment Rates

State of California, Employment Development Department (2023, July). *Unemployment Rate and Labor Force Data for California Areas Detailed. Counties.* Data Not Seasonally Adjusted.

<https://www.labormarketinfo.edd.ca.gov/data/unemployment-and-labor-force.html>

Figure 6 - Annual Average Wage Per Job

U.S. Bureau of Labor Statistics (2022, September). *Quarterly Census of Employment and Wages.*

https://data.bls.gov/cew/apps/table_maker/v4/table_maker.htm#type=2&st=06&year=2021&qtr=A&own=0&ind=10&supp=0

Figure 7 - Annual Average Employment by Industry

State of California, Employment Development Department (2023, April). *Industry Employment & Labor Force by Annual Average.*

<https://www.labormarketinfo.edd.ca.gov/data/employment-by-industry.html>

Figure 8-Gross Agriculture Crop Value

Tulare County Agricultural Commissioner/Sealer (2022, September). *Tulare County Crop and Livestock Report 2021.*

<https://agcomm.co.tulare.ca.us/pest-exclusion-standardization/crop-reports1/crop-reports-2021-2030/>

Figure 9 – Preliminary Roll Statistical Data Summary

Tulare County Assessor Clerk/Recorder (2023, June). *2023/24 Preliminary Roll Statistical Data Summary.*

<https://tularecounty.ca.gov/assessor/news-and-information/property-data/delivered-roll-values/statistical-data-summary3/>

Table References:

Table 1 - Total Population Change

State of California Department of Finance, (2023, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2010-2020, with 2010 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

State of California Department of Finance, (2023, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2020-2023, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

Table 2 - Total Population by City

State of California Department of Finance, (2023, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2010-2020, with 2010 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

State of California Department of Finance, (2023, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2020-2023, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

Table 3 - Top Ten Principal Property Taxpayers

Tulare County Auditor Controller-Treasurer-Tax Collector (2023 July). *Principal Taxpayers Fiscal Year 2023.*

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Source: Tulare County Human Resources and Development – Wall Mural

Employee Total Compensation

The County of Tulare offers a wide range of salaries and benefits to its employees. The salaries and benefits reflect the County's commitment to invest in employees who are the most valuable asset in the delivery of efficient and effective public services. The Human Resources and Development Department (HRD) administers a comprehensive employee compensation and benefits program with the goal of meeting the diverse and changing needs of the county employees. Accordingly, these salaries and benefits implement the County's Strategic Business Plan through the Quality of Life and Organizational Performance Initiatives for its employees.

Tulare County Benefits for FY 2023/24

Tulare County provides employees a wide range of benefits described in the section entitled: Tulare County Benefits Defined. The benefits available to the County's employees vary based on bargaining unit. The Total Employee Compensation for Fiscal Year 2023/24 is budgeted at \$472 million. Additional County Contributions are estimated at \$42.1 million. Provided below are tables representing Total Employee Compensation and Additional County Contributions for County Employees.

Table 1 shows the appropriations for Total Employee Compensation for three fiscal years, namely, FY 2021/22 through 2023/24.

TABLE 1

Total Employee Compensation

| | FY 2021/22 | FY 2022/23 | FY 2023/24 |
|------------------------------------|--------------------|--------------------|--------------------|
| Appropriations | Actuals | Actuals*** | Recommended |
| Employee Salaries | 256,607,850 | 282,294,438 | 361,774,385 |
| Health Benefits | 36,397,365 | 36,776,389 | 45,138,392 |
| Retirement | 36,926,044 | 41,001,325 | 57,589,065 |
| Other Pay* | 13,396,572** | 7,866,213 | 7,473,287 |
| Total Employee Compensation | 343,327,831 | 367,938,365 | 471,975,129 |

*Other Pay includes pay types such as, car allowance, career development pay, bilingual pay, and premium pay.

**FY 2021/22 Actuals for Other Pay includes one-time \$1,500 premium pay.

*** FY 2022/23 Actuals as of 8/4/2023.

Total Employee Compensation goes beyond salary (see Table 1). Health Benefits, Retirement, and Other Pay represent additional items of employee compensation providing a broader and transparent picture of the total monetary value that is authorized each fiscal year through the Tulare County Board of Supervisors at the time the budget is adopted in September.

Table 2 on the following page identifies in detail Additional County Contributions for Employee Sick Leave, Life Insurance, Long Term Disability, Defined Contributions (County Match), Wellness Program, Employee Assistance Program, Tuition Reimbursement, Unemployment Insurance, Virtual On-Demand Primary Care, and Workers' Compensation.

Employee Total Compensation

TABLE 2
Additional County Contributions

| | FY 2021/22 | FY 2022/23** | FY 2023/24 Estimated |
|--------------------------------------|---------------------|---------------------|-----------------------------|
| Employee Sick Leave* | \$12,184,146 | \$11,970,944 | \$12,569,491 |
| Life Insurance | 69,773 | 89,492 | 93,967 |
| Long Term Disability | 200,190 | 236,695 | 248,530 |
| Defined Contributions (County Match) | 1,523,256 | 1,534,718 | 1,600,000 |
| Wellness Program | - | - | 70,000 |
| Employee Assistance Program | 89,010 | 89,813 | 94,304 |
| Tuition Reimbursement | 3,985 | 2,151 | 12,700 |
| Unemployment Insurance | 395,855 | 558,947 | 857,657 |
| Virtual On-Demand Primary Care | 36,660 | - | - |
| Workers Compensation | 15,790,015 | 16,306,055 | 26,580,552 |
| Total | \$30,292,890 | \$30,788,815 | \$42,127,201 |

*Employee Sick Leave is represented in the employee salaries amount. (See Table 1)

** FY 2022/23 as of 6/30/2023

Tulare County Bargaining Units

Tulare County has eight Bargaining Units plus six units characterized as Unrepresented Employees. Essentially, a Bargaining Unit is a grouping of similar job classifications. Members of a unit may elect to be represented by a union or association.

These unions and associations represent employees for the purposes of expressing the employment needs of the unit's membership, negotiating for salaries, benefits, other pay, working conditions, and other employment matters.

Table 3 reflects Tulare County's Bargaining Units (as of July 1, 2023) and the total number of employees represented in these units:

TABLE 3
Bargaining Units

| Bargaining Unit Names | Total Enrolled |
|--|-----------------------|
| SEIU - Service Employees International Union (Units 01, 02, 03, 04, 06, and 07) | 2,705 |
| GLAW - Government Lawyers Association of Workers (Unit 08) | 79 |
| TCPA - Tulare County Probation Association (Unit 12) | 173 |
| TCDSA - Tulare County Deputy Sheriff's Association (Units 13 and 15) | 446 |
| PLEMA - Professional Law Enforcement Association (Unit 14) | 28 |
| PATCOP - Professional Association of Tulare County Physicians (Unit 16) | 5 |
| DACIATC - District Attorney Criminal Investigators Association Tulare County (Unit 22) | 39 |
| TCPFA - Tulare County Professional Firefighters Association (Unit 23) | 98 |
| Unrepresented Employees (Units 09, 10, 11, 19, 20, and 21) | 749 |

Tulare County Benefits

Benefit Amount – This is a financial contribution the County provides to employees on a pre-tax basis to help offset a portion of the health insurance premiums. Benefit amounts vary by bargaining unit and salary grade.

Cash-in-Lieu of Benefits – Employees may elect to waive enrollment in the County’s health insurance coverage. Employees who elect to waive enrollment may receive a cash payment in the amount of \$1,000 per year, paid bi-weekly as taxable income.

Defined Contributions – The County of Tulare offers a 457 Deferred Compensation Plan (DCP) and a 457 Roth Plan as an available employee benefit available. The County of Tulare has contracted with Empower Retirement Services to provide administrative services for the DCP.

The DCP allows eligible employees to supplement any existing retirement and pension benefits by saving and investing before-tax dollars through a voluntary contribution. Contributions and any employees’ earnings are tax-deferred until money is withdrawn.

Employee Assistance Program – The County of Tulare has contracted with Anthem Blue Cross to provide the Employee Assistance Program (EAP). The EAP is a confidential service designed to help employees and their families identify, assess, and resolve issues that may be affecting their personal life and/or job performance.

The EAP is available to the employee and/or anyone in the employee’s immediate family who is living in the employee’s home. The cost of the services is covered by the County of Tulare. The EAP also offers wellness education seminars and financial counseling which are designed to target specific problems or issues.

Employee Discounts – HRD has worked to obtain discounts on services, products, and entertainment, for our County employees. These incentives and opportunities for services or products are at reduced, or lower costs, and is a benefit to create economic wellness for our employees and their families and to help support local and regional businesses.

Down payment Assistance Program – Employees of the County of Tulare are eligible to apply for Down Payment Assistance, up to 5.5% to help purchase or refinance a home anywhere in California. The program is very flexible, with eligible mortgage loans including FHA, VA, USDA, and Conventional mortgages.

Flexible Spending Accounts – A Flexible Spending Account (FSA) allows an employee to set aside a certain amount of their paycheck into an account – before paying income taxes. During the year employees have access to this account for reimbursement of expenses, such as healthcare and dependent daycare. This is a voluntary benefit offered by the County.

Health Insurance – This benefit is administered and maintained by HRD. This benefit includes Medical, Dental, Vision, and Prescription. Tulare County offers several different levels of insurance plans to best fit employee needs.

Holiday Leave – Tulare County observes 12 paid holidays per year. The County added a new holiday, June 19th also known as “Juneteenth” (Resolution No. 2021-0738).

Life Insurance & Disability – The County of Tulare provides all benefit eligible employees with Basic Life Insurance and Accidental Death and Dismemberment coverage - the policy will pay double the policy’s value in the event that the insured dies as a result of an accident. Long term disability is available to employees based on their bargaining unit. The disability benefit is provided at no cost to County employees based on their bargaining unit.

Personal Holiday – One Personal Holiday is available annually to regular and probationary employees. The Personal Holiday is valued at eight hours paid.

Retirement – The Tulare County Employees Retirement System is a group plan administered by the Tulare County Retirement Association and the Retirement Board of Directors pursuant to state law, namely, the County Employees' Retirement Act of 1937. If the employee works forty (40) hours or more per pay period, then the employee automatically becomes a member of the Retirement System at the time of employment. Both the employee and the County will contribute to retirement each pay period.

Sick Leave – Full-time Employees accumulate sick leave at the rate of 12 days per year. Part-time employees are covered by Health and Wellness Act hours for sick leave. Sick leave credits can be accrued with no cap limit.

Tuition Reimbursement – The Tuition Reimbursement Program is intended for employees, who in their off-duty hours, attend educational or training courses which benefit both themselves and the County of Tulare. The program reimburses for the first \$350 of covered expenses in a fiscal year.

Vacation – As a general rule, for each one hour of service other than overtime, employees can earn and accumulate vacation leave with pay in accordance with the Vacation Leave Schedule described in Table 4 below.

Employee Total Compensation

TABLE 4
Vacation Accrual

| Years of Continuous Service* | Pay Periods of Continuous Service | Earning Rate Per Hour | Earning Rate Hours Per Pay Period | Earning Rate Weeks Per Year for FLSA covered employees** |
|------------------------------|-----------------------------------|-----------------------|-----------------------------------|--|
| 0 – 3 | 1 - 78 | .03846 | 3.077 | 2 |
| 3 – 7 | 79 - 182 | .05769 | 4.615 | 3 |
| 7 – 11 | 183-286 | .07692 | 6.154 | 4 |
| Over 11 | More than 286 | .09615 | 7.692 | 5 |

* Day one of Year (4), employee (EE) begins to accrue 3 weeks of vacation. Day one of Year (8), EE begins to accrue 4 weeks of vacation. Day one of Year (12), EE begins to accrue 5 weeks of vacation.

**FLSA exempt employees accrue an additional 5 days of vacation per year.

Virtual On-Demand Primary Care – 98point6 is available to all eligible enrolled County of Tulare employees, retirees, and special districts. Physicians deliver on-demand primary care—diagnoses, treatments, medical consults, prescriptions and labs—via secure, in-app messaging. There is no cost to PPO plan participants, and only \$5 for those with a High Deductible Health Plan.

Voluntary Products – Tulare County partners with an insurance broker/consultant to offer voluntary benefits through payroll deduction on a pre- and post-tax basis. These voluntary benefits are 100% employee paid.

Wellness Programs – The County of Tulare promotes physical activity and healthy lifestyle choices and offers a wide array of programs and activities. Employees can learn ways to develop and incorporate healthful choices into their lifestyle through education and activity, resulting in healthier employees, improved morale, reduced absenteeism, and healthcare savings.

Annually, HRD sponsors a Health and Wellness Fair at which time vendors from the Employee Discount Program, and representatives from the medical, dental, vision, prescription, and voluntary plans provide information on wellness and healthcare.

Activities held throughout the year include: Free flu shots, onsite mammography screening, PINK Tuesday promoting Breast Cancer Awareness Month, health risk screenings, Movember Challenge promoting Men's Health Awareness, biometric screenings, and walking challenges.

Training Programs – The County of Tulare is dedicated to the professional and personal development of its workforce. The Human Resources & Development Department has created and integrated an extensive curriculum of classes designed to enhance individual or group capabilities through a web-based system, Relias. Available through Relias are hundreds of training courses offered to employees across a multitude of topics including Safety, Professionalism, Diversity, Critical Thinking, Project Management, Communication, Employee Wellness, and more. The County also offers a variety of leadership trainings including Supervisory Academy, and programs through the National Association of Counties (NACo) and the California State Association of Counties (CSAC).

Loans-at-Work Program – The County partners with BMG Money for the Loans at Work program, a service that offers emergency unsecured loans with fixed repayments over terms up to 24 months to qualifying employees. The loan application process is done online between the borrower/employee and BMG with average approval time completed in 24-48 hours. Repayment is managed through automatic payroll deductions.

Retirement Contributions

To address the current unfunded liability issue, the Board of Supervisors established the Strategic Financing Plan Ad Hoc Committee in 2017. During the course of several months of discussion, the Board established a Section 115 Trust for pension stabilization and funded the trust in the amount of \$3 million, as of June 30, 2023, the 115 Trust has a balance of \$7,258,074. Debt issuance in the amount of \$251 million for Pension Obligation Bonds was approved by the Board of Supervisors in April 2018, as of June 30, 2023, POB debt balance is \$201 million.

Table 5 below reflects actual and estimated Retirement Contributions provided by the Employer and Employee through the period 2022 through 2042. It should be noted that Table 5 represents the estimated contributions based on assumptions as of the actuary's valuation date and are subject to change by the Tulare County Retirement Board.

TABLE 5
Retirement Contributions

| Valuation Year | Employer Normal Cost Contribution | Employer UAL Amortization Contribution | Total Employer Contributions | Employer Rate (%) | Employee Contribution | Employee Rate (%) |
|----------------|-----------------------------------|--|------------------------------|-------------------|-----------------------|-------------------|
| 2022 | \$ 27,282,809 | \$ 21,089,040 | \$ 48,371,849 | 16.0% | \$ 27,364,603 | 9.1% |
| 2023 | 28,059,191 | 23,842,201 | 51,901,392 | 16.7% | 28,170,463 | 9.1% |
| 2024 | 28,895,613 | 27,221,884 | 56,117,497 | 17.5% | 29,002,122 | 9.1% |
| 2025 | 29,758,036 | 30,138,543 | 59,896,579 | 18.2% | 29,862,321 | 9.1% |
| 2026 | 30,648,569 | 32,196,703 | 62,845,272 | 18.5% | 30,749,090 | 9.1% |
| 2027 | 31,566,246 | 34,294,298 | 65,860,544 | 18.8% | 31,664,252 | 9.1% |
| 2028 | 32,512,595 | 36,673,350 | 69,185,945 | 19.2% | 32,608,958 | 9.1% |
| 2029 | 33,488,626 | 38,442,523 | 71,931,149 | 19.4% | 33,581,367 | 9.0% |
| 2030 | 34,493,406 | 40,146,733 | 74,640,138 | 19.5% | 34,584,783 | 9.0% |
| 2031 | 35,529,422 | 42,941,853 | 78,471,275 | 19.9% | 35,616,809 | 9.0% |
| 2032 | 36,595,465 | 45,332,143 | 81,927,607 | 20.2% | 36,678,693 | 9.0% |
| 2033 | 37,692,661 | 46,777,781 | 84,470,442 | 20.2% | 37,773,906 | 9.0% |
| 2034 | 38,823,666 | 20,623,665 | 59,447,331 | 13.8% | 38,900,671 | 9.0% |
| 2035 | 39,987,576 | 13,921,158 | 53,908,733 | 12.2% | 40,061,682 | 9.0% |
| 2036 | 41,186,565 | 30,794,746 | 71,981,310 | 15.8% | 41,255,027 | 9.0% |
| 2037 | 42,419,806 | 29,766,478 | 72,186,285 | 15.4% | 42,482,002 | 9.0% |
| 2038 | 43,688,536 | 28,845,369 | 72,533,905 | 15.0% | 43,745,388 | 9.0% |
| 2039 | 44,994,921 | 20,684,182 | 65,679,103 | 13.2% | 45,046,208 | 9.0% |
| 2040 | 46,339,974 | 20,791,201 | 67,131,175 | 13.1% | 46,386,259 | 9.0% |
| 2041 | 47,725,344 | 19,498,943 | 67,224,287 | 12.7% | 47,764,277 | 9.0% |
| 2042 | 49,150,614 | 16,147,724 | 65,298,338 | 12.0% | 49,182,651 | 9.0% |

*Table 5 represents the estimated retirement contributions based on actuarial valuation assumptions and are subject to change per the Tulare County Employees Retirement Association.

Employee Total Compensation

Pension Obligation Bond

Table 6 below reflects Tulare County's debt schedule payments through the period ending 2019 through 2037 as a result of issuing a \$251 million Pension Obligation Bond (POB).

As a note, FY 2023/24 POB Debt Service charges are \$19.8 million. Of this amount, the General Fund will pay \$7.7 million and \$10.6 million will be addressed by subvented agencies and departments. Outside funds account for about \$1.5 million.

TABLE 6
POB Debt Service Schedule

| Period Ending | Principal | Coupon | Interest | Debt Service |
|---------------|-------------------------|--------|-------------------------|-------------------------|
| 06/30/2019 | \$9,105,000.00 | 2.691% | \$9,268,153.72 | \$18,373,153.72 |
| 06/30/2020 | 9,240,000.00 | 2.893% | 9,685,149.16 | 18,925,149.16 |
| 06/30/2021 | 10,075,000.00 | 3.056% | 9,417,835.96 | 19,492,835.96 |
| 06/30/2022 | 10,720,000.00 | 3.198% | 9,109,943.96 | 19,829,943.96 |
| 06/30/2023 | 11,060,000.00 | 3.348% | 8,767,118.36 | 19,827,118.36 |
| 06/30/2024 | 11,435,000.00 | 3.560% | 8,396,829.56 | 19,831,829.56 |
| 06/30/2025 | 11,840,000.00 | 3.710% | 7,989,743.56 | 19,829,743.56 |
| 06/30/2026 | 12,280,000.00 | 3.859% | 7,550,479.56 | 19,830,479.56 |
| 06/30/2027 | 12,755,000.00 | 3.959% | 7,076,594.36 | 19,831,594.36 |
| 06/30/2028 | 13,260,000.00 | 4.009% | 6,571,623.90 | 19,831,623.90 |
| 06/30/2029 | 13,790,000.00 | 4.109% | 6,040,030.50 | 19,830,030.50 |
| 06/30/2030 | 14,355,000.00 | 4.159% | 5,473,399.40 | 19,828,399.40 |
| 06/30/2031 | 14,955,000.00 | 4.259% | 4,876,374.96 | 19,831,374.96 |
| 06/30/2032 | 15,590,000.00 | 4.309% | 4,239,441.50 | 19,829,441.50 |
| 06/30/2033 | 16,260,000.00 | 4.309% | 3,567,668.40 | 19,827,668.40 |
| 06/30/2034 | 16,965,000.00 | 4.445% | 2,867,025.00 | 19,832,025.00 |
| 06/30/2035 | 17,715,000.00 | 4.445% | 2,112,930.76 | 19,827,930.76 |
| 06/30/2036 | 16,750,000.00 | 4.445% | 1,325,499.00 | 18,075,499.00 |
| 06/30/2037 | 13,070,000.00 | 4.445% | 580,961.50 | 13,650,961.50 |
| | \$251,220,000.00 | | \$114,916,803.12 | \$366,136,803.12 |

Sub Fund and Fund Balance Summary

Governmental Funds, Fiduciary Funds, and Strategic Reserve Summary

This section provides a summary of governmental fund balance classifications, fiduciary funds (i.e., third-party trust funds), and the Strategic Reserve of the County of Tulare (the County).

I. Governmental Fund Balance Classifications

- A. *Nonspendable*: Amounts that are not in spendable form (i.e., prepaid items) or amounts legally or contractually required to be maintained intact.
- B. *Restricted*: Amounts restricted (confined) by external parties (i.e., proceeds from granting agencies and laws/regulations of other governmental entities).
- C. *Committed*: Amounts that can only be used for a specific purpose pursuant to constraints imposed by formal action of the County's highest level of decision-making authority (i.e., Board of Supervisors). Committed amounts cannot be used for any other purpose unless the County's Board removes or changes the specified use by taking the same type of action it employed to previously commit those funds (e.g., resolution adopted by the Board). The formal action must occur prior to the end of the reporting period.
- D. *Assigned*: Amounts constrained by the County's intent to be used for specific purposes. Intent should be expressed by either the Board or by a body or an official to which the Board has delegated the authority. The Board, by board resolution, delegates the authority to assign fund balances to the County Administrative Office.
- E. *Unassigned*: Resources that are in spendable form and neither restricted, committed, nor assigned.

Table 1 below provides a summary of the County's General Fund balance for Fiscal Years 2018/19 through 2022/23.

TABLE 1
General Fund Balance Summary
Fiscal Years 2018/19 through 2022/23

| Fund Balance Classification | Fiscal Year | | | | |
|-----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2023 ⁽¹⁾ | 2022 | 2021 | 2020 | 2019 |
| Nonspendable | \$ 10,004,000 | \$ 7,757,000 | \$ 11,767,000 | \$ 12,034,000 | \$ 13,543,000 |
| Restricted | 157,686,626 | 134,431,000 | 114,579,000 | 102,448,000 | 84,545,000 |
| Committed | 62,662,000 | 61,805,000 | 58,984,000 | 57,962,000 | 57,394,000 |
| Assigned | 85,695,000 | 61,340,000 | 50,213,000 | 41,119,000 | 37,631,000 |
| Unassigned | 64,627,434 | 49,633,000 | 50,146,000 | 42,977,000 | 42,267,000 |
| Total Fund Balance | \$ 380,675,061 | \$ 314,966,000 | \$ 285,689,000 | \$ 256,540,000 | \$ 235,380,000 |

(1) Amounts as of 8/7/23

Sub Fund and Fund Balance Summary

II. Fiduciary Funds

Fiduciary funds account for resources held by the County in a trustee capacity or as an agent on behalf of an outside or third party. The resources cannot be used to support the County's own programs.

Table 2 below provides a summary of the County's governmental and fiduciary cash balances as of June 30, 2023.

TABLE 2

Governmental and Fiduciary Funds Summary

Cash Balance as of June 30, 2023

| Agency/Department/Office | Governmental | | | | Fiduciary |
|---|-----------------------|----------------------|-----------------------|-------------------|----------------------|
| | Restricted | Committed | Assigned | Unassigned | |
| Agricultural Commissioner | \$ 37,838 | \$ - | \$ - | \$ - | \$ 42,239 |
| Assessor/Clerk-Recorder | 12,269,643 | 142,258 | - | (179) | 10,625,043 |
| Auditor-Controller/Treasurer-Tax Collector | 3,223,541 | - | 1,846,414 | 61,192 | 3,784,265 |
| Child Support Services | 3,023,894 | - | - | - | - |
| County Administrative Office | - | 8,196,984 | 83,217,044 | - | - |
| District Attorney | 5,229,679 | - | - | 212,421 | 3,317,748 |
| General Services Agency | 207 | 4,512,327 | 25,019,695 | - | - |
| Health and Human Services Agency | 78,048,200 | 9,018,944 | - | - | 566,431 |
| Human Resources and Development | - | - | - | - | 5,833,903 |
| Library | 12,692 | - | - | - | - |
| Probation | 93,725,645 | - | 43 | - | 1,111,836 |
| Public Defender | 3,584,615 | - | - | - | 44,775 |
| Tulare County Employee Retirement Association | - | - | - | - | 7,386,225 |
| Resource Management Agency | 2,146,758 | 496,768 | 531,454 | 278,726 | 688,790 |
| Sheriff-Coroner | 15,402,117 | 1,489,675 | - | - | 88,034 |
| Tulare County Association of Government | 233,016 | - | - | - | 12,095,414 |
| Information and Communications Technology | - | 3,004,198 | - | - | - |
| Law Library | - | - | - | - | 842,611 |
| Total | \$ 216,937,846 | \$ 26,861,154 | \$ 110,614,649 | \$ 552,160 | \$ 46,427,315 |

III. Strategic Reserve

The County's Strategic Reserve is comprised of Committed fund balance and is considered a stabilization arrangement. The Board strives to commit an amount equivalent to no less than 8% (approximately 30 days working capital) of the most recent audited General Fund operating revenues. The purpose of this reserve is to:

- A. Provide resources to make up for temporarily decreased revenues that result from State or Federal budget actions;
- B. Provide temporary resources in the event of an economic downturn;
- C. Provide resources in the event of a disaster or emergency declared by the Board of Supervisors, the state, or the federal government, for disaster costs or costs associated with emergencies;
- D. Absorb liability settlements in excess of available resources.

The amount determined will be classified as "committed" from the total amount of available Fund Balance to the Strategic Reserve prior to appropriations for all other funds. This amount shall be committed annually by the Board as part of the recommended budget approval process.

Annual commitment of funds to the Strategic Reserve shall be approved by the Board during the Annual Budget Hearings. In the event funds are to be appropriated to cover essential core functions of the County, the access of funds shall be determined by the Board by a four-fifths vote during the annual Budget Hearings or during action on the Mid-Year Budget Report. If there is a

Sub Fund and Fund Balance Summary

declared local, state, or federal government disaster or emergency, then the Board, by four-fifths vote, may access the strategic reserve at a regularly scheduled Board meeting.

The monies committed to the Strategic Reserve are only to be used for the purposes stated above. If the funding level of the Strategic Reserve falls below the 8% target level, the CAO shall present a plan to be approved by the Board to replenish the Strategic Reserve within twenty-four (24) months thereafter. The Board may choose to extend the timeframe to replenish the Strategic Reserve if the Board finds that it is in the County's best interest to do so.

At the present time, the County has \$36 million in the Strategic Reserve.

The County's estimated total operating revenues for Fiscal Year Ended June 30, 2023 are \$819 million and the total estimated unrestricted fund balance is \$213 million.

TABLE 3

Estimated Fund Balance Summary of the General Fund For the Last Five Fiscal Years

FY 2023 amounts based on the County's financial statements (ACFR) as of 8/7/23
(amounts expressed in thousands)

| Fund Balance Classification | General Fund (001) | Other General Fund (Trust Funds, PARS, and TRAN) | 2023 Total General Fund | 2022 Total General Fund | 2021 Total General Fund | 2020 Total General Fund | 2019 Total General Fund |
|-----------------------------------|-----------------------|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Nonspendable | \$ 10,004 | \$ - | \$ 10,004 | \$ 7,757 | \$ 11,767 | \$ 12,034 | \$ 13,543 |
| Restricted | - | 157,687 | 157,687 | 134,431 | 114,579 | 102,448 | 84,545 |
| Committed | 36,000 | 26,662 | 62,662 | 61,805 | 58,984 | 57,962 | 57,394 |
| Assigned | 114 | 85,581 | 85,695 | 61,340 | 50,213 | 41,119 | 37,631 |
| Unassigned | 64,445 | 182 | 64,627 | 49,633 | 50,146 | 42,977 | 42,267 |
| Total fund balance | \$ 110,563 | \$ 270,112 | \$ 380,675 | \$ 314,966 | \$ 285,689 | \$ 256,540 | \$ 235,380 |
| Annual dollar increase | | | \$ 65,709 | \$ 29,277 | \$ 29,149 | \$ 21,160 | \$ 43,950 |
| Annual percentage increase | | | 20.86% | 10.25% | 11.36% | 8.99% | 22.96% |

Level of Unrestricted Fund Balance in the General Fund

The GFOA Best Practice recommends maintaining unrestricted fund balance in the General Fund of no less than two months (or no less than 16%) of operating revenues or operating expenditures, which for the County would be \$131,098 (16% of \$819,362 estimated operating revenues) for Fiscal Year 2023. However, the County's estimated level of fund balance in the General Fund for Fiscal Year 2023 is as follows:

| | |
|--|-------------------|
| Estimated operating revenues | \$ 819,362 |
| Committed fund balance | \$ 62,662 |
| Assigned fund balance | 85,695 |
| Unassigned fund balance | 64,627 |
| Total unrestricted fund balance | \$ 212,984 |
| % of operating revenues | 25.99% |

Therefore, the County has a fund balance of \$81,887 in excess of the GFOA Best Practice minimum.

The following pages provide detail as of June 30, 2023 regarding the classifications and cash balance amounts attributed to the County's agencies, departments, and offices by fund number and by department.

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balances as of Fiscal Year Ended June 30, 2023

By fund number

| Fund | Fund Group | Fund Name | Cash Balance as of 06/30/2023 | Classification | Responsible Department |
|------|--------------|---|-------------------------------|-----------------|---|
| 401 | Governmental | Sequoia Gateway Impact Fees | \$ 122,347.10 | Committed | Resource Management Agency |
| 402 | Governmental | Abandoned Vehicle Abatement | \$ 233,016.27 | Restricted | Tulare County Association of Governments |
| 403 | Governmental | Building Department | \$ 9,630.00 | Unassigned | Resource Management Agency |
| 404 | Fiduciary | Auditor's Trust Fund | \$ 20,370.40 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 405 | Fiduciary | Home Owners Tax Exemption Tr | \$ 1,494.38 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 406 | Fiduciary | Building Seismic | \$ 168,084.71 | Held for Others | Resource Management Agency |
| 407 | Governmental | Property Tax System Replacement | \$ 8,196,984.00 | Committed | County Administrative Office |
| 408 | Fiduciary | Automobile Insurance Fraud | \$ - | Held for Others | District Attorney |
| 409 | Fiduciary | Workers Comp Fraud | \$ - | Held for Others | District Attorney |
| 410 | Governmental | Public Health Emergency Preparedness Advance Fund | \$ - | Restricted | Health and Human Services Agency |
| 411 | Governmental | Micrographics, Recorder's Trust and Records Modernization | \$ 11,354,792.00 | Restricted | Assessor/Clerk-Recorder |
| 412 | Governmental | County Children | \$ 210,890.08 | Restricted | Health and Human Services Agency |
| 413 | Governmental | Conditional Release Prog-MH | \$ 28,500.97 | Restricted | Health and Human Services Agency |
| 414 | Fiduciary | Deceased Trust Probate | \$ 173,341.90 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 415 | Governmental | Domestic Violence Program | \$ 30,415.71 | Restricted | Health and Human Services Agency |
| 416 | Fiduciary | DNA Identification Fund | \$ 14,185.48 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 417 | Governmental | AB 818 | \$ 442,177.72 | Restricted | Assessor/Clerk-Recorder |
| 419 | Governmental | Compliance Inspection | \$ 144,476.14 | Committed | Resource Management Agency |
| 420 | Fiduciary | H&S 12706 Fireworks | \$ 72.53 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 421 | Fiduciary | Employees Retirement | \$ 7,026,325.89 | Held for Others | Tulare County Employee Retirement Association |
| 422 | Fiduciary | TCERA Property | \$ 359,899.58 | Held for Others | Tulare County Employee Retirement Association |
| 423 | Fiduciary | Consumer Fraud | \$ 2,653,581.80 | Held for Others | District Attorney |
| 424 | Governmental | MHSA Local Prudent Reserve | \$ 5,042,653.98 | Restricted | Health and Human Services Agency |
| 425 | Governmental | Alcohol & Drug Prior Year Unexpended | \$ 3,227,676.49 | Restricted | Health and Human Services Agency |
| 426 | Governmental | Public Safety Power Shutoff Resiliency Program | \$ 432.37 | Restricted | Health and Human Services Agency |
| 427 | Fiduciary | Public Safety Augmentation Fd | \$ - | Held for Others | Temporary Holding Account |
| 428 | Fiduciary | Juv Inmate Welfare Benefit Fd | \$ 162,277.62 | Held for Others | Probation |
| 429 | Fiduciary | Incorp Cities & States Fines | \$ 54,056.74 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 430 | Governmental | Inmate Welfare Trust | \$ 2,134,679.95 | Restricted | Sheriff-Coroner |
| 431 | Fiduciary | Railroad Education | \$ 18,371.04 | Held for Others | Resource Management Agency |
| 432 | Governmental | Harmon Field Clean-Up | \$ 206.66 | Restricted | General Services Agency |
| 433 | Governmental | Micrographics e-Recording Trust Fund | \$ 142,258.47 | Committed | Assessor/Clerk-Recorder |
| 434 | Governmental | Aids Education | \$ 109,991.30 | Committed | Health and Human Services Agency |
| 435 | Governmental | Drug Prevention | \$ 152,242.71 | Restricted | Health and Human Services Agency |
| 436 | Governmental | Alcohol Prevention | \$ 548,854.35 | Restricted | Health and Human Services Agency |
| 437 | Fiduciary | Victim Witness Assistance | \$ 622,733.87 | Held for Others | District Attorney |
| 438 | Governmental | Mental Health Services Act | \$ 59,139,687.25 | Restricted | Health and Human Services Agency |
| 439 | Fiduciary | Law Library Trust | \$ 842,611.20 | Held for Others | Law Library |
| 440 | Governmental | Alcohol Trust Statham | \$ 1,143,214.52 | Restricted | Health and Human Services Agency |
| 441 | Governmental | First Offender Program Fees | \$ 20.46 | Restricted | Health and Human Services Agency |
| 442 | Governmental | Local Assistance and Tribal Consistency Fund | \$ 90,554.74 | Assigned | County Administrative Office |
| 443 | Fiduciary | Industrial Hemp Abatement Deposit | \$ 28,200.00 | Held for Others | Agricultural Commissioner |
| 444 | Governmental | DUI Laboratory | \$ 62,298.49 | Restricted | Auditor-Controller/Treasurer-Tax Collector |
| 445 | Governmental | Program Income (CDBG) | \$ 160,559.02 | Restricted | Resource Management Agency |
| 446 | Governmental | Probation Sustaining Fund | \$ 6,515.59 | Restricted | Probation |
| 447 | Governmental | Library | \$ - | Restricted | Library |
| 448 | Governmental | George Stewart Historical Collection | \$ 12,691.86 | Restricted | Library |
| 449 | Governmental | Off Highway Vehicle (014) | \$ 88,141.07 | Restricted | Sheriff-Coroner |
| 450 | Fiduciary | Probation Officers Restitution | \$ 928,856.33 | Held for Others | Probation |
| 451 | Governmental | TC HIDTA Forfeitures State | \$ - | Restricted | Sheriff-Coroner |
| 452 | Governmental | TC HIDTA Forfeitures Federal | \$ - | Restricted | Sheriff-Coroner |
| 453 | Fiduciary | Probation Officer Miscellaneous | \$ 20,702.18 | Held for Others | Probation |
| 454 | Fiduciary | Public Defenders Agency Trust Account | \$ 44,775.04 | Held for Others | Public Defender |
| 455 | Governmental | Substandard Abatement Revolving Fund | \$ 515,040.69 | Assigned | Resource Management Agency |
| 456 | Governmental | State Asset Forfeitures 15% Trust | \$ 158,194.66 | Restricted | Sheriff-Coroner |
| 457 | Governmental | Social Security Truncation | \$ 380,655.79 | Restricted | Assessor/Clerk-Recorder |
| 458 | Governmental | Range Improvement Grazing D#1 | \$ 37,838.38 | Restricted | Agricultural Commissioner |
| 459 | Governmental | Real Property Transfer Tax | \$ (179.30) | Unassigned | Assessor/Clerk-Recorder |
| 460 | Fiduciary | Public Works | \$ 472,111.79 | Held for Others | Resource Management Agency |
| 461 | Governmental | Sheriff Civil Trust Fund | \$ 431,575.20 | Restricted | Sheriff-Coroner |
| 462 | Governmental | County Prop 69 DNA Finger Printing | \$ 289.24 | Restricted | Sheriff-Coroner |
| 463 | Governmental | Criminal Justice Facility | \$ 5,003.63 | Debt Service | Auditor-Controller/Treasurer-Tax Collector (Sub-fund of Debt Service 024) |
| 464 | Fiduciary | Courthouse Temp. Construction | \$ 791.09 | Held for Others | Auditor-Controller/Treasurer-Tax Collector* |
| 465 | Fiduciary | State Fund | \$ 41,230.00 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 466 | Governmental | Jail Based Competency Treatment Program | \$ 8,426.36 | Restricted | Health and Human Services Agency |
| 467 | Fiduciary | State Trust surcharge of Vital Stats & Environmental Health | \$ 179,308.96 | Held for Others | Health and Human Services Agency |
| 468 | Governmental | Federal Ntf [narcotics asset forfeitures] | \$ 507,352.51 | Restricted | Sheriff-Coroner |
| 469 | Fiduciary | State Sales Tax | \$ 10,129.59 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 470 | Fiduciary | Dinuba Courthouse Construction | \$ 62,722.15 | Held for Others | Auditor-Controller/Treasurer-Tax Collector* |
| 471 | Fiduciary | State Transit Assistance | \$ 4,725,695.85 | Held for Others | Tulare County Association of Governments |
| 472 | Governmental | Title IV-E | \$ 442,028.48 | Restricted | Probation |
| 473 | Governmental | Survey Monument Preservation | \$ 189,216.39 | Committed | Resource Management Agency |
| 475 | Fiduciary | Life & Annuity Program | \$ 0.01 | Held for Others | District Attorney |
| 476 | Governmental | Public Defense Pilot Program | \$ 229,026.36 | Restricted | Public Defender |

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balances as of Fiscal Year Ended June 30, 2023

By fund number

| Fund | Fund Group | Fund Name | Cash Balance as of 06/30/2023 | Classification | Responsible Department |
|------|--------------|---|-------------------------------|-----------------|--|
| 477 | Governmental | Officers Cash Overage | \$ 61,192.04 | Unassigned | Auditor-Controller/Treasurer-Tax Collector |
| 478 | Governmental | Standards In Training Ben-Prob | \$ 91,484.21 | Restricted | Probation |
| 479 | Governmental | Supplemental Law Enforcement Services COPS | \$ 4,313,403.76 | Restricted | District Attorney |
| 480 | Governmental | Local Enforcement Agency (LEA) | \$ 338,299.98 | Restricted | Health and Human Services Agency |
| 481 | Governmental | Used Oil Recycling Block Grant | \$ 629,972.45 | Restricted | Health and Human Services Agency |
| 482 | Governmental | Treasurer's Trust Fund | \$ 22,680.91 | Restricted | Auditor-Controller/Treasurer-Tax Collector |
| 483 | Fiduciary | Dinuba Transportation Tax | \$ 6,955.38 | Held for Others | Tulare County Association of Governments |
| 484 | Fiduciary | Exeter Transportation Tax | \$ 51,482.39 | Held for Others | Tulare County Association of Governments |
| 485 | Fiduciary | Farmersville Transportation Tax | \$ 210,158.40 | Held for Others | Tulare County Association of Governments |
| 486 | Fiduciary | Lindsay Transportation Tax | \$ 13,756.45 | Held for Others | Tulare County Association of Governments |
| 487 | Fiduciary | Porterville Transportation Tax | \$ 56,313.24 | Held for Others | Tulare County Association of Governments |
| 488 | Fiduciary | Tulare Transportation Tax | \$ 3,467,959.10 | Held for Others | Tulare County Association of Governments |
| 489 | Fiduciary | Visalia Transportation Tax | \$ 163,671.46 | Held for Others | Tulare County Association of Governments |
| 490 | Fiduciary | Woodlake Transportation Tax | \$ 1,925.85 | Held for Others | Tulare County Association of Governments |
| 491 | Fiduciary | Tulare County Transport Tax | \$ 3,397,496.09 | Held for Others | Tulare County Association of Governments |
| 492 | Governmental | PVAE - Private Vehicular Access Easement Trust | \$ 12,456.07 | Committed | Resource Management Agency |
| 493 | Fiduciary | TC HIDTA Seizures | \$ 88,033.70 | Held for Others | Sheriff-Coroner |
| 494 | Governmental | Behavioral Health and Homelessness Multi Year Initiatives | \$ 397,793.11 | Restricted | Health and Human Services Agency |
| 495 | Governmental | Home Program Investment | \$ 1,083,579.71 | Restricted | Resource Management Agency |
| 496 | Governmental | Grants (All receipts) | \$ 416,314.84 | Restricted | Resource Management Agency |
| 497 | Governmental | Standards & Training For Corrections | \$ - | Committed | Sheriff-Coroner |
| 498 | Fiduciary | IHSS Trust | \$ 78,864.35 | Held for Others | Health and Human Services Agency |
| 499 | Fiduciary | Treasury - Minor Beneficiary | \$ 12,145.52 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 500 | Governmental | Asset Forfeiture | \$ 205,972.84 | Unassigned | District Attorney |
| 501 | Fiduciary | Tax Collectors Deposits in Transit | \$ (1,813,628.41) | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 502 | Governmental | Sheriff's Automation Fund | \$ 363,710.07 | Restricted | Sheriff-Coroner |
| 503 | Governmental | Vital and Health Statistic | \$ 92,017.25 | Restricted | Assessor/Clerk-Recorder |
| 504 | Governmental | Jail Medical Fund | \$ 14,784,497.32 | Assigned | County Administrative Office |
| 505 | Governmental | Suppl Law Enforce Serv - Jails | \$ 44,500.53 | Restricted | Sheriff-Coroner |
| 506 | Fiduciary | K/T Area Agency on Aging Assets | \$ 254,694.73 | Held for Others | Health and Human Services Agency |
| 507 | Fiduciary | SB1473 Surcharge | \$ 27,809.00 | Held for Others | Resource Management Agency |
| 508 | Governmental | Dairy Inspection Program | \$ 237,693.61 | Committed | Health and Human Services Agency |
| 509 | Governmental | Youthful Offender Block Grant Fund (SB81) | \$ 35,213,636.78 | Restricted | Probation |
| 510 | Governmental | Sheriff's Fleet Veh Replacement Trust Fund | \$ 1,000,618.49 | Restricted | Sheriff-Coroner |
| 511 | Governmental | Environmental Litigation | \$ 363,142.19 | Restricted | Health and Human Services Agency |
| 512 | Fiduciary | Agricultural Commissioner - CDFA Bait Surcharge | \$ 14,039.00 | Held for Others | Agricultural Commissioner |
| 513 | Governmental | Child Restraint System Loaner | \$ 94,971.64 | Restricted | Health and Human Services Agency |
| 514 | Governmental | Vital and Health Statistics Trust Fund | \$ 224,384.61 | Restricted | Health and Human Services Agency |
| 515 | Governmental | Bioterrorism Preparedness Plan | \$ 1,136.84 | Restricted | Health and Human Services Agency |
| 516 | Governmental | Federal Forest Reserve | \$ 135,785.02 | Restricted | Resource Management Agency |
| 517 | Governmental | Equipment and Vehicle Replacement Fund | \$ 8,881,008.90 | Assigned | County Administrative Office |
| 518 | Fiduciary | Hospital Preparedness Program | \$ 50,657.99 | Held for Others | Health and Human Services Agency |
| 519 | Fiduciary | Education Rev Augmentation Fd | \$ 45,388.75 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 522 | Governmental | Future Construction | \$ 25,019,695.33 | Assigned | General Services Agency |
| 523 | Governmental | Local Community Corrections Fund | \$ 22,272,562.43 | Restricted | Probation |
| 524 | Governmental | Proposition 99 | \$ 72,053.56 | Restricted | Health and Human Services Agency |
| 525 | Governmental | Juvenile Justice Realignment Block Grant | \$ 8,645,534.18 | Restricted | Probation |
| 526 | Governmental | Sheriff's Farm Expansion Fund | \$ 511,552.83 | Committed | Sheriff-Coroner |
| 527 | Governmental | Vehicle Internal Borrowing | \$ 1,846,413.63 | Assigned | Auditor-Controller/Treasurer-Tax Collector |
| 528 | Governmental | DMV Auto Theft | \$ 623,570.06 | Restricted | District Attorney |
| 529 | Governmental | Natural Resources Fund | \$ 11,310,000.00 | Assigned | County Administrative Office |
| 530 | Governmental | Ivanhoe Community Drainage | \$ 30,920.00 | Restricted | Resource Management Agency |
| 531 | Governmental | Public Guardian Interest | \$ 2,598,388.51 | Restricted | Health and Human Services Agency |
| 532 | Governmental | Financial System Project Fund | \$ 9,532,900.00 | Assigned | County Administrative Office |
| 533 | Governmental | Elections Trust Fund | \$ 9,272,089.47 | Assigned | County Administrative Office |
| 534 | Governmental | Local Law Enforcement Service Acct. (LESA) | \$ 7,462,251.79 | Restricted | Sheriff-Coroner |
| 535 | Governmental | Seized Narcotic Funds [State dist to 466 or 568] | \$ 1,409,996.48 | Restricted | Sheriff-Coroner |
| 536 | Governmental | Conflict Defender Fund | \$ 4,000,000.00 | Assigned | County Administrative Office |
| 537 | Governmental | Fish and Game Fees | \$ 269,095.92 | Unassigned | Resource Management Agency |
| 538 | Fiduciary | Civil Assessment AB199 amd PC 1214.1 | \$ 20,826.16 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 539 | Governmental | Permanent Local Housing Association | \$ - | Restricted | Resource Management Agency |
| 541 | Governmental | AG Mitigation | \$ 28,272.62 | Committed | Resource Management Agency |
| 542 | Governmental | Children's Wraparound Plan | \$ 3,790,126.69 | Restricted | Health and Human Services Agency |
| 543 | Governmental | LSPF-Local Safety and Protection Fund | \$ 7,517,645.15 | Restricted | Probation |
| 544 | Governmental | Sheriff's Local Law Enforcement Grant (K9) | \$ 191.43 | Restricted | Sheriff-Coroner |
| 545 | Governmental | Special Projects | \$ 6,448.58 | Unassigned | District Attorney |
| 546 | Governmental | Community Corrections Performance Incentive Fund | \$ 863,305.86 | Restricted | Probation |
| 547 | Fiduciary | CAA JPA Custodial Fund | \$ 10,105,672.82 | Held for Others | Assessor/Clerk-Recorder |
| 548 | Fiduciary | DNA Penalty Assessment Ab1806 | \$ 170,968.64 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 549 | Governmental | State Criminal Alien Assistance Program | \$ 978,121.83 | Committed | Sheriff-Coroner |
| 550 | Governmental | Federal Equitable Sharing | \$ 42.63 | Assigned | Probation |
| 551 | Governmental | Suppl Law Enf Serv Front Line | \$ 1,315,205.82 | Restricted | Sheriff-Coroner |
| 552 | Governmental | SLESF Juvenile Justice | \$ 10,926,216.67 | Restricted | Probation |
| 553 | Governmental | CalHome | \$ 233,796.45 | Restricted | Resource Management Agency |
| 554 | Governmental | Real Estate Fraud Protection | \$ 292,705.12 | Restricted | District Attorney |

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balances as of Fiscal Year Ended June 30, 2023

By fund number

| Fund | Fund Group | Fund Name | Cash Balance as of 06/30/2023 | Classification | Responsible Department |
|------|--------------|--|----------------------------------|-----------------|---|
| 555 | Fiduciary | Asset Forfeiture NTF | \$ 41,432.34 | Held for Others | District Attorney |
| 558 | Governmental | Pandemic Influenza Healthcare Preparedness Improvements for States | \$ 4,915.47 | Restricted | Health and Human Services Agency |
| 559 | Fiduciary | Public Health Emergency Response | \$ 93.61 | Held for Others | Health and Human Services Agency |
| 560 | Fiduciary | Public Works Permittee Trust Min King Dairy | \$ 2,413.25 | Held for Others | Resource Management Agency |
| 561 | Governmental | Eminent Domain | \$ 85,803.41 | Restricted | Resource Management Agency |
| 562 | Fiduciary | Public Health Emergency Response Phase III | \$ 2,811.70 | Held for Others | Health and Human Services Agency |
| 563 | Governmental | Dairy Cares General Plan Amendment | \$ - | Committed | Resource Management Agency |
| 564 | Fiduciary | Emergency Medical Air Transportation Act | \$ 6,441.92 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 567 | Governmental | Emergency Medical Services | \$ 188,363.93 | Committed | Health and Human Services Agency |
| 568 | Governmental | Narcotics Task Force State NTF | \$ 485,410.07 | Restricted | Sheriff-Coroner |
| 569 | Governmental | Neighborhood Stabilization Program (NSP1) | \$ - | Restricted | Resource Management Agency |
| 571 | Fiduciary | Insurance Agency Fund | \$ 5,833,903.03 | Held for Others | Human Resources and Development |
| 573 | Fiduciary | Redemption Reserve Trust Tc/Tr | \$ 1,366,194.91 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 574 | Fiduciary | PIMS Trust Tc/Tr | \$ 863,724.99 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 575 | Fiduciary | Tax Collector - Map Clearances | \$ 697,147.90 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 576 | Governmental | Indigent Defense Fund | \$ 65,609.10 | Restricted | Public Defender |
| 578 | Fiduciary | Tax Collector Mobile Home Clearances | \$ 20,557.96 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 579 | Fiduciary | Tax Collector - Bulk Transfers & Bankruptcies | \$ 17,012.68 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 580 | Proprietary | Energy Management Control (081) | \$ 162,173.37 | ISF | General Services Agency (Sub-fund of Utilities 081) |
| 581 | Governmental | Child Support ADM/INCENTIVE | \$ 3,023,894.34 | Restricted | Child Support Services |
| 582 | Fiduciary | Tax Collector - Misc. | \$ 1,999,089.42 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 583 | Fiduciary | SJVA Investment Fund | \$ 0.79 | Held for Others | Auditor-Controller/Treasurer-Tax Collector |
| 585 | Governmental | Future Economic Development | \$ 7,962,079.42 | Assigned | County Administrative Office |
| 586 | Governmental | Step-Up and Community Outreach | \$ 628,982.63 | Assigned | County Administrative Office |
| 589 | Governmental | Homelessness and Community Activity | \$ 4,207,161.34 | Assigned | County Administrative Office |
| 590 | Governmental | Local Revenue Fund 2011 (AB118) | \$ 3,138,561.22 | Restricted | Auditor-Controller/Treasurer-Tax Collector |
| 591 | Governmental | IT Projects - County wide etc. | \$ 3,004,197.69 | Committed | Information and Communications Technology |
| 592 | Governmental | Litigation and Unallowable Reimbursement Fund | \$ 12,547,769.99 | Assigned | County Administrative Office |
| 593 | Governmental | Pension Stabilization Trust Fund | \$ - | Assigned | County Administrative Office |
| 594 | Governmental | Local Community Corrections Special Growth Fund | \$ 7,746,715.45 | Restricted | Probation |
| 595 | Governmental | Public Defender General Purpose | \$ 3,289,979.79 | Restricted | Public Defender |
| 596 | Governmental | Building and Property Improvement | \$ 4,512,327.10 | Committed | General Services Agency |
| 597 | Governmental | Tobacco Control Proposition 56 | \$ - | Restricted | Health and Human Services Agency |
| 598 | Fiduciary | SB2 Affordable Housing Fee | \$ 519,370.01 | Held for Others | Assessor/Clerk-Recorder |
| 599 | Governmental | Blue Cross Sharable Revenue | \$ 8,482,895.00 | Committed | Health and Human Services Agency |
| 41A | Governmental | Van Beek Brothers Environmental Impact Review | \$ 16,413.24 | Assigned | Resource Management Agency |

Grand Total 401,560,301.68

NOTES:

*Trust Fund 464 and 470: 8/6/18 Per CAO included with Auditor's Office fund groups

Governmental Funds: Used to account for activities related to serving the public.

Fiduciary Funds: Used to account for financial resources held for others as trustee.

Proprietary Funds: Used to account for business-type activities.

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2023

By department

| Fund | Fund Group | Fund Name | Cash balance as of 06/30/2023 | Classification |
|---|--------------|---|----------------------------------|-----------------|
| Agricultural Commissioner/Sealer of Weights & Measures | | | | |
| 443 | Fiduciary | Industrial Hemp Abatement Deposit | \$ 28,200.00 | Held for Others |
| 512 | Fiduciary | Agricultural Commissioner - CDFA Bait Surcharge | \$ 14,039.00 | Held for Others |
| 458 | Governmental | Range Improvement Grazing D#1 | \$ 37,838.38 | Restricted |
| Agricultural Commissioner/Sealer of Weights & Measures Total | | | 80,077.38 | |
| Assessor/Clerk-Recorder | | | | |
| 598 | Fiduciary | SB2 Affordable Housing Fee | \$ 519,370.01 | Held for Others |
| 547 | Fiduciary | CAA JPA Custodial Fund | \$ 10,105,672.82 | Held for Others |
| 411 | Governmental | Micrographics, Recorder's Trust and Recorders Modernization | \$ 11,354,792.00 | Restricted |
| 417 | Governmental | AB 818 | \$ 442,177.72 | Restricted |
| 457 | Governmental | Social Security Truncation | \$ 380,655.79 | Restricted |
| 503 | Governmental | Vital and Health Statistic | \$ 92,017.25 | Restricted |
| 433 | Governmental | Micrographics e-Recording Trust Fund | \$ 142,258.47 | Committed |
| 459 | Governmental | Real Property Transfer Tax | \$ (179.30) | Unassigned |
| Assessor/Clerk-Recorder Total | | | 23,036,764.76 | |
| Auditor-Controller/Treasurer-Tax Collector | | | | |
| 404 | Fiduciary | Auditor's Trust Fund | \$ 20,370.40 | Held for Others |
| 405 | Fiduciary | Home Owners Tax Exemption Tr | \$ 1,494.38 | Held for Others |
| 414 | Fiduciary | Deceased Trust Probate | \$ 173,341.90 | Held for Others |
| 416 | Fiduciary | DNA Identification Fund | \$ 14,185.48 | Held for Others |
| 420 | Fiduciary | H&S 12706 Fireworks | \$ 72.53 | Held for Others |
| 429 | Fiduciary | Incorp Cities & States Fines | \$ 54,056.74 | Held for Others |
| 464 | Fiduciary | Courthouse Temp. Construction | \$ 791.09 | Held for Others |
| 465 | Fiduciary | State Fund | \$ 41,230.00 | Held for Others |
| 469 | Fiduciary | State Sales Tax | \$ 10,129.59 | Held for Others |
| 470 | Fiduciary | Dinuba Courthouse Construction | \$ 62,722.15 | Held for Others |
| 499 | Fiduciary | Treasury - Minor Beneficiary | \$ 12,145.52 | Held for Others |
| 501 | Fiduciary | Tax Collectors Deposits in Transit | \$ (1,813,628.41) | Held for Others |
| 519 | Fiduciary | Education Rev Augmentation Fd | \$ 45,388.75 | Held for Others |
| 538 | Fiduciary | Civil Assessment AB199 amd PC 1214.1 | \$ 20,826.16 | Held for Others |
| 548 | Fiduciary | DNA Penalty Assessment Ab1806 | \$ 170,968.64 | Held for Others |
| 564 | Fiduciary | Emergency Medical Air Transportation Act | \$ 6,441.92 | Held for Others |
| 573 | Fiduciary | Redemption Reserve Trust Tc/Tr | \$ 1,366,194.91 | Held for Others |
| 574 | Fiduciary | PIMS Trust Tc/Tr | \$ 863,724.99 | Held for Others |
| 575 | Fiduciary | Tax Collector - Map Clearances | \$ 697,147.90 | Held for Others |
| 578 | Fiduciary | Tax Collector Mobile Home Clearances | \$ 20,557.96 | Held for Others |
| 579 | Fiduciary | Tax Collector - Bulk Transfers & Bankruptcies | \$ 17,012.68 | Held for Others |
| 582 | Fiduciary | Tax Collector - Misc. | \$ 1,999,089.42 | Held for Others |
| 583 | Fiduciary | SJVA Investment Fund | \$ 0.79 | Held for Others |
| 463 | Governmental | Criminal Justice Facility | \$ 5,003.63 | Debt Service |
| 444 | Governmental | DUI Laboratory | \$ 62,298.49 | Restricted |
| 482 | Governmental | Treasurer's Trust Fund | \$ 22,680.91 | Restricted |
| 590 | Governmental | Local Revenue Fund 2011 (AB118) | \$ 3,138,561.22 | Restricted |
| 527 | Governmental | Vehicle Internal Borrowing | \$ 1,846,413.63 | Assigned |
| 477 | Governmental | Officers Cash Overage | \$ 61,192.04 | Unassigned |
| Auditor-Controller/Treasurer-Tax Collector Total | | | 8,920,415.41 | |
| Child Support Services | | | | |
| 581 | Governmental | Child Support ADM/INCENTIVE | \$ 3,023,894.34 | Restricted |
| Child Support Services Total | | | 3,023,894.34 | |

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2023

By department

| Fund | Fund Group | Fund Name | Cash balance as of 06/30/2023 | Classification |
|---|--------------|---|----------------------------------|-----------------|
| County Administrative Office | | | | |
| 407 | Governmental | Property Tax System Replacement | \$ 8,196,984.00 | Committed |
| 442 | Governmental | Local Assistance and Tribal Consistency Fund | \$ 90,554.74 | Assigned |
| 504 | Governmental | Jail Medical Fund | \$ 14,784,497.32 | Assigned |
| 517 | Governmental | Equipment and Vehicle Replacement Fund | \$ 8,881,008.90 | Assigned |
| 529 | Governmental | Natural Resources Fund | \$ 11,310,000.00 | Assigned |
| 532 | Governmental | Financial System Project Fund | \$ 9,532,900.00 | Assigned |
| 533 | Governmental | Elections Trust Fund | \$ 9,272,089.47 | Assigned |
| 536 | Governmental | Conflict Defender Fund | \$ 4,000,000.00 | Assigned |
| 585 | Governmental | Future Economic Development | \$ 7,962,079.42 | Assigned |
| 586 | Governmental | Step-Up and Community Outreach | \$ 628,982.63 | Assigned |
| 589 | Governmental | Homelessness and Community Activity | \$ 4,207,161.34 | Assigned |
| 592 | Governmental | Litigation and Unallowable Reimbursement Fund | \$ 12,547,769.99 | Assigned |
| County Administrative Office Total | | | 91,414,027.81 | |
| District Attorney | | | | |
| 408 | Fiduciary | Automobile Insurance Fraud | \$ - | Held for Others |
| 409 | Fiduciary | Workers Comp Fraud | \$ - | Held for Others |
| 423 | Fiduciary | Consumer Fraud | \$ 2,653,581.80 | Held for Others |
| 437 | Fiduciary | Victim Witness Assistance | \$ 622,733.87 | Held for Others |
| 475 | Fiduciary | Life & Annuity Program | \$ 0.01 | Held for Others |
| 555 | Fiduciary | Asset Forfeiture NTF | \$ 41,432.34 | Held for Others |
| 479 | Governmental | Supplemental Law Enforcement Services COPS | \$ 4,313,403.76 | Restricted |
| 528 | Governmental | DMV Auto Theft | \$ 623,570.06 | Restricted |
| 554 | Governmental | Real Estate Fraud Protection | \$ 292,705.12 | Restricted |
| 500 | Governmental | Asset Forfeiture | \$ 205,972.84 | Unassigned |
| 545 | Governmental | Special Projects | \$ 6,448.58 | Unassigned |
| District Attorney Total | | | 8,759,848.38 | |
| General Services Agency | | | | |
| 580 | Proprietary | Energy Management Control (081) | \$ 162,173.37 | ISF |
| 432 | Governmental | Harmon Field Clean-Up | \$ 206.66 | Restricted |
| 596 | Governmental | Building and Property Improvement | \$ 4,512,327.10 | Committed |
| 522 | Governmental | Future Construction | \$ 25,019,695.33 | Assigned |
| General Services Agency Total | | | 29,694,402.46 | |
| Health and Human Services Agency | | | | |
| 467 | Fiduciary | State Trust surcharge of Vital Stats & Environmental Health | \$ 179,308.96 | Held for Others |
| 498 | Fiduciary | IHSS Trust | \$ 78,864.35 | Held for Others |
| 506 | Fiduciary | K/T Area Agency on Aging Assets | \$ 254,694.73 | Held for Others |
| 518 | Fiduciary | Hospital Preparedness Program | \$ 50,657.99 | Held for Others |
| 559 | Fiduciary | Public Health Emergency Response | \$ 93.61 | Held for Others |
| 562 | Fiduciary | Public Health Emergency Response Phase III | \$ 2,811.70 | Held for Others |
| 410 | Governmental | Public Health Emergency Preparedness Advance Fund | \$ - | Restricted |
| 412 | Governmental | County Children | \$ 210,890.08 | Restricted |
| 413 | Governmental | Conditional Release Prog-MH | \$ 28,500.97 | Restricted |
| 415 | Governmental | Domestic Violence Program | \$ 30,415.71 | Restricted |
| 424 | Governmental | MHSA Local Prudent Reserve | \$ 5,042,653.98 | Restricted |
| 425 | Governmental | Alcohol & Drug Prior Year Unexpended | \$ 3,227,676.49 | Restricted |
| 426 | Governmental | Public Safety Power Shutoff Resiliency Program | \$ 432.37 | Restricted |
| 435 | Governmental | Drug Prevention | \$ 152,242.71 | Restricted |
| 436 | Governmental | Alcohol Prevention | \$ 548,854.35 | Restricted |
| 438 | Governmental | Mental Health Services Act | \$ 59,139,687.25 | Restricted |

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2023

By department

| Fund | Fund Group | Fund Name | Cash balance as of 06/30/2023 | Classification |
|--|--------------|---|----------------------------------|-----------------|
| 440 | Governmental | Alcohol Trust Statham | \$ 1,143,214.52 | Restricted |
| 441 | Governmental | First Offender Program Fees | \$ 20.46 | Restricted |
| 466 | Governmental | Jail Based Competency Treatment Program | \$ 8,426.36 | Restricted |
| 480 | Governmental | Local Enforcement Agency (LEA) | \$ 338,299.98 | Restricted |
| 481 | Governmental | Used Oil Recycling Block Grant | \$ 629,972.45 | Restricted |
| 494 | Governmental | Behavioral Health and Homelessness Multi Year Initiatives | \$ 397,793.11 | Restricted |
| 511 | Governmental | Environmental Litigation | \$ 363,142.19 | Restricted |
| 513 | Governmental | Child Restraint System Loaner | \$ 94,971.64 | Restricted |
| 514 | Governmental | Vital and Health Statistics Trust Fund | \$ 224,384.61 | Restricted |
| 515 | Governmental | Bioterrorism Preparedness Plan | \$ 1,136.84 | Restricted |
| 524 | Governmental | Proposition 99 | \$ 72,053.56 | Restricted |
| 531 | Governmental | Public Guardian Interest | \$ 2,598,388.51 | Restricted |
| 542 | Governmental | Children's Wraparound Plan | \$ 3,790,126.69 | Restricted |
| 558 | Governmental | Pandemic Influenza Healthcare Preparedness Improvements for | \$ 4,915.47 | Restricted |
| 597 | Governmental | Tobacco Control Proposition 56 | \$ - | Restricted |
| 434 | Governmental | Aids Education | \$ 109,991.30 | Committed |
| 508 | Governmental | Dairy Inspection Program | \$ 237,693.61 | Committed |
| 567 | Governmental | Emergency Medical Services | \$ 188,363.93 | Committed |
| 599 | Governmental | Blue Cross Sharable Revenue | \$ 8,482,895.00 | Committed |
| Health and Human Services Agency Total | | | 87,633,575.48 | |
| Human Resources and Development | | | | |
| 571 | Fiduciary | Insurance Agency Fund | \$ 5,833,903.03 | Held for Others |
| Human Resources and Development Total | | | 5,833,903.03 | |
| Information and Communications Technology | | | | |
| 591 | Governmental | IT Projects - County wide etc. | \$ 3,004,197.69 | Committed |
| Information and Communications Technology Total | | | 3,004,197.69 | |
| Law Library | | | | |
| 439 | Fiduciary | Law Library Trust | \$ 842,611.20 | Held for Others |
| Law Library Total | | | 842,611.20 | |
| Library | | | | |
| 447 | Governmental | Library | \$ - | Restricted |
| 448 | Governmental | George Stewart Historical Collection | \$ 12,691.86 | Restricted |
| Library Total | | | 12,691.86 | |
| Probation | | | | |
| 428 | Fiduciary | Juv Inmate Welfare Benefit Fd | \$ 162,277.62 | Held for Others |
| 450 | Fiduciary | Probation Officers Restitution | \$ 928,856.33 | Held for Others |
| 453 | Fiduciary | Probation Officer Miscellaneous | \$ 20,702.18 | Held for Others |
| 446 | Governmental | Probation Sustaining Fund | \$ 6,515.59 | Restricted |
| 472 | Governmental | Title IV-E | \$ 442,028.48 | Restricted |
| 478 | Governmental | Standards In Training Ben-Prob | \$ 91,484.21 | Restricted |
| 509 | Governmental | Youthful Offender Block Grant Fund (SB81) | \$ 35,213,636.78 | Restricted |
| 523 | Governmental | Local Community Corrections Fund | \$ 22,272,562.43 | Restricted |
| 525 | Governmental | Juvenile Justice Realignment Block Grant | \$ 8,645,534.18 | Restricted |
| 543 | Governmental | LSPF-Local Safety and Protection Fund | \$ 7,517,645.15 | Restricted |
| 546 | Governmental | Community Corrections Performance Incentive Fund | \$ 863,305.86 | Restricted |
| 552 | Governmental | SLESF Juvenile Justice | \$ 10,926,216.67 | Restricted |
| 594 | Governmental | Local Community Corrections Special Growth Fund | \$ 7,746,715.45 | Restricted |
| 550 | Governmental | Federal Equitable Sharing | \$ 42.63 | Assigned |
| Probation Total | | | 94,837,523.56 | |

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2023

By department

| Fund | Fund Group | Fund Name | Cash balance as of 06/30/2023 | Classification |
|---|--------------|--|----------------------------------|-----------------|
| Public Defender | | | | |
| 454 | Fiduciary | Public Defenders Agency Trust Account | \$ 44,775.04 | Held for Others |
| 476 | Governmental | Public Defense Pilot Program | \$ 229,026.36 | Restricted |
| 576 | Governmental | Indigent Defense Fund | \$ 65,609.10 | Restricted |
| 595 | Governmental | Public Defender General Purpose | \$ 3,289,979.79 | Restricted |
| Public Defender Total | | | 3,629,390.29 | |
| Resource Management Agency | | | | |
| 406 | Fiduciary | Building Seismic | \$ 168,084.71 | Held for Others |
| 431 | Fiduciary | Railroad Education | \$ 18,371.04 | Held for Others |
| 460 | Fiduciary | Public Works | \$ 472,111.79 | Held for Others |
| 507 | Fiduciary | SB1473 Surcharge | \$ 27,809.00 | Held for Others |
| 560 | Fiduciary | Public Works Permittee Trust Min King Dairy | \$ 2,413.25 | Held for Others |
| 445 | Governmental | Program Income (CDBG) | \$ 160,559.02 | Restricted |
| 495 | Governmental | Home Program Investment | \$ 1,083,579.71 | Restricted |
| 496 | Governmental | Grants (All receipts) | \$ 416,314.84 | Restricted |
| 516 | Governmental | Federal Forest Reserve | \$ 135,785.02 | Restricted |
| 530 | Governmental | Ivanhoe Community Drainage | \$ 30,920.00 | Restricted |
| 539 | Governmental | Permanent Local Housing Association | \$ - | Restricted |
| 553 | Governmental | CalHome | \$ 233,796.45 | Restricted |
| 561 | Governmental | Eminent Domain | \$ 85,803.41 | Restricted |
| 569 | Governmental | Neighborhood Stabilization Program (NSP1) | \$ - | Restricted |
| 401 | Governmental | Sequoia Gateway Impact Fees | \$ 122,347.10 | Committed |
| 419 | Governmental | Compliance Inspection | \$ 144,476.14 | Committed |
| 473 | Governmental | Survey Monument Preservation | \$ 189,216.39 | Committed |
| 492 | Governmental | PVAE - Private Vehicular Access Easement Trust | \$ 12,456.07 | Committed |
| 541 | Governmental | AG Mitigation | \$ 28,272.62 | Committed |
| 563 | Governmental | Dairy Cares General Plan Amendment | \$ - | Committed |
| 455 | Governmental | Substandard Abatement Revolving Fund | \$ 515,040.69 | Assigned |
| 41A | Governmental | Van Beek Brothers Environmental Impact Review | \$ 16,413.24 | Assigned |
| 403 | Governmental | Building Department | \$ 9,630.00 | Unassigned |
| 537 | Governmental | Fish and Game Fees | \$ 269,095.92 | Unassigned |
| Resource Management Agency Total | | | 4,142,496.41 | |
| Sheriff-Coroner | | | | |
| 493 | Governmental | TC HIDTA Seizures | \$ 88,033.70 | Held for Others |
| 430 | Governmental | Inmate Welfare Trust | \$ 2,134,679.95 | Restricted |
| 449 | Governmental | Off Highway Vehicle (014) | \$ 88,141.07 | Restricted |
| 451 | Governmental | TC HIDTA Forfeitures State | \$ - | Restricted |
| 452 | Governmental | TC HIDTA Forfeitures Federal | \$ - | Restricted |
| 456 | Governmental | State Asset Forfeitures 15% Trust | \$ 158,194.66 | Restricted |
| 461 | Governmental | Sheriff Civil Trust Fund | \$ 431,575.20 | Restricted |
| 462 | Governmental | County Prop 69 DNA Finger Printing | \$ 289.24 | Restricted |
| 468 | Governmental | Federal Ntf [narcotics asset forfeitures] | \$ 507,352.51 | Restricted |
| 502 | Governmental | Sheriff's Automation Fund | \$ 363,710.07 | Restricted |
| 505 | Governmental | Suppl Law Enforce Serv - Jails | \$ 44,500.53 | Restricted |
| 510 | Governmental | Sheriff's Fleet Veh Replacement Trust Fund | \$ 1,000,618.49 | Restricted |
| 534 | Governmental | Local Law Enforcement Service Acct. (LESA) | \$ 7,462,251.79 | Restricted |
| 535 | Governmental | Seized Narcotic Funds [State dist to 466 or 568] | \$ 1,409,996.48 | Restricted |
| 544 | Governmental | Sheriff's Local Law Enforcement Grant (K9) | \$ 191.43 | Restricted |
| 551 | Governmental | Suppl Law Enf Serv Front Line | \$ 1,315,205.82 | Restricted |
| 568 | Governmental | Narcotics Task Force State NTF | \$ 485,410.07 | Restricted |

Sub Fund and Fund Balance Summary

Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2023

By department

| Fund | Fund Group | Fund Name | Cash balance as of 06/30/2023 | Classification |
|--|--------------|---|----------------------------------|-----------------|
| 497 | Governmental | Standards & Training For Corrections | \$ - | Committed |
| 526 | Governmental | Sheriff's Farm Expansion Fund | \$ 511,552.83 | Committed |
| 549 | Governmental | State Criminal Alien Assistance Program | \$ 978,121.83 | Committed |
| Sheriff-Coroner Total | | | 16,979,825.67 | |
| Tulare County Association of Governments | | | | |
| 471 | Fiduciary | State Transit Assistance | \$ 4,725,695.85 | Held for Others |
| 483 | Fiduciary | Dinuba Transportation Tax | \$ 6,955.38 | Held for Others |
| 484 | Fiduciary | Exeter Transportation Tax | \$ 51,482.39 | Held for Others |
| 485 | Fiduciary | Farmersville Transportation Tax | \$ 210,158.40 | Held for Others |
| 486 | Fiduciary | Lindsay Transportation Tax | \$ 13,756.45 | Held for Others |
| 487 | Fiduciary | Porterville Transportation Tax | \$ 56,313.24 | Held for Others |
| 488 | Fiduciary | Tulare Transportation Tax | \$ 3,467,959.10 | Held for Others |
| 489 | Fiduciary | Visalia Transportation Tax | \$ 163,671.46 | Held for Others |
| 490 | Fiduciary | Woodlake Transportation Tax | \$ 1,925.85 | Held for Others |
| 491 | Fiduciary | Tulare County Transport Tax | \$ 3,397,496.09 | Held for Others |
| 402 | Governmental | Abandoned Vehicle Abatement | \$ 233,016.27 | Restricted |
| Tulare County Association of Governments Total | | | 12,328,430.48 | |
| Tulare County Employee Retirement Association | | | | |
| 421 | Fiduciary | Employees Retirement | \$ 7,026,325.89 | Held for Others |
| 422 | Fiduciary | TCERA Property | \$ 359,899.58 | Held for Others |
| Tulare County Employee Retirement Association Total | | | 7,386,225.47 | |

Grand Total \$ 401,560,301.68

NOTES:

Governmental Funds: Used to account for activities related to serving the public.

Fiduciary Funds: Used to account for financial resources held for others as trustee.

Proprietary Funds: Used to account for business-type activities.

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An important part of the annual budget development cycle is the identification and prioritization of the County's capital expenditures which include capital assets, capital lease arrangements, and capital projects. The capital expenditures must align with and support the Board's countywide strategic business priorities.

Capital Assets

The County policy for capital asset accounting and budgeting conforms to State definitions and regulations as set forth in the manual of Accounting Standards and Procedures for Counties and reflects current values. The policy establishes the basis for financial classification.

The County of Tulare Auditor - Controller's Office issues the capital asset guidelines providing definitions, capital asset categories, and thresholds. Capital assets are assets with an initial individual cost of \$5,000 or more and an estimated useful life in excess of one year. Capital assets include land, land improvements, buildings, building improvements, infrastructure, additions, betterments, equipment, vehicles, intangible property, and sensitive assets. To obtain more information regarding Capital Asset definitions refer to the **Budget Glossary**. The Capital Assets are accounted for in the respective department budgets and a comprehensive list is also provided (refer to the **Capital Asset Summary**).

Museum Antique Ag Equipment Building



Capital Lease Purchase Policy

To enter into a capital lease arrangement for the acquisition of a capital asset, a department must complete several steps. First, the department must obtain approval from the Board of Supervisors to purchase the asset. Second, the agreement between the County and the vendor is approved (by the Board of Supervisors, County Counsel, and the Purchasing Agent). Then, the department must establish a corresponding budget within the county financial system. Once the budget is approved and an agreement has been established, the asset may be ordered. Upon delivery of the asset, an accounting entry will be made by journal voucher to record the acquiring of the capital asset and the incurring of the long-term debt.

Capital Projects Funds

County Capital Projects Funds include the Capital Projects Fund, managed by the Capital Projects Division of the General Services Agency, and the Tulare County Information and Communications Technology (TCiCT) Special Projects Fund, managed by the TCiCT Department. In 2009, the Board of Supervisors also established Future Construction Fund 522, into which revenues from the sale of real property is deposited and assigned to future capital improvement projects. Together, these funds are utilized to continuously improve the condition and technological infrastructure of over 100 county buildings, totaling approximately two million square feet of space.

The management of these funds requires regular strategic planning and the coordination of various revenue sources. In accordance with the County Financial Policies, each year the Capital Projects Division assesses and prioritizes facility improvement and construction projects within the County, which are then vetted by the County Administrative Officer and brought before the Board of Supervisors for approval in the form of a five-year Capital Improvement Plan (CIP). Similarly, the ICT Department prepares an annual technology infrastructure improvement plan, which is vetted by the County Administrative Officer and brought to the Board of Supervisors for approval through the annual budget process.

1. Capital Projects Fund

The Capital Projects Fund budget for Fiscal Year (FY) 2023/24 is \$117.8 million, and includes projects not accounted for in other department budgets as well as \$784,672 for undesignated major maintenance, which is used to address improvements and maintenance when no other funding is available. Capital improvement projects administered by other departments are not included in the Capital Projects Fund budget. For example, the \$8 million Woodville Landfill Cell Expansion Project is currently included in the FY 2023/24 Solid Waste budget.

Capital Expenditures

The following table identifies significant planned capital expenditures over a three-million-dollar threshold for FY 2023/24.

Table 1. Significant Capital Expenditures Over \$3 Million

| Project Name | Department/Agency | Budget FY 2023/24 |
|---|-------------------------|-------------------|
| 8040 W. Doe Ave Purchase | GSA | \$11,229,658 |
| Mental Health Supportive Housing Facility | HHSA | \$10,560,098 |
| Behavioral Health Urgent Care Facility Hillman Campus | HHSA | \$9,156,000 |
| TCSO Training Facility | Sheriff-Coroner | \$8,000,000 |
| Parks Improvements - ARPA | GSA | \$6,544,728 |
| Assessor/Clerk-Recorder Projects | Assessor/Clerk-Recorder | \$6,065,433 |
| Morgue | Sheriff-Coroner | \$5,755,545 |
| Main Jail Demolition | Sheriff-Coroner | \$5,317,088 |
| Goshen Fire Station | Fire | \$4,915,102 |
| Tulare District Office Remodel | HHSA | \$4,830,000 |
| Public Health Lab Expansion | HHSA | \$3,527,422 |

The following is a summary of key capital improvement projects scheduled for FY 2023/24:

8040 W. Doe Ave Purchase was authorized by the Board of Supervisors on June 6, 2023, for continued County use with additional warehouse space available for lease to other tenants. Tulare County has leased this property for use of office and warehouse space by the Department of Child Support Services (DCSS) and the Health and Human Services Agency (HHSA) continuously since November 1, 1992.

Mental Health Supportive Housing Facility will be located at 347 E. Walnut Ave., Visalia. The property is a 3.02-acre site, with two buildings, 20,000 sq ft and 25,000 sq ft in size that was formerly the Casa Grande Assisted Living Facility. The property is ideal for an Augmented Board and Care Center due to the construction and room type, a commercial kitchen to provide on-site meals, and enough land to support the construction of an outdoor recreation area. Minimal remodeling is anticipated and is currently in scoping phase.

Behavioral Health Urgent Care Facility Hilman Campus will be approximately 7,000 sq ft and include a lobby and receptionist area, a warming room, a conference room, eight private patient rooms, one large room to serve several consumers at the same time, two therapy rooms, restroom, workstations, garden rooms, and a parking lot. The project is currently in the design phase, and construction is estimated to commence in August 2024.

Parks Improvements, funded by ARPA, will enhance outdoor and green space areas for residents and communities to remain active and socially distanced throughout the COVID-19 pandemic and recovery. Proposed improvements include the repair and replacement of arbors, picnic tables, grills, irrigation system, paving, electrical system, water distribution system, water well, and renovate and/or install sports fields in the following county parks: Alpaugh, Bartlett, Cutler, Goshen, Kings River, Ledbetter, Mooney Grove, and Pixley. Projects and repairs will be completed or obligated by December 2024.

Morgue Facility will be built behind the existing morgue and will contain an autopsy suite, histology room with controlled storage, a radiology suite for cat-scan and portable x-ray, staff support facilities, administrative areas including three private offices, and a public lobby with a separate counseling room. The design of this new building was completed in June 2023, and construction is estimated to commence March 2024.

2. ICT Special Projects Fund

The ICT Special Projects Fund budget for FY 2023/24 has dedicated \$7.3 million to the improvement of county technology and technology infrastructure. Projects include the Network Infrastructure Modernization, Unified Logging Platforms, additional storage to support business continuity and disaster recovery, and upgrades to Radio Towers for improved communications.

Capital Assets Summary

| Item | Asset Category | Request # | Quantity | Unit Price | Total Cost |
|---|-------------------------------------|-----------|----------|------------|--------------------|
| General Fund | | | | | |
| Agricultural Commissioner/Sealer of Weights & Measures (001-015) | | | | | |
| Small to Mid-sized Pickup Trucks | Truck | F00026 | 5 | 34,000 | 170,000 |
| Half Ton Pickup Truck | Truck | F00140 | 1 | 55,000 | 55,000 |
| Agricultural Commissioner/Sealer of Weights & Measures Total | | | | | \$225,000 |
| Auditor-Controller/Treasurer-Tax Collector (001-030) | | | | | |
| Cummins Single-Pocket Cash Counter | Other | F00141 | 6 | 5,000 | 30,000 |
| Cummins Dual-Pocket Cash Counter | Other | F00198 | 1 | 7,500 | 7,500 |
| Auditor-Controller/Treasurer-Tax Collector Total | | | | | \$37,500 |
| UC Cooperative Extension (001-055) | | | | | |
| Half Ton Truck, Extended Cab | Truck | F00192 | 3 | 52,000 | 156,000 |
| UC Cooperative Extension Total | | | | | \$156,000 |
| General Services Agency (001-087) | | | | | |
| * John Deere Gator | Other | F00131 | 1 | 24,158 | 24,158 |
| Tractor | Heavy Equipment | F00193 | 1 | 80,000 | 80,000 |
| Tractor | Heavy Equipment | F00194 | 1 | 80,000 | 80,000 |
| Mower | Heavy Equipment | F00195 | 1 | 30,000 | 30,000 |
| General Services Agency Total | | | | | \$214,158 |
| District Attorney (001-100) | | | | | |
| * Replacement Vehicle | Sport Utility Vehicle | F00089 | 1 | 47,910 | 47,910 |
| * Replacement Vehicle | Sport Utility Vehicle | F00090 | 1 | 47,910 | 47,910 |
| * Replacement Vehicle | Sport Utility Vehicle | F00092 | 2 | 47,910 | 95,820 |
| Replacement Vehicle | Sport Utility Vehicle | F00207 | 1 | 42,000 | 42,000 |
| Replacement Vehicle | Sport Utility Vehicle | F00208 | 1 | 42,000 | 42,000 |
| Replacement Vehicle | Sport Utility Vehicle | F00209 | 1 | 42,000 | 42,000 |
| Replacement Vehicle | Sport Utility Vehicle | F00210 | 1 | 42,000 | 42,000 |
| District Attorney Total | | | | | \$359,640 |
| Health and Human Services Agency (001-142) | | | | | |
| * Pickup Truck | Truck | F00108 | 1 | 70,000 | 70,000 |
| Forklift | Other Vehicles | F00109 | 1 | 50,000 | 50,000 |
| MGIT 320 Culture System | Medical/Lab Equipment | F00110 | 1 | 65,000 | 65,000 |
| Trailer | Trailer | F00111 | 2 | 12,500 | 25,000 |
| BD Max Plus Analyzer | Medical/Lab Equipment | F00112 | 1 | 135,000 | 135,000 |
| Quant Studio Analyzer | Medical/Lab Equipment | F00113 | 1 | 142,535 | 142,535 |
| Quantitative Fit Testing Machine | Medical/Lab Equipment | F00114 | 1 | 26,000 | 26,000 |
| CO2 Incubator | Medical/Lab Equipment | F00115 | 1 | 34,275 | 34,275 |
| Refrigeration Units | Medical/Lab Equipment | F00116 | 3 | 7,195 | 21,585 |
| Generator | Medical/Lab Equipment | F00117 | 1 | 200,000 | 200,000 |
| Mobile Generator | Heavy Equipment | F00118 | 1 | 100,000 | 100,000 |
| Uninterruptible Power Supply | IT Equipment (Hardware or Software) | F00119 | 2 | 25,000 | 50,000 |
| * Sport Utility Vehicle | Sport Utility Vehicle | F00120 | 2 | 51,956 | 103,911 |
| * Van | Vans | F00121 | 2 | 81,400 | 162,800 |
| Cisco Firepower Appliance | Appliances | F00122 | 1 | 15,000 | 15,000 |
| * Van | Vans | F00123 | 1 | 85,000 | 85,000 |
| * Video Conferencing | Communication Equipment | F00124 | 1 | 100,000 | 100,000 |
| Vehicle | Car | F00125 | 3 | 55,000 | 165,000 |
| Vehicle | Car | F00182 | 1 | 35,000 | 35,000 |
| Van | Vans | F00183 | 1 | 55,000 | 55,000 |
| Van | Vans | F00184 | 1 | 55,000 | 55,000 |
| Sport Utility Vehicle or Sedan | Sport Utility Vehicle | F00185 | 1 | 45,000 | 45,000 |
| Sport Utility Vehicle or Sedan | Sport Utility Vehicle | F00187 | 1 | 45,000 | 45,000 |
| Sport Utility Vehicle or Sedan | Sport Utility Vehicle | F00188 | 1 | 45,000 | 45,000 |
| Vehicle | Car | F00189 | 1 | 45,000 | 45,000 |
| Vehicle | Car | F00190 | 1 | 45,000 | 45,000 |
| Vehicle | Car | F00191 | 1 | 45,000 | 45,000 |
| Metal Detector | Security Equipment | F00200 | 1 | 10,000 | 10,000 |
| Health and Human Services Agency Total | | | | | \$1,976,106 |
| Probation (001-205) | | | | | |
| Vehicle | Car | F00143 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00144 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00145 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00146 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00147 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00148 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00149 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00150 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00151 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00152 | 1 | 55,000 | 55,000 |
| Vehicle | Car | F00153 | 1 | 55,000 | 55,000 |
| Van | Vans | F00154 | 1 | 65,000 | 65,000 |
| Vehicle | Car | F00155 | 1 | 52,758 | 52,758 |
| * Metal Detector | Security Equipment | F00156 | 1 | 13,000 | 13,000 |
| * Mobile Probation Service Center | Other Vehicles | F00157 | 1 | 700,000 | 700,000 |
| * Vehicle | Car | F00158 | 10 | 55,430 | 554,300 |
| Probation Total | | | | | \$1,990,058 |

*Approved by the Board of Supervisors prior to the publication of this book.

Capital Assets Summary

| Item | Asset Category | Request # | Quantity | Unit Price | Total Cost |
|--|-------------------------------------|-----------|----------|------------|--------------------|
| Resource Management Agency (001-230) | | | | | |
| Context Scanners | Other | F00197 | 3 | 20,000 | 60,000 |
| Resource Management Agency Total | | | | | \$60,000 |
| Sheriff-Coroner (001-240) | | | | | |
| Rescue Boat Trailer | Trailer | F00136 | 1 | 30,000 | 30,000 |
| UAV Drone | Public Safety Equipment | F00137 | 1 | 15,500 | 15,500 |
| * RatPak | Public Safety Equipment | F00161 | 4 | 11,560 | 46,240 |
| * Substance ID Sytem | Public Safety Equipment | F00162 | 1 | 73,906 | 73,906 |
| * FLIR Camera | Public Safety Equipment | F00177 | 1 | 134,725 | 134,725 |
| * Live Scan Machine | IT Equipment (Hardware or Software) | F00178 | 2 | 34,154 | 68,308 |
| * Live Scan Equipment | IT Equipment (Hardware or Software) | F00179 | 1 | 20,990 | 20,990 |
| Sheriff-Coroner Total | | | | | \$389,669 |
| General Fund Total | | | | | \$5,408,131 |
| Other Funds | | | | | |
| Aviation (012-231) | | | | | |
| Navigational Aids | Other | F00056 | 1 | 21,402 | 21,402 |
| Aviation Total | | | | | \$21,402 |
| County Fire (013-245) | | | | | |
| * Swift Water Rescue Vehicle | Other Vehicles | F00126 | 1 | 350,000 | 350,000 |
| * Swift Water Rescue Vehicle | Other Vehicles | F00127 | 1 | 329,853 | 329,853 |
| Extrication Equipment | Public Safety Equipment | F00128 | 3 | 57,000 | 171,000 |
| * Handheld Radio | Public Safety Equipment | F00129 | 8 | 6,375 | 51,000 |
| Sport Utility Vehicle | Sport Utility Vehicle | F00130 | 4 | 34,650 | 138,600 |
| Fit Tester | Public Safety Equipment | F00132 | 1 | 15,000 | 15,000 |
| Swift Water Trailer | Trailer | F00133 | 1 | 10,000 | 10,000 |
| * Parade Engine Trailer | Trailer | F00134 | 1 | 46,186 | 46,186 |
| Seatrail Container | Structures | F00135 | 2 | 6,000 | 12,000 |
| Stakeside Truck | Truck | F00138 | 1 | 180,000 | 180,000 |
| F550 Truck | Truck | F00139 | 1 | 75,000 | 75,000 |
| * Hose Rollers | Public Safety Equipment | F00199 | 1 | 22,711 | 22,711 |
| Dispatch PODS | Public Safety Equipment | F00206 | 3 | 137,000 | 411,000 |
| County Fire Total | | | | | \$1,812,350 |
| Road Fund (014-225) | | | | | |
| * One-Ton Flat Bed Sign Truck, Dual rear wheel | Truck | F00027 | 1 | 75,000 | 75,000 |
| * Three-Quarter Ton Pickup | Truck | F00029 | 1 | 55,000 | 55,000 |
| * One Ton Truck with Service Bed | Truck | F00030 | 1 | 130,000 | 130,000 |
| * Three-Quarter Ton Pickup | Truck | F00031 | 1 | 55,000 | 55,000 |
| * Three-Quarter Ton Pickup | Truck | F00032 | 1 | 55,000 | 55,000 |
| * Three-Quarter Ton Pickup | Truck | F00033 | 1 | 55,000 | 55,000 |
| * All-Wheel Drive Motor Grader | Heavy Equipment | F00034 | 1 | 380,000 | 380,000 |
| * One-Ton Flat Bed Sign Truck, Dual rear wheel | Truck | F00035 | 1 | 75,000 | 75,000 |
| * Three-Quarter Ton Pickup | Truck | F00036 | 1 | 55,000 | 55,000 |
| * One-Ton Flat Bed Sign Truck, Dual rear wheel | Truck | F00037 | 1 | 75,000 | 75,000 |
| * Three-Quarter Ton Pickup | Truck | F00038 | 1 | 55,000 | 55,000 |
| * Backhoe | Heavy Equipment | F00040 | 1 | 140,000 | 140,000 |
| * Nine-Cubic-Yard Dump Truck | Heavy Equipment | F00041 | 1 | 170,000 | 170,000 |
| * Skip Loader Tractor, 4x4 | Heavy Equipment | F00042 | 1 | 165,000 | 165,000 |
| * Nine-Cubic-Yard Dump Truck | Heavy Equipment | F00043 | 1 | 170,000 | 170,000 |
| * Three-Quarter Ton Pickup | Truck | F00044 | 1 | 55,000 | 55,000 |
| * Nine-Cubic-Yard Dump Truck | Heavy Equipment | F00045 | 1 | 170,000 | 170,000 |
| * Three-Quarter Ton Pickup | Truck | F00046 | 1 | 55,000 | 55,000 |
| * Snowplow Attachment | Other | F00047 | 1 | 30,000 | 30,000 |
| * Two Axle Dump Truck, 4x4 | Heavy Equipment | F00048 | 1 | 230,000 | 230,000 |
| * Half Ton Pickup | Truck | F00053 | 1 | 37,000 | 37,000 |
| * Three-Quarter Ton Extended Cab Pickup, 4x4 | Truck | F00054 | 1 | 65,000 | 65,000 |
| * One-Ton Truck, 4x4 | Truck | F00055 | 1 | 128,000 | 128,000 |
| 26,000 GVWR Truck | Heavy Equipment | F00064 | 1 | 250,000 | 250,000 |
| Skip Loader Tractor, 4x4 | Heavy Equipment | F00066 | 1 | 190,000 | 190,000 |
| Road Material Mixer | Heavy Equipment | F00067 | 1 | 800,000 | 800,000 |
| Three-Quarter Ton Pickup | Truck | F00068 | 1 | 55,000 | 55,000 |
| One-Ton Truck with Service Bed | Truck | F00069 | 1 | 135,000 | 135,000 |
| Three-Quarter Ton Pickup with Utility Bed | Truck | F00070 | 1 | 85,000 | 85,000 |
| One-Ton Truck, Dual rear wheel | Truck | F00071 | 1 | 55,000 | 55,000 |
| Three-Quarter Ton Pickup with Utility Bed | Truck | F00072 | 1 | 85,000 | 85,000 |
| Three-Quarter Ton Pickup | Truck | F00073 | 1 | 55,000 | 55,000 |
| Motor Grader | Heavy Equipment | F00074 | 1 | 370,000 | 370,000 |
| Portable Woodchipper | Heavy Equipment | F00075 | 1 | 60,000 | 60,000 |
| Three-Quarter Ton Service Pickup | Truck | F00076 | 1 | 60,000 | 60,000 |
| Wheel Loader | Heavy Equipment | F00077 | 1 | 430,000 | 430,000 |
| Half-Ton Pickup | Truck | F00078 | 1 | 40,000 | 40,000 |
| Half-Ton Pickup | Truck | F00079 | 1 | 40,000 | 40,000 |
| Humboldt Moisture Density Gauge | Other | F00106 | 1 | 10,000 | 10,000 |
| Large Commercial Ice Machine | Appliances | F00196 | 1 | 18,000 | 18,000 |
| Road Fund Total | | | | | \$5,218,000 |
| Child Support Services (016-101) | | | | | |
| Mail Machine | Other | F00010 | 1 | 10,000 | 10,000 |
| Child Support Services Total | | | | | \$10,000 |

*Approved by the Board of Supervisors prior to the publication of this book.

Capital Assets Summary

| Item | Asset Category | Request # | Quantity | Unit Price | Total Cost |
|---|-------------------------------------|-----------|----------|------------|---------------------|
| Information and Communications Technology Special Projects (035-090) | | | | | |
| Main Jail Decommission - Phase II | Project | F00002 | 1 | 244,000 | 244,000 |
| Badge Reader Modernization | IT Equipment (Hardware or Software) | F00016 | 1 | 87,000 | 87,000 |
| Microwave Redundancy Modernization | IT Equipment (Hardware or Software) | F00017 | 1 | 29,000 | 29,000 |
| Unified Computing System Modernization | IT Equipment (Hardware or Software) | F00018 | 1 | 675,000 | 675,000 |
| Compute Storage Backup Modernization | IT Equipment (Hardware or Software) | F00019 | 1 | 300,000 | 300,000 |
| Unified Logging Modernization | IT Equipment (Hardware or Software) | F00020 | 1 | 293,320 | 293,320 |
| Network Infrastructure Modernization | IT Equipment (Hardware or Software) | F00021 | 1 | 300,000 | 300,000 |
| Firewall Modernization | IT Equipment (Hardware or Software) | F00023 | 1 | 55,000 | 55,000 |
| Endpoint Modernization | IT Equipment (Hardware or Software) | F00024 | 1 | 282,000 | 282,000 |
| * Tulare Fire Station Radio Tower | Project | F00065 | 1 | 187,479 | 187,479 |
| * ARPA Radio Towers | Project | F00163 | 1 | 3,018,191 | 3,018,191 |
| * ARPA Radio Communications Equipment | Project | F00164 | 1 | 607,090 | 607,090 |
| * Main Jail Data Center Decommission | IT Equipment (Hardware or Software) | F00201 | 1 | 31,359 | 31,359 |
| * Civic Center Fiber Upgrade | IT Equipment (Hardware or Software) | F00202 | 1 | 44,079 | 44,079 |
| * Networks Enhancement Project | IT Equipment (Hardware or Software) | F00203 | 1 | 19,460 | 19,460 |
| * Badge Access & Wiring Closet Upgrades | IT Equipment (Hardware or Software) | F00204 | 1 | 18,507 | 18,507 |
| Information and Communications Technology Special Projects Total | | | | | \$6,191,485 |
| Transit (040-220) | | | | | |
| * CNG Bus | Bus | F00172 | 1 | 270,603 | 270,603 |
| * CNG Bus | Bus | F00173 | 1 | 270,603 | 270,603 |
| * CNG Bus | Bus | F00174 | 1 | 270,603 | 270,603 |
| * CNG Bus | Bus | F00175 | 1 | 270,603 | 270,603 |
| * Large CNG Bus | Bus | F00181 | 1 | 693,408 | 693,408 |
| Transit Total | | | | | \$1,775,820 |
| Solid Waste (045-235) | | | | | |
| * Woodville Landfill Expansion | Project | F00004 | 1 | 8,000,000 | 8,000,000 |
| Dozer | Heavy Equipment | F00005 | 1 | 750,000 | 750,000 |
| * PG Firebox | Heavy Equipment | F00006 | 1 | 175,000 | 175,000 |
| * Roll-off Bin Truck | Heavy Equipment | F00007 | 1 | 500,000 | 500,000 |
| Haul Truck | Heavy Equipment | F00008 | 1 | 800,000 | 800,000 |
| Large Water Truck | Heavy Equipment | F00009 | 1 | 750,000 | 750,000 |
| * Pickup Truck, 4X4 | Truck | F00169 | 1 | 55,000 | 55,000 |
| * Pickup Truck, 4X4 | Truck | F00170 | 1 | 55,000 | 55,000 |
| * Pickup Truck, 4X4 | Truck | F00171 | 1 | 55,000 | 55,000 |
| * Grinder | Heavy Equipment | F00186 | 1 | 1,200,000 | 1,200,000 |
| Solid Waste Total | | | | | \$12,340,000 |
| Grounds (066-066) | | | | | |
| Trailer | Trailer | F00012 | 1 | 35,000 | 35,000 |
| Truck | Truck | F00013 | 1 | 65,000 | 65,000 |
| Mower | Heavy Equipment | F00086 | 1 | 35,000 | 35,000 |
| Grounds Total | | | | | \$135,000 |
| Facilities (067-067) | | | | | |
| Truck | Truck | F00014 | 1 | 75,000 | 75,000 |
| * Scissor Lift | Heavy Equipment | F00015 | 1 | 60,000 | 60,000 |
| Facilities Total | | | | | \$135,000 |
| Custodial Services (068-068) | | | | | |
| Auto Scrubbers | Other | F00011 | 2 | 20,000 | 40,000 |
| Custodial Total | | | | | \$40,000 |
| Information and Communications Technology (071-090) | | | | | |
| ServiceNow Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00057 | 1 | 225,000 | 225,000 |
| Cargo Van | Other Vehicles | F00058 | 1 | 50,000 | 50,000 |
| AllSight Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00060 | 1 | 84,000 | 84,000 |
| Microsoft 365 Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00062 | 1 | 2,048,418 | 2,048,418 |
| SmartNet/Flex Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00080 | 1 | 543,000 | 543,000 |
| VmWare Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00081 | 1 | 847,000 | 847,000 |
| Security Operations Center Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00082 | 1 | 451,000 | 451,000 |
| MailMeter Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00083 | 1 | 160,000 | 160,000 |
| ProofPoint M365 Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00084 | 1 | 200,000 | 200,000 |
| Cloud Access Security Broker Enterprise Software Bundle | IT Equipment (Hardware or Software) | F00085 | 1 | 270,000 | 270,000 |
| Information and Communications Technology Total | | | | | \$4,878,418 |
| Communications (074-074) | | | | | |
| Microwave Links Equipment | IT Equipment (Hardware or Software) | F00003 | 1 | 80,000 | 80,000 |
| * Stokes Mountain Repeater | Project | F00165 | 1 | 32,403 | 32,403 |
| * Radio Modulation and Signal Analyzer | Project | F00166 | 1 | 44,718 | 44,718 |
| Communications Total | | | | | \$157,121 |
| Total Other Funds | | | | | \$32,714,596 |
| Total All Funds | | | | | \$38,122,727 |

*Approved by the Board of Supervisors prior to the publication of this book.

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Appropriations and Revenues Summary

| Fund | Dept | Department Name | Expenditures | | Revenues | |
|-----------------|------|--|---------------|---------------|---------------|---------------|
| | | | Requested | Recommended | Requested | Recommended |
| General Fund | | | | | | |
| 001 | 010 | Board Of Supervisors | 2,060,219 | 2,060,219 | 6,003 | 6,003 |
| 001 | 012 | Miscellaneous Administration | 40,032,992 | 40,032,992 | 2,757,560 | 2,757,560 |
| 001 | 015 | Agricultural Commissioner/Sealer of Weights and Measures | 10,906,060 | 10,906,060 | 8,845,042 | 8,845,042 |
| 001 | 025 | Assessor/Clerk-Recorder | 12,681,385 | 12,681,385 | 5,484,051 | 5,484,051 |
| 001 | 030 | Auditor-Controller/Treasurer-Tax Collector | 7,434,847 | 7,434,847 | 4,473,664 | 4,473,664 |
| 001 | 031 | General Revenues | - | - | 221,761,072 | 221,761,072 |
| 001 | 032 | Purchasing | - | - | - | - |
| 001 | 050 | Contingency | 5,000,000 | 5,000,000 | - | - |
| 001 | 055 | Cooperative Extension | 1,266,347 | 1,266,347 | 33,265 | 33,265 |
| 001 | 080 | County Counsel | 6,690,988 | 6,690,988 | 4,483,406 | 4,483,406 |
| 001 | 085 | County Administration | 1,604,554 | 1,604,554 | 463,270 | 463,270 |
| 001 | 087 | General Services Agency | 10,593,029 | 10,593,029 | 5,808,100 | 5,808,100 |
| 001 | 088 | Registrar of Voters | 5,085,037 | 5,085,037 | 2,956,920 | 2,956,920 |
| 001 | 091 | Central Telephone Services | 555,366 | 555,366 | 555,366 | 555,366 |
| 001 | 095 | Capital Acquisitions | 4,717,254 | 4,717,254 | 4,717,254 | 4,717,254 |
| 001 | 100 | District Attorney | 32,758,633 | 32,758,633 | 5,730,365 | 5,730,365 |
| 001 | 142 | Health and Human Services Agency | 727,851,575 | 727,851,575 | 710,836,745 | 710,836,745 |
| 001 | 200 | Human Resources and Development | 1,783,819 | 1,783,819 | 990,635 | 990,635 |
| 001 | 205 | Probation | 69,865,855 | 69,865,855 | 45,768,270 | 45,768,270 |
| 001 | 210 | Public Defender | 16,895,128 | 16,895,128 | 1,781,847 | 1,781,847 |
| 001 | 230 | Resource Management Agency | 40,846,851 | 40,846,851 | 37,995,555 | 37,995,555 |
| 001 | 240 | Sheriff-Coroner | 167,642,455 | 167,642,455 | 39,759,194 | 39,759,194 |
| 001 | 260 | Citizens' Option for Public Safety (COPS) | 1,151,849 | 1,151,849 | 958,194 | 958,194 |
| 001 | 265 | Rural Crime Prevention | 805,001 | 805,001 | 805,001 | 805,001 |
| 001 | 280 | Juvenile Justice Crime Prevention Act | 2,215,943 | 2,215,943 | 2,215,943 | 2,215,943 |
| 001 | 810 | Miscellaneous Criminal Justice | 9,105,649 | 9,105,649 | 7,210,762 | 7,210,762 |
| 001 | FBL | General Fund Subtotal | 1,179,550,836 | 1,179,550,836 | 1,116,397,484 | 1,116,397,484 |
| | | Fund Balance | | - | 68,153,352 | 68,153,352 |
| | | Increase of Reserves | 5,000,000 | 5,000,000 | | - |
| | | General Fund Total | 1,184,550,836 | 1,184,550,836 | 1,184,550,836 | 1,184,550,836 |
| Operating Funds | | | | | | |
| 004 | 142 | Indigent Health Care | 1,050,000 | 1,050,000 | 1,050,000 | 1,050,000 |
| 004 | FBL | Fund Balance | - | - | - | - |
| | | Indigent Health Care Fund Total | 1,050,000 | 1,050,000 | 1,050,000 | 1,050,000 |
| 010 | 145 | Library | 10,052,190 | 10,052,190 | 8,120,495 | 8,120,495 |
| | | Increase to Fund Balance | 662,345 | 662,345 | | - |
| 010 | FBL | Fund Balance | | - | 2,594,040 | 2,594,040 |
| | | Library Fund Total | 10,714,535 | 10,714,535 | 10,714,535 | 10,714,535 |
| 011 | 015 | Fish and Wildlife | 2,480 | 2,480 | - | - |
| 011 | FBL | Fund Balance | | - | 2,480 | 2,480 |
| | | Fish and Wildlife Fund Total | 2,480 | 2,480 | 2,480 | 2,480 |
| 012 | 231 | Aviation | 289,134 | 289,134 | 288,931 | 288,931 |
| 012 | FBL | Fund Balance | - | - | 203 | 203 |
| | | Aviation Fund Total | 289,134 | 289,134 | 289,134 | 289,134 |
| 013 | 245 | County Fire | 32,266,443 | 32,266,443 | 34,456,740 | 34,456,740 |
| | | Increase to Fund Balance | 2,190,297 | 2,190,297 | | - |
| 013 | FBL | Fund Balance | | - | | - |
| | | County Fire Fund Total | 34,456,740 | 34,456,740 | 34,456,740 | 34,456,740 |
| 014 | 225 | Road Fund | 131,642,664 | 131,642,664 | 84,917,739 | 84,917,739 |
| 014 | FBL | Fund Balance | | - | 46,724,925 | 46,724,925 |
| | | Road Fund Total | 131,642,664 | 131,642,664 | 131,642,664 | 131,642,664 |
| 015 | 120 | Workforce Investment Board | 18,495,138 | 18,495,138 | 18,495,138 | 18,495,138 |
| 015 | FBL | Fund Balance | | - | - | - |
| | | Workforce Investment Board Fund Total | 18,495,138 | 18,495,138 | 18,495,138 | 18,495,138 |
| 016 | 101 | Child Support Services | 16,790,662 | 16,790,662 | 16,790,662 | 16,790,662 |
| 016 | FBL | Fund Balance | | - | - | - |
| | | Child Support Services Fund Total | 16,790,662 | 16,790,662 | 16,790,662 | 16,790,662 |
| 017 | 017 | Mental Health Realignment | 23,138,854 | 23,138,854 | 20,779,788 | 20,779,788 |
| | | Increase to Fund Balance | 12,510,328 | 12,510,328 | | - |
| 017 | FBL | Fund Balance | | - | 14,869,394 | 14,869,394 |
| | | Mental Health Realignment Fund Total | 35,649,182 | 35,649,182 | 35,649,182 | 35,649,182 |
| 018 | 018 | Health Realignment | 17,935,376 | 17,935,376 | 11,543,919 | 11,543,919 |
| | | Decrease to Fund Balance | | - | 4,548,730 | 4,548,730 |
| 018 | FBL | Fund Balance | | - | 1,842,727 | 1,842,727 |

Appropriations and Revenues Summary

| Fund | Dept | Department Name | Expenditures | | Revenues | |
|-----------------------------|------|---|----------------------|----------------------|----------------------|----------------------|
| | | | Requested | Recommended | Requested | Recommended |
| | | Health Realignment Fund Total | 17,935,376 | 17,935,376 | 17,935,376 | 17,935,376 |
| 019 | 019 | Social Services Realignment | 142,126,604 | 142,126,604 | 130,254,135 | 130,254,135 |
| | | Decrease to Fund Balance | | - | 1,111,950 | 1,111,950 |
| 019 | FBL | Fund Balance | | - | 10,760,519 | 10,760,519 |
| | | Social Services Realignment Fund Total | 142,126,604 | 142,126,604 | 142,126,604 | 142,126,604 |
| 020 | 020 | Tobacco Settlement | 6,305,200 | 6,305,200 | 6,305,200 | 6,305,200 |
| 020 | FBL | Fund Balance | | - | | - |
| | | Tobacco Settlement Fund Total | 6,305,200 | 6,305,200 | 6,305,200 | 6,305,200 |
| 022 | 022 | Pension Obligation Bond | 19,834,830 | 19,834,830 | 19,834,830 | 19,834,830 |
| 022 | FBL | Fund Balance | | - | | - |
| | | Pension Obligation Bond Fund Total | 19,834,830 | 19,834,830 | 19,834,830 | 19,834,830 |
| 024 | 024 | Building Debt Service | 2,408,137 | 2,408,137 | 6,930,366 | 6,930,366 |
| | | Increase to Fund Balance | 4,522,229 | 4,522,229 | | |
| 024 | FBL | Fund Balance | | - | | - |
| | | Building Debt Fund Total | 6,930,366 | 6,930,366 | 6,930,366 | 6,930,366 |
| 030 | 086 | Capital Projects | 117,768,823 | 117,768,823 | 68,174,339 | 68,174,339 |
| | | Decrease to Fund Balance | | - | 267,682 | 267,682 |
| 030 | FBL | Fund Balance | | - | 49,326,802 | 49,326,802 |
| | | Capital Projects Fund Total | 117,768,823 | 117,768,823 | 117,768,823 | 117,768,823 |
| 035 | 090 | ICT Special Projects | 7,303,706 | 7,303,706 | 3,425,212 | 3,425,212 |
| 035 | FBL | Fund Balance | | - | 3,878,494 | 3,878,494 |
| | | ICT Special Projects Fund Total | 7,303,706 | 7,303,706 | 7,303,706 | 7,303,706 |
| 050 | 230 | Community Development Block Grants | 595,348 | 595,348 | 595,348 | 595,348 |
| 050 | FBL | Fund Balance | | - | | - |
| | | Community Development Block Grants Fund Total | 595,348 | 595,348 | 595,348 | 595,348 |
| 051 | 230 | HOME Program Fund | 1,017,726 | 1,017,726 | 1,017,723 | 1,017,723 |
| 051 | FBL | Fund Balance | | - | 3 | 3 |
| | | HOME Program Fund Total | 1,017,726 | 1,017,726 | 1,017,726 | 1,017,726 |
| RA6 | RA6 | Housing Successor Agency | 358,443 | 358,443 | 31,500 | 31,500 |
| RA6 | FBL | Fund Balance | | - | 326,943 | 326,943 |
| | | Housing Successor Fund Total | 358,443 | 358,443 | 358,443 | 358,443 |
| | | Operating Funds Total | 569,266,957 | 569,266,957 | 569,266,957 | 569,266,957 |
| | | Governmental Funds (includes General Fund) Total | 1,753,817,793 | 1,753,817,793 | 1,753,817,793 | 1,753,817,793 |
| County Service Areas | | | | | | |
| C15 | C15 | Lemon Cove Water | 54,490 | 54,490 | 478 | 478 |
| C15 | NP | Net Position | | - | 54,012 | 54,012 |
| | | Lemon Cove Fund Total | 54,490 | 54,490 | 54,490 | 54,490 |
| Z01 | Z01 | TC CSA#1 ZOB El Rancho | 75,308 | 75,308 | 21,332 | 21,332 |
| Z01 | NP | Net Position | | - | (75,594) | (75,594) |
| | | TC CSA#1 ZOB El Rancho Fund Total | 75,308 | 75,308 | (54,262) | (54,262) |
| Z10 | Z10 | TC CSA#1 ZOB Delft Colony | 128,850 | 128,850 | 66,557 | 66,557 |
| Z10 | NP | Net Position | | - | 22,580 | 22,580 |
| | | TC CSA#1 ZOB Delft Colony Fund Total | 128,850 | 128,850 | 89,137 | 89,137 |
| Z11 | Z11 | TC CSA#1 ZOB Delft Colony Water | 99,411 | 99,411 | 57,772 | 57,772 |
| Z11 | NP | Net Position | | - | 30,618 | 30,618 |
| | | TC CSA#1 ZOB Delft Colony Water Fund Total | 99,411 | 99,411 | 88,390 | 88,390 |
| Z50 | Z50 | TC CSA#1 ZOB Seville | 157,446 | 157,446 | 75,078 | 75,078 |
| Z50 | NP | Net Position | | - | (103,099) | (103,099) |
| | | TC CSA#1 ZOB Seville Fund Total | 157,446 | 157,446 | (28,021) | (28,021) |
| Z60 | Z60 | TC CSA#1 ZOB Tonyville | 98,135 | 98,135 | 55,319 | 55,319 |
| Z60 | NP | Net Position | | - | (110,185) | (110,185) |
| | | TC CSA#1 ZOB Tonyville Fund Total | 98,135 | 98,135 | (54,866) | (54,866) |
| Z70 | Z70 | TC CSA#1 ZOB Tooleville | 136,840 | 136,840 | 58,231 | 58,231 |
| Z70 | NP | Net Position | | - | (262,646) | (262,646) |
| | | TC CSA#1 ZOB Tooleville Fund Total | 136,840 | 136,840 | (204,415) | (204,415) |
| Z80 | Z80 | TC CSA#1 ZOB Traver | 179,492 | 179,492 | 145,758 | 145,758 |
| Z80 | NP | Net Position | | - | (40,074) | (40,074) |
| | | TC CSA#1 ZOB Traver Fund Total | 179,492 | 179,492 | 105,684 | 105,684 |

Appropriations and Revenues Summary

| Fund | Dept | Department Name | Expenditures | | Revenues | |
|--|------|--|-------------------|-------------------|-------------------|-------------------|
| | | | Requested | Recommended | Requested | Recommended |
| Z90 | Z90 | TC CSA#1 ZOB Yettem | 143,587 | 143,587 | 78,115 | 78,115 |
| Z90 | NP | Net Position | | - | (23,130) | (23,130) |
| | | TC CSA#1 ZOB Yettem Fund Total | 143,587 | 143,587 | 54,985 | 54,985 |
| Z91 | Z91 | TC CSA#1 ZOB Yettem Water | 15,892 | 15,892 | - | - |
| Z91 | NP | Net Position | | - | 15,892 | 15,892 |
| | | TC CSA#1 ZOB Yettem Water Fund Total | 15,892 | 15,892 | 15,892 | 15,892 |
| Z95 | Z95 | TC CSA#2 Wells Tract Water | 72,218 | 72,218 | 22,925 | 22,925 |
| Z95 | NP | Net Position | | - | (110,184) | (110,184) |
| | | TC CSA#2 Wells Tract Water Fund Total | 72,218 | 72,218 | (87,259) | (87,259) |
| Z96 | Z96 | TC CSA#2 Wells Tract Sewer | 141,048 | 141,048 | 46,838 | 46,838 |
| Z96 | NP | Net Position | | - | (435,458) | (435,458) |
| | | TC CSA#2 Wells Tract Sewer Fund Total | 141,048 | 141,048 | (388,620) | (388,620) |
| | | County Service Area Total | 1,302,717 | 1,302,717 | (408,865) | (408,865) |
| Enterprise and Assessment Districts Funds | | | | | | |
| 040 | 220 | Transit | 7,811,293 | 7,811,293 | 2,503,174 | 2,503,174 |
| 040 | NP | Net Position | | - | 5,308,119 | 5,308,119 |
| | | Transit Fund Total | 7,811,293 | 7,811,293 | 7,811,293 | 7,811,293 |
| 045 | 235 | Solid Waste | 38,235,804 | 38,235,804 | 20,119,762 | 20,119,762 |
| 045 | NP | Net Position | | - | 14,362,926 | 14,362,926 |
| | | Solid Waste Fund Total | 38,235,804 | 38,235,804 | 34,482,688 | 34,482,688 |
| 761 | 761 | Terra Bella Sewer Maintenance District | 1,131,450 | 1,131,450 | 205,236 | 205,236 |
| 761 | NP | Net Position | | - | 926,214 | 926,214 |
| | | Terra Bella Fund Total | 1,131,450 | 1,131,450 | 1,131,450 | 1,131,450 |
| L01 | L01 | 92-01 Orosi Landscape | 49,956 | 49,956 | 9,414 | 9,414 |
| L01 | NP | Net Position | | - | 40,542 | 40,542 |
| | | 92-01 Orosi Landscape Fund Total | 49,956 | 49,956 | 49,956 | 49,956 |
| L05 | L05 | 95-720 Orosi Storm | 20,820 | 20,820 | 2,069 | 2,069 |
| L05 | NP | Net Position | | - | 18,751 | 18,751 |
| | | 95-720 Orosi Storm Fund Total | 20,820 | 20,820 | 20,820 | 20,820 |
| L10 | L10 | 95-722 Orosi Storm | 39,696 | 39,696 | 2,623 | 2,623 |
| L10 | NP | Net Position | | - | 37,073 | 37,073 |
| | | 95-722 Orosi Storm Fund Total | 39,696 | 39,696 | 39,696 | 39,696 |
| L16 | L16 | 02-01 Erlmrt Lndscp | 102,533 | 102,533 | 10,677 | 10,677 |
| L16 | NP | Net Position | | - | 91,856 | 91,856 |
| | | 02-01 Earlimart Fund Total | 102,533 | 102,533 | 102,533 | 102,533 |
| L60 | L60 | 02-748 Tipton Storm | 42,678 | 42,678 | 3,233 | 3,233 |
| L60 | NP | Net Position | | - | 39,445 | 39,445 |
| | | 02-748 Tipton Storm Fund Total | 42,678 | 42,678 | 42,678 | 42,678 |
| L65 | L65 | 02-746 Erlmrt Storm | 62,317 | 62,317 | 4,221 | 4,221 |
| L65 | NP | Net Position | | - | 58,096 | 58,096 |
| | | 02-746 Earlimart Storm Fund Total | 62,317 | 62,317 | 62,317 | 62,317 |
| L70 | L70 | 05-764 Cutler Drainage Distr | 48,232 | 48,232 | 3,856 | 3,856 |
| L70 | NP | Net Position | | - | 44,376 | 44,376 |
| | | 05-764 Cutler Drainage Distr Fund Total | 48,232 | 48,232 | 48,232 | 48,232 |
| L75 | L75 | 04-752 Teviston Storm | 10,968 | 10,968 | 1,194 | 1,194 |
| L75 | NP | Net Position | | - | 9,774 | 9,774 |
| | | 04-752 Teviston Storm Fund Total | 10,968 | 10,968 | 10,968 | 10,968 |
| L80 | L80 | 04-744 Erlmrt Storm | 57,157 | 57,157 | 3,939 | 3,939 |
| L80 | NP | Net Position | | - | 53,218 | 53,218 |
| | | 04-744 Earlimart Storm Fund Total | 57,157 | 57,157 | 57,157 | 57,157 |
| L85 | L85 | 04-754 Orosi Storm | 75,791 | 75,791 | 4,873 | 4,873 |
| L85 | NP | Net Position | | - | 70,918 | 70,918 |
| | | 04-754 Orosi Storm Fund Total | 75,791 | 75,791 | 75,791 | 75,791 |
| L86 | L86 | 07-79 Visalia Storm Drain | 160,201 | 160,201 | 12,395 | 12,395 |
| L86 | NP | Net Position | | - | 147,806 | 147,806 |
| | | 07-79 Visalia Storm Fund Total | 160,201 | 160,201 | 160,201 | 160,201 |

Appropriations and Revenues Summary

| Fund | Dept | Department Name | Expenditures | | Revenues | |
|------|------|---|----------------|----------------|----------------|----------------|
| | | | Requested | Recommended | Requested | Recommended |
| L87 | L87 | 07-767 Visalia Storm Drain | 62,702 | 62,702 | 5,780 | 5,780 |
| L87 | NP | Net Position | | - | 56,922 | 56,922 |
| | | 07-767 Visalia Storm Fund Total | 62,702 | 62,702 | 62,702 | 62,702 |
| L88 | L88 | 13-792 Visalia | 85,516 | 85,516 | 9,564 | 9,564 |
| L88 | NP | Net Position | | - | 75,952 | 75,952 |
| | | 13-792 Visalia Fund Total | 85,516 | 85,516 | 85,516 | 85,516 |
| L89 | L89 | 14-830-TRAVER Storm Drain | 25,480 | 25,480 | 3,623 | 3,623 |
| L89 | NP | Net Position | | - | 21,857 | 21,857 |
| | | 14-830 Traver Fund Total | 25,480 | 25,480 | 25,480 | 25,480 |
| L90 | L90 | 14-792 Visalia | 80,138 | 80,138 | 11,354 | 11,354 |
| L90 | NP | Net Position | | - | 68,784 | 68,784 |
| | | 14-792 Visalia Fund Total | 80,138 | 80,138 | 80,138 | 80,138 |
| L91 | L91 | 16-767-VISALIA | 34,288 | 34,288 | 4,127 | 4,127 |
| L91 | NP | Net Position | | - | 30,161 | 30,161 |
| | | 16-767 Visalia Fund Total | 34,288 | 34,288 | 34,288 | 34,288 |
| L92 | L92 | 18-789 Goshen | 5,598 | 5,598 | 1,630 | 1,630 |
| L92 | NP | Net Position | | - | 3,968 | 3,968 |
| | | 18-789 Goshen Fund Total | 5,598 | 5,598 | 5,598 | 5,598 |
| L93 | L93 | 19-17-003-Orosi | 5,539 | 5,539 | 1,605 | 1,605 |
| L93 | NP | Net Position | | - | 3,934 | 3,934 |
| | | 19-17-003 Orosi Fund Total | 5,539 | 5,539 | 5,539 | 5,539 |
| L94 | L94 | 20-770 Pixley | 5,153 | 5,153 | 2,019 | 2,019 |
| L94 | NP | Net Position | | - | 3,134 | 3,134 |
| | | 20-770 Pixley Fund Total | 5,153 | 5,153 | 5,153 | 5,153 |
| L95 | L95 | 19-789 Goshen Storm Drain | 5,406 | 5,406 | 2,000 | 2,000 |
| L95 | NP | Net Position | | - | 3,406 | 3,406 |
| | | 19-789 Goshen Storm Drain Fund Total | 5,406 | 5,406 | 5,406 | 5,406 |
| L96 | L96 | 20-19-003 Goshen Storm Drain | 3,755 | 3,755 | 2,263 | 2,263 |
| L96 | NP | Net Position | | - | 1,492 | 1,492 |
| | | 20-19-003 Goshen Storm Drain Fund Total | 3,755 | 3,755 | 3,755 | 3,755 |
| M03 | M03 | 05-773 Strathmore Road Distr | 2,255 | 2,255 | 66 | 66 |
| M03 | NP | Net Position | | - | 2,189 | 2,189 |
| | | 05-773 Strathmore Road Dist Fund Total | 2,255 | 2,255 | 2,255 | 2,255 |
| M04 | M04 | 06-781 Porterville Road Distr | 41,817 | 41,817 | 700 | 700 |
| M04 | NP | Net Position | | - | 41,117 | 41,117 |
| | | 06-781 Porterville Road Distr Fund Total | 41,817 | 41,817 | 41,817 | 41,817 |
| M06 | M06 | 06-772R Visalia | 101,521 | 101,521 | 7,986 | 7,986 |
| M06 | NP | Net Position | | - | 93,535 | 93,535 |
| | | 06-772R Visalia Fund Total | 101,521 | 101,521 | 101,521 | 101,521 |
| M86 | M86 | 07-792R Visalia Road Maint | 198,125 | 198,125 | 3,511 | 3,511 |
| M86 | NP | Net Position | | - | 194,614 | 194,614 |
| | | 07-792R Visalia Road Maint Fund Total | 198,125 | 198,125 | 198,125 | 198,125 |
| M87 | M87 | 07-767R Visalia Road Maint | 35,713 | 35,713 | 3,511 | 3,511 |
| M87 | NP | Net Position | | - | 32,202 | 32,202 |
| | | 07-767R Visalia Road Maint Fund Total | 35,713 | 35,713 | 35,713 | 35,713 |
| M88 | M88 | 09-804R Goshen Road Maint | 39,742 | 39,742 | 4,567 | 4,567 |
| M88 | NP | Net Position | | - | 35,175 | 35,175 |
| | | 09-804R Goshen Road Maint Fund Total | 39,742 | 39,742 | 39,742 | 39,742 |
| M89 | M89 | 12-804R Goshen | 19,398 | 19,398 | 2,432 | 2,432 |
| M89 | NP | Net Position | | - | 16,966 | 16,966 |
| | | 12-804R Goshen Fund Total | 19,398 | 19,398 | 19,398 | 19,398 |
| M90 | M90 | 13-792R Visalia | 200,410 | 200,410 | 22,218 | 22,218 |
| M90 | NP | Net Position | | - | 178,192 | 178,192 |
| | | 13-792R Visalia Fund Total | 200,410 | 200,410 | 200,410 | 200,410 |
| M91 | M91 | 14-792R Visalia | 140,660 | 140,660 | 22,853 | 22,853 |
| M91 | NP | Net Position | | - | 117,807 | 117,807 |
| | | 14-792R Visalia Fund Total | 140,660 | 140,660 | 140,660 | 140,660 |

Appropriations and Revenues Summary

| Fund | Dept | Department Name | Expenditures | | Revenues | |
|--|------|---|-------------------|-------------------|-------------------|-------------------|
| | | | Requested | Recommended | Requested | Recommended |
| M92 | M92 | 16-767R VISALIA | 31,939 | 31,939 | 6,868 | 6,868 |
| M92 | NP | Net Position | | - | 25,071 | 25,071 |
| | | 16-767R Visalia Fund Total | 31,939 | 31,939 | 31,939 | 31,939 |
| M93 | M93 | 18-789R VISALIA | 15,138 | 15,138 | 4,030 | 4,030 |
| M93 | NP | Net Position | | - | 11,108 | 11,108 |
| | | 18-789R Visalia Fund Total | 15,138 | 15,138 | 15,138 | 15,138 |
| M94 | M94 | 19-17-003R Orosi | 13,138 | 13,138 | 3,498 | 3,498 |
| M94 | NP | Net Position | | - | 9,640 | 9,640 |
| | | 19-17-003R Orosi Fund Total | 13,138 | 13,138 | 13,138 | 13,138 |
| M95 | M95 | 20-770R Pixley | 7,725 | 7,725 | 2,871 | 2,871 |
| M95 | NP | Net Position | | - | 4,854 | 4,854 |
| | | 20-770R Pixley Fund Total | 7,725 | 7,725 | 7,725 | 7,725 |
| M96 | M96 | 19-789R-Goshen Road | 6,960 | 6,960 | 2,477 | 2,477 |
| M96 | NP | Net Position | | - | 4,483 | 4,483 |
| | | 19-789R Goshen Road Fund Total | 6,960 | 6,960 | 6,960 | 6,960 |
| M97 | M97 | 20-20-002R-Porterville Street | 5,700 | 5,700 | 2,041 | 2,041 |
| M97 | NP | Net Position | | - | 3,659 | 3,659 |
| | | 20-20-002R Porterville Street Fund Total | 5,700 | 5,700 | 5,700 | 5,700 |
| M98 | M98 | 20-19-003R Goshen Street Maintenance | 10,718 | 10,718 | 6,127 | 6,127 |
| M98 | NP | Net Position | | - | 4,591 | 4,591 |
| | | 20-19-003R Goshen Street Maintenance Fund Total | 10,718 | 10,718 | 10,718 | 10,718 |
| Enterprise Funds and Assessment Districts Total | | | 49,033,430 | 49,033,430 | 45,280,314 | 45,280,314 |
| Internal Service Funds | | | | | | |
| 061 | 035 | Risk Management | 26,580,552 | 26,580,552 | 20,569,332 | 20,569,332 |
| 061 | NP | Net Position | | - | 24,696,439 | 24,696,439 |
| | | Workers' Compensation Fund Total | 26,580,552 | 26,580,552 | 45,265,771 | 45,265,771 |
| 062 | 035 | Risk Management | 48,999,238 | 48,999,238 | 55,375,694 | 55,375,694 |
| 062 | NP | Net Position | | - | 3,338,271 | 3,338,271 |
| | | General Liability Insurance Fund Total | 48,999,238 | 48,999,238 | 58,713,965 | 58,713,965 |
| 063 | 035 | Risk Management | 1,328,935 | 1,328,935 | 1,928,935 | 1,928,935 |
| 063 | NP | Net Position | | - | 1,000,930 | 1,000,930 |
| | | Property Insurance Fund Total | 1,328,935 | 1,328,935 | 2,929,865 | 2,929,865 |
| 064 | 035 | Risk Management | 1,095,581 | 1,095,581 | 1,060,000 | 1,060,000 |
| 064 | NP | Net Position | | - | 1,197,395 | 1,197,395 |
| | | Malpractice Insurance Fund Total | 1,095,581 | 1,095,581 | 2,257,395 | 2,257,395 |
| 066 | 066 | Grounds Services | 1,266,594 | 1,266,594 | 1,283,200 | 1,283,200 |
| 066 | NP | Net Position | | - | - | - |
| | | Grounds Services Fund Total | 1,266,594 | 1,266,594 | 1,283,200 | 1,283,200 |
| 067 | 067 | Facilities | 12,599,467 | 12,599,467 | 11,829,381 | 11,829,381 |
| 067 | NP | Net Position | | - | - | - |
| | | Facilities Fund Total | 12,599,467 | 12,599,467 | 11,829,381 | 11,829,381 |
| 068 | 068 | Custodial Services | 5,842,168 | 5,842,168 | 5,594,878 | 5,594,878 |
| 068 | NP | Net Position | | - | - | - |
| | | Custodial Services Fund Total | 5,842,168 | 5,842,168 | 5,594,878 | 5,594,878 |
| 070 | 070 | Fleet Services | 8,600,151 | 8,600,151 | 8,046,946 | 8,046,946 |
| 070 | NP | Net Position | | - | - | - |
| | | Fleet Services Fund Total | 8,600,151 | 8,600,151 | 8,046,946 | 8,046,946 |
| 071 | 090 | Information & Communications Technology | 38,007,527 | 38,007,527 | 35,357,555 | 35,357,555 |
| 071 | NP | Net Position | | - | 967,100 | 967,100 |
| | | Information & Communications Technology Fund Total | 38,007,527 | 38,007,527 | 36,324,655 | 36,324,655 |
| 073 | 073 | Property Management | 622,764 | 622,764 | 643,149 | 643,149 |
| 073 | NP | Net Position | | - | - | - |
| | | Property Management Fund Total | 622,764 | 622,764 | 643,149 | 643,149 |
| 074 | 074 | Communications | 2,112,518 | 2,112,518 | 2,112,518 | 2,112,518 |
| 074 | NP | Net Position | | - | - | - |
| | | Communications Fund Total | 2,112,518 | 2,112,518 | 2,112,518 | 2,112,518 |
| 076 | 076 | Mail Services | 2,177,973 | 2,177,973 | 1,568,243 | 1,568,243 |

Appropriations and Revenues Summary

| Fund | Dept | Department Name | Expenditures | | Revenues | |
|-------------------|------|--|---------------|---------------|---------------|---------------|
| | | | Requested | Recommended | Requested | Recommended |
| 076 | NP | Net Position | | - | - | - |
| | | Mail Services Fund Total | 2,177,973 | 2,177,973 | 1,568,243 | 1,568,243 |
| 077 | 077 | Copier Services | 647,189 | 647,189 | 650,813 | 650,813 |
| 077 | NP | Net Position | | - | - | - |
| | | Copier Services Fund Total | 647,189 | 647,189 | 650,813 | 650,813 |
| 079 | 079 | Print Services | 2,187,826 | 2,187,826 | 1,769,984 | 1,769,984 |
| 079 | NP | Net Position | | - | - | - |
| | | Print Services Fund Total | 2,187,826 | 2,187,826 | 1,769,984 | 1,769,984 |
| 081 | 081 | Utilities | 12,915,791 | 12,915,791 | 13,242,700 | 13,242,700 |
| 081 | NP | Net Position | | - | - | - |
| | | Utilities Fund Total | 12,915,791 | 12,915,791 | 13,242,700 | 13,242,700 |
| | | Internal Service Funds Total | 164,984,274 | 164,984,274 | 192,233,463 | 192,233,463 |
| Special Districts | | | | | | |
| 771 | 771 | Flood Control District | 7,784,166 | 7,784,166 | 1,434,670 | 1,434,670 |
| 771 | FBL | Fund Balance | | - | 6,349,496 | 6,349,496 |
| | | Tulare Co. Flood Control Dist Fund Total | 7,784,166 | 7,784,166 | 7,784,166 | 7,784,166 |
| | | Special Districts Funds Total | 7,784,166 | 7,784,166 | 7,784,166 | 7,784,166 |
| Ending Totals | | | | | | |
| | | Total of All Funds | 1,976,922,380 | 1,976,922,380 | 1,998,706,871 | 1,998,706,871 |
| | | Less Internal Service Funds | 164,984,274 | 164,984,274 | 192,233,463 | 192,233,463 |
| | | Net Total of All Funds | 1,811,938,106 | 1,811,938,106 | 1,806,473,408 | 1,806,473,408 |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE ALL FUNDS SUMMARY FISCAL YEAR 2023-24 | | | | | SCHEDULE 1 |
|--|--|--|------------------------------------|-------------------------------|----------------------|---|----------------------------|
| FUND NAME | TOTAL FINANCING SOURCES | | | | TOTAL FINANCING USES | | |
| | FUND BALANCE AVAILABLE JUNE 30, 2023 | DECREASES TO OBLIGATED FUND BALANCES | ADDITIONAL FINANCING SOURCES | TOTAL FINANCING SOURCES | FINANCING USES | INCREASES TO OBLIGATED FUND BALANCES | TOTAL FINANCING USES |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| GOVERNMENTAL FUNDS | | | | | | | |
| GENERAL FUND | \$68,153,352 | \$- | \$1,116,397,484 | \$1,184,550,836 | \$1,179,550,836 | \$5,000,000 | \$1,184,550,836 |
| SPECIAL REVENUE FUNDS | \$77,121,234 | \$5,660,680 | \$334,647,318 | \$417,429,232 | \$402,066,262 | \$15,362,970 | \$417,429,232 |
| CAPITAL PROJECTS FUNDS | \$53,205,296 | \$267,682 | \$71,599,551 | \$125,072,529 | \$125,072,529 | \$- | \$125,072,529 |
| DEBT SERVICE FUNDS | \$- | \$- | \$26,765,196 | \$26,765,196 | \$22,242,967 | \$4,522,229 | \$26,765,196 |
| TOTAL GOVERNMENTAL FUNDS | \$198,479,882 | \$5,928,362 | \$1,549,409,549 | \$1,753,817,793 | \$1,728,932,594 | \$24,885,199 | \$1,753,817,793 |
| OTHER FUNDS | | | | | | | |
| SPECIAL DISTRICT FUNDS | \$6,349,496 | \$- | \$1,434,670 | \$7,784,166 | \$7,784,166 | \$- | \$7,784,166 |
| TOTAL OTHER FUNDS | \$6,349,496 | \$- | \$1,434,670 | \$7,784,166 | \$7,784,166 | \$- | \$7,784,166 |
| | | | | | | | |
| TOTAL ALL FUNDS | \$204,829,378 | \$5,928,362 | \$1,550,844,219 | \$1,761,601,959 | \$1,736,716,760 | \$24,885,199 | \$1,761,601,959 |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE GOVERNMENTAL FUNDS SUMMARY FISCAL YEAR 2023-24 | | | | SCHEDULE 2 | |
|--|--|---|------------------------------------|-------------------------------|----------------------|---|----------------------------|
| | TOTAL FINANCING SOURCES | | | | TOTAL FINANCING USES | | |
| FUND NAME | FUND BALANCE AVAILABLE JUNE 30, 2023 | DECREASES TO OBLIGATED FUND BALANCES | ADDITIONAL FINANCING SOURCES | TOTAL FINANCING SOURCES | FINANCING USES | INCREASES TO OBLIGATED FUND BALANCES | TOTAL FINANCING USES |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| GENERAL FUND | | | | | | | |
| GENERAL FUND | \$68,153,352 | \$- | \$1,116,397,484 | \$1,184,550,836 | \$1,179,550,836 | \$5,000,000 | \$1,184,550,836 |
| TOTAL GENERAL FUND | \$68,153,352 | \$- | \$1,116,397,484 | \$1,184,550,836 | \$1,179,550,836 | \$5,000,000 | \$1,184,550,836 |
| SPECIAL REVENUE FUNDS | | | | | | | |
| AVIATION | \$203 | \$- | \$288,931 | \$289,134 | \$289,134 | \$- | \$289,134 |
| CHILD SUPPORT SERVICES | \$- | \$- | \$16,790,662 | \$16,790,662 | \$16,790,662 | \$- | \$16,790,662 |
| COMMUNITY DEVELOPMENT BLOCK G | \$- | \$- | \$595,348 | \$595,348 | \$595,348 | \$- | \$595,348 |
| FISH AND WILDLIFE | \$2,480 | \$- | \$- | \$2,480 | \$2,480 | \$- | \$2,480 |
| HOME PROGRAM FUND | \$3 | \$- | \$1,017,723 | \$1,017,726 | \$1,017,726 | \$- | \$1,017,726 |
| HOUSING SUCCESSOR | \$326,943 | \$- | \$31,500 | \$358,443 | \$358,443 | \$- | \$358,443 |
| INDIGENT HEALTHCARE AB75 | \$- | \$- | \$1,050,000 | \$1,050,000 | \$1,050,000 | \$- | \$1,050,000 |
| LIBRARY FUND | \$2,594,040 | \$- | \$8,120,495 | \$10,714,535 | \$10,052,190 | \$662,345 | \$10,714,535 |
| REALIGNMENT - HEALTH | \$1,842,727 | \$4,548,730 | \$11,543,919 | \$17,935,376 | \$17,935,376 | \$- | \$17,935,376 |
| REALIGNMENT - MENTAL HEALTH | \$14,869,394 | \$- | \$20,779,788 | \$35,649,182 | \$23,138,854 | \$12,510,328 | \$35,649,182 |
| REALIGNMENT - SOCIAL SERVICES | \$10,760,519 | \$1,111,950 | \$130,254,135 | \$142,126,604 | \$142,126,604 | \$- | \$142,126,604 |
| ROAD FUND | \$46,724,925 | \$- | \$84,917,739 | \$131,642,664 | \$131,642,664 | \$- | \$131,642,664 |
| STRUCTURAL FIRE FUND | \$- | \$- | \$34,456,740 | \$34,456,740 | \$32,266,443 | \$2,190,297 | \$34,456,740 |
| TC WORKFORCE INVESTMENT BOARD | \$- | \$- | \$18,495,138 | \$18,495,138 | \$18,495,138 | \$- | \$18,495,138 |
| TOBACCO SETTLEMENT REVENUE FN | \$- | \$- | \$6,305,200 | \$6,305,200 | \$6,305,200 | \$- | \$6,305,200 |
| TOTAL SPECIAL REVENUE FUNDS | \$77,121,234 | \$5,660,680 | \$334,647,318 | \$417,429,232 | \$402,066,262 | \$15,362,970 | \$417,429,232 |
| CAPITAL PROJECTS FUNDS | | | | | | | |
| CAPITAL PROJECTS/MAJOR MAINT. | \$49,326,802 | \$267,682 | \$68,174,339 | \$117,768,823 | \$117,768,823 | \$- | \$117,768,823 |
| TCICT PROJECTS | \$3,878,494 | \$- | \$3,425,212 | \$7,303,706 | \$7,303,706 | \$- | \$7,303,706 |
| TOTAL CAPITAL PROJECTS FUNDS | \$53,205,296 | \$267,682 | \$71,599,551 | \$125,072,529 | \$125,072,529 | \$- | \$125,072,529 |
| DEBT SERVICE FUNDS | | | | | | | |
| BUILDING LOANS | \$- | \$- | \$6,930,366 | \$6,930,366 | \$2,408,137 | \$4,522,229 | \$6,930,366 |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE GOVERNMENTAL FUNDS SUMMARY FISCAL YEAR 2023-24 | | | | SCHEDULE 2 | |
|--|--|---|------------------------------------|-------------------------------|----------------------|---|----------------------------|
| | TOTAL FINANCING SOURCES | | | | TOTAL FINANCING USES | | |
| FUND NAME | FUND BALANCE AVAILABLE JUNE 30, 2023 | DECREASES TO OBLIGATED FUND BALANCES | ADDITIONAL FINANCING SOURCES | TOTAL FINANCING SOURCES | FINANCING USES | INCREASES TO OBLIGATED FUND BALANCES | TOTAL FINANCING USES |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| PENSION OBLIGATION BOND | \$- | \$- | \$19,834,830 | \$19,834,830 | \$19,834,830 | \$- | \$19,834,830 |
| TOTAL DEBT SERVICE FUNDS | \$- | \$- | \$26,765,196 | \$26,765,196 | \$22,242,967 | \$4,522,229 | \$26,765,196 |
| TOTAL GOVERNMENTAL FUNDS | \$198,479,882 | \$5,928,362 | \$1,549,409,549 | \$1,753,817,793 | \$1,728,932,594 | \$24,885,199 | \$1,753,817,793 |

Appropriations Limit \$-

Appropriations Subject To Limit \$-

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE FUND BALANCE - GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | SCHEDULE 3 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | |
|--|--|--|--|--------------|--|--|
| FUND NAME | TOTAL FUND BALANCE JUNE 30, 2023 | LESS: OBLIGATED FUND BALANCES | | | FUND BALANCE AVAILABLE JUNE 30, 2023 | |
| | | ENCUMBRANCES | NONSPENDABLE, RESTRICTED AND COMMITTED | ASSIGNED | | |
| 1 | 2 | 3 | 4 | 5 | 6 | |
| GENERAL FUND | | | | | | |
| GENERAL FUND | \$104,153,352 | \$- | \$36,000,000 | \$- | \$68,153,352 | |
| TOTAL GENERAL FUND | \$104,153,352 | \$- | \$36,000,000 | \$- | \$68,153,352 | |
| SPECIAL REVENUE FUNDS | | | | | | |
| AVIATION | \$203 | \$- | \$- | \$- | \$203 | |
| FISH AND WILDLIFE | \$2,480 | \$- | \$- | \$- | \$2,480 | |
| HOME PROGRAM FUND | \$3 | \$- | \$- | \$- | \$3 | |
| HOUSING SUCCESSOR | \$326,943 | \$- | \$- | \$- | \$326,943 | |
| LIBRARY FUND | \$6,937,108 | \$- | \$4,343,068 | \$- | \$2,594,040 | |
| REALIGNMENT-HEALTH | \$21,440,528 | \$- | \$19,597,801 | \$- | \$1,842,727 | |
| REALIGNMENT-MENTAL HEALTH | \$43,983,872 | \$- | \$29,114,478 | \$- | \$14,869,394 | |
| REALIGNMENT-SOCIAL SERVICES | \$75,365,969 | \$- | \$64,605,450 | \$- | \$10,760,519 | |
| ROAD FUND | \$46,724,925 | \$- | \$- | \$- | \$46,724,925 | |
| STRUCTURAL FIRE FUND | \$7,267,792 | \$- | \$- | \$7,267,792 | \$- | |
| TOTAL SPECIAL REVENUE FUNDS | \$202,049,823 | \$- | \$117,660,797 | \$7,267,792 | \$77,121,234 | |
| CAPITAL PROJECTS FUNDS | | | | | | |
| CAPITAL PROJECTS/MAJOR MAINT. | \$49,594,484 | \$- | \$267,682 | \$- | \$49,326,802 | |
| TCICT PROJECTS | \$3,878,494 | \$- | \$- | \$- | \$3,878,494 | |
| TOTAL CAPITAL PROJECTS FUNDS | \$53,472,978 | \$- | \$267,682 | \$- | \$53,205,296 | |
| DEBT SERVICE FUNDS | | | | | | |
| BUILDING LOANS | \$23,923,568 | \$- | \$- | \$23,923,568 | \$- | |
| PENSION OBLIGATION BOND | \$2,773 | \$- | \$- | \$2,773 | \$- | |
| TOTAL DEBT SERVICE FUNDS | \$23,926,341 | \$- | \$- | \$23,926,341 | \$- | |
| TOTAL GOVERNMENTAL FUNDS | \$383,602,494 | \$- | \$153,928,479 | \$31,194,133 | \$198,479,882 | |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE OBLIGATED FUND BALANCES - BY GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 4 |
|--|---|--|---|---|---|--|
| FUND NAME AND FUND BALANCE DESCRIPTIONS | OBLIGATED FUND BALANCES JUNE 30, 2023 | DECREASES OR CANCELLATIONS | | INCREASES OR NEW OBLIGATED FUND BALANCES | | TOTAL OBLIGATED FUND BALANCES FOR THE BUDGET YEAR |
| | | RECOMMENDED | ADOPTED BY THE BOARD OF SUPERVISORS | RECOMMENDED | ADOPTED BY THE BOARD OF SUPERVISORS | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| GENERAL FUND | | | | | | |
| General Fund | | | | | | |
| Strategic Reserve | \$36,000,000 | \$- | \$- | \$5,000,000 | \$- | \$41,000,000 |
| TOTAL GENERAL FUND | \$36,000,000 | \$- | \$- | \$5,000,000 | \$- | \$41,000,000 |
| SPECIAL REVENUE FUNDS | | | | | | |
| Aviation | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Child Support Services | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Community Development Block Grant Fund | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Fish and Wildlife | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Home Program Fund | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Housing Successor | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Indigent Healthcare Ab75 | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Library Fund | | | | | | |
| Restricted - Education Programs | \$4,343,068 | \$- | \$- | \$662,345 | \$- | \$5,005,413 |
| Realignment-Health | | | | | | |
| Restricted - Health Care Programs | \$19,597,801 | \$4,548,730 | \$- | \$- | \$- | \$15,049,071 |
| Realignment-Mental Health | | | | | | |
| Restricted - Mental Health Care Programs | \$29,114,478 | \$- | \$- | \$12,510,328 | \$- | \$41,624,806 |
| Realignment-Social Services | | | | | | |
| Restricted - Social Services Programs | \$64,605,450 | \$1,111,950 | \$- | \$- | \$- | \$63,493,500 |
| Road Fund | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Structural Fire Fund | | | | | | |
| Assigned-Structural Fire | \$7,267,792 | \$- | \$- | \$2,190,297 | \$- | \$9,458,089 |
| TC Workforce Investment Board | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| Tobacco Settlement Revenue Fnd | | | | | | |
| -- | \$- | \$- | \$- | \$- | \$- | \$- |
| TOTAL SPECIAL REVENUE FUNDS | \$124,928,589 | \$5,660,680 | \$- | \$15,362,970 | \$- | \$134,630,879 |
| CAPITAL PROJECTS FUNDS | | | | | | |
| Capital Projects/Major Maint. | | | | | | |
| Committed - Capital Projects | \$267,682 | \$267,682 | \$- | \$- | \$- | \$- |
| TCiCT Projects | | | | | | |
| Committed - ICT Special Projects | \$- | \$- | \$- | \$- | \$- | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE OBLIGATED FUND BALANCES - BY GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 4 |
|--|---|--|---|---|---|--|
| FUND NAME AND FUND BALANCE DESCRIPTIONS | OBLIGATED FUND BALANCES JUNE 30, 2023 | DECREASES OR CANCELLATIONS | | INCREASES OR NEW OBLIGATED FUND BALANCES | | TOTAL OBLIGATED FUND BALANCES FOR THE BUDGET YEAR |
| | | RECOMMENDED | ADOPTED BY THE BOARD OF SUPERVISORS | RECOMMENDED | ADOPTED BY THE BOARD OF SUPERVISORS | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| TOTAL CAPITAL PROJECTS FUNDS | \$267,682 | \$267,682 | \$- | \$- | \$- | \$- |
| DEBT SERVICE FUNDS | | | | | | |
| Building Loans | | | | | | |
| Assigned - Debt Service | \$23,923,568 | \$- | \$- | \$4,522,229 | \$- | \$28,445,797 |
| Pension Obligation Bond | | | | | | |
| Assigned -Debt Service | \$2,773 | \$- | \$- | \$- | \$- | \$2,773 |
| TOTAL DEBT SERVICE FUNDS | \$23,926,341 | \$- | \$- | \$4,522,229 | \$- | \$28,448,570 |
| TOTAL GOVERNMENTAL FUNDS | \$185,122,612 | \$5,928,362 | \$- | \$24,885,199 | \$- | \$204,079,449 |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 5 |
|--|---|------------|

| DESCRIPTION | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-------------|-------------------|--|------------------------|--|
| 1 | 2 | 3 | 4 | 5 |

SUMMARIZATION BY SOURCE

| | | | | |
|--------------------------------------|------------------------|------------------------|------------------------|------------|
| TAXES | \$216,374,637 | \$223,229,438 | \$206,664,262 | \$- |
| LIC.,PERMITS & FRANCHISE | \$12,950,272 | \$16,428,882 | \$12,792,311 | \$- |
| FINES,FORFEIT.,PENALTIES | \$5,595,154 | \$5,976,250 | \$5,622,887 | \$- |
| REV. FROM USE OF MONEY & PROP | \$6,322,404 | \$12,529,764 | \$13,320,147 | \$- |
| INTERGOVERNMENTAL REVENUE | \$611,601,210 | \$678,843,587 | \$758,056,215 | \$- |
| CHARGES FOR CURRENT SERV | \$76,465,874 | \$86,205,734 | \$115,515,085 | \$- |
| MISCELLANEOUS REVENUE | \$10,476,024 | \$10,773,548 | \$16,341,190 | \$- |
| OTHER FINANCING SOURCES | \$267,857,493 | \$294,570,311 | \$418,102,000 | \$- |
| COWCAP | \$2,248,219 | \$2,374,959 | \$2,995,452 | \$- |
| TOTAL SUMMARIZATION BY SOURCE | \$1,209,891,287 | \$1,330,932,473 | \$1,549,409,549 | \$- |

SUMMARIZATION BY FUND

| | | | | |
|--|------------------------|------------------------|------------------------|------------|
| GENERAL FUND | \$864,121,181 | \$966,165,803 | \$1,116,397,484 | \$- |
| AVIATION | \$53,159 | \$52,980 | \$288,931 | \$- |
| CHILD SUPPORT SERVICES | \$13,238,336 | \$13,952,503 | \$16,790,662 | \$- |
| COMMUNITY DEVELOPMENT BLOCK GRANT FUND | \$1,574,903 | \$2,353,255 | \$595,348 | \$- |
| FISH AND WILDLIFE | \$2,099 | \$1,535 | \$- | \$- |
| HOME PROGRAM FUND | \$11,166 | \$- | \$1,017,723 | \$- |
| HOUSING SUCCESSOR | \$51,737 | \$58,827 | \$31,500 | \$- |
| INDIGENT HEALTHCARE AB75 | \$661,168 | \$636,069 | \$1,050,000 | \$- |
| LIBRARY FUND | \$6,207,205 | \$7,911,192 | \$8,120,495 | \$- |
| REALIGNMENT-HEALTH | \$11,143,788 | \$11,718,118 | \$11,543,919 | \$- |
| REALIGNMENT-MENTAL HEALTH | \$18,998,308 | \$21,276,379 | \$20,779,788 | \$- |
| REALIGNMENT-SOCIAL SERVICES | \$117,062,507 | \$120,572,122 | \$130,254,135 | \$- |
| ROAD FUND | \$61,519,565 | \$60,182,830 | \$84,917,739 | \$- |
| STRUCTURAL FIRE FUND | \$33,288,915 | \$36,620,978 | \$34,456,740 | \$- |
| TC WORKFORCE INVESTMENT BOARD | \$15,087,668 | \$14,591,202 | \$18,495,138 | \$- |
| TOBACCO SETTLEMENT REVENUE FND | \$5,087,361 | \$4,615,491 | \$6,305,200 | \$- |
| CAPITAL PROJECTS/MAJOR MAINT. | \$27,229,698 | \$36,644,954 | \$68,174,339 | \$- |
| TCICT PROJECTS | \$7,031,212 | \$6,694,206 | \$3,425,212 | \$- |
| BUILDING LOANS | \$7,687,510 | \$7,061,011 | \$6,930,366 | \$- |
| PENSION OBLIGATION BOND | \$19,833,801 | \$19,823,018 | \$19,834,830 | \$- |
| TOTAL SUMMARIZATION BY FUND | \$1,209,891,287 | \$1,330,932,473 | \$1,549,409,549 | \$- |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|--|---------------------|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

| |
|---------------------|
| GENERAL FUND |
|---------------------|

| |
|---------------------|
| GENERAL FUND |
|---------------------|

| |
|-----------------------|
| PROPERTY TAXES |
|-----------------------|

TAXES

| | | | | |
|--|--------------|--------------|--------------|-----|
| PROPERTY TAXES-CURRENT SECURED | \$60,043,622 | \$63,606,371 | \$57,315,257 | \$- |
| PROPERTY TAX-CURRENT UNSECURED | \$3,927,614 | \$4,343,034 | \$3,373,103 | \$- |
| PROPERTY TAXES-PRIOR SECURED | \$1,073,708 | \$1,021,498 | \$1,129,624 | \$- |
| PROPERTY TAXES-PRIOR UNSECURED | \$47,436 | \$35,951 | \$37,612 | \$- |
| PROPERTY TAX IN-LIEU OF VLF | \$67,647,139 | \$72,294,047 | \$64,247,554 | \$- |
| SUPPL PROP TAX-CURRENT SECURED | \$1,075,690 | \$1,351,037 | \$1,178,892 | \$- |
| SUPPL PROPERTY TAXES-PRIOR | \$290,745 | \$285,671 | \$273,946 | \$- |
| WILLIAMSON ACT LOCAL (AB 1265) | \$4,784,580 | \$4,982,656 | \$4,454,965 | \$- |
| RESIDUAL DIST | \$3,623,754 | \$4,249,448 | \$3,585,922 | \$- |
| PASS THROUGH - FACILITIES PORTION | \$6,571,786 | \$7,226,021 | \$6,202,996 | \$- |
| AVAILABLE OTHER ASSETS - H&S 34188 | \$- | \$- | \$1 | \$- |
| PROCEEDS FROM SALE OF ASSETS - H&S 34188 | \$- | \$- | \$22,934 | \$- |
| RDA PASS THRU | \$3,575,477 | \$3,501,707 | \$2,808,529 | \$- |

| | | | | |
|--------------------|----------------------|----------------------|----------------------|------------|
| TOTAL TAXES | \$152,661,551 | \$162,897,441 | \$144,631,335 | \$- |
|--------------------|----------------------|----------------------|----------------------|------------|

| | | | | |
|----------------------|---------------|---------------|---------------|-----|
| TOTAL PROPERTY TAXES | \$152,661,551 | \$162,897,441 | \$144,631,335 | \$- |
|----------------------|---------------|---------------|---------------|-----|

| |
|--------------------|
| OTHER TAXES |
|--------------------|

TAXES

| | | | | |
|--------------------------------|--------------|--------------|--------------|-----|
| SALES & USE TAXES | \$19,678,531 | \$19,323,595 | \$16,232,539 | \$- |
| OTHER TAXES | \$- | \$- | \$1 | \$- |
| TRANSIENT LODGING-ROOM OCCUP | \$3,068,993 | \$3,623,752 | \$2,435,601 | \$- |
| PROPERTY TRANSFER TAX | \$2,938,765 | \$2,229,073 | \$2,184,933 | \$- |
| TIMBER YIELD | \$4,959 | \$6,968 | \$1,479 | \$- |
| AIRCRAFT | \$226,651 | \$264,794 | \$212,437 | \$- |
| ADJUSTMENT OF PARTNERSHIP PROG | \$962,000 | \$962,000 | \$962,000 | \$- |

| | | | | |
|--------------------|---------------------|---------------------|---------------------|------------|
| TOTAL TAXES | \$26,879,899 | \$26,410,182 | \$22,028,990 | \$- |
|--------------------|---------------------|---------------------|---------------------|------------|

| | | | | |
|-------------------|--------------|--------------|--------------|-----|
| TOTAL OTHER TAXES | \$26,879,899 | \$26,410,182 | \$22,028,990 | \$- |
|-------------------|--------------|--------------|--------------|-----|

| |
|---|
| LICENSES, PERMITS & FRANCHISES |
|---|

LIC., PERMITS & FRANCHISE

| | | | | |
|------------------------------|-------------|-------------|-------------|-----|
| ANIMAL LICENSES | \$54,863 | \$41,556 | \$75,000 | \$- |
| REGISTRATION FEES | \$458,477 | \$449,337 | \$493,860 | \$- |
| BUSINESS LICENSES | \$2,636,562 | \$3,048,492 | \$3,836,550 | \$- |
| CONSTRUCTION PERMITS | \$4,031,790 | \$5,041,091 | \$3,375,000 | \$- |
| DAIRY COMPLIANCE INVEST FEES | \$22,150 | \$21,750 | \$20,000 | \$- |
| AG PRESERVE APPLICATION FEES | \$36,250 | \$30,350 | \$20,000 | \$- |
| FRANCHISES | \$5,247,449 | \$6,251,050 | \$4,450,556 | \$- |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|--|---------------------|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

| | | | | |
|--------------------------------|-----------|-----------|-----------|-----|
| OTHER LICENSES & PERMITS | \$334,803 | \$416,582 | \$401,844 | \$- |
| AUTOMATION SURCHARGE | \$55,774 | \$55,103 | \$35,000 | \$- |
| E.E. HOUSING PERMITS | \$57,424 | \$55,097 | \$55,000 | \$- |
| REINSPECTION FEES | \$- | \$- | \$1,000 | \$- |
| HOUSING CERTIFICATE OF NON-OP | \$900 | \$200 | \$1,500 | \$- |
| HOUSING VERIFICATION OF US CIT | \$26 | \$39 | \$- | \$- |
| NOTICE OF APPEAL FEES-LIMITED | \$- | \$- | \$1 | \$- |

| | | | | |
|---|---------------------|---------------------|---------------------|------------|
| TOTAL LIC.,PERMITS & FRANCHISE | \$12,936,468 | \$15,410,647 | \$12,765,311 | \$- |
|---|---------------------|---------------------|---------------------|------------|

| | | | | |
|-------------------------------------|--------------|--------------|--------------|-----|
| TOTAL LICENSES,PERMITS & FRANCHISES | \$12,936,468 | \$15,410,647 | \$12,765,311 | \$- |
|-------------------------------------|--------------|--------------|--------------|-----|

VEHICLE CODE FINES

FINES,FORFEIT.,PENALTIES

| | | | | |
|-------------------------------|----------|----------|----------|-----|
| RED LIGHT VIOLATIONS | \$10,272 | \$8,652 | \$8,500 | \$- |
| PROOF OF INSURANCE VIOLATIONS | \$40,519 | \$41,364 | \$40,000 | \$- |
| PARKING FINES | \$21,788 | \$35,812 | \$49,000 | \$- |

| | | | | |
|---------------------------------------|-----------------|-----------------|-----------------|------------|
| TOTAL FINES,FORFEIT.,PENALTIES | \$72,579 | \$85,828 | \$97,500 | \$- |
|---------------------------------------|-----------------|-----------------|-----------------|------------|

| | | | | |
|--------------------------|----------|----------|----------|-----|
| TOTAL VEHICLE CODE FINES | \$72,579 | \$85,828 | \$97,500 | \$- |
|--------------------------|----------|----------|----------|-----|

OTHER COURT FINES

FINES,FORFEIT.,PENALTIES

| | | | | |
|--------------------------------|-----------|-----------|-----------|-----|
| OTHER COURT FINES | \$52,192 | \$46,548 | \$55,567 | \$- |
| AUTO WARRANT SYS (FTA/FTP) | \$542 | \$(8) | \$100 | \$- |
| BICYCLE HELMET VIOLATIONS | \$149 | \$77 | \$200 | \$- |
| STATE PENALTY ASSESSMENT | \$567,697 | \$545,783 | \$530,000 | \$- |
| CRIME PREVENTION FINES | \$88 | \$142 | \$125 | \$- |
| OFF-HIGHWAY VEHICLE FINES | \$362 | \$405 | \$400 | \$- |
| GENERAL BASE FINE DISTRIBUTION | \$358,671 | \$337,537 | \$348,500 | \$- |
| BASE FINE DISTRIBUTION-REALIGN | \$867,450 | \$863,614 | \$850,000 | \$- |
| TRAFFIC SCHOOL FEES #24 | \$229,748 | \$220,295 | \$225,000 | \$- |

| | | | | |
|---------------------------------------|--------------------|--------------------|--------------------|------------|
| TOTAL FINES,FORFEIT.,PENALTIES | \$2,076,899 | \$2,014,393 | \$2,009,892 | \$- |
|---------------------------------------|--------------------|--------------------|--------------------|------------|

| | | | | |
|-------------------------|-------------|-------------|-------------|-----|
| TOTAL OTHER COURT FINES | \$2,076,899 | \$2,014,393 | \$2,009,892 | \$- |
|-------------------------|-------------|-------------|-------------|-----|

FORFEITURES & PENALTIES

FINES,FORFEIT.,PENALTIES

| | | | | |
|--------------------------------|-------------|-------------|-------------|-----|
| ADMINISTRATIVE FINES | \$52,202 | \$46,607 | \$50,000 | \$- |
| PENALTY ON DELINQUENT TAXES | \$2,182,271 | \$2,868,105 | \$2,116,114 | \$- |
| COST OF PREPARING DELINQ TAXES | \$144,693 | \$148,810 | \$130,000 | \$- |
| B&P 4337 PHARMACY PROH & OFF | \$- | \$4 | \$- | \$- |
| PENALTY & ASSESSMENTS | \$128,111 | \$73,600 | \$54,252 | \$- |
| BAIL ENHANCEMENT | \$66,311 | \$52,335 | \$60,909 | \$- |
| CONTROLLED SUBSTANCE VIOLATION | \$46 | \$58 | \$100 | \$- |
| ADMIN FINES: MEDICAL MARIJUANA | \$226,251 | \$69,668 | \$125,000 | \$- |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <div style="display: inline-block; width: 15px; height: 15px; border: 1px solid black; vertical-align: middle; margin: 0 5px;"></div> ESTIMATED <div style="display: inline-block; width: 15px; height: 15px; border: 1px solid black; vertical-align: middle; margin: 0 5px; text-align: center;">X</div> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|-------------------|---|------------------------|--|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

| | | | | |
|--|----------------------|----------------------|----------------------|------------|
| FED-PUBLIC ASSISTANCE ADMINIST | \$41,093,970 | \$44,483,785 | \$74,142,287 | \$- |
| FED-PUB-ASSISTANCE-CHILDREN | \$44,322,293 | \$52,650,990 | \$29,049,124 | \$- |
| FED-WIC | \$4,062,742 | \$4,932,795 | \$6,118,500 | \$- |
| FED ALCOHOL & DRUG PROGRAMS | \$2,859,170 | \$1,441,216 | \$2,280,015 | \$- |
| FED-HEALTH ADMINISTRATION | \$2,925,363 | \$1,982,138 | \$825,623 | \$- |
| FED-DISASTER RELIEF | \$3,000 | \$220,173 | \$9 | \$- |
| FED-USDA | \$- | \$- | \$4,500,000 | \$- |
| FED-IN LIEU TAXES | \$3,781,855 | \$4,011,610 | \$3,670,221 | \$- |
| FED-OTHER | \$2,556,386 | \$1,181,111 | \$625,660 | \$- |
| OTHER FEDERAL GRANTS | \$22,388,745 | \$16,948,599 | \$24,017,839 | \$- |
| OTHER FEDERAL CONTRACTS | \$809,837 | \$243,940 | \$984,072 | \$- |
| FED-HOMELAND SECURITY | \$237,425 | \$357,679 | \$1,673,805 | \$- |
| FED-BIOTERRORISM PREPAREDNESS | \$901,241 | \$963,696 | \$1,066,729 | \$- |
| FOOD & NUTRITION SERVICES | \$45,150 | \$160,371 | \$155,000 | \$- |
| FEMA GRANTS | \$237,496 | \$798,533 | \$- | \$- |
| CDBG-REHAB PROGRAM INCOME | \$13,300 | \$3,533 | \$37,000 | \$- |
| CAL HOME | \$250,000 | \$(675) | \$2,000 | \$- |
| HOME REHAB PROGRAM INCOME | \$12,691 | \$300,800 | \$570,935 | \$- |
| FEDERAL CARES FUNDING | \$3,231,019 | \$1,551,820 | \$643,604 | \$- |
| ARPA | \$15,130,393 | \$14,069,428 | \$11,091,960 | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | \$144,862,076 | \$146,301,542 | \$161,454,383 | \$- |

| | | | | |
|-------------------|---------------|---------------|---------------|-----|
| TOTAL FEDERAL AID | \$144,862,076 | \$146,301,542 | \$161,454,383 | \$- |
|-------------------|---------------|---------------|---------------|-----|

OTHER GOVERNMENTAL AID

| | | | | |
|--|------------------|--------------------|------------------|------------|
| INTERGOVERNMENTAL REVENUE | | | | |
| ADMIN FEE | \$40,939 | \$30,708 | \$29,280 | \$- |
| OTHER-IN LIEU TAXES | \$21,806 | \$21,693 | \$21,639 | \$- |
| OTHER GOV. AGENCIES | \$473,428 | \$948,176 | \$900,245 | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | \$536,173 | \$1,000,577 | \$951,164 | \$- |

| | | | | |
|------------------------------|-----------|-------------|-----------|-----|
| TOTAL OTHER GOVERNMENTAL AID | \$536,173 | \$1,000,577 | \$951,164 | \$- |
|------------------------------|-----------|-------------|-----------|-----|

CHARGES FOR CURRENT SERVICES

| | | | | |
|---------------------------------|-------------|-------------|-------------|-----|
| CHARGES FOR CURRENT SERV | | | | |
| ASSESSMENTS & TAX COLLECT FEES | \$386,251 | \$363,189 | \$374,605 | \$- |
| HR&D ADMIN FEES | \$102,501 | \$47,599 | \$106,431 | \$- |
| DEFERRED COMP ADMIN | \$96,596 | \$92,504 | \$111,542 | \$- |
| PROP TAX ADM-SB2557 | \$2,360,530 | \$2,780,037 | \$2,129,977 | \$- |
| AUDITING & ACCOUNTING FEES | \$10,411 | \$11,209 | \$10,000 | \$- |
| BOND PROCESSING FEES | \$28,739 | \$29,232 | \$30,000 | \$- |
| ELECTION SERVICES | \$226,481 | \$613,830 | \$25,000 | \$- |
| FILING FEES | \$13,330 | \$16,252 | \$16,000 | \$- |
| LEGAL SERVICES | \$115,978 | \$145,846 | \$115,001 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|-------------------|---|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | | REG FEES - APPOINTED COUNSEL | \$2,817 | \$- | \$1 | \$- |
| | | COMPLIANCE REP/MONITORING FEES | \$4,810 | \$6,087 | \$- | \$- |
| | | PLANNING & ENGINEERING SERV | \$993,570 | \$1,381,334 | \$1,351,098 | \$- |
| | | AGRICULTURAL SERVICES | \$1,752,660 | \$1,710,092 | \$2,100,675 | \$- |
| | | CIVIL PROCESS SERVICES | \$123,556 | \$157,110 | \$135,000 | \$- |
| | | INSTALLMENT ACCOUNT FEES | \$3,035 | \$- | \$- | \$- |
| | | ACCOUNTS RECEIVABLE FEE | \$120 | \$- | \$- | \$- |
| | | CITATION PROCESSING FEES | \$5,649 | \$(191) | \$- | \$- |
| | | ADMINISTRATIVE SCREENING | \$746 | \$(21) | \$- | \$- |
| | | DOMESTIC VIOLENCE-RESTRAINING | \$8,356 | \$- | \$1 | \$- |
| | | TRAFFIC SCHOOL FEES | \$286,417 | \$260,049 | \$270,000 | \$- |
| | | TRAFFIC SCHOOL REALIGNMENT FEE | \$990,596 | \$900,140 | \$925,000 | \$- |
| | | VEHICLE REPOSSESSION FEES | \$3,910 | \$5,935 | \$6,000 | \$- |
| | | TOWING FEE CHARGE | \$81,150 | \$70,460 | \$65,000 | \$- |
| | | ESTATE FEES | \$21,463 | \$106,350 | \$35,635 | \$- |
| | | HUMANE SERVICES | \$64,897 | \$89,131 | \$100,000 | \$- |
| | | BOOKING FEES | \$198 | \$(83) | \$- | \$- |
| | | OUTSIDE CONTRACTS | \$40,884 | \$20,026 | \$- | \$- |
| | | WEEKENDER ADMINISTRATION FEES | \$4,660 | \$1,220 | \$1 | \$- |
| | | RETURN TO CUSTODY | \$174,026 | \$92,190 | \$62,000 | \$- |
| | | PROOF OF CORRECTION | \$26,951 | \$25,797 | \$25,000 | \$- |
| | | SWAP FEES | \$253 | \$- | \$- | \$- |
| | | FINGERPRINT FEES | \$176,001 | \$175,723 | \$160,000 | \$- |
| | | DISPATCH SERVICE | \$373,461 | \$424,738 | \$427,742 | \$- |
| | | RESEARCH FEES | \$1,970 | \$9,149 | \$2,965 | \$- |
| | | TAX ESTIMATES FEE | \$8,431 | \$10,268 | \$8,880 | \$- |
| | | DMV-AUTO THEFT ASSESSMENT FEES | \$247,957 | \$100,257 | \$304,249 | \$- |
| | | RECORDING FEES | \$2,821,925 | \$2,050,593 | \$2,014,604 | \$- |
| | | BIRTHS, DEATHS & MARRIAGE CERT | \$224,884 | \$237,915 | \$197,800 | \$- |
| | | HEALTH FEES | \$14,233 | \$16,209 | \$36,716 | \$- |
| | | HEALTH FEES - MEDI-CAL | \$35,782,535 | \$43,691,626 | \$66,795,728 | \$- |
| | | MEDI-CAL-BLUE CROSS/MNGD CARE | \$3,985,646 | \$4,512,022 | \$6,144,524 | \$- |
| | | MEDI-CAL-HEALTHNET/MNGD CARE | \$65,247 | \$94,746 | \$200,000 | \$- |
| | | CAPITATION - KEY MEDICAL | \$25,168 | \$80,271 | \$148,965 | \$- |
| | | HEALTH FEES - MEDICARE | \$639,368 | \$793,096 | \$803,989 | \$- |
| | | HEALTH FEES - PRIVATE PAY | \$105,065 | \$71,981 | \$229,447 | \$- |
| | | HEALTH FEES - PATIENT INSUR | \$397,742 | \$449,170 | \$520,000 | \$- |
| | | MENTAL HEALTH SERVICES | \$202 | \$- | \$- | \$- |
| | | CALIF CHILDREN SERVICES | \$1,342,867 | \$1,281,260 | \$1,047,439 | \$- |
| | | LIBRARY SERVICES | \$171,170 | \$201,040 | \$186,445 | \$- |
| | | CHGS FOR SERV-WATER & SEWER | \$318,895 | \$- | \$1,364,617 | \$- |
| | | MUSEUM ENTRANCE FEES | \$10,446 | \$10,979 | \$10,000 | \$- |
| | | CAMPING FEES | \$49,235 | \$29,605 | \$116,028 | \$- |
| | | PARK ENTRANCE FEES | \$100,476 | \$95,361 | \$75,000 | \$- |
| | | RESERVATION FEES | \$51,056 | \$48,823 | \$25,000 | \$- |
| | | OTHER SERVICES | \$959,046 | \$1,014,565 | \$1,014,548 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|---------------------|---|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | | KTAAA ADMIN | \$1,067,814 | \$1,301,453 | \$1,734,360 | \$- |
| | | SERVICES OF THE TREASURER | \$1,665,121 | \$1,474,051 | \$1,555,550 | \$- |
| | | BILLED SVCS TO COURT | \$946,556 | \$1,313,435 | \$988,727 | \$- |
| | | BURIAL SERVICE FEE | \$(19) | \$- | \$3,000 | \$- |
| | | LOCAL GOV PERSONNEL SERVICES | \$27,111 | \$26,909 | \$32,000 | \$- |
| | | SOLAR REVENUE | \$192,750 | \$250,000 | \$250,000 | \$- |
| | | SPAY AND NEUTER CLINIC | \$85,779 | \$79,012 | \$300,000 | \$- |
| | | BILLED PHONE REVENUE | \$185,774 | \$119,121 | \$177,155 | \$- |
| | | ADMIN CHARGED | \$1,947,227 | \$2,267,265 | \$2,892,564 | \$- |
| | | CO COUNSEL CHARGES | \$765,871 | \$828,674 | \$750,000 | \$- |
| | | SERVICES TO OTHER DEPTS | \$618,025 | \$647,532 | \$900,720 | \$- |
| | | COST PLAN RECOVERED | \$2,231,653 | \$2,132,938 | \$1,253,912 | \$- |
| | | SERVICES TO RISK MANAGEMENT | \$2,333,887 | \$2,670,534 | \$2,996,509 | \$- |
| | | GSA-COURIER | \$7,282 | \$7,672 | \$8,863 | \$- |
| | | PROPERTY MANAGEMENT | \$42,066 | \$52,641 | \$- | \$- |
| | | TOTAL CHARGES FOR CURRENT SERV | \$67,921,464 | \$77,495,958 | \$103,672,013 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERVICES | \$67,921,464 | \$77,495,958 | \$103,672,013 | \$- |
| INTERFUND REVENUE | | | | | | |
| | | CHARGES FOR CURRENT SERV | | | | |
| | | I/F REV-BILLED PHONE REVENUE | \$244,625 | \$206,461 | \$329,544 | \$- |
| | | I/F REV-ADMIN CHARGED | \$2,433,710 | \$2,634,186 | \$3,233,642 | \$- |
| | | I/F REV-COUNTY COUNSEL CHARGES | \$2,307 | \$136,714 | \$8,000 | \$- |
| | | INTERFUND REV-SERV TO OTH DEPT | \$417,976 | \$826,658 | \$715,447 | \$- |
| | | I/F REV-COURIER | \$65,605 | \$68,961 | \$79,856 | \$- |
| | | I/F REV-PROPERTY MANAGEMENT | \$24,872 | \$32,179 | \$- | \$- |
| | | I/F REV SHERIFF ENGRAVING SHOP | \$3,984 | \$3,940 | \$6,000 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERV | \$3,193,079 | \$3,909,099 | \$4,372,489 | \$- |
| | | TOTAL INTERFUND REVENUE | \$3,193,079 | \$3,909,099 | \$4,372,489 | \$- |
| MISCELLANEOUS REVENUE | | | | | | |
| | | MISCELLANEOUS REVENUE | | | | |
| | | WELFARE REPAYMENTS | \$640,151 | \$771,761 | \$175,002 | \$- |
| | | FOOD STAMP REPAYMENTS | \$(242,137) | \$369,016 | \$3 | \$- |
| | | WELFARE REPAYMENTS & REFUNDS | \$8,247 | \$30,495 | \$- | \$- |
| | | RESTITUTION PAYMENTS | \$2,109 | \$352 | \$500 | \$- |
| | | DA RESTITUTION | \$698 | \$450 | \$1,001 | \$- |
| | | VENDOR REBATES | \$1,043,961 | \$815,706 | \$1,235,002 | \$- |
| | | ASSET FORFEITURES | \$5,877 | \$1,442 | \$79,000 | \$- |
| | | OTHER SALES-TAXABLE | \$228,337 | \$188,647 | \$190,001 | \$- |
| | | OTHER SALES-TAXABLE (VIS 8.50) | \$63,257 | \$75,047 | \$117,500 | \$- |
| | | OTHER SALES-TAXABLE (PVL 9.25) | \$40,213 | \$27,403 | \$37,000 | \$- |
| | | OTHER SALES-NON TAXABLE | \$57,078 | \$56,944 | \$59,391 | \$- |
| | | LESS CONSIGNMENT SALES | \$- | \$(1,050) | \$- | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------|---|----------------------|---|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | | OTHER REVENUE-PRIOR YEAR | \$2,256,967 | \$1,591,692 | \$10 | \$- |
| | | PRIOR YEAR ADJUSTMENTS | \$(24,489) | \$- | \$3 | \$- |
| | | VEHICLE USE REIMBURSEMENT | \$- | \$158 | \$1,200 | \$- |
| | | PUBLIC ADM REIMBURSEMENTS | \$20,875 | \$64,719 | \$65,000 | \$- |
| | | RECOVERED BAD DEBTS | \$11,879 | \$1,262 | \$1,000 | \$- |
| | | OTHER REVENUE | \$627,334 | \$800,271 | \$1,540,709 | \$- |
| | | PROGRAM REPAYMENTS | \$1,278,934 | \$1,301,708 | \$892,263 | \$- |
| | | INSURANCE PROCEEDS/RECOVERIES | \$123,809 | \$79,922 | \$35,006 | \$- |
| | | WORKER'S COMP REIMBURSEMENT | \$- | \$- | \$2 | \$- |
| | | OTH REV 10% REBATE VICTIM REST | \$68,369 | \$62,544 | \$100,000 | \$- |
| | | OUTLAWED WARRANTS | \$129,761 | \$38,243 | \$10,989 | \$- |
| | | CONFERENCE REGISTRATIONS | \$- | \$- | \$1 | \$- |
| | | OTHER REVENUE-CASH OVERAGE | \$51 | \$15 | \$1 | \$- |
| | | PRIVATE GRANTS/DONATIONS | \$441,184 | \$95,296 | \$132,320 | \$- |
| | | NSF CHECKS | \$(2,391) | \$110 | \$2 | \$- |
| | | PRIOR A/P ACCRUALS ADJUSTMENT | \$3,340,218 | \$2,868,825 | \$5 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$10,120,292 | \$9,240,978 | \$4,672,911 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$10,120,292 | \$9,240,978 | \$4,672,911 | \$- |
| | | MISCELLANEOUS REVENUE OTHER | | | | |
| | | OTHER FINANCING SOURCES | | | | |
| | | LITIGATION PROCEEDS | \$25,903 | \$- | \$1 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$25,903 | \$- | \$1 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE OTHER | \$25,903 | \$- | \$1 | \$- |
| | | OTHER FINANCING SOURCES | | | | |
| | | OTHER FINANCING SOURCES | | | | |
| | | SALE OF FIXED ASSETS-NON TAX | \$251,836 | \$223,910 | \$230,053 | \$- |
| | | OPERATING TRANSFERS-IN | \$16,251,558 | \$11,771,849 | \$17,380,190 | \$- |
| | | TRANSFER IN 1991 REALIGNMENT | \$120,431,847 | \$143,694,547 | \$183,290,834 | \$- |
| | | O/T-IN:VEH ACQUISITION 08/09 | \$1,650,881 | \$448,872 | \$3,922,995 | \$- |
| | | OPERATING TRANSFERS-IN HHSA TRUST FUNDS | \$1,637 | \$2,080 | \$70,000 | \$- |
| | | O/T-IN: LICENSES & PERMITS | \$1,100,001 | \$1,342,434 | \$1,675,712 | \$- |
| | | O/T IN: FINES & PENALTIES | \$477,483 | \$697,235 | \$1,085,839 | \$- |
| | | O/T IN: INTERGOVT. - STATE | \$37,578,680 | \$42,110,930 | \$80,640,485 | \$- |
| | | O/T IN: INTERGOVT. - FEDERAL | \$30,248 | \$45,002 | \$145,773 | \$- |
| | | O/T IN: CHARGES FOR SERVICES | \$248,428 | \$295,585 | \$1,343,126 | \$- |
| | | O/T IN: MISCELLANEOUS REV. | \$2,010,933 | \$1,209,552 | \$3,441,611 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$180,033,532 | \$201,841,996 | \$293,226,618 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$180,033,532 | \$201,841,996 | \$293,226,618 | \$- |
| | | OPERATING REVENUES | | | | |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|----------------------|---|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| CHARGES FOR CURRENT SERV | | | | | | |
| | | RECYCLING REVENUE | \$- | \$- | \$1 | \$- |
| | | WELLNESS INCENTIVE FUNDING | \$- | \$- | \$9 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERV | \$- | \$- | \$10 | \$- |
| | | TOTAL OPERATING REVENUES | \$- | \$- | \$10 | \$- |
| COWCAP | | | | | | |
| | | COWCAP | | | | |
| | | INTERFUND REV - COST PLAN CHARGES | \$2,248,219 | \$2,374,959 | \$2,995,452 | \$- |
| | | TOTAL COWCAP | \$2,248,219 | \$2,374,959 | \$2,995,452 | \$- |
| | | TOTAL COWCAP | \$2,248,219 | \$2,374,959 | \$2,995,452 | \$- |
| TOTAL GENERAL FUND FINANCING SOURCES | | | \$864,121,181 | \$966,165,803 | \$1,116,397,484 | \$- |
| TOTAL GENERAL FUND FINANCING SOURCES | | | \$864,121,181 | \$966,165,803 | \$1,116,397,484 | \$- |
| SPECIAL REVENUE FUNDS | | | | | | |
| INDIGENT HEALTHCARE AB75 | | | | | | |
| VEHICLE CODE FINES | | | | | | |
| | | FINES,FORFEIT.,PENALTIES | | | | |
| | | VEHICLE CODE FINES | \$193,178 | \$176,040 | \$268,364 | \$- |
| | | TOTAL FINES,FORFEIT.,PENALTIES | \$193,178 | \$176,040 | \$268,364 | \$- |
| | | TOTAL VEHICLE CODE FINES | \$193,178 | \$176,040 | \$268,364 | \$- |
| FORFEITURES & PENALTIES | | | | | | |
| | | FINES,FORFEIT.,PENALTIES | | | | |
| | | COUNTY PENALTY ASSESSMENT | \$450,514 | \$439,267 | \$710,756 | \$- |
| | | TOTAL FINES,FORFEIT.,PENALTIES | \$450,514 | \$439,267 | \$710,756 | \$- |
| | | TOTAL FORFEITURES & PENALTIES | \$450,514 | \$439,267 | \$710,756 | \$- |
| FROM USE OF MONEY & PROPERTY | | | | | | |
| | | REV. FROM USE OF MONEY & PROP | | | | |
| | | INTEREST | \$3,810 | \$8,207 | \$42,000 | \$- |
| | | TOTAL REV. FROM USE OF MONEY & PROP | \$3,810 | \$8,207 | \$42,000 | \$- |
| | | TOTAL FROM USE OF MONEY & PROPERTY | \$3,810 | \$8,207 | \$42,000 | \$- |
| MISCELLANEOUS REVENUE | | | | | | |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|---|------------------------|--|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

MISCELLANEOUS REVENUE

| | | | | |
|--------------------|----------|----------|----------|-----|
| PROGRAM REPAYMENTS | \$13,666 | \$12,555 | \$28,880 | \$- |
|--------------------|----------|----------|----------|-----|

| | | | | |
|------------------------------------|-----------------|-----------------|-----------------|------------|
| TOTAL MISCELLANEOUS REVENUE | \$13,666 | \$12,555 | \$28,880 | \$- |
|------------------------------------|-----------------|-----------------|-----------------|------------|

| | | | | |
|-----------------------------|----------|----------|----------|-----|
| TOTAL MISCELLANEOUS REVENUE | \$13,666 | \$12,555 | \$28,880 | \$- |
|-----------------------------|----------|----------|----------|-----|

| | | | | |
|--|-----------|-----------|-------------|-----|
| TOTAL INDIGENT HEALTHCARE AB75 FINANCING SOURCES | \$661,168 | \$636,069 | \$1,050,000 | \$- |
|--|-----------|-----------|-------------|-----|

LIBRARY FUND

PROPERTY TAXES

TAXES

| | | | | |
|--------------------------------|-------------|-------------|-------------|-----|
| PROPERTY TAXES-CURRENT SECURED | \$4,590,475 | \$4,885,506 | \$5,113,137 | \$- |
|--------------------------------|-------------|-------------|-------------|-----|

| | | | | |
|--------------------------------|-----------|-----------|-----------|-----|
| PROPERTY TAX-CURRENT UNSECURED | \$311,897 | \$345,740 | \$345,000 | \$- |
|--------------------------------|-----------|-----------|-----------|-----|

| | | | | |
|------------------------------|----------|----------|----------|-----|
| PROPERTY TAXES-PRIOR SECURED | \$84,998 | \$81,118 | \$78,000 | \$- |
|------------------------------|----------|----------|----------|-----|

| | | | | |
|--------------------------------|---------|---------|---------|-----|
| PROPERTY TAXES-PRIOR UNSECURED | \$3,755 | \$2,855 | \$3,250 | \$- |
|--------------------------------|---------|---------|---------|-----|

| | | | | |
|--------------------------------|----------|----------|----------|-----|
| SUPPL PROP TAX-CURRENT SECURED | \$77,233 | \$97,213 | \$80,000 | \$- |
|--------------------------------|----------|----------|----------|-----|

| | | | | |
|----------------------------|----------|----------|----------|-----|
| SUPPL PROPERTY TAXES-PRIOR | \$20,811 | \$20,487 | \$20,000 | \$- |
|----------------------------|----------|----------|----------|-----|

| | | | | |
|---------------|-----------|-----------|-----------|-----|
| RESIDUAL DIST | \$250,790 | \$287,476 | \$260,000 | \$- |
|---------------|-----------|-----------|-----------|-----|

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----|
| PASS THROUGH - FACILITIES PORTION | \$310,539 | \$352,806 | \$350,000 | \$- |
|-----------------------------------|-----------|-----------|-----------|-----|

| | | | | |
|---|-----|-----|-----|-----|
| PROCEEDS FROM SALE OF ASSETS - H&S 34188 | \$- | \$- | \$1 | \$- |
|---|-----|-----|-----|-----|

| | | | | |
|--------------------|--------------------|--------------------|--------------------|------------|
| TOTAL TAXES | \$5,650,498 | \$6,073,201 | \$6,249,388 | \$- |
|--------------------|--------------------|--------------------|--------------------|------------|

| | | | | |
|----------------------|-------------|-------------|-------------|-----|
| TOTAL PROPERTY TAXES | \$5,650,498 | \$6,073,201 | \$6,249,388 | \$- |
|----------------------|-------------|-------------|-------------|-----|

OTHER TAXES

TAXES

| | | | | |
|--------------|-------|-------|-------|-----|
| TIMBER YIELD | \$184 | \$258 | \$100 | \$- |
|--------------|-------|-------|-------|-----|

| | | | | |
|--------------------|--------------|--------------|--------------|------------|
| TOTAL TAXES | \$184 | \$258 | \$100 | \$- |
|--------------------|--------------|--------------|--------------|------------|

| | | | | |
|-------------------|-------|-------|-------|-----|
| TOTAL OTHER TAXES | \$184 | \$258 | \$100 | \$- |
|-------------------|-------|-------|-------|-----|

FROM USE OF MONEY & PROPERTY

REV. FROM USE OF MONEY & PROP

| | | | | |
|----------|----------|-----------|----------|-----|
| INTEREST | \$55,959 | \$132,215 | \$75,000 | \$- |
|----------|----------|-----------|----------|-----|

| | | | | |
|--|-----------------|------------------|-----------------|------------|
| TOTAL REV. FROM USE OF MONEY & PROP | \$55,959 | \$132,215 | \$75,000 | \$- |
|--|-----------------|------------------|-----------------|------------|

| | | | | |
|------------------------------------|----------|-----------|----------|-----|
| TOTAL FROM USE OF MONEY & PROPERTY | \$55,959 | \$132,215 | \$75,000 | \$- |
|------------------------------------|----------|-----------|----------|-----|

STATE AID

INTERGOVERNMENTAL REVENUE

| | | | | |
|-------------------------------|----------|----------|----------|-----|
| ST-HOMEOWNERS PROP TAX RELIEF | \$32,423 | \$31,275 | \$27,000 | \$- |
|-------------------------------|----------|----------|----------|-----|

| | | | | |
|--------------|-----|-------------|-------------|-----|
| STATE- OTHER | \$- | \$1,173,124 | \$1,173,124 | \$- |
|--------------|-----|-------------|-------------|-----|

| | | | | |
|--------------------|-----------|-----------|-----------|-----|
| OTHER STATE GRANTS | \$184,588 | \$203,436 | \$189,178 | \$- |
|--------------------|-----------|-----------|-----------|-----|

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|-------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| TOTAL INTERGOVERNMENTAL REVENUE | | | \$217,011 | \$1,407,835 | \$1,389,302 | \$- |
| TOTAL STATE AID | | | \$217,011 | \$1,407,835 | \$1,389,302 | \$- |
| FEDERAL AID | | | | | | |
| INTERGOVERNMENTAL REVENUE | | | | | | |
| FEDERAL CARES FUNDING | | | \$- | \$- | \$1 | \$- |
| ARPA | | | \$80,728 | \$149,917 | \$250,001 | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | | | \$80,728 | \$149,917 | \$250,002 | \$- |
| TOTAL FEDERAL AID | | | \$80,728 | \$149,917 | \$250,002 | \$- |
| OTHER GOVERNMENTAL AID | | | | | | |
| INTERGOVERNMENTAL REVENUE | | | | | | |
| OTHER GOV. AGENCIES | | | \$- | \$- | \$1 | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | | | \$- | \$- | \$1 | \$- |
| TOTAL OTHER GOVERNMENTAL AID | | | \$- | \$- | \$1 | \$- |
| CHARGES FOR CURRENT SERVICES | | | | | | |
| CHARGES FOR CURRENT SERV | | | | | | |
| LIBRARY SERVICES | | | \$14,599 | \$13,196 | \$25,000 | \$- |
| TOTAL CHARGES FOR CURRENT SERV | | | \$14,599 | \$13,196 | \$25,000 | \$- |
| TOTAL CHARGES FOR CURRENT SERVICES | | | \$14,599 | \$13,196 | \$25,000 | \$- |
| INTERFUND REVENUE | | | | | | |
| CHARGES FOR CURRENT SERV | | | | | | |
| INTERFUND REV-SERV TO OTH DEPT | | | \$88,916 | \$73,174 | \$75,001 | \$- |
| TOTAL CHARGES FOR CURRENT SERV | | | \$88,916 | \$73,174 | \$75,001 | \$- |
| TOTAL INTERFUND REVENUE | | | \$88,916 | \$73,174 | \$75,001 | \$- |
| MISCELLANEOUS REVENUE | | | | | | |
| MISCELLANEOUS REVENUE | | | | | | |
| OTHER SALES-TAXABLE | | | \$896 | \$1,498 | \$2,000 | \$- |
| OTHER SALES-TAXABLE (VIS 8.50) | | | \$3,485 | \$4,784 | \$6,000 | \$- |
| OTHER SALES-TAXABLE (FAR 8.50) | | | \$232 | \$231 | \$300 | \$- |
| OTHER SALES-TAXABLE (DIN 8.50) | | | \$934 | \$792 | \$1,000 | \$- |
| OTHER REVENUE | | | \$315 | \$28,947 | \$100 | \$- |
| OUTLAWED WARRANTS | | | \$226 | \$332 | \$100 | \$- |
| PRIVATE GRANTS/DONATIONS | | | \$80,331 | \$22,017 | \$40,000 | \$- |
| OTHER SALES-TAXABLE (WDLKE 8.75) | | | \$70 | \$171 | \$150 | \$- |
| OTHER SALES-TAXABLE (EXE 8.75) | | | \$720 | \$1,250 | \$750 | \$- |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|---|------------------------|--|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

| | | | | |
|------------------------------------|-----------------|-----------------|-----------------|------------|
| TOTAL MISCELLANEOUS REVENUE | \$87,209 | \$60,022 | \$50,400 | \$- |
| TOTAL MISCELLANEOUS REVENUE | \$87,209 | \$60,022 | \$50,400 | \$- |

| |
|--------------------------------|
| OTHER FINANCING SOURCES |
|--------------------------------|

| | | | | |
|--------------------------------------|-----------------|------------|----------------|------------|
| OTHER FINANCING SOURCES | | | | |
| SALE OF FIXED ASSETS-NON TAX | \$- | \$- | \$1 | \$- |
| OPERATING TRANSFERS-IN | \$11,026 | \$- | \$5,000 | \$- |
| TOTAL OTHER FINANCING SOURCES | \$11,026 | \$- | \$5,001 | \$- |
| TOTAL OTHER FINANCING SOURCES | \$11,026 | \$- | \$5,001 | \$- |

| |
|---------------------------|
| OPERATING REVENUES |
|---------------------------|

| | | | | |
|---------------------------------------|----------------|----------------|----------------|------------|
| CHARGES FOR CURRENT SERV | | | | |
| WELLNESS INCENTIVE FUNDING | \$- | \$- | \$100 | \$- |
| OTHER SALES-TAXABLE (8.75) | \$1,075 | \$1,374 | \$1,200 | \$- |
| TOTAL CHARGES FOR CURRENT SERV | \$1,075 | \$1,374 | \$1,300 | \$- |
| TOTAL OPERATING REVENUES | \$1,075 | \$1,374 | \$1,300 | \$- |

| | | | | |
|---|--------------------|--------------------|--------------------|------------|
| TOTAL LIBRARY FUND FINANCING SOURCES | \$6,207,205 | \$7,911,192 | \$8,120,495 | \$- |
|---|--------------------|--------------------|--------------------|------------|

| |
|--------------------------|
| FISH AND WILDLIFE |
|--------------------------|

| |
|------------------------------------|
| FORFEITURES & PENALTIES |
|------------------------------------|

| | | | | |
|---|----------------|----------------|------------|------------|
| FINES, FORFEIT., PENALTIES | | | | |
| FISH & GAME PENALTY ASSESSMENT | \$812 | \$603 | \$- | \$- |
| FISH & GAME PRESERVATION FINES | \$1,287 | \$932 | \$- | \$- |
| TOTAL FINES, FORFEIT., PENALTIES | \$2,099 | \$1,535 | \$- | \$- |
| TOTAL FORFEITURES & PENALTIES | \$2,099 | \$1,535 | \$- | \$- |

| | | | | |
|--|----------------|----------------|------------|------------|
| TOTAL FISH AND WILDLIFE FINANCING SOURCES | \$2,099 | \$1,535 | \$- | \$- |
|--|----------------|----------------|------------|------------|

| |
|-----------------|
| AVIATION |
|-----------------|

| |
|---|
| FROM USE OF MONEY & PROPERTY |
|---|

| | | | | |
|--|-----------------|-----------------|-----------------|------------|
| REV. FROM USE OF MONEY & PROP | | | | |
| FACILITY RENT | \$18,436 | \$19,296 | \$20,280 | \$- |
| TOTAL REV. FROM USE OF MONEY & PROP | \$18,436 | \$19,296 | \$20,280 | \$- |
| TOTAL FROM USE OF MONEY & PROPERTY | \$18,436 | \$19,296 | \$20,280 | \$- |

| |
|------------------|
| STATE AID |
|------------------|

INTERGOVERNMENTAL REVENUE

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|---------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | | STATE-AVIATION | \$10,000 | \$10,000 | \$10,000 | \$- |
| | | OTHER STATE GRANTS | \$1,177 | \$- | \$9,000 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$11,177 | \$10,000 | \$19,000 | \$- |
| | | TOTAL STATE AID | \$11,177 | \$10,000 | \$19,000 | \$- |
| | | FEDERAL AID | | | | |
| | | INTERGOVERNMENTAL REVENUE | | | | |
| | | OTHER FEDERAL GRANTS | \$- | \$- | \$180,000 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$- | \$- | \$180,000 | \$- |
| | | TOTAL FEDERAL AID | \$- | \$- | \$180,000 | \$- |
| | | OTHER FINANCING SOURCES | | | | |
| | | OTHER FINANCING SOURCES | | | | |
| | | OPERATING TRANSFERS-IN | \$23,546 | \$23,684 | \$69,651 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$23,546 | \$23,684 | \$69,651 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$23,546 | \$23,684 | \$69,651 | \$- |
| | | TOTAL AVIATION FINANCING SOURCES | \$53,159 | \$52,980 | \$288,931 | \$- |
| | | STRUCTURAL FIRE FUND | | | | |
| | | PROPERTY TAXES | | | | |
| | | TAXES | | | | |
| | | PROPERTY TAXES-CURRENT SECURED | \$9,237,326 | \$9,690,432 | \$9,869,663 | \$- |
| | | PROPERTY TAX-CURRENT UNSECURED | \$626,523 | \$684,042 | \$681,000 | \$- |
| | | PROPERTY TAXES-PRIOR SECURED | \$172,539 | \$162,947 | \$170,000 | \$- |
| | | PROPERTY TAXES-PRIOR UNSECURED | \$7,623 | \$5,735 | \$6,000 | \$- |
| | | SUPPL PROP TAX-CURRENT SECURED | \$146,188 | \$182,584 | \$150,000 | \$- |
| | | SUPPL PROPERTY TAXES-PRIOR | \$39,969 | \$39,042 | \$32,000 | \$- |
| | | RESIDUAL DIST | \$359,646 | \$420,605 | \$421,000 | \$- |
| | | PASS THROUGH - FACILITIES PORTION | \$177,423 | \$218,785 | \$219,000 | \$- |
| | | PROCEEDS FROM SALE OF ASSETS - H&S 34188 | \$- | \$- | \$2,300 | \$- |
| | | TOTAL TAXES | \$10,767,237 | \$11,404,172 | \$11,550,963 | \$- |
| | | TOTAL PROPERTY TAXES | \$10,767,237 | \$11,404,172 | \$11,550,963 | \$- |
| | | OTHER TAXES | | | | |
| | | TAXES | | | | |
| | | TIMBER YIELD | \$127 | \$178 | \$150 | \$- |
| | | TOTAL TAXES | \$127 | \$178 | \$150 | \$- |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|--|---------------------|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

| | | | | |
|-------------------|-------|-------|-------|-----|
| TOTAL OTHER TAXES | \$127 | \$178 | \$150 | \$- |
|-------------------|-------|-------|-------|-----|

LICENSES, PERMITS & FRANCHISES

| | | | | |
|--|-----------------|-----------------|-----------------|------------|
| LIC., PERMITS & FRANCHISE | | | | |
| OTHER LICENSES & PERMITS | \$11,404 | \$15,435 | \$15,000 | \$- |
| TOTAL LIC., PERMITS & FRANCHISE | \$11,404 | \$15,435 | \$15,000 | \$- |
| TOTAL LICENSES, PERMITS & FRANCHISES | \$11,404 | \$15,435 | \$15,000 | \$- |

FROM USE OF MONEY & PROPERTY

| | | | | |
|--|-----------------|------------------|------------------|------------|
| REV. FROM USE OF MONEY & PROP | | | | |
| INTEREST | \$92,117 | \$169,863 | \$130,000 | \$- |
| TOTAL REV. FROM USE OF MONEY & PROP | \$92,117 | \$169,863 | \$130,000 | \$- |
| TOTAL FROM USE OF MONEY & PROPERTY | \$92,117 | \$169,863 | \$130,000 | \$- |

STATE AID

| | | | | |
|--|--------------------|--------------------|--------------------|------------|
| INTERGOVERNMENTAL REVENUE | | | | |
| STATE-OES REIMBURSEMENT | \$5,485,323 | \$2,524,984 | \$2,000,000 | \$- |
| ST-HOMEOWNERS PROP TAX RELIEF | \$65,090 | \$61,844 | \$60,000 | \$- |
| OTHER STATE GRANTS | \$66,953 | \$168,108 | \$407,363 | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | \$5,617,366 | \$2,754,936 | \$2,467,363 | \$- |
| TOTAL STATE AID | \$5,617,366 | \$2,754,936 | \$2,467,363 | \$- |

FEDERAL AID

| | | | | |
|--|--------------------|---------------------|--------------------|------------|
| INTERGOVERNMENTAL REVENUE | | | | |
| FED-DISASTER RELIEF | \$- | \$3,705,689 | \$4,000,000 | \$- |
| ARPA | \$6,891,246 | \$6,713,394 | \$- | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | \$6,891,246 | \$10,419,083 | \$4,000,000 | \$- |
| TOTAL FEDERAL AID | \$6,891,246 | \$10,419,083 | \$4,000,000 | \$- |

OTHER GOVERNMENTAL AID

| | | | | |
|--|-----------------|-----------------|------------|------------|
| INTERGOVERNMENTAL REVENUE | | | | |
| OTH-GOV AGY INDIAN GAMING GRNT | \$98,000 | \$73,500 | \$- | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | \$98,000 | \$73,500 | \$- | \$- |
| TOTAL OTHER GOVERNMENTAL AID | \$98,000 | \$73,500 | \$- | \$- |

CHARGES FOR CURRENT SERVICES

| | | | | |
|---------------------------------|--|--|--|--|
| CHARGES FOR CURRENT SERV | | | | |
|---------------------------------|--|--|--|--|

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|---|---------------------------|---|---------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | | PLANNING & ENGINEERING SERV | \$437,263 | \$476,435 | \$460,000 | \$- |
| | | DISPATCH SERVICE | \$28,277 | \$29,364 | \$30,000 | \$- |
| | | SUPPRESSION COST REIMBURSEMENT | \$194,074 | \$411,222 | \$499,000 | \$- |
| | | OTHER SERVICES | \$637,762 | \$18,150 | \$19,000 | \$- |
| | | SERVICES TO OTHER DEPTS | \$- | \$- | \$210,257 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERV | \$1,297,376 | \$935,171 | \$1,218,257 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERVICES | \$1,297,376 | \$935,171 | \$1,218,257 | \$- |
| INTERFUND REVENUE | | | | | | |
| | | CHARGES FOR CURRENT SERV | | | | |
| | | INTERFUND REV-SERV TO OTH DEPT | \$12,644 | \$12,113 | \$7,000 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERV | \$12,644 | \$12,113 | \$7,000 | \$- |
| | | TOTAL INTERFUND REVENUE | \$12,644 | \$12,113 | \$7,000 | \$- |
| MISCELLANEOUS REVENUE | | | | | | |
| | | MISCELLANEOUS REVENUE | | | | |
| | | PRIOR YEAR ADJUSTMENTS | \$(34,357) | \$- | \$- | \$- |
| | | INSURANCE PROCEEDS/RECOVERIES | \$(92,493) | \$9,984 | \$1 | \$- |
| | | OUTLAWED WARRANTS | \$373 | \$193 | \$3 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$(126,477) | \$10,177 | \$4 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$(126,477) | \$10,177 | \$4 | \$- |
| OTHER FINANCING SOURCES | | | | | | |
| | | OTHER FINANCING SOURCES | | | | |
| | | OPERATING TRANSFERS-IN | \$503,000 | \$1,325,000 | \$- | \$- |
| | | O/T-IN:FIRE | \$8,124,875 | \$9,501,350 | \$15,068,003 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$8,627,875 | \$10,826,350 | \$15,068,003 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$8,627,875 | \$10,826,350 | \$15,068,003 | \$- |
| TOTAL STRUCTURAL FIRE FUND FINANCING SOURCES | | | \$33,288,915 | \$36,620,978 | \$34,456,740 | \$- |
| ROAD FUND | | | | | | |
| PROPERTY TAXES | | | | | | |
| | | TAXES | | | | |
| | | PROCEEDS FROM MEASURE R LOCAL | \$9,123,115 | \$7,524,946 | \$8,713,756 | \$- |
| | | TOTAL TAXES | \$9,123,115 | \$7,524,946 | \$8,713,756 | \$- |
| | | TOTAL PROPERTY TAXES | \$9,123,115 | \$7,524,946 | \$8,713,756 | \$- |
| OTHER TAXES | | | | | | |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|-------------------|---|------------------------|--|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

TAXES

| | | | | |
|------------------------------|-------------|-------------|-------------|-----|
| MEASURE R SALES TAX PROCEEDS | \$3,546,475 | \$2,061,315 | \$9,489,580 | \$- |
| LTF-ART 8 STREETS & ROADS | \$7,745,551 | \$6,857,745 | \$4,000,000 | \$- |

| | | | | |
|--------------------|---------------------|--------------------|---------------------|------------|
| TOTAL TAXES | \$11,292,026 | \$8,919,060 | \$13,489,580 | \$- |
|--------------------|---------------------|--------------------|---------------------|------------|

| | | | | |
|-------------------|--------------|-------------|--------------|-----|
| TOTAL OTHER TAXES | \$11,292,026 | \$8,919,060 | \$13,489,580 | \$- |
|-------------------|--------------|-------------|--------------|-----|

LICENSES, PERMITS & FRANCHISES

LIC., PERMITS & FRANCHISE

| | | | | |
|---------------------------|---------|-------------|----------|-----|
| CONSTRUCTION PERMITS | \$- | \$- | \$12,000 | \$- |
| ROAD PRIVILEGES & PERMITS | \$2,400 | \$1,002,800 | \$- | \$- |

| | | | | |
|--|----------------|--------------------|-----------------|------------|
| TOTAL LIC., PERMITS & FRANCHISE | \$2,400 | \$1,002,800 | \$12,000 | \$- |
|--|----------------|--------------------|-----------------|------------|

| | | | | |
|--------------------------------------|---------|-------------|----------|-----|
| TOTAL LICENSES, PERMITS & FRANCHISES | \$2,400 | \$1,002,800 | \$12,000 | \$- |
|--------------------------------------|---------|-------------|----------|-----|

FROM USE OF MONEY & PROPERTY

REV. FROM USE OF MONEY & PROP

| | | | | |
|---------------|-----------|-----------|-----------|-----|
| INTEREST | \$392,650 | \$985,221 | \$350,000 | \$- |
| FACILITY RENT | \$1,300 | \$900 | \$500 | \$- |

| | | | | |
|--|------------------|------------------|------------------|------------|
| TOTAL REV. FROM USE OF MONEY & PROP | \$393,950 | \$986,121 | \$350,500 | \$- |
|--|------------------|------------------|------------------|------------|

| | | | | |
|------------------------------------|-----------|-----------|-----------|-----|
| TOTAL FROM USE OF MONEY & PROPERTY | \$393,950 | \$986,121 | \$350,500 | \$- |
|------------------------------------|-----------|-----------|-----------|-----|

STATE AID

INTERGOVERNMENTAL REVENUE

| | | | | |
|------------------------------|--------------|--------------|--------------|-----|
| STATE-HIGHWAY USER TAX-2104A | \$3,983,484 | \$4,447,344 | \$4,941,867 | \$- |
| STATE-HIGHWAY USER TAX-2103A | \$5,053,956 | \$5,422,803 | \$6,343,870 | \$- |
| STATE-HIGHWAY USER TAX-2105 | \$3,213,425 | \$3,576,390 | \$3,959,734 | \$- |
| STATE-HIGHWAY USER TAX-2106A | \$591,500 | \$657,384 | \$776,106 | \$- |
| STATE OTHER-IN LIEU TAX | \$2,359 | \$2,131 | \$1,500 | \$- |
| STATE-DISASTER RELIEF | \$5,952 | \$- | \$75,001 | \$- |
| RD EXCHANGE FUNDS | \$987,784 | \$987,784 | \$987,784 | \$- |
| OTHER STATE GRANTS | \$- | \$798 | \$- | \$- |
| STATE-HIGHWAY PROJECTS | \$231,170 | \$461,007 | \$4,258,300 | \$- |
| HUTA SB1 RMRA | \$13,703,274 | \$14,978,890 | \$16,593,369 | \$- |
| RTPA/RSTP | \$1,203,051 | \$1,467,573 | \$870,000 | \$- |

| | | | | |
|--|---------------------|---------------------|---------------------|------------|
| TOTAL INTERGOVERNMENTAL REVENUE | \$28,975,955 | \$32,002,104 | \$38,807,531 | \$- |
|--|---------------------|---------------------|---------------------|------------|

| | | | | |
|-----------------|--------------|--------------|--------------|-----|
| TOTAL STATE AID | \$28,975,955 | \$32,002,104 | \$38,807,531 | \$- |
|-----------------|--------------|--------------|--------------|-----|

FEDERAL AID

INTERGOVERNMENTAL REVENUE

| | | | | |
|----------------------------|-----------|-----------|-----|-----|
| FED-DISASTER RELIEF | \$3,986 | \$- | \$1 | \$- |
| FED-FOREST RESERVE REVENUE | \$196,984 | \$214,707 | \$- | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|--------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | | FED-OTHER | \$3,719 | \$15,605 | \$4,000 | \$- |
| | | FED-HIGHWAY PROJECTS | \$7,682,115 | \$5,438,071 | \$10,517,720 | \$- |
| | | ARPA | \$235,637 | \$- | \$- | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$8,122,441 | \$5,668,383 | \$10,521,721 | \$- |
| | | TOTAL FEDERAL AID | \$8,122,441 | \$5,668,383 | \$10,521,721 | \$- |
| CHARGES FOR CURRENT SERVICES | | | | | | |
| | | CHARGES FOR CURRENT SERV | | | | |
| | | PLANNING & ENGINEERING SERV | \$197,045 | \$237,747 | \$85,000 | \$- |
| | | ROAD & STREET SERVICES | \$233,113 | \$532,185 | \$100,000 | \$- |
| | | DESIGN SERVICES | \$- | \$- | \$10,000 | \$- |
| | | SERVICES TO OTHER DEPTS | \$133,989 | \$74,396 | \$211,100 | \$- |
| | | ROAD YARD BILLING (INCL FUEL) | \$1,079,589 | \$879,446 | \$1,124,331 | \$- |
| | | I/F-RD YD BILLING (INCL FUEL) | \$1,709,352 | \$1,671,299 | \$2,242,416 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERV | \$3,353,088 | \$3,395,073 | \$3,772,847 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERVICES | \$3,353,088 | \$3,395,073 | \$3,772,847 | \$- |
| MISCELLANEOUS REVENUE | | | | | | |
| | | MISCELLANEOUS REVENUE | | | | |
| | | OTHER REVENUE | \$17,503 | \$458,332 | \$9,228,456 | \$- |
| | | INSURANCE PROCEEDS/RECOVERIES | \$41,141 | \$10,251 | \$6 | \$- |
| | | OUTLAWED WARRANTS | \$12,701 | \$(3,546) | \$7 | \$- |
| | | PRIOR A/P ACCRUALS ADJUSTMENT | \$121,598 | \$177,688 | \$9 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$192,943 | \$642,725 | \$9,228,478 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$192,943 | \$642,725 | \$9,228,478 | \$- |
| OTHER FINANCING SOURCES | | | | | | |
| | | OTHER FINANCING SOURCES | | | | |
| | | SALE OF FIXED ASSETS-NON TAX | \$31,361 | \$1,645 | \$7 | \$- |
| | | OPERATING TRANSFERS-IN | \$32,286 | \$39,973 | \$21,313 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$63,647 | \$41,618 | \$21,320 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$63,647 | \$41,618 | \$21,320 | \$- |
| OPERATING REVENUES | | | | | | |
| | | CHARGES FOR CURRENT SERV | | | | |
| | | RECYCLING REVENUE | \$- | \$- | \$6 | \$- |
| | | TOTAL CHARGES FOR CURRENT SERV | \$- | \$- | \$6 | \$- |
| | | TOTAL OPERATING REVENUES | \$- | \$- | \$6 | \$- |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|--|---------------------|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

| | | | | |
|-----------------------------------|--------------|--------------|--------------|-----|
| TOTAL ROAD FUND FINANCING SOURCES | \$61,519,565 | \$60,182,830 | \$84,917,739 | \$- |
|-----------------------------------|--------------|--------------|--------------|-----|

| |
|-------------------------------|
| TC WORKFORCE INVESTMENT BOARD |
|-------------------------------|

| |
|------------------------------|
| FROM USE OF MONEY & PROPERTY |
|------------------------------|

REV. FROM USE OF MONEY & PROP

| | | | | |
|--|------------------|------------------|--------------------|------------|
| INTEREST | \$4,459 | \$7,276 | \$7,319 | \$- |
| FACILITY RENT | \$262,392 | \$275,994 | \$200,018 | \$- |
| OVERHEAD - WIOA MOU REQUIREMENT | \$72,805 | \$91,054 | \$5,665,674 | \$- |
| TOTAL REV. FROM USE OF MONEY & PROP | \$339,656 | \$374,324 | \$5,873,011 | \$- |

| | | | | |
|------------------------------------|-----------|-----------|-------------|-----|
| TOTAL FROM USE OF MONEY & PROPERTY | \$339,656 | \$374,324 | \$5,873,011 | \$- |
|------------------------------------|-----------|-----------|-------------|-----|

| |
|-----------|
| STATE AID |
|-----------|

INTERGOVERNMENTAL REVENUE

| | | | | |
|--|------------------|-----------------|------------|------------|
| OTHER STATE GRANTS | \$580,437 | \$14,520 | \$- | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | \$580,437 | \$14,520 | \$- | \$- |

| | | | | |
|-----------------|-----------|----------|-----|-----|
| TOTAL STATE AID | \$580,437 | \$14,520 | \$- | \$- |
|-----------------|-----------|----------|-----|-----|

| |
|-------------|
| FEDERAL AID |
|-------------|

INTERGOVERNMENTAL REVENUE

| | | | | |
|--|---------------------|---------------------|--------------------|------------|
| WIOA REVENUE | \$12,019,429 | \$12,035,511 | \$7,754,758 | \$- |
| ARPA | \$32,222 | \$- | \$- | \$- |
| TOTAL INTERGOVERNMENTAL REVENUE | \$12,051,651 | \$12,035,511 | \$7,754,758 | \$- |

| | | | | |
|-------------------|--------------|--------------|-------------|-----|
| TOTAL FEDERAL AID | \$12,051,651 | \$12,035,511 | \$7,754,758 | \$- |
|-------------------|--------------|--------------|-------------|-----|

| |
|------------------------------|
| CHARGES FOR CURRENT SERVICES |
|------------------------------|

CHARGES FOR CURRENT SERV

| | | | | |
|---------------------------------------|------------------|------------------|--------------------|------------|
| CHARGES FOR CURRENT SERVICES | \$583,633 | \$370,576 | \$2,371,162 | \$- |
| TOTAL CHARGES FOR CURRENT SERV | \$583,633 | \$370,576 | \$2,371,162 | \$- |

| | | | | |
|------------------------------------|-----------|-----------|-------------|-----|
| TOTAL CHARGES FOR CURRENT SERVICES | \$583,633 | \$370,576 | \$2,371,162 | \$- |
|------------------------------------|-----------|-----------|-------------|-----|

| |
|-----------------------|
| MISCELLANEOUS REVENUE |
|-----------------------|

MISCELLANEOUS REVENUE

| | | | | |
|------------------------------------|-----------------|-----------------|-----------------|------------|
| OTHER REVENUE | \$- | \$- | \$1 | \$- |
| OUTLAWED WARRANTS | \$24,458 | \$322 | \$4 | \$- |
| CONFERENCE REGISTRATIONS | \$- | \$41,663 | \$11,901 | \$- |
| WIB 3RD PARTY REIMBURSEMENT | \$10,080 | \$120 | \$500 | \$- |
| TOTAL MISCELLANEOUS REVENUE | \$34,538 | \$42,105 | \$12,406 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|-------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | | TOTAL MISCELLANEOUS REVENUE | \$34,538 | \$42,105 | \$12,406 | \$- |
| | | OTHER FINANCING SOURCES | | | | |
| | | OTHER FINANCING SOURCES | | | | |
| | | OPERATING TRANSFERS-IN | \$1,497,753 | \$1,754,166 | \$2,483,801 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$1,497,753 | \$1,754,166 | \$2,483,801 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$1,497,753 | \$1,754,166 | \$2,483,801 | \$- |
| | | TOTAL TC WORKFORCE INVESTMENT BOARD FINANCING SOURCES | \$15,087,668 | \$14,591,202 | \$18,495,138 | \$- |
| | | CHILD SUPPORT SERVICES | | | | |
| | | FROM USE OF MONEY & PROPERTY | | | | |
| | | REV. FROM USE OF MONEY & PROP | | | | |
| | | INTEREST | \$26,095 | \$64,015 | \$29,000 | \$- |
| | | TOTAL REV. FROM USE OF MONEY & PROP | \$26,095 | \$64,015 | \$29,000 | \$- |
| | | TOTAL FROM USE OF MONEY & PROPERTY | \$26,095 | \$64,015 | \$29,000 | \$- |
| | | STATE AID | | | | |
| | | INTERGOVERNMENTAL REVENUE | | | | |
| | | STATE- CHILD SUPPORT ADMIN | \$4,782,442 | \$4,923,330 | \$5,068,329 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$4,782,442 | \$4,923,330 | \$5,068,329 | \$- |
| | | TOTAL STATE AID | \$4,782,442 | \$4,923,330 | \$5,068,329 | \$- |
| | | FEDERAL AID | | | | |
| | | INTERGOVERNMENTAL REVENUE | | | | |
| | | FED-CHILD SUPP ENFRMNT INCENT | \$8,218,764 | \$8,963,116 | \$11,050,273 | \$- |
| | | ARPA | \$192,564 | \$- | \$- | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$8,411,328 | \$8,963,116 | \$11,050,273 | \$- |
| | | TOTAL FEDERAL AID | \$8,411,328 | \$8,963,116 | \$11,050,273 | \$- |
| | | OTHER GOVERNMENTAL AID | | | | |
| | | INTERGOVERNMENTAL REVENUE | | | | |
| | | ADMIN FEE | \$- | \$- | \$1 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$- | \$- | \$1 | \$- |
| | | TOTAL OTHER GOVERNMENTAL AID | \$- | \$- | \$1 | \$- |
| | | MISCELLANEOUS REVENUE | | | | |

| | | |
|--|---|------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|--|---|------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|--|---------------------|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

MISCELLANEOUS REVENUE

| | | | | |
|------------------------------------|--------------|--------------|------------------|------------|
| WELFARE REPAYMENTS & REFUNDS | \$(1) | \$- | \$624,235 | \$- |
| OTHER REVENUE | \$449 | \$33 | \$12,315 | \$- |
| OUTLAWED WARRANTS | \$209 | \$237 | \$500 | \$- |
| PRIOR A/P ACCRUALS ADJUSTMENT | \$- | \$- | \$1 | \$- |
| TOTAL MISCELLANEOUS REVENUE | \$657 | \$270 | \$637,051 | \$- |

| | | | | |
|-----------------------------|-------|-------|-----------|-----|
| TOTAL MISCELLANEOUS REVENUE | \$657 | \$270 | \$637,051 | \$- |
|-----------------------------|-------|-------|-----------|-----|

OTHER FINANCING SOURCES

OTHER FINANCING SOURCES

| | | | | |
|------------------------------|----------|---------|---------|-----|
| SB1085 LEAVE REIMBURSEMENT | \$- | \$- | \$1 | \$- |
| SALE OF TAXABLE FIXED ASSETS | \$- | \$- | \$1 | \$- |
| SALE OF FIXED ASSETS-NON TAX | \$4,375 | \$- | \$1 | \$- |
| OPERATING TRANSFERS-IN | \$13,439 | \$1,772 | \$6,001 | \$- |
| O/T IN: MISCELLANEOUS REV. | \$- | \$- | \$4 | \$- |

| | | | | |
|--------------------------------------|-----------------|----------------|----------------|------------|
| TOTAL OTHER FINANCING SOURCES | \$17,814 | \$1,772 | \$6,008 | \$- |
|--------------------------------------|-----------------|----------------|----------------|------------|

| | | | | |
|-------------------------------|----------|---------|---------|-----|
| TOTAL OTHER FINANCING SOURCES | \$17,814 | \$1,772 | \$6,008 | \$- |
|-------------------------------|----------|---------|---------|-----|

| | | | | |
|--|--------------|--------------|--------------|-----|
| TOTAL CHILD SUPPORT SERVICES FINANCING SOURCES | \$13,238,336 | \$13,952,503 | \$16,790,662 | \$- |
|--|--------------|--------------|--------------|-----|

REALIGNMENT-MENTAL HEALTH

STATE AID

INTERGOVERNMENTAL REVENUE

| | | | | |
|------------------------------|--------------|--------------|--------------|-----|
| STATE AID VLF REALIGNMENT | \$- | \$494,608 | \$- | \$- |
| ST AID MNTL HLTH REALIGNMENT | \$16,839,698 | \$20,087,919 | \$19,591,328 | \$- |

| | | | | |
|--|---------------------|---------------------|---------------------|------------|
| TOTAL INTERGOVERNMENTAL REVENUE | \$16,839,698 | \$20,582,527 | \$19,591,328 | \$- |
|--|---------------------|---------------------|---------------------|------------|

| | | | | |
|-----------------|--------------|--------------|--------------|-----|
| TOTAL STATE AID | \$16,839,698 | \$20,582,527 | \$19,591,328 | \$- |
|-----------------|--------------|--------------|--------------|-----|

OTHER FINANCING SOURCES

OTHER FINANCING SOURCES

| | | | | |
|------------------------------|-------------|-----------|-------------|-----|
| TRANSFER IN 1991 REALIGNMENT | \$2,158,610 | \$693,852 | \$1,188,460 | \$- |
|------------------------------|-------------|-----------|-------------|-----|

| | | | | |
|--------------------------------------|--------------------|------------------|--------------------|------------|
| TOTAL OTHER FINANCING SOURCES | \$2,158,610 | \$693,852 | \$1,188,460 | \$- |
|--------------------------------------|--------------------|------------------|--------------------|------------|

| | | | | |
|-------------------------------|-------------|-----------|-------------|-----|
| TOTAL OTHER FINANCING SOURCES | \$2,158,610 | \$693,852 | \$1,188,460 | \$- |
|-------------------------------|-------------|-----------|-------------|-----|

| | | | | |
|---|--------------|--------------|--------------|-----|
| TOTAL REALIGNMENT-MENTAL HEALTH FINANCING SOURCES | \$18,998,308 | \$21,276,379 | \$20,779,788 | \$- |
|---|--------------|--------------|--------------|-----|

REALIGNMENT-HEALTH

STATE AID

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|----------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| INTERGOVERNMENTAL REVENUE | | | | | | |
| | | STATE AID HEALTH REALIGNMENT | \$552,859 | \$914,102 | \$- | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$552,859 | \$914,102 | \$- | \$- |
| | | TOTAL STATE AID | \$552,859 | \$914,102 | \$- | \$- |
| OTHER FINANCING SOURCES | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| | | TRANSFER IN 1991 REALIGNMENT | \$10,590,929 | \$10,804,016 | \$11,543,919 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$10,590,929 | \$10,804,016 | \$11,543,919 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$10,590,929 | \$10,804,016 | \$11,543,919 | \$- |
| TOTAL REALIGNMENT-HEALTH FINANCING SOURCES | | | \$11,143,788 | \$11,718,118 | \$11,543,919 | \$- |
| REALIGNMENT-SOCIAL SERVICES | | | | | | |
| STATE AID | | | | | | |
| INTERGOVERNMENTAL REVENUE | | | | | | |
| | | ST PUB ASST PROG REALIGNMENT | \$115,192,341 | \$118,839,139 | \$128,546,133 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$115,192,341 | \$118,839,139 | \$128,546,133 | \$- |
| | | TOTAL STATE AID | \$115,192,341 | \$118,839,139 | \$128,546,133 | \$- |
| OTHER FINANCING SOURCES | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| | | O/T-IN:HEALTH TRANSFER | \$187,145 | \$- | \$- | \$- |
| | | TRANSFER IN 1991 REALIGNMENT | \$1,683,021 | \$1,732,983 | \$1,708,002 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$1,870,166 | \$1,732,983 | \$1,708,002 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$1,870,166 | \$1,732,983 | \$1,708,002 | \$- |
| TOTAL REALIGNMENT-SOCIAL SERVICES FINANCING SOURCES | | | \$117,062,507 | \$120,572,122 | \$130,254,135 | \$- |
| TOBACCO SETTLEMENT REVENUE FND | | | | | | |
| MISCELLANEOUS REVENUE OTHER | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| | | TOBACCO SETTLEMENT PROCEEDS | \$5,087,361 | \$4,615,491 | \$6,305,200 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$5,087,361 | \$4,615,491 | \$6,305,200 | \$- |
| | | TOTAL MISCELLANEOUS REVENUE OTHER | \$5,087,361 | \$4,615,491 | \$6,305,200 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|---|---------------------------------|---|--------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| TOTAL TOBACCO SETTLEMENT REVENUE FND FINANCING SOURCES | | | \$5,087,361 | \$4,615,491 | \$6,305,200 | \$- |
| COMMUNITY DEVELOPMENT BLOCK GR | | | | | | |
| FEDERAL AID | | | | | | |
| INTERGOVERNMENTAL REVENUE | | | | | | |
| | | COMMUNITY DEVELOP BLOCK GRANT | \$1,386,662 | \$1,356,939 | \$503,348 | \$- |
| | | CDBG-REHAB PROGRAM INCOME | \$177,488 | \$406,042 | \$92,000 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$1,564,150 | \$1,762,981 | \$595,348 | \$- |
| | | TOTAL FEDERAL AID | \$1,564,150 | \$1,762,981 | \$595,348 | \$- |
| MISCELLANEOUS REVENUE | | | | | | |
| MISCELLANEOUS REVENUE | | | | | | |
| | | PRIOR A/P ACCRUALS ADJUSTMENT | \$10,753 | \$590,274 | \$- | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$10,753 | \$590,274 | \$- | \$- |
| | | TOTAL MISCELLANEOUS REVENUE | \$10,753 | \$590,274 | \$- | \$- |
| TOTAL COMMUNITY DEVELOPMENT BLOCK GR FINANCING SOURCES | | | \$1,574,903 | \$2,353,255 | \$595,348 | \$- |
| HOME PROGRAM FUND | | | | | | |
| FEDERAL AID | | | | | | |
| INTERGOVERNMENTAL REVENUE | | | | | | |
| | | HOME GRANT | \$11,166 | \$- | \$288,834 | \$- |
| | | CAL HOME | \$- | \$- | \$228,889 | \$- |
| | | HOME REHAB PROGRAM INCOME | \$- | \$- | \$500,000 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$11,166 | \$- | \$1,017,723 | \$- |
| | | TOTAL FEDERAL AID | \$11,166 | \$- | \$1,017,723 | \$- |
| TOTAL HOME PROGRAM FUND FINANCING SOURCES | | | \$11,166 | \$- | \$1,017,723 | \$- |
| HOUSING SUCCESSOR | | | | | | |
| FROM USE OF MONEY & PROPERTY | | | | | | |
| REV. FROM USE OF MONEY & PROP | | | | | | |
| | | INTEREST | \$2,423 | \$6,034 | \$2,500 | \$- |
| | | TOTAL REV. FROM USE OF MONEY & PROP | \$2,423 | \$6,034 | \$2,500 | \$- |
| | | TOTAL FROM USE OF MONEY & PROPERTY | \$2,423 | \$6,034 | \$2,500 | \$- |

| | | |
|---|---|-------------------|
| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | SCHEDULE 6 |
|---|---|-------------------|

| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
|-----------|---------------------------|--------------------------|----------------|--|---------------------|---|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |

MISCELLANEOUS REVENUE

MISCELLANEOUS REVENUE

| | | | | |
|--------------------|----------|----------|----------|-----|
| PROGRAM REPAYMENTS | \$49,314 | \$32,223 | \$29,000 | \$- |
|--------------------|----------|----------|----------|-----|

| | | | | |
|-----------------------------|----------|----------|----------|-----|
| TOTAL MISCELLANEOUS REVENUE | \$49,314 | \$32,223 | \$29,000 | \$- |
|-----------------------------|----------|----------|----------|-----|

| | | | | |
|-----------------------------|----------|----------|----------|-----|
| TOTAL MISCELLANEOUS REVENUE | \$49,314 | \$32,223 | \$29,000 | \$- |
|-----------------------------|----------|----------|----------|-----|

OTHER FINANCING SOURCES

OTHER FINANCING SOURCES

| | | | | |
|------------------------------|-----|----------|-----|-----|
| SALE OF FIXED ASSETS-NON TAX | \$- | \$20,570 | \$- | \$- |
|------------------------------|-----|----------|-----|-----|

| | | | | |
|-------------------------------|-----|----------|-----|-----|
| TOTAL OTHER FINANCING SOURCES | \$- | \$20,570 | \$- | \$- |
|-------------------------------|-----|----------|-----|-----|

| | | | | |
|-------------------------------|-----|----------|-----|-----|
| TOTAL OTHER FINANCING SOURCES | \$- | \$20,570 | \$- | \$- |
|-------------------------------|-----|----------|-----|-----|

| | | | | |
|---|----------|----------|----------|-----|
| TOTAL HOUSING SUCCESSOR FINANCING SOURCES | \$51,737 | \$58,827 | \$31,500 | \$- |
|---|----------|----------|----------|-----|

| | | | | |
|---|---------------|---------------|---------------|-----|
| TOTAL SPECIAL REVENUE FUNDS FINANCING SOURCES | \$283,987,885 | \$294,543,481 | \$334,647,318 | \$- |
|---|---------------|---------------|---------------|-----|

CAPITAL PROJECTS FUNDS

CAPITAL PROJECTS/MAJOR MAINT.

STATE AID

INTERGOVERNMENTAL REVENUE

| | | | | |
|--------------------|----------|-----|-----|-----|
| OTHER STATE GRANTS | \$79,446 | \$- | \$- | \$- |
|--------------------|----------|-----|-----|-----|

| | | | | |
|---------------------------------|----------|-----|-----|-----|
| TOTAL INTERGOVERNMENTAL REVENUE | \$79,446 | \$- | \$- | \$- |
|---------------------------------|----------|-----|-----|-----|

| | | | | |
|-----------------|----------|-----|-----|-----|
| TOTAL STATE AID | \$79,446 | \$- | \$- | \$- |
|-----------------|----------|-----|-----|-----|

FEDERAL AID

INTERGOVERNMENTAL REVENUE

| | | | | |
|------|-----------|-------------|-------------|-----|
| ARPA | \$884,989 | \$2,731,894 | \$9,982,204 | \$- |
|------|-----------|-------------|-------------|-----|

| | | | | |
|---------------------------------|-----------|-------------|-------------|-----|
| TOTAL INTERGOVERNMENTAL REVENUE | \$884,989 | \$2,731,894 | \$9,982,204 | \$- |
|---------------------------------|-----------|-------------|-------------|-----|

| | | | | |
|-------------------|-----------|-------------|-------------|-----|
| TOTAL FEDERAL AID | \$884,989 | \$2,731,894 | \$9,982,204 | \$- |
|-------------------|-----------|-------------|-------------|-----|

MISCELLANEOUS REVENUE

MISCELLANEOUS REVENUE

| | | | | |
|--------------------------------|-------|-------|-----|-----|
| OTHER SALES-TAXABLE (VIS 8.50) | \$230 | \$137 | \$- | \$- |
|--------------------------------|-------|-------|-----|-----|

| | | | | |
|---------------|----------|----------|-----------|-----|
| OTHER REVENUE | \$92,899 | \$12,849 | \$867,060 | \$- |
|---------------|----------|----------|-----------|-----|

| | | | | |
|-------------------------------|-----|-----|-----------|-----|
| INSURANCE PROCEEDS/RECOVERIES | \$- | \$- | \$500,000 | \$- |
|-------------------------------|-----|-----|-----------|-----|

| | | | | |
|--------------------------|-----|-----------|-----------|-----|
| PRIVATE GRANTS/DONATIONS | \$- | \$135,000 | \$315,000 | \$- |
|--------------------------|-----|-----------|-----------|-----|

| | | | | |
|-------------------------------|-----|-----------|-----|-----|
| PRIOR A/P ACCRUALS ADJUSTMENT | \$- | \$(5,767) | \$- | \$- |
|-------------------------------|-----|-----------|-----|-----|

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|---|---------------------------------|---|-------------------|--|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| TOTAL MISCELLANEOUS REVENUE | | | \$93,129 | \$142,219 | \$1,682,060 | \$- |
| TOTAL MISCELLANEOUS REVENUE | | | \$93,129 | \$142,219 | \$1,682,060 | \$- |
| OTHER FINANCING SOURCES | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| | | OTHER LONG-TERM DEBT PROCEEDS | \$8,970,537 | \$- | \$- | \$- |
| | | OPERATING TRANSFERS-IN | \$5,003,615 | \$21,712,083 | \$24,885,200 | \$- |
| | | O/T-IN:OTH CAP PROJECTS | \$8,697,982 | \$8,658,758 | \$28,624,875 | \$- |
| | | O/T-IN:CAP/PROJ | \$- | \$400,000 | \$- | \$- |
| | | O/T-IN:PFA | \$3,500,000 | \$3,000,000 | \$3,000,000 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$26,172,134 | \$33,770,841 | \$56,510,075 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$26,172,134 | \$33,770,841 | \$56,510,075 | \$- |
| TOTAL CAPITAL PROJECTS/MAJOR MAINT. FINANCING SOURCES | | | \$27,229,698 | \$36,644,954 | \$68,174,339 | \$- |
| TCICT PROJECTS | | | | | | |
| FEDERAL AID | | | | | | |
| INTERGOVERNMENTAL REVENUE | | | | | | |
| | | ARPA | \$2,875,326 | \$5,135,263 | \$224,467 | \$- |
| | | TOTAL INTERGOVERNMENTAL REVENUE | \$2,875,326 | \$5,135,263 | \$224,467 | \$- |
| | | TOTAL FEDERAL AID | \$2,875,326 | \$5,135,263 | \$224,467 | \$- |
| OTHER FINANCING SOURCES | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| | | OPERATING TRANSFERS-IN | \$4,155,886 | \$1,558,943 | \$3,200,745 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$4,155,886 | \$1,558,943 | \$3,200,745 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$4,155,886 | \$1,558,943 | \$3,200,745 | \$- |
| TOTAL TCICT PROJECTS FINANCING SOURCES | | | \$7,031,212 | \$6,694,206 | \$3,425,212 | \$- |
| TOTAL CAPITAL PROJECTS FUNDS FINANCING SOURCES | | | \$34,260,910 | \$43,339,160 | \$71,599,551 | \$- |
| DEBT SERVICE FUNDS | | | | | | |
| PENSION OBLIGATION BOND | | | | | | |
| MISCELLANEOUS REVENUE OTHER | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| | | D.S. RETIREMENT- POB | \$19,833,801 | \$19,823,018 | \$19,834,830 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | | SCHEDULE 6 |
|--|---------------------------------|---|-------------------|---|------------------------|--|
| FUND NAME | FINANCING SOURCE CATEGORY | FINANCING SOURCE ACCOUNT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| TOTAL OTHER FINANCING SOURCES | | | \$19,833,801 | \$19,823,018 | \$19,834,830 | \$- |
| TOTAL MISCELLANEOUS REVENUE OTHER | | | \$19,833,801 | \$19,823,018 | \$19,834,830 | \$- |
| TOTAL PENSION OBLIGATION BOND FINANCING SOURCES | | | \$19,833,801 | \$19,823,018 | \$19,834,830 | \$- |
| BUILDING LOANS | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| OTHER FINANCING SOURCES | | | | | | |
| | | DEBT SRVC - EQUIPMENT | \$1,806,726 | \$1,806,726 | \$1,806,727 | \$- |
| | | DEBT SRVC - BUILDING | \$3,566,048 | \$3,803,934 | \$3,722,229 | \$- |
| | | O/T IN ENERGY LEASE 2022 | \$- | \$601,381 | \$601,410 | \$- |
| | | O/T IN:FOR ENERGY CONSERVATION | \$607,629 | \$- | \$- | \$- |
| | | O/T IN: FINES & PENALTIES | \$- | \$- | \$800,000 | \$- |
| | | O/T IN: INTERGOVT. - STATE | \$1,707,107 | \$848,970 | \$- | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$7,687,510 | \$7,061,011 | \$6,930,366 | \$- |
| | | TOTAL OTHER FINANCING SOURCES | \$7,687,510 | \$7,061,011 | \$6,930,366 | \$- |
| TOTAL BUILDING LOANS FINANCING SOURCES | | | \$7,687,510 | \$7,061,011 | \$6,930,366 | \$- |
| TOTAL DEBT SERVICE FUNDS FINANCING SOURCES | | | \$27,521,311 | \$26,884,029 | \$26,765,196 | \$- |
| TOTAL ALL FUNDS | | | \$1,209,891,287 | \$1,330,932,473 | \$1,549,409,549 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE SUMMARY OF FINANCING USES BY FUNCTION AND FUND GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | SCHEDULE 7 |
|--|------------------------|---|------------------------|--|
| DESCRIPTION | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 |
| SUMMARIZATION BY FUNCTION | | | | |
| GENERAL | \$112,907,646 | \$134,218,833 | \$220,124,397 | \$- |
| PUBLIC PROTECTION | \$309,450,838 | \$321,698,306 | \$392,555,631 | \$- |
| PUBLIC WAYS AND FACILITIES | \$53,471,999 | \$68,674,899 | \$131,931,798 | \$- |
| HEALTH AND SANITATION | \$232,943,157 | \$277,428,813 | \$385,738,044 | \$- |
| PUBLIC ASSISTANCE | \$399,422,283 | \$469,962,431 | \$554,537,188 | \$- |
| EDUCATION | \$6,568,143 | \$8,525,272 | \$11,545,441 | \$- |
| RECREATION AND CULTURAL SERVICES | \$3,127,739 | \$3,837,201 | \$4,462,869 | \$- |
| RETIREMENT OF LONG TERM DEBT | \$22,138,516 | \$22,906,475 | \$23,037,226 | \$- |
| TOTAL FINANCING USES BY FUNCTION | \$1,140,030,321 | \$1,307,252,230 | \$1,723,932,594 | \$- |
| APPROPRIATIONS FOR CONTINGENCIES | | | | |
| GENERAL FUND | \$- | \$- | \$5,000,000 | \$- |
| TOTAL APPROPRIATIONS FOR CONTINGENCIES | \$- | \$- | \$5,000,000 | \$- |
| SUBTOTAL FINANCING USES | \$1,140,030,321 | \$1,307,252,230 | \$1,728,932,594 | \$- |
| PROVISIONS FOR OBLIGATED FUND BALANCES | | | | |
| GENERAL FUND | \$- | \$- | \$5,000,000 | \$- |
| LIBRARY FUND | \$- | \$- | \$662,345 | \$- |
| STRUCTURAL FIRE FUND | \$- | \$- | \$2,190,297 | \$- |
| REALIGNMENT-MENTAL HEALTH | \$- | \$- | \$12,510,328 | \$- |
| BUILDING LOANS | \$- | \$- | \$4,522,229 | \$- |
| TOTAL OBLIGATED FUND BALANCES | \$- | \$- | \$24,885,199 | \$- |
| TOTAL FINANCING USES | \$1,140,030,321 | \$1,307,252,230 | \$1,753,817,793 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE SUMMARY OF FINANCING USES BY FUNCTION AND FUND GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | SCHEDULE 7 |
|--|-------------------|---|------------------------|--|------------|
| DESCRIPTION | 2021-22 ACTUAL | 2022-23 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS | |
| 1 | 2 | 3 | 4 | 5 | |
| SUMMARIZATION BY FUND | | | | | |
| GENERAL FUND | \$846,430,247 | \$961,179,910 | \$1,184,550,836 | \$- | |
| INDIGENT HEALTHCARE AB75 | \$661,167 | \$636,070 | \$1,050,000 | \$- | |
| LIBRARY FUND | \$5,374,260 | \$7,347,154 | \$10,714,535 | \$- | |
| FISH AND WILDLIFE | \$4,025 | \$2,950 | \$2,480 | \$- | |
| AVIATION | \$53,133 | \$52,980 | \$289,134 | \$- | |
| STRUCTURAL FIRE FUND | \$30,650,958 | \$37,856,513 | \$34,456,740 | \$- | |
| ROAD FUND | \$53,418,866 | \$68,621,919 | \$131,642,664 | \$- | |
| TC WORKFORCE INVESTMENT BOAR | \$15,087,666 | \$14,591,207 | \$18,495,138 | \$- | |
| CHILD SUPPORT SERVICES | \$13,238,335 | \$13,952,504 | \$16,790,662 | \$- | |
| REALIGNMENT-MENTAL HEALTH | \$11,256,522 | \$10,239,315 | \$35,649,182 | \$- | |
| REALIGNMENT-HEALTH | \$10,556,246 | \$15,060,702 | \$17,935,376 | \$- | |
| REALIGNMENT-SOCIAL SERVICES | \$98,806,225 | \$118,394,530 | \$142,126,604 | \$- | |
| TOBACCO SETTLEMENT REVENUE FI | \$5,087,361 | \$4,615,491 | \$6,305,200 | \$- | |
| PENSION OBLIGATION BOND | \$19,831,423 | \$19,824,123 | \$19,834,830 | \$- | |
| BUILDING LOANS | \$1,806,726 | \$2,408,107 | \$6,930,366 | \$- | |
| CAPITAL PROJECTS/MAJOR MAINT. | \$20,088,693 | \$26,195,302 | \$117,768,823 | \$- | |
| TCICT PROJECTS | \$6,084,509 | \$3,913,431 | \$7,303,706 | \$- | |
| COMMUNITY DEVELOPMENT BLOCK | \$1,574,905 | \$2,353,256 | \$595,348 | \$- | |
| GRANT FUND | | | | | |
| HOME PROGRAM FUND | \$11,166 | \$79 | \$1,017,726 | \$- | |
| HOUSING SUCCESSOR | \$7,888 | \$6,687 | \$358,443 | \$- | |
| TOTAL FINANCING USES | \$1,140,030,321 | \$1,307,252,230 | \$1,753,817,793 | \$- | |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | SCHEDULE 8 |
|--|-------------------|---|------------------------|--|------------|
| FUNCTION, ACTIVITY AND BUDGET UNIT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS | |
| 1 | 2 | 3 | 4 | 5 | |
| GENERAL | | | | | |
| LEGISLATIVE AND ADMINISTRATIVE | | | | | |
| BOARD OF SUPERVISORS | \$4,551,993 | \$2,752,966 | \$5,983,214 | \$- | |
| ADMINISTRATIVE OFFICER | \$46,307,566 | \$60,126,011 | \$47,738,856 | \$- | |
| TOTAL LEGISLATIVE AND ADMINISTRATIVE | \$50,859,559 | \$62,878,977 | \$53,722,070 | \$- | |
| FINANCE | | | | | |
| AUDITOR-CONTROLLER | \$2,837,063 | \$7,585,824 | \$2,869,646 | \$- | |
| TREASURER | \$1,699,595 | \$1,617,380 | \$1,627,553 | \$- | |
| ASSESSOR | \$10,503,537 | \$9,455,581 | \$10,075,926 | \$- | |
| TAX COLLECTOR | \$3,107,815 | \$3,279,374 | \$3,799,033 | \$- | |
| PURCHASING AGENT | \$515,575 | \$1,063,165 | \$1,071,065 | \$- | |
| TOTAL FINANCE | \$18,663,585 | \$23,001,324 | \$19,443,223 | \$- | |
| COUNSEL | | | | | |
| COUNTY COUNSEL | \$5,012,502 | \$6,072,659 | \$6,690,988 | \$- | |
| TOTAL COUNSEL | \$5,012,502 | \$6,072,659 | \$6,690,988 | \$- | |
| PERSONNEL | | | | | |
| PERSONNEL | \$1,355,788 | \$1,548,969 | \$1,783,819 | \$- | |
| TOTAL PERSONNEL | \$1,355,788 | \$1,548,969 | \$1,783,819 | \$- | |
| ELECTIONS | | | | | |
| REGISTRAR OF VOTERS | \$4,304,312 | \$3,425,260 | \$5,085,037 | \$- | |
| TOTAL ELECTIONS | \$4,304,312 | \$3,425,260 | \$5,085,037 | \$- | |
| COMMUNICATIONS | | | | | |
| TELEPHONE AND RADIO SYSTEMS | \$459,609 | \$350,209 | \$555,366 | \$- | |
| MESSANGER AND DELIVERY DEPARTM | \$96,374 | \$101,380 | \$117,875 | \$- | |
| TOTAL COMMUNICATIONS | \$555,983 | \$451,589 | \$673,241 | \$- | |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | SCHEDULE 8 |
|--|-------------------|---|--|------------------------|--|
| FUNCTION, ACTIVITY AND BUDGET UNIT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED | <div><input type="checkbox"/></div> <div><input checked="" type="checkbox"/></div> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | | 4 | 5 |
| PROPERTY MANAGEMENT | | | | | |
| MAINTENANCE DEPARTMENTS | \$1,172,201 | \$1,964,839 | | \$2,002,497 | \$- |
| DEPARTMENTS | \$2,644,734 | \$2,682,802 | | \$3,038,610 | \$- |
| TOTAL PROPERTY MANAGEMENT | \$3,816,935 | \$4,647,641 | | \$5,041,107 | \$- |
| | | | | | |
| PLANT ACQUISITION | | | | | |
| PLANT ACQIUSTION | \$24,753,772 | \$29,083,962 | | \$123,901,841 | \$- |
| TOTAL PLANT ACQUISITION | \$24,753,772 | \$29,083,962 | | \$123,901,841 | \$- |
| | | | | | |
| OTHER GENERAL | | | | | |
| SURVEYOR AND ENGINEER | \$71,624 | \$60,629 | | \$110,009 | \$- |
| DATA PROCESSING | \$789,569 | \$142,176 | | \$147,674 | \$- |
| CENTRAL SERVICES, STORES | \$2,603,873 | \$2,788,531 | | \$3,386,773 | \$- |
| DEFERRED COMP | \$120,144 | \$117,116 | | \$138,615 | \$- |
| TOTAL OTHER GENERAL | \$3,585,210 | \$3,108,452 | | \$3,783,071 | \$- |
| | | | | | |
| TOTAL GENERAL | \$112,907,646 | \$134,218,833 | | \$220,124,397 | \$- |

| STATE CONTROLLER SCHEDULES | | COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | SCHEDULE 8 |
|---------------------------------------|-------------------|---|------------------------|--|------------|
| FUNCTION, ACTIVITY AND BUDGET UNIT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS | |
| 1 | 2 | 3 | 4 | 5 | |
| PUBLIC PROTECTION | | | | | |
| JUDICIAL | | | | | |
| COURTS | \$8,949,519 | \$8,251,767 | \$8,417,910 | \$- | |
| SHERIFF - COURTS | \$8,085,267 | \$8,258,993 | \$10,156,392 | \$- | |
| GRAND JURY | \$114,998 | \$146,287 | \$201,313 | \$- | |
| FAMILY SUPPORT - CHILD SUPPORT | \$13,238,335 | \$13,952,504 | \$16,790,662 | \$- | |
| LAW LIBRARY | \$214,742 | \$273,037 | \$251,426 | \$- | |
| DISTRICT ATTORNEY - PROSECUTIO | \$27,626,673 | \$26,644,262 | \$32,727,686 | \$- | |
| PUBLIC DEFENDER | \$13,596,694 | \$15,436,261 | \$16,895,128 | \$- | |
| TOTAL JUDICIAL | \$71,826,228 | \$72,963,111 | \$85,440,517 | \$- | |
| POLICE PROTECTION | | | | | |
| SHERIFF | \$73,732,047 | \$72,872,569 | \$79,106,640 | \$- | |
| DRUG & ALC ABUSE TESTS | \$185,965 | \$253,950 | \$235,000 | \$- | |
| TOTAL POLICE PROTECTION | \$73,918,012 | \$73,126,519 | \$79,341,640 | \$- | |
| DETENTION AND CORRECTION | | | | | |
| ADULT DETENTION | \$65,946,651 | \$64,870,247 | \$100,823,282 | \$- | |
| PROBATION | \$34,732,218 | \$35,557,301 | \$51,192,361 | \$- | |
| TOTAL DETENTION AND CORRECTION | \$100,678,869 | \$100,427,548 | \$152,015,643 | \$- | |
| FIRE PROTECTION | | | | | |
| FIRE DEPARTMENT | \$30,650,958 | \$37,856,513 | \$32,266,443 | \$- | |
| TOTAL FIRE PROTECTION | \$30,650,958 | \$37,856,513 | \$32,266,443 | \$- | |
| FLOOD CONTROL AND SOIL AND WAT | | | | | |
| CHANNEL CONSTR AND MAINT | \$1,337,090 | \$1,379,032 | \$1,364,617 | \$- | |
| TOTAL FLOOD CONTROL AND SOIL AND WAT | \$1,337,090 | \$1,379,032 | \$1,364,617 | \$- | |
| PROTECTION INSPECTION | | | | | |
| AGRICULTURAL COMMISSIONER | \$9,326,368 | \$9,922,507 | \$10,906,060 | \$- | |
| BUILDING INSPECTOR | \$4,653,464 | \$4,970,135 | \$6,451,501 | \$- | |
| TOTAL PROTECTION INSPECTION | \$13,979,832 | \$14,892,642 | \$17,357,561 | \$- | |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | SCHEDULE 8 |
|--|-------------------|---|--|------------------------|--|
| FUNCTION, ACTIVITY AND BUDGET UNIT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED | <div><input type="checkbox"/></div> <div><input checked="" type="checkbox"/></div> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | | 4 | 5 |
| OTHER PROTECTION | | | | | |
| COUNTY CLERK | \$557,547 | \$583,031 | | \$750,322 | \$- |
| RECORDER | \$896,485 | \$1,224,245 | | \$1,855,137 | \$- |
| PUBLIC ADMINISTRATOR | \$266,617 | \$275,277 | | \$314,221 | \$- |
| EMERGENCY SERVICES, DISASTER R | \$397,545 | \$249,023 | | \$221,051 | \$- |
| PUBLIC GUARDIAN | \$9,618,325 | \$11,795,799 | | \$13,275,285 | \$- |
| ENVIRONMENTAL PROTECTION PROGI | \$112,217 | \$64,999 | | \$230,105 | \$- |
| FISH AND GAME PROPAGATION | \$4,025 | \$2,950 | | \$2,480 | \$- |
| PLANNING AND ZONING | \$2,803,284 | \$4,248,568 | | \$4,934,352 | \$- |
| PREDATORY ANIMAL CONTROL | \$2,403,804 | \$2,609,049 | | \$3,186,257 | \$- |
| TOTAL OTHER PROTECTION | \$17,059,849 | \$21,052,941 | | \$24,769,210 | \$- |
| | | | | | |
| TOTAL PUBLIC PROTECTION | \$309,450,838 | \$321,698,306 | | \$392,555,631 | \$- |
| PUBLIC WAYS AND FACILITIES | | | | | |
| PUBLIC WAYS | | | | | |
| ROADS - PUBLIC WAYS | \$53,418,866 | \$68,621,919 | | \$131,642,664 | \$- |
| AIRPORTS | \$53,133 | \$52,980 | | \$289,134 | \$- |
| TOTAL PUBLIC WAYS | \$53,471,999 | \$68,674,899 | | \$131,931,798 | \$- |
| | | | | | |
| TOTAL PUBLIC WAYS AND FACILITIES | \$53,471,999 | \$68,674,899 | | \$131,931,798 | \$- |

| STATE CONTROLLER | | COUNTY OF TULARE | | SCHEDULE 8 | |
|---------------------------------------|-------------------|--|--|------------------------|--|
| SCHEDULES | | DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT | | | |
| COUNTY BUDGET ACT | | GOVERNMENTAL FUNDS | | | |
| | | FISCAL YEAR 2023-24 | | | |
| FUNCTION, ACTIVITY AND BUDGET UNIT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED | <div><input type="checkbox"/></div> <div><input checked="" type="checkbox"/></div> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | | 4 | 5 |
| HEALTH AND SANITATION | | | | | |
| HEALTH | | | | | |
| PUBLIC HEALTH OFFICER | \$365,475 | \$601,551 | | \$2,974,610 | \$- |
| HEALTH DEPARTMENT | \$51,542,381 | \$52,849,615 | | \$66,168,464 | \$- |
| COMMUNITY MENTAL HEALTH | \$77,046,468 | \$92,032,118 | | \$127,242,833 | \$- |
| FAMILY PLANNING, FAMILY HEALTH | \$1,267,279 | \$1,651,721 | | \$5,479,230 | \$- |
| ALCOHOL AND DRUG ABUSE SERVICE | \$15,403,333 | \$16,579,787 | | \$22,757,314 | \$- |
| ENVIRONMENTAL HEALTH | \$10,345,924 | \$21,818,860 | | \$37,854,232 | \$- |
| TOTAL HEALTH | \$155,970,860 | \$185,533,652 | | \$262,476,683 | \$- |
| HOSPITAL CARE | | | | | |
| MEDICAL CARE SERVICES | \$76,825,282 | \$91,719,746 | | \$122,619,711 | \$- |
| MEDICALLY INDIGENT ADULTS | \$147,015 | \$175,415 | | \$641,650 | \$- |
| TOTAL HOSPITAL CARE | \$76,972,297 | \$91,895,161 | | \$123,261,361 | \$- |
| TOTAL HEALTH AND SANITATION | \$232,943,157 | \$277,428,813 | | \$385,738,044 | \$- |

| STATE CONTROLLER SCHEDULES | | COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | SCHEDULE 8 |
|---------------------------------------|----------------------|---|------------------------|--|
| FUNCTION, ACTIVITY AND BUDGET UNIT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS |
| 1 | 2 | 3 | 4 | 5 |
| PUBLIC ASSISTANCE | | | | |
| ADMINISTRATION | | | | |
| ADMINISTRATION - SOCIAL SERVIC | \$196,314,425 | \$229,877,782 | \$274,988,940 | \$- |
| TOTAL ADMINISTRATION | \$196,314,425 | \$229,877,782 | \$274,988,940 | \$- |
| AID PROGRAMS | | | | |
| AID PROGRAMS | \$150,668,154 | \$173,693,687 | \$188,224,374 | \$- |
| TOTAL AID PROGRAMS | \$150,668,154 | \$173,693,687 | \$188,224,374 | \$- |
| GENERAL RELIEF | | | | |
| AID TO INDIGENTS - GENERAL REL | \$661,167 | \$636,070 | \$1,050,000 | \$- |
| TOTAL GENERAL RELIEF | \$661,167 | \$636,070 | \$1,050,000 | \$- |
| CARE OF COURT WARDS | | | | |
| FOSTER CARE | \$33,678,752 | \$41,004,441 | \$45,229,278 | \$- |
| TOTAL CARE OF COURT WARDS | \$33,678,752 | \$41,004,441 | \$45,229,278 | \$- |
| VETERANS' SERVICES | | | | |
| VETERANS SERVICES OFFICER | \$402,497 | \$430,361 | \$529,385 | \$- |
| TOTAL VETERANS' SERVICES | \$402,497 | \$430,361 | \$529,385 | \$- |
| OTHER ASSISTANCE | | | | |
| WIA - VOCATIONAL TRAINING | \$14,690,121 | \$14,342,184 | \$18,274,087 | \$- |
| COMMUNITY DEVELOPMENT | \$3,007,167 | \$9,977,906 | \$26,241,124 | \$- |
| TOTAL OTHER ASSISTANCE | \$17,697,288 | \$24,320,090 | \$44,515,211 | \$- |
| TOTAL PUBLIC ASSISTANCE | \$399,422,283 | \$469,962,431 | \$554,537,188 | \$- |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2023-24 | | | SCHEDULE 8 |
|--|------------------------|---|------------------------|--|------------|
| FUNCTION, ACTIVITY AND BUDGET UNIT | 2021-22 ACTUAL | 2022-23 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/> | 2023-24 RECOMMENDED | 2023-24 ADOPTED BY THE BOARD OF SUPERVISORS | |
| 1 | 2 | 3 | 4 | 5 | |
| EDUCATION | | | | | |
| LIBRARY SERVICES | | | | | |
| COUNTY LIBRARY | \$5,575,896 | \$7,562,176 | \$10,279,094 | \$- | |
| TOTAL LIBRARY SERVICES | \$5,575,896 | \$7,562,176 | \$10,279,094 | \$- | |
| AGRICULTURAL EDUCATION | | | | | |
| AGRICULTURAL EXTENSION SERVIC | \$992,247 | \$963,096 | \$1,266,347 | \$- | |
| TOTAL AGRICULTURAL EDUCATION | \$992,247 | \$963,096 | \$1,266,347 | \$- | |
| TOTAL EDUCATION | \$6,568,143 | \$8,525,272 | \$11,545,441 | \$- | |
| RECREATION AND CULTURAL SERVICES | | | | | |
| RECREATION FACILITIES | | | | | |
| PARKS | \$2,681,700 | \$3,335,784 | \$3,842,960 | \$- | |
| TOTAL RECREATION FACILITIES | \$2,681,700 | \$3,335,784 | \$3,842,960 | \$- | |
| CULTURAL SERVICES | | | | | |
| MUSEUM | \$446,039 | \$501,417 | \$619,909 | \$- | |
| TOTAL CULTURAL SERVICES | \$446,039 | \$501,417 | \$619,909 | \$- | |
| TOTAL RECREATION AND CULTURAL SERVICES | \$3,127,739 | \$3,837,201 | \$4,462,869 | \$- | |
| RETIREMENT OF LONG TERM DEBT | | | | | |
| DEBT SERVICES | | | | | |
| RETIREMENT OF LONG TERM DEBT | \$22,138,516 | \$22,906,475 | \$23,037,226 | \$- | |
| TOTAL DEBT SERVICES | \$22,138,516 | \$22,906,475 | \$23,037,226 | \$- | |
| TOTAL RETIREMENT OF LONG TERM DEBT | \$22,138,516 | \$22,906,475 | \$23,037,226 | \$- | |
| GRAND TOTAL FINANCING USES BY FUNCTION | \$1,140,030,321 | \$1,307,252,230 | \$1,723,932,594 | \$- | |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE SPECIAL DISTRICTS AND OTHER AGENCIES SUMMARY - NON ENTERPRISE FISCAL YEAR 2023-24 | | | | | SCHEDULE 12 |
|---|---|--|------------------------------------|-------------------------------|----------------------|---|----------------------------|
| DISTRICT/AGENCY NAME | TOTAL FINANCING SOURCES | | | | TOTAL FINANCING USES | | |
| | FUND BALANCE AVAILABLE JUNE 30, 2023 | DECREASES TO OBLIGATED FUND BALANCES | ADDITIONAL FINANCING SOURCES | TOTAL FINANCING SOURCES | FINANCING USES | INCREASES TO OBLIGATED FUND BALANCES | TOTAL FINANCING USES |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| SPECIAL DISTRICT FUNDS | | | | | | | |
| TULARE CO FLOOD CONTROL | \$6,349,496 | \$- | \$1,434,670 | \$7,784,166 | \$7,784,166 | \$- | \$7,784,166 |
| TOTAL SPECIAL DISTRICT FUNDS | \$6,349,496 | \$- | \$1,434,670 | \$7,784,166 | \$7,784,166 | \$- | \$7,784,166 |
| TOTAL SPECIAL DISTRICTS AND OTHER AGENCIES | \$6,349,496 | \$- | \$1,434,670 | \$7,784,166 | \$7,784,166 | \$- | \$7,784,166 |

| STATE CONTROLLER | | COUNTY OF TULARE | | | SCHEDULE 13 |
|--|--|--|--|----------|---|
| SCHEDULES | | FUND BALANCE - SPECIAL DISTRICTS AND OTHER AGENCIES - NON ENTERPRISE | | | ACTUAL <input type="checkbox"/> |
| COUNTY BUDGET ACT | | FISCAL YEAR 2023-24 | | | ESTIMATED <input checked="" type="checkbox"/> |
| DISTRICT/AGENCY NAME | TOTAL FUND BALANCE JUNE 30, 2023 | LESS: OBLIGATED FUND BALANCES | | | FUND BALANCE AVAILABLE JUNE 30, 2023 |
| | | ENCUMBRANCES | NONSPENDABLE, RESTRICTED AND COMMITTED | ASSIGNED | |
| 1 | 2 | 3 | 4 | 5 | 6 |
| SPECIAL DISTRICT FUNDS | | | | | |
| TULARE CO FLOOD CONTROL | \$6,349,496 | \$- | \$- | \$- | \$6,349,496 |
| TOTAL SPECIAL DISTRICT FUNDS | \$6,349,496 | \$- | \$- | \$- | \$6,349,496 |
| TOTAL SPECIAL DISTRICTS AND OTHER AGENCIES | \$6,349,496 | \$- | \$- | \$- | \$6,349,496 |

| STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT | | COUNTY OF TULARE SPECIAL DISTRICTS AND OTHER AGENCIES - NON ENTERPRISE OBLIGATED FUND BALANCES FISCAL YEAR 2023-24 | | | | SCHEDULE 14 |
|--|---|---|---|---|---|---|
| DISTRICT/AGENCY NAME | OBLIGATED FUND BALANCES JUNE 30, 2023 | DECREASES OR CANCELLATIONS | | INCREASES OR NEW OBLIGATED FUND BALANCES | | TOTAL OBLIGATED FUND BALANCES FOR JUNE 30, 2023 |
| | | RECOMMENDED | ADOPTED BY THE BOARD OF SUPERVISORS | RECOMMENDED | ADOPTED BY THE BOARD OF SUPERVISORS | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| SPECIAL DISTRICT FUNDS | | | | | | |
| TULARE CO FLOOD CONTROL | \$- | \$- | \$- | \$- | \$- | \$- |
| TOTAL SPECIAL DISTRICT FUNDS | \$- | \$- | \$- | \$- | \$- | \$- |
| TOTAL SPECIAL DISTRICTS AND OTHER AGENCIES | \$- | \$- | \$- | \$- | \$- | \$- |

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Board of Supervisors

Dennis Townsend
Chair

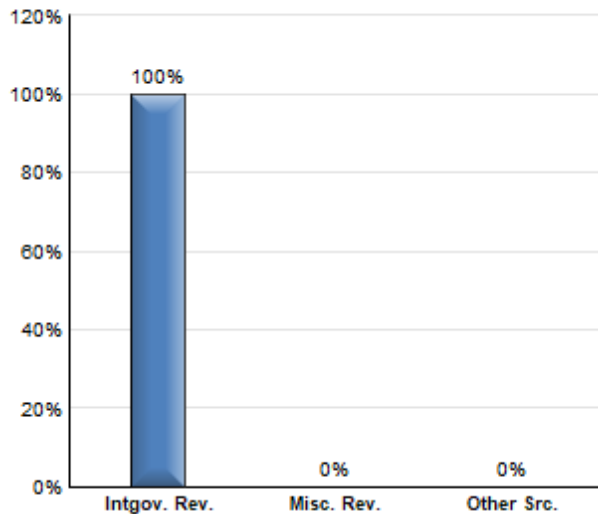
Fund: 001

Agency: 010

SUMMARY OF APPROPRIATIONS AND REVENUES

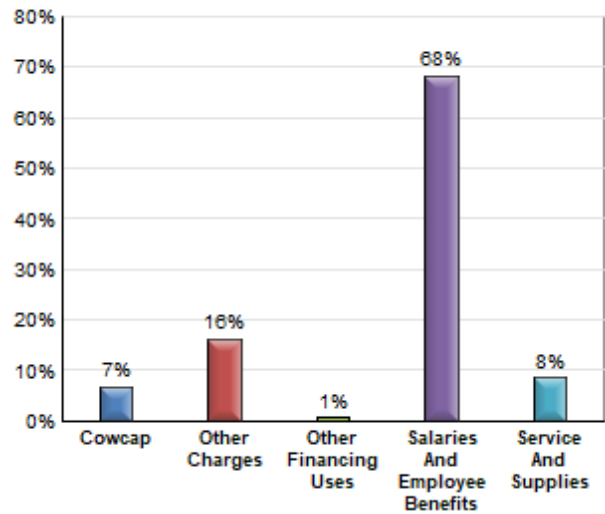
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Legislative And Administrative | \$2,901,112 | \$2,353,008 | \$2,060,219 | \$(292,789) |
| TOTAL ACTIVITY APPROPRIATIONS | \$2,901,112 | \$2,353,008 | \$2,060,219 | \$(292,789) |
| APPROPRIATIONS: | | | | |
| Cowcap | \$1,110,201 | \$566,076 | \$167,205 | \$(398,871) |
| Other Charges | \$202,777 | \$300,137 | \$302,210 | \$2,073 |
| Other Financing Uses | \$275,000 | \$24,052 | \$12,799 | \$(11,253) |
| Salaries And Employee Benefits | \$1,220,477 | \$1,294,796 | \$1,404,477 | \$109,681 |
| Service And Supplies | \$92,657 | \$167,947 | \$173,528 | \$5,581 |
| TOTAL APPROPRIATIONS: | \$2,901,112 | \$2,353,008 | \$2,060,219 | \$(292,789) |
| REVENUES | | | | |
| Intergovernmental Revenue | \$11,837 | \$8,000 | \$6,001 | \$(1,999) |
| Miscellaneous Revenue | \$669 | \$2 | \$2 | \$- |
| Other Financing Sources | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$12,506 | \$8,002 | \$6,003 | \$(1,999) |
| NET COUNTY COST | \$2,888,606 | \$2,345,006 | \$2,054,216 | \$(290,790) |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Under the California Constitution and state laws, the Board of Supervisors is both the legislative and executive branch of county government.

The Board of Supervisors also serves as the Governing Board of the Flood Control District, In-Home Support Services (IHSS), Public Authority, Public Finance Authority, Public Facilities Corporation, and the Terra Bella Sewer Maintenance District.

The Board enacts ordinances and resolutions, approves contracts, sets policies, adopts annual budgets, sets salaries and compensation, and through the County Administrative Officer, oversees departments' operations.

Core Functions

Adopt rules and regulations necessary for the governance of the Board, the preservation of order, and the transaction of business.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Maximize public and private resources to improve forest health and water resources in Tulare County.

- **Objective 1:** Identify opportunities to support forest health projects and legislation through the Forest Health Task Force. **Results:** This objective was completed. The County supported the Save Our Sequoias Act (SOS Act) brought forth by Representative McCarthy, which would protect, enhance, and restore our Giant Sequoia Groves in Tulare County.
- **Objective 2:** Identify drought impact mitigation projects through the Tulare County Drought Task Force. **Results:** This objective was completed. The County supported several wildfire response and drought resilience acts and proposed legislation to address critical water supply challenges faced by our County's most vulnerable and underserved populations.
- **Objective 3:** Identify opportunities to support water initiatives and legislation. **Results:** This objective was completed. The county responded to water and drought needs through various programs and initiatives and has supported various pieces of legislation centered around drought response and water management.

Economic Well-Being

Goal 1: Ensure economic development opportunities in Tulare County.

- **Objective 1:** Support the Resource Management Agency's Economic Development group as they identify opportunities to attract a diverse business community to Tulare County. **Results:** This objective was completed. County staff works with the Tulare County Economic Development Corporation to respond to business leads from the Governor's Office of Business and Economic Development, meet with potential business prospects, and guide them through the planning and permitting process.
- **Objective 2:** Maximize funding opportunities for local community technological advancement, such as broadband. **Results:** This objective was completed. The County has made several advancements in the pursuit of affordable broadband, such as joining the Golden State Connect Authority to leverage state and federal funding to reduce the digital divide.
- **Objective 3:** Support programs addressing workforce investment and affordable housing for transitional-aged youth. **Results:** This objective was completed. The County has continued its collaboration with the Tulare County Workforce Investment Board to bring about job fairs & information to its residents. Tulare County has also been a part of collaborations with county departments and local municipalities to broaden resources and housing availability to transitional-aged youth.

Quality of Life

Goal 1: Advocate for Tulare County residents to gain affordable housing and employment.

- **Objective 1:** Maximize funding opportunities such as state allocations or federal grants for homelessness. **Results:** This objective was completed. Through the Homeless Task Force, cross-jurisdictional communication and coordination have helped secure multiple funding streams, including Project Room-key; Project Home-key; Community Development Block Grant–CV2 (CDBG-CV2); Homeless Housing, Assistance and Prevention (HHAP); and Encampment Resolution Funding.
- **Objective 2:** Support programs that address workforce training for residents in Tulare County. **Results:** This objective was completed. The county continues to support its workforce through collaboration with the Tulare County Workforce Investment Board.
- **Objective 3:** Identify opportunities to support affordable housing for residents in Tulare County. **Results:** This objective was completed. Cross-jurisdictional communication and coordination with businesses and organizations within the county have helped support the establishment of various affordable housing projects for residents.

Organizational Performance

Goal 1: Enhance the County mission statement and strategic initiatives.

- **Objective 1:** Support the County Administrative Office as they re-evaluate the County's mission and strategic initiatives. **Results:** This objective was partially completed. The County continues to support the re-evaluation of the county's mission and strategic initiative on an ongoing basis.
- **Objective 2:** Continue to be efficient with current resources and good stewards of public funds. **Results:** This objective was completed.
- **Objective 3:** Support opportunities to improve internal and external service delivery. **Results:** This objective was completed. The County has continued its investment in bolstering its internal and external service delivery with investments in digital infrastructure, employee service, and investment in underserved communities.

Other Accomplishments in FY 2022/23

- Approved the County Radio Communications Improvement Plan to provide improved radiocommunication services to all County radio customers, including Public Safety agencies throughout Tulare County.
- Approved the purchase of Human Capital Management software and licensing to upgrade County Human Resources and Development management and payroll processing.
- Approved various upgrades/renovations to County parks, libraries, and county buildings.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Maximize public and private resources to improve forest health and invest in public safety assets.

- **Objective 1:** Continue to support the County's obligations to the master stewardship agreement with the United States Department of Agriculture and the U.S Forest Service.
- **Objective 2:** Continue to provide exemplary public services.

Economic Well-Being

Goal 1: Ensure the economic stability of at-risk industries in Tulare County.

- **Objective 1:** Advocate for funding to repurpose land fallowed in accordance with the Sustainable Groundwater Management Act.
- **Objective 2:** Advocate for solutions to address anticipated increases in healthcare staffing costs and sustainable Medi-Cal reimbursement rates for local hospitals.

Quality of Life

Goal 1: Support department efforts to improve and enhance County infrastructure.

- **Objective 1:** Advocate for action at the state and federal level to appropriate funds and create programs that will incrementally increase Tulare County's Pavement Condition Index.
- **Objective 2:** Review the County's long-term plan for landfills.

Budget Request

The Requested Budget represents an overall decrease of \$292,789 or 12% in expenditures and an overall decrease of \$1,999 or 25% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost decreased \$290,790 or 12% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Employee Benefits will increase by \$109,681 primarily based on filled staff vacancies and cost of living adjustments.
- Other Financing Uses will decrease \$11,253 primarily based on energy lease charges.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$398,871 primarily based on changes in the Plan.
- Revenue Projections will decrease \$1,999 primarily based on an estimated decrease in Assessment Appeals Board fee revenue.

Staffing changes reflected in the Requested Budget include the following:

- No Staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Miscellaneous Administration

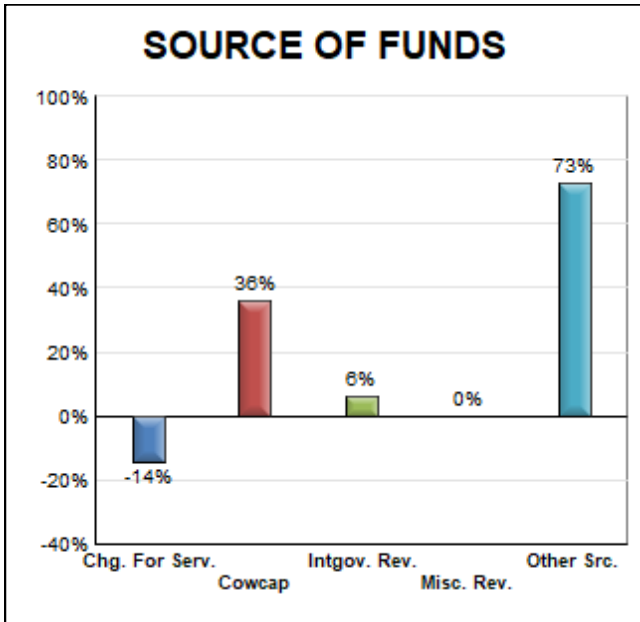
Jason T. Britt
County Administrative Officer

Fund: 001

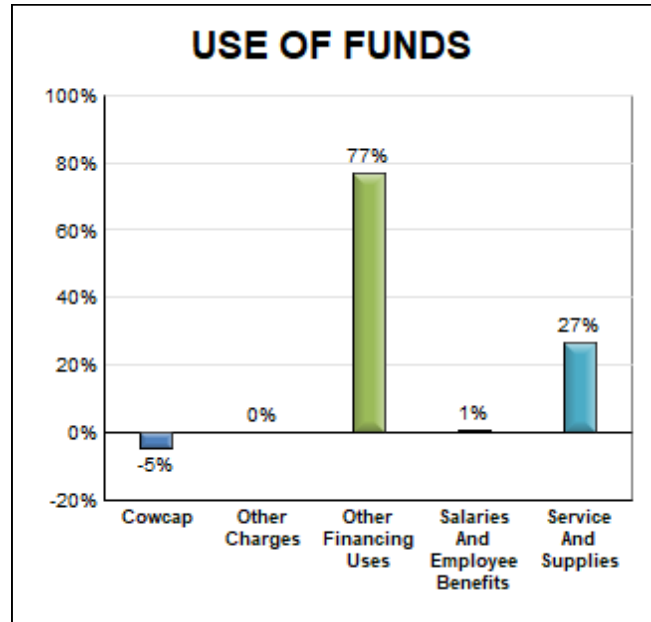
Agency: 012

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|-----------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Finance | \$263,244 | \$1,000,000 | \$1,000,000 | \$- |
| Legislative And Administrative | \$38,979,041 | \$51,238,464 | \$38,806,088 | \$(12,432,376) |
| Library Services | \$201,636 | \$214,509 | \$226,904 | \$12,395 |
| TOTAL ACTIVITY APPROPRIATIONS | \$39,443,921 | \$52,452,973 | \$40,032,992 | \$(12,419,981) |
| APPROPRIATIONS: | | | | |
| Cowcap | \$(2,628,346) | \$(2,777,608) | \$(2,213,703) | \$563,905 |
| Other Charges | \$322,535 | \$334,987 | \$435,598 | \$100,611 |
| Other Financing Uses | \$40,537,183 | \$44,937,056 | \$30,921,536 | \$(14,015,520) |
| Salaries And Employee Benefits | \$196,579 | \$206,800 | \$218,290 | \$11,490 |
| Service And Supplies | \$1,015,970 | \$9,751,738 | \$10,671,271 | \$919,533 |
| TOTAL APPROPRIATIONS: | \$39,443,921 | \$52,452,973 | \$40,032,992 | \$(12,419,981) |
| REVENUES | | | | |
| Charges For Current Serv | \$780,569 | \$731,716 | \$(395,182) | \$(1,126,898) |
| Cowcap | \$626,475 | \$569,609 | \$993,987 | \$424,378 |
| Intergovernmental Revenue | \$184,747 | \$184,749 | \$158,749 | \$(26,000) |
| Miscellaneous Revenue | \$25,586 | \$4 | \$6 | \$2 |
| Other Financing Sources | \$- | \$- | \$2,000,000 | \$2,000,000 |
| TOTAL REVENUES | \$1,617,377 | \$1,486,078 | \$2,757,560 | \$1,271,482 |
| NET COUNTY COST | \$37,826,544 | \$50,966,895 | \$37,275,432 | \$(13,691,463) |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Miscellaneous Administration budget accounts for a variety of expenditures and revenues that do not fall within the jurisdiction of any specific department yet affect overall county activities and statutory mandates.

Some examples of the varied expenses budgeted in Miscellaneous Administration are:

- Good Works funding for community service programs throughout the County.
- Kings/Tulare Area Agency on Aging (KTAAA) County matching funds for the senior program, bus token funding for seniors, and other senior citizen services.
- The County Librarian's salary and benefits are required by law to be paid from the General Fund.
- Disaster management appropriation dedicated to the response of countywide emergencies of all kinds.
- Funding for special projects with countywide impacts.
- County contribution in support of the Fire Fund.
- Miscellaneous fees, such as various membership dues for local, regional, and state associations.
- Audit fees for County Single Audit and Comprehensive Annual Financial Report.

Budget Request

The Requested Budget represents an overall decrease of \$12,419,981 or 24% in expenditures and an overall increase of \$1,271,482 or 86% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost decreased \$13,691,463 or 27% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$919,533 primarily based on continued costs related to the 2023 March storms to cover flooding responses.
- Other Charges will increase \$100,611 primarily based on increased cost to County sponsorships.
- Other Financing Uses will decrease \$14,015,520 primarily based on fewer operating transfers out to sub funds.
- Countywide Cost Allocation Plan will increase \$563,905 primarily based on changes in the Plan.
- Revenue Projections will increase \$1,272,482 primarily based on operating transfers in from the Natural Resources sub fund for flood responses.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Agricultural Commissioner/ Sealer of Weights and Measures

Tom Tucker

Agricultural Commissioner/Sealer of Weights and Measures

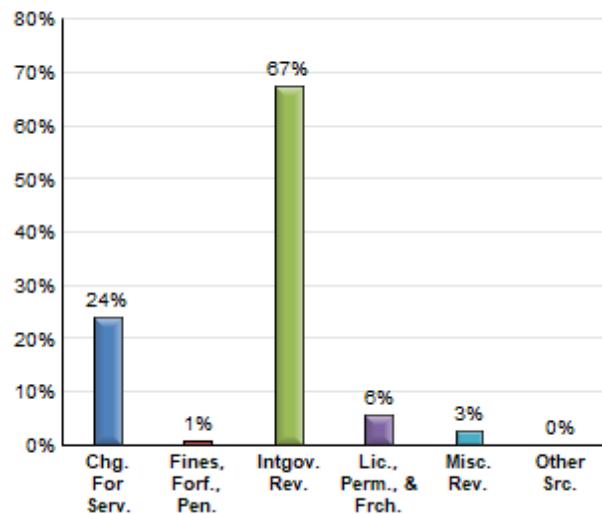
Fund: 001

Agency: 015

SUMMARY OF APPROPRIATIONS AND REVENUES

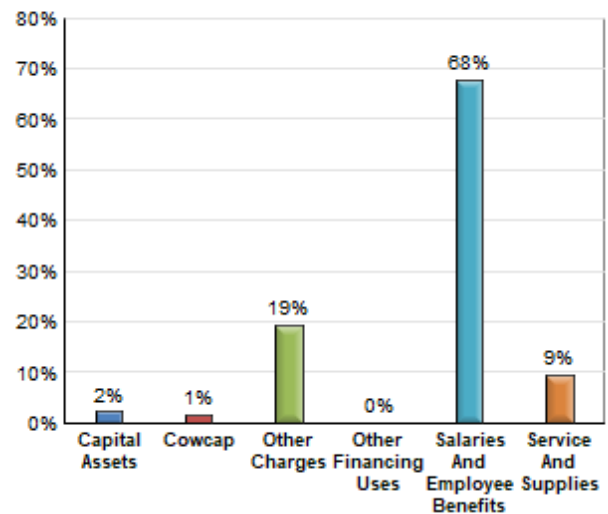
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Protection Inspection | \$9,326,368 | \$10,694,632 | \$10,906,060 | \$211,428 |
| TOTAL ACTIVITY APPROPRIATIONS | \$9,326,368 | \$10,694,632 | \$10,906,060 | \$211,428 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$143,151 | \$231,000 | \$225,000 | \$(6,000) |
| Cowcap | \$297,012 | \$143,796 | \$189,046 | \$45,250 |
| Other Charges | \$1,900,864 | \$2,011,348 | \$2,357,432 | \$346,084 |
| Other Financing Uses | \$236,165 | \$100,001 | \$2 | \$(99,999) |
| Salaries And Employee Benefits | \$6,237,545 | \$6,777,853 | \$7,137,604 | \$359,751 |
| Service And Supplies | \$511,631 | \$1,430,634 | \$996,976 | \$(433,658) |
| TOTAL APPROPRIATIONS: | \$9,326,368 | \$10,694,632 | \$10,906,060 | \$211,428 |
| REVENUES | | | | |
| Charges For Current Serv | \$1,753,860 | \$2,114,987 | \$2,100,673 | \$(14,314) |
| Fines,Forfeit.,Penalties | \$100,450 | \$61,002 | \$54,252 | \$(6,750) |
| Intergovernmental Revenue | \$5,754,699 | \$6,160,317 | \$5,965,712 | \$(194,605) |
| Lic.,Permits & Franchise | \$458,477 | \$495,326 | \$493,860 | \$(1,466) |
| Miscellaneous Revenue | \$185,757 | \$218,576 | \$230,545 | \$11,969 |
| Other Financing Sources | \$3,615 | \$- | \$- | \$- |
| TOTAL REVENUES | \$8,256,858 | \$9,050,208 | \$8,845,042 | \$(205,166) |
| NET COUNTY COST | \$1,069,510 | \$1,644,424 | \$2,061,018 | \$416,594 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The offices of the Agricultural Commissioner and Sealer of Weights and Measures are consolidated into a single Department in Tulare County, as is the case in most California counties. The Commissioner/Sealer is licensed by the California Department of Food and Agriculture (CDFA) and appointed by the Board of Supervisors. Statutory duties are defined in the California Food and Agricultural Code, the Business and Professions Code, and the California Code of Regulations. The Department enforces state laws and regulations at the county level, assures compliance, provides education, and takes appropriate enforcement actions. Public outreach, survey, and enforcement relating to all areas of statutory responsibilities are key activities.

The mission of the Agricultural Commissioner is to promote and protect the agricultural community, public health, safety, and welfare of all. The mission of the Sealer of Weights and Measures is to ensure equity in the marketplace for all transactions involving weight, measure, or count.

Core Functions

- Provide rapid pest detection and prompt eradication of harmful pests before they become firmly established.
- Provide enforcement of quarantines and inspections of packages at parcel carrier terminals to prevent the introduction and/or spread of detrimental plant pests and diseases.
- Provide pesticide use enforcement to ensure the safe, legal, and proper use of pesticides.
- Administer the county's Weights and Measures program to ensure equity in the marketplace.
- Certify compliance with plant health standards of importing countries.
- Ensure that consumers are protected in the marketplace.
- Survey for harmful pests and plant diseases.
- Facilitate international and domestic trade of approximately 120 agricultural commodities.
- Assist in the certification and inspection services for the agricultural industry.
- Ensure the accurate and timely submission of pesticide inspection results and enforcement actions.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Identify opportunities to increase the effectiveness of safety trainings.

- **Objective 1:** Restructure the department's catalog of safety and training material to eliminate duplication and to make it more useful. **Results:** This objective was completed.

Quality of Life

Goal 1: Work with stakeholders on the need to start a pilot pesticide notification program.

- **Objective 1:** Hold discussions and various meetings with stakeholders, industry groups, and other affected county departments to determine the scope of the need and the ramifications of creating a program in the County. **Results:** This objective was completed.

Organizational Performance

Goal 1: Collaborate with the Resource Management Agency to determine a new process regarding the scope of work for herbicide applications and the licensing required to perform those activities properly.

- **Objective 1:** Hold a maximum of two meetings to discuss updates to the program, responsibilities, and priorities that will lead to a mutual outcome regarding the herbicide applications needed to control weeds along Tulare County roads. It is anticipated that the outcome will be a mutual understanding and agreement on the scope of work and responsibilities of each department that provides the highest level of organizational performance. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: To increase the security level of employees and equipment at the Tulare Agricultural Building.

- **Objective 1:** Meet with Tulare County General Services Agency and discuss the feasibility of installing security gates and fences at the facility.
- **Objective 2:** Finalize the design, cost development, and time frame of completion.

Quality of Life

Goal 1: Collaborate with a neighboring county to host and establish an annual triple rinsed pesticide container recycling event.

- **Objective 1:** Continue to partner with Kings County to offer a free triple rinsed chemical container recycling event at the Tulare main office for the ag industry.

Organizational Performance

Goal 1: To increase the efficiency of operations throughout the Department that consider both personnel and office procedures and office relocations.

- **Objective 1:** Evaluate the Porterville District Office site to determine its business access and business layout for growers and staff.
- **Objective 2:** Realign the protocols surrounding staff office hours and locations.
- **Objective 3:** Update staff procedures and integrate it into daily operations.

Budget Request

The Requested Budget represents an overall increase of \$211,428 or 2% in expenditures and an overall decrease of \$205,166 or 2% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$416,594 or 25% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$359,751 primarily based on the cost-of-living adjustments.
- Services and Supplies will decrease \$ 433,658 primarily based on the discontinuance of the Legacy Pesticide Event.
- Other Charges will increase \$346,084 primarily based on increased operational cost of the Inter Service Funds budget.
- Other Financing Uses will decrease \$99,999 primarily based on a decrease of Capital Projects budget.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$ 45,250 primarily based on COWCAP changes to the plan.
- Revenue Projections will decrease \$205,166 primarily based on A State funded pesticide disposal event not continuing into the new fiscal year.

Staffing changes reflected in the Requested Budget include the following:

- Adjust salaries for two classifications to account for salary compactions and increased responsibilities:
 - Assistant Agricultural Commissioner 5%
 - Deputy Agricultural Commissioner Sealer 3%

Capital asset requests reflected in the Requested Budget include the following:

- 5 – Small to Mid-sized trucks - \$170,000
- 1 – Full size Truck - \$55,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Assessor/Clerk-Recorder

Tara K. Freitas

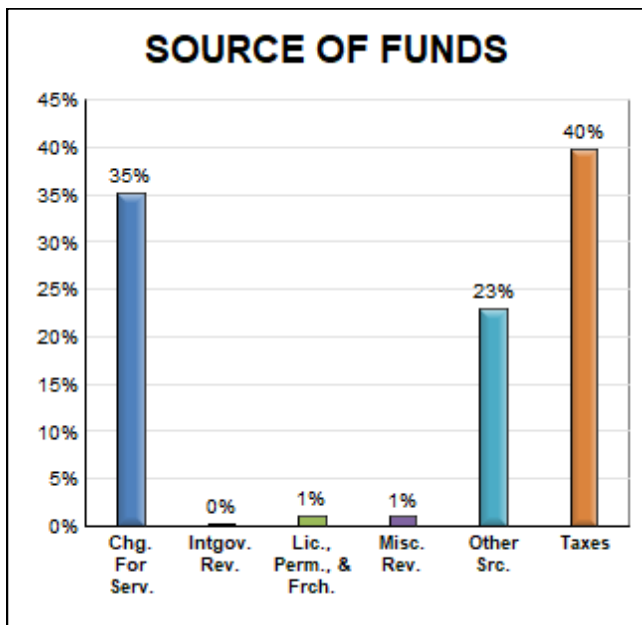
Assessor/Clerk-Recorder

Fund: 001

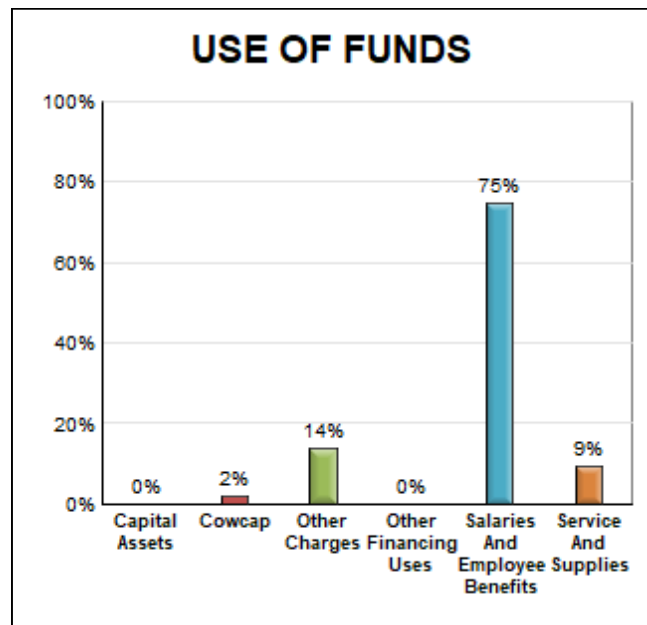
Agency: 025

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|----------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Finance | \$10,503,537 | \$11,843,867 | \$10,075,926 | \$(1,767,941) |
| Other Protection | \$1,454,032 | \$3,956,369 | \$2,605,459 | \$(1,350,910) |
| TOTAL ACTIVITY APPROPRIATIONS | \$11,957,569 | \$15,800,236 | \$12,681,385 | \$(3,118,851) |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$14,821 | \$194,000 | \$- | \$(194,000) |
| Cowcap | \$264,930 | \$210,720 | \$287,943 | \$77,223 |
| Other Charges | \$1,367,390 | \$1,847,145 | \$1,706,496 | \$(140,649) |
| Other Financing Uses | \$2,000,000 | \$- | \$- | \$- |
| Salaries And Employee Benefits | \$7,362,840 | \$9,462,027 | \$9,485,331 | \$23,304 |
| Service And Supplies | \$947,588 | \$4,086,344 | \$1,201,615 | \$(2,884,729) |
| TOTAL APPROPRIATIONS: | \$11,957,569 | \$15,800,236 | \$12,681,385 | \$(3,118,851) |
| REVENUES | | | | |
| Charges For Current Serv | \$2,584,543 | \$2,687,401 | \$1,925,252 | \$(762,149) |
| Intergovernmental Revenue | \$129,862 | \$5,500 | \$5,500 | \$- |
| Lic.,Permits & Franchise | \$66,062 | \$70,000 | \$61,064 | \$(8,936) |
| Miscellaneous Revenue | \$45,874 | \$53,303 | \$50,566 | \$(2,737) |
| Other Financing Sources | \$650,431 | \$3,620,003 | \$1,256,736 | \$(2,363,267) |
| Taxes | \$2,938,765 | \$2,977,100 | \$2,184,933 | \$(792,167) |
| TOTAL REVENUES | \$6,415,537 | \$9,413,307 | \$5,484,051 | \$(3,929,256) |
| NET COUNTY COST | \$5,542,032 | \$6,386,929 | \$7,197,334 | \$810,405 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The services performed by the Assessor/Clerk-Recorder's Office are mandated by the California Constitution and the California Government Code. The mission of the Assessor/Clerk-Recorder's Office is multifaceted and stated separately below in the Assessor Division and Clerk-Recorder Division sections.

Core Functions

- Responsible for real and personal property valuation activities, including Proposition 8 recalculations (decline in value).
- Responsible for timely and accurately processing marriage licenses, fictitious business names, notaries, and environmental filings, as well as handling requests for certified copies of birth, death, and marriage certificates.
- Responsible for timely and accurate recording and indexing of official documents.

Assessor Division

The mission of the Assessor's Office is to accurately determine the taxable value of Tulare County land, improvements, personal property, assessable boats, and aircraft in compliance with state, county, and local laws. This division is responsible for identifying property and its ownership and placing value on all taxable property within the county. The compiled information makes up the annual assessment roll, reported to the State, the County Administrative Office, the Auditor-Controller/Treasurer-Tax Collector, and the public.

- **Assessment Appeals:** Respond to assessment appeals filed by taxpayers contesting property tax assessments. This process involves researching and gathering pertinent data to support the values and computations used by the Assessor's Office and meeting with property owner(s), their representatives, and members of the local Assessment Appeals Board (AAB) in a formal appeal hearing. AAB decisions are applied to secured, unsecured, and/or supplemental tax rolls.
- **Exemptions/Exclusions Program:** Receive, examine, and process applications from taxpayers requesting property tax exemptions/exclusions pursuant to the California Revenue and Taxation Code.
- **Mapping Services:** Maintain a complete set of assessment maps that geographically identify all real property within the county. The California Government Code mandates the creation and maintenance of official assessment maps, each uniquely identifying specific property ownership for valuation and tax purposes, which are used by Assessor staff, other county departments, title companies, surveyors, engineers, and individual property owners. Maintenance of assessment maps requires the creation and amendment of maps to reflect up-to-date information associated with property ownership boundaries and changes. Other critical references to assessment maps are political and jurisdictional boundaries in adherence to Board of Equalization mandates. Mapping Services also provide key information for the development and enhancement of Tulare County's Geographical Information System (GIS).
- **Administration:** Plan, organize, direct, and support the daily operations of the office.

Clerk-Recorder Division

The mission of the Clerk-Recorder's Division is to timely and accurately process the various orders for marriage licenses, fictitious business names, notaries, and environmental filings, as well as handle requests for certified copies of birth, death, and marriage certificates. The mission of the Recorder's Division is to timely and accurately perform the critical public service of ensuring official documents are recorded and indexed.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Value all taxable property in Tulare County to accurately publish the secured and unsecured portions of the local assessment roll and deliver them to the County Auditor.

- **Objective 1:** Value approximately 175,000 property accounts. Of the 175,000 property accounts, review approximately 14,000 Williamson Act assessments and approximately 6,000 Proposition 8 decline-in-value assessments by July 2022. **Results:** This objective was completed. The Department valued 175,299 property accounts, reviewed 5,535 properties under Proposition 8 decline-in-value, and 13,980 Williamson Act properties.
- **Objective 2:** Deliver a complete and accurate assessment roll to the County Auditor by July 2022. **Results:** This objective was completed.

Goal 2: Finalize the implementation of Megabyte Property Tax System (MPTS) to transform and modernize department business practices.

- **Objective 1:** Enhance department processes with utilization of new software by December 2022. **Results:** This objective was completed. Department staff has optimized processes utilizing MPTS.
- **Objective 2:** Expedite the performance of property appraisals through direct enrollment by March 2023. **Results:** This objective was completed. Property transfers that meet certain criteria are now automatically enrolled using this feature.
- **Objective 3:** Link Assessor's electronic documents to MPTS image viewer by June 2023. **Results:** This objective was completed. Existing electronic documents have been linked to the image viewer in addition to all records currently scanned as part of the Assessor's Office scanning project.

Goal 3: Implement a scanning project and transition to a paperless workflow process.

- **Objective 1:** Select a scanning project vendor by September 2022. **Results:** This objective was completed. BMI was selected as the vendor per RFP No. 22-045.
- **Objective 2:** Begin scanning Assessor's main office documents and records comprised of approximately 3 million pages by December 2022. **Results:** This objective was completed. BMI began scanning files in November 2022.
- **Objective 3:** Complete scanning project by June 2023. **Results:** This objective was partially completed. The project is approximately 30% complete with a new projected completion of June 2024.

Goal 4: Leverage technology and resources to improve workflows that better serve taxpayers.

- **Objective 1:** Complete a due diligence search for viable software that can streamline workflow processes between the Recorder's Office and the Assessor's deed processing division by March 2023. **Results:** This objective was completed. Just Appraised was selected as the vendor for this software.
- **Objective 2:** Complete GIS parcel fabric update by June 2023. **Results:** This objective was completed. The Department's CAD/GIS Team worked in conjunction with ProWest to accomplish this objective.
- **Objective 3:** Evaluate current document indexing technology as well as others in the market to determine what best meets the needs of the Clerk-Recorder by June 2023. **Results:** This objective was completed. Tyler Technologies was selected as the vendor and an agreement was approved by the Board on January 31, 2023.

Other Accomplishments in FY 2022/23

- The department took immediate action after the 2023 March Storms to put into effect ways to proactively provide property tax relief to affected property owners. This included public outreach to ensure that those affected were aware of the option to postpone the April property tax installment and that property tax relief was available. This was accomplished through numerous press releases, information posted on the department's website and in the office lobby, as well as presentations at flood relief events in conjunction with other county departments.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Value all taxable property in Tulare County to accurately publish the secured and unsecured portions of the local assessment roll and deliver them to the County Auditor.

- **Objective 1:** Value approximately 175,000 property accounts. Of the 175,000 property accounts, review approximately 14,000 Williamson Act assessments and approximately 5,000 Proposition 8 decline-in-value assessments by July 2023.
- **Objective 2:** Deliver a complete and accurate assessment roll to the County Auditor by July 2023.

Goal 2: Explore and successfully implement new software to maximize organizational effectiveness by leveraging funds collected through our modernization trust fund.

- **Objective 1:** Fully implement Just Appraised software to streamline workflows between the Recorder's Office and Assessor's Office prior to December 2023.
- **Objective 2:** Transition to Tyler Technologies Eagler Recorder software in the Clerk-Recorder's Office to provide more modern and efficient service to the public prior to April 2024.
- **Objective 3:** Explore vendors and associated efficiencies of scanning and indexing vital records, including birth, death, and marriage certificates, in the Clerk-Recorder's Office before May 2024.

Budget Request

The Requested Budget represents an overall decrease of \$3,118,851 or 20% in expenditures and an overall decrease of \$3,929,256 or 42% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$810,405 or 13% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will decrease \$2,884,729 primarily based on the completion of Megabyte one-time implementation costs.
- Other Charges will decrease \$140,649 primarily based on decreased data processing costs.
- Capital Assets will decrease \$194,000 primarily based on no capital asset purchases planned for FY 2023/24.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$77,223 primarily based on changes in the Tulare County Plan.
- Revenue Projections will decrease \$3,929,256 primarily based on decreased Recording Fees, Property Transfer Tax, and Operating Transfer for the Megabyte Property Tax System project.

Staffing changes reflected in the Requested Budget include the following:

- Add 1 FTE position to better meet the needs of the department's administration.
 - 1 Administrative Secretary
- Delete 1 FTE position in the administrative division.
 - 1 Office Assistant - K

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Auditor-Controller/Treasurer-Tax Collector

Cass Cook

Auditor-Controller/Treasurer-Tax Collector

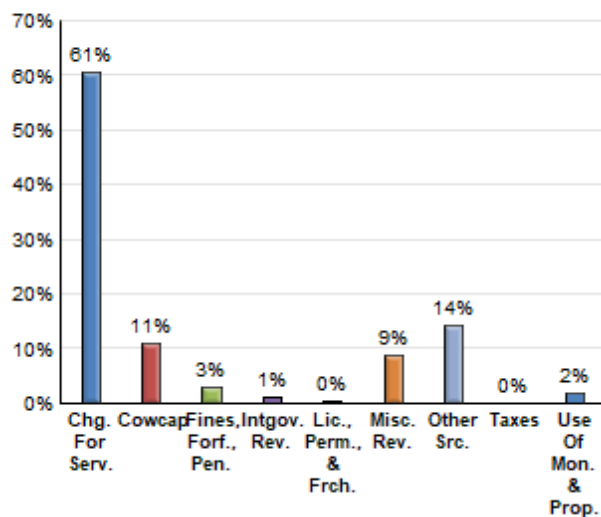
Fund: 001

Agency: 030

SUMMARY OF APPROPRIATIONS AND REVENUES

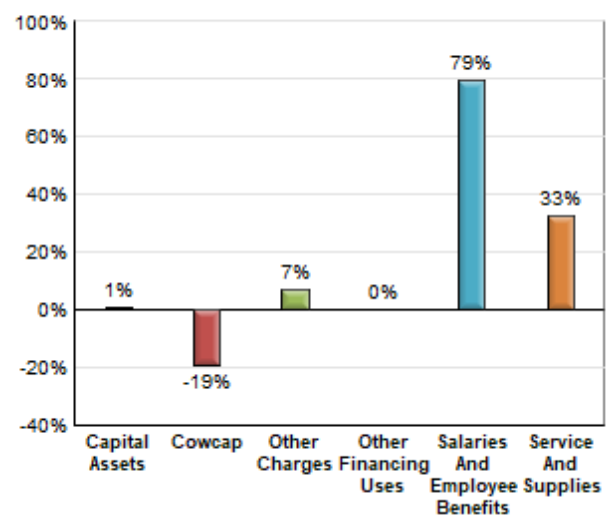
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|----------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Finance | \$7,381,229 | \$8,400,287 | \$7,296,232 | \$(1,104,055) |
| Other General | \$120,144 | \$135,845 | \$138,615 | \$2,770 |
| TOTAL ACTIVITY APPROPRIATIONS | \$7,501,373 | \$8,536,132 | \$7,434,847 | \$(1,101,285) |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$12,461 | \$40,000 | \$37,500 | \$(2,500) |
| Cowcap | \$(1,125,008) | \$(1,045,482) | \$(1,772,950) | \$(727,468) |
| Other Charges | \$855,767 | \$979,102 | \$859,012 | \$(120,090) |
| Other Financing Uses | \$800,000 | \$- | \$- | \$- |
| Salaries And Employee Benefits | \$4,807,019 | \$5,583,058 | \$5,883,293 | \$300,235 |
| Service And Supplies | \$2,151,134 | \$2,979,454 | \$2,427,992 | \$(551,462) |
| TOTAL APPROPRIATIONS: | \$7,501,373 | \$8,536,132 | \$7,434,847 | \$(1,101,285) |
| REVENUES | | | | |
| Charges For Current Serv | \$2,706,171 | \$2,829,196 | \$2,716,150 | \$(113,046) |
| Cowcap | \$459,863 | \$436,411 | \$487,436 | \$51,025 |
| Fines,Forfeit.,Penalties | \$144,693 | \$130,000 | \$130,000 | \$- |
| Intergovernmental Revenue | \$127,067 | \$64,000 | \$42,000 | \$(22,000) |
| Lic.,Permits & Franchise | \$8,430 | \$8,001 | \$8,001 | \$- |
| Miscellaneous Revenue | \$508,026 | \$416,003 | \$391,004 | \$(24,999) |
| Other Financing Sources | \$509,308 | \$1,075,903 | \$627,073 | \$(448,830) |
| Rev. from Use of Money & Prop | \$- | \$- | \$72,000 | \$72,000 |
| Taxes | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$4,463,558 | \$4,959,514 | \$4,473,664 | \$(485,850) |
| NET COUNTY COST | \$3,037,815 | \$3,576,618 | \$2,961,183 | \$(615,435) |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The purpose of the Auditor-Controller/Treasurer-Tax Collector is to maintain the performance of the county's financial integrity and promote public trust by aiding in financial practices, enforcing accounting policies and procedures, conducting internal audits, processing payroll, managing debts and investments, and administering property tax collections.

The Auditor-Controller/Treasurer-Tax Collector duties are performed in accordance with various state Government, Revenue and Taxation, and Health and Safety Code sections. In addition, duties are performed as mandated by county and local jurisdictions.

Core Functions

- Act as the chief custodian and/or investment officer of all county funds, school districts, cities, and some special districts.
- Administer property tax collections and apportionments as mandated by the California Revenue and Taxation Code; state Government Code; state Health and Safety Code; county and city ordinances, resolutions, and agreements.
- Conduct independent internal audits, reviews, evaluations, and analyses to assist county management in improving the efficiency and effectiveness of programs and functions, safeguard county assets, ensure compliance with pertinent policies and procedures and laws and regulations, and meet financial reporting requirements.
- Exercise general supervision of the financial information and accounts of all departments, special districts, and agencies under the control of the Board of Supervisors.
- Provide fiscal services and advice to departments and maintain proper accounting records in accordance with the laws and professional standards with financial integrity and transparency.

Auditor-Controller

Accounting Systems/Welfare

- Distribute cash aid payments to Social Services recipients.
- Manage the Advantage Financial System (AFIN) and process and monitor financial information for departments, agencies, and special districts.
- Maintain the countywide general ledger.

Financial Reporting and Audits

- Establish new and enforce existing accounting policies and procedures.
- Ensure financial reporting is in accordance with county policies, state and federal laws and regulations, and Governmental Accounting Standards Board guidelines.
- Maintain and investigate claims received on the County's Fraud Hotline.
- Monitor budgetary and fiscal activities.
- Monitor debt service accounting for all existing county long-term debt and provide all required financial data during application for new debt.
- Provide accounting training and guidance to all departments.
- Perform internal audits, reviews, evaluations, and special projects as requested by the Tulare County Audit Committee.
- Promote internal controls and respond to inquiries regarding deficiencies and/or effectiveness of county operations.
- Provide projections, history, and analysis of financial information to county management for decision-making purposes.
- Provide technical assistance, cost-benefit analysis, research, and review of county policies and procedures.
- Assist in the preparation and management of the Tulare County Adopted Budget.
- Assist in the preparation of the County's Single Audit.

Payroll

- Provide timely and accurate preparation, distribution, and reporting of payroll to departments and special districts to ensure accuracy and compliance with state and federal reporting requirements, Memoranda of Understanding with labor unions, and pertinent county policies and procedures.

Revenue/Claims

- Audit and pay claims from vendors submitted on payment vouchers.
- Monitor and manage General Revenues.
- Monitor and manage accounts payable and other bookkeeping functions for special districts.
- Prepare the annual report to the state Controller's Office.
- Prepare the countywide Cost Allocation Plan (COWCAP) for the distribution of overhead expenses in accordance with state and federal guidelines.
- Reconcile cash, warrants payable, vouchers payable, and encumbrances.

Treasurer-Tax Collector

Treasurer

- Oversee and manage all monies deposited into the Tulare County Treasury before disbursement and earn a maximum investment return with low risk without sacrificing safety, principal, or liquidity.
- Provide banking and related services to pooled public entities.

Tax Collector

- Bill and collect secured, supplemental, and unsecured property tax assessments.
- Encourage voluntary compliance with the property tax laws of the State of California and the tax ordinances of the County of Tulare.
- Pursue collection of delinquent tax accounts.
- Publish tax delinquency information and conduct tax sale auctions as needed.
- Register, bill and collect transient occupancy tax (TOT) on all short-term rental properties in the unincorporated areas.

Property Tax Accounting

- Administer the Committee to Cancel Property Taxes, as delegated by the Board of Supervisors, to hear and decide claims for cancellation of property taxes and penalties.
- Implement state-mandated changes to the county's property tax information system.
- Levy, allocate and distribute property taxes.
- Publish annual property tax rates.
- Perform special accounting and reporting for the state's dissolution of all 39 Redevelopment Project Areas in the County.
- Reconcile and maintain the County's 15 property tax rolls.
- Report property tax levies, allocations, and distributions to state and local agencies.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Upgrade the County's current financial system – CGI Advantage Financial (AFIN).

- **Objective 1:** Review the County's business processes and use of the current system to identify business process optimizations for use in CGI Advantage 4 by August 2022. **Results:** This objective was completed.
- **Objective 2:** Analyze and configure the CGI Advantage 4 system to align to the County's optimized user business processes by March 2023. **Results:** This objective was completed.
- **Objective 3:** Transition current financial operations to the CGI Advantage Cloud and upgrade to the CGI Advantage 4 platform by June 2023. **Results:** This objective was partially completed. The transition to CGI Advantage Cloud is scheduled for August 2023.

Goal 2: Fully implement the Megabyte Property Tax System (MPTS) and ancillary services.

- **Objective 1:** Go live with MPTS by July 2022. **Results:** This objective was completed.
- **Objective 2:** Integrate the “Bill Pay” service offered by Point & Pay with MPTS by October 2022. **Results:** This objective was completed.
- **Objective 3:** Offer an online Transient Occupancy Tax (TOT) interface for the public—utilizing both Point & Pay and MPTS by January 2023. **Results:** This objective was completed.

Goal 3: Replace the County’s human capital management and payroll system.

- **Objective 1:** Issue a request for proposals by July 2022. **Results:** This objective was completed.
- **Objective 2:** Conduct software demonstrations tailored to the County’s current business processes by November 2022. **Results:** This objective was completed.
- **Objective 3:** Select a vendor, enter contract negotiations, and sign a contract by June 2023. **Results:** This objective was completed.

Goal 4: Remodel the Auditor-Controller/Treasurer-Tax Collector Offices.

- **Objective 1:** Redesign, order, and install new cubicle workstations for several divisions within the Auditor and Tax Collector offices by October 2022. **Results:** This objective was completed.
- **Objective 2:** Complete the construction of the payroll offices in the basement of the Visalia Courthouse by December 2022. **Results:** This objective was completed.
- **Objective 3:** Complete the construction of the Tax Collector windows and various other offices by April 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Performed a countywide Workers’ Compensation and State Disability Insurance audit.
- Contracted with Easy Smart Pay to allow taxpayers a monthly payment option.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Replace the County’s human capital management and payroll system.

- **Objective 1:** Work with the implementation consultant Graviton to review the County’s business processes and use of the current system to plan and design business process optimizations for use in Oracle Cloud by August 2023.
- **Objective 2:** Analyze and configure the Oracle Cloud system to align with the County’s optimized user business processes by April 2024.
- **Objective 3:** Test and deploy the Oracle Cloud human capital management and payroll system.

Goal 2: Integrate the Inovah Cashiering API with Megabyte Systems to enable real-time payment posting and enhance workflow.

- **Objective 1:** With the assistance of Systems Innovator and Megabyte to establish a connection between the data fields in the cashiering system and the property tax system by September 2023.
- **Objective 2:** Test the integration to ensure that all fields are accurately mapped and that all processes are functioning properly.

Goal 3: Provide leadership training for Auditor-Controller/Treasurer-Tax Collector staff.

- **Objective 1:** Register five employees for the National Association of Counties leadership academy.
- **Objective 2:** Register five employees for the County of Tulare Supervisor Academy.
- **Objective 3:** Conduct quarterly in-house leadership training by upper management for all supervisory staff.

Budget Request

The Requested Budget represents an overall decrease of \$1,101,285 or 13% in expenditures and an overall decrease of \$485,850 or 10% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost decreased \$615,435 or 17% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$300,235 primarily based on the cost of living adjustment and proposed staffing changes.
- Services and Supplies will decrease \$551,462 primarily based on a reduction in the operating costs for the Megabyte project.
- Other Charges will decrease \$120,090 primarily based on a reduction in IT data processing charges.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$727,468 primarily based on changes in the plan.
- Revenue Projections will decrease \$485,850 primarily based on a reduction in operating transfers-in for the Megabyte project.

Staffing changes reflected in the Requested Budget include the following:

- Amend 5 FTE positions to create more opportunities for advancement and retention.
 - 5 County Financial Technician I/II to County Financial Technician I/II/III
- Add 1 FTE position to the Tax Collector Division.
 - 1 Tax Collections Supervisor
- Reclass 3 FTE positions to better align the duties with the job title and create more opportunities for advancement:
 - 2 County Financial Technician III to County Financial Technician Supervisor
 - 1 Accountant III to Principal Investment Officer

Capital asset requests reflected in the Requested Budget include the following:

- 6 Cummins Single-Pocket Cash Counters - \$30,000
- 1 Cummins Dual-Pocket Cash Counter - \$7,500

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

General Revenues

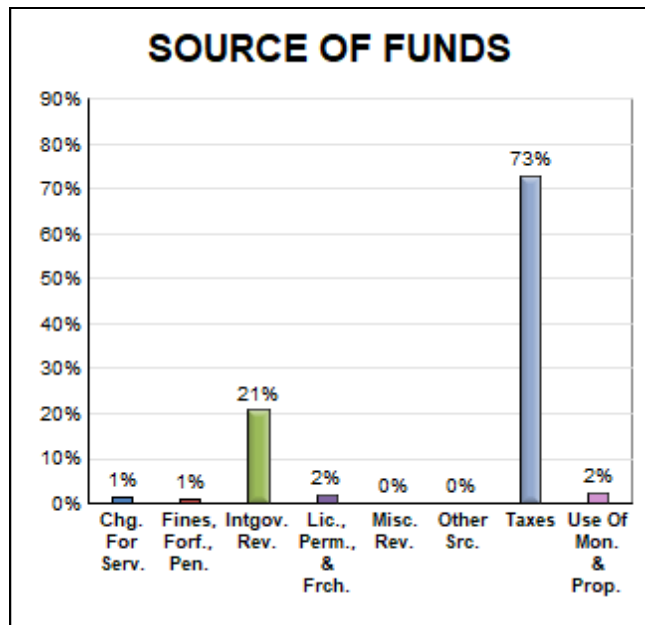
Jason T. Britt
County Administrative Officer

Fund: 001

Agency: 031

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|-------------------------------|------------------------|----------------------------|-----------------------------|-----------------------|
| REVENUES | | | | |
| Charges For Current Serv | \$2,930,668 | \$2,735,818 | \$2,763,345 | \$27,527 |
| Fines,Forfeit.,Penalties | \$2,182,271 | \$2,207,194 | \$2,116,114 | \$(91,080) |
| Intergovernmental Revenue | \$67,542,641 | \$42,380,158 | \$45,905,290 | \$3,525,132 |
| Lic.,Permits & Franchise | \$5,126,627 | \$4,140,752 | \$4,340,556 | \$199,804 |
| Miscellaneous Revenue | \$214 | \$1 | \$2 | \$1 |
| Other Financing Sources | \$730 | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$4,179,597 | \$4,003,000 | \$4,968,901 | \$965,901 |
| Taxes | \$173,027,208 | \$152,190,375 | \$161,666,863 | \$9,476,488 |
| TOTAL REVENUES | \$254,989,956 | \$207,657,299 | \$221,761,072 | \$14,103,773 |
| NET COUNTY COST | \$(254,989,956) | \$(207,657,299) | \$(221,761,072) | \$(14,103,773) |



Source of Funds: Illustrates the major revenue accounts

Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The General Revenues budget receives revenues not attributable to a specific county service or department. These discretionary revenues provide the Board of Supervisors the means of financing programs in accordance with the adopted Board priorities. The types of revenues included are property taxes, motor vehicle fees, sales taxes, interest earnings, state and federal funds, in lieu funds, and redevelopment pass-through revenues.

Budget Request

The Requested Budget represents an overall increase of \$14,103,773 or 7% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Revenue Projections will increase \$14,103,773 primarily based on current secured property taxes and local and state sales and use taxes.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Purchasing

Brooke Sisk

General Services Agency Director

| Fund: 001 | | | | |
|---|------------------------|-----------------------------|------------------------------|----------------------|
| Agency: 032 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Finance | \$515,575 | \$1,085,406 | \$- | \$(1,085,406) |
| TOTAL ACTIVITY APPROPRIATIONS | \$515,575 | \$1,085,406 | \$- | \$(1,085,406) |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$- | \$11,501 | \$- | \$(11,501) |
| Cowcap | \$(522,815) | \$(9,980) | \$- | \$9,980 |
| Other Charges | \$273,651 | \$309,143 | \$- | \$(309,143) |
| Other Financing Uses | \$73,460 | \$13,148 | \$- | \$(13,148) |
| Salaries And Employee Benefits | \$639,890 | \$688,252 | \$- | \$(688,252) |
| Service And Supplies | \$51,389 | \$73,342 | \$- | \$(73,342) |
| TOTAL APPROPRIATIONS: | \$515,575 | \$1,085,406 | \$- | \$(1,085,406) |
| REVENUES | | | | |
| Charges For Current Serv | \$165,994 | \$77,809 | \$- | \$(77,809) |
| Cowcap | \$184,993 | \$12,972 | \$- | \$(12,972) |
| Intergovernmental Revenue | \$17,715 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$193,727 | \$185,000 | \$- | \$(185,000) |
| Other Financing Sources | \$242,715 | \$217,774 | \$- | \$(217,774) |
| TOTAL REVENUES | \$805,144 | \$493,555 | \$- | \$(493,555) |
| NET COUNTY COST | \$(289,569) | \$591,851 | \$0 | \$(591,851) |

Purpose

The Purchasing Division of the General Services Agency is responsible for the procurement and disposition of essential goods and services required for government operations. County departments rely on the expertise of the Division to procure high-quality, low-cost goods and services and dispose of surplus goods efficiently and effectively.

Core Functions

- Procure goods and professional or public works services in compliance with the authority delegated by the Board of Supervisors through Tulare County Ordinance, Part I, Chapter 3, Article 7.
- Dispose of and/or recycle surplus county property in a manner that reduces the contribution of county waste to landfills and generates residual General Fund revenue.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Maintain the Purchasing Customer Service Model to increase the efficiency and effectiveness of procurement services.

- **Objective 1:** Develop a procurement handbook for Purchasing staff to improve proficiency by June 2023. **Results:** This objective was completed.
- **Objective 2:** Conduct an analysis of contracts to develop standardized templates for specific services and providers by June 2023. **Results:** This objective was not completed. This objective was not completed due to the time and research needed and the emergency response activities from the 2023 March Storms.

Goal 2: Improve Purchasing's effectiveness in contracting for county goods and services.

- **Objective 1:** Update County Ordinance to reflect changes to procurement standards under federal law by December 2022. **Results:** This objective was not completed. This objective was not completed due to the time and research needed and the emergency response activities from the 2023 March Storms.
- **Objective 2:** Revise Purchasing templates for contracts, bid documents, and agreements to streamline the creation of contracting records by December 2022. **Results:** This objective was completed.
- **Objective 3:** Provide training for county departments to enhance awareness and knowledge of the federal procurement process by June 2023. **Results:** This objective was not completed. This objective was not completed due to the time and research needed and the emergency response activities from the 2023 March Storms.

Budget Request

As a result, the Net County Cost decreased \$591,851 or 100% when compared with the FY 2022/23 Final Budget as the department will be closed out and absorbed in the General Services Agency's budget.

Staffing changes reflected in the Requested Budget include the following:

- Delete 10 FTE positions.
 - 1 Purchasing Manager
 - 1 Procurement Specialist Supervisor
 - 1 Procurement Specialist III
 - 2 Procurement Specialist II
 - 3 Procurement Technicians
 - 1 Surplus Store Clerk
 - 1 Surplus Store Supervisor

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

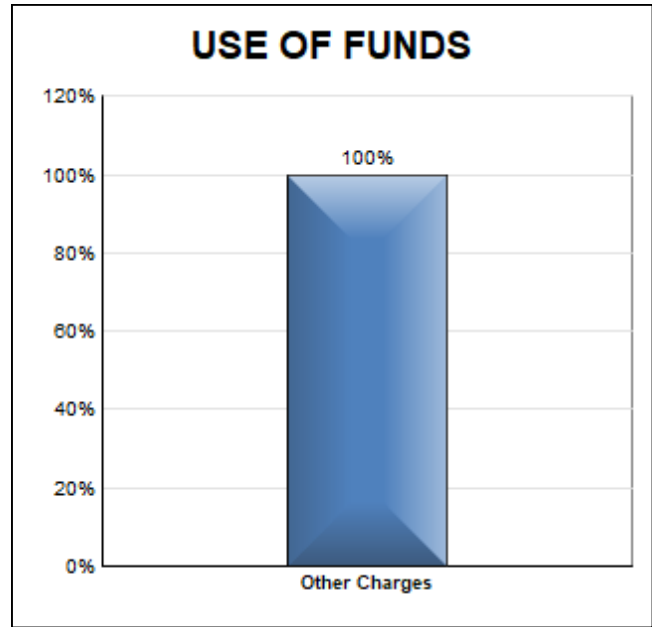
The Department Head concurs with the Recommended Budget.

Contingency

Jason T. Britt

County Administrative Officer

| Fund: 001 | | | | |
|---|----------------------------|-------------------------------------|--------------------------------------|-----------------|
| Agency: 050 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Legislative And Administrative | \$- | \$5,000,000 | \$5,000,000 | \$- |
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$5,000,000 | \$5,000,000 | \$- |
| APPROPRIATIONS: | | | | |
| Other Charges | \$- | \$5,000,000 | \$5,000,000 | \$- |
| TOTAL APPROPRIATIONS: | \$- | \$5,000,000 | \$5,000,000 | \$- |
| NET COUNTY COST | \$0 | \$5,000,000 | \$5,000,000 | \$0 |



Use of Funds: Illustrates the major expenditure accounts
 Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This budget is used to protect the County against unforeseen expenditure requirements and failure to realize anticipated revenues. If needed, appropriations from this budget may be transferred to another General Fund budget with the approval of the Board of Supervisors by a four-fifths vote. State law authorizes appropriations for contingencies in an amount not to exceed 15% of the total appropriations from the fund exclusive of the amount of the appropriation for contingencies.

Budget Request

The Requested Budget does not represent any changes in expenditures and revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost remains the same, at \$5,000,000, when compared with the FY 2022/23 Final Budget.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Cooperative Extension

Karmjot Randhawa
Regional Director

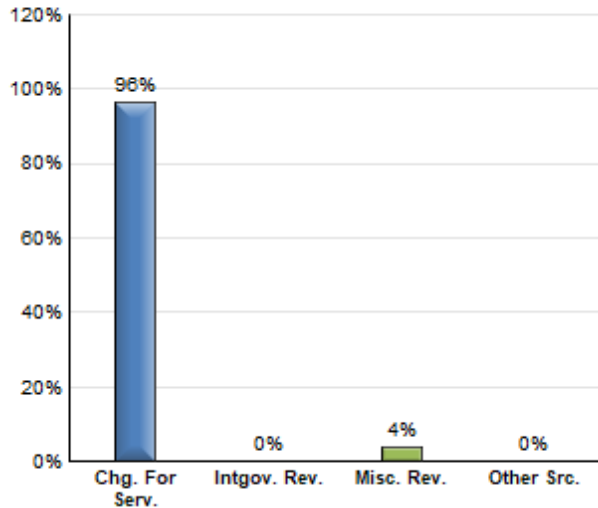
Fund: 001

Agency: 055

SUMMARY OF APPROPRIATIONS AND REVENUES

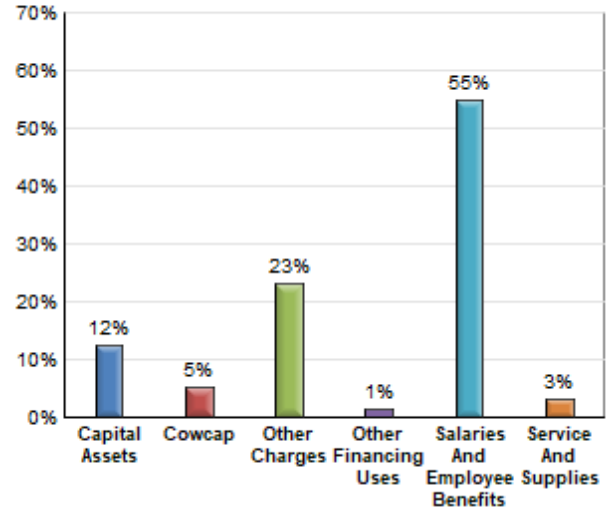
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Agricultural Education | \$992,247 | \$994,763 | \$1,266,347 | \$271,584 |
| TOTAL ACTIVITY APPROPRIATIONS | \$992,247 | \$994,763 | \$1,266,347 | \$271,584 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$- | \$- | \$156,000 | \$156,000 |
| Cowcap | \$100,232 | \$56,960 | \$79,759 | \$22,799 |
| Other Charges | \$222,834 | \$224,718 | \$276,649 | \$51,931 |
| Other Financing Uses | \$16,823 | \$21,254 | \$21,242 | \$(12) |
| Salaries And Employee Benefits | \$625,897 | \$651,630 | \$692,151 | \$40,521 |
| Service And Supplies | \$26,461 | \$40,201 | \$40,546 | \$345 |
| TOTAL APPROPRIATIONS: | \$992,247 | \$994,763 | \$1,266,347 | \$271,584 |
| REVENUES | | | | |
| Charges For Current Serv | \$27,111 | \$28,001 | \$32,002 | \$4,001 |
| Intergovernmental Revenue | \$13,689 | \$2 | \$3 | \$1 |
| Miscellaneous Revenue | \$- | \$1,620 | \$1,260 | \$(360) |
| Other Financing Sources | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$40,800 | \$29,623 | \$33,265 | \$3,642 |
| NET COUNTY COST | \$951,447 | \$965,140 | \$1,233,082 | \$267,942 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The mission of the University of California Division of Agriculture and Natural Resources is to serve California through the creation, development, and application of knowledge in agricultural, natural, and human resources.

University of California Cooperative Extension (UCCE) brings together federal, state, and county governments into a voluntary partnership. Cooperative Extension was established by Congress with the Smith-Lever Act of 1914 and is authorized under the provisions of the State of California Education Code, Section 32330. This joint effort between the University of California (UC), the United States Department of Agriculture (USDA), and Tulare County began in 1918.

UCCE has agriculture, natural resources, 4-H, nutrition, family and consumer sciences staff serving in county offices. In addition, Cooperative Extension specialists are headquartered at UC Berkeley, UC Davis, and UC Riverside, where they conduct research and collaborate in county programs. As a part of the land-grant institutions, UCCE's mandate is dedicated to the welfare, protection, and enhancement of agriculture, natural resources, and people of California.

County Advisors work to strengthen Tulare County's agricultural productivity, competitiveness, and sustainability. Advisors collaborate with campus-based Cooperative Extension specialists and campus scientists to research, adapt, and field-test agricultural improvements or solutions, and promote the use of research findings. Urban horticultural programs help drive stewardship of natural resources while enhancing esthetic beauty.

The 4-H Youth Development program provides meaningful, learn-by-doing educational activities to children in 4-H clubs, and to children participating in school enrichment and after-school programs including an array of exciting activities for today's youth, including rocketry, shooting sports, computer science, and leadership, as well as traditional offerings such as cooking, animal husbandry, and sewing.

The UCCE Community Nutrition and Health, (CNH) division is focused on delivering science-informed approaches to promote healthy lifestyles, health equity, quality of life and wellbeing, and food and nutrition security in the community. Under CNH are two large nutrition education programs focused on teaching low-resourced children, youth, and adults about the importance of good nutrition and regular physical activities, food safety and preparation, and effective food resource management.

Collaborative partnerships with government agencies and cooperative research projects with industry extend the reach of UC advisors. Workshops, field days, public meetings, newsletters, mass media, social media and other communication tools bring information to the community.

Core Functions

- Enhance and ensure safe, secure, competitive, and sustainable agricultural food systems through research and education.
- Increase science literacy in natural resources, agriculture, and nutrition.
- Enhance the health of Californians through nutrition research and education.
- Develop youth leadership through 4-H.
- Staff development and training in the use of new technologies to increase efficiencies and capture savings.

Key Goals and Objectives Results in FY 2022/23

Economic Well-Being

Goal 1: Develop cultural management strategies to improve the economic sustainability of crops.

- **Objective 1:** Continue tree training research on walnut and pistachio orchards for both earlier and increased yield with lower grower costs. **Results:** This objective was completed.
- **Objective 2:** Conduct plant nutrition and pest management research efforts to determine best practices for improving crop health and production. **Results:** This objective was completed.

- **Objective 3:** Develop new and improved extension and outreach activities for local grape producers by June 2023. **Results:** This objective was completed.

Quality of Life

Goal 1: UC CalFresh and Expanded Food Nutrition and Education Programs will impact Tulare County with direct education strategies to promote healthy eating, food resource management, physical activity, and literacy.

- **Objective 1:** Reach 2,600 SNAP-Ed eligible residents with direct education and policy, systems, and environmental strategies to promote healthy eating, food resource management, and physical activity literacy. These activities will be complete by the end of Federal Fiscal Year 2022/23, September 30, 2023. **Results:** This objective was completed.
- **Objective 2:** To work with at least 17 qualifying sites to engage the SNAP-Ed community in program planning and implementation. At least three sites will place sustainability measures in place to ensure changes to support healthy lifestyles and food security. These activities will be completed by the end of Federal Fiscal Year 2022/23, September 30, 2023. **Results:** This objective was completed.
- **Objective 3:** Continue to strengthen school and community partnerships to implement and support obesity prevention interventions at qualifying sites. These activities will be completed by the end of Federal Fiscal Year 2022/23, September 30, 2023. **Results:** This objective was partially completed. To date the program has served 89 adults in the county of which 36 have completed all sessions. The program is on track to meet its goal by the end of the designated Federal Fiscal Year of September 30, 2023.

Goal 2: Advance youth leadership and science literacy in natural resources, agriculture, and nutrition through the 4-H Youth Development Program.

- **Objective 1:** Expand the Tech Changemakers program to include at least three groups of teens teaching workforce development and economic mobility skills to at least 300 adults throughout Tulare County. **Results:** This objective was partially completed. The Tech Changemakers curriculum is being implemented into the Ag Careers Advocates Saputo funded grant through National 4-H. The Grant paid for four youth and two adults to attend the National 4-H Council's Ignite Summit in Washington, DC, in March 2023, and Tech Changemakers funding paid for an additional adult volunteer and one 4-H staff member to attend the Summit. A team of ten 4-H teens and four adult volunteers are currently in the planning stages to deliver Ag Career development skills to teens and adults within the county through Ag Career Fair and/or Ag Career Development event(s) to reach at least 500 teens and adults by the September 1, 2023, grant deliverable deadline.
- **Objective 2:** Develop and provide support for 4-H In-School Clubs within Tulare County to expand the reach of 4-H programming to more diverse audiences. **Results:** This objective was completed.
- **Objective 3:** Expand participation in the Tulare County Office of Education Region VII STEM hub by providing training and guidance for the implementation of the 4-H curriculum and projects in the afterschool programs. **Results:** This objective was partially completed. Participation in the Tulare County Office of Education Region VII STEM hub resulted in a request from outside of the County. Avenal High School After School program to provide their staff with training on the implementation of the Teens as Teachers Cooking Academy. Staff training was provided, and the Cooking Academy supplies were loaned to Avenal High School's Afterschool Program for their use during the Spring Semester.

Goal 3: The Master Gardener Program volunteers will promote and provide education and leadership in garden and landscape practices and water-wise strategies to homeowner clientele throughout Tulare County.

- **Objective 1:** Establish Seed Libraries at multiple locations in the County including the Tulare, Exeter, Woodlake Libraries, and Mooney Grove Park. **Results:** This objective was completed.
- **Objective 2:** The Master Gardener Program will have volunteers in each Seed Library once a month to answer questions, give advice on gardening practices and give away seeds and instructional handouts. **Results:** This objective was completed.
- **Objective 3:** Master Gardeners will conduct multiple workshops at different locations to help the community with gardening matters. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- The Tulare County 4-H Youth Development Program executed several in-person county-level events for members. Activities included an Awards and Recognition Night in January, the 4-H Project Showcase event, including Presentation Day and Fashion Revue in April, County Archery Match, and the Dale Wimp Rifle and Pistol Matches in April. In addition, a statewide Shooting Sports Rifle Leader Training in April was conducted. The year concluded with members participating in the California 4-H State Field Day Presentation Day and Fashion Revue events in May.
- The Master Gardeners participated at the SpringFest Home & Patio Show, World Ag Expo, and four more local events throughout the county during the year.
- A new Master Food Preserver Program was established in the County. Classes were conducted in the first half of FY 2022/23, and the inaugural class graduated on May 27, 2023.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Develop cultural management strategies to improve the economic sustainability of crops.

- **Objective 1:** Conduct research on cultural and pest management practices to enhance the productivity of nut crops in Tulare County.
- **Objective 2:** Conduct plant nutrition and pest management research efforts to determine best practices for improving crop health and production.
- **Objective 3:** Examine the effects of different products and management practices on berry quality in table grapes.

Quality of Life

Goal 1: The Community Nutrition and Health (CNH) advisor will expand the work of these CalFresh and Expanded Food Nutrition and Education (EFNEP) Programs.

- **Objective 1:** CalFresh will reach at least 2,600 low-resourced and CalFresh eligible participants using direct education changes to support nutrition and physical education and food resource management skills in vulnerable and high-risk communities.
- **Objective 2:** EFNEP will reach at least 100 program eligible adults to promote healthier choices and behaviors and use of effective food resource management among low-income families in the county.
- **Objective 3:** The CNH Advisor will reach at least 100 low-resourced individuals and partner with three local organizations through county-based direct and indirect education activities focused on enhancing practices toward healthier families in the communities including parents' health habits and feeding practices at home.

Goal 2: Advance and promote the leadership and science literacy in natural resources, agriculture, horticulture, and nutrition.

- **Objective 1:** Develop and support new and existing 4-H In-school and Afterschool programming.
- **Objective 2:** Establish a new demonstration garden by UCCE Office at the Tulare County Agricultural Building through the Master Gardener Program.
- **Objective 3:** Conduct workshops at schools and public event to demonstrate how to safely preserve food through the Master Food Preservers Program.

Budget Request

The Requested Budget represents an overall increase of \$271,584 or 27% in expenditures and an overall increase of \$3,642 or 12% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$267,942 or 28% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Other Charges will increase \$51,931 primarily based on increased charges from Internal Services Funds and Risk Funds.
- Capital Assets will increase \$156,000 primarily based on the cost to purchase three trucks.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$22,799 primarily based on changes to the Plan.
- Revenue Projections will increase \$3,642 primarily based on increased program charges for the share Master Gardener Program with Kings County.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

Capital asset requests reflected in the Requested Budget include the following:

- 3 Half-Ton Truck, Extended Cab - \$156,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

County Counsel

Jennifer M. Flores

County Counsel

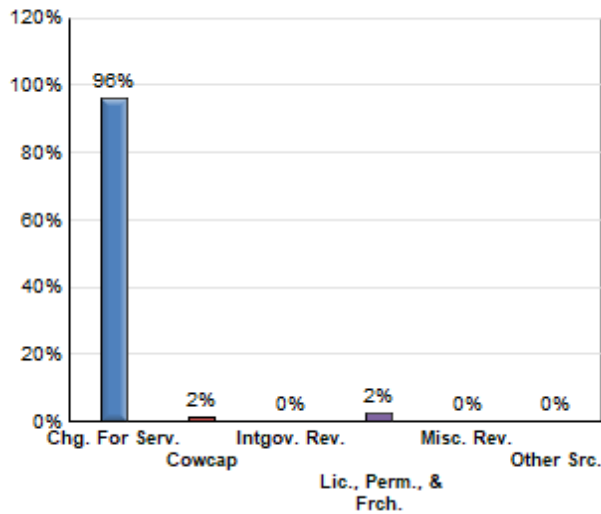
Fund: 001

Agency: 080

SUMMARY OF APPROPRIATIONS AND REVENUES

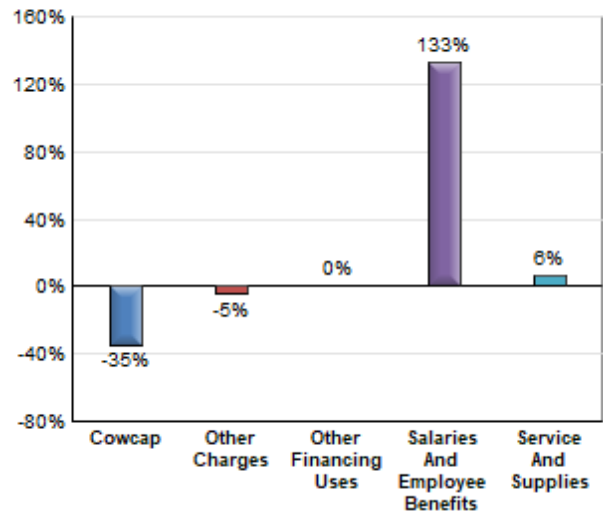
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Counsel | \$5,012,502 | \$6,099,357 | \$6,690,988 | \$591,631 |
| TOTAL ACTIVITY APPROPRIATIONS | \$5,012,502 | \$6,099,357 | \$6,690,988 | \$591,631 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$(2,715,885) | \$(2,725,617) | \$(2,847,113) | \$(121,496) |
| Other Charges | \$62,856 | \$108,677 | \$222,890 | \$114,213 |
| Other Financing Uses | \$400,486 | \$26,764 | \$26,763 | \$(1) |
| Salaries And Employee Benefits | \$7,085,842 | \$8,301,818 | \$8,869,007 | \$567,189 |
| Service And Supplies | \$179,203 | \$387,715 | \$419,441 | \$31,726 |
| TOTAL APPROPRIATIONS: | \$5,012,502 | \$6,099,357 | \$6,690,988 | \$591,631 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,422,600 | \$3,943,433 | \$4,305,998 | \$362,565 |
| Cowcap | \$57,807 | \$59,439 | \$67,407 | \$7,968 |
| Intergovernmental Revenue | \$57,407 | \$- | \$- | \$- |
| Lic.,Permits & Franchise | \$120,822 | \$110,000 | \$110,000 | \$- |
| Miscellaneous Revenue | \$129 | \$1 | \$1 | \$- |
| Other Financing Sources | \$39,938 | \$- | \$- | \$- |
| TOTAL REVENUES | \$3,698,703 | \$4,112,873 | \$4,483,406 | \$370,533 |
| NET COUNTY COST | \$1,313,799 | \$1,986,484 | \$2,207,582 | \$221,098 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The mission of the County Counsel's Office is to provide quality and innovative services to benefit our clients and support the public good. Our vision is to meet the legal and risk management challenges facing the County of Tulare in partnership with our clients.

The County Counsel's Office also includes the Risk Management Division. The Risk Management Division protects the County's physical, fiscal, human, and goodwill assets through the administration of the County's Liability and Workers' Compensation Insurance, and safety programs. Discussion of the Risk Management budget may be found in the insurance funds budget narrative.

Core Functions

- By statute, County Counsel provides legal advice and representation to the County of Tulare through the Board of Supervisors (BOS), elected and appointed county officers, county department heads and staff, county boards and commissions, and other county public officials or agencies regarding all civil legal matters facing the County of Tulare.
- County Counsel is also required by statute, subject to request and payment of attorney's fees and costs, to provide civil legal advice to memorial districts, sanitary districts, and resource conservation districts.
- County Counsel has been available by tradition, upon request and payment of attorney's fees and costs, to provide legal advice to public cemetery districts.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Continue to provide improved legal service in dependency and probate matters by developing protocols and providing relevant training.

- **Objective 1:** Conduct at least one training in the areas of: "Search and Seizure" and "New Cases and Legislation" for Child Welfare staff by June 2023. **Results:** This objective was partially completed. New Cases and Legislation training were completed in February 2023, and Search and Seizure training is scheduled for August 2023.
- **Objective 2:** Conduct at least one training in "Current Issues" for Public Guardian staff by June 2023. **Results:** This objective was not completed. The training was postponed due to staff workloads and scheduling conflicts. The training will be completed by June 2024.
- **Objective 3:** Develop and apply, in collaboration with the Health and Human Services Agency Mental Health Branch and the Court, the legal pleadings and processes for Tulare County's implementation of "CARE Court". **Results:** This objective was not completed. Implementation of the program for Tulare County has been delayed and is expected to be completed in the coming year.

Economic Well-Being

Goal 1: Improve the County fee setting process.

- **Objective 1:** Conduct County fee setting process training for departments by March 2023. **Results:** This objective was completed. Training was held in February 2023.
- **Objective 2:** Partner with requesting departments to provide guidance in reviewing fee structures through 2023. **Results:** This objective was partially completed. This objective is ongoing.

Organizational Performance

Goal 1: Further improve meetings conducted by Tulare County Boards, Committees and Commissions.

- **Objective 1:** Update the Brown Act manual with recent case laws developments by February 2023. **Results:** This objective was completed. Updated in January 2023.
- **Objective 2:** Provide an Agenda Item Preparation training to targeted county personnel to ensure compliance with county policies and regulations by June 2023. **Results:** This objective was partially completed. Training is scheduled for August 2023.
- **Objective 3:** Provide Government 101 training for special districts by June 2023. **Results:** This objective was completed. Training was held in October 2022.

Goal 2: Further improve county administrative appeals and hearing procedures.

- **Objective 1:** Continue to partner with Board Clerk and affected departments in development and implementation of improvements to the county administrative appeals and hearings procedures through June 2023. **Results:** This objective was partially completed. Ordinance amendments are to be introduced at the Board meeting in August 2023.

Other Accomplishments in FY 2022/23

- Successfully litigated two defense verdicts in federal and/or state jury trials resulting in favorable verdicts for the County of Tulare.
- Provided Sexual Harassment Discrimination training to all County Attorneys to meet the new State Bar requirements.
- Collected over \$54,210 for Animal Services citations, Auditor overpayments, Fire Department citations, and the Agricultural Commissioner's office for device registrations and code violations.
- Provided legal research, advice, and counsel to the Registrar of Voters on the legal procedures and practical issues involved in the recount of the Tulare County portion of the November 2022 State Senate District 16 election.
- Filed 266 Child Welfare Services petitions; pursued 12 appeals and 10 appellate writs; appeared daily in the County's Juvenile Court for the protection of abused or neglected children while submitting 68 warrants to remove 129 children from dangerous home environments.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Continue to provide improved legal services in dependency cases by developing protocols and providing relevant training.

- **Objective 1:** Conduct one training on compliance with Indian Child Welfare Act for Child Welfare Services staff.
- **Objective 2:** Conduct two trainings on court report writing for Child Welfare Services staff.
- **Objective 3:** Conduct two trainings on testifying in court for Child Welfare Services staff.

Organizational Performance

Goal 1: Further improve County employees' knowledge in legal proceedings.

- **Objective 1:** Conduct at least one training to assist agency management in identifying and preparing witnesses to testify on behalf of the agency and/or County as Persons Most Knowledgeable for best litigation outcomes.

Goal 2: Further improve understanding of the Employee Discipline Process for all County Departments.

- **Objective 1:** Conduct a Discipline Procedures training to targeted County personnel.
- **Objective 2:** Provide training on writing Notices of Discipline to department human resource representatives.
- **Objective 3:** Provide training on Conducting Disciplinary Investigations to targeted County personnel.

Budget Request

The Requested Budget represents an overall increase of \$591,631 or 10% in expenditures and an overall increase of \$370,533 or 9% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$221,098 or 11% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$567,189 primarily based on cost of living adjustments.
- Other Charges will increase \$114,213 primarily based on increased insurance costs, utilities, and data processing.
- Countywide Cost Allocation Plan will decrease \$121,496 primarily based on changes to the plan.
- Revenue Projections will increase \$370,533 primarily based on increased services to Risk Management and changes in the Countywide Cost Allocation Plan.

Staffing changes reflected in the Requested Budget include the following:

- Amend 5 FTE positions to align with current department needs.
 - 3 Civil Office Assistant Lead B to Civil Office Assistant Lead
 - 1 Paralegal III K B to Paralegal III K
 - 1 Attorney, Civil V-N from .65 FTE to 1.0 FTE
- Adjust salaries for 5 classifications to align salaries equal to the Legal Office Assistant series.
 - Civil Office Assistant Lead B (5.4%)
 - Civil Office Assistant Lead (5.4%)
 - Civil Office Assistant (5.6%)
 - Civil Office Assistant B (5.6%)
 - Civil Office Assistant- Supervisor (2%)

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

County Administration

Jason T. Britt

County Administrative Officer

Fund: 001

Agency: 085

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|--------------------|--------------------|------------------|
| Legislative And Administrative | \$1,611,303 | \$1,365,252 | \$1,604,554 | \$239,302 |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,611,303 | \$1,365,252 | \$1,604,554 | \$239,302 |

APPROPRIATIONS:

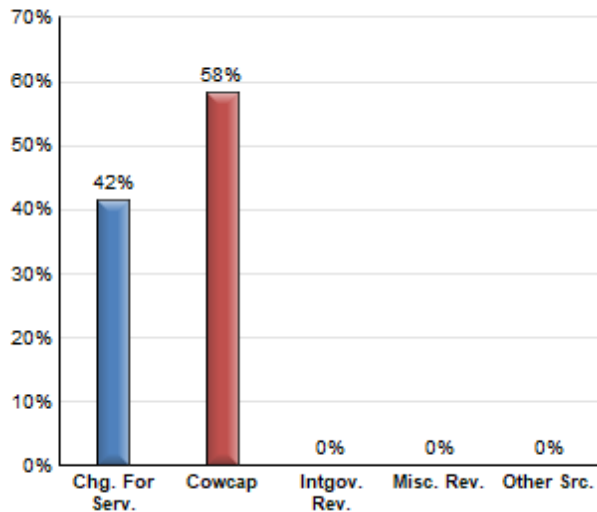
| | | | | |
|--------------------------------|--------------------|--------------------|--------------------|------------------|
| Cowcap | \$(925,651) | \$(1,358,543) | \$(1,358,803) | \$(260) |
| Other Charges | \$185,104 | \$268,616 | \$314,037 | \$45,421 |
| Other Financing Uses | \$268,000 | \$- | \$11,255 | \$11,255 |
| Salaries And Employee Benefits | \$2,007,066 | \$2,066,987 | \$2,269,182 | \$202,195 |
| Service And Supplies | \$76,784 | \$388,192 | \$368,883 | \$(19,309) |
| TOTAL APPROPRIATIONS: | \$1,611,303 | \$1,365,252 | \$1,604,554 | \$239,302 |

REVENUES

| | | | | |
|---------------------------|------------------|------------------|------------------|--------------------|
| Charges For Current Serv | \$244,967 | \$264,424 | \$192,929 | \$(71,495) |
| Cowcap | \$82,086 | \$305,304 | \$270,339 | \$(34,965) |
| Intergovernmental Revenue | \$(327,615) | \$- | \$- | \$- |
| Miscellaneous Revenue | \$258,398 | \$2 | \$2 | \$- |
| Other Financing Sources | \$14,268 | \$- | \$- | \$- |
| TOTAL REVENUES | \$272,104 | \$569,730 | \$463,270 | \$(106,460) |

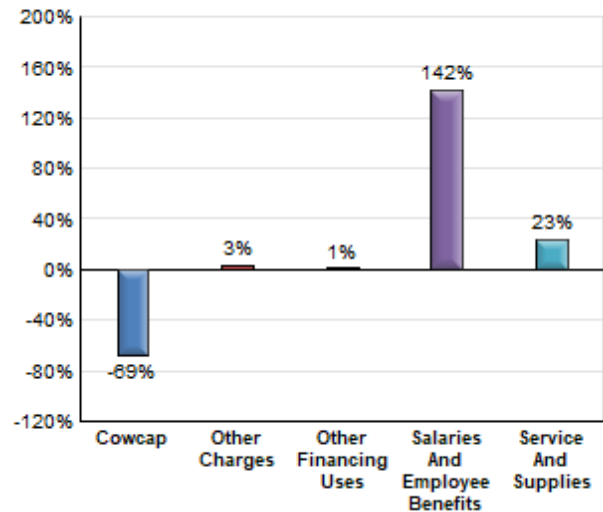
| | | | | |
|------------------------|--------------------|------------------|--------------------|------------------|
| NET COUNTY COST | \$1,339,199 | \$795,522 | \$1,141,284 | \$345,762 |
|------------------------|--------------------|------------------|--------------------|------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

In keeping with the guidance, support, and direction of the Board of Supervisors, the County Administrative Officer (CAO) is responsible for the strategic and operational management of the County; serves as the Clerk of the Board of Supervisors; and prepares the annual budget and other plans for the County. In addition, through the coordination of agency and departmental activities, the CAO works to ensure that the County's government operates efficiently, effectively, and equitably.

Core Functions

County Administrative Office

- Oversee all county operations and functions, assuring that Board policies are carried out in the most efficient and cost-effective manner.
- Interpret, recommend, and implement all Board policies.
- Forecast and develop the County's annual budget and Mid-Year Budget Report.
- Review and monitor county budgets, services, and programs.
- Prepare financial analysis to support county operations.
- Oversee preparation of Board of Supervisors meeting agendas and minutes, maintain all official records, and support the Assessment Appeals Board as Clerk of the Board of Supervisors.
- Review, monitor, and prepare recommendations for federal and state legislation.
- Review and provide oversight of countywide position allocations.
- Work collaboratively with the General Services Agency and Capital Projects to set priorities for the Capital Improvement Plan.
- Administer contracts as directed by the Board of Supervisors.
- Review, implement, and monitor Tulare County's adopted Business Plan.

Clerk of the Board

- Prepare, publish, and distribute the Board's agenda.
- Clerk all Board of Supervisors meetings and record legislative actions. Process and maintain all agreements, ordinances, and resolutions resulting from the Board's actions.
- Maintain and update rosters for appointments to boards, commissions, and special districts.
- Provide administrative support to the Assessment Appeals Board relative to the functioning of the assessment appeals process as required by the mandated guidelines of the State Legislature.
- Maintain and update the Tulare County Ordinance Code.
- Maintain copies of the Conflict of Interest – Form 700 Statements for department heads. Prepare annual notifications for the requirement for filing Conflict of Interest Form 700 – Statement of Economic Interests. Conduct the Biennial Code Review (even years), maintain files, and respond to questions related to the Conflict of Interest Disclosure process.
- Receive and process all claims filed against the county.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Support and fund the County's Capital Improvement Plan (CIP) to include public safety projects.

- **Objective 1:** Support projects identified in the County's CIP for law enforcement. **Results:** This objective was completed.
- **Objective 2:** Support projects identified in the County's CIP for Fire. **Results:** This objective was completed.
- **Objective 3:** Provide administrative and funding support for the County's CIP as adopted by the Board of Supervisors. **Results:** This objective was completed.

Economic Well-Being

Goal 1: Finalize the County of Tulare ARPA Recovery Plan to maximize resources to address the negative impacts caused by the Covid-19 pandemic.

- **Objective 1:** Align the Final Recovery Plan with the Final Rule guidelines set forth by the U.S Department of the Treasury. **Results:** This objective was completed.
- **Objective 2:** Establish a process for the annual collection of data and updates for ARPA-funded projects and programs. **Results:** This objective was completed.

Organizational Performance

Goal 1: Undertake a joint review of the County of Tulare Financial Policies with the Auditor-Controller.

- **Objective 1:** Review County of Tulare Financial Policies with the Auditor-Controller/Treasure-Tax Collector's Office for appropriateness, best practices, and comparability with other jurisdictions by June 2023. **Results:** This objective was partially completed. Discussions with the Auditor's Office and the CAO's Office started in April regarding updating and the review of the County's Financial Policies. A scheduled meeting in June of 2023 will outline possible updates and changes, which will be brought back to the Board of Supervisors for approval in FY 2023/24.

Other Accomplishments in FY 2022/23

- Supported Tulare County's Economic Development program and activities.
- Funded the countywide Capital Improvement Plan and projects.
- Transferred one-time funding towards IT infrastructure and special projects.
- Replenished the Election Trust Fund in anticipation of the upcoming elections.
- Funded Fire equipment and vehicles.
- Funded an additional Cost of Living salary increase due to historical inflation for County employees.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Support and fund the County's Capital Improvement Plan (CIP) to include public safety projects.

- **Objective 1:** Support projects identified in the County's CIP for law enforcement.
- **Objective 2:** Support projects identified in the County's CIP for Fire.
- **Objective 3:** Provide administrative and funding support for the County's CIP as adopted by the Board of Supervisors.

Economic Well-Being

Goal 1: Modify and update the County of Tulare ARPA Recovery Plan to maximize and shift resources to address the negative impacts caused by the Covid-19 pandemic.

- **Objective 1:** Prepare and present the annual collection of year-end data and updates for the Tulare ARPA Recovery Plan to the Board of Supervisors.

Organizational Performance

Goal 1: Undertake a joint review of the County of Tulare Financial Policies with the Auditor-Controller.

- **Objective 1:** Review County of Tulare Financial Policies with the Auditor-Controller/Treasure-Tax Collector's Office for appropriateness, best practices, and comparability with other jurisdictions.

Budget Request

The Requested Budget represents an overall increase of \$239,302 or 18% in expenditures and an overall decrease Of \$106,460 or 19% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$345,762 or 43% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$202,195 primarily based on annual cost of living adjustment and department reorganization.
- Other Charges will increase \$45,421 primarily based on increases in Internal Services charges in general liability insurance and utilities.
- Other Financing Uses will increase \$11,254 primarily based on solar energy lease charges.
- Revenue Projections will decrease \$106,460 primarily based on changes to the Countywide Cost Allocation Plan.

Staffing changes reflected in the Requested Budget include the following:

- Amend 2 FTE Positions to better meet the needs of the department.
 - 2 Senior Administrative Analysts to CAO Analyst III
- Reclass 4 FTE Positions to better meet the needs of the department.
 - 2 Senior Administrative Analyst to CAO Analyst III
 - 1 Principal Administrative Analyst to CAO Analyst, Principal
 - 1 Budget Technician to Staff Services Analyst III

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

General Services Agency

Brooke Sisk

Director

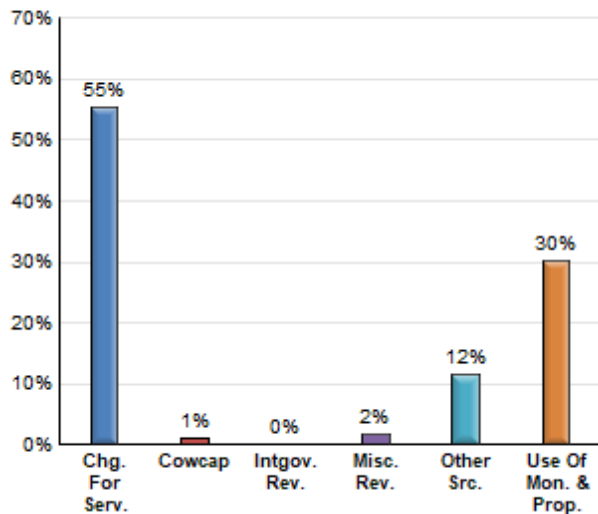
Fund: 001

Agency: 087

SUMMARY OF APPROPRIATIONS AND REVENUES

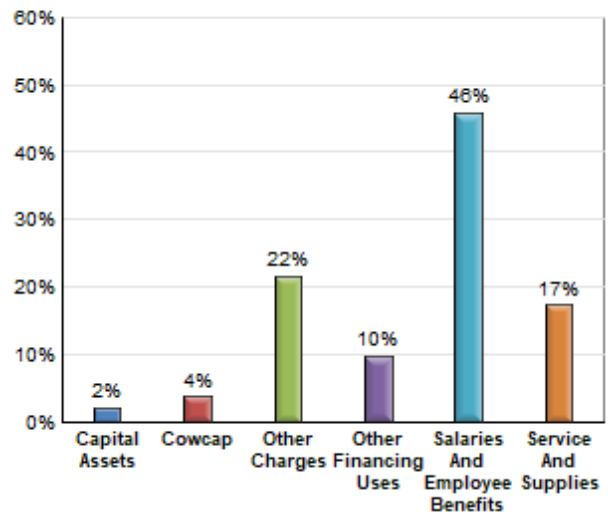
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Communications | \$96,374 | \$101,143 | \$117,875 | \$16,732 |
| Cultural Services | \$446,039 | \$521,182 | \$619,909 | \$98,727 |
| Property Manangement | \$3,775,023 | \$3,744,391 | \$4,941,220 | \$1,196,829 |
| Recreation Facilities | \$2,681,700 | \$3,290,571 | \$4,914,025 | \$1,623,454 |
| TOTAL ACTIVITY APPROPRIATIONS | \$6,999,136 | \$7,657,287 | \$10,593,029 | \$2,935,742 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$81,398 | \$213,612 | \$214,158 | \$546 |
| Cowcap | \$212,502 | \$446,075 | \$477,902 | \$31,827 |
| Other Charges | \$1,012,113 | \$1,269,970 | \$2,212,779 | \$942,809 |
| Other Financing Uses | \$780,436 | \$658,307 | \$1,033,424 | \$375,117 |
| Salaries And Employee Benefits | \$3,561,902 | \$4,141,224 | \$4,833,310 | \$692,086 |
| Service And Supplies | \$1,350,785 | \$928,099 | \$1,821,456 | \$893,357 |
| TOTAL APPROPRIATIONS: | \$6,999,136 | \$7,657,287 | \$10,593,029 | \$2,935,742 |
| REVENUES | | | | |
| Charges For Current Serv | \$2,188,744 | \$2,764,863 | \$3,221,297 | \$456,434 |
| Cowcap | \$- | \$- | \$64,242 | \$64,242 |
| Intergovernmental Revenue | \$309,948 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$24,107 | \$- | \$96,200 | \$96,200 |
| Other Financing Sources | \$86,820 | \$- | \$669,406 | \$669,406 |
| Rev. from Use of Money & Prop | \$1,210,250 | \$1,149,996 | \$1,756,955 | \$606,959 |
| TOTAL REVENUES | \$3,819,869 | \$3,914,859 | \$5,808,100 | \$1,893,241 |
| NET COUNTY COST | \$3,179,267 | \$3,742,428 | \$4,784,929 | \$1,042,501 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The General Services Agency (GSA) is comprised of several divisions, each of which provides services to the public and other departments. The divisions of GSA include Administration, Courier, Museum, Parks and Recreation, and Property Management. GSA Administration provides support services to several of the County's Internal Service Funds (ISF), including Custodial Services; Grounds Services; Facilities; Fleet Services; Print, Mail, Copier Services; Utilities; and the Capital Projects Division, which allows the provision of reliable, customer-driven services, which produce safe, healthy, and welcoming environments, and enable the efficient and effective delivery of county services to the public.

Core Functions

- The Administration Division pays vendors for services provided, provides financial reports to management, provides personnel support to each division, and performs a variety of analytical functions.
- The Courier Division oversees the delivery of interoffice mail to departments, contracts for services and manages the courier program to ensure effective receipt of mail packages.
- The Museum Division protects, preserves, and promotes a shared understanding of Tulare County's past and its place in the future by providing the community with innovative, diverse, and engaging exhibits and events.
- The Parks and Recreation Division provides recreational opportunities for those who visit Tulare County Parks by ensuring access to playground and outdoor sports activities in a variety of park settings.
- The Property Management Division is responsible for property acquisition, disposition, lease negotiations, and tenant management. This Division was part of 001-087 in FY 2022/23 and progress on goals and objectives is reported below. In FY 2023/24 it has been moved to a separate budget.

Key Goals and Objectives for FY 2022/23

Economic Well-Being

Goal 1: Identify potential uses for currently vacant or underutilized county property.

- **Objective 1:** Identify options for future use of the former Porterville Courthouse by June 2023. **Results:** This objective was completed.
- **Objective 2:** Locate tenants or County departments to fill approximately 25,000 square feet of vacant space at the Tulare/Akers complex by June 2023. **Results:** This objective was partially completed. This objective was partially completed as some new tenants have been found, but there is still vacant space. This objective will be carried into FY 2023/24.
- **Objective 3:** Secure property for the new Sheriff's substation in Porterville by September 2022. **Results:** This objective was completed.

Quality of Life

Goal 1: Create a cell phone audio tour for the Museum.

- **Objective 1:** Select displays for the audio tour by September 2022. **Results:** This objective was completed.
- **Objective 2:** Create content and record audio by March 2023. **Results:** This objective was completed.
- **Objective 3:** Edit, upload audio content, and create a QR code by May 2023. **Results:** This objective was completed.

Goal 2: Continuously improve the appearance of County parks to ensure a welcoming environment for park patrons.

- **Objective 1:** Complete design of Mooney Grove Park Pond Improvement Project by December 2022. **Results:** This objective was not completed. Due to design delays, this objective will be carried into FY 2023/24.
- **Objective 2:** Begin construction of Mooney Grove Park Pond Improvement Project by June 2023. **Results:** This objective was not completed. Due to design delays, this objective will be carried into FY 2023/24.

Organizational Performance

Goal 1: Pursue strategic initiatives to improve Parks Division effectiveness.

- **Objective 1:** Complete the Tulare County Parks Strategic Plan by March 2023 **Results:** This objective was completed.
- **Objective 2:** Develop and launch the Parks Strategic Outreach Plan programming by June 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Completed arbor repairs at Mooney Grove, Woodville, Alpaugh, and Cutler Parks.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Improve Park's engagement with the community.

- **Objective 1:** Conduct outreach for the corporate sponsorship program by December 2023.
- **Objective 2:** Host an annual fundraising event.

Quality of Life

Goal 1: Create specialized museum programming for middle and high school students.

- **Objective 1:** Select the History Content Standards from each grade level 6-12 that are aligned with the Museum collection by November 2023.
- **Objective 2:** Create lesson plans around the History Content Standards that are selected by May 2024.
- **Objective 3:** Distribute lesson plans to local teachers to use in their classrooms and encourage visits to the Museum by June 2024.

Organizational Performance

Goal 1: Improve Purchasing's effectiveness in contracting for County goods and services.

- **Objective 1:** Update County's ordinance to reflect changes to procurement standards under federal law by September 2023.
- **Objective 2:** Provide training for County departments to enhance awareness and knowledge of the federal procurement process by June 2024.

Budget Request

The Requested Budget represents an overall increase of \$2,935,742 or 38% in expenditures and an overall increase of \$1,893,241 or 48% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$1,042,501 or 28% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$692,086 primarily based on adding FTE positions.
- Services and Supplies will increase \$893,357 primarily based on increase in utilities, special departmental expense, training and travel.
- Other Charges will increase \$942,809 primarily based on an increase in property and liability insurance.
- Revenue Projections will increase \$1,893,241 primarily based on an increase in operating transfer-in and administrative revenue.

Staffing changes reflected in the Requested Budget include the following:

- Add 11 FTE positions.
 - 1 Purchasing Manager
 - 1 Procurement Specialist Supervisor
 - 1 Procurement Specialist III
 - 2 Procurement Specialist II
 - 3 Procurement Technicians
 - 1 Surplus Store Supervisor
 - 1 Surplus Store Clerk
 - 1 Parks & Grounds Worker
- Delete 4 FTE positions.
 - 1 Property Manager
 - 2 Property Specialist III
 - 1 Administrative Aide
- Amend 1 FTE position.
 - 1 Department Secretary B to Department Secretary

Capital asset requests reflected in the Requested Budget include the following:

- 2 Tractors \$160,000
- 1 Mower \$30,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 1 John Deere Gator - \$24,158

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

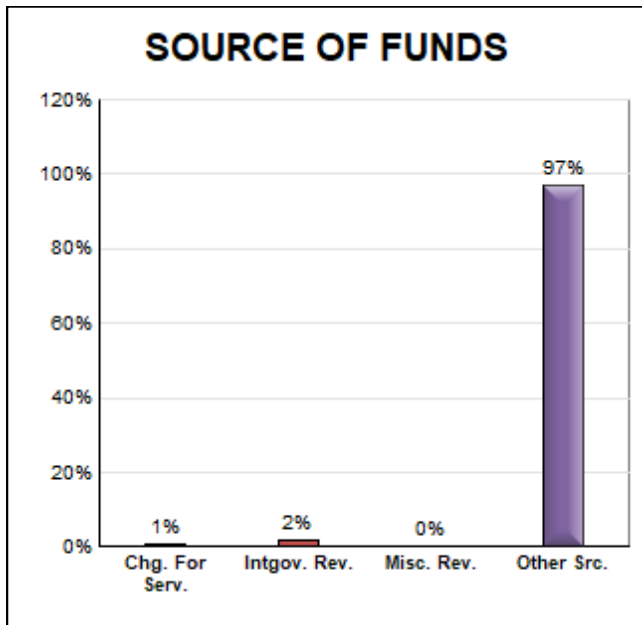
Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

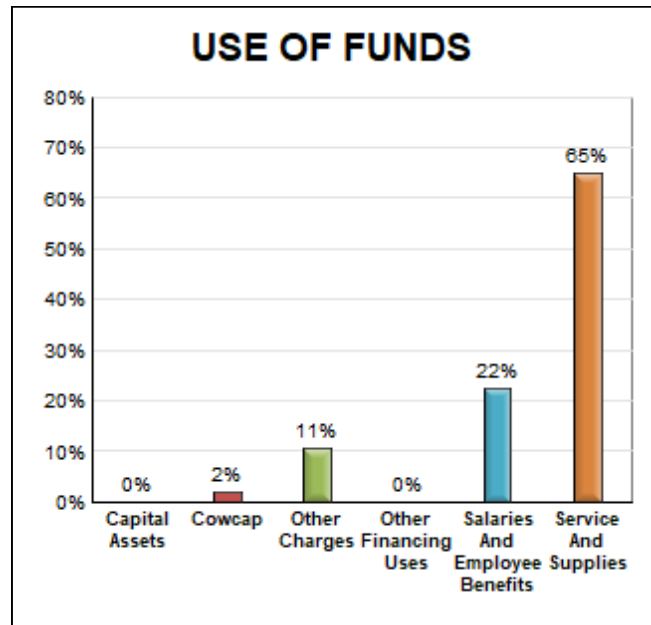
Registrar of Voters

Michelle Baldwin
Registrar of Voters

| Fund: 001 | | | | |
|---|------------------------|-----------------------------|------------------------------|--------------------|
| Agency: 088 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Elections | \$4,304,312 | \$3,952,050 | \$5,085,037 | \$1,132,987 |
| TOTAL ACTIVITY APPROPRIATIONS | \$4,304,312 | \$3,952,050 | \$5,085,037 | \$1,132,987 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$24,575 | \$- | \$- | \$- |
| Cowcap | \$95,089 | \$77,454 | \$112,412 | \$34,958 |
| Other Charges | \$448,629 | \$455,793 | \$504,822 | \$49,029 |
| Other Financing Uses | \$- | \$3,132 | \$1,044 | \$(2,088) |
| Salaries And Employee Benefits | \$1,038,372 | \$1,102,450 | \$1,106,039 | \$3,589 |
| Service And Supplies | \$2,697,647 | \$2,313,221 | \$3,360,720 | \$1,047,499 |
| TOTAL APPROPRIATIONS: | \$4,304,312 | \$3,952,050 | \$5,085,037 | \$1,132,987 |
| REVENUES | | | | |
| Charges For Current Serv | \$226,481 | \$250,000 | \$25,000 | \$(225,000) |
| Intergovernmental Revenue | \$1,715,923 | \$25,000 | \$50,000 | \$25,000 |
| Miscellaneous Revenue | \$13,390 | \$3,000 | \$11,000 | \$8,000 |
| Other Financing Sources | \$1,252,560 | \$2,598,198 | \$2,870,920 | \$272,722 |
| TOTAL REVENUES | \$3,208,354 | \$2,876,198 | \$2,956,920 | \$80,722 |
| NET COUNTY COST | \$1,095,958 | \$1,075,852 | \$2,128,117 | \$1,052,265 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Registrar of Voters is charged with conducting fair and impartial federal, state, local, and school elections as mandated by the State of California Elections Code, Government Code Section 26802.5, Education Code, Health & Safety Code, Water Code, and the Constitution of the United States.

Core Functions

- Conduct elections, as mandated upon the County of Tulare in accordance with the provisions of the California Elections Code, with the highest degree of accuracy, efficiency, and professionalism.
- Maintain voter registration and update files when someone moves or changes their name or political party.
- Provide ballots to our military servicemen and women and civilian voters all over the world.
- File campaign paperwork and documents after carefully proofing for accuracy from candidates and elected officials.
- File and verify state and local initiatives, referenda, and recall petitions.
- Based on district lines and population, set precincts and polling locations for each election. Find new polling sites as needed and survey for Americans with Disabilities Act Compliance. Recruit and train 300-plus poll workers for each election.
- Count vote by mail and poll ballots. Verify each signature on the vote by mail ballots.
- Conduct canvass after each election and check randomly selected one (1) percent of precincts with hand counts. Verify poll rosters.
- Prepare and certify the Statement of Vote to be approved by the Board of Supervisors.
- Ensure the timely filing of campaign disclosure statements and act as filing officer for 87200 Filers Form 700 - Statements of Economic Interests as required by the Fair Political Practices Commission.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Install four new secure, accessible, and locked exterior ballot drop-off boxes within Tulare County.

- **Objective 1:** Determine which four communities have the greatest need for ballot drop-off boxes by August 2022. **Results:** This objective was partially completed. Two (2) locations out of the four were identified to have the greatest need which included Strathmore and Ivanhoe communities.
- **Objective 2:** Publicly notice the proposed ballot drop-off locations and accept public comments on the proposed locations for at least 10 days by August 2022. **Results:** This objective was completed.
- **Objective 3:** Coordinate with County Facilities for the installation of Ballot Drop-off Boxes at the proposed locations by September 2022. **Results:** This objective was completed.

Organizational Performance

Goal 1: Enhance the Registrar of Voters website with software that will provide Spanish translation for all election materials to comply with federal Spanish language requirements.

- **Objective 1:** Research and identify available vendors by July 2022. **Results:** This objective was not completed. Department was unable to secure a vendor that met all requirements and will continue this goal for FY 2023/24
- **Objective 2:** Contract with a vendor to provide translation services by August 2022. **Results:** This objective was not completed. Department was unable to secure a vendor that met all requirements and will continue this goal for FY 2023/24.
- **Objective 3:** Work with TCICT to install the necessary software by August 2022. **Results:** This objective was not completed. This objective was dependent on completing objectives one and two.

Other Accomplishments in FY 2022/23

- Provided mountain-area poll sites with the same voting experience as other polling locations by providing laptops with internet connectivity with live updated information.

Key Goals and Objectives for FY 2023/24

Quality of Life

Goal 1: Provide an educational Candidate Seminar for the 2024 General Election to all special districts, city council members, school districts, and individuals interested in running for office.

- **Objective 1:** Prepare a Candidate Seminar Flyer that will be posted on the department website, and social media, and mailed out to current incumbents by April 2024.
- **Objective 2:** Collaborate with County Counsel and the Clerk of the Board to create a PowerPoint presentation by May 2024.
- **Objective 3:** Conduct ten (10) separate Candidate Seminars by June 2024.

Organizational Performance

Goal 1: Update, reorganize and streamline the Poll Worker Handbook for the 2024 elections.

- **Objective 1:** Draft and finalize the new step-by-step instructions, for each poll worker position, in a flow chart visual presentation to help poll workers follow instructions and problem solve more quickly under pressure by October 2023.
- **Objective 2:** Print new Poll Worker Handbooks to be used for training by January 2024.

Goal 2: Enhance the Registrar of Voters website with software that will provide Spanish translation for all election materials to comply with federal Spanish language requirements.

- **Objective 1:** Research and identify available vendors by July 2023.
- **Objective 2:** Contract with a vendor to provide translation services by August 2023.
- **Objective 3:** Work with TCICT to install the necessary software.

Budget Request

The Requested Budget represents an overall increase of \$1,132,987 or 29% in expenditures and an overall increase of \$80,722 or 3% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$1,052,265 or 98% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$1,047,499 primarily based on new election equipment.
- Other Charges will increase \$49,029 primarily based on the move from Government Plaza to Tulare/Akers Professional Development
- Other Financing Uses will decrease \$2,088 primarily based on the move from Government Plaza to Tulare/Akers Professional Development.
- Countywide Cost Allocation Plan will increase \$34,958 primarily based on changes in the Plan.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Central Telephone Services

Joe Halford

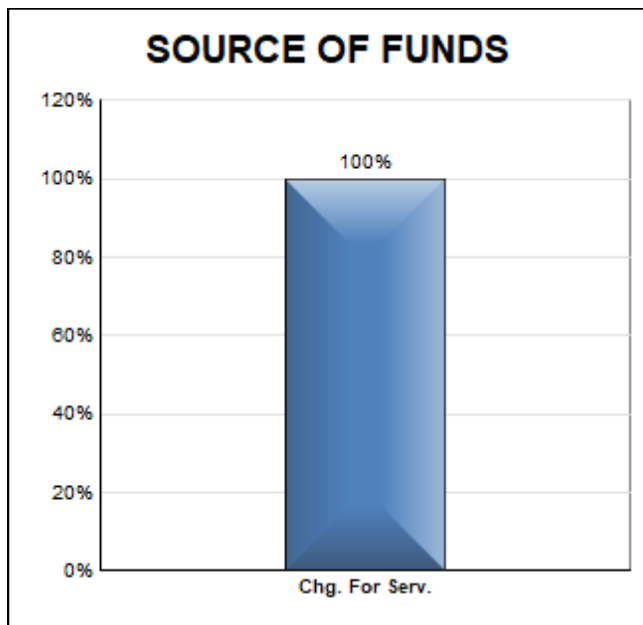
Information and Communications Technology Director

Fund: 001

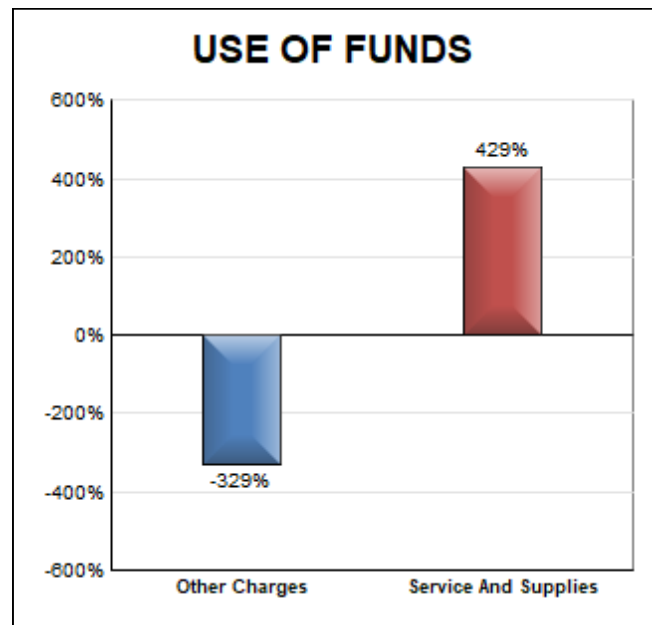
Agency: 091

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|-------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Communications | \$459,609 | \$598,075 | \$555,366 | \$(42,709) |
| TOTAL ACTIVITY APPROPRIATIONS | \$459,609 | \$598,075 | \$555,366 | \$(42,709) |
| APPROPRIATIONS: | | | | |
| Other Charges | \$(1,385,400) | \$(1,786,007) | \$(1,825,148) | \$(39,141) |
| Service And Supplies | \$1,845,009 | \$2,384,082 | \$2,380,514 | \$(3,568) |
| TOTAL APPROPRIATIONS: | \$459,609 | \$598,075 | \$555,366 | \$(42,709) |
| REVENUES | | | | |
| Charges For Current Serv | \$459,610 | \$598,075 | \$555,366 | \$(42,709) |
| TOTAL REVENUES | \$459,610 | \$598,075 | \$555,366 | \$(42,709) |
| NET COUNTY COST | \$(1) | \$0 | \$0 | \$0 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Tulare County Information and Communications Technology Department (TCiCT) collaborates with private industry to provide the primary means of communication between Tulare County staff and the public.

Core Functions

- Management of relations with telecommunications service providers for voice and data communications to ensure that the County is “Open for Business.”
- Purchase of voice and data communications equipment.
- Create public value through efficient and effective services to county departments relating to the allocation of telephone bills, refund requests, ordering new lines, canceling of unused lines, and other cost savings activities.

Key Goals and Objectives Results in FY 2022/23

Economic Well-Being

Goal 1: Review and maintain accurate telephone billing to ensure consistent charges to the various departments.

- **Objective 1:** Perform a service audit to identify cost-savings countywide by June 2023. **Results:** This objective was completed.
- **Objective 2:** Perform an equipment audit of Voice over Internet Protocol (VoIP) to determine device end-of-life and communicate replacement costs and a funding plan with all departments by June 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Engaged with a third party to document Voice Over Internet Protocol (VoIP) architecture and configurations due to staffing changes.
- Successfully provided emergency telephony services to support First Responder efforts during the 2023 March Storms.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Review and maintain accurate telephone billing to ensure consistent charges to the various departments.

- **Objective 1:** Perform an internal telephony service audit to identify cost savings countywide.
- **Objective 2:** Perform an equipment audit of Voice Over Internet Protocol (VoIP) to determine device end-of-life and communicate replacement costs and a funding plan with all departments.
- **Objective 3:** Review additional telephony analysis options and vendors to identify possible telephony cost savings through enterprise-wide strategic adjustments.

Budget Request

The Requested Budget represents an overall decrease of \$42,709 or less than 7% in expenditures and an overall decrease of \$42,709 or less than 7% in revenues when compared with the FY 2022/23 Final Budget.

County Administrator’s Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Capital Acquisitions

Cass Cook

Auditor-Controller/Treasurer-Tax Collector

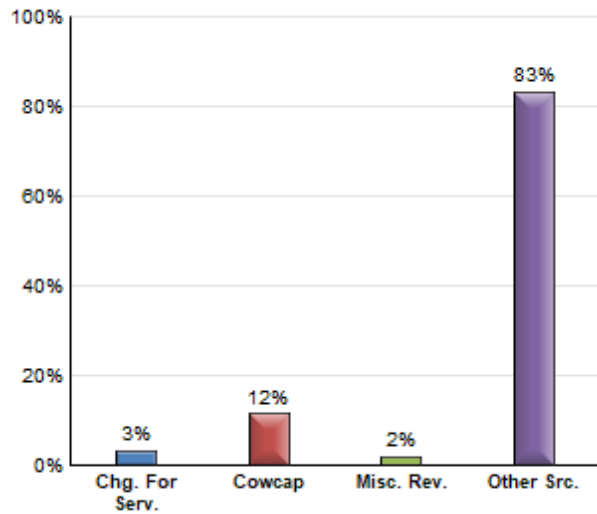
Fund: 001

Agency: 095

SUMMARY OF APPROPRIATIONS AND REVENUES

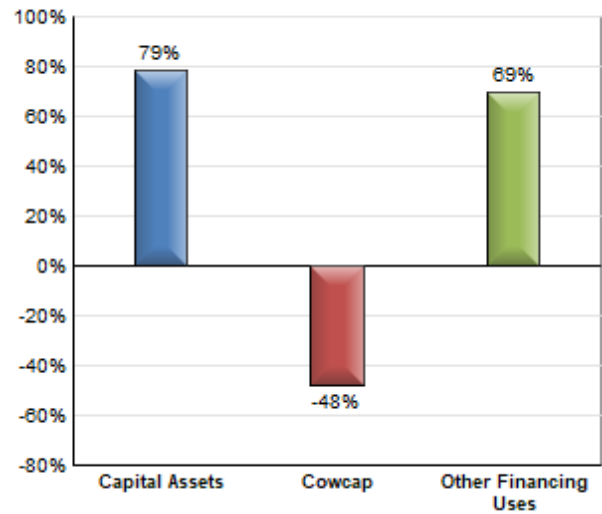
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Debt Services | \$500,367 | \$774,245 | \$794,259 | \$20,014 |
| Legislative And Administrative | \$1,650,881 | \$2,083,482 | \$3,922,995 | \$1,839,513 |
| TOTAL ACTIVITY APPROPRIATIONS | \$2,151,248 | \$2,857,727 | \$4,717,254 | \$1,859,527 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$1,650,881 | \$2,183,482 | \$4,022,995 | \$1,839,513 |
| Cowcap | \$(3,065,681) | \$(3,129,689) | \$(3,027,970) | \$101,719 |
| Other Financing Uses | \$3,566,048 | \$3,803,934 | \$3,722,229 | \$(81,705) |
| TOTAL APPROPRIATIONS: | \$2,151,248 | \$2,857,727 | \$4,717,254 | \$1,859,527 |
| REVENUES | | | | |
| Charges For Current Serv | \$158,795 | \$154,083 | \$149,689 | \$(4,394) |
| Cowcap | \$341,572 | \$520,162 | \$544,570 | \$24,408 |
| Miscellaneous Revenue | \$- | \$100,000 | \$100,000 | \$- |
| Other Financing Sources | \$1,650,881 | \$2,083,482 | \$3,922,995 | \$1,839,513 |
| TOTAL REVENUES | \$2,151,248 | \$2,857,727 | \$4,717,254 | \$1,859,527 |
| NET COUNTY COST | \$0 | \$0 | \$0 | \$0 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Capital Acquisitions budget is used to record the payment for all capital assets, including buildings, vehicles, and equipment, obtained by the County through capital leases or other long-term financial proceeds.

Budget Request

The Requested Budget represents an overall increase of \$1,859,527 or 65% in expenditures and an overall increase of \$1,859,527 or 65% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Capital Assets will increase \$1,839,513 primarily based on additional vehicles purchased through the use of the Internal Borrowing Program.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$101,719 primarily based on changes in the plan.
- Revenue Projections will increase \$1,859,527 primarily based on payments received for vehicle acquisition.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

District Attorney

Tim Ward
District Attorney

Fund: 001

Agency: 100

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|--------------------|
| Judicial | \$27,451,840 | \$29,624,861 | \$32,444,412 | \$2,819,551 |
| Other Protection | \$266,617 | \$313,298 | \$314,221 | \$923 |
| TOTAL ACTIVITY APPROPRIATIONS | \$27,718,457 | \$29,938,159 | \$32,758,633 | \$2,820,474 |

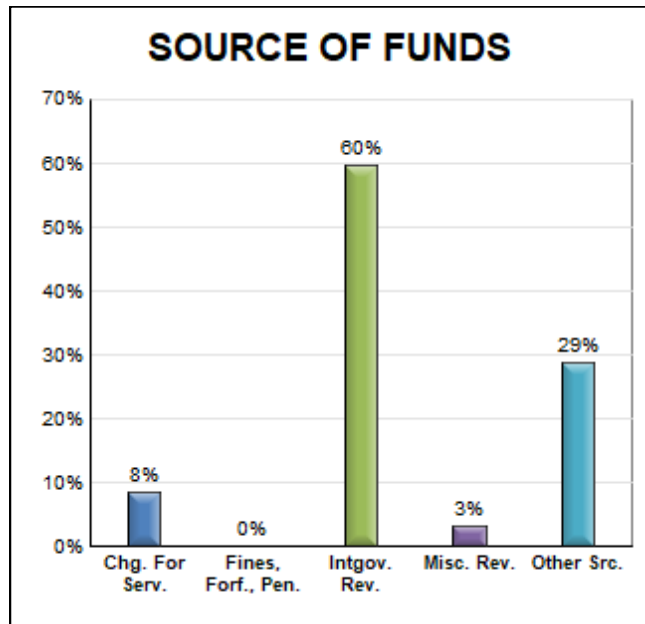
APPROPRIATIONS:

| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|--------------------|
| Capital Assets | \$151,485 | \$290,856 | \$359,640 | \$68,784 |
| Cowcap | \$619,447 | \$564,904 | \$628,951 | \$64,047 |
| Other Charges | \$1,153,131 | \$1,049,398 | \$1,155,703 | \$106,305 |
| Other Financing Uses | \$1,477,192 | \$3,806 | \$3,805 | \$(1) |
| Salaries And Employee Benefits | \$21,251,180 | \$25,046,129 | \$27,113,813 | \$2,067,684 |
| Service And Supplies | \$3,066,022 | \$2,983,066 | \$3,496,721 | \$513,655 |
| TOTAL APPROPRIATIONS: | \$27,718,457 | \$29,938,159 | \$32,758,633 | \$2,820,474 |

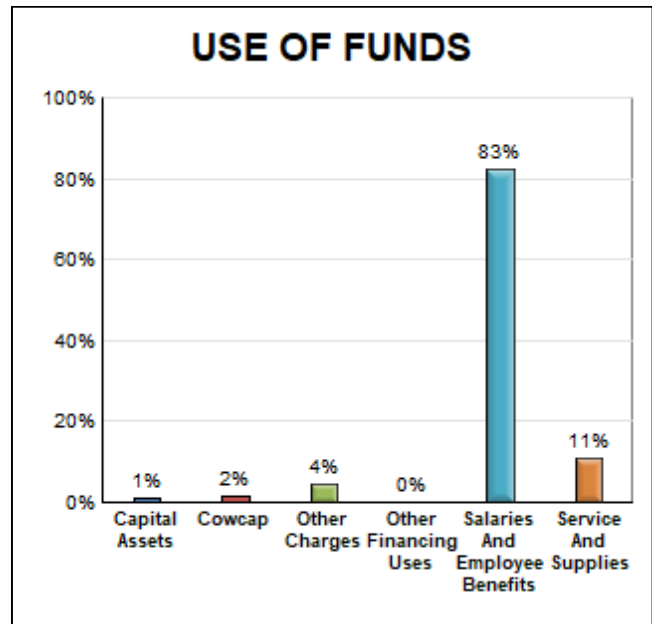
REVENUES

| | | | | |
|----------------------------|--------------------|--------------------|--------------------|------------------|
| Charges For Current Serv | \$389,861 | \$389,181 | \$485,759 | \$96,578 |
| Fines, Forfeit., Penalties | \$31 | \$501 | \$501 | \$- |
| Intergovernmental Revenue | \$3,765,366 | \$4,044,592 | \$3,416,600 | \$(627,992) |
| Miscellaneous Revenue | \$35,716 | \$139,286 | \$182,610 | \$43,324 |
| Other Financing Sources | \$656,215 | \$758,729 | \$1,644,895 | \$886,166 |
| TOTAL REVENUES | \$4,847,189 | \$5,332,289 | \$5,730,365 | \$398,076 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|--------------------|
| NET COUNTY COST | \$22,871,268 | \$24,605,870 | \$27,028,268 | \$2,422,398 |
|------------------------|---------------------|---------------------|---------------------|--------------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The District Attorney is an elected official and is part of the Executive Branch of government. The District Attorney is the public prosecutor and the chief law enforcement officer for the County, prosecuting all criminal cases – adult and juvenile. No one may institute criminal proceedings without the concurrence, approval, or authorization of the District Attorney. The District Attorney also provides advice and assistance to the Grand Jury in its investigation of crime.

Necessary expenses incurred by the District Attorney, in the detection and prosecution of crime, become county charges.

The District Attorney may sponsor, supervise, or participate in any project or program to improve the administration of justice. The jurisdiction of the District Attorney extends to all places and locations within the county, including within the boundaries of incorporated cities. In the enforcement of the law and in the exercise of the powers for which he is elected, the District Attorney acts as both a county officer and a state officer.

The District Attorney is also responsible for the investigation of crime. Such activities are inseparable from the prosecution function. Local police departments and the County Sheriff's Department usually conduct routine investigations. Especially complex, specialized, and sensitive investigations mostly fall to the District Attorney. Examples include police-involved criminal activity, political corruption, and major economic crimes. Grand Jury investigations and post-filing criminal investigations are also the responsibility of the District Attorney.

Core Functions

The core function of the District Attorney's Office is to prosecute crimes and hold offenders accountable for their actions. The District Attorney's Office is divided into three bureaus: Criminal Prosecution – Special, Criminal Prosecution - General, and Investigations.

Bureau of Criminal Prosecutions - Special

The Bureau of Criminal Prosecutions - Special is responsible for the Gang Violence Division, the Crimes Against Children Division, the Financial Crimes Division, the Special Crimes Division, and the Special Operations Division. These cases are handled by the same prosecutor from the time of filing until the case is concluded in court.

The Gang Violence Division handles all cases of gang violence in which the District Attorney has filed the specific enhancement alleging the crime is one involving a criminal street gang. The Crimes Against Children Division handles all cases of child homicide, child molestation, and physical child abuse. The Financial Crimes Division handles white-collar crime, workers' compensation fraud, auto insurance fraud, welfare fraud, and consumer fraud. The Special Crimes Division handles sexual assault, rural crime, domestic violence, auto theft, and elder abuse cases. The Special Operations Division consists of the Case Processing Unit, Information Technology (IT) Unit, and Victim/Witness Center.

- The Case Processing Unit consists of legal office assistants assigned between five separate offices responsible for the processing of all criminal cases.
- The IT Unit oversees the department computers, case management system, servers, and e-mail. The unit staff are the first point of contact in resolving all internal IT issues.
- The Victim/Witness Center provides a full range of comprehensive services to victims of crime in the County.

Bureau of Criminal Prosecutions - General

Cases not handled by a special prosecutor fall within the Bureau of Prosecutions - General. The Visalia Prosecutions Division, the Porterville Prosecutions Division, and the Juvenile Division handle them. This bureau is also responsible for the Special Projects Division, Budget and Fiscal Unit, and the Grant Administration Unit.

The Visalia Prosecutions Division consists of two teams. These teams file all misdemeanor and felony complaints, handle all misdemeanor and preliminary hearing calendars, and prosecute all felony trials not handled by a special prosecutor, all in the Visalia courthouse. The Porterville Prosecutions Division handles all felony and misdemeanor prosecutions in the southern part of the County at the Porterville courthouse. The Juvenile Division handles all juvenile prosecutions. The Special Projects Division consists of the Training and Staff Development Unit, the Human Resources Unit, the Forensic Mental Health Unit, and the Public Administration Unit. The Budget and Fiscal Unit handles an approximately \$32 million budget and payroll services for over 200 employees. The Grant Administration Unit is responsible for the administration of all grant funds. The unit manages over \$3,000,000 in grant funds annually to help offset the cost of investigating and prosecuting criminal cases.

Bureau of Investigations

The Bureau of Investigations is comprised of experienced police professionals with a variety of law enforcement expertise. Supporting the department's mission of quality service to prosecutors and justice for victims of crime is an outstanding cadre of professional staff members comprised of clerical personnel and investigator technicians and assistants.

The department's criminal investigators are responsible for a variety of crime types. The department has a robust Complex Cases Unit, which encompasses public integrity cases, crimes against police officers, and cold case homicides. The Digital Forensics Unit processes hundreds of computers each year in criminal cases. The Crimes Against Persons and Trial Preparation Unit is responsible for human trafficking investigations, sex crimes, child abuse, and child abduction, among other violent crimes.

The department also has an active Rural Crimes unit, protecting our farmers and ranchers from theft. The department has a variety of fraud-related units (real estate, auto insurance, workers' compensation insurance, welfare, and consumer fraud) working diligently to hold criminals responsible for their crimes. Leading these investigations is a management team comprised of forward-thinking supervisors who have both a depth of law enforcement experience and a commitment to continuous improvement.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Implement a FOCUS Program, collaborating with Tulare County Department of Education and local law enforcement.

- **Objective 1:** Coordinate with Stanislaus County Department of Education as a resource to develop program applications that have been proven to be effective and could be used in Tulare County by August 31, 2022. **Results:** This objective was partially completed. The Tulare County District Attorney Victim Witness Bureau has been in contact with the Stanislaus County Department of Education regarding the Focus program and the use of the digital app. The District Attorney I.T. Manager is still working with Stanislaus County's I.T. Department to determine compatibility and hosting issues for the applications that would be exchanged.
- **Objective 2:** Identify community partners and prepare a collaborative agreement for approval by December 31, 2022. **Results:** This objective was not completed. This objective will not be completed until the infrastructure and digital applications are operational. Issues with compatibility and hosting the digital applications will be resolved by June 2023, which will allow this objective to move forward.
- **Objective 3:** Develop the FOCUS smartphone application, with the assistance of Stanislaus County, to program the Department database relevant to Tulare County schools and law enforcement agencies. **Results:** This objective was partially completed. The District Attorney's I.T. Manager continues to coordinate with Stanislaus County's I.T. Department to determine compatibility and hosting issues for the applications that would be exchanged. These issues should be resolved by June 2023.

Quality of Life

Goal 1: Certify instructors and implement a CPR certification course for all District Attorney employees.

- **Objective 1:** Identify and certify four CPR instructors by June 30, 2023. **Results:** This objective was partially completed. Two investigators completed a California POST-certified instructor course for first aid/CPR.
- **Objective 2:** Procure necessary equipment to CPR train employees every two years or as required. **Results:** This objective was completed.
- **Objective 3:** Establish a CPR training program available for all District Attorney employees by June 30, 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Transition sworn personnel to the new handgun weapon system, including modernized optics.

- **Objective 1:** Procure 50 new Sig Sauer P320 handguns, holsters, mountable flashlights, and red dot optics. **Results:** This objective was completed.
- **Objective 2:** Send two investigators to a pistol-mounted optics transition instructor course for the transition from iron sights to red dot optics. **Results:** This objective was completed.
- **Objective 3:** Develop and implement a transition weapon system course for all sworn personnel to deploy the new handguns by June 30, 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- The new Tulare County District Attorney Bureau of Investigations Computer Lab was completed and went live on September 30, 2022. This enhancement to the Department's digital forensic capabilities has allowed investigators to complete over 850 digital device examinations.
- Participated in 37 TV, radio, and podcast interviews; distributed 77 press releases; has the largest Facebook following of any District Attorney's Office in California (21,700+) with 3.25 million Facebook post views.
- Provided services and assistance to 13,420 victims of crime and 7,907 general grant crimes, 1,097 elder/dependent adult abuse victims, 736 victims of violence against men and women, 23 victims of human trafficking, and 3,657 Spanish-speaking victims.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Development of a Forensic Fraud Unit to better serve victims, successfully investigate, and prosecute complex financial crimes, and further support law enforcement partners in the investigation of these labor-intensive, complex investigations.

- **Objective 1:** Partner with local, state, and federal agencies in complex financial investigations to provide better service for, victims in Tulare County.
- **Objective 2:** Establish outreach efforts with community and civic organizations, businesses, and consumers to educate them on the latest trends in financial crimes so they can better protect themselves and make informed choices to prevent victimization.
- **Objective 3:** Investigators assigned to the unit will seek out and complete advanced training and certifications related to complex financial investigations to enhance investigative capabilities and expertise.

Goal 2: Develop a training plan focusing on specialized areas to expand the expertise in the investigator's field and enhance courtroom testimony.

- **Objective 1:** Identify two investigators to complete advanced firearm training to establish credentials and certifications to be recognized as expert witnesses for firearm-related issues in court.
- **Objective 2:** Identify two investigators to complete training courses through the National White Collar Crime Center to become recognized as Certified Economic Crime Forensic Examiners.
- **Objective 3:** Establish one area where investigative staff can expand their expertise to serve as resources for investigations, court purposes, and other law enforcement agencies.

Organizational Performance

Goal 1: Develop and implement a California POST-certified Perishable Skills program to satisfy biennial required training for sworn personnel.

- **Objective 1:** Develop, certify, and implement an Arrest and Control course that will satisfy the Perishable Skills requirement.
- **Objective 2:** Develop, certify, and implement a Firearms course that will satisfy the Perishable Skills requirement.
- **Objective 3:** Develop, certify, and implement a Precision Driving course that will satisfy the Perishable Skills requirements.

Budget Request

The Requested Budget represents an overall increase of \$2,820,474 or 9% in expenditures and an overall increase Of \$398,076 or 7% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$2,422,398 or 10% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$2,067,684 primarily based on the Mid-Year salary increases associated with the Department attorney restructure.
- Services and Supplies will increase \$513,655, primarily based on an increase due to intangible software and license fees.
- Other Charges will increase by \$106,305 primarily based on Workers Comp insurance, Property insurance, General Liability insurance, Data processing, Utilities, Motor pool, Print, and Mail charges.
- Capital Assets will increase by \$68,784, primarily based on a request for replacement vehicles.
- Countywide Cost Allocation Plan (COWCAP) Charges will increase by \$64,047 primarily based on the changes in the Plan.
- Revenue Projections will increase \$398,076 primarily based on an increase in operating transfers from other departments and the state grants.

Staffing changes reflected in the Requested Budget include the following:

- Delete 10 FTE positions to offset Department attorney restructure.
 - 9 Attorney - Senior, DA/PD
 - 1 Attorney - Supervisor
- Reclass 5 FTE positions to align position titles with other Bureau of Investigations agencies.
 - 4 Investigator - District Atty, Sup to District Attorney - Investigative Sergeant
 - 1 Investigator - Welfare, Supv to District Attorney - Welfare Investigative Sergeant
- Adjust Salary to one classification to align salary equal to the Civil Office Assistant Series.
 - Legal Office Assistant Supervisor (2%)

Capital asset requests reflected in the Requested Budget include the following:

- 4 replacement vehicles - \$168,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 4 replacement vehicles - \$191,640

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Health and Human Services Agency

Donna Ortiz

Director

Fund: 001

Agency: 142

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|----------------------|----------------------------|-----------------------------|---------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Administration | \$97,748,706 | \$124,992,820 | \$135,685,559 | \$10,692,739 |
| Aid Programs | \$150,668,154 | \$185,489,166 | \$188,224,374 | \$2,735,208 |
| Care Of Court Wards | \$33,538,784 | \$48,068,132 | \$45,110,124 | \$(2,958,008) |
| Health | \$145,174,108 | \$179,009,530 | \$241,718,084 | \$62,708,554 |
| Hospital Care | \$65,715,775 | \$85,064,714 | \$100,122,507 | \$15,057,793 |
| Other Protection | \$12,022,129 | \$14,521,656 | \$16,461,542 | \$1,939,886 |
| Veterans' Services | \$402,497 | \$481,720 | \$529,385 | \$47,665 |
| TOTAL ACTIVITY APPROPRIATIONS | \$505,270,153 | \$637,627,738 | \$727,851,575 | \$90,223,837 |

APPROPRIATIONS:

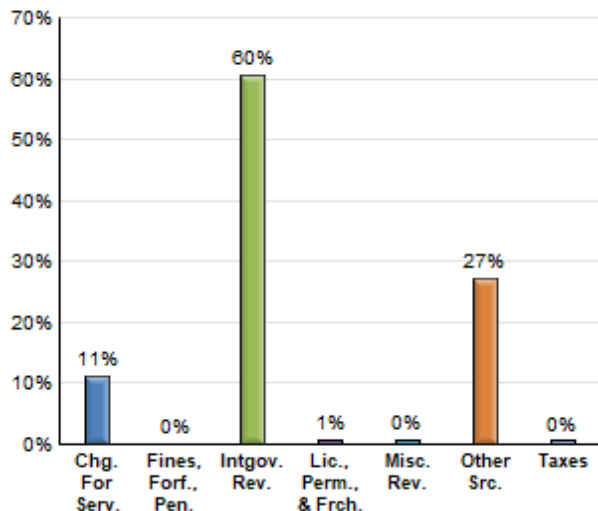
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|--------------------------------|----------------------|----------------------|----------------------|---------------------|
| Capital Assets | \$916,219 | \$1,898,068 | \$1,976,106 | \$78,038 |
| Cowcap | \$5,009,101 | \$4,911,420 | \$5,843,767 | \$932,347 |
| Other Charges | \$191,874,630 | \$231,207,789 | \$239,502,420 | \$8,294,631 |
| Other Financing Uses | \$18,888,552 | \$17,305,975 | \$25,348,401 | \$8,042,426 |
| Salaries And Employee Benefits | \$144,644,373 | \$174,596,983 | \$189,874,756 | \$15,277,773 |
| Service And Supplies | \$143,937,278 | \$207,707,503 | \$265,306,125 | \$57,598,622 |
| TOTAL APPROPRIATIONS: | \$505,270,153 | \$637,627,738 | \$727,851,575 | \$90,223,837 |

REVENUES

| | | | | |
|---------------------------|----------------------|----------------------|----------------------|---------------------|
| Charges For Current Serv | \$44,499,143 | \$58,802,781 | \$78,849,129 | \$20,046,348 |
| Fines,Forfeit.,Penalties | \$178 | \$259 | \$260 | \$1 |
| Intergovernmental Revenue | \$303,758,703 | \$370,992,377 | \$429,510,023 | \$58,517,646 |
| Lic.,Permits & Franchise | \$3,000,488 | \$3,969,268 | \$4,233,930 | \$264,662 |
| Miscellaneous Revenue | \$8,027,346 | \$3,575,845 | \$2,934,054 | \$(641,791) |
| Other Financing Sources | \$125,393,951 | \$179,217,640 | \$192,500,820 | \$13,283,180 |
| Taxes | \$3,575,477 | \$4,054,738 | \$2,808,529 | \$(1,246,209) |
| TOTAL REVENUES | \$488,255,286 | \$620,612,908 | \$710,836,745 | \$90,223,837 |

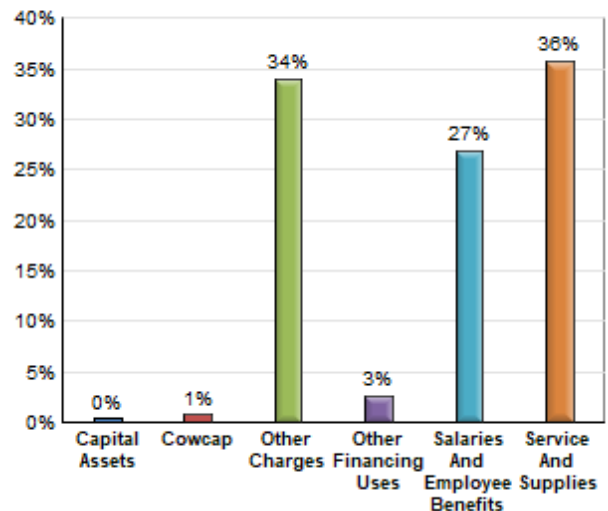
| | | | | |
|------------------------|---------------------|---------------------|---------------------|------------|
| NET COUNTY COST | \$17,014,867 | \$17,014,830 | \$17,014,830 | \$0 |
|------------------------|---------------------|---------------------|---------------------|------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Broadly speaking, the purpose of the Tulare County Health & Human Services Agency (HHSA) is to provide a wide array of services to enhance Tulare County residents' lives. To quote the Mission Statement, HHSA is "dedicated to protecting and strengthening the well-being of the community through the development of effective policies, practices, and services delivered in a culturally and linguistically competent manner." HHSA is comprised of Administration, Fiscal Operations, Human Services, Mental Health, and Public Health. Together they work collaboratively to improve, promote, and protect the physical and mental health of residents by preventing disease, promoting healthy lifestyles, and encouraging self-sufficiency.

Core Functions

- Supports services and policies that are: collaborative, community-driven, and evidence-based.
- Promotes service delivery that is: culturally competent, respectful, and a model of excellence.
- Supports a work environment that demonstrates diversity, integrity, accountability, teamwork and mutual respect, and staff development and recognition.

Administration provides strategic leadership and broad oversight of the four branches and directs human resources, public information, and community outreach. Tulare County's Office of Emergency Services (OES), which is the County's emergency management agency, also falls under Administration.

In FY21/22, the Integrated Services Division was added under Administration to support the Agency's collaborative efforts across branches and among community partners. Integrated Services will house the Enhanced Care Management team, which is an integral part of the County's effort to align with the California Advancing and Innovating Medi-Cal (CalAIM) initiative. This division will ultimately house whole person care services, homelessness efforts, and criminal justice programs for the Agency. The goal is to improve care coordination, integrate services, facilitate community resource sharing, address social determinants of health, improve health outcomes, and decrease the inappropriate utilization and duplication of services.

The Fiscal Operations Branch provides a broad level of accounting compliance, cash oversight and control, billing, and contract management to the Agency. This branch serves as a strategic partner to all Agency programs, helping to increase accountability, cost reimbursement, and prudent fiscal management through long-term financial forecasting. Together, these services increase funding sustainability and strengthen organizational performance. The branch also provides ancillary services, such as privacy compliance oversight, coordination of responses to Public Records Act requests, and building management services for the 52 county owned or leased HHSA buildings.

Additionally, the Animal Services Division resides under the Fiscal Operations Branch. Animal Services serves the residents of Tulare County by responding timely to animal-related calls and concerns, promoting a healthy animal community in the County through education and outreach, and working to find permanent placements for sheltered animals.

The Human Services Branch delivers a host of services that provide public value to the community, including assistance to elderly and dependent adults through its Aging Services programs, and case management services through its Tulare Work Opportunity and Responsibility to Kids (TulareWORKs) and Child Welfare Services (CWS) Divisions.

CWS is dedicated to protecting abused and neglected children and to strengthening, preserving, and reuniting families in crisis. Aging Services provides services to seniors aged 60 and older, disabled adults, and veterans and their families. Aging Services programs serve historically underserved groups, including low-income and minority seniors, seniors at risk for institutionalization, and seniors living in rural areas.

TulareWORKs provides essential resources and services to children and families experiencing financial hardship, life crises, or barriers to employment. TulareWORKs partners with community organizations to minimize employment barriers, provide job skills training, and facilitate additional support services. In FY 2022/23, TulareWORKs served approximately 56% of the population of Tulare County.

The Adult Protective Services (APS) and Public Guardian divisions also fall within the Human Services Branch; both programs respond to reports of negligence or abuse to elderly or dependent adults and provide appropriate services. In cases where the court finds an individual incapable of self-care, the Public Guardian may assume responsibility for that person's care and finances.

The Mental Health Branch provides services through the Mental Health Plan for Tulare County residents experiencing symptoms of mental illness. The Mental Health Branch offers a full range of specialty mental health services provided by a culturally diverse network of community mental health programs, clinics, psychiatrists, psychologists, therapists, case managers, and peer support specialists. With the adoption of the Mental Health Services Act, enacted in January 2005, services are provided in a manner that is strength-based and consumer-centered and focused on wellness, recovery, and resiliency.

The Alcohol and Other Drug Program delivers treatment, recovery, prevention, and placement services aimed at improving the overall health and well-being of individuals who suffer from substance use and/or abuse. With the implementation of the Drug Medi-Cal Organized Delivery System in July 2019, the program and service delivery now focus on a comprehensive assessment and individualized treatment plan to address the whole person based on the needed level of care. Through a multi-disciplinary approach, these programs and services create a system of care that will help individuals of all ages access needed services.

The Public Health Branch protects and promotes the health status of Tulare County residents through the development and/or implementation of public health and primary care programs, with proactive performance management that analyzes service delivery and health outcomes annually, reporting results to community stakeholders. Services include individual Health, Public Health, and Environmental Health programs. They are provided with the intent of protecting health, preventing disease, and promoting the health and well-being of all persons in Tulare County.

The Tulare County Health Care Centers have clinics located in Visalia and Farmersville and specialize in providing services to underserved communities. The clinics are certified as Federally Qualified Health Center (FQHC) look-alikes and offer primary, specialty, and preventive care services to county residents regardless of their ability to pay. The health care centers utilize the Patient-Centered Medical Home (PCMH) model to improve patient care and health outcomes through increased coordination between specialty providers, primary physicians, health educators, and other key personnel that contribute to whole person care. Environmental Health plays a critical role in protecting public health and safety in a broad range of areas, including foodborne contaminants and environmental hazards.

The Tobacco Control Project also falls within the Public Health Branch. The Tobacco Control Project provides multi-modality efforts throughout the county to reduce health problems associated with tobacco use. The project coordinates with regional and state groups to provide education and information to the public, free smoking cessation classes, and consultation on how facilities can become smoke-free, in addition to working with enforcement agencies to curb tobacco sales to underage youth. The project also receives and processes complaints of violation of Labor Code Section 6404.5 (Smoke-Free Workplace/Bar Law).

Collaboration with other agencies and departments, as well as community-based organizations, is a priority for HHSA, based on its potential for increasing both quantity and quality of services. This has been especially true with the onset of the COVID-19 pandemic. These collaborations include the Public Health Branch activating the Department Operation Center, in cooperation with the other HHSA branches, in response to the COVID-19 pandemic. The Public Health Branch has also been working in partnership with the local hospitals and health care providers to expand emergency response capacity and provide necessary personal protective equipment for health care employees. Additional collaborations include: the Coordinated Care Operations Center was formed to support the social, behavioral health response related to COVID-19 pandemic; the newly formed Community Care Coalition was formed with community partners from health care, behavioral health, and community-based organizations focusing on coordinated efforts to meet the needs of Tulare County residents; the Health Advisory Committee, whose membership includes individuals and organizations from the community, HHSA, and the Board of Supervisors; the Mental Health Court, a collaborative effort that includes the Superior Court, District Attorney, Public Defender, and Probation; the Suicide Prevention Task Force, a collaboration between HHSA and numerous other government entities, community-based organizations, faith groups, and concerned community members throughout Tulare County that focuses on addressing suicide rates in the community and provides tools to suicidal or potentially suicidal persons, as well as to survivors of suicide; the Veterans Advisory Committee; the Animal Services Advisory Committee; and the Task Force on Homelessness, which includes municipal partners, other county departments, and community partners. Working in partnership with community organizations and aligning available resources, HHSA can provide integrated, seamless client service delivery on multiple levels.

Key Goals and Objectives Results in FY 2022/23

Quality of Life

Goal 1: Develop, expand, or improve services that ensure a safe and thriving community.

- **Objective 1:** Animal Services will establish a Doggy Day Out Program, a temporary foster program that allows dogs to leave the shelter and spend quality time with community patrons by June 2023. **Results:** This objective was completed. The new Adventure Paws Program has started with clients being able to take out dogs for the day, spend quality time with them, and learn more about their personalities before they bring the dogs back to the shelter.

- **Objective 2:** Integrated Services will fully implement CalAIM Enhanced Care Management (ECM) services for two Populations of Focus, Homeless and Severe Mental Illness/Substance Use Disorder, by June 2023. **Results:** This objective was completed.
- **Objective 3:** The Public Health Laboratory will improve the capacity to monitor antimicrobial-resistant organisms in the community by implementing a new molecular assay that rapidly detects carbapenemase resistance by June 2023. **Results:** This objective was completed.

Goal 2: Evaluate and improve services to ensure they are provided in a collaborative and community-driven manner.

- **Objective 1:** Child Welfare Services and Tulare County Office of Education's (TCOE) Dream Center have partnered to ensure the success and continued collaboration of serving foster youth and non-minor-dependent youth. CWS will enhance the accessibility of services directly to the youth in collaboration with service providers, creating a true one-stop shop model of services with TCOE by June 2023. **Results:** This objective was completed. The Child Welfare Independent Living Unit (ILP) was relocated to the Dream Center in January 2023 and remains co-located there to better serve the foster youth population. This co-location continues to provide accessibility to streamlined, coordinated services directly to youth in collaboration with other partners.
- **Objective 2:** Public Health Administration will develop a tool to assess its relationships and communication with subcontractors so that a quality improvement project can be coordinated by June 2023. **Results:** This objective was completed.
- **Objective 3:** Behavioral Health has partnered with Recovery Innovations (RI), a global company that is an expert in crisis and recovery. The collaboration will result in the development of a crisis continuum blueprint that will assist the branch with long-term planning, grant funds, and community collaboration opportunities by June 2023. **Results:** This objective was partially completed. The initial phase of this objective has been completed, and the partnership with Recovery Innovations extended to continue the implementation of this objective to completion. Recovery Innovations completed multiple stakeholder groups to inform a comprehensive analysis of specific county strengths and needs related to crisis support systems. Behavioral Health has extended the formal partnership with RI to continue more targeted stakeholder engagement to inform policy and procedure development and implement needed growth of our crisis continuum that aligns with newly released Federal and State guidelines.

Organizational Performance

Goal 1: Increase the value of our services by enhancing quality and strengthening our ability to deliver cost effective programs consistent with the Agency's vision, mission, and values.

- **Objective 1:** To enhance CalFresh program services, TulareWORKs will undergo a Business Process Redesign (BPR) to reduce the number of interactions by resolving a client's needs at the first point of contact and eliminating unnecessary handoffs (both in-person and by phone). By June 2023, 65% of clients will be handled at first interaction, allowing TulareWORKs to expand and enhance the ability to triage clients based on their needs and expand the call centers' scope of services. **Results:** This objective was partially completed. TulareWORKs successfully implemented the new business process redesign on June 6, 2022. This resulted in reorganized staffing units, Call Center queues, and workflows that supported reduced handoffs and increased first-contact resolution outcomes. Initially, this allowed 65% of client program service requests to be processed at the first point of contact. Starting in August 2022, this percentage decreased due to major activities around California Statewide Automated Welfare System (CalSAWS) implementation readiness. The focus shifted to committee work, training, documenting system changes, and preparing staffing for system transition. In February 2023, TulareWORKs went live with CalSAWS, and staff are continuing to learn how to navigate the new system while keeping up with the continuous changes in process adjustments and policy. TulareWORKs is working again to meet the 65% goal of handling client needs with first-contact resolution.
- **Objective 2:** Behavioral Health is participating in the Semi-Statewide Electronic Health Records system project through CalMHSA. Through this partnership, the quality of behavioral health services, including measured outcomes, will improve providers' methods and ease of documentation, thus increasing the time available to treat individuals in need of care. Additionally, the Semi-Statewide EHR Project seeks to create a more integrated, holistic approach to county health information technology collection, storage, and reporting. This approach will lead to the continued integration of substance use disorder services

with mental health services for providing care that addresses all the needs of an individual by June 2023. **Results:** This objective was partially completed. Behavioral Health continues the partnership with CalMHSA on conversion and training activities to implement the new electronic health records system, SmartCare. The scheduled go-live date for implementation of the system is July 1, 2023, at which time all mental health and substance use disorder providers will be live in the new system.

- **Objective 3:** The timely processing of IHSS applications benefits Tulare County's elderly and disabled population. It ensures they can live safely in their own home and continue to thrive in the community. As the IHSS program continues to grow and the number of applications increases, IHSS will focus efforts and resources to ensure applications are processed in a timely manner by June 2023. **Results:** This objective was not completed. This objective was not met due to an unanticipated increase in applications received. It is anticipated this objective to be met by June 2024.

Goal 2: Strengthen partnerships with community providers to maximize effectiveness, funding sustainability and capacity building.

- **Objective 1:** Integrated Services will collaborate with the Sheriff's department to apply for Providing Access and Transforming Health (PATH) funding to support capacity building among providers, plans, counties, and justice agencies and establish re-entry care for justice-involved populations by June 2023. **Results:** This objective was partially completed. Re-entry care for justice-involved populations has been delayed at the state level through the Department of Health Care Services; however, PATH funding application has been submitted. The new anticipated completion date is no later than June 2025.
- **Objective 2:** The Public Health Branch will engage with community partners to advance health equity and focus on the community health assessment and improvement plan by establishing regularly scheduled work groups and subcommittees by June 2023. **Results:** This objective was completed. The branch has completed the engagement of partners to have a community health improvement plan developed and is finalizing the goals and objectives with the support of the subcommittees.
- **Objective 3:** Child Welfare Services will strengthen partnerships with community providers through the Families First Prevention Service Act (FFPSA). It will enhance support services for families to help children remain at home and reduce the use of unnecessary congregate care placements by increasing options for prevention services, increased oversight, and requirements for placements by June 2023. **Results:** This objective was partially completed. Child Welfare Services has secured and will provide three new preventative services programs throughout the Tulare County community in FY 2023/24 in collaboration with Community-Based Organizations. These services heavily focus on the prevention lens and will enhance support for families by providing in-depth education in the home environment. The new programs are evidence based and can be found on the California Evidence Based Clearinghouse. The programs are Family Check-Up, Nurse Family Partnership, & Healthy Families America.

Other Accomplishments in FY 2022/23

- One of the behavioral health components of CalAIM is to improve quality outcomes, reduce health disparities, and drive delivery system transformation and innovation through improvements to behavioral health policies. During FY 2022/23, Behavioral Health was able to implement CalAIM behavioral health documentation redesign to streamline documentation requirements for substance use disorder and specialty mental health services to align more closely with national standards and Standardized Screening & Transition of Care Tools to ensure Medi-Cal beneficiaries receive timely and coordinated care between delivery systems. These efforts required system updates and training for all mental health and substance use disorder providers.
- Tulare County Health Care Centers is part of the Central Valley Health Network Performance Improvement Collaboration. This 28-member collation focuses on improving the performance of health centers on two clinical quality measures: childhood immunization status and colorectal cancer screenings. In 2022, Tulare County Health Care Centers was the highest-performing organization for colorectal screenings out of the 15 active health centers implementing this measure.

Key Goals and Objectives for FY 2023/24

Quality of Life

Goal 1: Evaluate and improve services for individuals who are Homeless / At-Risk of Homelessness.

- **Objective 1:** Increase the total number of Integrated Services access points to homeless services by partnering with community stakeholders to add two additional providers, and through such means as navigation centers, emergency shelters, or consistent events which serve to engage potential clients and bring them into contact with homeless services, within the county.
- **Objective 2:** Expand the Tulare County Behavioral Health housing spectrum with a new augmented board and care facility that will serve individuals with mental health conditions that are experiencing homelessness or at-risk of homelessness. Stable and safe supportive housing is a foundational element for successful engagement in needed health and behavioral health treatment, which promotes both individual and community wellness and safety. Additionally, longitudinal studies have shown that criminal recidivism dramatically decreases when individuals released from incarceration have access to stable and safe housing, especially when coupled with linkage to supportive employment services and other needed resources.
- **Objective 3:** Serve at least 24 individuals at Tulare County Health Care Centers by implementing a program to provide outreach, education, referral, and telehealth services focused toward homeless individuals to make the Tulare County Health Care Centers their health home for ongoing medical care.

Goal 2: Enhance coordinated care across Agency programs and through community partnerships.

- **Objective 1:** In alignment with the CalAIM initiative, the Human Services branch will work internally and directly with our various community partners to enhance opportunities to coordinate services across a complex system of care, including case management and wrap-around services. This will be achieved by cross-training at least 25% of Human Services staff on CalAIM and Integrated Services efforts to support coordinated care, increasing referrals by a minimum of 5%, and increasing attendance at community outreach events by at least 10%.
- **Objective 2:** Integrated Services will design and implement a SharePoint site to provide information to all HHSA branches regarding the current landscape of CalAIM Enhanced Care Management, and Community Supports information to include but not be limited to CalAIM background, Enhanced Care Management & Community Support Providers with contact information, and how to connect individuals to these services.
- **Objective 3:** As part of the Semi-Statewide Electronic Health Record project, Behavioral Health will onboard a Health Information Exchange system to assist with meeting State and Federal interoperability requirements and to facilitate data exchange with participating entities, including Managed Care Plans, to promote coordinated care and improved beneficiary outcomes. Through improved data exchange mechanisms, Behavioral Health seeks to safely access and share beneficiary data for effective treatment, connection to health and social services agencies, and better assess the needs of the community.

Organizational Performance

Goal 1: Ensure financial sustainability for essential services.

- **Objective 1:** Integrated Services will lead an agency-wide committee to track and monitor existing and new funding opportunities to sustain current homeless programs supported by the Agency and find opportunities to expand current homeless services throughout Tulare County.
- **Objective 2:** Behavioral Health continues to implement CalAIM components, including Behavioral Health Payment Reform, which seeks to move counties away from cost-based reimbursement to value-based reimbursement structures that reward better care and quality of life for Medi-Cal beneficiaries. Behavioral Health intends to structure contracts with community providers to promote more efficiency and expand the ability to recruit and retain staff in preparation for future incentivized quality of services based on improved beneficiary outcomes.

Budget Request

The Requested Budget represents an overall increase of \$90,223,837 or 14% in expenditures and an overall increase of \$90,223,837 or 15% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost remains the same when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$15,277,773 primarily based on cost-of-living adjustments, merit increases, increased retirement and benefit costs, and additional personnel to support integrated service delivery.
- Services and Supplies will increase \$57,598,622 primarily based on inflation, which has increased the costs of vendors and suppliers; serving as pass-through on the \$30,000,000 City Serve Youth Housing project; CalAIM Payment Reform changes that impact all Mental Health contracts that bill for Medi-Cal reimbursement, which increased the cost service agreements with the Mental Health Branch; increased costs to Institution for Mental Disease (IMD), hospital, State Managed Care Offsets, and psychiatry services due to greater utilization by high-needs consumers; and a one-time match for a potential Behavioral Health Capital Infrastructure Program (BHCIP) grant.
- Other Charges will increase \$8,294,631 primarily based on increased expenses for services provided by other county departments and increased intra agency program services, including a substantial increase in liability insurance premiums, as well as the impact of inflation on utilities and grounds, among other costs.
- Other Financing will increase \$8,042,426 primarily based on an increase in the claiming adjustments to the Wrap program within CWS.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$932,347 primarily based on changes to the Plan.
- Revenue Projections will increase \$90,223,837 primarily based on increased Medi-Cal reimbursement rates from the State, anticipated increase in State and Federal Funds for Medi-Cal caseload increases, increases in sales tax and vehicle licensing fees leading to increases in 2011 and 1991 realignment baseline calculations.

Staffing changes reflected in the Requested Budget include the following:

- Add 3 FTE positions to address workload issues and organizational changes as a result of taking on additional program oversight.
 - 1 Administrative Services Officer II
 - 1 PHEP Assistant
 - 1 Department Secretary
- Delete 2 FTE vacant positions.
 - 1 Office Assistant
 - 1 Contact Tracer
- Amend 12 FTE positions to align with program needs.
 - 2 Environmental Health Specialist II to Environmental Health Scientist
 - 1 Medical Office Assistant to WIC Breastfeeding Peer Counselor
 - 1 Health Aide to WIC Breastfeeding Peer Counselor
 - 1 Health Program Assistant to WIC Breastfeeding Peer Counselor
 - 1 Registered Dietitian to WIC Breastfeeding Peer Counselor Supervisor
 - 3 Alcohol & Drug Specialist II to Substance Use Disorder Counselor Certified
 - 1 Peer Support Specialist Lead to Peer Support Specialist II
 - 2 Peer Support Specialist to Peer Support Specialist II
- Reclass 24 FTE positions to more accurately reflect actual job duties performed and the needs of the program.
 - 1 Paralegal II to Legal Secretary III
 - 14 Alcohol & Drug Specialist II to Substance Use Disorder Counselor Certified
 - 2 Prevention Program Supervisor to Substance Use Disorder Supervisor
 - 6 Peer Support Specialist to Peer Support Specialist II
 - 1 Peer Support Specialist – Lead to Peer Support Specialist II
- Adjust salaries for 3 FTE positions to account for parity with the same classifications.
 - 1 Division Manager HHS Child Welfare Services 5.2% (only 1 of 2)
 - 1 Division Manager HHS Fiscal Operations 5.2% (only 1 of 2)
 - 1 Division Manager HHS Self Sufficiency 5.2% (only 1 of 3)

Capital asset requests reflected in the Requested Budget include the following:

- 1 MGIT 320 Culture System - \$65,000
- 1 BD Max Plus Analyzer - \$135,000
- 1 Quant Studio Analyzer- \$142,535
- 1 Quantitative Fit Testing Machine - \$26,000
- 1 CO2 Incubator - \$34,275
- 3 Refrigeration Units - \$21,585
- 1 Generator - \$200,000
- 1 Mobile Generator - \$100,000
- 1 Cisco Firepower Server - \$15,000
- 2 UPS Device - \$50,000
- 1 Security Equipment - \$10,000
- 12 Vehicles - \$580,000
- 1 Forklift - \$50,000
- 2 Trailer - \$25,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 6 Vehicles - \$421,711
- 1 Video Conferencing - \$100,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Human Resources and Development

Lupe Garza
Director

Fund: 001

Agency: 200

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|--------------------|--------------------|------------------|
| Personnel | \$1,355,788 | \$1,668,451 | \$1,783,819 | \$115,368 |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,355,788 | \$1,668,451 | \$1,783,819 | \$115,368 |

APPROPRIATIONS:

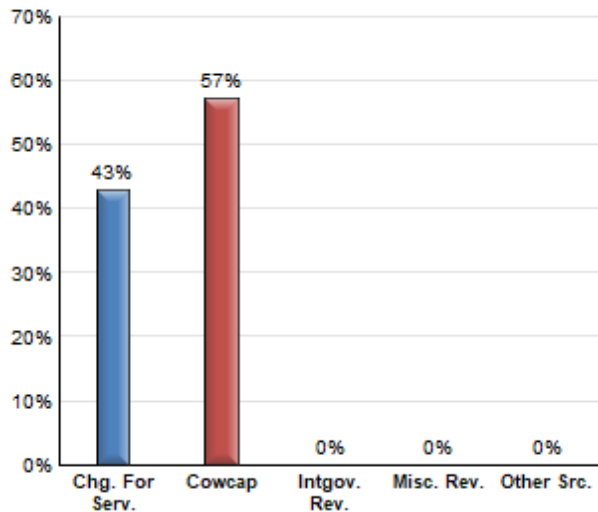
| | | | | |
|--------------------------------|--------------------|--------------------|--------------------|------------------|
| Capital Assets | \$6,580 | \$- | \$- | \$- |
| Cowcap | \$(2,905,306) | \$(2,606,692) | \$(3,213,095) | \$(606,403) |
| Other Charges | \$651,122 | \$462,091 | \$563,275 | \$101,184 |
| Other Financing Uses | \$475,000 | \$22,759 | \$22,759 | \$- |
| Salaries And Employee Benefits | \$2,469,799 | \$2,961,253 | \$3,534,251 | \$572,998 |
| Service And Supplies | \$658,593 | \$829,040 | \$876,629 | \$47,589 |
| TOTAL APPROPRIATIONS: | \$1,355,788 | \$1,668,451 | \$1,783,819 | \$115,368 |

REVENUES

| | | | | |
|---------------------------|------------------|------------------|------------------|------------------|
| Charges For Current Serv | \$414,794 | \$375,970 | \$423,164 | \$47,194 |
| Cowcap | \$495,423 | \$471,062 | \$567,471 | \$96,409 |
| Intergovernmental Revenue | \$37,645 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$395 | \$2,424 | \$- | \$(2,424) |
| Other Financing Sources | \$3,615 | \$- | \$- | \$- |
| TOTAL REVENUES | \$951,872 | \$849,456 | \$990,635 | \$141,179 |

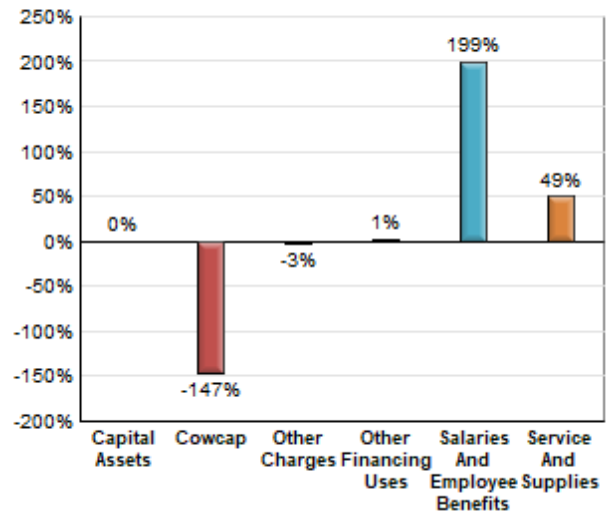
| | | | | |
|------------------------|------------------|------------------|------------------|-------------------|
| NET COUNTY COST | \$403,916 | \$818,995 | \$793,184 | \$(25,811) |
|------------------------|------------------|------------------|------------------|-------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Human Resources and Development Department (HR&D) is responsible for administering the Personnel Rules and Policies adopted by the Board of Supervisors. Additionally, the department provides support to all other departments and employees throughout the organization with a variety of human resources related services.

Core Functions

- **Administration:** Plans, organizes, and directs the operations of the department. Ensures that goals and programs are consistent with the County's Strategic Management Plan. Ensures that the department is responsive to the public, the Board of Supervisors, departments, employees, employee organizations, and applicants. Provides oversight of fiscal processes, budget, and financial transactions/accounting.
- **Talent Acquisition, Compensation, and Classification:** Provides quality candidates for employment consideration through recruitment, testing, and onboarding employees. Maintains and amends Tulare County's Classification and Compensation Plan to reflect changing organizational structures and updates to job functions. Provides policy guidance to department managers and advice on human resource issues to employees and applicants.
- **Employee/Employer Benefits and Wellness:** Administers a comprehensive employee benefits program that meets the diverse and changing needs of employees, their families, retirees, and Special District employees. Communicates benefit programs to participants and provides education on how to be informed consumers with the long-term goal of reducing medical claims and health care premiums.
- **Employee/Employer Training and Development Services:** Provides Supervisory, Leadership, and Management training to employees. Arranges and facilitates specialized training and learning resources for departments and employees. Coordinates Sexual Harassment Prevention Training (AB 1825) with County Counsel.
- **Employee/Employer Relations:** Provides policy support to departments in the areas of labor relations, disciplinary actions, performance management, application of Personnel Rules, and Administrative Regulations. Facilitates meet and confer sessions and contract negotiations in relation to specific Memoranda of Understanding with bargaining units. The unit conducts investigations of alleged discrimination/harassment for departments and employees or coordinates with outside investigators for this service.
- **Employee/Employer Data Services:** Provides oversight and training to departments in maintaining and reporting employment data through the Enterprise Human Resources and Information System (HRIS). Performs, coordinates, maintains data and modifications to the HRIS system. Provides information in response to public information requests. Assists with the onboarding process. Provides policy guidance and advice on human resource related issues.
- **Support Systems:** Supports and assists the operations of the HR&D staff, and oversees records management, serves as the main customer service contact via phone or in-person, and provides general clerical support. Coordinates the Employee Service Award Program and responds to subpoena and record requests.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Revise the recruitment program by June 2023.

- **Objective 1:** Revise the process and procedures and obtain department input. **Results:** This objective was partially completed. Met with departments experiencing critical staffing shortages to review recruiting concerns and to partner with them to develop outreach, advertising, testing, application processing and timeline strategies. Strategies were implemented. HRD will continue to meet with all county departments quarterly to review recruitment strategies and implement appropriate changes.

- **Objective 2:** Conduct training and implement the revised program. **Results:** This objective was completed. HRD provided comprehensive training to department human resources representatives on recruitment processes and procedures, testing and application scoring, eligible and certification lists, reference checking and employee file reviews, LiveScan, New Employee Orientation, and New Hire onboarding and HRIS required forms. Forms were updated in conjunction with the training that are currently in use.
- **Objective 3:** Analyze recruitment data. **Results:** This objective was completed. A review of recruitment activity for the past five years has revealed increased levels of recruitment counts, certification counts and vacancy counts.

Goal 2: Create an Exit Interview Program by June 2023.

- **Objective 1:** Develop a process that includes in-person interviews. **Results:** This objective was completed.
- **Objective 2:** Analyze data and provide feedback to departments. **Results:** This objective was partially completed. Continuing to work with Departments to discuss results and address challenges.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Assist with the implementation of the new Human Capital Management (HMC) and Payroll System

- **Objective 1:** Provide training or guidance to departments for the Human Resources function of the new system.

Organizational Performance

Goal 1: Develop and Implement County Internship Resource Program

- **Objective 1:** Identify existing Department Internship programs. Contact all departments to determine any additional internship opportunities.
- **Objective 2:** Develop resources, best practices, and procedures to assist departments who are interested in having an internship program.
- **Objective 3:** Assist departments with internship opportunity outreach, such as job fairs and schools, and incorporate internship programs into recruitment strategies.

Budget Request

The Requested Budget represents an overall increase of \$115,368 or 7% in expenditures and an overall increase of \$141,179 or 17% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost decreased \$25,811 or 3% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$572,998 primarily based on the cost of living adjustment and proposed additional personnel.
- Other Charges will increase \$101,184 primarily based on increased Risk charges.
- Countywide Cost Allocation Plan (COWCAP) will decrease \$606,403 primarily based on changes to the Plan.
- Revenue Projects will increase \$141,179 primarily based on changes to the COWCAP.

Staffing changes reflected in the Requested Budget include the following:

- Add 3 FTE positions for department restructure.
 - 2 Human Resources Supervisor
 - 1 Human Resources Specialist II
- Amend 3 FTE positions to create more opportunities for advancement.
 - 1 Office Assistant K-B to Office Assistant Lead-K
 - 1 Human Resources Specialist II to Human Resources Specialist III
 - 1 Accountant III-K to Analyst- Staff Services III-K
- Reclass 5 FTE positions to create more opportunities for advancement.
 - 2 Analyst-Human Resources I to Analyst-Human Resources II
 - 2 Office Assistant-K to Office Assistant Lead-K
 - 1 Human Resources Technician I to Human Resources Technician II

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Probation

Kelly Vernon

Chief Probation Officer

Fund: 001

Agency: 205

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Care Of Court Wards | \$139,968 | \$142,965 | \$119,154 | \$(23,811) |
| Detention And Correction | \$43,355,617 | \$60,229,313 | \$69,746,701 | \$9,517,388 |
| TOTAL ACTIVITY APPROPRIATIONS | \$43,495,585 | \$60,372,278 | \$69,865,855 | \$9,493,577 |

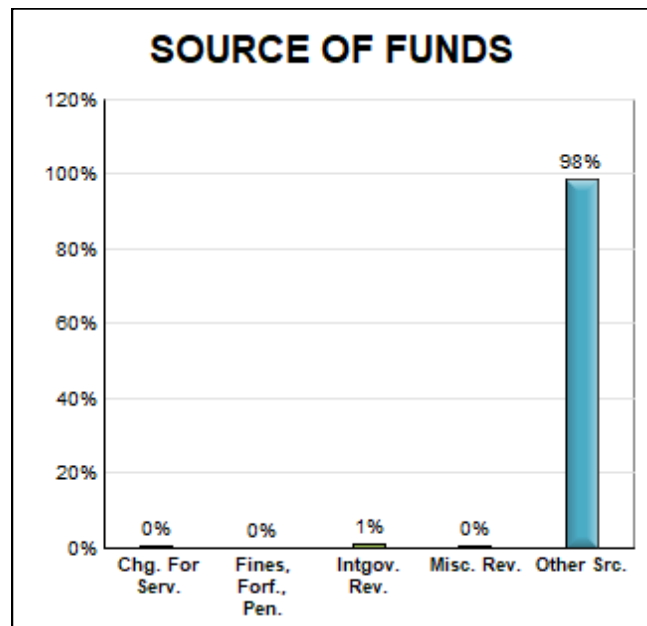
APPROPRIATIONS:

| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|--------------------|
| Capital Assets | \$- | \$657,500 | \$1,990,058 | \$1,332,558 |
| Cowcap | \$1,229,877 | \$1,340,932 | \$840,836 | \$(500,096) |
| Other Charges | \$7,748,553 | \$9,879,284 | \$12,548,558 | \$2,669,274 |
| Other Financing Uses | \$5,419,507 | \$1,315,961 | \$95,495 | \$(1,220,466) |
| Salaries And Employee Benefits | \$22,456,019 | \$36,349,119 | \$39,111,703 | \$2,762,584 |
| Service And Supplies | \$6,641,629 | \$10,829,482 | \$15,279,205 | \$4,449,723 |
| TOTAL APPROPRIATIONS: | \$43,495,585 | \$60,372,278 | \$69,865,855 | \$9,493,577 |

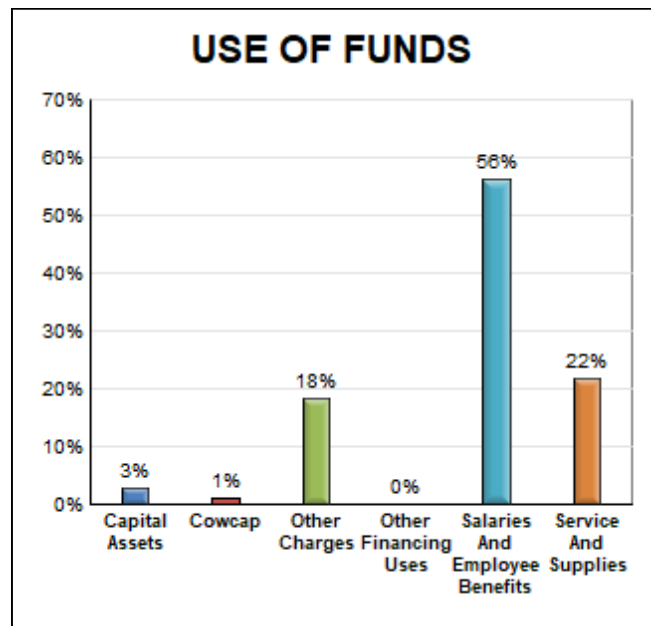
REVENUES

| | | | | |
|----------------------------|---------------------|---------------------|---------------------|--------------------|
| Charges For Current Serv | \$146,343 | \$255,757 | \$141,890 | \$(113,867) |
| Fines, Forfeit., Penalties | \$11,903 | \$15,000 | \$15,001 | \$1 |
| Intergovernmental Revenue | \$1,923,712 | \$449,864 | \$507,759 | \$57,895 |
| Miscellaneous Revenue | \$79,095 | \$105,108 | \$110,009 | \$4,901 |
| Other Financing Sources | \$19,450,406 | \$35,718,361 | \$44,993,611 | \$9,275,250 |
| TOTAL REVENUES | \$21,611,459 | \$36,544,090 | \$45,768,270 | \$9,224,180 |

| | | | | |
|------------------------|---------------------|---------------------|---------------------|------------------|
| NET COUNTY COST | \$21,884,126 | \$23,828,188 | \$24,097,585 | \$269,397 |
|------------------------|---------------------|---------------------|---------------------|------------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Sections 1203.5 and 1203.6 of the California Penal Code and Section 270 of the California Welfare and Institutions Code mandate the Office of the Chief Probation Officer. These statutes also authorize the appointment of assistant and deputy probation officers to perform such duties and tasks as directed by the Court and the Juvenile Justice Commission. Section 850 of the California Welfare and Institutions Code establishes the requirement for a Juvenile Hall and Section 854 of the California Welfare and Institutions Code places the appointment of the staff assigned to the Juvenile Hall under the direction of the Chief Probation Officer.

Core Functions

Probation Department

- Complete investigative reports on juvenile and adult offenders upon referral by the Juvenile and Criminal Courts and report findings and recommendations to the Court.
- Supervise persons placed under the supervision of the Probation Officer by the Juvenile and Criminal Courts and determine both the level and type of supervision consistent with Court-ordered conditions of probation.
- Supervise offenders released from the California Department of Corrections and Rehabilitation (CDCR) subject to a period of Post Release Community Supervision.
- Provide for the safe and secure detention of juveniles alleged to come within the jurisdiction of the Juvenile Court or who have been deemed wards of the Court and in need of in-custody programming.

The vision of the Tulare County Probation Department is changing lives and building safer communities. The mission of Tulare County Probation Department is protecting our communities, enhancing quality of life, and serving our courts. In an effort to meet this mission and associated legal mandates, the Probation Department provides a wide range of administrative, investigative, supervisory, rehabilitative, and detention services for juvenile and adult offenders.

Administrative Services Division

The Administrative Services Division provides a full spectrum of administrative services to the operational divisions, including fiscal management, human resources, grants and contractual agreements, implementation of policies and procedures, external audits, internal operational studies, and information technology.

Adult Supervision Services Division

The Adult Supervision Services Division consists of California Assembly Bill 109 (The Public Safety Realignment Act of 2011) assessment, supervision, and Pretrial services; California Senate Bill 678 (The Community Corrections Performance Incentive Act of 2009) assessment and supervision services; High-Risk Supervision; Limited Supervision; Adult Records; Adult Interstate Compact; Electronic Monitoring Unit; and the grant-funded Office of Traffic Safety, Sexual Assault Felony Enforcement, and Spousal Abuse Felony Enforcement programs.

State law requires the Probation Department to keep on any person released to the care of the Probation Officer, a complete and accurate record in suitable books or other form, in writing, of the conduct, employment, occupation, and condition of such person committed to his/her care during the term of such probation, and the result of such probation. Results are provided to the Department of Justice monthly.

California Assembly Bill 109

In an effort to address prison overcrowding and assist in alleviating California's financial crisis, California Assembly Bill 109 transferred responsibility for the supervision and housing of specified low-level offenders and parolees from CDCR to the county level. This bill went into effect on October 1, 2011.

California Penal Code Section 1230.1(a) was added through this legislation and required each County to establish a Community Corrections Partnership (CCP) to maximize the effective investment of criminal justice resources in evidence-based correctional sanctions and programs. The CCP is chaired by the Chief Probation Officer.

Juvenile Services Division

The Juvenile Services Division consists of Juvenile Investigations/Court Services, Juvenile Interstate Compact, Team Supervision, Campus Probation Officer, Placement, Non-Custody Intake, and Central Records.

California Welfare and Institutions Code Section 281 mandates the Probation Officer shall, upon order of any court in any matter involving the custody, status, or welfare of a minor or minors, make an investigation of appropriate facts and circumstances and prepare and file with the Court written reports and written recommendations in reference to such matters. California Welfare and Institutions Code Section 706.5 mandates each placement recommendation include a case plan. California Welfare and Institutions Code Section 791 mandates when directed by the Court, the Probation Department shall make an investigation and take into consideration the age, maturity, educational background, family relationships, demonstrable motivation, treatment history, if any, and other mitigating and aggravating factors in determining whether the minor is a person who would be benefited by education, treatment, or rehabilitation.

If a minor is found to be a person described in Section 602 of the California Welfare and Institutions Code and the Court does not remove the minor from the physical custody of the parent or guardian, the Court must impose specific conditions of probation following adjudication on specified offenses, which shall be enforced by the probation officer. The Court shall order the care, custody, and control of the minor to be under the supervision of the probation officer, who may place the minor in any of the following: the home of a relative, a non-related extended family member, a Short-Term Residential Therapeutic Program (STRTP) or a licensed Resource Family. By statute, all foster children placed in STRTP's must be visited at least monthly, regardless of location.

Adult Court Services Division

The Adult Court Services Division consists of Adult Investigations, Adult Pretrial Court Officers, Drug Court, Recovery Court (California Proposition 36), Veteran's Court, Mental Health Court, Pretrial Supervision, and Pretrial Assessment Units.

California Penal Code Section 1203 mandates that any defendant who may be eligible for probation, following a finding or plea of guilty to a felony charge, be referred to the Probation Department for a report and recommendation. This mandated report may be comprehensive or abbreviated in format, based upon the needs of the Court.

California Penal Code Section 1191.3 mandates the Probation Officer provide, at the time of sentencing in all felony convictions, a general estimate of the conduct and work time credits to which the defendant may be entitled for previous time served; and the conduct or work time credits authorized under California Penal Code Sections 2931, 2933, or 4019.

Juvenile Detention Division

California Welfare and Institutions Code Section 850 mandates the Board of Supervisors in every County shall provide and maintain, at the expense of the County, in a location approved by the Judge of the Juvenile Court or by the Presiding Judge of the Juvenile Court, a suitable house or place for the detention of wards of the Juvenile Court and of persons alleged to come within the jurisdiction of the Juvenile Court. Such house or place shall be known as the "Juvenile Hall" of the County.

The Juvenile Hall shall not be in, or connected with, any jail or prison, and shall not be deemed to be, nor be treated as a penal institution. Minimum standards are mandated and include but are not limited to education; recreation and exercise; counseling and casework services; behavior control; discipline; medical and dental services; food and nutrition; clothing, bedding, and linen services; and access to legal services.

The Juvenile Detention Facility maintains four distinct populations of juvenile offenders: juveniles who have been arrested by law enforcement and are awaiting a detention hearing and/or other order of the Court; juveniles who have been adjudicated and are awaiting placement in out-of-home; juveniles as a result of a Transfer Hearing that are being tried in Adult Criminal Court and are pending sentence; and juveniles who have been committed by the Court to secure long-term programs. This includes youth who were formerly committed to the Division of Juvenile Justice (DJJ) that are now realigned back to local jurisdiction pursuant to California Senate Bill 823 (SB823).

The Juvenile Detention Facility also operates a Home Supervision Program, as mandated by California Welfare and Institutions Code Section 636; and an Aftercare Program for youth following completion of a commitment program, including electronic monitoring or global positioning.

The Probation Department provides commitment programs for both male and female offenders ranging in age from 12 through 25 years. The programs will provide a wide variety of services to address their identified needs and transitional planning to include the youth and their family.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Implement and complete new Supervision Standards with an Incentive and Sanction Matrix for field supervision.

- **Objective 1:** Complete and approve supervision standards/incentives/sanctions by September 2022. **Results:** This objective was not completed. The necessary Case Planning Training prerequisite for the completion of the new Supervision Standards was completed on April 27, 2023. We expect to complete and approve the supervision Standards/incentives/sanctions by October 2023.
- **Objective 2:** Train staff to utilize the Sanction Matrix by October 2022. **Results:** This objective was not completed. The new Sanction Matrix has yet to be created upon approval of the new Supervision Standards.
- **Objective 3:** Monitor utilization and efficacy by reducing Probation Terms and Conditions violations by 5%, by June 30, 2023. **Results:** This objective was not completed. The new Sanction Matrix and Supervision Standards will be completed by October 2023, and this objective will be completed within the Fiscal Year 2023/24.

Quality of Life

Goal 1: Develop the land adjacent to the Juvenile Detention Facility to provide much needed outdoor space, which will serve a variety of purposes to include expanded therapeutic, recreational, and career technical education spaces.

- **Objective 1:** Install perimeter fences and security cameras adjacent to the Juvenile Detention Facility by May 2023. **Results:** This objective was not completed. Project constraints due to COVID-19 have delayed the commencement of the project. The architectural plans for this project are being finalized, and the project is expected to be completed within Fiscal Year 2023/24
- **Objective 2:** Develop and prepare the land to provide the activities listed above by April 2023. **Results:** This objective was not completed. Project constraints due to COVID-19 have delayed the commencement of the project. The architectural plans for this project are being prepared, and the project is expected to be completed by September 2024.
- **Objective 3:** Purchase items and equipment necessary to create space for the activities listed above by June 2023. **Results:** This objective was not completed. Project constraints due to COVID-19 have delayed the commencement of the project. The perimeter fence and security cameras will be installed by June 2024, and the land will be developed by September 2024; therefore, this objective will be completed by September 2024.

Organizational Performance

Goal 1: Continue to improve the Department's organizational structure to align roles and responsibilities with job classifications.

- **Objective 1:** Evaluate the current Department organizational structure by July 2022. **Results:** This objective was partially completed. The contract with the consultant tasked to help with the evaluation was terminated prior to project completion.
- **Objective 2:** Assess roles and responsibilities of personnel by August 2022. **Results:** This objective was partially completed. The contract with the consultant tasked to help with the evaluation was terminated prior to project completion.
- **Objective 3:** Identify misalignment of job responsibilities by January 2023. **Results:** This objective was partially completed. The contract with the consultant tasked to help with the evaluation was terminated prior to project completion.

Goal 2: Implement Caseload Explorer Check-in and Caseload Explorer Provider programs to allow officers to improve tracking and service clients.

- **Objective 1:** Purchase software modules by August 2022. **Results:** This objective was completed.
- **Objective 2:** Train staff on software usage by October 2022. **Results:** This objective was completed.
- **Objective 3:** Assess the program to improve client supervision practices by June 30, 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Collaborated with Health and Human Services Agency in streamlining mental health services for clients under post-release community supervision by developing an expedited referral process between agencies to better aid in the rehabilitation of clients.
- Decreased occurrences of filings for court continuance attributed to the significant increase in staffing in the Investigation Unit.
- Purchased Tasers for officers as a non-lethal alternative for the apprehension of clients.
- Upgraded vehicle radios and officer equipment to enhance field safety.
- Developed in-house Core Academy training curriculum for officers.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Enhance staff safety and promote non-lethal alternatives in applicable circumstances.

- **Objective 1:** Provide training to all armed officers on Taser usage and identification of applicable situations by October 2023.
- **Objective 2:** Provide de-escalation training to all officers by December 2023.

Quality of Life

Goal 1: Develop the land adjacent to the Juvenile Detention Facility to provide outdoor space, which will serve a variety of purposes to include expanded therapeutic, recreational, and career technical education spaces.

- **Objective 1:** Install perimeter fences and security cameras adjacent to the Juvenile Detention Facility.
- **Objective 2:** Develop and prepare the land to provide the activities listed above.
- **Objective 3:** Purchase items and equipment necessary to create space for the activities listed above.

Organizational Performance

Goal 1: Establish a Mobile Probation Service Center to mitigate constraints on indigent supervised clients and reduce the undue financial burden that is otherwise contributory to recidivism.

- **Objective 1:** Purchase and obtain a customized vehicle for the Mobile Probation Service Center.
- **Objective 2:** Establish new and extend existing partnerships with public agencies and community-based organizations to provide services to the community which include both probation and non-probation clients outside of traditional office spaces.

Budget Request

The Requested Budget represents an overall increase of \$9,493,577 or 16% in expenditures and an overall increase of \$9,224,180 or 25% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$269,397 or 1% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$2,762,584 primarily based on cost of living adjustments and negotiated salary increases.
- Services and Supplies will increase \$4,449,723 primarily based on the increase in contracted services provided to clients.
- Other Charges will increase \$2,669,274 primarily based on an increase in General Liability Insurance, Utilities, and Services from Other County Departments.
- Capital Assets will increase \$1,332,558 primarily based on the increased cost of department vehicles because of a customized vehicle needed for the Probation Mobile Service Center, and the replacement of vehicles with high mileage assigned to field officers.
- Other Financing Uses will decrease by \$1,220,466 primarily based on the department not anticipating additional funds for capital projects, and the reduction in charges for Internal Borrowing.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$500,096 primarily based on changes in the Plan.
- Revenue Projections will increase \$9,224,180 based on an increase in allocation from the State.

Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 9, 2023, and the publication of this book include the following:

- Adjust salaries for 1 FTE position to account for parity with the same classifications. The requested adjustments include:
 - 1 Deputy Chief Probation Officer from \$97,528 annually to \$120,140.80 annually.

Capital asset requests reflected in the Requested Budget include the following:

- 12 Replacement Vehicles - \$657,758
- 1 Passenger Van - \$65,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 1 Customized Vehicle for the Probation Mobile Service Center - \$700,000
- 1 Metal Detector - \$13,000
- 10 Vehicles - \$554,300

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Public Defender

Erin Brooks
Public Defender

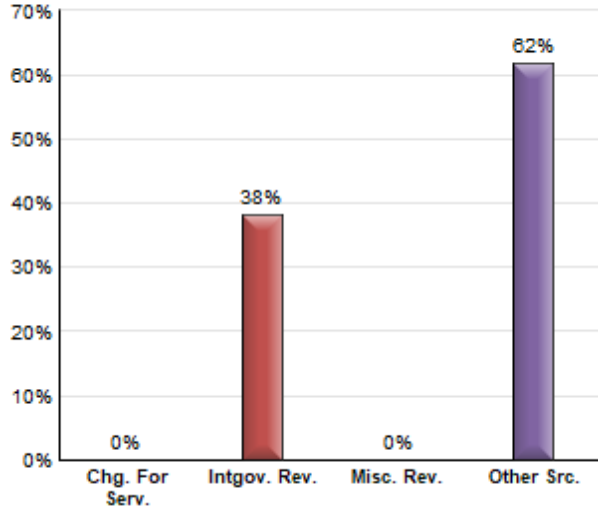
Fund: 001

Agency: 210

SUMMARY OF APPROPRIATIONS AND REVENUES

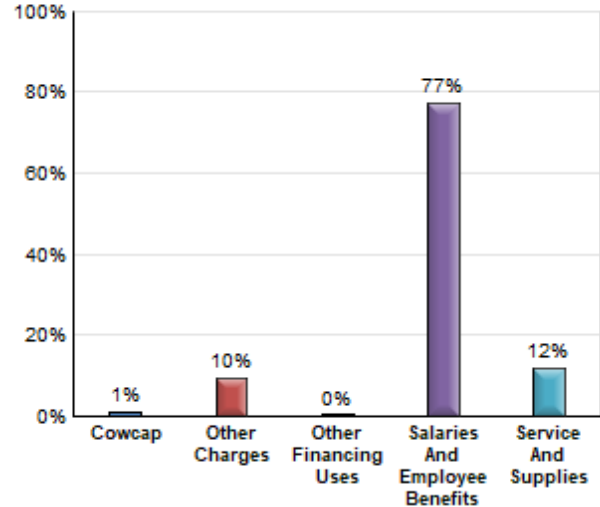
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Judicial | \$13,596,694 | \$15,681,170 | \$16,895,128 | \$1,213,958 |
| TOTAL ACTIVITY APPROPRIATIONS | \$13,596,694 | \$15,681,170 | \$16,895,128 | \$1,213,958 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$177,132 | \$206,699 | \$226,602 | \$19,903 |
| Other Charges | \$1,226,935 | \$1,398,264 | \$1,567,142 | \$168,878 |
| Other Financing Uses | \$1,284,319 | \$28,882 | \$39,879 | \$10,997 |
| Salaries And Employee Benefits | \$9,888,668 | \$12,210,349 | \$13,044,306 | \$833,957 |
| Service And Supplies | \$1,019,640 | \$1,836,976 | \$2,017,199 | \$180,223 |
| TOTAL APPROPRIATIONS: | \$13,596,694 | \$15,681,170 | \$16,895,128 | \$1,213,958 |
| REVENUES | | | | |
| Charges For Current Serv | \$7,054 | \$2 | \$2 | \$- |
| Intergovernmental Revenue | \$259,934 | \$911,242 | \$681,025 | \$(230,217) |
| Miscellaneous Revenue | \$1,279 | \$4 | \$4 | \$- |
| Other Financing Sources | \$572,288 | \$559,212 | \$1,100,816 | \$541,604 |
| TOTAL REVENUES | \$840,555 | \$1,470,460 | \$1,781,847 | \$311,387 |
| NET COUNTY COST | \$12,756,139 | \$14,210,710 | \$15,113,281 | \$902,571 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Tulare County Public Defender provides constitutionally and statutorily mandated legal services to certain indigent citizens in cases where life or liberty interests are at stake.

Core Functions

The Tulare County Public Defender undertakes to provide competent, effective, ethical, and economical legal representation to individuals unable to afford private counsel in constitutionally and statutorily mandated cases where life or liberty interests are at stake. Such representation is mandated by the United States Constitution and California State law, primarily the Constitution, Government Code, Health and Safety Code, Penal Code, and Welfare and Institutions Code. The Public Defender participates as an active partner with other justice departments to ensure proper administration of justice for the citizens of Tulare County. Attorneys from the Public Defender's Office are typically appointed by the Tulare County Superior Court (Court) to represent:

- Adult defendants accused of crimes in misdemeanor and felony cases.
- Juveniles in delinquency cases.
- Individuals facing involuntary mental health commitments.
- Defendants facing incarceration in contempt of court cases arising out of a failure to obey civil court orders.

While enabling statutes mandate the work that the Public Defender must do, and the primary responsibility is to clients, the role as a Tulare County Department is broader. The Public Defender's Office is an integral part of the administration of justice for the citizens of Tulare County and takes the role as a criminal justice partner seriously, along with law enforcement agencies and Probation to ensure, to the extent possible, that just outcomes occur for its clients.

Organization

Deputy Public Defenders are the backbone of the department. They handle case management and client contact from the inception of a case until final sentencing. They direct all the action from client and witness interviews to initiating investigation requests, evaluating evidence, conducting legal research, and writing motions. Attorneys negotiate cases with their counterparts in the District Attorney's Office and with judges. When necessary, they try cases to juries or judges.

Investigators follow up on leads, interview witnesses, serve subpoenas, gather, and analyze evidence, help create trial exhibits, advise attorneys, and strategize trial tactics. They often act as witness coordinators for attorneys who are in trial, sit at counsel table as the defense investigating officer, and sometimes testify in court.

Legal and Office Assistants open and close files, answer telephones, and maintain a case management database program. Legal support staff includes paralegals and law clerks who assist attorneys with legal research, writing and provide trial support on complex matters including death penalty cases. Interviewers make initial client intake contact. Social workers provide a variety of services, both before and after convictions for all clients. Mitigation Specialist works diligently to obtain detailed information and records on the department's most serious case load where clients are facing the death penalty. The department's Accountant and Payroll Clerk process payroll and all departmental financial transactions. Administrative, personnel and budget tasks are handled by the Administrative Services Officer, Department Human Resource Admin Aide, and Accountant.

The Public Defender has offices in the Visalia Courthouse, Porterville, and the Juvenile Justice Complex. While there is some overlap in duties, most attorneys have specifically defined assignments:

Felony attorneys handle the most serious cases. Felony charges upon conviction, can lead to state or local prison sentences. Felony crimes include drug offenses, sex crimes, robbery and burglary, serious assaults, and murder.

Misdemeanor attorneys' range in experience from recent law school graduates who have just passed the Bar Exam to lawyers with a few years of criminal law experience. Upon conviction for a misdemeanor, a client may serve a maximum of one year in the county jail. These clients face a variety of less serious charges for crimes like driving under the influence of alcohol, petty theft, simple assaults, domestic violence, and some drug offenses.

Juvenile and Pretrial Unit attorneys include:

- Three deputy attorneys and a supervising attorney are assigned to the Juvenile and Pretrial Unit. Department attorneys rotate into the Unit for at least a year. Juvenile work is highly specialized and requires specific training and additional mandatory education. These attorneys handle all phases of representing juveniles charged with criminal offenses. Consequences for these young clients can range from informal supervision in their homes, formal probation supervision, removal from their parents' control and custody with a commitment to a group home or a local youth detention facility.
- Last day arraignments are held at the Pre-Trial Facility. Attorneys assigned to this court inform inmates of the charges against them, provide advice in entering pleas, and settle various, mostly older, cases that are in the client's best interest to quickly resolve.

Civil attorneys do not carry exclusively civil caseloads. Instead, the civil cases are rotated between several lawyers. The weekly civil calendars include:

- Conservatorship proceedings for individuals alleged to be unable to feed, clothe, or care for themselves because of a mental disorder or their advanced age.
- Welfare and Institutions Code Section 6500 proceedings wherein developmentally disabled individuals are facing involuntary commitment to a state hospital.
- Civil Contempt proceedings for people alleged to have willfully violated lawful court orders, primarily for failure to pay child support.
- Certain guardianship and adoption cases.
- Hearings for people involuntarily detained in mental health facilities or those involuntarily compelled to take psychotropic medications.
- Hearings for people facing recommitments as sexually violent predators; those found not guilty by reason of insanity, but still deemed insane; and mentally disordered offenders.

Specialty Court attorneys do not work exclusively in specialty courts. Instead, various lawyers are assigned to represent clients:

- Drug Court is a "voluntary" specialty court for individuals with drug problems charged with a variety of non-violent offenses and who would otherwise likely be facing State prison or local incarceration. Instead, these individuals agree to a rigorous program of court-monitored and enforced drug treatment. Participants pay for the costs associated with their individual treatment in this program.
- Proposition 36 "Recovery Court" is a statutorily mandated drug treatment program for all non-violent drug possession offenders. Upon successful completion of this court-ordered community-based treatment, the case against the defendant is dismissed.
- Mental Health Court was developed as the result of the Department working closely with the Tulare County Superior Court, Probation Department, Mental Health Branch of the Health and Human Services Agency, and the District Attorney's Office to create a court dedicated to addressing the special needs of offenders with serious, persistent mental illnesses. The goal, modeled after the Drug Court, is to help these individuals maintain their treatment programs and stay crime-free through the provision of very intensive mental health services and intervention. The program has been operational since 2008.
- Veterans Court provides veterans in the criminal justice system who suffer from Post-Traumatic Stress Disorder or other service-related mental health disorder with intensive, comprehensive treatment as an alternative to more traditional incarceration and punishment for certain kinds of offenses related to their diagnosed disorder. The Veteran's Court has been operational since 2010.

The Public Defender's office in Porterville houses staff assigned primarily to the South County Justice Center.

Attorneys assigned to the Porterville office handle misdemeanor and felony criminal matters through trial and sentencing, all Welfare and Institutions Code section 6500 matters, and all the other appointed civil cases that are set in the South County Justice Center. Juvenile delinquency proceedings held in the South County Justice Center are handled by the Juvenile Attorney Team.

The office at the Juvenile Justice Center house the majority of the department's Investigations Unit, Interviewers, and a clerical support staff member.

Key Goals and Objectives Results in FY 2022/23

Quality of Life

Goal 1: Improve & expand community outreach and visibility.

- **Objective 1:** Create a social media profile to promote the Clean Slate Program and related services to have eligible prior convictions dismissed, expunged, or sealed where allowable by law by November 2022. **Results:** This objective was not completed. The department continues to collaborate with IT to choose a new website platform. The new website platform will be completed by June 2024.
- **Objective 2:** Participate in community outreach service events that support local agencies that serve Public Defender's clientele, particularly substance abuse treatment programs and homelessness outreach programs by June 2023. **Results:** This objective was completed.
- **Objective 3:** Promote the Clean Slate Program at the Tulare County Job Fair and Tulare County Museum Jamboree at Mooney Grove by June 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Standardize and improve training and procedures.

- **Objective 1:** Create and implement standardized training for all new felony attorneys by September 2022. **Results:** This objective was completed.
- **Objective 2:** Expand in-house training and other training opportunities for all employees by January 2023. **Results:** This objective was completed.
- **Objective 3:** Review our process for identifying conflicts of interest for all newly appointed cases before December 2022 with a goal of completing an initial conflict check for each new case within 7 days of appointment. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- The Department expanded its outreach and provided a resource table at the following events: HHSA Friends and Family Picnic on May 25, 2023, TSCO PAL 2023 Soccer Kick-Off in Woodville on May 13, 2023, Senior Day in the Park at Mooney Grove Park on May 5, 2023, and TCSO Flag Football Carnival on April 1, 2023.
- The Department successfully created internal procedures and standards to effectively handle post-conviction cases due to changes in legislation that were unfunded State mandates.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Collaborate with community partners to expand opportunities for successful reentry of Public Defender clients involved in the criminal justice system and whom the office is mandated to represent.

- **Objective 1:** Develop a comprehensive list of all community partners who would be viable resources for our clients.
- **Objective 2:** Initiate contact and develop relationships with those identified community partners.

Organizational Performance

Goal 1: Develop creative methods to effectively recruit employees that have an interest in providing services to indigent clients.

- **Objective 1:** Partner with nearby universities and community colleges to host interns and volunteers in fields such as social work, psychology, or criminal justice.
- **Objective 2:** Expand outreach and intern program for law students.
- **Objective 3:** Develop methods so non-attorney professionals can be used in outreach efforts in the local communities.

Budget Request

The Requested Budget represents an overall increase of \$1,213,958 or 8% in expenditures and an overall increase of \$311,387 or 21% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$902,571 or 6% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$833,957 primarily based on requests for additional personnel to support the inflated workload as a result of new legislation that has come into place over the past few years.
- Services and Supplies will increase \$180,223 primarily based on special department expenses such as the completion of the reconstruction of the multi-purpose room and the new case management system.
- Other Charges will increase \$168,878 primarily based on increased costs for general liability, information technology, utilities, and motor pool internal services charges.
- Other Financing Uses will increase \$10,997 primarily based on the utilization of internal borrowing for a vehicle.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$ 19,903 primarily based on changes in the Plan.
- Revenue Projections will increase \$311,387 primarily based on an increase in program revenue from additional realignment funding.

Staffing changes reflected in the Requested Budget include the following:

- Add 7 FTE positions to address workload issues.
 - 3 Paralegal II
 - 1 Public Defender Case Manager
 - 1 Social Worker - Public Defender
 - 1 Investigator - Public Defender - Sr
 - 1 Supervisor Attorney-N
- Delete 1 FTE vacant grant funded position:
 - 1 Social Worker -Public Defender
- Amend salary for two classifications to address compaction.
 - Public Defender Interviewer I (5%)
 - Public Defender Interviewer II (5%)

Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 9, 2023, and the publication of this book include the following:

- Delete 1 FTE vacant grant funded position.
 - 1 Social Worker -Public Defender

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Resource Management Agency

Reed Schenke
Director

Fund: 001

Agency: 230

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|---------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Flood Control And Soil And Wat | \$1,337,090 | \$1,363,956 | \$1,364,617 | \$661 |
| Other Assistance | \$1,413,208 | \$10,344,554 | \$24,269,607 | \$13,925,053 |
| Other General | \$2,675,497 | \$2,934,752 | \$3,496,782 | \$562,030 |
| Other Protection | \$2,915,501 | \$4,799,015 | \$5,164,457 | \$365,442 |
| Property Manangement | \$41,912 | \$82,464 | \$99,887 | \$17,423 |
| Protection Inspection | \$4,653,464 | \$5,584,070 | \$6,451,501 | \$867,431 |
| TOTAL ACTIVITY APPROPRIATIONS | \$13,036,672 | \$25,108,811 | \$40,846,851 | \$15,738,040 |

APPROPRIATIONS:

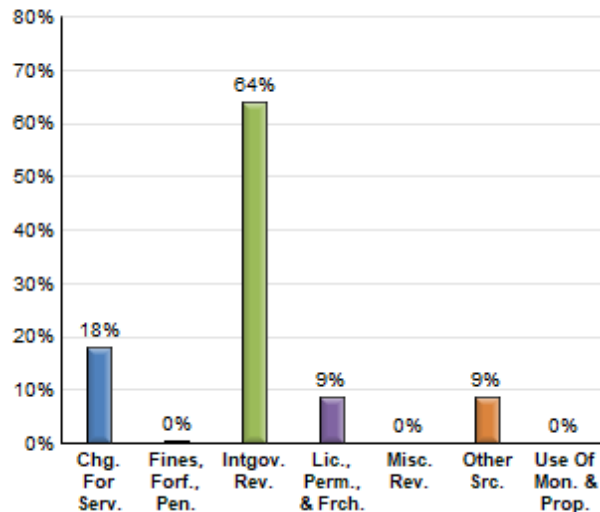
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|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| Capital Assets | \$- | \$45,000 | \$60,000 | \$15,000 |
| Cowcap | \$501,502 | \$432,158 | \$744,992 | \$312,834 |
| Other Charges | \$1,688,569 | \$3,398,293 | \$3,966,197 | \$567,904 |
| Other Financing Uses | \$1,708,316 | \$25,377 | \$25,377 | \$- |
| Salaries And Employee Benefits | \$6,663,625 | \$9,190,868 | \$10,253,418 | \$1,062,550 |
| Service And Supplies | \$2,474,660 | \$12,017,115 | \$25,796,867 | \$13,779,752 |
| TOTAL APPROPRIATIONS: | \$13,036,672 | \$25,108,811 | \$40,846,851 | \$15,738,040 |

REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Current Serv | \$4,093,282 | \$6,028,473 | \$6,849,981 | \$821,508 |
| Fines,Forfeit.,Penalties | \$306,114 | \$175,000 | \$175,000 | \$- |
| Intergovernmental Revenue | \$1,556,503 | \$10,455,604 | \$24,342,609 | \$13,887,005 |
| Lic.,Permits & Franchise | \$3,927,250 | \$3,129,900 | \$3,257,900 | \$128,000 |
| Miscellaneous Revenue | \$23,545 | \$11,000 | \$11,000 | \$- |
| Other Financing Sources | \$1,159,634 | \$2,174,964 | \$3,359,065 | \$1,184,101 |
| Rev. from Use of Money & Prop | \$111 | \$- | \$- | \$- |
| TOTAL REVENUES | \$11,066,439 | \$21,974,941 | \$37,995,555 | \$16,020,614 |

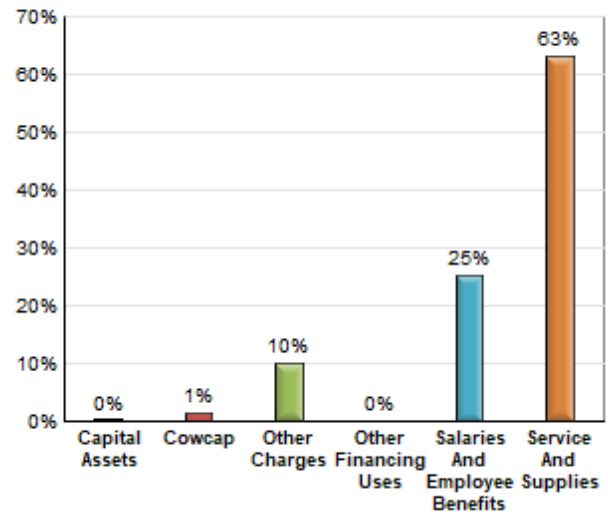
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|------------------------|--------------------|--------------------|--------------------|--------------------|
| NET COUNTY COST | \$1,970,233 | \$3,133,870 | \$2,851,296 | \$(282,574) |
|------------------------|--------------------|--------------------|--------------------|--------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The purpose of the Resource Management Agency (RMA) is to provide efficient and effective public service in the areas of planning, engineering, development, construction, and building through its three branches: Economic Development and Planning, Public Works, and Fiscal Services.

Core Functions

- Maintain a Strategic Management System approach based on a business model, emphasizing timely project delivery with a high degree of quality.
- Maintain and implement a comprehensive General Plan, Zoning Ordinance, and Ordinance Code relating to matters affecting the public health, safety, and general welfare of the residents of Tulare County.
- Provide community-based improvement projects that benefit the residents of Tulare County, including, but not limited to, projects involving safe routes to schools, complete streets, bike and pedestrian paths, water and wastewater infrastructure, and parks.
- Improve and maintain the County's transportation infrastructure to benefit the residents of Tulare County, including, but not limited to, projects involving road widenings, road rehabilitation, bridge replacement, bridge rehabilitation, and transit facilities and services.

RMA's vision is to serve as a model of customer service and expeditious project processing through collaborative team-based management, employee empowerment, continuous business process improvement, technological innovation, professional competence, multi-level communication, mutual respect, integrity, and an agency-wide commitment to professional excellence.

RMA's mission is to support Tulare County's economic well-being and quality of life initiative by being "Open for Business"; by effectively managing natural and developing resources, and by committing to delivery of timely and cost-effective public services.

- The Economic Development and Planning Branch includes the Economic Development Office; Permit Center; Environmental Planning; Special Projects; Project Processing; and Building and Housing Divisions.
- The Public Works Branch includes the Road Maintenance Management; Design Development and Construction Management; Special Programs Management; and Surveyors Divisions.
- The Fiscal Services Branch includes the Accounting, Human Resources, and Payroll Divisions.

Key Goals and Objectives Results in FY 2022/23

Economic Well-Being

Goal 1: Promote the economic well-being of the residents and businesses within the unincorporated area of Tulare County.

- **Objective 1:** Develop an Economic Development Strategic Plan for Tulare County by June 2023. **Results:** This objective was not completed. Survey of available options for outside assistance was conducted. Significant progress was made in developing the initial concepts. The plan will be completed by June 2024.

Quality of Life

Goal 1: Promote the public health, safety, and general welfare of the residents of Tulare County by implementing the County's General Plan 2030 Update through completion of major environmental, planning, development, and building initiatives.

- **Objective 1:** Complete the Community Plan updating process for the unincorporated community of Springville and the Area plan for the Kingsburg Urban Development Boundary by June 2023. **Results:** This objective was not completed. Significant progress was made on both projects. The Kingsburg and Springville plans will be completed by December 2023.

- **Objective 2:** Finalize and implement a General Plan Amendment to address water and environmental justice by June 2023. **Results:** This objective was not completed. Work towards this objective was initiated in FY 2022/23 and will be finalized in FY 2023/24.

Organizational Performance

Goal 1: Improve the organizational performance of RMA's Economic Development and Planning, Public Works, and Fiscal Services Branches.

- **Objective 1:** Utilize website, chatbot, and the intelligent phone system to provide self-service options to customers, to improve service times. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Promote the economic well-being of the residents and businesses within the unincorporated area of Tulare County.

- **Objective 1:** Develop an Economic Development Strategic Plan for Tulare County.

Quality of Life

Goal 1: Promote the public health, safety, and general welfare of the residents of Tulare County by implementing the County's General Plan 2030 Update through completion of major environmental, planning, development, and building initiatives.

- **Objective 1:** Complete the Housing Element, Environmental Justice Element and the Climate Adaptation and Resiliency/Safety Element to satisfy State law.

Organizational Performance

Goal 1: Improve the organizational performance of RMA's Economic Development and Planning, Public Works, and Fiscal Services Branches.

- **Objective 1:** Finalize online bill pay options for all RMA units.

Budget Request

The Requested Budget represents an overall increase of \$15,738,040 or 63% in expenditures and an overall increase of \$16,020,614 or 73% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost decreased \$282,574 or 9% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$1,062,550 primarily based on a cost-of-living adjustment and the addition of positions.
- Services and Supplies will increase \$13,779,752 primarily based on the increase in grant funded subcontract work.
- Other Charges will increase \$567,904 primarily based on charges from other County departments to grant funded units.
- Capital Assets will increase \$15,000 primarily based on the acquisition of scanners for the planning department.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$312,834 primarily based on changes to the Plan.
- Revenue Projections will increase \$16,020,614 primarily based on an increase in grant revenues.

Staffing changes reflected in the Requested Budget include the following:

- Add 6 FTE positions to address the growing needs of the department.
 - 1 Accountant III
 - 1 Account Clerk
 - 3 Building/Code Comp Insp III
 - 1 Secretary III

Capital asset requests reflected in the Requested Budget include the following:

- 3 Contex Scanners - \$60,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Sheriff-Coroner

Mike Boudreaux

Sheriff-Coroner

Fund: 001

Agency: 240

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|----------------------|----------------------|----------------------|---------------------|
| Detention And Correction | \$56,543,343 | \$66,046,569 | \$79,697,325 | \$13,650,756 |
| Judicial | \$8,085,267 | \$9,658,279 | \$10,156,392 | \$498,113 |
| Police Protection | \$72,724,522 | \$70,116,863 | \$77,788,738 | \$7,671,875 |
| TOTAL ACTIVITY APPROPRIATIONS | \$137,353,132 | \$145,821,711 | \$167,642,455 | \$21,820,744 |

APPROPRIATIONS:

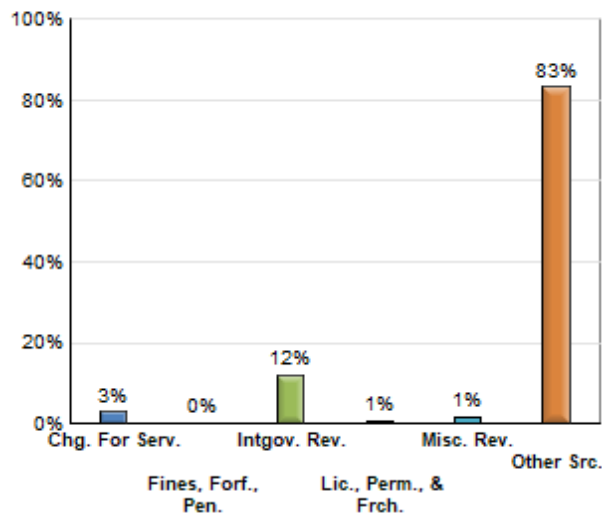
| | | | | |
|--------------------------------|----------------------|----------------------|----------------------|---------------------|
| Capital Assets | \$1,246,379 | \$1,063,025 | \$389,669 | \$(673,356) |
| Cowcap | \$4,235,491 | \$4,649,357 | \$4,775,120 | \$125,763 |
| Other Charges | \$25,954,092 | \$28,756,200 | \$37,966,176 | \$9,209,976 |
| Other Financing Uses | \$2,605,376 | \$849,782 | \$1,635,235 | \$785,453 |
| Salaries And Employee Benefits | \$87,727,269 | \$98,299,087 | \$104,229,031 | \$5,929,944 |
| Service And Supplies | \$15,584,525 | \$12,204,260 | \$18,647,224 | \$6,442,964 |
| TOTAL APPROPRIATIONS: | \$137,353,132 | \$145,821,711 | \$167,642,455 | \$21,820,744 |

REVENUES

| | | | | |
|---------------------------|---------------------|---------------------|---------------------|--------------------|
| Charges For Current Serv | \$1,146,174 | \$1,114,418 | \$1,110,896 | \$(3,522) |
| Fines,Forfeit.,Penalties | \$895 | \$505 | \$505 | \$- |
| Intergovernmental Revenue | \$9,672,767 | \$10,583,881 | \$4,770,884 | \$(5,812,997) |
| Lic.,Permits & Franchise | \$218,442 | \$220,000 | \$250,000 | \$30,000 |
| Miscellaneous Revenue | \$696,999 | \$541,486 | \$554,611 | \$13,125 |
| Other Financing Sources | \$25,389,868 | \$25,418,459 | \$33,072,298 | \$7,653,839 |
| TOTAL REVENUES | \$37,125,145 | \$37,878,749 | \$39,759,194 | \$1,880,445 |

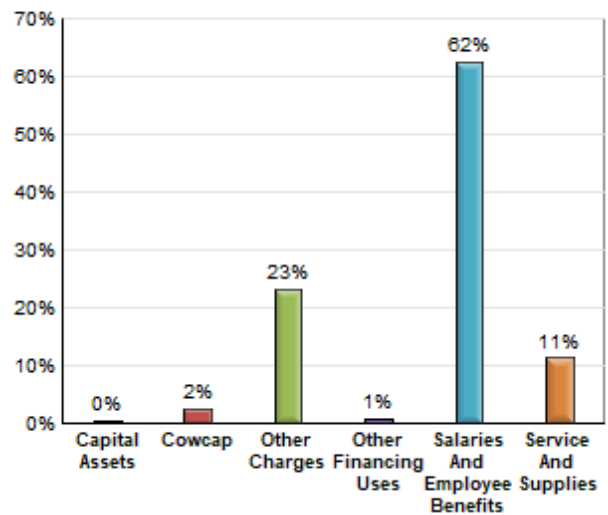
| | | | | |
|------------------------|----------------------|----------------------|----------------------|---------------------|
| NET COUNTY COST | \$100,227,987 | \$107,942,962 | \$127,883,261 | \$19,940,299 |
|------------------------|----------------------|----------------------|----------------------|---------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Tulare County Sheriff's Office (TCSO) is a State Constitutional Office headed by an elected Sheriff as prescribed in State Government Code 24000(b). The Sheriff is responsible for providing law enforcement services in the county including patrol of the unincorporated areas, traditional and cybercrime investigations, and custody of adult offenders. The Sheriff is also the Coroner, responsible for death investigations and conducting autopsies. The Sheriff's Office provides a variety of support services, including dispatch of law enforcement personnel, maintenance of criminal records, community outreach through crime prevention, youth services, and social media. The agency is divided into six divisions; each division is commanded by a Captain with two Assistant Sheriff's, each overseeing three divisions. The two Assistant Sheriff's report directly to the Undersheriff. The divisions are Investigations, Patrol, Operations Support, Administrative Services, Detentions, and Administrative Support.

Core Functions

- Provide patrol, coroner, civil, and investigation services to ensure the safety of people and property.
- Provide safe and secure detentions of people committed to the custody of TCSO.
- Provide search and rescue services.

Divisions

Investigations Division – The main activities of the division include:

- Follow up investigations on crimes within the unincorporated areas of the county.
- Manage or a member of multi-agency domestic violence, narcotics and gang suppression units.
- Assist other local, State, and Federal agencies with criminal investigations.
- Provide crime analysis and statistical information.
- Provide public education and crime prevention presentations.
- Identify, collect, process, and preserve evidence from suspects, victims, and crime scenes.
- Provide Coroner's investigations of deaths and determine the circumstances and cause of death.

Patrol Division – The main activities of the division include:

- Prevent and detect criminal activity while in marked vehicles, arresting those responsible for criminal activity.
- Create partnerships with the community and work to reduce not only criminality but also quality of life issues that perpetuate blight and crime utilizing the philosophy of community-based policing.
- Provide youth mentorship and avenues for growth through community outreach programs that provide positive role models and deterrence from gang involvement and crime.
- Community-based officers for community-oriented policing projects.
- School Resource Officer programs.
- Indian reservation coordination.

Operations Support Division – The main activities of the division include:

- Assure the public is informed about crime investigations, programs, and other activities through social media and our public information officer.
- Provide air support services using aircraft and Unmanned Aerial Vehicles (Drones).
- Provide search and rescue operations for people lost or missing in remote areas.
- Provide rescue and recovery operations in rivers, lakes, and swift-water environments. Recover and preserve criminal evidence.
- Provide mutual aid coordination to other law enforcement agencies upon request.
- Patrol the waterways, perimeter campgrounds, and picnic areas of the lakes and rivers throughout the county.
- Youth services such as Explorers and the Police Activity League.
- Provide court security at courthouses throughout the county and serve court-related documents such as eviction notices, subpoenas, and other legal notices.

Administrative Services Division – The main activities of the division include:

- Assure TCSO's operations are complying with federal, state, and local requirements.
- Investigate allegations of misconduct by personnel and oversee legal matters affecting the Department.
- Facilitate recruitment, hiring, and promotional processes.

- Suspected explosive device investigation through the EOD task force.
- Coordinate services provided by TCSO Volunteers, Chaplains, and Sheriff's Posse.
- Oversee vehicle fleet services.
- Provide 911 call services for county residents to report requests for law enforcement, emergency medical, and other urgent assistance.
- Coordinate all IT operations to include car computers, body worn cameras, in-car video systems, cell phones, video inmate conferencing, and other related IT at all Sheriff's facilities and mobile systems.

Detentions Operations Division – The main activities of the division include:

- Detain, transport, and house pre-trial and sentenced inmates to court and other locations as needed.
- Provide for the care and welfare of inmates to include mental health and medical care.
- Coordinate transportation and other custody-related issues with other criminal justice agencies.
- Manage the custody deputy jail training officer program.
- Manage the detentions K9 program to ensure contraband does not enter the facilities.
- Manage the Department's two jail construction grant projects, (California Assembly Bill 900 and California Senate Bill 1022).

Administrative Support Division – The main activities of the division include:

- Produce beef, pork, eggs, vegetables, and other food products for use in the jail kitchen for inmate meals.
- Provide laundry service to inmates and warehousing of Sheriff's supplies for the jails.
- Conduct roadside litter, tire clean up, and graffiti abatement.
- Provide programs for inmates designed to increase their skills, education, and ability to function in the community without reverting to criminal activity.
- Provide alternatives to incarceration for eligible offenders. These include voluntary work assignments and/or participation in court-mandated treatment programs such as anger management and drug abuse prevention.
- Store and process crime reports and registration documents on gang members, sexual offenders, and other offenders legally required to register with law enforcement. Provide access to such documents by law enforcement personnel and the public in compliance with privacy and public disclosure laws.

Key Goals and Objectives for FY 2022/23

Safety and Security

Goal 1: Partner with HHS to create/expand the collaboration of Deputies from the HEART Unit with Behavior Health specialists (Clinician/Crisis).

- **Objective 1:** Establish a working model for Deputy/Behavioral Health Specialist to respond to calls for service that are identified as behavioral health in nature by June 2023. **Results:** This objective was completed.
- **Objective 2:** Establish training classes for Behavioral Health personnel to become familiar with law enforcement procedures/practices such as officer safety, situational awareness, and communications (Radio) by June 2023. **Results:** This objective was completed.

Economic Well-Being

Goal 1: Open a new firearm training range to allow for 24-hour training and reduce out-of-county firearms training travel.

- **Objective 1:** Complete the movement of 240,000 cubic yards of soil by November 2022. **Results:** This objective was completed.
- **Objective 2:** Complete a phased opening of the firearm training range by January 2023. **Results:** This objective was completed.

Quality of Life

Goal 1: Reduce the mental health decompensation of county inmates by providing early access to treatment.

- **Objective 1:** Implement a local Jail Based Competency Treatment (JBCT) program for inmates. **Results:** This objective was completed.
- **Objective 2:** Treat local county inmates with greater skilled mental health care. **Results:** This objective was completed.

Organizational Performance

Goal 1: Enhance the County Emergency Dispatching Center through the utilization of the Motorola Spillman System.

- **Objective 1:** Complete movement of all 911 emergency phone lines and station terminals to the new dispatch center without disrupting current operations. **Results:** This objective was completed.
- **Objective 2:** Upon release of State funding, purchase the VESTA 911 call system to replace our outdated VIPER system. **Results:** This objective was partially completed. The State of California has yet to approve the proposed scope of work. All state law enforcement and fire agencies are waiting to hear back from the State regarding the status of this transition.
- **Objective 3:** Update staff training prior to go-live to assist with the transition from ADSi to Motorola. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- **Dispatch Relocation Project:** The Tulare County Sheriff's Office (TCSO) Dispatch Center underwent a long-awaited move in September of 2022. The center expanded to an area four times the size of the previous one. In partnership with Tulare County Fire Department, it is equipped with state-of-the-art computer and phone systems to allow for exceptional 911 services to the citizens of Tulare County.
- **Motorola Dispatch Project:** TCSO introduced the latest technology for computer-aided dispatch and phone system in the new communications center. Coordination between TCSO and Motorola began over three years ago in the development and implementation of the new Dispatch Center.
- **SAREX 2022:** TCSO hosted California SAREX on September 9th, 10th, and 11th, 2022, at SCICON. SAREX is a three-day training conference for Search and Rescue (SAR) teams from all 58 counties, in California, including other associations such as California Rescue Dog Association (CARDAs), Wilderness Finders Search Dog Teams (WOOF), Monterey Search Dogs, National Guard, and other SAR related entities. Over 300 personnel from 33 counties and other organizations attended Tulare County's event.
- **Implementation of the Early Access and Stabilization Services (EASS) Program:** This program is for substantive mental health treatment for incarcerated persons with felony charges who are incompetent to stand trial. This program has no net County cost and supplements the existing Jail Based Competency Treatment (JBCT) Program.

Key Goals and Objectives for FY 2023/24

Safety and Security

- Goal 1:** Enhance law enforcement services for South County residents through the acquisition of a new substation and relocation of a substation.
- **Objective 1:** Open the newly acquired and fully operational Porterville Substation located at 1839 S. Newcomb Street.
 - **Objective 2:** Develop plans and begin construction to retrofit the recently purchased Earlimart Substation located at 159 S. Valente Road.

Quality of Life

- Goal 1:** Develop and implement an Allied Agency Inmate Release Program that would provide afforded transportation at no cost to the nearest location from which the released person was originally arrested.
- **Objective 1:** Identify key stakeholders, non-profit organizations, and allied agencies to be part of the planning committee and create a model procedure for implementation as a pilot program.
 - **Objective 2:** Implement the program and, if identified, utilize realignment funds (AB109) to help offset the costs for non-profit organizations that are unable to absorb the costs.

Organizational Performance

- Goal 1:** Modernize and improve surveillance technologies of body-worn cameras and in-car camera systems.
- **Objective 1:** Evaluate and finalize a contract with the most suitable vendor.
 - **Objective 2:** Conduct training sessions to educate Sheriff personnel on the upgraded equipment.
 - **Objective 3:** Deploy the upgraded equipment throughout the Sheriff's Office.

Budget Request

The Requested Budget represents an overall increase of \$21,820,744 or 15% in expenditures and an overall increase of \$1,880,445 or 5% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$19,940,299 or 18% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$5,929,944 primarily based on cost of living adjustment
- Services and Supplies will increase \$6,442,964 primarily based on purchase AFIS system and camera upgrade project for Detention Facilities.
- Other Charges will increase \$9,209,976 primarily based on liability insurance, workers comp, maintenance, utilities, and motor pool expenses.
- Capital Assets will decrease \$673,356 primarily based on a reduced amount of detentions equipment.
- Other Financing Uses will increase \$785,453 primarily based on internal borrowing.
- Countywide Costa Allocation Plan (COWCAP) charges will increase \$125,763 primarily based on changes to the Plan.
- Revenue Projections will increase \$1,880,445 primarily based on funding from AB109 and Court Security.

Staffing changes reflected in the Requested Budget include the following:

- Add 2 FTE positions.
 - o 1 Communication Manager
 - o 1 Sheriff's Deputy II
- Delete 4 FTE positions.
 - o 1 Office Assistant Lead
 - o 2 Sheriff's Correctional Deputy
 - o 1 Jail Services Manager
- Reclass 2 positions.
 - o 1 Fiscal Manager to Sheriff's Fiscal Manager
 - o 1 Accountant III to Administrative Service Officer III
- Amend 1 FTE.
 - o 1 Farm Crew Leader to Farm Crew Supervisor
- Adjust Salary for 3 Classifications.
 - o 1 Farm Manager 5%
 - o 2 Assistant Sheriff 6%
 - o 1 Undersheriff 8%

Capital asset requests reflected in the Requested Budget include the following:

- 1 UAV Drone - \$15,500
- 1 Rescue Boat Trailer - \$30,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 4 RatPak - \$46,240
- 1 Substance ID System - \$73,906
- 1 FLIR Camera - \$134,725
- 1 Live Scan Equipment - \$20,990
- 2 Live Scan Machines - \$68,308

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Citizen's Option for Public Safety (COPS)

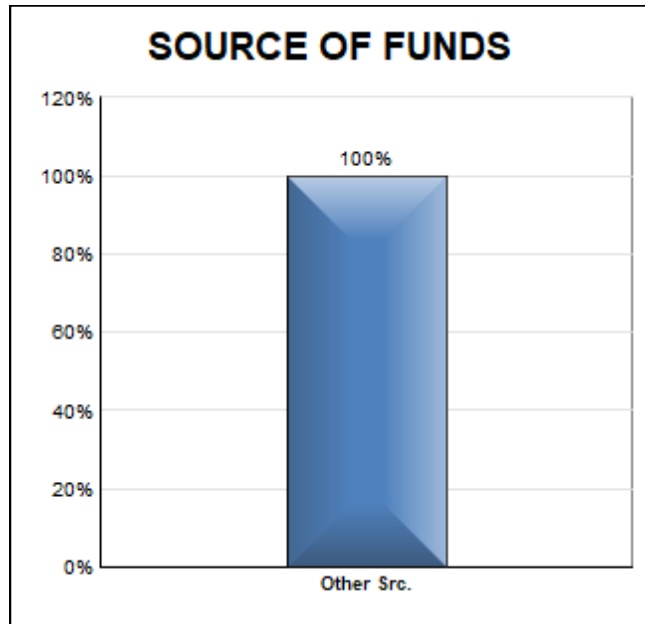
Mike Boudreaux
Sheriff-Coroner

Fund: 001

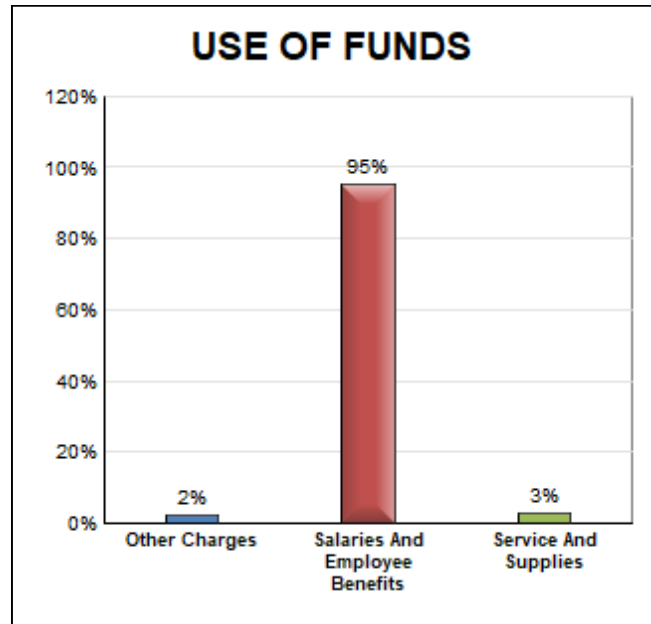
Agency: 260

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|-------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Detention And Correction | \$267,749 | \$371,366 | \$355,674 | \$(15,692) |
| Judicial | \$174,833 | \$316,247 | \$283,274 | \$(32,973) |
| Police Protection | \$300,053 | \$520,486 | \$512,901 | \$(7,585) |
| TOTAL ACTIVITY APPROPRIATIONS | \$742,635 | \$1,208,099 | \$1,151,849 | \$(56,250) |
| APPROPRIATIONS: | | | | |
| Other Charges | \$38,595 | \$95,968 | \$23,873 | \$(72,095) |
| Salaries And Employee Benefits | \$680,015 | \$1,087,131 | \$1,097,746 | \$10,615 |
| Service And Supplies | \$24,025 | \$25,000 | \$30,230 | \$5,230 |
| TOTAL APPROPRIATIONS: | \$742,635 | \$1,208,099 | \$1,151,849 | \$(56,250) |
| REVENUES | | | | |
| Other Financing Sources | \$527,499 | \$986,655 | \$958,194 | \$(28,461) |
| TOTAL REVENUES | \$527,499 | \$986,655 | \$958,194 | \$(28,461) |
| NET COUNTY COST | \$215,136 | \$221,444 | \$193,655 | \$(27,789) |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Citizens' Option for Public Safety (COPS) was established through Assembly Bill 3229, Chapter 134, Statutes of 1996. The funding requires the enactment of Supplemental Law Enforcement Services Funds, for use by the County Sheriff for front-line and jail operations and by the County District Attorney for criminal prosecutions.

Core Functions

Front-Line Operations Support

Sheriff's field personnel are utilized in various patrol assignments throughout Tulare County.

Jail Operations

Sheriff's detention supervisory personnel are assigned to the detention facilities to provide staff supervision.

District Attorney

District Attorney personnel are used for prosecution of criminal offenders.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Utilize COPS funds to maintain staffing levels allowing the agency to address its community policing goals. **Results:** This objective was completed.

Organizational Performance

Goal 1: Work with local governmental organizations to ensure Tulare County continues to receive annual funding. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Utilize COPS funds to maintain staffing levels allowing the agency to address its community policing goals.

Organizational Performance

Goal 1: Work with local governmental organizations to ensure Tulare County continues to receive annual funding.

Budget Request

The Requested Budget represents an overall decrease of \$56,250 or 5% in expenditures and an overall decrease of \$28,461 or 3% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost decreased \$27,789 or 13% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$5,230 primarily based on training expenses.
- Other Charges will decrease \$72,095 primarily based on District Attorney Services and Motor Pool .

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Rural Crime Prevention

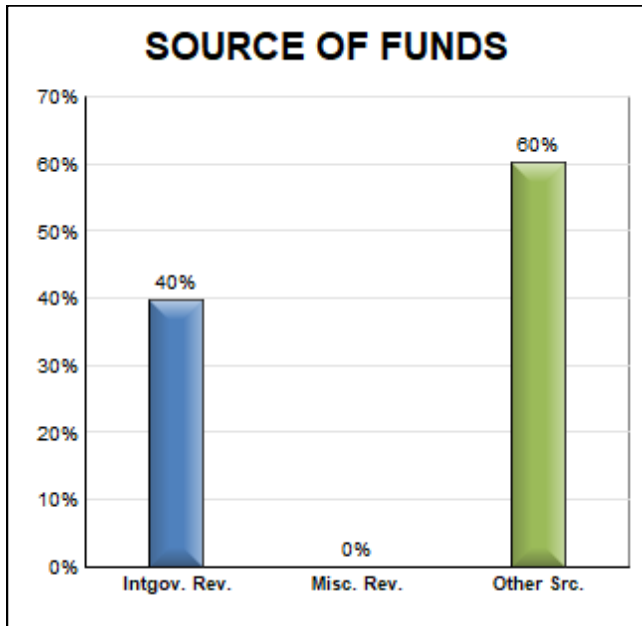
Tim Ward
District Attorney

Fund: 001

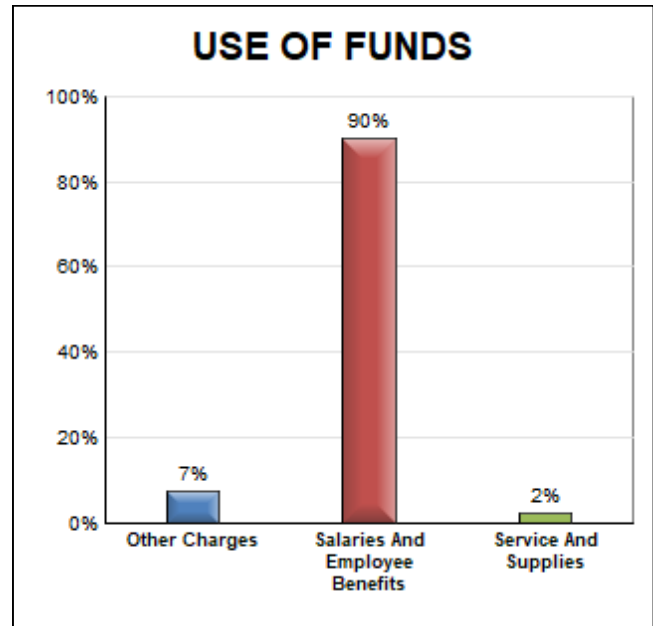
Agency: 265

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|-----------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Police Protection | \$707,472 | \$741,685 | \$805,001 | \$63,316 |
| Protection Inspection | \$- | \$- | \$- | \$- |
| TOTAL ACTIVITY APPROPRIATIONS | \$707,472 | \$741,685 | \$805,001 | \$63,316 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$49,078 | \$29,194 | \$60,418 | \$31,224 |
| Salaries And Employee Benefits | \$645,009 | \$685,431 | \$726,099 | \$40,668 |
| Service And Supplies | \$13,385 | \$27,060 | \$18,484 | \$(8,576) |
| TOTAL APPROPRIATIONS: | \$707,472 | \$741,685 | \$805,001 | \$63,316 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$337,443 | \$741,685 | \$320,346 | \$(421,339) |
| Miscellaneous Revenue | \$- | \$- | \$- | \$- |
| Other Financing Sources | \$311,163 | \$- | \$484,655 | \$484,655 |
| TOTAL REVENUES | \$648,606 | \$741,685 | \$805,001 | \$63,316 |
| NET COUNTY COST | \$58,866 | \$0 | \$0 | \$0 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Former District Attorney Phil Cline created the Rural Crime Prevention Program decades ago to address the unique need to protect Tulare County's rural agricultural infrastructure. During his early years in the department, current District Attorney Tim Ward prosecuted rural crimes and still concentrates on the needs of the victims this unit serves. The District Attorney's Office collaborates with Tulare County Sheriff's Office to meet the program objectives. The Program is funded through the County Local Revenue Fund 2011, Enhancing Law Enforcement Activities Subaccount (ELEAS) from the State of California. Tulare County is particularly interested in protecting farmers and ranchers and is uniquely suited for such a program due to its heavy reliance on agriculture. Tulare County consistently ranks among the top counties in the nation in agricultural production and had \$8 billion in total crop value in 2021. Of the 3,158,400 acres of land in Tulare County, approximately 1,598,885 are used for agricultural activities.

Core Functions

The Tulare County Sheriff's and District Attorney's Offices provide investigative resources. At the same time, the District Attorney's Office offers prosecutorial resources to the Rural Crime Prevention Program to aggressively and collectively target offenders who prey on Tulare County's agricultural community.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Continue agricultural crime prevention efforts and expand networking and information sharing with the Sheriff Ag units and private security agencies throughout the state.

- **Objective 1:** Increase the number of bait equipment deployments from 10 to 15 by June 2023. **Results:** This objective was partially completed. Due to storms and flooding, accessing farmland to place bait equipment was challenging.
- **Objective 2:** Administer the newly launched CRCPTF Facebook to share information with members and citizens by June 2023. **Results:** This objective was completed.
- **Objective 3:** Increase the number of site visits from 15 to 20 to local recycling centers and scrapyards for early detection of agricultural crimes. **Results:** This objective was partially completed. Due to severe flooding, the objective could not be completed. The Department expects to complete the objective by June 30, 2023

Organizational Performance

Goal 1: Continue to maintain a leadership role within the CVRCTF and the CRCPTF.

- **Objective 1:** Host quarterly CRCPTF meetings through June 2023. **Results:** This objective was completed.
- **Objective 2:** Host annual Rural Crimes School by November 2022. **Results:** This objective was completed.
- **Objective 3:** Attend an annual CVRCTF meeting by June 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- 2,722 pieces of farm equipment were stamped with Owner Applied Numbers (OAN) to prevent theft.
- The next Rural Crimes School is scheduled for September 26th through 30th of 2022, with a total enrollment planned for 50 attendees.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Increase outreach efforts with Ag-related organizations and businesses to foster relationships and educate the latest trends in agricultural-related crimes and prevention.

- **Objective 1:** Promote the Owner Applied Numbers (OAN) Data Base to enhance theft prevention and recovery of stolen items during monthly meetings and the Ag Expos.

- **Objective 2:** Increase Tulare County Farm Bureau attendance by having a department representative present at all monthly meetings.
- **Objective 3:** Complete five to ten site visits per month with local farmers and ranchers to assist with target hardening and other crime prevention methods.

Organizational Performance

Goal 1: To Implement the Owner Applied Number (OAN) database/mobile app that will be responsible for issuing OANs statewide.

- **Objective 1:** To have the database go live by December of 2023.
- **Objective 2:** Develop a new protocol for other law enforcement agencies to access and issue OANs through the database.
- **Objective 3:** Promote the new database at regional meetings through printed materials and presentations.

Goal 2: Continue to maintain leadership within the California Rural Crimes Prevention Task Force (CRCPTF).

- **Objective 1:** Host annual Rural Crimes School by October 2023.
- **Objective 2:** Attend bi-annual CRCPTF State meetings through June 30, 2024.
- **Objective 3:** Host a CVCRTF Regional meeting by June 30, 2024.

Budget Request

The Requested Budget represents an overall increase of \$63,316 or 9% in expenditures and an overall increase of \$63,316 or 9% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost did not change when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will decrease by \$ 8,576 primarily based on a reduction in office, special departmental expenses, and travel costs.
- Other Charges will increase by \$31,224 primarily based on increased Data Processing Charges.

Staffing changes reflected in the Requested Budget include the following:

- Delete 1 FTE position.
 - 1 Sheriff's Deputy II

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Juvenile Justice Crime Prevention Act

Kelly Vernon
Chief Probation Officer

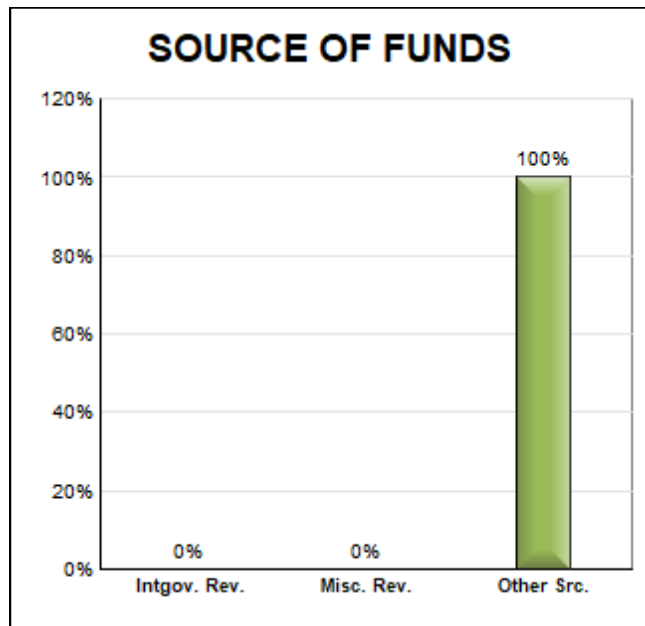
Fund: 001

Agency: 280

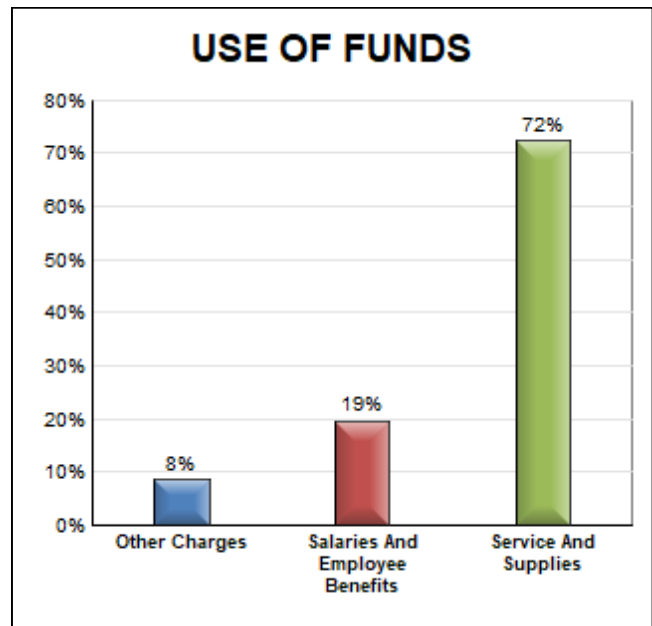
SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Detention And Correction | \$512,160 | \$1,895,189 | \$2,215,943 | \$320,754 |
| TOTAL ACTIVITY APPROPRIATIONS | \$512,160 | \$1,895,189 | \$2,215,943 | \$320,754 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$132,803 | \$174,918 | \$180,027 | \$5,109 |
| Salaries And Employee Benefits | \$104,466 | \$537,483 | \$414,619 | \$(122,864) |
| Service And Supplies | \$274,891 | \$1,182,788 | \$1,621,297 | \$438,509 |
| TOTAL APPROPRIATIONS: | \$512,160 | \$1,895,189 | \$2,215,943 | \$320,754 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$1,615 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$- | \$1 | \$- | \$(1) |
| Other Financing Sources | \$510,546 | \$1,895,188 | \$2,215,943 | \$320,755 |
| TOTAL REVENUES | \$512,161 | \$1,895,189 | \$2,215,943 | \$320,754 |

| | | | | |
|------------------------|--------------|------------|------------|------------|
| NET COUNTY COST | \$(1) | \$0 | \$0 | \$0 |
|------------------------|--------------|------------|------------|------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This program was created by the passage of the California Assembly Bill 1913 (The Schiff-Cardenas Crime Prevention Act of 2000) and is funded yearly by the California State Legislature. The Tulare County Board of Supervisors approved and adopted the Tulare County Multi-Agency Juvenile Justice Plan in accordance with the empowering legislation. The Plan is updated by the Probation Department on an as-needed basis, reviewed by the Tulare County Juvenile Justice Coordinating Council, and submitted to the Board of State and Community Corrections for final approval. The funding is used to support a continuum of services that build upon the department's capacity to reduce juvenile delinquency through prevention, early intervention, supervision, treatment, incarceration, and community reintegration programs. In an effort to prevent, control, and reduce further incursion into the Juvenile Justice System, resources are targeted on the following areas:

- Identification and implementation of evidence-based programs.
- Harm reduction and empathy skills.
- Relationships and participation skills.
- Resiliency and risk avoidance skills.
- Providing graduated sanctions or consequences that are proportionate to the offense and applying those sanctions or consequences swiftly, surely, and consistently.
- Supporting structured aftercare for juvenile offenders who are returning to their communities after a period of incarceration through counseling and supervision.

Core Functions

Juvenile Justice Crime Prevention programs provide services designed to prevent juvenile delinquency through the provision of direct and indirect services throughout the community in cooperation with other agencies.

Family Preservation Services

The Family Preservation Program is designed to strengthen and unify the families of juveniles who have had contact with the Juvenile Justice System. This community-based program applies a model where the family unit is observed, evaluated, and treated together with the goal of keeping the family intact. The primary focus of this program is to identify the needs of both the juvenile and the family and to provide "wrap-around" support and intervention services in the home environment. This program utilizes strength-based, family-centered, intensive, individualized care planning, and management model strategies. Family Preservation also employs a team-based approach in the planning and implementation process, involving people who are instrumental in the formative years including, but not limited to: family members; social support networks; faith-based entities; service providers; and other community-based representatives. Positive outcomes include the development of problem-solving skills, coping skills, and self-efficacy of the youth and the family. Finally, there is an emphasis on integrating the juvenile into the community and building/maintaining the family's social support network. The program consists of two (2) FTE Deputy Probation Officers with a caseload ratio of 1:15.

Aftercare and Re-entry Programs

The Aftercare and Re-entry Programs were created to assist high-risk juvenile offenders in making a successful transition to home and community following a period of secure confinement, either locally or at the state level. The goal of these programs is to provide youth with the supervision and support services necessary for responsible decision-making including, but not limited to supervision and counseling services; drug testing; compliance monitoring; community service; and family intervention.

Accountability in the Aftercare and Re-entry Programs is reinforced by a system of graduated sanctions that may include written assignments, increased counseling participation and/or drug testing, work program hours, or a return to the commitment program for additional confinement. These officers also work closely with forensic staff to identify individual patterns of alcohol and drug abuse, as well as emotional, mental health and family issues that may present adjustment difficulties.

Readiness for Employment through Sustainable Education (RESET) Program

The Readiness for Employment through Sustainable Education (RESET) Program of Tulare County provides job readiness skills and assists youth with the completion of their education. The youth are assessed for areas of interest and aptitude, then a determination is made as to which of our work partners can best help them take the first step toward completing high school diploma/equivalent and work readiness training. The RESET partners range from providing career counseling, exploration and guidance and helping youth navigate through their career goals.

Key Goals and Objectives Results in FY 2022/23

Quality of Life

Goal 1: Increase local resources and treatment providers for juvenile offenders to reduce recidivism, maintain continuity of care and/or avoid incarceration.

- **Objective 1:** Identify/recruit potential juvenile treatment services by October 2022. **Results:** This objective was completed.
- **Objective 2:** Establish a contract with the vendor(s) by November 2022. **Results:** This objective was completed.

Organizational Performance

Goal 1: Implement the Juvenile Court Doc System to streamline the juvenile workflow by allowing electronic filing of all probation reports with the Juvenile Court and other justice partners.

- **Objective 1:** Work collaboratively with TCiCT to create a new system which will allow Probation Officers to file reports electronically to the Courts, the District Attorney, Public Defender, and Conflict Counsel by November 2022. **Results:** This objective was completed.
- **Objective 2:** Provide training on Court Doc's to all juvenile staff by December 2022. **Results:** This objective was completed.
- **Objective 3:** Implement the Juvenile Court Doc System by January 1, 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- The success rate of youth that completed Local Commitment Aftercare Program increased by 10% from the prior fiscal year.
- Entered into an agreement with Phoenix House California to expand services to our Aftercare youth.
- Entered into an agreement with Big Brothers Big Sisters of Central California to recruit a minimum of 150 volunteers to serve as mentors to a minimum of 150 youth within Tulare County.
- Expanded the department's Readiness for Employment through Sustainable Education & Training (RESET) R2Y Program to include providing pre-release job readiness workshops at the Juvenile Detention Facility.
- Entered into PSA with Community Services and Employment Training (CSET) to provide the Youth Credit Recovery Program. The program helps youth in Tulare County who are credit deficient overcome barriers to completing their high school education.

Key Goals and Objectives for FY 2023/24

Quality of Life

Goal 1: Foster better outcomes and community reintegration by increasing the success rate for youth released to the Aftercare Program.

- **Objective 1:** Procure no less than a combined success rate of 41% for the aftercare release cohort from all local commitment programs.

- **Objective 2:** Expand transition services to youth committed to a local commitment program prior to their release to the Aftercare Program.
- **Objective 3:** Expand available services geared towards completion of education or job-readiness to youth released to the Aftercare Program.

Goal 2: Close the gap in educational and work-based resources and services provided to justice involved youth ages 16-24 by utilizing the RESET Program.

- **Objective 1:** Enroll a minimum of 30 youth, ages 16-24, in the RESET Program.
- **Objective 2:** Ninety percent of youth enrolled in the RESET Program will complete the work readiness training.

[Budget Request](#)

The Requested Budget represents an overall increase of \$320,754 or 17% in expenditures and an overall increase of \$320,754 or 17% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost did not change when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will decrease \$122,864 primarily based on a transfer of position to another program.
- Services and Supplies will increase \$438,509 primarily based on an increase in contracted services provided to clients.
- Revenue Projection will increase \$320,754 based on an estimated increase in expenditures that are covered an offsetting increase in program revenue.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Miscellaneous Criminal Justice

Jason T. Britt
County Administrative Officer

Fund: 001

Agency: 810

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|--------------------|--------------------|------------------|
| Judicial | \$9,279,259 | \$8,063,180 | \$8,870,649 | \$807,469 |
| Police Protection | \$185,965 | \$180,000 | \$235,000 | \$55,000 |
| TOTAL ACTIVITY APPROPRIATIONS | \$9,465,224 | \$8,243,180 | \$9,105,649 | \$862,469 |

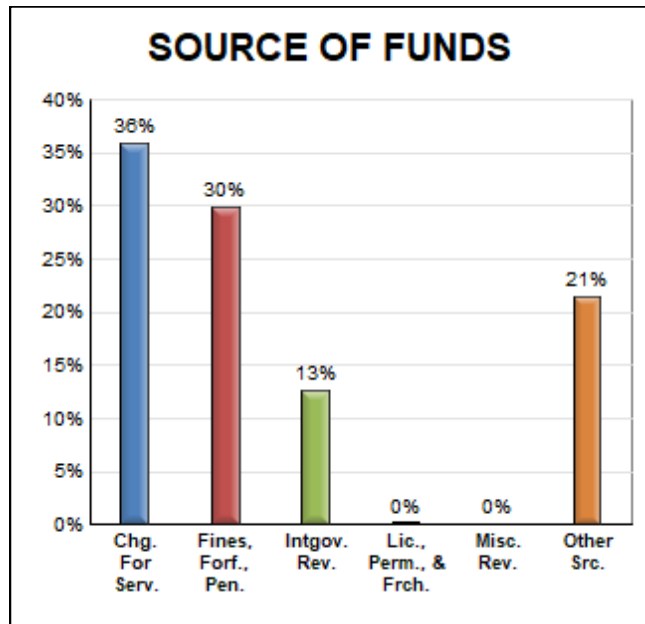
APPROPRIATIONS:

| | | | | |
|--------------------------------|--------------------|--------------------|--------------------|------------------|
| Cowcap | \$36,176 | \$47,060 | \$59,099 | \$12,039 |
| Other Charges | \$5,877,930 | \$4,602,030 | \$4,868,485 | \$266,455 |
| Other Financing Uses | \$479,062 | \$9,719 | \$482,827 | \$473,108 |
| Salaries And Employee Benefits | \$188,576 | \$204,957 | \$212,996 | \$8,039 |
| Service And Supplies | \$2,883,480 | \$3,379,414 | \$3,482,242 | \$102,828 |
| TOTAL APPROPRIATIONS: | \$9,465,224 | \$8,243,180 | \$9,105,649 | \$862,469 |

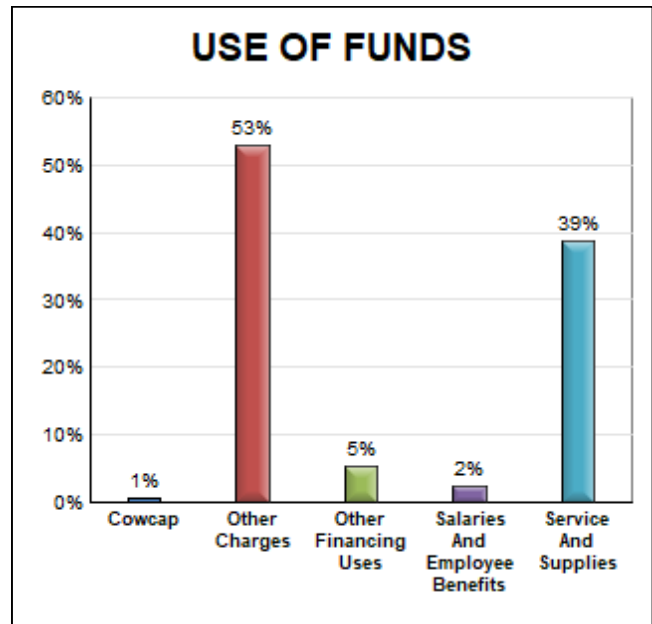
REVENUES

| | | | | |
|---------------------------|--------------------|--------------------|--------------------|------------------|
| Charges For Current Serv | \$2,767,779 | \$2,566,007 | \$2,591,172 | \$25,165 |
| Fines,Forfeit.,Penalties | \$2,202,828 | \$2,233,250 | \$2,152,134 | \$(81,116) |
| Intergovernmental Revenue | \$909,845 | \$1 | \$908,230 | \$908,229 |
| Lic.,Permits & Franchise | \$9,870 | \$10,000 | \$10,000 | \$- |
| Miscellaneous Revenue | \$40 | \$20 | \$35 | \$15 |
| Other Financing Sources | \$1,632,984 | \$1,549,191 | \$1,549,191 | \$- |
| TOTAL REVENUES | \$7,523,346 | \$6,358,469 | \$7,210,762 | \$852,293 |

| | | | | |
|------------------------|--------------------|--------------------|--------------------|-----------------|
| NET COUNTY COST | \$1,941,878 | \$1,884,711 | \$1,894,887 | \$10,176 |
|------------------------|--------------------|--------------------|--------------------|-----------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This budget reflects justice system expenditures and revenues that are not included in other departmental budgets. These expenses include Tulare County's required Maintenance of Effort (MOE) payments to the State for operations of the Superior Court, the Conflict Defender contract, Court-ordered expenses, Grand Jury expenses, Law Library salary and benefit expenses, Court Transfer payments, and other Court expenses not included in State Court funding. Court Security costs are included in the Sheriff's Department budget.

Budget Request

The Requested Budget represents an overall increase of \$862,469 or 10% in expenditures and an overall increase of \$852,293 or 13% in revenues when compared with the FY 2022/23 Final Budget. As a result, the Net County Cost increased \$10,176 or 1% when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$102,828 primarily based on the contractual increase for indigent defense conflict defender.
- Other Charges will increase \$266,455 primarily based on increased costs for internal services charges for maintenance, utilities, and property insurance.
- Other Financing Uses will increase \$473,108 primarily based on the transfer-out of revenue funds to departments received from AB 1869 backfill revenue for the loss of the repeal of various criminal administrative fees.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$12,039 primarily based on changes in the Tulare County Plan.
- Revenue Projections will increase \$852,293 primarily based on increased State funding for AB1869, the backfill for the elimination of administrative fines and fees.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

Indigent Health Care

Donna Ortiz

Health and Human Services Agency Director

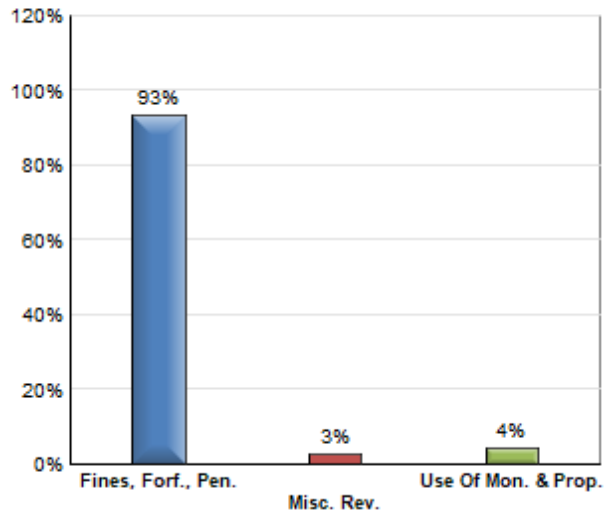
Fund: 004

Agency: 142

SUMMARY OF APPROPRIATIONS AND REVENUES

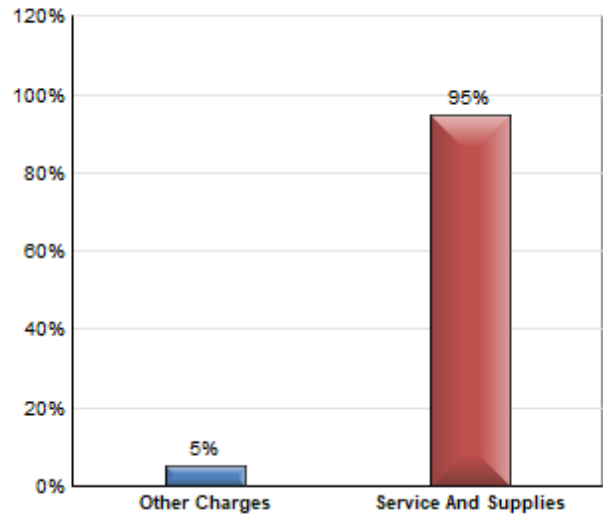
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|-------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| General Relief | \$661,167 | \$1,081,498 | \$1,050,000 | \$(31,498) |
| TOTAL ACTIVITY APPROPRIATIONS | \$661,167 | \$1,081,498 | \$1,050,000 | \$(31,498) |
| APPROPRIATIONS: | | | | |
| Other Charges | \$10,495 | \$52,658 | \$51,125 | \$(1,533) |
| Service And Supplies | \$650,672 | \$1,028,840 | \$998,875 | \$(29,965) |
| TOTAL APPROPRIATIONS: | \$661,167 | \$1,081,498 | \$1,050,000 | \$(31,498) |
| REVENUES | | | | |
| Fines,Forfeit.,Penalties | \$643,692 | \$1,008,463 | \$979,120 | \$(29,343) |
| Miscellaneous Revenue | \$13,666 | \$29,746 | \$28,880 | \$(866) |
| Rev. from Use of Money & Prop | \$3,810 | \$43,289 | \$42,000 | \$(1,289) |
| TOTAL REVENUES | \$661,168 | \$1,081,498 | \$1,050,000 | \$(31,498) |
| NET COUNTY COST | \$(1) | \$0 | \$0 | \$0 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This budget encompasses the following program and service:

The Maddy Emergency Medical Services Fund (Maddy) Program provides limited funding for reimbursement of uncompensated emergency services provided by physicians to indigents. Funding for the Emergency Medical Services reimbursement is made available through Assembly Bill 75.

Core Functions

- Provide reimbursement for uncompensated emergency services delivered to the indigent population by hospitals, surgeons, physicians, and other emergency service providers.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Increase the value of our services by enhancing quality and strengthening our ability to deliver cost-effective programs consistent with the Agency's vision, mission, and values.

- **Objective 1:** By June 2023, the Maddy Program will ensure providers are reimbursed within sixty (60) days or less after the end of the quarter. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Enhance the fiscal sustainability of the Maddy- Emergency Medical Services Programs.

- **Objective 1:** Redesign the Maddy Program revenue and expense tracking tools and spreadsheets to ensure compliance with required State reporting.
- **Objective 2:** Provide fiscal training opportunities to inquiring Counties on the Maddy Program as requested by the State of California Emergency Medical Services Authority Office.

Budget Request

The Requested Budget represents an overall decrease of \$31,498 or 3% in expenditures and an overall decrease of \$31,498 or 3% in revenue when compared with the FY 2022/23 Final Budget.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Library

Darla Wegener County Librarian

Fund: 010

Agency: 145

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|--------------------|---------------------|--------------------|
| Library Services | \$5,374,260 | \$8,509,436 | \$10,052,190 | \$1,542,754 |
| TOTAL ACTIVITY APPROPRIATIONS | \$5,374,260 | \$8,509,436 | \$10,052,190 | \$1,542,754 |

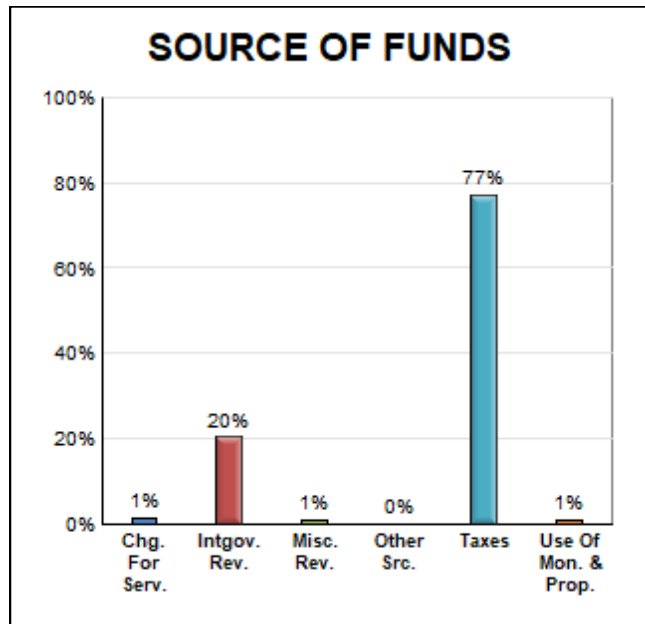
APPROPRIATIONS:

| | | | | |
|--------------------------------|--------------------|--------------------|---------------------|--------------------|
| Cowcap | \$298,284 | \$276,671 | \$296,473 | \$19,802 |
| Other Charges | \$1,188,497 | \$1,408,502 | \$1,483,843 | \$75,341 |
| Other Financing Uses | \$- | \$2,051,330 | \$3,151,330 | \$1,100,000 |
| Salaries And Employee Benefits | \$2,857,681 | \$3,600,644 | \$3,863,484 | \$262,840 |
| Service And Supplies | \$1,029,798 | \$1,172,289 | \$1,257,060 | \$84,771 |
| TOTAL APPROPRIATIONS: | \$5,374,260 | \$8,509,436 | \$10,052,190 | \$1,542,754 |

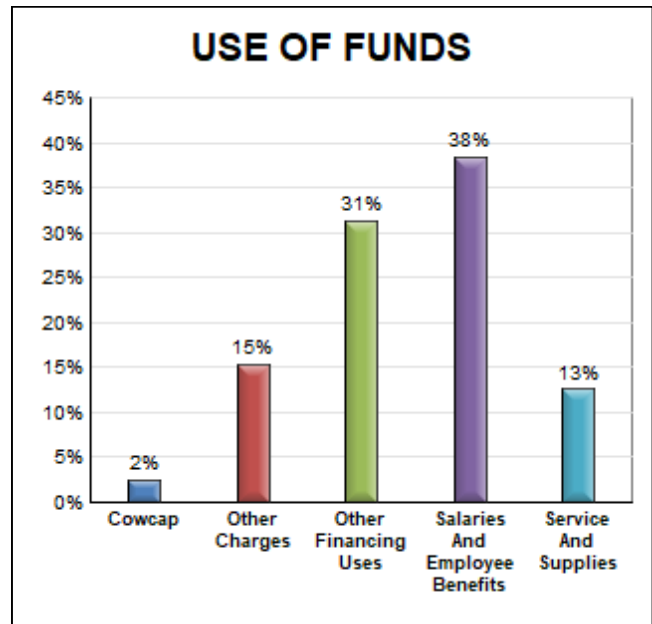
REVENUES

| | | | | |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Charges For Current Serv | \$104,590 | \$101,301 | \$101,301 | \$- |
| Intergovernmental Revenue | \$297,739 | \$451,018 | \$1,639,305 | \$1,188,287 |
| Miscellaneous Revenue | \$87,209 | \$50,900 | \$50,400 | \$(500) |
| Other Financing Sources | \$11,026 | \$5,001 | \$5,001 | \$- |
| Rev. from Use of Money & Prop | \$55,959 | \$75,000 | \$75,000 | \$- |
| Taxes | \$5,650,682 | \$5,826,216 | \$6,249,488 | \$423,272 |
| TOTAL REVENUES | \$6,207,205 | \$6,509,436 | \$8,120,495 | \$1,611,059 |

| | | | | |
|------------------------|--------------------|--------------------|--------------------|-------------------|
| NET COUNTY COST | \$(832,945) | \$2,000,000 | \$1,931,695 | \$(68,305) |
|------------------------|--------------------|--------------------|--------------------|-------------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Tulare County Library strives to enrich the lives of all users by meeting the informational, recreational, self-educational, and cultural needs of the community in a welcoming atmosphere. Through a trained, service-oriented staff, the Library provides organized collections of current-interest materials and access to additional resources through participation in cooperative library systems. The Library endeavors to fulfill its commitment to the future by providing stimulating materials and programs that encourage lifelong learning for all.

The Tulare County Library was established in 1910 by the Board of Supervisors under the County Free Library Law Sections 19100-19180, of the State Education Code, including the appointment of a qualified County Librarian. Administration, management, and supervisory staff provide leadership and direction to two divisions, Library Services and Literacy Services, which support countywide services through 17 branches, a literacy location, a bookmobile, and five book machines.

Core Functions

- Provide access to a wide variety of information in various formats, both physical and virtual, to the residents of Tulare County for reading, literacy, and lifelong learning.
- Provide customer service through reference, readers' advisory, computer assistance, literacy, and borrowing services.
- Provide literacy and education services for children of all ages, including story times, summer reading, teen programs, family literacy, and more.
- Provide adult literacy services to assist residents of Tulare County in attaining reading, writing, and life skills.
- Provide educational and cultural enrichment through special events, programs, and historical collections.

Library Services Division

Library Services provides administration, operation support, and services for 17 branch libraries in the communities of Alpaugh, Dinuba, Earlimart, Exeter, Farmersville, Ivanhoe, Lindsay, London, Orosi, Pixley, Springville, Strathmore, Terra Bella, Three Rivers, Tipton, Visalia, and Woodlake. The Library also operates a bookmobile and book dispensing machines in Cutler, Tipton, East Porterville, Traver, and the Workforce Investment Board "One-Stop" in Visalia.

The Library provides information access, reference, readers' advisory, and specialized educational based programs and events in person and virtually. The Library's collection of about 300,000 books, magazines, newspapers, DVDs, and audiobooks is available to all county residents, including access to almost 2,000,000 items from the collections of the members of the San Joaquin Valley Library System (SJVLS), a consortium of ten public library jurisdictions.

The Library provides free public access to computers, technology, the internet, and electronic resources at all branch libraries. Also available remotely are virtual events, free electronic resources, including access to magazines, newspapers, journals, language learning, career assistance, homework help, and downloadable books. To assist users, department staff provide free public instruction on software applications, e-resources, and the internet.

The children of Tulare County are a high priority to the Library. Branch libraries hold regular story times, class visits, and programs to support literacy and learning. Summer reading encourages recreational reading over the school break which helps children learn the love of reading and retain reading and comprehension skills learned in school. Performers and special events draw children and families to the Library both in person and online, introducing them to culture and education.

Literacy Services Division

Literacy Services oversees the county's Read to Succeed Literacy program. The program primarily provides countywide adult literacy one-on-one tutoring services, English as a second language (ESL) conversation circles, and family literacy programs based out of the Visalia Literacy Center. Staff provides assessments of learners, volunteer training, support services, and materials to each adult learner pair. The program provides a wide range of goals, including General Education Development, citizenship and test preparation, community partner presentations, improvement of basic reading and writing skills, and mastery of English as a second language.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Improve the safety and security of Library facilities by investing in infrastructure improvements.

- **Objective 1:** Begin capital improvements to the Dinuba Branch Library, including awarding construction contract and begin construction project by September 2022. **Results:** This objective was completed.
- **Objective 2:** Complete Springville Branch Library's new building design to go out to bid for project by December 2022. **Results:** This objective was partially completed. As of June 2023, the project is in plan check with RMA planning department in the initial stage to prepare for bid for construction in January 2024.
- **Objective 3:** Coordinate any State Library Infrastructure Grant projects received for primarily life and safety improvements by January 2023. **Results:** This objective was completed.

Economic Well-Being

Goal 1: Provide community members with opportunities for job readiness training and English language acquisition.

- **Objective 1:** Expand Pop Up Tulare County outreach and bookmobile services to include job readiness training by April 2023. **Results:** This objective was not completed. Due to changes in staffing and priorities this objective has been revised and moved to FY 2023/24.
- **Objective 2:** Collaborate with Friends of Tulare County Library and other organizations to provide grant-funded teen internships opportunities aimed at developing essential job skills by June 2023. **Results:** This objective was completed.
- **Objective 3:** Expand the Literacy services with additional State funding for English as a Second Language funding by October 2022. **Results:** This objective was completed.

Quality of Life

Goal 1: Provide expanded programs, events, and services to rural areas and underserved populations.

- **Objective 1:** Launch a Chromebook laptop and Wi-Fi hotspot lending program by August 2022. **Results:** This objective was completed.
- **Objective 2:** Implement the State Library Park Pass program to provide free access to California State Parks and develop special events to highlight the County's only State Park in Allensworth by June 2023. **Results:** This objective was completed.
- **Objective 3:** Expand Library makerspace programming with teen interns at Exeter, Lindsay, and Pixley branches by January 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Implement operational improvements and efficiencies to library administration, payroll, and service delivery.

- **Objective 1:** Develop a plan to train and transition all staff to online timekeeping with TCTime by June 2023. **Results:** This objective was completed.
- **Objective 2:** Hire additional ARPA funded Extra Help part-time Library Assistants to help branch libraries with programs, services, and outreach by December 2022. **Results:** This objective was completed.
- **Objective 3:** Review Cash management procedures to improve processes in compliance with Cash Manual guidelines by January 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Launched five seed libraries and provided workshops in collaboration with the Tulare & Kings Master Gardeners at the Visalia, Ivanhoe, Lindsay, and Pixley Branches supported by the Foundation and a grant from the Institute of Museums and Libraries Services managed by the California State Library in Spring 2023. Seed libraries allow patrons to pick up seeds for vegetables, herbs, and flowers with tips and books on growing.
- Expanded Día de los Niños/Día del los Libros celebrating children and reading with special events at the Visalia, Lindsay, Orosi, Pixley, and Three Rivers Branches supported by the Foundation and a grant from the Institute of Museums and Libraries Services managed by the California State Library in April 2023.
- Partnered with FoodLink Tulare County and the Community Water Center to provide workshops to strengthen local food system and improve water access and safety at Visalia, Lindsay, Exeter, Pixley, Ivanhoe, Farmersville, and Springville Branches, including a Pop Up in Woodville, supported by the Foundation and a grant from the Institute of Museums and Libraries Services managed by the California State Library in February through June 2023.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Develop adult services, including literacy, programs, and outreach.

- **Objective 1:** Hire a full-time Adult Services Librarian to lead and develop programming and outreach by January 2024.
- **Objective 2:** Develop adult and literacy programs to focus on job searching and interviewing skills by April 2024.
- **Objective 3:** Create standards for flyers, press releases, and other materials used for programs, outreach, and services by May 2024

Quality of Life

Goal 1: Implement programs and services to reach rural and underserved populations.

- **Objective 1:** Provide support to summer meal programs with meal sites and programs by August 2023.
- **Objective 2:** Expand Park Pass programs to include field trips to State Parks and shuttle passes to the Sequoia National Park by March 2024.
- **Objective 3:** Expand services using new book lockers, bookmobile, and outreach programs by May 2024.

Organizational Performance

Goal 1: Implement operational improvements and efficiencies.

- **Objective 1:** Develop an ongoing internship program by hiring Extra Help Students by September 2023.
- **Objective 2:** Develop and implement plans for organizing, updating, and discarding files both paper and digital by March 2024.
- **Objective 3:** Continue to evaluate branch and staff schedules to reintroduce evening hours at branches by April 2024.

Budget Request

The Requested Budget represents an overall increase of \$1,542,754 or 18% in expenditures and an overall increase of \$1,611,059 or 25% in revenues when compared with the FY 2022/23 Final Budget. The \$1,931,695 difference between expenditures and revenues represent the use of fund balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$262,840 primarily based on adding 1 FTE, amended positions, and ARPA funded extra help positions and cost of living adjustment for staff.
- Other Financing Uses will increase \$1,100,000 primarily based on library capital improvement projects in Alpaugh, Dinuba, Oroshi, and Visalia.
- Revenue Projections will increase \$1,611,059 primarily based on increases in property tax, grants, and ARPA funding.

Staffing changes reflected in the Requested Budget include the following:

- Add 1 FTE to support adult services and outreach.
 - 1 Librarian III
- Amend 2 FTE to create more opportunities for advancement and retention of Library personnel.
 - 1 Library Services Specialist I to Library Services Specialist II
 - 1 Analyst-Staff Services II to Analyst-Staff Services III

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Fish and Wildlife

Tom Tucker

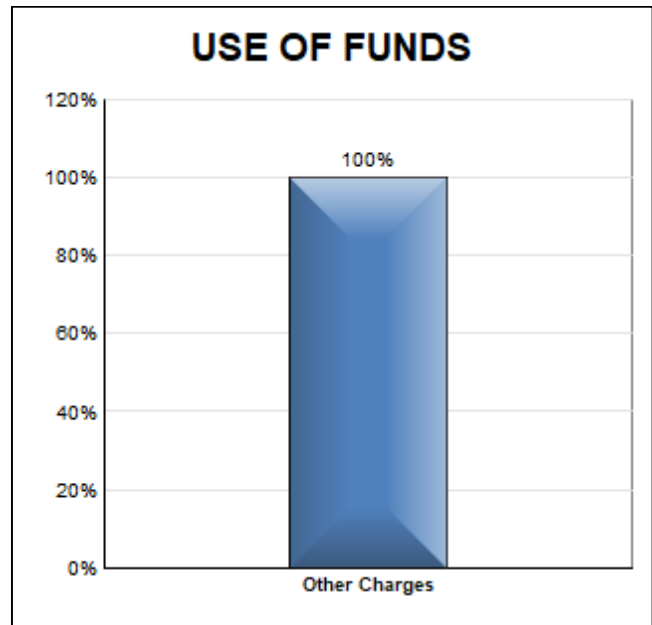
Agricultural Commissioner/Sealer of Weights and Measures

Fund: 011

Agency: 015

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Other Protection | \$4,025 | \$3,895 | \$2,480 | \$(1,415) |
| TOTAL ACTIVITY APPROPRIATIONS | \$4,025 | \$3,895 | \$2,480 | \$(1,415) |
| APPROPRIATIONS: | | | | |
| Other Charges | \$4,025 | \$3,895 | \$2,480 | \$(1,415) |
| TOTAL APPROPRIATIONS: | \$4,025 | \$3,895 | \$2,480 | \$(1,415) |
| REVENUES | | | | |
| Fines,Forfeit.,Penalties | \$2,099 | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$2,099 | \$- | \$- | \$- |
| NET COUNTY COST | \$1,926 | \$3,895 | \$2,480 | \$(1,415) |



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This budget is responsible for distributing monies that are derived from Fish and Wildlife fines and forfeitures imposed by the Court system. Distributions are made as awards to worthy local applicants, organizations, and agencies, and are to be expended solely for projects related to the protection, conservation, propagation, and preservation of fish and wildlife. Awards are recommended annually by the local Fish and Wildlife Commission to the Board of Supervisors for approval. The Fish and Wildlife Propagation Program is a function of the Agricultural Commissioner.

Core Functions

Ensure Fish and Wildlife Commission members are kept informed of Fish and Wildlife fines and penalties revenue and present the Fish and Wildlife Commission's recommendations of awarding funding for conservation, propagation, and preservation projects to the Board of Supervisors.

Accomplishments in FY 2022/23

- Supported educational programs that protect the ecosystem and local wildlife.
- Purchased feed, medications, and cage maintenance supplies for birds of prey and raptor centers located around the county.
- Purchased feed and supplies for the rearing and care of animals in Tulare County.

Budget Request

The Requested Budget represents an overall decrease of \$1,415 or 36% in expenditures when compared with the FY 2022/23 Final Budget. The \$2,480 difference between expenditures and revenues represents the use of Fund Balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Other Charges will decrease \$1,415 primarily based on contributions to other agencies.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Aviation

Reed Schenke

Resource Management Agency Director

Fund: 012

Agency: 231

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|-----------------|-----------------|------------------|------------------|
| Public Ways | \$53,133 | \$97,334 | \$289,134 | \$191,800 |
| TOTAL ACTIVITY APPROPRIATIONS | \$53,133 | \$97,334 | \$289,134 | \$191,800 |

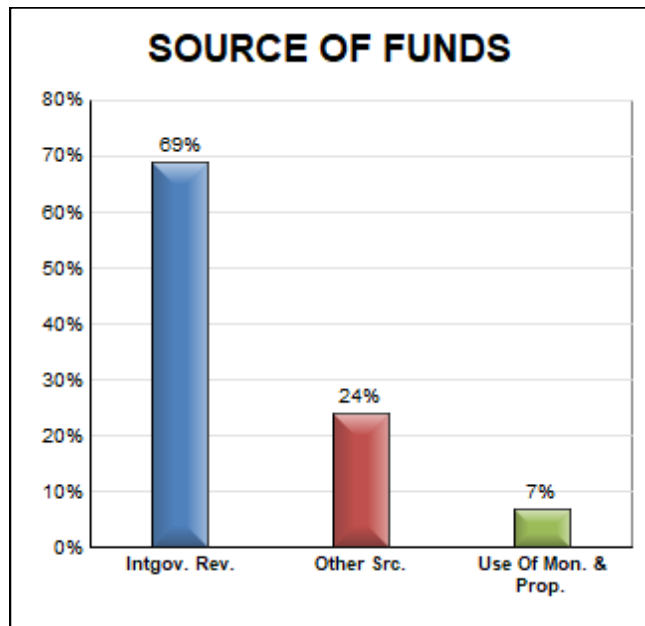
APPROPRIATIONS:

| | | | | |
|------------------------------|-----------------|-----------------|------------------|------------------|
| Capital Assets | \$- | \$21,402 | \$21,402 | \$- |
| Other Charges | \$53,099 | \$65,233 | \$50,879 | \$(14,354) |
| Service And Supplies | \$34 | \$10,699 | \$216,853 | \$206,154 |
| TOTAL APPROPRIATIONS: | \$53,133 | \$97,334 | \$289,134 | \$191,800 |

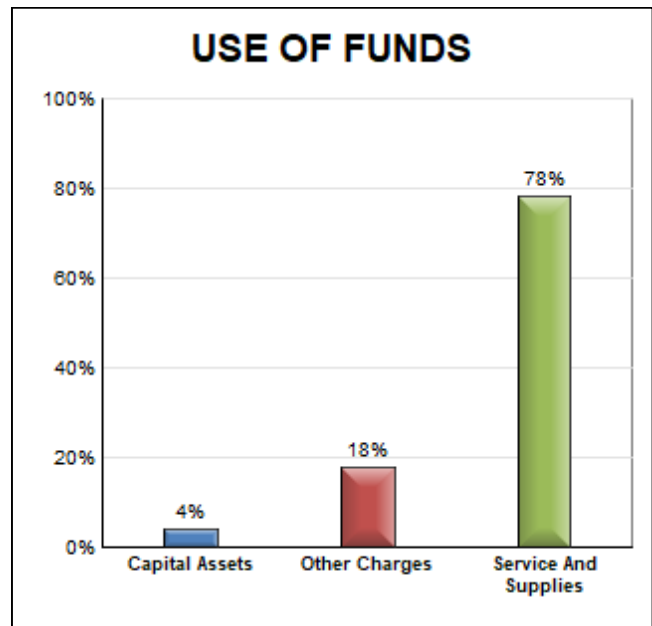
REVENUES

| | | | | |
|-------------------------------|-----------------|-----------------|------------------|------------------|
| Intergovernmental Revenue | \$11,177 | \$10,000 | \$199,000 | \$189,000 |
| Other Financing Sources | \$23,546 | \$68,651 | \$69,651 | \$1,000 |
| Rev. from Use of Money & Prop | \$18,436 | \$18,480 | \$20,280 | \$1,800 |
| TOTAL REVENUES | \$53,159 | \$97,131 | \$288,931 | \$191,800 |

| | | | | |
|------------------------|---------------|--------------|--------------|------------|
| NET COUNTY COST | \$(26) | \$203 | \$203 | \$0 |
|------------------------|---------------|--------------|--------------|------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Tulare County owns and operates Sequoia Field Airport which serves as a general aviation airport located north of Visalia. The airport occupies 117 acres of county property.

The Aviation Fund and airport operations are managed by the Resource Management Agency (RMA), Public Works Branch, Management Group 3, Special Programs.

Core Functions

- Operate the aviation facilities in accordance with Federal Aviation Administration (FAA) regulations.
- Maximize utilization of aviation facilities.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Maintain airport facilities in fully operational condition.

- **Objective 1:** Pass annual state and federal inspection by June 2023. **Results:** This objective was completed.
- **Objective 2:** Apply for an FAA Runway Rehabilitation Grant by June 2023. **Results:** This objective was not completed. Staff determined priorities dictated applying for an Airport Layout Plan grant instead.

Economic Well-Being

Goal 1: Diversify airport revenue sources to increase overall funding for airport operations.

- **Objective 1:** Obtain annual state aeronautics entitlement funding for FY 2022/23. **Results:** This objective was completed.
- **Objective 2:** Continue to implement an airport marketing plan for hangar and tie-down rentals throughout FY 2022/23. **Results:** This objective was completed.
- **Objective 3:** Explore alternative sources of revenue generation and/or cost reduction throughout FY 2022/23. **Results:** This objective was completed. A new lease was executed, and staff identified grant opportunities of approximately \$200,000 for a new Airport Layout Plan.

Organizational Performance

Goal 1: Increase staff's airport administration and management capabilities and expertise.

- **Objective 1:** Attend three airport manager training seminars by June 2023. **Results:** This objective was partially completed. Attended Cooperative Research Webinar in October.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Maintain airport facilities in fully operational condition.

- **Objective 1:** Pass the annual state and federal inspection.

Economic Well-Being

Goal 1: Diversify airport revenue sources to increase overall funding for airport operations.

- **Objective 1:** Obtain annual state aeronautics entitlement funding.

Organizational Performance

Goal 1: Provide strategic planning for future airport improvements.

- **Objective 1:** Review and update the annual Airport Capital Improvement Plan (ACIP) by October of 2023.

Budget Request

The Requested Budget represents an overall increase of \$191,800 or 197% in expenditures and an overall increase of \$191,800 or 197% in revenues when compared with the FY 2022/23 Final Budget. The \$203 difference between expenditures and revenues represents the use of Fund Balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$206,154 primarily based on the new Airport Layout Plan.
- Other Charges will decrease \$14,354 primarily based on decreased maintenance cost provided by General Services Agency.
- Revenue Projections will increase \$191,800 primarily based on a new Airport Layout Plan Grant.

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- Navigational Aids-\$21,402

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

County Fire

Charles Norman
Fire Chief

Fund: 013

Agency: 245

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|--------------------|
| Fire Protection | \$30,650,958 | \$29,978,744 | \$32,266,443 | \$2,287,699 |
| TOTAL ACTIVITY APPROPRIATIONS | \$30,650,958 | \$29,978,744 | \$32,266,443 | \$2,287,699 |

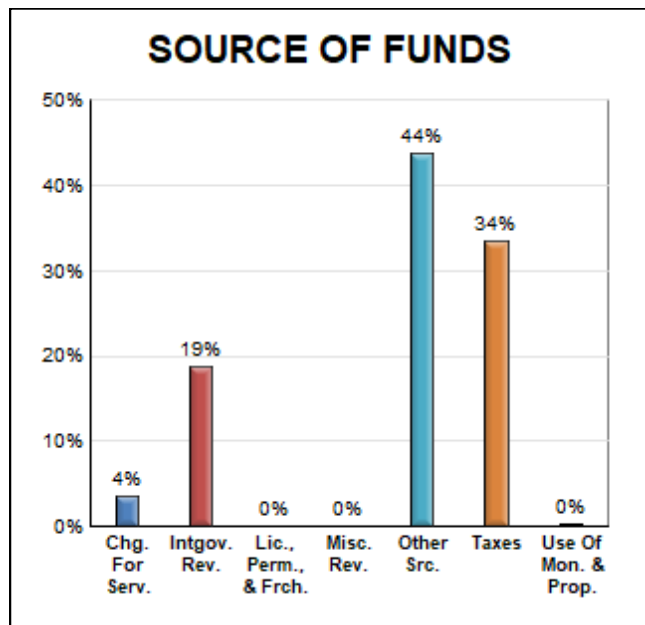
APPROPRIATIONS:

| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|--------------------|
| Capital Assets | \$2,918,680 | \$2,876,895 | \$1,812,350 | \$(1,064,545) |
| Cowcap | \$903,675 | \$1,143,711 | \$1,640,966 | \$497,255 |
| Other Charges | \$3,463,879 | \$3,847,189 | \$4,468,361 | \$621,172 |
| Other Financing Uses | \$1,986,726 | \$1,814,770 | \$1,814,771 | \$1 |
| Salaries And Employee Benefits | \$18,665,283 | \$17,263,793 | \$19,140,277 | \$1,876,484 |
| Service And Supplies | \$2,712,715 | \$3,032,386 | \$3,389,718 | \$357,332 |
| TOTAL APPROPRIATIONS: | \$30,650,958 | \$29,978,744 | \$32,266,443 | \$2,287,699 |

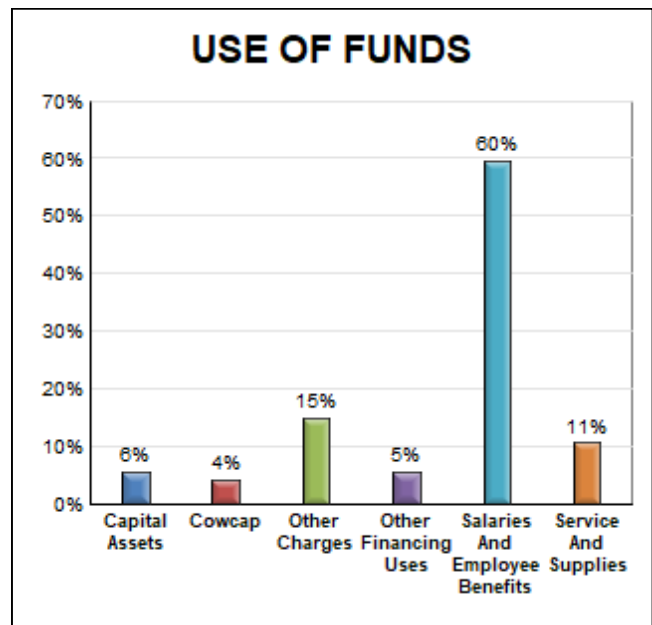
REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|--------------------|
| Charges For Current Serv | \$1,310,020 | \$1,205,716 | \$1,225,257 | \$19,541 |
| Intergovernmental Revenue | \$12,606,612 | \$7,231,396 | \$6,467,363 | \$(764,033) |
| Lic.,Permits & Franchise | \$11,404 | \$10,500 | \$15,000 | \$4,500 |
| Miscellaneous Revenue | \$(126,477) | \$2 | \$4 | \$2 |
| Other Financing Sources | \$8,627,875 | \$10,826,350 | \$15,068,003 | \$4,241,653 |
| Rev. from Use of Money & Prop | \$92,117 | \$60,000 | \$130,000 | \$70,000 |
| Taxes | \$10,767,364 | \$10,644,780 | \$11,551,113 | \$906,333 |
| TOTAL REVENUES | \$33,288,915 | \$29,978,744 | \$34,456,740 | \$4,477,996 |

| | | | | |
|------------------------|----------------------|------------|----------------------|----------------------|
| NET COUNTY COST | \$(2,637,957) | \$0 | \$(2,190,297) | \$(2,190,297) |
|------------------------|----------------------|------------|----------------------|----------------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Tulare County Fire Department is an all-risk fire department that provides comprehensive fire protection, emergency medical, and fire prevention services.

Core Functions

Operations Division

- Respond to all fires, including residential and commercial structure fires, vegetation fires, vehicle fires, flammable and combustible liquid fires, and various other incidents that involve the suppression of fire.
- Respond to medical emergencies, including incidents that require advanced life support, basic life support, and first aid emergency medical intervention.
- Perform rescues in a variety of circumstances, such as automobile accidents, industrial accidents, high and low angle rescues, disentanglement, swift water rescues, and other situations that require technical rescue intervention.

Prevention Division

- Investigate arson or other fire causes, identify responsible parties, and issue citations or make arrests as appropriate.
- Establish and perform fire prevention and safety programs for children and the public. Distribute materials and generate news releases to raise awareness and to educate the public.
- Perform weed and rubbish abatement and lot clearing program to reduce identified fire hazards.

Training Division

- Provide solid, realistic, ongoing, and verifiable training for all full time and extra help suppression personnel.
- Ensure all personnel meet initial and ongoing training as mandated by various State and Federal regulations, including National Standards and Industry best practices.
- Validate competency (ongoing) and developmental training for all suppression personnel by planning, scheduling, and executing monthly training topics, all-hands training, multi-company drills, and specialized internal or external training courses.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Improve and enhance life and safety operations within Tulare County.

- **Objective 1:** Implement and manage the construction, upfitting, and acceptance of 11 fire apparatus through the Master Lease Purchase Agreement with Emergency Vehicle Group and Spartan Fire Apparatus. Ensure specifications are met, design features are consistent, and National Fire Protection Agency testing requirements are met by June 2023. **Results:** This objective was partially completed. The Department has received 5 of the 11 engines ordered through the Lease Program. It is anticipated that the remaining engines will arrive by the end of January 2024.
- **Objective 2:** Collaborate with GSA to provide a Prescriptive Preventive Maintenance Program of all fire stations including HVAC, swamp coolers, emergency generators, rain gutters, and ice machines by June 2023. **Results:** This objective was completed.

- **Objective 3:** Coordinate with GSA and identify a strategic location for a station re-location in the community of Goshen to ensure standards of coverage and emergency response times are met, install electronic gating and fencing perimeters at the Tipton and West Porterville fire stations, re-pave the Lindsay Fire Station, connect a permanent domestic water supply to the Dinuba Fire Station and complete re-model of the Terra Bella Fire Station including a new apparatus bay by June 2023. **Results:** This objective was partially completed. The County has identified the location to build a new Goshen Fire Station; however, a construction date is still pending. The electronic gating and fencing at the Tipton and West Porterville Fire stations were postponed due to deferring the funding to the Terra Bella Fire Station Upgrade. The electronic gating and fencing project will restart once funding is identified. Re-pavement of the Lindsay Fire Station and the connection of a permanent domestic water supply to the Dinuba Fire Station have been completed.

Organizational Performance

Goal 1: Improve operations efficiencies by conducting a current standard of coverage analysis focusing on improved response times, hazard mitigation/recognition, and communications.

- **Objective 1:** Purchase vital Swift Water Rescue equipment, train additional personnel, and complete the FEMA manifest and typing inspection review process through the California Office of Emergency Services to become a qualified Type II Swift Water and Flood Rescue Team by June 2023. **Results:** This objective was partially completed. The Department ordered two Swift Water Rescue Vehicles in 2022; however, due to supply chain issues, the equipment is anticipated to arrive in late December 2023.
- **Objective 2:** Complete the Spillman/Motorola Dispatch Project, which includes finalizing the installation of cradle point modems in all fire apparatus, and Blue Sea eject charging outlets on all the department's fleet, dispatch pods, and necessary equipment, (computers, screens, microphones, keyboards etc.) by September 2023. **Results:** This objective was partially completed. The Spillman/Motorola component of the project has been completed. The Department is still finalizing the installation of cradle point modems and Blue Sea charging outlets and anticipates the project will be finalized by the end of December 2023.
- **Objective 3:** Incorporate the Vector Evaluations platform in the Target Solutions to allow video recordings of employees completing Job Performance Reports by June 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Construction was completed on the new Dispatch Center, which is a new state-of-the-art location in the Tulare County Fire and Tulare County Sheriff Headquarters building. This location allows both the Sheriff and County Fire to be co-located and vastly improves interoperability and efficiency.
- Tulare County Incident Management Team was assembled several times due to significant weather events and Red Flag Warnings. These events were identified as a series of significant storm systems impacting Central California, occurring for a weeklong timeframe between March 10th and March 16th. Throughout the incident, TCFD supported over 450 incident personnel from local, state, and federal agencies. The operational area performed over 89 rescues of civilians trapped or overcome by fast-moving water in the initial attack period.
- TCFD completed the delivery, acceptance, and outfitting of two type I fire engines for the communities of Earlimart and Ivanhoe. This upgrade of equipment and fire apparatus in these communities increases both the capabilities and efficiency of first responders.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Improve and enhance life and safety operations within Tulare County.

- **Objective 1:** Coordinate with GSA the installation of additional concrete at the Tulare County Fire Department Training Facility (Lindsay Fire Station) to provide stability to the new Aerial Ladder Truck and heavy apparatus during future training operations as per the Capital Improvement Plan.
- **Objective 2:** Implement and manage the construction, upfitting, and acceptance of 6 fire apparatus through the Master Lease Purchase Agreement with Emergency Vehicle Group and Spartan Fire Apparatus to ensure specifications are met and design features are consistent with the National Fire Protection Agency standards and testing requirements.
- **Objective 3:** Create a Fire Explore Post through the Boy Scouts of America to introduce the youth of Tulare County to the fire service.

Organizational Performance

Goal 1: Improve operational effectiveness through interagency cooperation related to emergency management and hazard recognition by enhancing common guidelines.

- **Objective 1:** Organize several Operational Area workgroups that create a common operating platform.
- **Objective 2:** Coordinate with allied law enforcement and fire agencies to create, train, and implement a unified active shooter response framework. This framework will provide a curriculum, procedures, and an implementation process.

Goal 2: Incorporate new technology to improve dispatching service and public alerting and messaging during emergency incidents.

- **Objective 1:** Coordinate with Tulare County Sheriff to evaluate and select a new emergency 911 call intake system.
- **Objective 2:** Upgrade the current 911 call intake abilities to a cloud-based software system eliminating redundancy and enhancing the ability to operate remotely.
- **Objective 3:** Coordinate with Tulare County Office of Emergency Services to purchase and implement the Zone Haven alerting system.

Budget Request

The Requested Budget represents an overall increase of \$2,287,699 or 8% in expenditures and an overall increase of \$4,477,996 or 15% in revenues when compared with the FY 2022/23 Final Budget. The \$2,190,297 difference between expenditure and revenues represents the increase in Unrestricted Fund Balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$1,876,484 primarily based on higher salaries, benefits, retirement, and pension obligation bond.
- Services and Supplies will increase \$357,332 primarily based on an increased cost of miscellaneous equipment and supplies to support fire operations.
- Other Charges will increase \$621,172 primarily based on higher fuel and utility costs, as well as higher costs of fleet repairs, facilities maintenance, and IT costs.
- Capital Assets will decrease \$1,064,545 primarily based on a reduction in capital assets.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$497,255 primarily based on changes to the Plan.
- Revenue Projections will increase \$4,477,996 primarily based on additional operating transfer-in revenue compared to last year.

Staffing changes reflected in the Requested Budget include the following:

- Add 3 FTE to fulfill the needs of the department.
 - 3 Fire Apparatus Engineers

Capital asset requests reflected in the Requested Budget include the following:

- 3 Set of Extrication Equipment - \$171,000
- 2 Seatrain Containers - \$12,000
- 1 Stakeside Truck - \$180,000
- 1 Fit Tester - \$15,000
- 1 F550 Truck - \$75,000
- 4 Sport Utility Vehicles - \$138,600
- 1 Swiftwater Trailer - \$10,000
- 3 Public Safety Dispatch PODS - \$411,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 8 Handheld Radios - \$51,000
- 1 Swift Water Rescue Vehicle - \$350,000
- 1 Swift Water Rescue Vehicle - \$329,853
- Parade Engine Trailer - \$46,186
- Hose Rollers - \$22,711

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Road Fund

Reed Schenke

Resource Management Agency Director

Fund: 014

Agency: 225

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|---------------------|----------------------|----------------------|--------------------|
| Public Ways | \$53,418,866 | \$122,981,065 | \$131,642,664 | \$8,661,599 |
| TOTAL ACTIVITY APPROPRIATIONS | \$53,418,866 | \$122,981,065 | \$131,642,664 | \$8,661,599 |

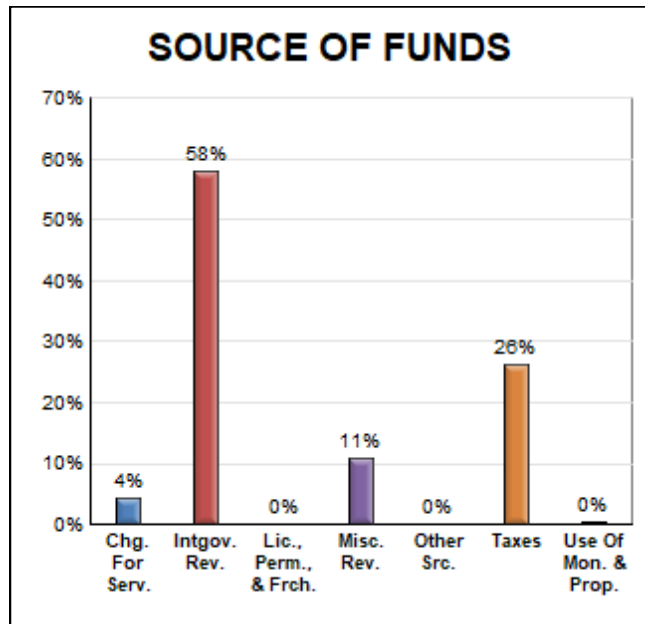
APPROPRIATIONS:

| | | | | |
|--------------------------------|---------------------|----------------------|----------------------|--------------------|
| Capital Assets | \$1,747,860 | \$4,069,250 | \$5,218,000 | \$1,148,750 |
| Cowcap | \$865,405 | \$713,003 | \$710,091 | \$(2,912) |
| Other Charges | \$8,550,131 | \$10,094,352 | \$15,818,987 | \$5,724,635 |
| Salaries And Employee Benefits | \$13,587,508 | \$17,325,569 | \$18,817,838 | \$1,492,269 |
| Service And Supplies | \$28,667,962 | \$90,778,891 | \$91,077,748 | \$298,857 |
| TOTAL APPROPRIATIONS: | \$53,418,866 | \$122,981,065 | \$131,642,664 | \$8,661,599 |

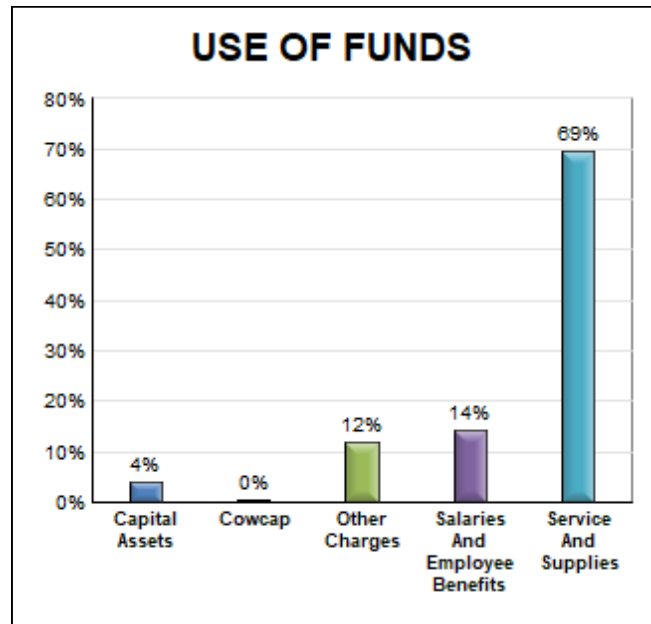
REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Current Serv | \$3,353,088 | \$2,931,729 | \$3,772,853 | \$841,124 |
| Intergovernmental Revenue | \$37,098,396 | \$51,662,660 | \$49,329,252 | \$(2,333,408) |
| Lic.,Permits & Franchise | \$2,400 | \$12,000 | \$12,000 | \$- |
| Miscellaneous Revenue | \$192,943 | \$721,207 | \$9,228,478 | \$8,507,271 |
| Other Financing Sources | \$63,647 | \$21,321 | \$21,320 | \$(1) |
| Rev. from Use of Money & Prop | \$393,950 | \$350,500 | \$350,500 | \$- |
| Taxes | \$20,415,141 | \$17,155,477 | \$22,203,336 | \$5,047,859 |
| TOTAL REVENUES | \$61,519,565 | \$72,854,894 | \$84,917,739 | \$12,062,845 |

| | | | | |
|------------------------|----------------------|---------------------|---------------------|----------------------|
| NET COUNTY COST | \$(8,100,699) | \$50,126,171 | \$46,724,925 | \$(3,401,246) |
|------------------------|----------------------|---------------------|---------------------|----------------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Road Fund is a component of the Public Works Branch of the Resource Management Agency (RMA). Activities funded in this budget span across four Management Groups to assist with delivering public services within an organized, proactive, and efficient management framework: Management Group 1 (Road Maintenance), Management Group 2 (Design, Construction Management and Development Services), Management Group 3 (Special Programs), and Management Group 4 (Survey).

The purpose of the Road Fund is to deliver infrastructure maintenance and new improvements in support of RMA's strategic goals of promoting safety and security, economic well-being, and quality of life in and around communities.

Core Functions

To improve and maintain adequate transportation infrastructure.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Improve safety of roadway network for all transportation methods including vehicular, transit, pedestrian, cyclist, and other alternative means.

- **Objective 1:** Complete construction of the Highway Safety Improvement Program (HSIP) Avenue 328 Safety Improvement Project by December 2022. **Results:** This objective was completed.
- **Objective 2:** Complete design and right-of-way phase for the Ave 336 Railroad Crossing Improvements Project by June 2023. **Results:** This objective was not completed. The project is in progress and will be completed in FY 2023/24.
- **Objective 3:** Complete construction of the HSIP Striping Enhancement Project by June 2023. **Results:** This objective was not completed. The project is in progress and will be completed in FY 2023/24.

Economic Well-Being

Goal 1: Identify and improve streets and sidewalks that support economic development in the County.

- **Objective 1:** Complete construction of the Teapot Dome Road Rehabilitation Project by December 2022. **Results:** This objective was completed.
- **Objective 2:** Finalize design and substantially complete right-of-way acquisition of the Avenue 280 Widening Project-Segment II (Visalia to Farmersville) by June 2023. **Results:** This objective was partially completed. The project is in progress and will be completed in FY24.

Quality of Life

Goal 1: Maintain and improve the roadway network working toward a five-year goal of increasing the countywide Pavement Condition Index (PCI) by 10 points.

- **Objective 1:** Finalize construction of the FY 2022/23 Road Repair and Accountability Act (RRAA) projects on high-priority roadways and begin design of the FY 2022/23 Senate Bill (SB) 1 projects by December 2022. **Results:** This objective was partially completed. The projects are in progress and will be completed in FY2023/24.
- **Objective 2:** Finalize construction of the 2022 Intersection Improvement Program by December 2022. **Results:** This objective was completed.

Organizational Performance

Goal 1: Establish or improve protocols and written policies for processes within Public Works - Roads.

- **Objective 1:** Update County Development Standards to reflect current best practices by June 2023. **Results:** This objective was partially completed. The updated standards have been drafted and are being circulated for comment.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Improve safety of roadway network for all transportation methods including vehicular, transit, pedestrian, cyclist, and other alternative means.

- **Objective 1:** Complete the design and right-of-way phases for the Ave 336 Railroad Crossing Improvements Project by December 2023.

- **Objective 2:** Begin Construction of the HSIP Earlimart Sutter Avenue Pedestrian Crosswalk Improvement Project by December 2023.
- **Objective 3:** Complete the design and right-of-way phases of the Highway Safety Improvement Program (HSIP) Guardrail Project.

Economic Well-Being

Goal 1: Identify and improve streets and sidewalks that support economic development in the County.

- **Objective 1:** Begin Construction of the Avenue 280 Widening Project- Segment II (Visalia to Farmersville).
- **Objective 2:** Complete design phase of the Active Transportation Program Tipton Sidewalk Improvement Project.
- **Objective 3:** Complete design and right-of-way phase of the Terra Bella Avenue Farm 2 Market Project.

Quality of Life

Goal 1: Maintain and improve the roadway network working toward a five-year goal of increasing the countywide Pavement Condition Index (PCI) by 10 points.

- **Objective 1:** Finalize construction of the FY 2023/24 Road Repair and Accountability Act (RRAA) projects on high priority roadways.
- **Objective 1:** Begin design of the FY 2023/24 SB1 projects.

Budget Request

The Requested Budget represents an overall increase of \$8,661,599 or 7% in expenditures and an overall increase of \$12,062,845 or 17% in revenues when compared with the FY 2022/23 Final Budget. The \$46,724,925 difference between expenditures and revenues represents the use of fund balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$1,492,269 primarily based on cost of living adjustment as well as requesting additional positions.
- Services and Supplies will increase \$298,857 primarily based on emergency repair work projects.
- Other Charges will increase \$5,724,635 primarily based on increases in right-of-way acquisitions, general liability insurance and charges from other County departments.
- Capital Assets will increase \$1,148,750 primarily based on a backlog of capital asset requests that have not been fulfilled in prior fiscal years due to a historic supply shortage.
- Revenue Projections will increase \$12,062,845 primarily based on anticipated reimbursements from Federal agencies related to emergency repair work and increased Measure R projects.

Staffing changes reflected in the Requested Budget include the following:

- Add 3 FTE positions due to an increase in Roads projects.
 - 1 Analyst-Geographical Info Sys II
 - 1 Administrative Spec -RMA
 - 1 Land Surveyor IV
- Amend 10 FTE Classification to create more opportunities for advancement and retention.
 - 2 Heavy Equipment Mechanic II to Heavy Equipment Mechanic III
 - 3 Traffic Control Worker Lead to Traffic Control Worker III
 - 1 Traffic Control Supervisor to Traffic Control Worker IV
 - 1 Property Specialist II to Right of Way Agent II
 - 1 Property Specialist III to Right of Way Agent III
 - 1 Construction & Maintenance Worker II to Traffic Control Worker II
 - 1 Construction & Maintenance Worker III to Traffic Control Worker III
- Reclass 10 FTE positions to align with current duties and business need.
 - 2 Traffic Control Worker Lead to Traffic Control Worker III
 - 7 Traffic Control Worker to Traffic Control Worker II
 - 1 Property Specialist I to Right of Way Agent I

Capital asset requests reflected in the Requested Budget include the following:

- 1 26,000 GVWR Truck - \$250,000
- 2 Three-Quarter Ton Pickup with Utility Bed - \$170,000
- 2 Half-Ton Pickup - \$80,000
- 2 Three-Quarter Ton Pickup - \$110,000
- 1 One-Ton Truck with Service Bed - \$135,000
- 1 Portable Woodchipper - \$60,000
- 1 Large Commercial Ice Machine - \$18,000
- 1 Road Material Mixer - \$800,000
- 1 Skip Loader Tractor, 4x4 - \$190,000
- 1 Humboldt Moisture Density Gauge - \$10,000
- 1 One-Ton Truck, Dual rear wheel - \$55,000
- 1 Three-Quarter Ton Service Pickup - \$60,000
- 1 Motor Grader - \$370,000
- 1 Wheel Loader - \$430,000

Capital asset approved by the Board of Supervisors prior to the publication of this book include the following:

- 1 One Ton Truck with Service Bed - \$130,000
- 8 Three-Quarter Ton Pickup - \$440,000
- 1 Half Ton Pickup - \$37,000
- 1 All-Wheel Drive Motor Grader - \$380,000
- 3 One-Ton Flat Bed Sign Truck, Dual rear wheel - \$225,000
- 3 Nine-Cubic-Yard Dump Truck - \$510,000
- 1 Two Axle Dump Truck, 4x4 - \$230,000
- 1 Backhoe - \$140,000
- 1 Skip Loader Tractor, 4x4 - \$165,000
- 1 One-Ton Truck, 4x4 - \$128,000
- 1 Snowplow Attachment - \$30,000
- 1 Three-Quarter Ton Extended Cab Pickup, 4x4 - \$65,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Workforce Investment Board

Adam Peck
Executive Director

Fund: 015

Agency: 120

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|----------------------------|-------------------------------------|--------------------------------------|-----------------|
|--|----------------------------|-------------------------------------|--------------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|--------------------|
| Other Assistance | \$14,690,121 | \$16,835,938 | \$18,274,087 | \$1,438,149 |
| Other Protection | \$397,545 | \$213,387 | \$221,051 | \$7,664 |
| TOTAL ACTIVITY APPROPRIATIONS | \$15,087,666 | \$17,049,325 | \$18,495,138 | \$1,445,813 |

APPROPRIATIONS:

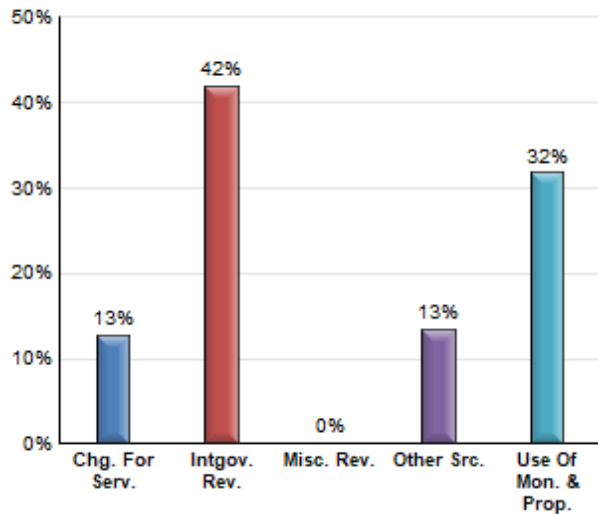
| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|--------------------|
| Cowcap | \$141,851 | \$145,998 | \$120,165 | \$(25,833) |
| Other Charges | \$10,674,284 | \$12,115,851 | \$12,551,424 | \$435,573 |
| Salaries And Employee Benefits | \$2,396,746 | \$2,811,632 | \$3,242,148 | \$430,516 |
| Service And Supplies | \$1,874,785 | \$1,975,844 | \$2,581,401 | \$605,557 |
| TOTAL APPROPRIATIONS: | \$15,087,666 | \$17,049,325 | \$18,495,138 | \$1,445,813 |

REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|--------------------|
| Charges For Current Serv | \$583,633 | \$554,848 | \$2,371,162 | \$1,816,314 |
| Intergovernmental Revenue | \$12,632,088 | \$14,088,745 | \$7,754,758 | \$(6,333,987) |
| Miscellaneous Revenue | \$34,538 | \$12,008 | \$12,406 | \$398 |
| Other Financing Sources | \$1,497,753 | \$2,364,053 | \$2,483,801 | \$119,748 |
| Rev. from Use of Money & Prop | \$339,656 | \$205,019 | \$5,873,011 | \$5,667,992 |
| TOTAL REVENUES | \$15,087,668 | \$17,224,673 | \$18,495,138 | \$1,270,465 |

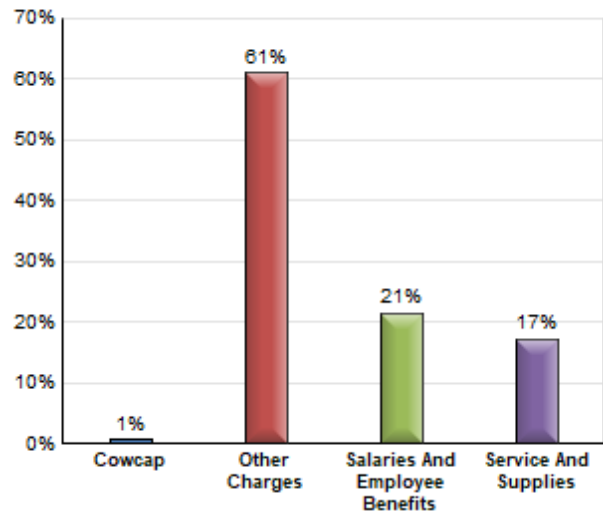
| | | | | |
|------------------------|--------------|--------------------|------------|------------------|
| NET COUNTY COST | \$(2) | \$(175,348) | \$0 | \$175,348 |
|------------------------|--------------|--------------------|------------|------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Workforce Investment Board of Tulare County (WIB) is a nonprofit 501(c)(3) organization. The WIB has an Administrative Services Agreement with the Tulare County Board of Supervisors, which provides the administrative framework under which they cooperate in undertaking Workforce Innovation & Opportunity Act (WIOA) funded programs within the County of Tulare. This agreement allows the WIB to be vested with substantial independent authority for the design, development, administration, and operation of the workforce system in Tulare County.

The WIB administrative responsibilities and authorities include the receipt and disbursements of all funds related to program operations, solicitation, and preparation of agreements with the one-stop operator, sub-recipients, and contractors, as well as the performance of oversight of the services described in WIOA.

The County of Tulare provides staff support to WIB per the Administrative Services Agreement. Staff provided under this agreement are exclusively dedicated to workforce and other activities deemed appropriate by the WIB at the WIB's exclusive discretion.

The WIB is responsible for the day-to-day administration of the WIOA for Tulare County. WIOA, which went into effect July 1, 2015, presents an extraordinary opportunity to improve job and career options for Tulare County's workers and job seekers through an integrated, job-driven public workforce system that links diverse talent to businesses. It supports the development of strong, vibrant regional economies where businesses thrive, and people want to live and work.

Three critical hallmarks of excellence characterize this revitalized workforce system:

- The needs of businesses and workers drive workforce solutions.
- One-Stop Centers provide excellent customer service to jobseekers and employers and focus on continuous improvement.
- The workforce system supports strong regional economies and plays an active role in community and workforce development.

WIB carries out programs in cooperation with local partner agencies, which provide training and employment opportunities to all those seeking services. A wide array of services is available for job seekers and the business community at two comprehensive Employment Connection One-Stop Centers located in Porterville and Visalia, which combined received over 46,000 visits from the public seeking workforce and training services. In addition, specialized services are available to job seekers at two affiliate Employment Connection Centers in Dinuba and Tulare.

Core Functions

- Meet the workforce development needs of individuals and businesses through coordinated education and training.
- Oversee WIOA funds, other grant funds, operations, and functions, assuring that expenditures, policies, and directives are carried out in an efficient and cost-effective manner.
- Partner with local workforce development areas throughout the Central San Joaquin Valley to maximize limited workforce development resources.

Key Goals and Objectives Results in FY 2022/23

Based on previously outlined WIOA effective dates and data collection timelines, FY 2022/23 performance outcomes for each program year are not available until approximately six months after the year has ended. Therefore, the following goals presented are WIOA performance goals for FY 2021/22.

Quality of Life

Goal 1: Employment - Achieve at least 90% of all WIOA Adult and Dislocated Worker participant performance goals set by the California Workforce Development Board (CWDB) by June 2022. Individuals must meet WIOA low-income criteria to be eligible for the Adult Program. Individuals must meet dislocated worker criteria such as being laid off due to a company closure or substantial layoff or receiving unemployment insurance and unlikely to return to their previous industry or occupation.

- **Objective 1:** 57% of all Adult Program participants and 63% of all Dislocated Worker Program participants will find employment within 6 months after program completion. **Results:** This objective was completed.
- **Objective 2:** 55% of all Adult Program participants and 60.5% of all Dislocated Worker Program participants who find employment after program completion will remain employed for one year. **Results:** This objective was partially completed. Due to the increased unemployment rate as a result of the COVID-19 Pandemic, this objective was only 88% achieved for Adult Program participants and 81% achieved for Dislocated Worker Program participants.
- **Objective 3:** The median earnings of all Adult Program participants employed six months after program completion will be \$3,800. The median earnings for all Dislocated Worker Program participants six months after program completion will be \$5,160. **Results:** This objective was completed.

Goal 2: Training - Achieve at least 90% of all WIOA Adult and Dislocated Worker participant training performance goals set by the CWDB by June 2022. Individuals must meet WIOA low-income criteria to be eligible for the Adult Program. Individuals must meet dislocated worker criteria such as being laid off due to a company closure or substantial layoff or receiving unemployment insurance and unlikely to return to their previous industry or occupation.

- **Objective 1:** 74.5% of all Adult Program participants and 77.5% of all Dislocated Worker Program participants enrolled in an education or training program will attain an industry recognized postsecondary credential or a secondary school diploma within one year of program completion. **Results:** This objective was completed.
- **Objective 2:** 65% of all Adult Program participants and 58.3% of all Dislocated Worker participants enrolled in an education or training program will achieve documented measurable skill gains. **Results:** This objective was completed.

Goal 3: Education and Training - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2022. Youth must be between the ages of 16 to 24, be low income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 56.4% of all Youth Program participants enrolled in an education or training program will achieve documented measurable skill gains. **Results:** This objective was completed.
- **Objective 2:** 60% of all Youth Program participants enrolled in an education or training program will attain a recognized postsecondary credential or a secondary school diploma within one year of program completion. **Results:** This objective was completed.

Goal 4: Employment and Education - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2022. Youth must be between the ages of 16 to 24, be low income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 70% of all Youth Program participants will find a job or enroll in school within six months of program completion. **Results:** This objective was completed.
- **Objective 2:** 71% of all Youth Program participants who find employment after program completion will remain employed or enrolled in school for at least one year. **Results:** This objective was completed.
- **Objective 3:** The median earning of all Youth Program participants employed six months after program completion will be \$3,375. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- The WIB partnered with seven Tulare County school districts (School Districts), Tulare Joint Union High School District, Culter-Orosi Joint Unified School District, Dinuba Unified School District, Lindsay Unified School District, Porterville Unified School District, Visalia Unified School District, and Woodlake Unified School District to develop specialized projects to serve high school students. The program focused on exposure to real-world activities, such as internships and paid work experience, work readiness training, activities that help prepare for and transition to post-secondary education or advanced training, and follow-up services after graduation. Thanks to the partnership with the school districts, the program served 136 students, with 67 receiving paid work-based training.
- The WIB and Tulare County Probation Department (Probation) partnered to implement the Readiness for Employment through Sustainable Education & Training (RESET) program to bridge the gap in services for justice-involved individuals. The WIB used \$139,160 from Probation and leveraged \$78,597 of WIOA funds to operate RESET. Thanks to the partnership with Probation, the RESET program served 100 individuals, 14 received paid work-based training, and 41 became employed.

Key Goals and Objectives for FY 2023/24

Based on previously outlined WIOA effective dates and data collection timelines, FY 2023/24 performance outcomes for each program year are not available until approximately six months after the year has ended. Therefore, the following goals presented are WIOA performance goals for FY 2022/23.

Economic Well-Being

Goal 1: Training - Achieve at least 90% of all WIOA Adult and Dislocated Worker participant training performance goals set by the CWDB by June 2023. Individuals must meet WIOA low-income criteria to be eligible for the Adult Program. Individuals must meet dislocated worker criteria such as being laid off due to a company closure or substantial layoff or receiving unemployment insurance and unlikely to return to their previous industry or occupation.

- **Objective 1:** 79% of all Adult Program participants and 79% of all Dislocated Worker Program participants enrolled in an education or training program will attain an industry recognized postsecondary credential or a secondary school diploma within one year of program completion.
- **Objective 2:** 71% of all Adult Program participants and 76% of all Dislocated Worker participants enrolled in an education or training program will achieve documented measurable skill gains.

Goal 2: Education and Training - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2023. Youth must be between the ages of 16 to 24, be low income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 67% of all Youth Program participants enrolled in an education or training program will Achieve documented measurable skill gains.
- **Objective 2:** 60% of all Youth Program participants enrolled in an education or training program will attain a recognized postsecondary credential or a secondary school diploma within one year of program completion.

Goal 3: Employment and Education - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2023. Youth must be between the ages of 16 to 24, be low-income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 70% of all Youth Program participants will find a job or enroll in school within six months of program completion.
- **Objective 2:** 71% of all Youth Program participants who find employment after program completion will remain employed or enrolled in school for at least one year.
- **Objective 3:** The median earning of all Youth Program participants employed six months after program completion will be \$4,200.

Budget Request

The Requested Budget represents an overall increase of \$1,445,813 or 8% in expenditures and an overall increase of \$1,270,465 or 7% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$430,516 primarily based on cost of living adjustments.
- Services and Supplies will increase \$605,557 primarily based on special department expensed due to an increase in professional services agreements to implement new grant programs.
- Other Charges will increase \$435,573 primarily based on increases to subrecipient agreements.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$25,833 primarily based on changes to the Plan.
- Revenue Projections will increase \$1,270,465 primarily based on an increase in special grant funds.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Child Support Services

Roger Dixon
Director

Fund: 016

Agency: 101

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Judicial | \$13,238,335 | \$15,597,272 | \$16,790,662 | \$1,193,390 |
| TOTAL ACTIVITY APPROPRIATIONS | \$13,238,335 | \$15,597,272 | \$16,790,662 | \$1,193,390 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$2,756 | \$14,000 | \$10,000 | \$(4,000) |
| Cowcap | \$223,892 | \$117,892 | \$149,630 | \$31,738 |
| Other Charges | \$2,239,197 | \$2,317,610 | \$2,541,873 | \$224,263 |
| Salaries And Employee Benefits | \$9,592,384 | \$11,418,844 | \$12,163,419 | \$744,575 |
| Service And Supplies | \$1,180,106 | \$1,728,926 | \$1,925,740 | \$196,814 |
| TOTAL APPROPRIATIONS: | \$13,238,335 | \$15,597,272 | \$16,790,662 | \$1,193,390 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$13,193,770 | \$14,998,265 | \$16,118,603 | \$1,120,338 |
| Miscellaneous Revenue | \$657 | \$563,700 | \$637,051 | \$73,351 |
| Other Financing Sources | \$17,814 | \$6,307 | \$6,008 | \$(299) |
| Rev. from Use of Money & Prop | \$26,095 | \$29,000 | \$29,000 | \$- |
| TOTAL REVENUES | \$13,238,336 | \$15,597,272 | \$16,790,662 | \$1,193,390 |

NET COUNTY COST

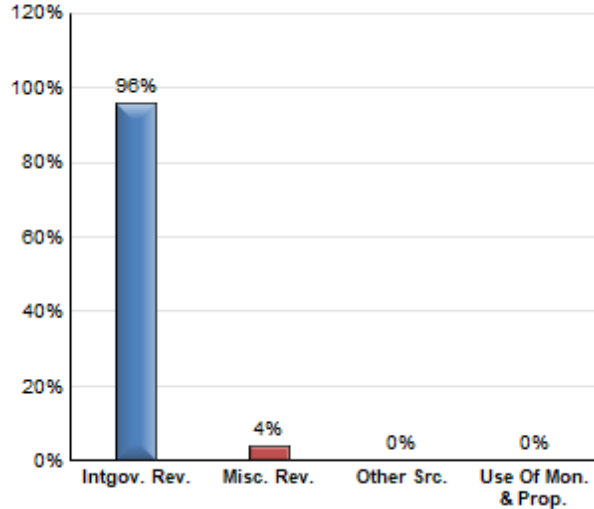
\$(1)

\$0

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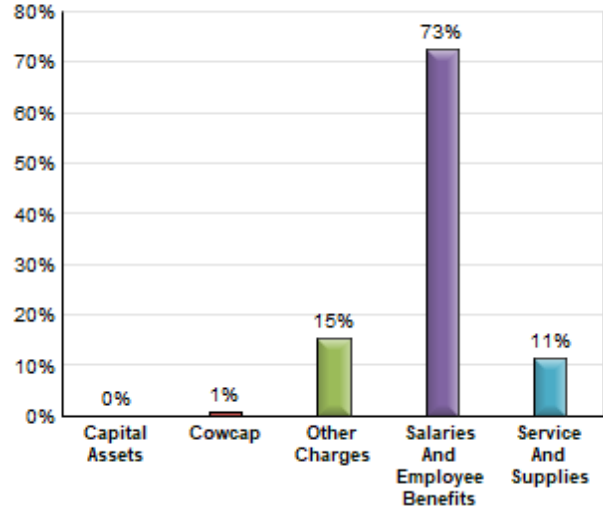
\$0

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Tulare County Department of Child Support Services (TCDCCS) operates under Family Code Section 17000 et seq. The Distributed Collection goal and Federal Performance Measure goals are set by the California Department of Child Support Services.

Core Functions

The purpose and mission of the TCDCCS are to enhance the well-being of children by assuring assistance in obtaining support, including financial and medical, is available to children through:

- locating parents;
- establishing parentage;
- establishing support obligations; and
- monitoring and enforcing those obligations.

Most services provided are free. Approximately 24,037 children are served by TCDCCS. The active caseload is approximately 22,384 cases. Services include:

- Initiate Child Support Process - A parent or the caretaker/guardian of a child who has child support and/or a medical support order, or wants to establish one, can apply for child support enforcement services by completing an online application for services.
- Locate the Parent - To get an order for support, establish parentage, or enforce a child support order, TCDCCS must know where the non-custodial parent lives or works. TCDCCS will make every effort to locate the non-custodial parent.
- Establish Parentage - If parentage has not been established, TCDCCS will initiate the legal process to establish parentage. If genetic tests are necessary, they are done at no cost to the parties. Parentage must be established before child support and medical support can be ordered by the Court.
- Seek a Support Order - If a court order for child support does not already exist, and the non-custodial parent is located, TCDCCS will seek a court order based on the parents' ability to pay support and the amount of time the child spends with each parent.
- Obtain a Medical Support Order - A National Medical Support Notice requires the non-custodial parent's employer to enroll the child(ren) in the non-custodial parent's health insurance plan. Under the court order, the non-custodial parent will be required to provide health insurance coverage, including vision and dental care, for the child(ren).
- Enforce Support Orders - TCDCCS will take steps to enforce court orders for child support, child support arrears, and medical support. Enforcement action will be taken if the non-custodial parent does not pay or pays less than the amount ordered, or if the non-custodial parent does not provide health insurance for the child(ren) as ordered by the Court. TCDCCS will determine the type of enforcement action to be taken, consistent with state and federal regulations.

TCDCCS does not assist with custody or visitation matters; handle divorces; enforce spousal support only orders or obtain or enforce restraining orders.

Key Goals and Objectives Results in FY 2022/23

Economic Well-Being

Goal 1: Ensure children in child support cases have the necessary financial support from parents as ordered. This will be achieved by increasing the amount of child support distributed collections by September 30, 2022, as set by the state.

- **Objective 1:** Collect and distribute \$40,300,000. **Results:** This objective was not completed. TCDCCS had a distributed collected amount of \$39,838,510 as of September 30, 2022.
- **Objective 2:** Decrease the average number of days between an establishment of a monetary order to the first payment equal to or below the State average of 35 days. **Results:** This objective was not completed. TCDCCS's average number of days from monetary order to first payment was 39 days as of September 30, 2022.

Quality of Life

Goal 1: Strengthen customer engagement by September 30, 2022, in support of the State's strategic goal.

- **Objective 1:** Reduce or maintain an average of 134 days from case opening to the establishment of an order. **Results:** This objective was completed. TDCSS's average number of days from case opening to the establishment of an order was 131 days as of September 30, 2022.
- **Objective 2:** Focus on marketing services to new customers with the goal of opening 1,600 new cases. **Results:** This objective was completed. TDCSS Opened 2,325 new cases as of September 30, 2022.
- **Objective 3:** Establish support orders at a percentage higher than the State average of 92.8%. **Results:** This objective was not completed. TDCSS's average for established support orders was 91.6% as of September 30, 2022.

Organizational Performance

Goal 1: Operate a cost-effective program by September 30, 2022, in support of the State's strategic goal to enhance program performance and meet federal performance measures.

- **Objective 1:** Achieve a Cost-Effectiveness ratio higher than the State average of \$2.68. **Results:** This objective was completed. TDCSS's Cost-Effectiveness ratio was \$3.10 as of September 30, 2022.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Ensure children in child support cases have the necessary financial support from parents as ordered. This will be achieved by increasing the amount of child support distributed collections by September 30, 2023, as set by the state.

- **Objective 1:** Collect and distribute \$40,000,000 by September 30, 2023.
- **Objective 2:** Decrease the average number of days between an establishment of a monetary order to the first payment equal to or below the State average of 34 days.

Quality of Life

Goal 1: Strengthen customer engagement by September 30, 2023, in support of the State's strategic goal.

- **Objective 1:** Reduce or maintain an average of 133 days from case opening to the establishment of an order.
- **Objective 2:** Focus on marketing services to new customers with the goal of opening 1,600 new cases.
- **Objective 3:** Establish support orders at a percentage higher than the State average of 90.7%.

Organizational Performance

Goal 1: Operate a cost-effective program by September 30, 2023, in support of the State strategic goal to enhance program performance and meet federal performance measures.

- **Objective 1:** Achieve a Cost-Effectiveness ratio higher than the State average of \$2.46.

Budget Request

The Requested Budget represents an overall increase of \$1,193,390 or 8% in expenditures and an overall increase of \$1,193,390 or 8% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$744,575 primarily based on a cost-of-living adjustment.
- Services and supplies will increase \$196,814 primarily based on a new security system update.
- Other Charges will increase \$224,263 primarily based on the County now providing general services to the TDCSS building.
- Capital Assets will decrease \$ 4,000 primarily based on the purchase of a replacement postage machine.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$31,738 primarily based on changes in the Plan.
- Revenue Projections will increase \$1,193,390 primarily based on additional funding from the state.

Staffing changes reflected in the Requested Budget include the following:

- Adjust salary of one classification to align salary equal to the Civil Office Assistant Series.
 - Legal Office Assistant-Supervisor (2%)

Capital assets requests reflected in the Requested budget include the following:

- 1 Mail Machine \$10,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

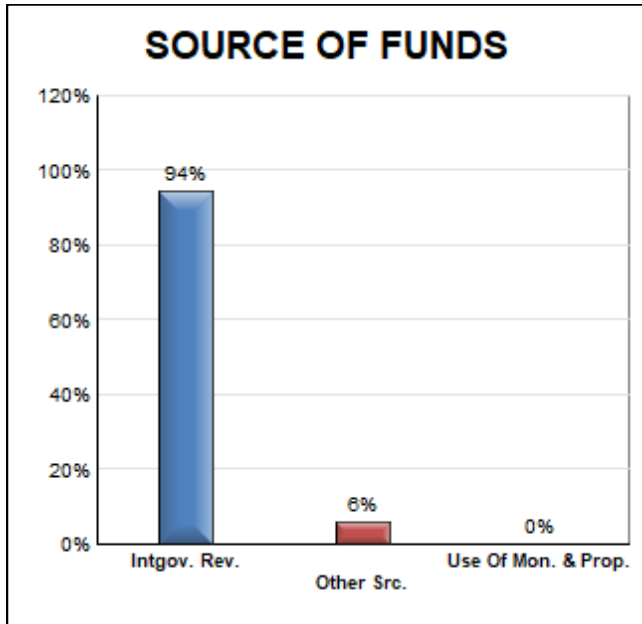
The Department Head concurs with the Recommended Budget.

Mental Health Realignment

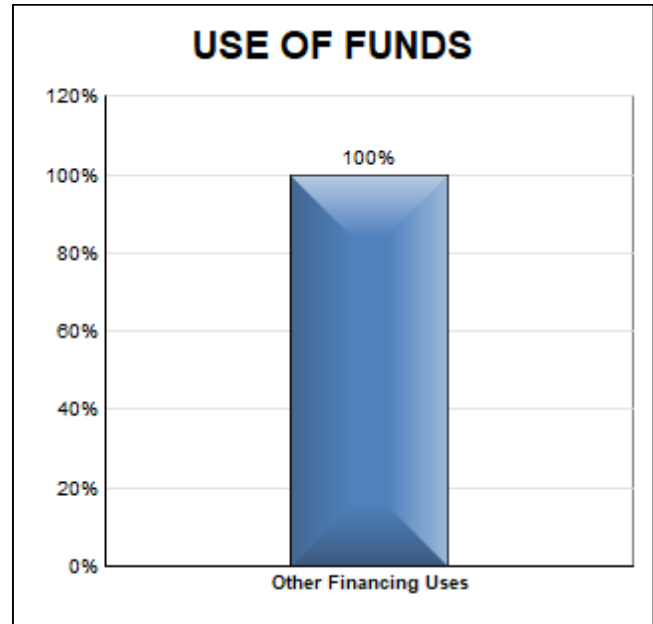
Donna Ortiz

Health and Human Services Agency Director

| | | | | |
|---|------------------------|-----------------------------|------------------------------|----------------------|
| Fund: 017 | | | | |
| Agency: 017 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Hospital Care | \$11,256,522 | \$22,458,335 | \$23,138,854 | \$680,519 |
| TOTAL ACTIVITY APPROPRIATIONS | \$11,256,522 | \$22,458,335 | \$23,138,854 | \$680,519 |
| APPROPRIATIONS: | | | | |
| Other Financing Uses | \$11,256,522 | \$22,458,335 | \$23,138,854 | \$680,519 |
| TOTAL APPROPRIATIONS: | \$11,256,522 | \$22,458,335 | \$23,138,854 | \$680,519 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$16,839,698 | \$16,467,395 | \$19,591,328 | \$3,123,933 |
| Other Financing Sources | \$2,158,610 | \$2,158,610 | \$1,188,460 | \$(970,150) |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$18,998,308 | \$18,626,005 | \$20,779,788 | \$2,153,783 |
| NET COUNTY COST | \$(7,741,786) | \$3,832,330 | \$2,359,066 | \$(1,473,264) |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This budget accounts for revenues received from the state that are designated to support local mental health programs. Counties have two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees (VLF).

Realignment revenue allocated to the County is placed in the Local Health and Welfare Trust Fund, which has separate accounts or funds for Mental Health, Health, and Social Services.

Accounting for these funds requires including them in the County's operating budget to identify the flow of funds to the General Fund, and to record the County's match for mental health. These funds are transferred from the Mental Health Realignment Fund to the General Fund for expenditures in mental health programs.

Budget Request

The Requested Budget represents an overall increase of \$680,519 or 3% in expenditures and an overall increase of \$2,153,783 or 12% in revenues when compared with the FY 2022/23 Final Budget. The \$2,359,066 difference between revenues and expenses represents the use of Fund Balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Other Financing Uses will increase \$680,519 primarily based on additional budgeted expenses due to added programs to the mental health branch.
- Revenue Projections will increase \$2,153,783 primarily based on growth in base for Sales Tax, Vehicle License Fees and Collections.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Health Realignment

Donna Ortiz

Health and Human Services Agency Director

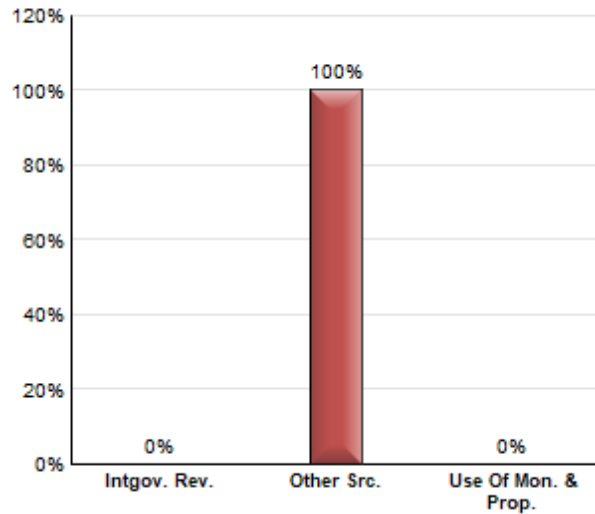
Fund: 018

Agency: 018

SUMMARY OF APPROPRIATIONS AND REVENUES

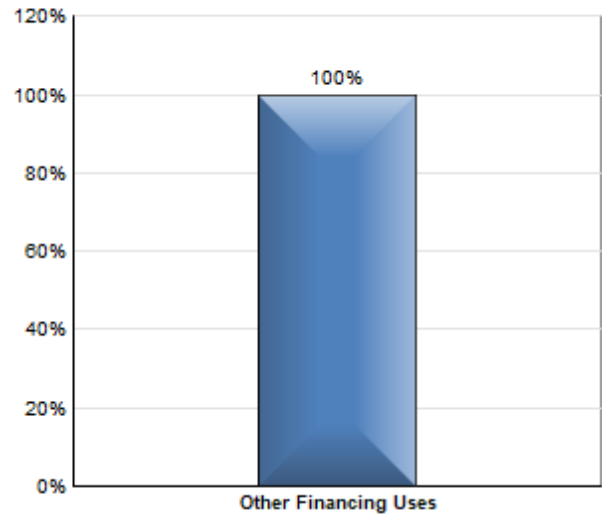
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Health | \$10,556,246 | \$15,750,299 | \$17,935,376 | \$2,185,077 |
| TOTAL ACTIVITY APPROPRIATIONS | \$10,556,246 | \$15,750,299 | \$17,935,376 | \$2,185,077 |
| APPROPRIATIONS: | | | | |
| Other Financing Uses | \$10,556,246 | \$15,750,299 | \$17,935,376 | \$2,185,077 |
| TOTAL APPROPRIATIONS: | \$10,556,246 | \$15,750,299 | \$17,935,376 | \$2,185,077 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$552,859 | \$- | \$- | \$- |
| Other Financing Sources | \$10,590,929 | \$10,564,989 | \$11,543,919 | \$978,930 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$11,143,788 | \$10,564,989 | \$11,543,919 | \$978,930 |
| NET COUNTY COST | \$(587,542) | \$5,185,310 | \$6,391,457 | \$1,206,147 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This budget accounts for funds received from the state that are designated to support local health programs. Counties have two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees (VLF).

Realignment revenue allocated to the county is placed in the Local Health and Welfare Trust Fund, which has separate accounts or funds for Health, Mental Health, and Social Services.

Accounting for these revenues requires including them in the County's operating budget to identify the flow of revenues to the General Fund, and to record the county's match for Health. These revenues are transferred from the Health Realignment Fund to the General Fund for expenditures in health programs.

As a result of the state's implementation of the Affordable Care Act, a portion of the County's 1991 Health Realignment funding was redirected back to the state. Assembly Bill 85 outlined the methodologies for the cost redirection. In January 2013, the Board of Supervisors approved Tulare County's adoption of the Savings-Based formula as the redirection method for Health Realignment funds.

Budget Request

The Requested Budget represents an overall increase of \$2,185,077 or 14% in expenditures and an overall increase of \$978,930 or 9% in revenues when compared with the FY 2022/23 Final Budget. The \$6,391,457 difference between revenues and expenses represents the use of Fund Balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Other Financing Uses will increase \$2,185,077 primarily based on increased jail medical contract costs.
- Revenue Projections will increase \$978,930 primarily based on increased Vehicle License Fee revenues.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Social Services Realignment

Donna Ortiz

Health and Human Services Agency Director

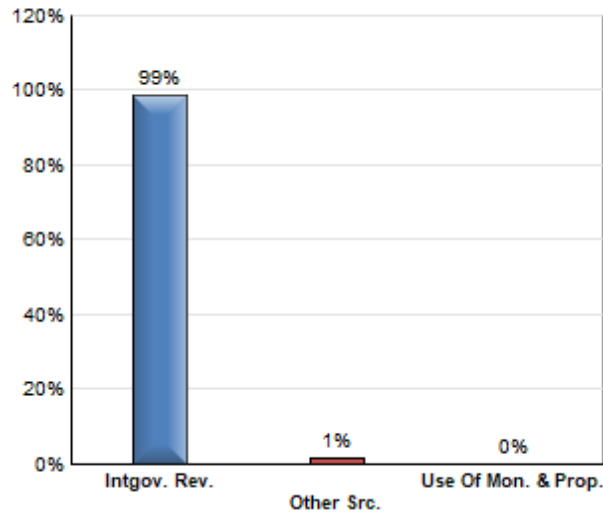
Fund: 019

Agency: 019

SUMMARY OF APPROPRIATIONS AND REVENUES

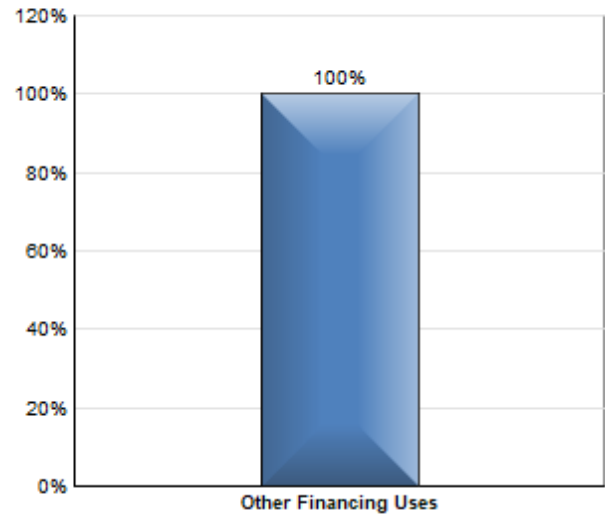
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|-----------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Administration | \$98,565,719 | \$132,138,474 | \$139,303,381 | \$7,164,907 |
| Health | \$240,506 | \$571,155 | \$2,823,223 | \$2,252,068 |
| TOTAL ACTIVITY APPROPRIATIONS | \$98,806,225 | \$132,709,629 | \$142,126,604 | \$9,416,975 |
| APPROPRIATIONS: | | | | |
| Other Financing Uses | \$98,806,225 | \$132,709,629 | \$142,126,604 | \$9,416,975 |
| TOTAL APPROPRIATIONS: | \$98,806,225 | \$132,709,629 | \$142,126,604 | \$9,416,975 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$115,192,341 | \$122,418,700 | \$128,546,133 | \$6,127,433 |
| Other Financing Sources | \$1,870,166 | \$1,708,002 | \$1,708,002 | \$- |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$117,062,507 | \$124,126,702 | \$130,254,135 | \$6,127,433 |
| NET COUNTY COST | \$(18,256,282) | \$8,582,927 | \$11,872,469 | \$3,289,542 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

This budget accounts for revenues received from the state that are designated to support local Social Services, Juvenile Justice, and California Children's Services programs. Counties are provided with two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees.

Realignment revenue allocated to the County is placed in the Local Health and Welfare Trust Fund, which has separate accounts or funds for Social Services, Health, and Mental Health.

Accounting for these revenues requires including them in the County's operating budget to identify the flow of revenues to the General Fund, and to record the County's match for Social Services. These revenues are transferred from the Social Services Realignment Fund to the General Fund for expenditure on social services programs.

Budget Request

The Requested Budget represents an overall increase of \$9,416,975 or 7% in expenditures and an overall increase of \$6,127,433 or 5% in revenues when compared with the FY 2022/23 Final Budget. The \$11,872,469 difference between revenues and expenses represents the use of Fund Balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Other Financing Uses will increase \$9,416,975 primarily based on increased personnel and related expenses.
- Revenue Projections will increase \$6,127,433 primarily based on an anticipated increase in State and Federal Funds for Medi-Cal caseload increases and increased 1991 Realignment Trust fund pull to cover the increased costs in personnel and related expenses.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Tobacco Settlement

Cass Cook

Auditor-Controller/Treasurer-Tax Collector

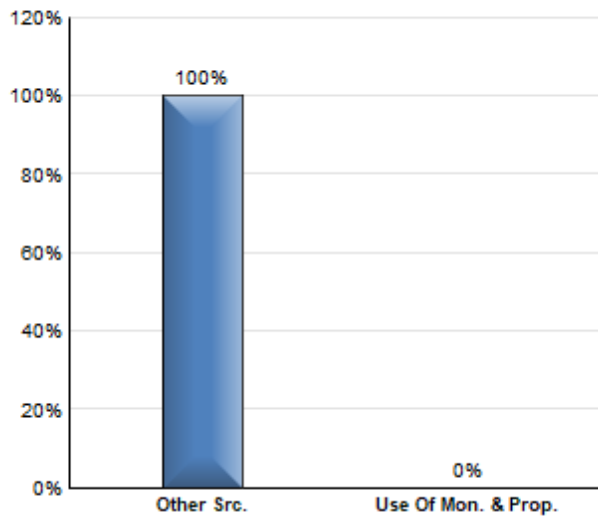
Fund: 020

Agency: 020

SUMMARY OF APPROPRIATIONS AND REVENUES

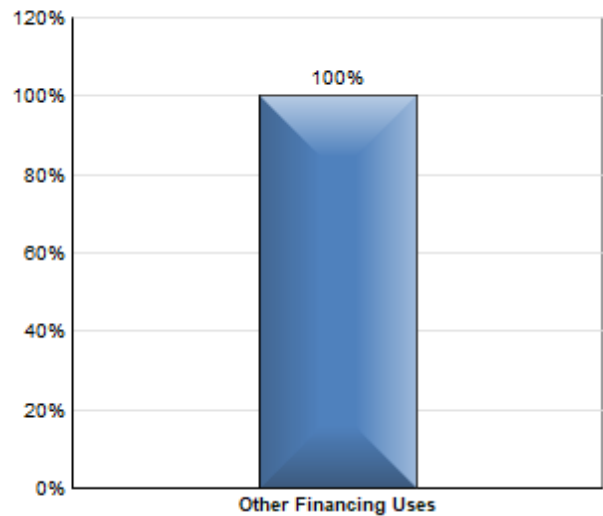
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Legislative And Administrative | \$5,087,361 | \$5,656,467 | \$6,305,200 | \$648,733 |
| TOTAL ACTIVITY APPROPRIATIONS | \$5,087,361 | \$5,656,467 | \$6,305,200 | \$648,733 |
| APPROPRIATIONS: | | | | |
| Other Financing Uses | \$5,087,361 | \$5,656,467 | \$6,305,200 | \$648,733 |
| TOTAL APPROPRIATIONS: | \$5,087,361 | \$5,656,467 | \$6,305,200 | \$648,733 |
| REVENUES | | | | |
| Other Financing Sources | \$5,087,361 | \$5,656,467 | \$6,305,200 | \$648,733 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$5,087,361 | \$5,656,467 | \$6,305,200 | \$648,733 |
| NET COUNTY COST | \$0 | \$0 | \$0 | \$0 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Tobacco Settlement fund is used to collect the County's annual share of the Tobacco Master Settlement Agreement (MSA), a nationwide litigation against tobacco companies for smoking-related diseases. The annual MSA revenue received is transferred to the Tulare County's Public Financing Authority (PFA) to pay the debt service and administrative costs associated with the variable rate demand bonds issued by the PFA.

On December 17, 1999, the County established the Millennium Fund, an endowment designed to provide a stable, long-term source of funds for capital improvements, major maintenance, and repair projects within the County. This endowment was established utilizing \$45 million in variable rate demand bonds issued by the PFA. On December 1, 2006, the County refunded the variable rate demand bonds with private placement Tobacco Settlement Asset Backed bonds.

Budget Request

The Requested Budget represents an overall increase of \$648,733 or 11% in expenditures and an overall increase of \$648,733 or 11% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Other Financing Uses will increase \$648,733 primarily based on transfer out for debt service.
- Revenue Projections will increase \$648,733 primarily based on tobacco settlement proceeds.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

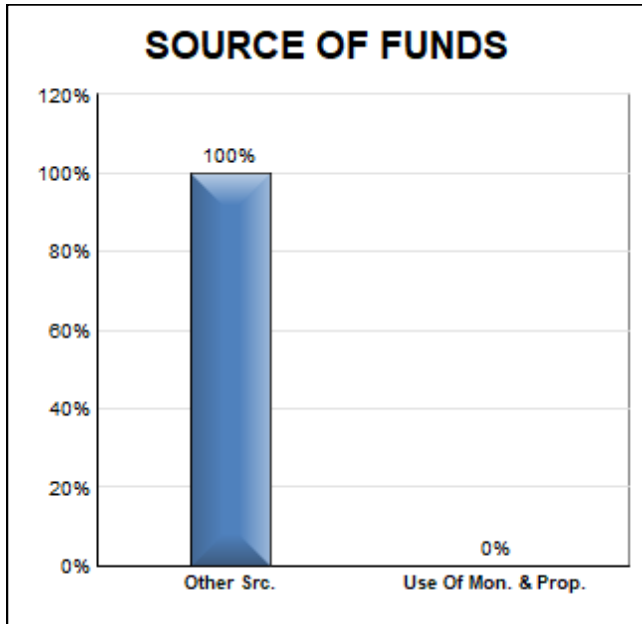
The Department Head concurs with the Recommended Budget.

Pension Obligation Bond

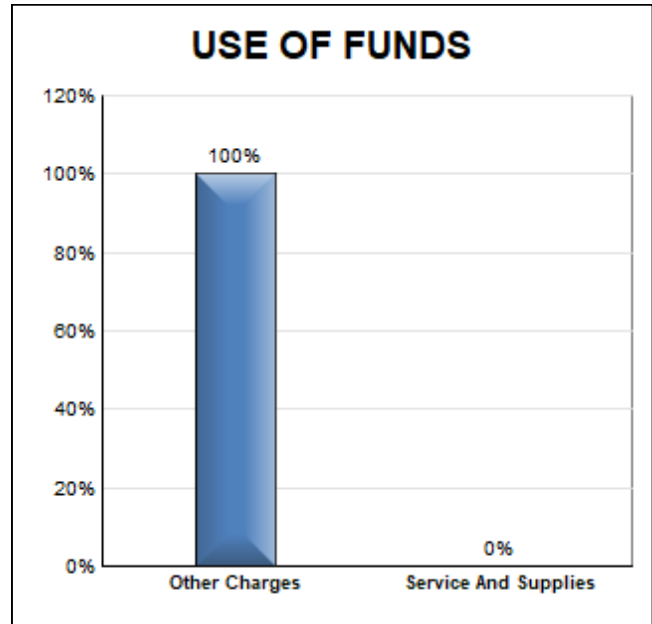
Cass Cook

Auditor-Controller/Treasurer-Tax Collector

| Fund: 022 | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| Agency: 022 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Debt Services | \$19,831,423 | \$19,828,619 | \$19,834,830 | \$6,211 |
| TOTAL ACTIVITY APPROPRIATIONS | \$19,831,423 | \$19,828,619 | \$19,834,830 | \$6,211 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$19,829,923 | \$19,827,119 | \$19,831,830 | \$4,711 |
| Service And Supplies | \$1,500 | \$1,500 | \$3,000 | \$1,500 |
| TOTAL APPROPRIATIONS: | \$19,831,423 | \$19,828,619 | \$19,834,830 | \$6,211 |
| REVENUES | | | | |
| Other Financing Sources | \$19,833,801 | \$19,828,619 | \$19,834,830 | \$6,211 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$19,833,801 | \$19,828,619 | \$19,834,830 | \$6,211 |
| NET COUNTY COST | \$(2,378) | \$0 | \$0 | \$0 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Pension Obligation Bond (POB) fund accounts for debt service payments of the County's Taxable POBs. Tulare County issued POBs of \$251 million in June 2018 to pay a portion of the County's unfunded accrued actuarial liability as of June 2017. The interest rate applicable to the POBs is 4.2%.

Departments are apportioned their share of the annual debt based on payroll costs. The POB fund accumulates the amounts apportioned to departments and issues payment of principal, interest, and administrative costs of the long-term debt.

Budget Request

The Requested Budget represents an overall increase of \$6,211 or less than 1% in expenditures and an overall increase of \$6,211 or less than 1% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$1,500 primarily based on administrative fees.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

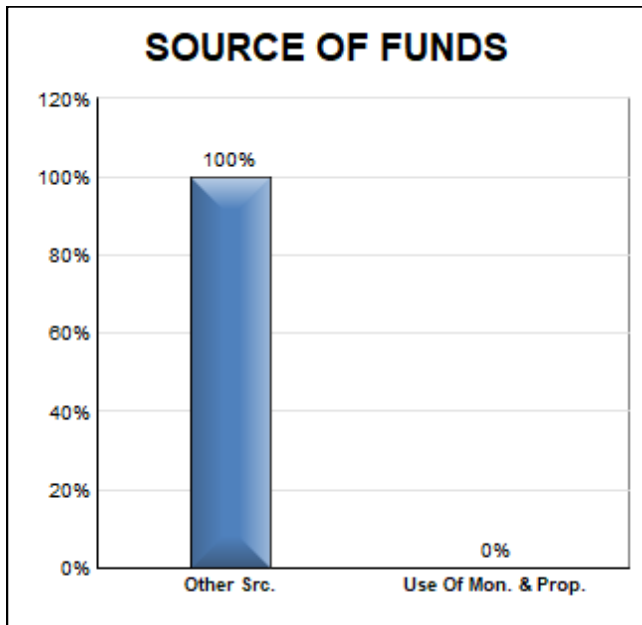
The Department Head concurs with the Recommended Budget.

Building Debt Service

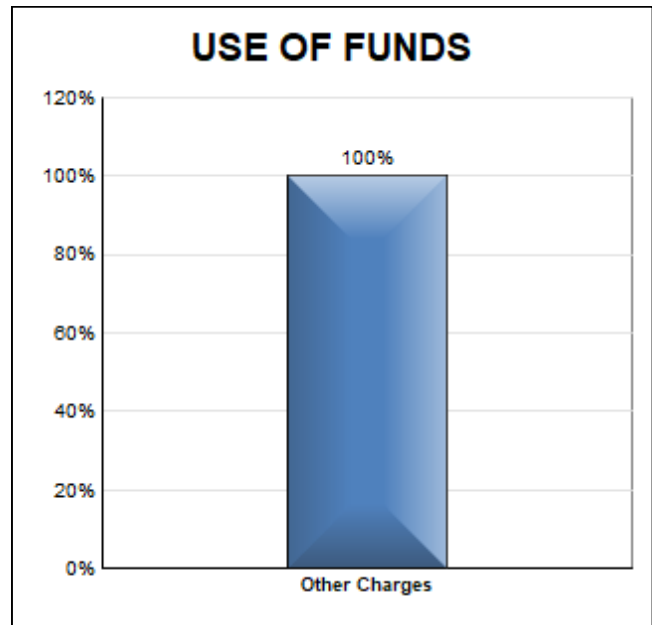
Cass Cook

Auditor-Controller/Treasurer-Tax Collector

| Fund: 024 | | | | |
|--|----------------------|----------------------|-----------------------|--------------------|
| Agency: 024 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Debt Services | \$1,806,726 | \$2,408,137 | \$2,408,137 | \$- |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,806,726 | \$2,408,137 | \$2,408,137 | \$- |
| APPROPRIATIONS: | | | | |
| Other Charges | \$1,806,726 | \$2,408,137 | \$2,408,137 | \$- |
| TOTAL APPROPRIATIONS: | \$1,806,726 | \$2,408,137 | \$2,408,137 | \$- |
| REVENUES | | | | |
| Other Financing Sources | \$7,687,510 | \$7,462,072 | \$6,930,366 | \$(531,706) |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$7,687,510 | \$7,462,072 | \$6,930,366 | \$(531,706) |
| NET COUNTY COST | \$(5,880,784) | \$(5,053,935) | \$(4,522,229) | \$531,706 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Building Debt Service fund accumulates resources to pay for future county debt and accounts for departments' debt service contributions relating to the energy improvement project.

Budget Request

The Requested Budget represents no change in expenditures and an overall decrease of \$531,706 or 7% in revenues when compared with the FY 2022/23 Final Budget. The \$4,522,229 difference between expenditures and revenues represents an increase in fund balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

Revenue projections will decrease \$531,706 primarily based on reduced revenues in fines and penalties.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Capital Projects

Brooke Sisk General Services Agency Director

Fund: 030

Agency: 086

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|---------------------|----------------------------|-----------------------------|----------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Legislative And Administrative | \$629,861 | \$921,381 | \$1,023,014 | \$101,633 |
| Plant Acquisition | \$19,458,832 | \$125,473,360 | \$116,745,809 | \$(8,727,551) |
| TOTAL ACTIVITY APPROPRIATIONS | \$20,088,693 | \$126,394,741 | \$117,768,823 | \$(8,625,918) |

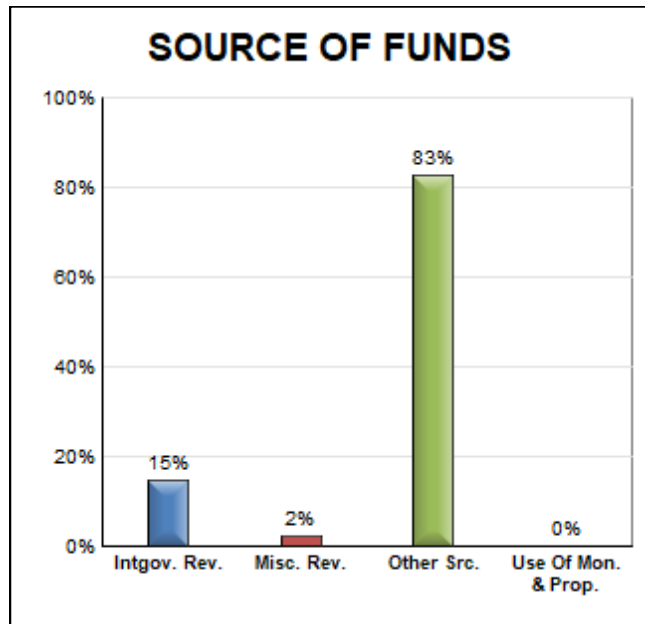
APPROPRIATIONS:

| | | | | |
|--------------------------------|---------------------|----------------------|----------------------|----------------------|
| Capital Assets | \$19,289,063 | \$119,587,375 | \$112,071,394 | \$(7,515,981) |
| Cowcap | \$(219,705) | \$(50,876) | \$56,680 | \$107,556 |
| Other Charges | \$316,663 | \$345,200 | \$323,780 | \$(21,420) |
| Other Financing Uses | \$142,966 | \$5,734,306 | \$4,482,309 | \$(1,251,997) |
| Salaries And Employee Benefits | \$547,664 | \$605,236 | \$661,160 | \$55,924 |
| Service And Supplies | \$12,042 | \$173,500 | \$173,500 | \$- |
| TOTAL APPROPRIATIONS: | \$20,088,693 | \$126,394,741 | \$117,768,823 | \$(8,625,918) |

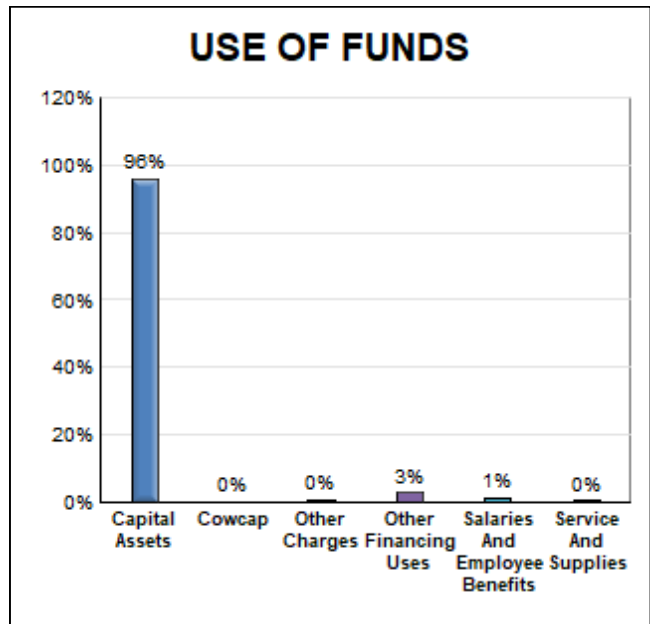
REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|-----------------------|
| Intergovernmental Revenue | \$964,435 | \$52,714,097 | \$9,982,204 | \$(42,731,893) |
| Miscellaneous Revenue | \$93,129 | \$- | \$1,682,060 | \$1,682,060 |
| Other Financing Sources | \$26,172,134 | \$34,803,495 | \$56,510,075 | \$21,706,580 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$27,229,698 | \$87,517,592 | \$68,174,339 | \$(19,343,253) |

| | | | | |
|------------------------|----------------------|---------------------|---------------------|---------------------|
| NET COUNTY COST | \$(7,141,005) | \$38,877,149 | \$49,594,484 | \$10,717,335 |
|------------------------|----------------------|---------------------|---------------------|---------------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Capital Projects Division of the General Services Agency builds, improves, and plans for the physical resources and assets necessary to provide services to residents and visitors of Tulare County. This requires an evaluation of current building conditions, recommendations of building improvements, and planning for future building needs based on the County's projected growth in services. To fulfill this mission, Capital Projects annually prepares the Capital Improvement Plan (CIP), which outlines the County's building needs for a five-year period. The CIP is a plan that summarizes the County's capital projects needs in a single document for a five-year planning period. The purpose of the CIP is to help guide the budgeting and project decision-making process.

Capital Projects is responsible for major maintenance, building improvements, new construction, and the preparation of the CIP. Projects are coordinated using an in-house project management team. This is supplemented by private-sector construction management firms on a case-by-case basis.

Core Functions

- Plan, develop, manage, and complete capital and major maintenance projects.
- Prepare, manage, and monitor division and project budgets.
- Complete the five-year CIP.
- Assist departments with capital projects, major maintenance, and space planning needs. Review and prioritize project requests and provide direction and project oversight.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Provide project management for the design and construction of public safety facilities.

- **Objective 1:** Begin construction on the Sequoia Field Program Facility project by January 2023. **Results:** This objective was not completed. This objective was not completed due to budget constraints and will not be carried into FY 2023/24 based on relinquishing SB1022 funding.
- **Objective 2:** Submit final construction plans to the Board of Supervisors for approval to begin the bid process for the new Tulare County Sheriff Morgue project by March 2023. **Results:** This objective was not completed. This objective was not completed due to a delay in design and will be carried into FY 2023/24.
- **Objective 3:** Complete construction of the Terra Bella Fire Station project by April 2023. **Results:** This objective was not completed. Due to a delay in contract negotiations, the objective will be completed in FY 2023/24.

Quality of Life

Goal 1: Modernize, design, and construct County-owned facilities to improve accessibility and enhance services to the public.

- **Objective 1:** Submit final construction plans to the Board of Supervisors for approval to begin the bid process for the new Springville Branch Library project by November 2022. **Results:** This objective was completed.
- **Objective 2:** Begin construction on the Dinuba Library remodel project by January 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Improve the quality of working conditions for County employees and enhance services to the public.

- **Objective 1:** Complete construction of the Government Plaza parking lot project by July 2022. **Results:** This objective was completed.
- **Objective 2:** Complete construction of the Board of Supervisors and County Administrative Office remodel project by October 2022. **Results:** This objective was completed.
- **Objective 3:** Submit final construction plans to the Board of Supervisors for approval to begin the bid process for the Registrar of Voters project by March 2023. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Provide project management for the design and construction of public safety facilities.

- **Objective 1:** Begin construction of the Goshen Fire Station project by January 2024.
- **Objective 2:** Begin construction of the Sheriff's Morgue project by March 2024.

Quality of Life

Goal 1: Modernize County-owned facilities to improve and enhance services to the public.

- **Objective 1:** Complete construction of the Registrar of Voters Project by September 2023.
- **Objective 2:** Begin construction of the Springville Library by January 2024.
- **Objective 3:** Begin construction of the HHSA Tulare District Office Remodel project by April 2024.

Budget Request

The Requested Budget represents an overall decrease of \$8,625,918 or 7% in expenditures and an overall decrease of \$19,343,253 or 22% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$49,594,484 difference between expenditure and revenue represents the use of Unrestricted Fund Balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Capital Assets will decrease \$7,515,981 primarily based on park improvement and Library remodel projects.
- Other Financing Uses will decrease \$1,251,997 primarily based on a reduction in Library remodel projects.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$107,556 primarily based on changes in the Plan.
- Revenue Projections will decrease \$19,343,253 primarily based on relinquishing State SB1022 funding.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

ICT Special Projects

Joe Halford, Information and Communications Technology Director

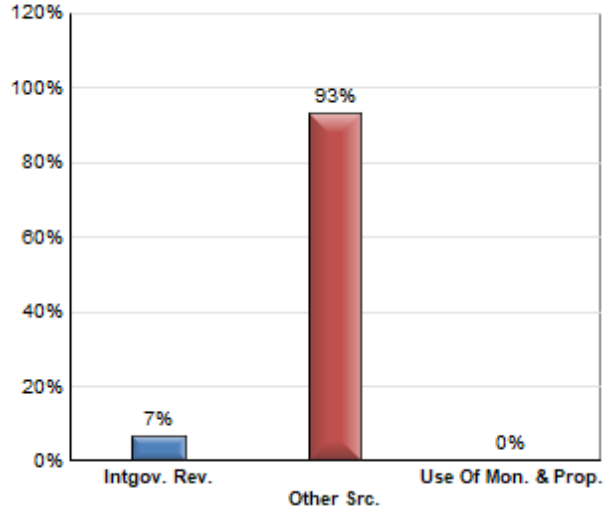
Fund: 035

Agency: 090

SUMMARY OF APPROPRIATIONS AND REVENUES

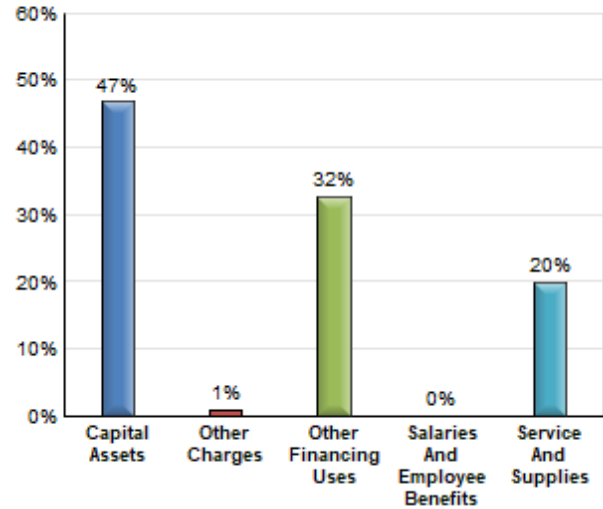
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$789,569 | \$406,332 | \$147,674 | \$(258,658) |
| Plant Acquisition | \$5,294,940 | \$4,933,866 | \$7,156,032 | \$2,222,166 |
| TOTAL ACTIVITY APPROPRIATIONS | \$6,084,509 | \$5,340,198 | \$7,303,706 | \$1,963,508 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$4,835,341 | \$2,273,991 | \$2,378,725 | \$104,734 |
| Other Charges | \$23,424 | \$80,003 | \$46,269 | \$(33,734) |
| Other Financing Uses | \$275,029 | \$1,500,000 | \$3,862,760 | \$2,362,760 |
| Salaries And Employee Benefits | \$- | \$- | \$- | \$- |
| Service And Supplies | \$950,715 | \$1,486,204 | \$1,015,952 | \$(470,252) |
| TOTAL APPROPRIATIONS: | \$6,084,509 | \$5,340,198 | \$7,303,706 | \$1,963,508 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$2,875,326 | \$1,828,629 | \$224,467 | \$(1,604,162) |
| Other Financing Sources | \$4,155,886 | \$2,413,849 | \$3,200,745 | \$786,896 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$7,031,212 | \$4,242,478 | \$3,425,212 | \$(817,266) |
| NET COUNTY COST | \$(946,703) | \$1,097,720 | \$3,878,494 | \$2,780,774 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Information and Communications Technology (ICT) Special Projects supports the County's mission of creating public value and departments' initiatives through the efficacious management of projects funded outside of the standard Internal Service Fund monthly service charges. ICT uses a goals-based approach for project management, including formal planning, budget, and scoping processes to ensure constant and detailed accountability of expenditures and accomplishments. The budget unit assigned to these projects efficiently tracks all expenditures associated with these special data automation projects.

Core Functions

- Provide public value through the efficient and effective management of large multi-year projects that improve County organizational efficiency.
- Collaborate with county departments to create cross-functional teams that demonstrate responsiveness, results, and accountability in project planning, implementation, and evaluation.
- Provide detailed accounting of feasibility, costs, value, and alternatives related to County investments in large multi-year projects.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Upgrade the County's aging radio infrastructure.

- **Objective 1:** Purchase and install two MTR2000 repeaters to replace those that are beyond their serviceable life by February 2023. **Results:** This objective was completed.
- **Objective 2:** Purchase and install two new licensed microwave links to replace unlicensed microwave links approaching the end of serviceable life by June 2023. **Results:** This objective was completed.
- **Objective 3:** Purchase and program two dual-band radios assigned to the radio shop that are beyond their serviceable life by December 2023. **Results:** This objective was completed.

Quality of Life

Goal 1: Improve the County's public web content and constituent communication.

- **Objective 1:** Complete a needs assessment concerning a civic engagement application by March 2023. **Results:** This objective was completed.
- **Objective 2:** Consult with vendors to create a detailed County's public website improvement plan by June 2023. **Results:** This objective was completed.
- **Objective 3:** Engage in a pilot of Civic Engagement Application by June 2023. **Results:** This objective was not completed. Phase One to be completed by June 2023, with Phase Two continuing in fiscal year 2023/24.

Organizational Performance

Goal 1: Prepare for the closure of the Main Jail basement at the Visalia Courthouse campus.

- **Objective 1:** Upgrade and redirect legacy fiber at Visalia Courthouse campus by February 2023. **Results:** This objective was partially completed. Due to unanticipated constraints with existing data pathways, this project will continue into fiscal year 2023/24.
- **Objective 2:** Identify and redistribute data and telephone lines to alternate minimum points of entry on campus by April 2023. **Results:** This objective was not completed. Due to unanticipated constraints with existing data pathways, this project will continue into fiscal year 2023/24.
- **Objective 3:** Remove all technologies from the Main Jail basement by June 2023. **Results:** This objective was not completed. Due to the delays in objective one and two this project will continue in fiscal year 2023/24.

Goal 2: Update the County storage area network.

- **Objective 1:** Replace data storage components that are at or approaching the end of their serviceable life by June 2023. **Results:** This objective was completed.
- **Objective 2:** Expand the data storage area network to meet growth needs by June 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Updated and refreshed end of life wireless access points throughout the County.
- Updated and refreshed end of life network switching gear throughout the County.
- Updated and refreshed critical end of life data center network infrastructure.

Key Goals and Objectives for FY 2023/24

Quality of Life

Goal 1: Improve the County's public web content and constituent communication.

- **Objective 1:** Review the Public Website Improvement Plan with the Information and Technology Advisory Committee (ITAC) for additional feedback.
- **Objective 2:** Perform a request for proposal for the Public Website Improvement Plan implementation.
- **Objective 3:** Implement a pilot of improved web content with civic engagement application features.

Organizational Performance

Goal 1: Update County datacenter compute systems.

- **Objective 1:** Install updated blade chassis for new Cisco Unified Computer Systems (UCS) host blades.
- **Objective 2:** Install a minimum of eight Cisco UCS host blades.

Goal 2: Prepare for the closure of the Main Jail basement at the Visalia Courthouse campus.

- **Objective 1:** Redistribute telephony infrastructure to alternate paths by February 2024.
- **Objective 2:** Redirect legacy fiber at the Visalia Courthouse campus by February 2024.
- **Objective 3:** Remove all technologies from the Main Jail basement by February 2024.

Budget Request

The Requested Budget represents an overall increase of \$1,936,508 or 37% in expenditures and an overall decrease of \$817,266 or 19% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$3,878,494 difference between expenditures and revenues represents the use of fund balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will decrease \$470,252 primarily based on the reduction in contracted services.
- Other Charges will decrease \$33,734 primarily based on a reduction in services from other departments.
- Capital Assets will increase \$104,734 primarily based on an increase in capital asset requests and related projects.
- Other Financing Uses will increase \$2,362,760 primarily based on ICT tower projects.
- Revenue Projections will decrease \$817,266 primarily based on a decrease in projects within this unit.

Capital asset requests reflected in the Requested Budget include the following:

- Main Jail Decommission - Phase II - \$244,000
- Badge Reader Modernization - \$87,000
- Microwave Redundancy Modernization - \$29,000
- Unified Computing System Modernization - \$675,000
- Compute Storage Backup Modernization - \$300,000
- Unified Logging Modernization - \$293,320
- Network Infrastructure Modernization - \$300,000
- Firewall Modernization - \$55,000
- Endpoint Modernization - \$282,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- ARPA Radio Towers - \$3,018,191
- ARPA Radio Communications Equipment - \$607,090
- Tulare Fire Station Radio Tower - \$187,479
- Main Jail Data Center Decommission - \$31,359
- Civic Center Fiber Upgrade - \$44,079
- Networks Enhancement Project - \$19,460
- Badge Access & Wiring Closet Upgrades - \$18,507

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Community Development Block Grants

Reed Schenke

Resource Management Agency Director

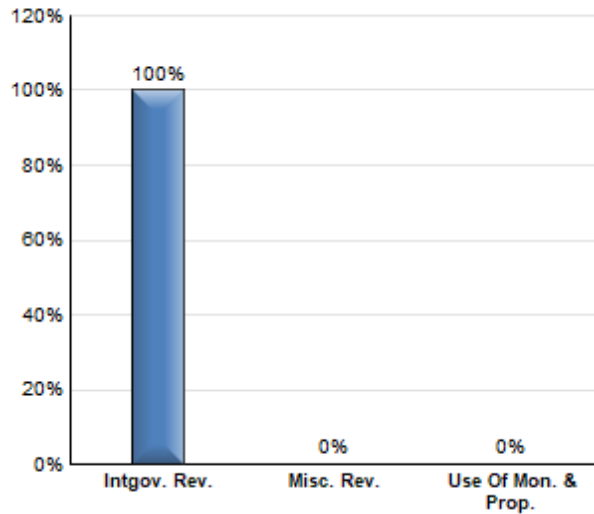
Fund: 050

Agency: 230

SUMMARY OF APPROPRIATIONS AND REVENUES

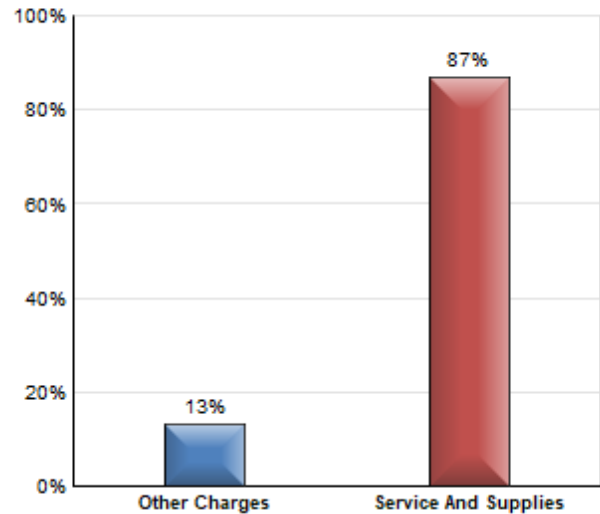
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|----------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Other Assistance | \$1,574,905 | \$3,244,582 | \$595,348 | \$(2,649,234) |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,574,905 | \$3,244,582 | \$595,348 | \$(2,649,234) |
| APPROPRIATIONS: | | | | |
| Other Charges | \$36,480 | \$93,564 | \$78,895 | \$(14,669) |
| Service And Supplies | \$1,538,425 | \$3,151,018 | \$516,453 | \$(2,634,565) |
| TOTAL APPROPRIATIONS: | \$1,574,905 | \$3,244,582 | \$595,348 | \$(2,649,234) |
| REVENUES | | | | |
| Intergovernmental Revenue | \$1,564,150 | \$3,244,582 | \$595,348 | \$(2,649,234) |
| Miscellaneous Revenue | \$10,753 | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$1,574,903 | \$3,244,582 | \$595,348 | \$(2,649,234) |
| NET COUNTY COST | \$2 | \$0 | \$0 | \$0 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Community Development Block Grants (CDBG) funds are used to develop viable communities by providing decent housing, a suitable living environment, and expanding economic opportunities principally for persons of low and moderate income in the unincorporated areas of Tulare County. All projects that are funded by CDBG must carry out at least one of the following three national objectives: 1) Benefit to targeted income group persons; 2) Aid in the prevention or elimination of slums and blight; or 3) Meet urgent community development needs.

These grant funds are used for: housing rehabilitation, first-time homebuyer's assistance, multi-family rental projects, infrastructure in support of housing, business training, economic development loans, business facade enhancement loans and grants, and construction of community improvements.

Core Functions

To promote healthy neighborhoods and viable communities using CDBG funds.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Seek additional funding for safety related projects or equipment.

- **Objective 1:** Identify eligible health and safety projects that qualify for future CDBG funding cycles throughout FY 2022/23. **Results:** This objective was completed. An emergency repair program was identified and will be implemented in FY2023/24.

Quality of Life

Goal 1: Utilize CDBG funding for community housing needs.

- **Objective 1:** Seek grant extension for the continuation of program through June 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Apply for Economic Development or Planning grant funding.

- **Objective 1:** Identify and apply for eligible Economic Development or Planning grant funding opportunities by June 2023. **Results:** This objective was not completed. Any application for funding was submitted but was not successfully awarded.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Seek additional funding for safety related projects or equipment.

- **Objective 1:** Implement the CDBG Emergency Repair Program.

Economic Well-Being

Goal 1: Apply for Economic Development or Planning grant funding.

- **Objective 1:** Reapply for the Economic Development and Planning grant funding.

Budget Request

The Requested Budget represents an overall decrease of \$2,649,234 or 82% in expenditures and an overall decrease of \$2,649,234 or 82% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will decrease \$2,634,565 primarily based on a reduction in available funds to spend on CDBG projects.
- Other Charges will decrease \$14,669 primarily based on a reduction in staff support needed due to the reduced amount of CDBG funds available.
- Revenue Projections will decrease \$2,649,234 primarily based on a reduction in program income available to use on CDBG projects.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

HOME Program

Reed Schenke

Resource Management Agency Director

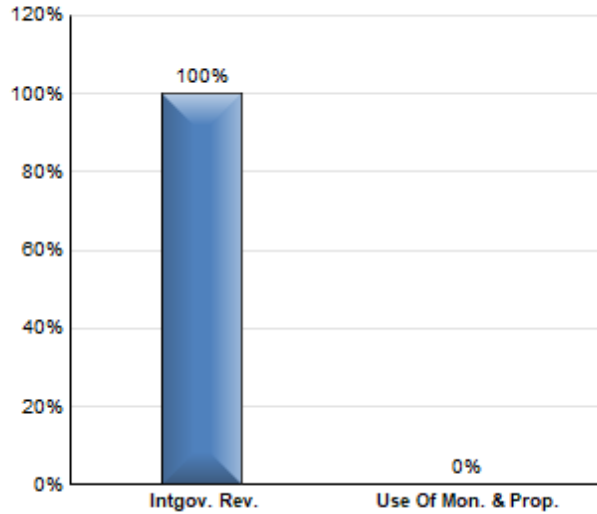
Fund: 051

Agency: 230

SUMMARY OF APPROPRIATIONS AND REVENUES

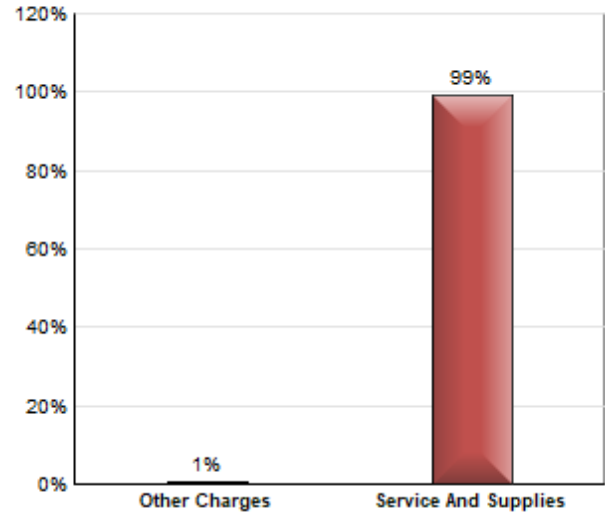
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|-----------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Flood Control And Soil And Wat | \$- | \$- | \$- | \$- |
| Other Assistance | \$11,166 | \$963,591 | \$1,017,726 | \$54,135 |
| TOTAL ACTIVITY APPROPRIATIONS | \$11,166 | \$963,591 | \$1,017,726 | \$54,135 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$1,166 | \$7,500 | \$7,500 | \$- |
| Service And Supplies | \$10,000 | \$956,091 | \$1,010,226 | \$54,135 |
| TOTAL APPROPRIATIONS: | \$11,166 | \$963,591 | \$1,017,726 | \$54,135 |
| REVENUES | | | | |
| Intergovernmental Revenue | \$11,166 | \$964,674 | \$1,017,723 | \$53,049 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$11,166 | \$964,674 | \$1,017,723 | \$53,049 |
| NET COUNTY COST | \$0 | \$(1,083) | \$3 | \$1,086 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Home Investment Partnerships Program Grant (HOME) Programs strengthen the ability of state and local governments to provide housing for low and moderate-income people, to expand the capacity of non-profit housing providers, and to leverage private sector participation.

HOME Program funds come to Tulare County through the State Department of Housing and Community Development (HCD) from the HOME.

HOME grant funds may be used for:

- Housing Rehabilitation
- First-Time Homebuyers Assistance
- Multi-Family Rental Projects

Core Function

To provide decent and affordable housing to low and moderate-income people using HOME grants.

Key Goals and Objectives Results in FY 2022/23

Quality of Life

Goal 1: Provide assistance to first-time homebuyers.

- **Objective 1:** Implement a first-time homebuyer grant program by June 2023. **Results:** This objective was not completed. HCD's program was placed on hold by the U.S. Department of Housing and Urban Development. County staff are working with HCD to resolve the issue.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Provide assistance to first-time homebuyers.

- **Objective 1:** Implement a first-time homebuyer grant program.

Budget Request

The Requested Budget represents an overall increase of \$54,135 or 6% in expenditures and an overall increase of \$53,049 or 5% in revenues when compared with the FY 2022/23 Final Budget. The \$3 difference between expenditures and revenues represents the Use of Fund Balance.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

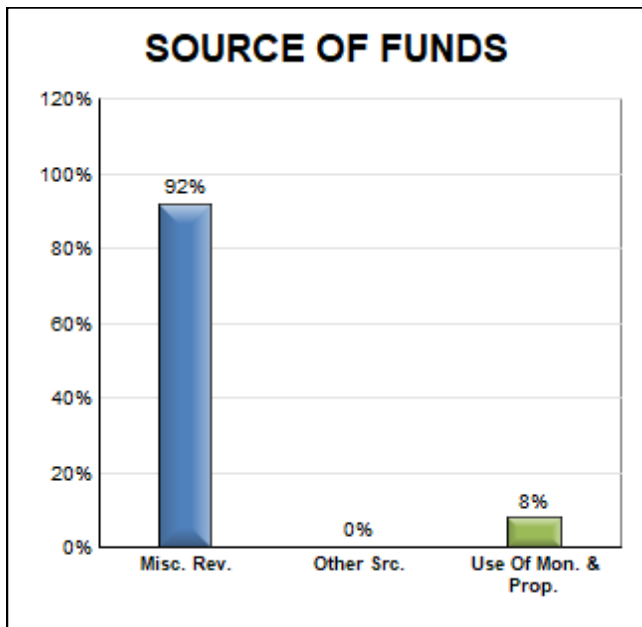
Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

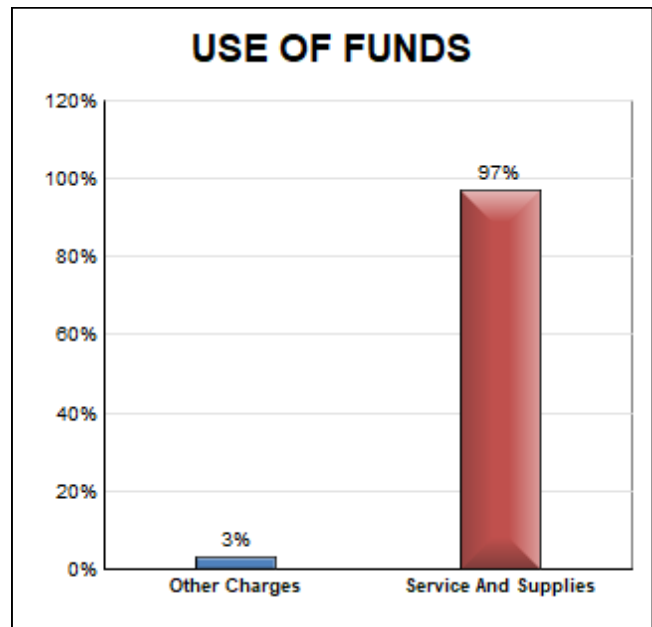
Housing Successor Agency

Jason T. Britt
Executive Director

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| Fund: RA6 | | | | |
| Agency: RA6 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Other Assistance | \$7,888 | \$306,303 | \$358,443 | \$52,140 |
| TOTAL ACTIVITY APPROPRIATIONS | \$7,888 | \$306,303 | \$358,443 | \$52,140 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$4,599 | \$4,813 | \$11,963 | \$7,150 |
| Service And Supplies | \$3,289 | \$301,490 | \$346,480 | \$44,990 |
| TOTAL APPROPRIATIONS: | \$7,888 | \$306,303 | \$358,443 | \$52,140 |
| REVENUES | | | | |
| Miscellaneous Revenue | \$49,314 | \$29,000 | \$29,000 | \$- |
| Other Financing Sources | \$- | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$2,423 | \$2,500 | \$2,500 | \$- |
| TOTAL REVENUES | \$51,737 | \$31,500 | \$31,500 | \$- |
| NET COUNTY COST | \$(43,849) | \$274,803 | \$326,943 | \$52,140 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The purpose of the Housing Successor Agency is to administer housing programs for the unincorporated communities of Tulare County. After the State dissolved Redevelopment Agencies, the County retained the housing functions of the former Tulare County Redevelopment Agency.

Core Functions

Carry out the enforceable obligations of the former redevelopment agency, repaying outstanding debts of the former redevelopment agency, and disposing of the former redevelopment agency's non-housing property and assets in accordance with the regulations enacted with ABx1 26.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Fulfill regulatory responsibilities in accordance with state law.

- **Objective 1:** Prepare and submit annual Housing Successor report prior to June 2023. **Results:** This objective was completed.
- **Objective 2:** Develop a project list to utilize remaining housing funds by June 2023. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Fulfill regulatory responsibilities in accordance with State law.

- **Objective 1:** Prepare and submit the annual Housing Successor report prior to June 2024.

Budget Request

The Requested Budget represents an overall increase of \$52,140 or 17% in expenditures and no change in revenues when compared with the FY 2022/23 Final Budget. The \$326,943 difference between expenditures and revenues represents the use of fund balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

Services and Supplies will increase \$44,990 primarily based on increased fund balance budgeted for usage.

Other Charges will increase \$7,150 primarily based on increased Property Management charges.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

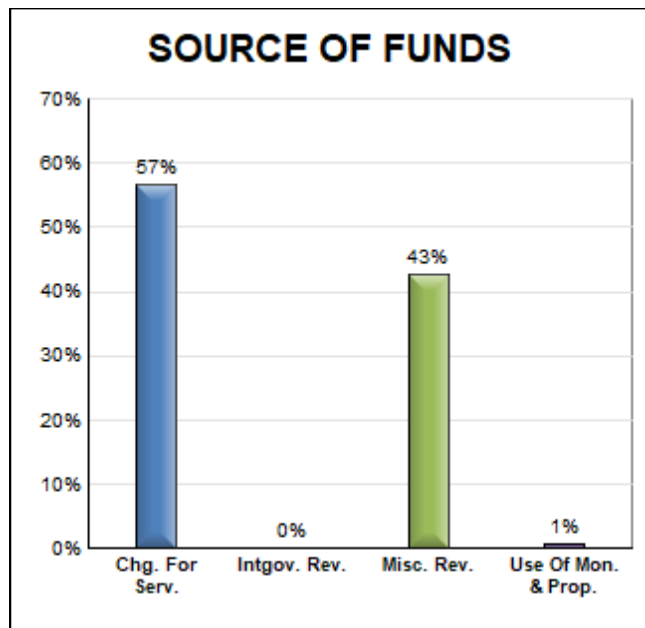
The Department Head concurs with the Recommended Budget.

Risk Management

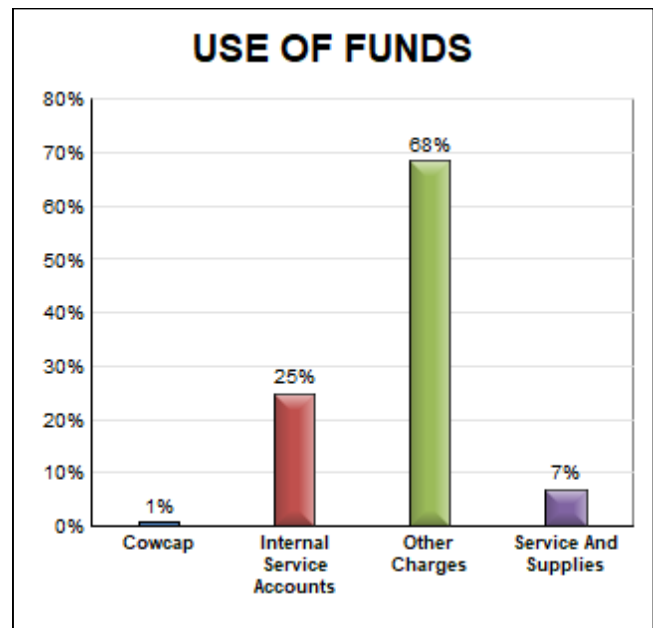
Jennifer M. Flores County Counsel

| | | | | |
|---|------------------------|-----------------------------|------------------------------|----------------------|
| Fund: 061 | | | | |
| Agency: 035 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$17,466,253 | \$27,725,481 | \$26,580,552 | \$(1,144,929) |
| TOTAL ACTIVITY APPROPRIATIONS | \$17,466,253 | \$27,725,481 | \$26,580,552 | \$(1,144,929) |
| APPROPRIATIONS: | | | | |
| Cowcap | \$246,599 | \$229,396 | \$319,280 | \$89,884 |
| Internal Service Accounts | \$4,621,168 | \$5,322,123 | \$6,542,123 | \$1,220,000 |
| Other Charges | \$10,339,794 | \$18,607,815 | \$15,721,455 | \$(2,886,360) |
| Service And Supplies | \$2,258,692 | \$3,566,147 | \$3,997,694 | \$431,547 |
| TOTAL APPROPRIATIONS: | \$17,466,253 | \$27,725,481 | \$26,580,552 | \$(1,144,929) |
| REVENUES | | | | |
| Charges For Current Serv | \$18,575,697 | \$18,590,651 | \$18,588,951 | \$(1,700) |
| Intergovernmental Revenue | \$24,876 | \$24,550 | \$29,881 | \$5,331 |
| Miscellaneous Revenue | \$2,272,618 | \$2,200,500 | \$1,500,500 | \$(700,000) |
| Rev. from Use of Money & Prop | \$535,111 | \$450,000 | \$450,000 | \$- |
| TOTAL REVENUES | \$21,408,302 | \$21,265,701 | \$20,569,332 | \$(696,369) |
| NET COUNTY COST | \$(3,942,049) | \$6,459,780 | \$6,011,220 | \$(448,560) |
| Fund: 062 | | | | |
| Agency: 035 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$9,072,090 | \$45,867,335 | \$48,999,238 | \$3,131,903 |
| TOTAL ACTIVITY APPROPRIATIONS | \$9,072,090 | \$45,867,335 | \$48,999,238 | \$3,131,903 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$83,837 | \$141,423 | \$165,836 | \$24,413 |
| Internal Service Accounts | \$6,384,568 | \$7,100,000 | \$10,181,600 | \$3,081,600 |
| Other Charges | \$1,714,548 | \$37,492,912 | \$37,218,802 | \$(274,110) |
| Service And Supplies | \$889,137 | \$1,133,000 | \$1,433,000 | \$300,000 |
| TOTAL APPROPRIATIONS: | \$9,072,090 | \$45,867,335 | \$48,999,238 | \$3,131,903 |
| REVENUES | | | | |
| Charges For Current Serv | \$9,950,660 | \$10,052,521 | \$23,085,693 | \$13,033,172 |
| Miscellaneous Revenue | \$3,864 | \$32,750,001 | \$32,200,001 | \$(550,000) |
| Rev. from Use of Money & Prop | \$88,783 | \$90,000 | \$90,000 | \$- |
| TOTAL REVENUES | \$10,043,307 | \$42,892,522 | \$55,375,694 | \$12,483,172 |
| NET COUNTY COST | \$(971,217) | \$2,974,813 | \$(6,376,456) | \$(9,351,269) |
| Fund: 063 | | | | |
| Agency: 035 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$795,224 | \$1,088,364 | \$1,328,935 | \$240,571 |
| TOTAL ACTIVITY APPROPRIATIONS | \$795,224 | \$1,088,364 | \$1,328,935 | \$240,571 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$5,087 | \$9,958 | \$14,537 | \$4,579 |
| Internal Service Accounts | \$775,446 | \$1,035,600 | \$1,268,111 | \$232,511 |
| Other Charges | \$14,691 | \$34,806 | \$38,287 | \$3,481 |
| Service And Supplies | \$- | \$8,000 | \$8,000 | \$- |
| TOTAL APPROPRIATIONS: | \$795,224 | \$1,088,364 | \$1,328,935 | \$240,571 |

| REVENUES | | | | |
|---|------------------------|-----------------------------|------------------------------|--------------------|
| Charges For Current Serv | \$809,930 | \$955,391 | \$1,920,935 | \$965,544 |
| Rev. from Use of Money & Prop | \$8,270 | \$8,000 | \$8,000 | \$- |
| TOTAL REVENUES | \$818,200 | \$963,391 | \$1,928,935 | \$965,544 |
| NET COUNTY COST | \$(22,976) | \$124,973 | \$(600,000) | \$(724,973) |
| Fund: 064 | | | | |
| Agency: 035 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$437,847 | \$777,620 | \$1,095,581 | \$317,961 |
| TOTAL ACTIVITY APPROPRIATIONS | \$437,847 | \$777,620 | \$1,095,581 | \$317,961 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$4,206 | \$7,718 | \$8,004 | \$286 |
| Internal Service Accounts | \$410,063 | \$704,000 | \$951,000 | \$247,000 |
| Other Charges | \$23,476 | \$65,300 | \$61,475 | \$(3,825) |
| Service And Supplies | \$102 | \$602 | \$75,102 | \$74,500 |
| TOTAL APPROPRIATIONS: | \$437,847 | \$777,620 | \$1,095,581 | \$317,961 |
| REVENUES | | | | |
| Charges For Current Serv | \$402,508 | \$754,620 | \$1,050,000 | \$295,380 |
| Rev. from Use of Money & Prop | \$11,205 | \$10,000 | \$10,000 | \$- |
| TOTAL REVENUES | \$413,713 | \$764,620 | \$1,060,000 | \$295,380 |
| NET COUNTY COST | \$24,134 | \$13,000 | \$35,581 | \$22,581 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The mission of the County Counsel's Office is to provide quality and innovative services to our clients and support the public good. Our vision is to meet the legal and risk management challenges facing Tulare County in partnership with our clients.

Risk Management personnel are included in County Counsel's budget (Agency 080); however, the associated costs are distributed to the Risk Management budget (Agency 035) as a cost for administering the insurance programs. Administration costs include insurance applications, premium allocations, review of vendor and contractor insurance requirements, and issuance of certificates as evidence of the County's insurance.

Core Functions

The Risk Management Division has the responsibility of protecting the County's physical, fiscal, and human assets through the coordination of loss prevention and loss reduction activities, administration of claim programs, presentation of safety education and training, and use of risk financing methods such as insurance and risk transfer mechanisms.

Risk Management administers the following four insurance programs:

Workers' Compensation—Fund 061

Risk Management is responsible for planning and administering the self-insured Workers' Compensation Internal Service Fund. The Workers' Compensation Insurance Program utilizes a \$125,000 self-insured retention and excess insurance. This coverage is afforded through Public Risk Innovation Solutions and Management (PRISM) Joint Powers Authority formerly known California State Association of Counties-Excess Insurance Authority (CSAC-EIA).

Administration entails oversight of the county's third-party claim administrator; coordination of the California Division of Occupational Safety and Health mandated loss prevention and safety programs; monitoring County leave-of-absence and return-to-work programs; oversight of the medical resolution and the Department of Transportation programs governing drivers of certain types of vehicles and equipment. A major focus in coordinating the Workers' Compensation Program is providing excellent customer service to injured employees and to departments.

General Liability—Fund 062

Risk Management administers Tulare County's General Liability Fund, which includes self-administration of the Liability Claim Program. The county uses a \$250,000 self-insured retention and purchases excess insurance through PRISM. The county participates in the General Liability I and II programs through PRISM and purchases \$10 million in optional excess liability insurance to provide \$35 million in total liability limits. Liability lawsuits are defended by County Counsel attorneys and/or outside counsel when appropriate.

Property Insurance—Fund 063

Risk Management oversees Tulare County's Property Insurance Program. The County participates in the PRISM Property Program that consists of over \$600 million in All Risk Coverage Limits, \$300 million in flood limits, and \$25 million in shared earthquake limits. The program covers the county's buildings, vehicles, and property with a total appraised value of \$713 million. Risk Management pursues recovery of losses to County property or vehicles from responsible parties. Deductibles vary depending on the type of property loss.

Medical Malpractice—Fund 064

Risk Management oversees liability losses associated with the county's medical facility operations and oversees claims resulting from medical malpractice allegations against county employed or contracted medical professionals. The county participates in the Medical Malpractice Program through PRISM, which includes a \$25,000 deductible.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Promote and maintain a work culture and environment that supports a safe and healthy workforce.

- **Objective 1:** By June 2023, develop and facilitate 13 loss control and safety training sessions for departments and supervisors utilizing various training and communication modalities. **Results:** This objective was completed.
- **Objective 2:** By June 2023, conduct site inspections and safety audits to ensure departments identify and address possible safety concerns, comply with Cal OSHA regulations, and evaluate the need for an updated safety plan or training procedure. **Results:** This objective was completed.
- **Objective 3:** By June 2023, consult with departments regarding their efforts to conduct emergency action training and annual drills and provide feedback and recommendations for changes or adjustments to protocols or procedures. **Results:** This objective was completed.

Organizational Performance

Goal 1: Improve the efficiency and effectiveness of Risk Management programs to safeguard County assets.

- **Objective 1:** By June 2023, conduct training for departments on insurance requirements and review processes for county contracts. **Results:** This objective was completed.
- **Objective 2:** By June 2023, provide departments annual and periodic loss control reports on the top risk exposures by frequency, severity, and financial impact to assist department management in developing strategies to minimize identified exposures. **Results:** This objective was completed.
- **Objective 3:** By June 2023, conduct interactive process meetings, site visits, and leave of absence meetings with department supervisors and employees to explore reasonable accommodations and return-to-work alternatives based on the employee's temporary or permanent medical and work restrictions. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Resolved 623 workers' compensation claims and 118 employee leaves. Departmental leave review meetings were held with Information Technology, Sheriff, Probation, Resource Management Agency, Child Support, General Services, and Health and Human Services Agency.
- Resolved 124 general liability and civil litigation cases against the County resulting in settlement costs of \$32,532,884 with substantial claim savings from demands totaling over \$70 million. Collected \$178,781 in property and subrogation recoveries from insurers and adverse liability carriers.
- Conducted the following safety evaluations with County employees to reduce potential repetitive motion injuries: 214 employee ergonomic evaluations, 165 physical chair fitting evaluations, and 13 additional sit/stand desk accommodations.
- Renewed the Workers' Compensation Third Party Administrator contract to include additional key performance indicators for meeting and complying with important employee customer service goals.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Promote and maintain a work culture and environment that supports a safe and healthy workforce.

- **Objective 1:** Develop and facilitate departmental 13 loss control and safety training sessions utilizing various training and communication modalities.
- **Objective 2:** Conduct site inspections and safety audits to ensure departments identify and address possible safety concerns, comply with Cal OSHA regulations, and evaluate the need for an updated safety plan or training procedure.
- **Objective 3:** Consult with departments regarding their efforts to conduct emergency action training and annual drills and provide feedback and recommendations for changes or adjustments to protocols or procedures.

Organizational Performance

Goal 1: Improve the efficiency and effectiveness of Risk Management programs to safeguard County assets.

- **Objective 1:** Conduct training for departments on insurance requirements and review processes for county contracts.
- **Objective 2:** Conduct interactive process meetings, site visits, and leave of absence meetings with department supervisors and employees to explore reasonable accommodations and return-to-work alternatives based on the employee's temporary or permanent medical and work restrictions.
- **Objective 3:** Provide departments annual and periodic loss control reports on the top risk exposures by frequency, severity, and financial impact to assist department management in developing strategies to minimize identified exposures.

Budget Request

The Requested Budget represents an overall increase of \$2,545,506 or 3% in expenditures and an overall increase of \$13,047,727 or 20% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$929,655 difference between expenditure and revenue represent the increase of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$806,047 primarily based on professional and specialized expenses.
- Other Charges will decrease \$3,160,814 primarily based on workers' compensation claims.
- Internal Service Accounts will increase \$4,781,111 based on purchased insurance expenses.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$119,162 primarily based on changes in the cost plan.
- Revenue Projections will increase \$13,047,727 primarily based on general liability charges to departments.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Grounds Services

Brooke Sisk

General Services Agency Director

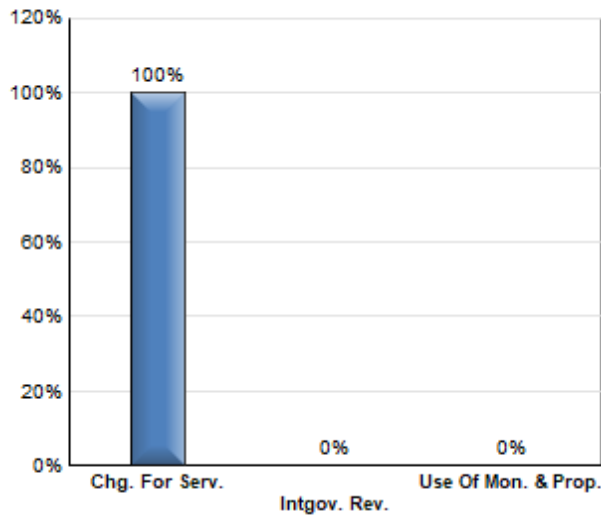
Fund: 066

Agency: 066

SUMMARY OF APPROPRIATIONS AND REVENUES

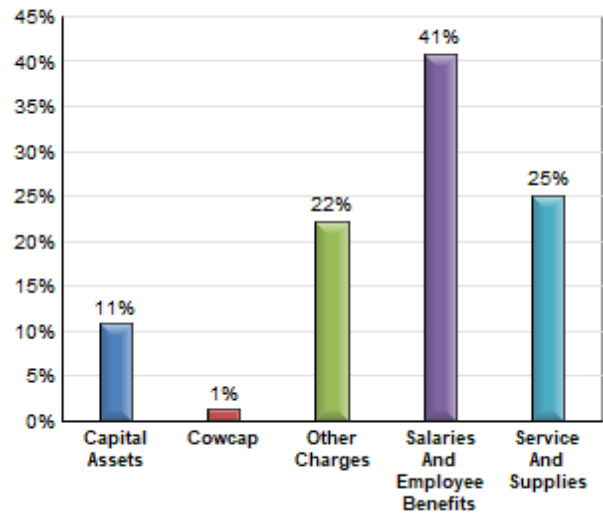
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$655,574 | \$842,486 | \$1,266,594 | \$424,108 |
| TOTAL ACTIVITY APPROPRIATIONS | \$655,574 | \$842,486 | \$1,266,594 | \$424,108 |
| APPROPRIATIONS: | | | | |
| Capital Assets | \$- | \$- | \$135,000 | \$135,000 |
| Cowcap | \$18,699 | \$15,729 | \$18,798 | \$3,069 |
| Other Charges | \$142,266 | \$193,672 | \$282,628 | \$88,956 |
| Salaries And Employee Benefits | \$325,015 | \$342,334 | \$514,417 | \$172,083 |
| Service And Supplies | \$169,594 | \$290,751 | \$315,751 | \$25,000 |
| TOTAL APPROPRIATIONS: | \$655,574 | \$842,486 | \$1,266,594 | \$424,108 |
| REVENUES | | | | |
| Charges For Current Serv | \$882,102 | \$865,058 | \$1,283,200 | \$418,142 |
| Intergovernmental Revenue | \$7,037 | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$(6,124) | \$- | \$- | \$- |
| TOTAL REVENUES | \$883,015 | \$865,058 | \$1,283,200 | \$418,142 |
| NET COUNTY COST | \$(227,441) | \$(22,572) | \$(16,606) | \$5,966 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Grounds Services Division of the General Services Agency provides landscaping maintenance to county-owned and select leased facilities. Services are provided through a combination of full-time and extra-help staff for the major county campuses in Visalia, and through contracted services for the remainder of county-owned sites. The cost of providing services is recovered through charges to user departments.

Core Function

- Provide a warm and inviting exterior environment for Tulare County employees and visitors to county facilities.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Ensure trees are properly maintained at county facilities.

- **Objective 1:** Perform high priority tree pruning and removal at major county campuses by June 2023. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Ensure grounds at County-owned facilities are well maintained.

- **Objective 1:** Determine which County campuses would be best served by County Grounds staff as opposed to contracted services by August 2023.
- **Objective 2:** Evaluate and conduct a Request for Proposals for contracted services by September 2023.

Budget Request

The Requested Budget represents an overall increase of \$424,108 or 50% in expenditures and an overall increase of \$418,142 or 48% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$16,606 difference between expenditure and revenue represents the increase of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$172,083 primarily based on adding 3 FTE and cost of living adjustment.
- Other Charges will increase \$88,956 primarily based on an increase in property and liability insurance.
- Capital Assets will increase \$135,000 primarily based on having a request for capital assets this year and last fiscal year's budget did not include capital assets.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$3,069 primarily based on changes in the Plan.
- Revenue Projections will increase \$418,142 primarily based on an increase in Grounds services to County buildings, and an increase to the Internal Service Fund hourly rate.

Staffing changes reflected in the Requested Budget include the following:

- Add 3 FTE for additional Grounds services to County buildings.
 - 3 Parks & Grounds Workers.
- Delete 1 FTE position to be added to Parks Division within the GSA budget.
 - 1 Parks & Grounds Worker.

Capital asset requests reflected in the Requested Budget include the following:

- 1 Trailer - \$35,000
- 1 Mower - \$35,000
- 1 Truck - \$65,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Facilities

Brooke Sisk

General Services Agency Director

Fund: 067

Agency: 067

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|------------------|
| Property Manangement | \$11,863,988 | \$11,977,064 | \$12,599,467 | \$622,403 |
| TOTAL ACTIVITY APPROPRIATIONS | \$11,863,988 | \$11,977,064 | \$12,599,467 | \$622,403 |

APPROPRIATIONS:

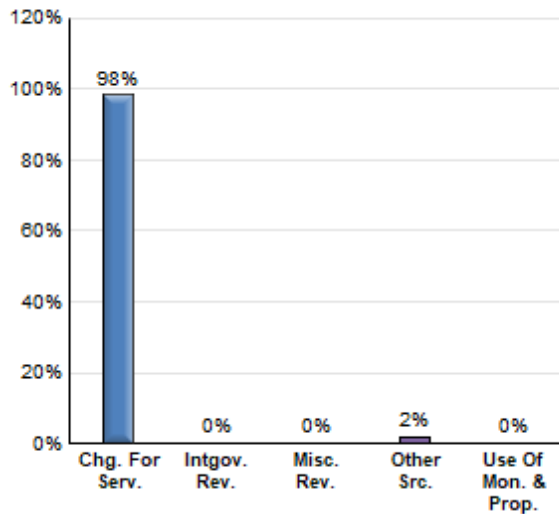
| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|------------------|
| Capital Assets | \$- | \$135,000 | \$135,000 | \$- |
| Cowcap | \$250,016 | \$201,202 | \$235,397 | \$34,195 |
| Other Charges | \$1,473,762 | \$1,879,501 | \$2,172,125 | \$292,624 |
| Other Financing Uses | \$4,557 | \$19 | \$19 | \$- |
| Salaries And Employee Benefits | \$3,185,415 | \$4,124,132 | \$4,392,616 | \$268,484 |
| Service And Supplies | \$6,950,238 | \$5,637,210 | \$5,664,310 | \$27,100 |
| TOTAL APPROPRIATIONS: | \$11,863,988 | \$11,977,064 | \$12,599,467 | \$622,403 |

REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|--------------------|
| Charges For Current Serv | \$12,040,987 | \$10,337,098 | \$11,610,981 | \$1,273,883 |
| Intergovernmental Revenue | \$76,206 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$2,315 | \$- | \$- | \$- |
| Other Financing Sources | \$170,728 | \$185,484 | \$218,400 | \$32,916 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$12,290,236 | \$10,522,582 | \$11,829,381 | \$1,306,799 |

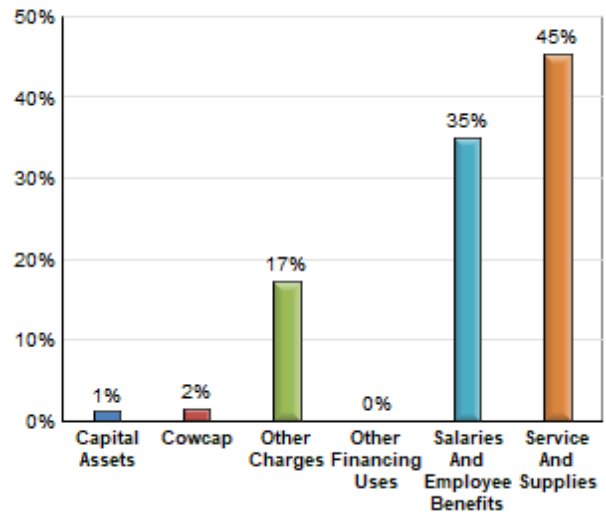
| | | | | |
|------------------------|--------------------|--------------------|------------------|--------------------|
| NET COUNTY COST | \$(426,248) | \$1,454,482 | \$770,086 | \$(684,396) |
|------------------------|--------------------|--------------------|------------------|--------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Facilities Division of the General Services Agency is responsible for maintaining all county-owned and select leased facilities. Facility and equipment maintenance services are performed using skilled in-house staff with contract support as needed.

Core Functions

- Plan and perform preventative and elective maintenance of buildings and associated equipment for county-owned and select leased facilities.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Construct a structure to replace the existing Parks shop at Pixley Park.

- **Objective 1:** Develop a plan and scope of work by December 2022. **Results:** This objective was completed.
- **Objective 2:** Complete installation of the structure by June 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Identify major maintenance projects at County facilities.

- **Objective 1:** Develop a Facilities Improvement Plan by February 2023. **Results:** This objective was not completed. It requires more extensive research than originally anticipated. Therefore, this item will be carried into FY 2023/24.
- **Objective 2:** Identify priority projects and potential funding sources by May 2023. **Results:** This objective was not completed. It requires more extensive research than originally anticipated. Therefore, this item will be carried into FY 2023/24.

Other Accomplishments in FY 2022/23

- Completed repairs to the Porterville Substation fire sprinkler system and received five-year certification on the system.
- Upgraded hot water generator at the Juvenile Detention Facility.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Increase efficiency and decrease the cost of domestic wells.

- **Objective 1:** Obtain cost estimates for the installation of pressure vessel compressors to domestic wells by October 2023.
- **Objective 2:** Develop the scope of work for the installation of pressure vessel compressors to domestic wells by December 2023.
- **Objective 3:** Complete the installation of pressure vessel compressors to domestic wells by March 2024.

Budget Request

The Requested Budget represents an overall increase of \$622,403 or 5% in expenditures and an overall increase of \$1,306,799 or 12% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$770,086 difference between expenditure and revenue represents the use of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$268,484 primarily based on a cost of living adjustment.
- Other Charges will increase \$292,624 primarily based on an increase in material costs.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$34,195 primarily based on changes in the Plan.
- Revenue Projections will increase \$1,306,799 primarily based on an increase in material costs and an increase in the Internal Service Fund hourly rate.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

Capital asset requests reflected in the Requested Budget include the following:

- 1 Truck - \$75,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 1 Scissor Lift - \$60,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Custodial Services

Brooke Sisk

General Services Agency Director

Fund: 068

Agency: 068

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|--------------------|--------------------|------------------|
| Other General | \$4,258,416 | \$5,181,894 | \$5,842,168 | \$660,274 |
| TOTAL ACTIVITY APPROPRIATIONS | \$4,258,416 | \$5,181,894 | \$5,842,168 | \$660,274 |

APPROPRIATIONS:

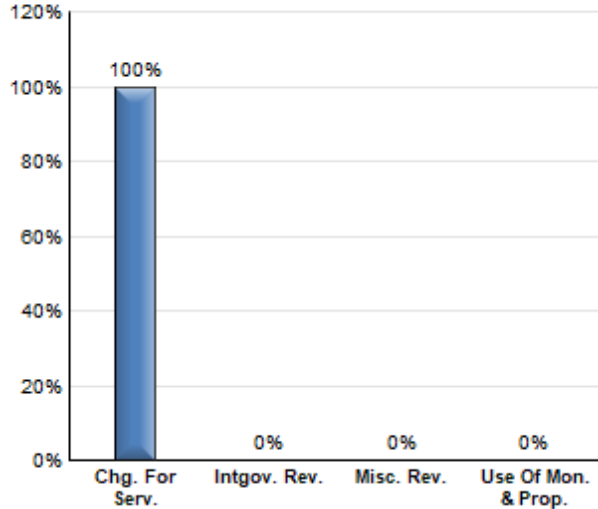
| | | | | |
|--------------------------------|--------------------|--------------------|--------------------|------------------|
| Capital Assets | \$7,610 | \$62,000 | \$40,000 | \$(22,000) |
| Cowcap | \$73,084 | \$82,929 | \$94,747 | \$11,818 |
| Other Charges | \$710,284 | \$1,002,677 | \$1,255,874 | \$253,197 |
| Salaries And Employee Benefits | \$2,316,809 | \$2,870,788 | \$3,168,047 | \$297,259 |
| Service And Supplies | \$1,150,629 | \$1,163,500 | \$1,283,500 | \$120,000 |
| TOTAL APPROPRIATIONS: | \$4,258,416 | \$5,181,894 | \$5,842,168 | \$660,274 |

REVENUES

| | | | | |
|-------------------------------|--------------------|--------------------|--------------------|-------------------|
| Charges For Current Serv | \$5,006,652 | \$5,681,954 | \$5,594,878 | \$(87,076) |
| Intergovernmental Revenue | \$65,939 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$220 | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$(30,014) | \$- | \$- | \$- |
| TOTAL REVENUES | \$5,042,797 | \$5,681,954 | \$5,594,878 | \$(87,076) |

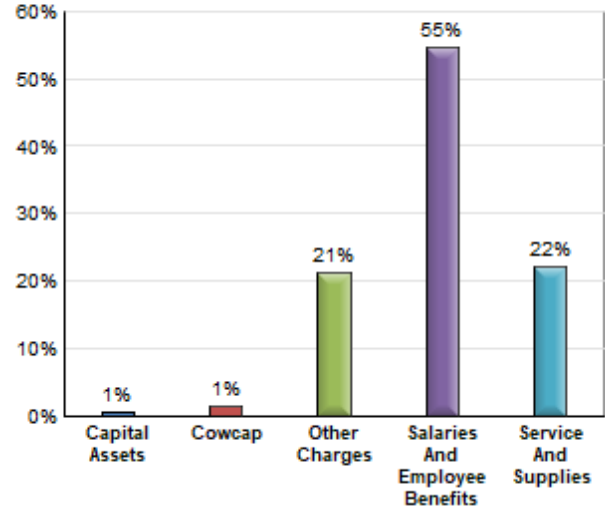
| | | | | |
|------------------------|--------------------|--------------------|------------------|------------------|
| NET COUNTY COST | \$(784,381) | \$(500,060) | \$247,290 | \$747,350 |
|------------------------|--------------------|--------------------|------------------|------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Custodial Services Division of the General Services Agency provides services to county-owned and select leased facilities. Services are provided through full-time staff in the Visalia area, at the detention facilities county-wide, and through contracted services for the remainder of county-owned and leased sites. Costs are recovered through charges to user departments.

Custodial Services strives to provide a clean, safe, and comfortable working environment using skilled personnel to maintain all buildings in an orderly, timely, and friendly fashion with a commitment to quality customer service and products.

Core Function

- Provide a clean, healthy, and safe environment for Tulare County employees and visitors.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Align operations with post-COVID-19 protocols.

- **Objective 1:** Reinstate former levels of service as requested by departments by May 2023. **Results:** This objective was completed.

Goal 2: Standardize the safety reporting process.

- **Objective 1:** Conduct staff training on the safety reporting process by September 2022. **Results:** This objective was completed.
- **Objective 2:** Provide a reference inspection checklist to be submitted to the custodial supervisor on a bi-weekly basis by November 2022. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Educate and train staff in the proper use and maintenance of new custodial equipment.

- **Objective 1:** Implement ongoing instructional and demonstrative training of new custodial equipment.

Organizational Performance

Goal 1: Implement ongoing reviews of inspection checklists to incorporate ideas, suggestions, and feedback for process and procedure improvements.

- **Objective 1:** Begin conducting monthly meetings with Leads, Supervisor, and Manager by August 2023.
- **Objective 2:** Set up monthly meetings to discuss updates with all custodial staff by December 2023.

Budget Request

The Requested Budget represents an overall increase of \$660,274 or 13% in expenditures and an overall decrease of \$87,076 or 2% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$247,290 difference between expenditure and revenue represents the use of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$297,259 primarily based on adding 1 FTE and a cost-of-living adjustment.
- Services and Supplies will increase \$120,000 primarily based on an increase in professional & specialized expenses.
- Other Charges will increase \$253,197 primarily based on administrative costs.
- Capital Assets will decrease \$22,000 primarily based on fewer requests for capital assets.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$11,818 primarily based on changes in the Plan.

Staffing changes reflected in the Requested Budget include the following:

- Add 1 FTE position for additional space being added.
 - 1 Custodial Worker

Capital asset requests reflected in the Requested Budget include the following:

- 2 Auto Scrubbers - \$40,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Fleet Services

Brooke Sisk

General Services Agency Director

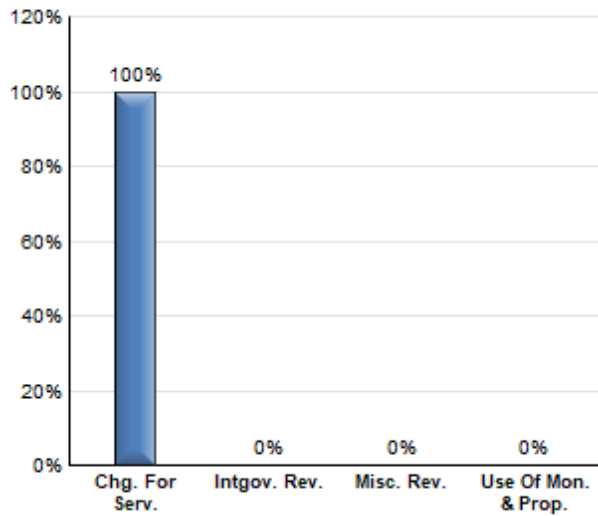
Fund: 070

Agency: 070

SUMMARY OF APPROPRIATIONS AND REVENUES

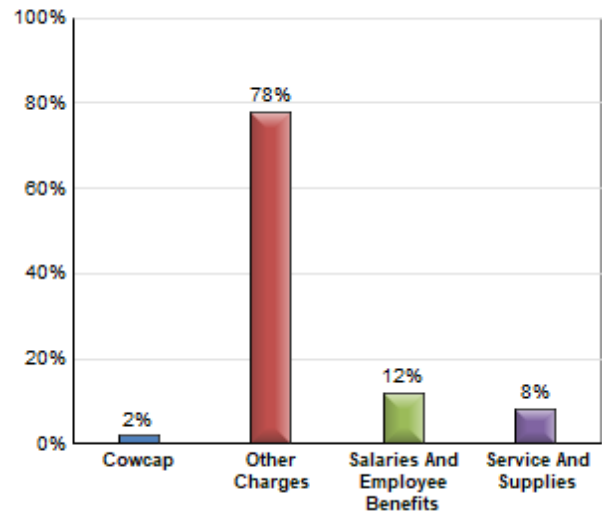
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|--------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$6,504,658 | \$8,142,524 | \$8,600,151 | \$457,627 |
| TOTAL ACTIVITY APPROPRIATIONS | \$6,504,658 | \$8,142,524 | \$8,600,151 | \$457,627 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$132,925 | \$165,124 | \$200,105 | \$34,981 |
| Other Charges | \$5,110,800 | \$6,486,590 | \$6,669,693 | \$183,103 |
| Salaries And Employee Benefits | \$862,787 | \$928,409 | \$1,020,052 | \$91,643 |
| Service And Supplies | \$398,146 | \$562,401 | \$710,301 | \$147,900 |
| TOTAL APPROPRIATIONS: | \$6,504,658 | \$8,142,524 | \$8,600,151 | \$457,627 |
| REVENUES | | | | |
| Charges For Current Serv | \$6,732,704 | \$6,940,302 | \$8,046,946 | \$1,106,644 |
| Intergovernmental Revenue | \$38,203 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$2,665 | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$(4,316) | \$- | \$- | \$- |
| TOTAL REVENUES | \$6,769,256 | \$6,940,302 | \$8,046,946 | \$1,106,644 |
| NET COUNTY COST | \$(264,598) | \$1,202,222 | \$553,205 | \$(649,017) |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Fleet Services Division of the General Services Agency (GSA) provides safe and cost-effective management of vehicles operated by Tulare County. The services provided include performing maintenance and repairs and the acquisition and disposal of vehicles. Fleet Services maintains 45 checkout vehicles which can be used by county departments. The cost of providing services is recovered through charges to user departments.

Core Functions

- Provide and maintain vehicles for county departments.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Monitor and track fuel consumption to provide efficient vehicle maintenance.

- **Objective 1:** Upgrade fuel stations to smart pumps at four sites by June 2023. **Results:** This objective was not completed. This objective was not completed due to supply chain and staffing constraints. This objective will be carried into FY 2023/24.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Monitor and track fuel consumption to provide efficient vehicle maintenance.

- **Objective 1:** Upgrade fuel stations to smart pumps at four sites.

Organizational Performance

Goal 1: Prepare County Fleet, infrastructure, and staff for Statewide zero-emission regulations.

- **Objective 1:** Contract with a consultant to evaluate options by September 2023.
- **Objective 2:** Train staff on safety requirements necessary for the maintenance and repair of electrified vehicles.
- **Objective 3:** Pilot an electric vehicle charging program.

Budget Request

The Requested Budget represents an overall increase of \$457,627 or 6% in expenditures and an overall increase of \$1,106,644 or 16% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$553,205 difference between expenditure and revenue represents the use of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$91,643 primarily based on extra help and a cost-of-living adjustment increase.
- Services and Supplies will increase \$147,900 primarily based on the increase in Professional & Specialized expenses.
- Other Charges will increase \$183,103 primarily based on auto maintenance.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$34,981 primarily based on changes in the Plan.
- Revenue Projections will increase \$1,106,644 primarily based on increase in Internal Service Fund hourly rate.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Information and Communications Technology

Joe Halford
Director

Fund: 071

Agency: 090

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|--------------------|
| Other General | \$23,050,884 | \$33,290,338 | \$38,007,527 | \$4,717,189 |
| TOTAL ACTIVITY APPROPRIATIONS | \$23,050,884 | \$33,290,338 | \$38,007,527 | \$4,717,189 |

APPROPRIATIONS:

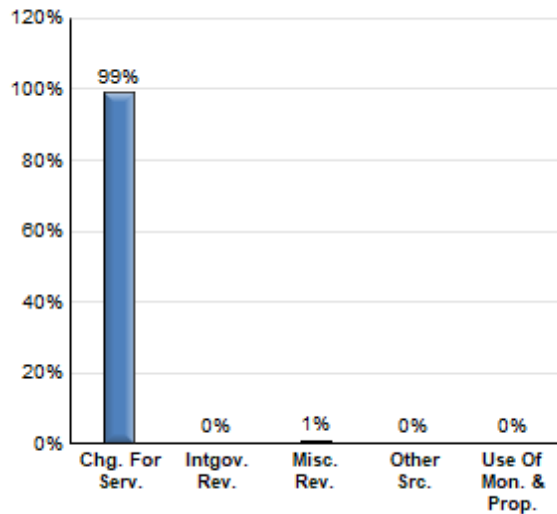
| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|--------------------|
| Capital Assets | \$1,409,124 | \$3,499,609 | \$4,878,418 | \$1,378,809 |
| Cowcap | \$1,158,390 | \$1,009,528 | \$(112,830) | \$(1,122,358) |
| Other Charges | \$1,427,418 | \$1,822,590 | \$1,996,456 | \$173,866 |
| Other Financing Uses | \$61 | \$- | \$967,100 | \$967,100 |
| Salaries And Employee Benefits | \$14,136,191 | \$16,197,752 | \$18,922,064 | \$2,724,312 |
| Service And Supplies | \$4,919,700 | \$10,760,859 | \$11,356,319 | \$595,460 |
| TOTAL APPROPRIATIONS: | \$23,050,884 | \$33,290,338 | \$38,007,527 | \$4,717,189 |

REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|--------------------|
| Charges For Current Serv | \$22,857,123 | \$33,024,839 | \$34,944,947 | \$1,920,108 |
| Intergovernmental Revenue | \$166,534 | \$3 | \$3 | \$- |
| Miscellaneous Revenue | \$1,321 | \$265,493 | \$312,603 | \$47,110 |
| Other Financing Sources | \$57,069 | \$2 | \$100,001 | \$99,999 |
| Rev. from Use of Money & Prop | \$- | \$1 | \$1 | \$- |
| TOTAL REVENUES | \$23,082,047 | \$33,290,338 | \$35,357,555 | \$2,067,217 |

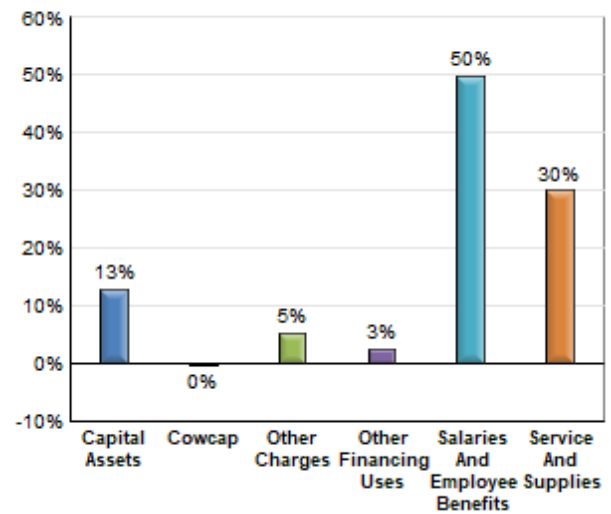
| | | | | |
|------------------------|-------------------|------------|--------------------|--------------------|
| NET COUNTY COST | \$(31,163) | \$0 | \$2,649,972 | \$2,649,972 |
|------------------------|-------------------|------------|--------------------|--------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

Tulare County Information and Communications Technology Department (TCiCT) provides public value by helping county departments enhance their operations and public service delivery. The enhancements result in cost-effective technology solutions and services researched, planned, developed, and implemented in collaboration with county departments.

Core Functions

- Collaborate with county departments in the strategic use of technology to improve all facets of county business processes.
- Protect county intellectual property and residents' privacy by enforcing secure methodologies for the electronic and physical protection of data during input, transmission, and storage.
- Leverage county investments in technology and personnel to provide value and accountability to county departments through the research of new technologies, growing technical expertise in county personnel, and utilizing the collegial relationships between departments to guide technology investments, utilization, and reporting.
- The Administration Unit conducts budgeting, accounts payable, staffing, planning, and other day-to-day administrative operations within the department.
- Help maintain electronic communication among employees and citizens is one of TCiCT's primary functions. The Operations Division maintains the County network backbone, telephones, servers, storage, backup, and internet access.
- All county employees receive assistance from the TCiCT service desk and desktop support. This team manages more than 7000 desktops and laptops throughout the county.
- Programming and Application Support Services solves county business process needs by the creation and maintenance of custom software. They also install and maintain a wide variety of off-the-shelf applications and databases throughout the County.
- Geographic Information Services (GIS) creates maps and provides data analysis to support county departments and their customers by using geospatial information.
- Enterprise Content Management provides solutions to reduce the use of paper records and improve workflow by applying technology, business analysis, and library sciences.
- The Project Management Office provides project services with a goals-based approach that utilizes formal planning, budget, and scoping processes designed to provide on-time, on-scope, and on-budget project completion.
- Business Intelligence enables county departments to incorporate a data-driven decision-making process through the utilization of multiple data sources. This unit uses numerous technologies, applications, and effective practices to collect, integrate, analyze, and present information in customized reports, queries, data mining, and dashboards.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Improve network infrastructure to ensure County productivity.

- **Objective 1:** Conduct network enhancements by replacing end-of-life equipment at multiple county locations by June 2023. **Results:** This objective was completed.
- **Objective 2:** Increase data center operational efficiency through the implementation of performance, capacity, and automation tools as part of the County's virtualization suite by June 2023. **Results:** This objective was completed.
- **Objective 3:** Implement new automated patching for data center servers by June 2023. **Results:** This objective was completed.

Goal 2: Develop a long-term County Technology Strategy.

- **Objective 1:** Reconvene the Information Technology Advisory Committee by spring 2023. **Results:** This objective was completed.
- **Objective 2:** Develop and maintain a reporting process for department stakeholders and ITAC members that increases transparency and facilitates the prioritization of County technology projects within the TCiCT Technology Project Portfolio, by spring 2023. **Results:** This objective was completed.
- **Objective 3:** Develop a standardized framework to identify, measure, and manage risk within existing and new County technology initiatives. **Results:** This objective was completed.

Goal 3: Improve organizational performance by leveraging modern tools, technologies, and training.

- **Objective 1:** Develop and implement improvements to the WebBudget platform by spring 2023. **Results:** This objective was completed.
- **Objective 2:** Increase utilization of Microsoft SharePoint and Teams throughout the County. **Results:** This objective was completed.
- **Objective 3:** Leverage training platforms to improve cyber security awareness. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Creation of custom mapping applications during the Winter and Spring Flood events to facilitate and enhance public safety operations and response.
- Improved security and license management through the automation of software access removal for employee off-boarding.
- Reprogrammed multiple software integrations to facilitate the implementation of updated County financial software.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Enhance County technical security posture.

- **Objective 1:** Validate and/or update information security architecture and procedures based on information collected from security risk framework assessments.
- **Objective 2:** Implement enterprise software required to facilitate the Microsoft Windows 11 migration throughout the county which includes beginning Phase One testing of Microsoft Windows 11.
- **Objective 3:** Review and update content filtering services to improve security, reporting, and optimize network access based on department needs.

Organizational Performance

Goal 1: Develop a countywide technology strategy.

- **Objective 1:** Utilize the Information Technology Advisory Committee (ITAC) to facilitate the collection of metrics and data for the creation of a countywide technology strategy document.
- **Objective 2:** Implement and utilized the Marque360 software to facilitate improved Internal Service Fund billing and resource allocation for the county technology project portfolio.
- **Objective 3:** Implement Phase One of Security Risk Framework assessments with selected county departments.

Goal 2: Improve organizational performance by leveraging modern tools, technologies, and training.

- **Objective 1:** Increase utilization of Microsoft SharePoint and Teams throughout the County through the implementation of industry best practices.
- **Objective 2:** Leverage training through KnowB4 platform to improve cyber security awareness.
- **Objective 3:** Implement Microsoft PowerBI to facilitate improved data reporting and visualization.

Budget Request

The Requested Budget represents an overall increase of \$4,717,189 or 14% in expenditures and an overall increase of \$2,067,217, or 6% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$2,649,972 difference of expenditure and revenues represents the use of Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$2,724,312 primarily based on the annual cost of living adjustment, the addition of new positions, and not utilizing budgeted salary savings.
- Services and Supplies will increase \$595,460 primarily based on an increase in training and transportation and travel
- Other Charges will increase \$173,866 primarily based on the increase in general liability insurance.
- Capital Assets will increase \$1,378,809 primarily based on an increase in capital asset related projects and strategic plans.
- Other Financing Uses will increase \$967,100 primarily based on an increase in transfers out for the AFIN upgrade.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$1,122,358 primarily based on based on changes in the Plan.
- Revenue Projections will increase \$2,067,217 primarily based on an increase in the technology services provided to departments, specifically the new human capital management system.

Staffing changes reflected in the Requested Budget include the following:

- Add 6 FTE position to address workload issues.
 - 1 IT Manager
 - 1 IT Systems & Procedures Analyst III
 - 1 IT Programmer Analyst II
 - 1 Administrative Services Officer II
 - 1 IT Network Administrator III
 - 1 Account Clerk Senior
- Delete 5 FTE positions due to strategic plan improvements and modernization efforts.
 - 1 IT Network Technician II
 - 1 IT Systems Application Trainer II
 - 1 IT Project Manager III
 - 1 IT Document Specialist II
 - 1 IT Senior Systems Programmer
- Reclass 1 FTE position to create more opportunities for advancement.
 - 1 Secretary III to Department Secretary

Capital asset requests reflected in the Requested Budget include the following:

- ServiceNow Enterprise Software Bundle - \$225,000
- AllSight Enterprise Software Bundle - \$84,000
- 1 Cargo Van - \$50,000
- Microsoft 365 Enterprise Software Bundle - \$2,048,418
- SmartNet/Flex Enterprise Software Bundle - \$543,000
- VmWare Enterprise Software Bundle - \$847,000
- Security Operations Center Enterprise Software Bundle - \$451,000
- MailMeter Enterprise Software Bundle - \$160,000
- ProofPoint M365 Enterprise Software Bundle - \$200,000
- Cloud Access Security Broker Enterprise Software Bundle - \$270,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Property Management

Brooke Sisk

General Services Agency Director

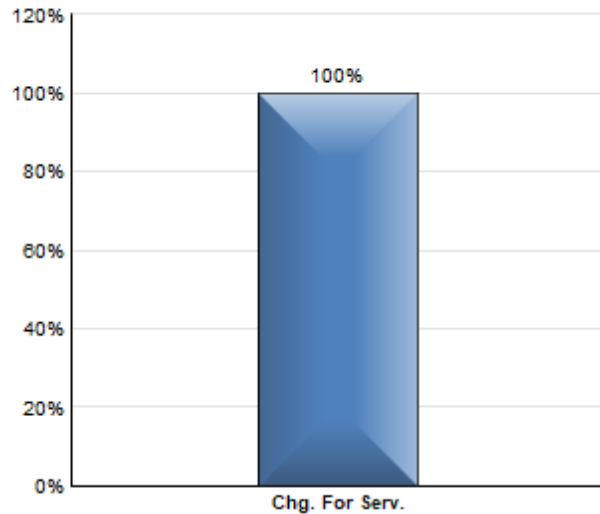
Fund: 073

Agency: 073

SUMMARY OF APPROPRIATIONS AND REVENUES

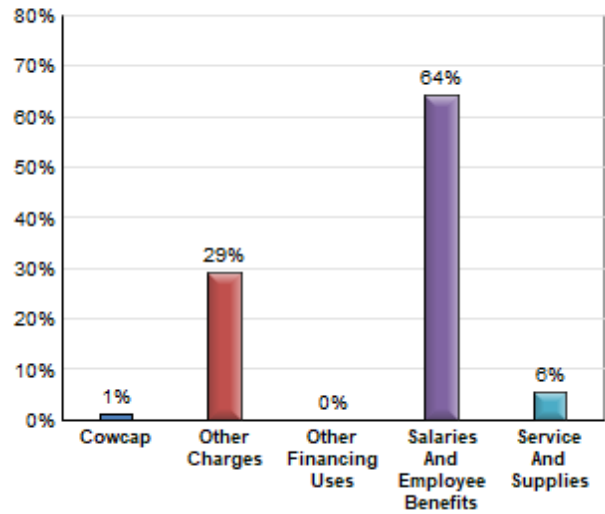
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|-------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Property Manangement | \$- | \$- | \$622,764 | \$622,764 |
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$- | \$622,764 | \$622,764 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$- | \$- | \$8,493 | \$8,493 |
| Other Charges | \$- | \$- | \$184,107 | \$184,107 |
| Other Financing Uses | \$- | \$- | \$28 | \$28 |
| Salaries And Employee Benefits | \$- | \$- | \$396,136 | \$396,136 |
| Service And Supplies | \$- | \$- | \$34,000 | \$34,000 |
| TOTAL APPROPRIATIONS: | \$- | \$- | \$622,764 | \$622,764 |
| REVENUES | | | | |
| Charges For Current Serv | \$- | \$- | \$643,149 | \$643,149 |
| TOTAL REVENUES | \$- | \$- | \$643,149 | \$643,149 |
| NET COUNTY COST | \$0 | \$0 | \$(20,385) | \$(20,385) |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Property Management Division of the General Services Agency (GSA) provides real property services to all county-owned and leased site facilities. The services provided include securing, developing, and managing the properties and real estate assets necessary for the County to deliver services to the public. Property Management also analyzes if county properties are underutilized and determines if properties are surplus to the County's needs. The cost of providing services is recovered through charges to user departments.

Core Functions

Responsible for property acquisition, disposition, lease negotiations, and tenant management.

Economic Well-Being

Goal 1: Identify potential uses for currently vacant or underutilized County property.

- **Objective 1:** Locate tenants or County departments to fill vacant space at the Tulare Akers Professional Center.
- **Objective 2:** Complete the surplus process for the former Porterville Courthouse.

Budget Request

In Fiscal Year 2022/23, property management services were housed in the General Fund (001-087). In Fiscal Year 2023/24, the requested budget represents \$622,764 in expenditures and \$643,149 in revenues to establish the Property Management Fund 073 and operate the department as an internal service. The \$20,385 difference between budgeted expenditures and revenue represents an increase in Unrestricted Net Position.

Staffing changes reflected in the Requested Budget include the following:

- Add 4 FTE positions.
 - 1 Property Manager
 - 2 Property Specialist III
 - 1 Administrative Aide

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Communications

Joe Halford, Information and Communications Technology Director

Fund: 074

Agency: 074

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|------------------|--------------------|--------------------|------------------|
| Communications | \$865,999 | \$1,480,506 | \$2,112,518 | \$632,012 |
| TOTAL ACTIVITY APPROPRIATIONS | \$865,999 | \$1,480,506 | \$2,112,518 | \$632,012 |

APPROPRIATIONS:

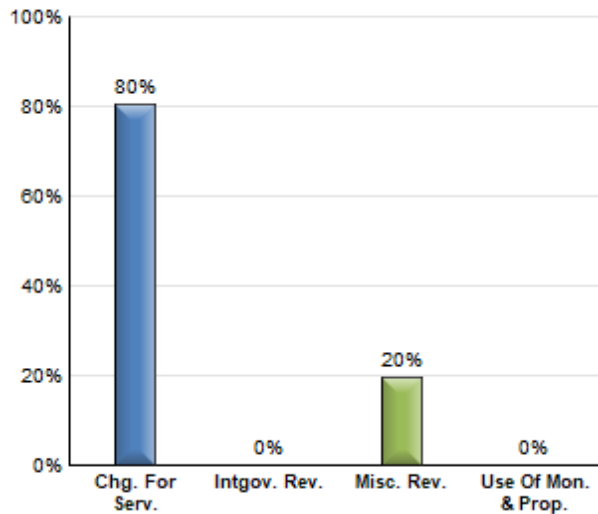
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|--------------------------------|------------------|--------------------|--------------------|------------------|
| Capital Assets | \$- | \$- | \$157,121 | \$157,121 |
| Cowcap | \$14,170 | \$14,635 | \$17,806 | \$3,171 |
| Other Charges | \$402,861 | \$608,470 | \$801,865 | \$193,395 |
| Other Financing Uses | \$- | \$- | \$1 | \$1 |
| Salaries And Employee Benefits | \$365,189 | \$669,013 | \$741,833 | \$72,820 |
| Service And Supplies | \$83,779 | \$188,388 | \$393,892 | \$205,504 |
| TOTAL APPROPRIATIONS: | \$865,999 | \$1,480,506 | \$2,112,518 | \$632,012 |

REVENUES

| | | | | |
|-------------------------------|--------------------|--------------------|--------------------|------------------|
| Charges For Current Serv | \$1,320,479 | \$1,471,500 | \$1,697,789 | \$226,289 |
| Intergovernmental Revenue | \$6,652 | \$1 | \$1 | \$- |
| Miscellaneous Revenue | \$11,713 | \$9,003 | \$413,287 | \$404,284 |
| Rev. from Use of Money & Prop | \$1,391 | \$2 | \$1,441 | \$1,439 |
| TOTAL REVENUES | \$1,340,235 | \$1,480,506 | \$2,112,518 | \$632,012 |

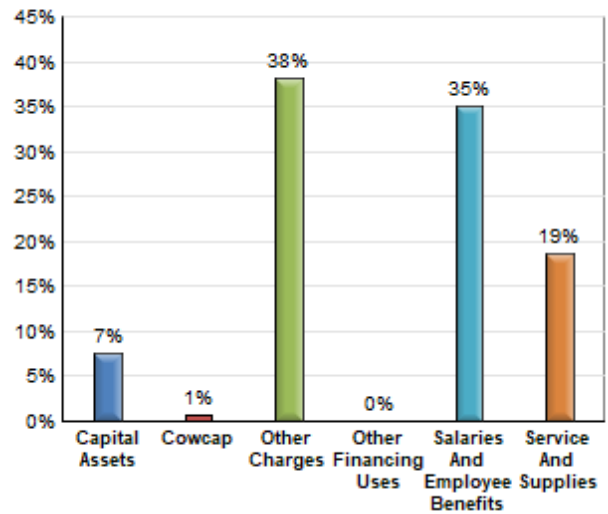
| | | | | |
|------------------------|--------------------|------------|------------|------------|
| NET COUNTY COST | \$(474,236) | \$0 | \$0 | \$0 |
|------------------------|--------------------|------------|------------|------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Radio Communications Division of the Information and Communications Technology Department (TCiCT) provides Public Safety and other entities with a robust and reliable radio and microwave network for communications across most areas of the County. Costs are recovered through charges to user departments.

Core Functions

- The Radio Communications Division provides reliable radio communications and microwave data links to various departments and agencies. Constantly monitors the infrastructure performance and coverage against established benchmarks and makes improvements, where feasible.
- Builds public value with continual county-wide improvements to the radio and microwave network by upgrading current radio tower sites, installing new tower sites to meet emerging needs, and implementing improved signal routing protocols.
- The Radio Communications Division also provides installation, maintenance, and repair for equipment installed in vehicles, base stations, and communications towers with the goal to maintain established standards of quality and interoperability across county departments and their local partners.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Maintain current public safety communication systems through annual preventive maintenance.

- **Objective 1:** Tune-up a minimum of five base radios at various locations to current factory specifications. **Results:** This objective was completed.
- **Objective 2:** Inspect a minimum of five repeaters and various systems including power, antenna, and safety at various radio sites, and repair or replace as needed. **Results:** This objective was completed.
- **Objective 3:** Complete inspections, tune-ups, and repairs for a minimum of 200 portable and mobile radios at various Sheriff substations and detention facilities. **Results:** This objective was completed.

Goal 2: Expand and improve public safety communication through infrastructure improvements.

- **Objective 1:** Purchase and install up to three new valley floor radio tower repeater systems in the County. **Results:** This objective was partially completed. Contract was awarded to vendor to install five valley floor towers over the next twenty-four months and therefore, will be completed in FY2023/24.
- **Objective 2:** Engineer and determine locations to install new radio towers in the foothills outside of the urbanized areas of Porterville and Exeter. **Results:** This objective was completed.

Goal 3: Support public safety communication changes.

- **Objective 1:** Establish a lease with the United States Forest Service for continued radio tower use on the United States Forest Service land by June 2023. **Results:** This objective was not completed. Work will continue with county property management to communicate with the United States Forest Service (USFS) to establish a new lease.
- **Objective 2:** Relocate the Tulare County Sheriff's Office Pixley Substation communications gear to the new Earlimart Substation by June 2023. **Results:** This objective was not completed. This goal was modified in partnership with the Tulare County Sheriff's Office, as replacement gear is being purchased.

Other Accomplishments in FY 2022/23

- Deployed a mobile communications tower in response to the Winter and Spring Flood events.
- Updated and replaced aging fabrication equipment in the Radio shop installation bays.
- Developed and implemented a Radio Communications Improvement Plan through Resolution Number 2023-0239.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Maintain current public safety communication systems through annual preventive maintenance.

- **Objective 1:** Tune-up forty-nine GTR8000 repeaters at various locations to current factory specifications.
- **Objective 2:** Repair and inspect a minimum of two repeaters and public safety systems.
- **Objective 3:** Complete inspections, tune-ups, and repairs for a minimum of one-hundred portable and mobile radios at various Tulare County Sheriff's Office substations and detention facilities.

Goal 2: Expand and improve public safety communications through infrastructure improvements.

- **Objective 1:** Install two foothill tower repeater systems.

Goal 3: Support public safety communication changes.

- **Objective 1:** Establish a lease with the United States Forest Service for continued radio tower use on United States Forest Service land.

Budget Request

The Requested Budget represents an overall increase of \$632,012 or 43% in expenditures and an overall increase of \$632,012 or 43% in revenues when compared with the FY 2022/23 Final Budget.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$72,820 primarily based on cost of living adjustment increases.
- Services and Supplies will increase \$205,504 primarily based on an increase in the purchase of specialized communications equipment.
- Other Charges will increase \$193,395 primarily based on increases to radio maintenance and supplies inventories.
- Capital Assets will increase \$157,121 primarily based on an increase in the amount of capital assets requested.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$3,171 primarily based on changes in the Plan.
- Revenue Projections will increase \$632,012 primarily based on an increase in anticipated radio & maintenance services provided.

Capital asset requests reflected in the Requested Budget include the following:

- Microwave Links Equipment - \$80,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- Stokes Mountain Repeater - \$32,403
- Radio Modulation and Signal Analyzer - \$44,718

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Mail Services

Brooke Sisk

General Services Agency Director

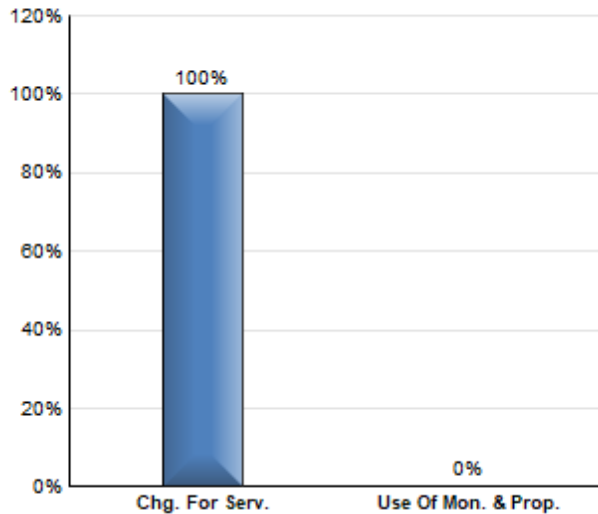
Fund: 076

Agency: 076

SUMMARY OF APPROPRIATIONS AND REVENUES

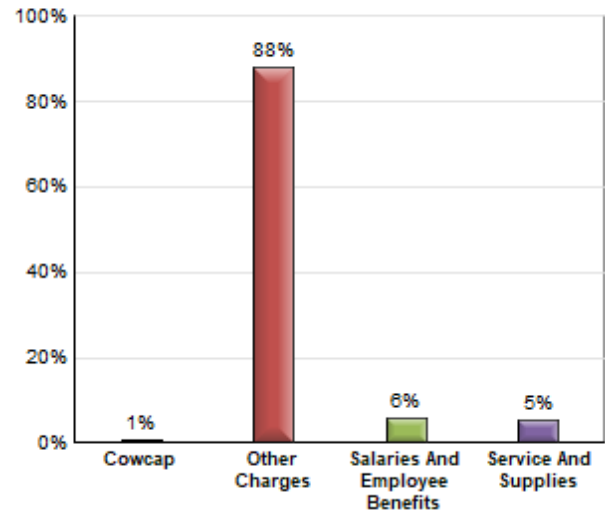
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Other General | \$1,506,338 | \$1,790,453 | \$2,177,973 | \$387,520 |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,506,338 | \$1,790,453 | \$2,177,973 | \$387,520 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$19,586 | \$22,471 | \$22,329 | \$(142) |
| Other Charges | \$1,418,127 | \$1,518,996 | \$1,911,594 | \$392,598 |
| Salaries And Employee Benefits | \$- | \$109,986 | \$127,550 | \$17,564 |
| Service And Supplies | \$68,625 | \$139,000 | \$116,500 | \$(22,500) |
| TOTAL APPROPRIATIONS: | \$1,506,338 | \$1,790,453 | \$2,177,973 | \$387,520 |
| REVENUES | | | | |
| Charges For Current Serv | \$1,614,957 | \$1,442,587 | \$1,568,243 | \$125,656 |
| Rev. from Use of Money & Prop | \$(397) | \$- | \$- | \$- |
| TOTAL REVENUES | \$1,614,560 | \$1,442,587 | \$1,568,243 | \$125,656 |
| NET COUNTY COST | \$(108,222) | \$347,866 | \$609,730 | \$261,864 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Mail Services Division of the General Services Agency provides all Tulare County departments with mail and package related services. The cost of providing services is recovered through charges to user departments.

Core Function

- Process incoming and outgoing mail at a discounted presort mail rate.
- Ship and receive packages and sort mail for inter-office courier service.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Improve communication with customers.

- **Objective 1:** Enhance the website to include a Frequently Asked Questions resource page by March 2023. **Results:** This objective was not completed. It was determined that this was not the most effective method to communicate with our customers; therefore, this objective will not be carried into FY 2023/24.
- **Objective 2:** Promote a dedicated email account for customer inquiries by April 2023. **Results:** This objective was completed.

Goal 2: Identify opportunities for cost savings.

- **Objective 1:** Negotiate annual maintenance rates with external vendors to offset the reduction in mail volume by June 2023. **Results:** This objective was not completed. Maintenance rates for mail equipment are only negotiable upon entering a new service agreement. All service agreements will continue as staff reviews equipment options. This objective will not be carried into FY 2023/24.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Improve operational efficiency, cost-effectiveness, and continuity by improving Mail service processes.

- **Objective 1:** Meet with appropriate representatives from each department to educate customers on the mail handling and delivery options by January 2024.
- **Objective 2:** Analyze equipment needs and identify options to maintain existing equipment or lease/purchase new equipment by June 2024.

Budget Request

The Requested Budget represents an overall increase of \$387,520 or 22% in expenditures and an overall increase of \$125,656 or 9% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$609,730 difference between expenditure and revenue represents the use in Unrestricted Net Position.

Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:

- Salaries and Benefits will increase \$17,564 primarily based on a cost-of-living adjustment.
- Services and Supplies will decrease \$22,500 primarily based on a reduction in Maintenance-Equipment expenses.
- Other Charges will increase \$392,598 primarily based on an increase in the postage rate.
- Revenue Projections will increase \$125,656 primarily based on an increase in postage and first-class mail rate.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Copier Services

Brooke Sisk

General Services Agency Director

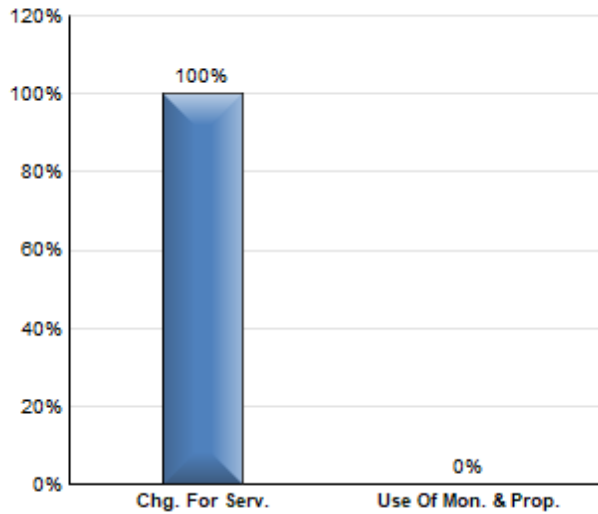
Fund: 077

Agency: 077

SUMMARY OF APPROPRIATIONS AND REVENUES

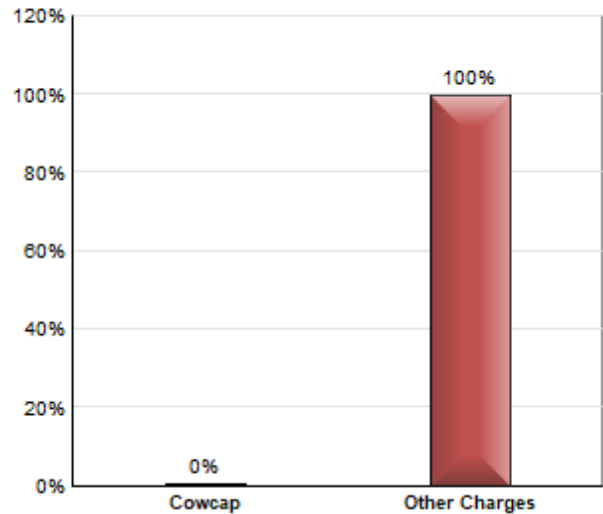
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|-----------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Communications | \$304,320 | \$564,444 | \$647,189 | \$82,745 |
| TOTAL ACTIVITY APPROPRIATIONS | \$304,320 | \$564,444 | \$647,189 | \$82,745 |
| APPROPRIATIONS: | | | | |
| Cowcap | \$1,895 | \$3,834 | \$3,639 | \$(195) |
| Other Charges | \$302,425 | \$560,610 | \$643,550 | \$82,940 |
| TOTAL APPROPRIATIONS: | \$304,320 | \$564,444 | \$647,189 | \$82,745 |
| REVENUES | | | | |
| Charges For Current Serv | \$328,070 | \$637,867 | \$650,813 | \$12,946 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$328,070 | \$637,867 | \$650,813 | \$12,946 |
| NET COUNTY COST | \$(23,750) | \$(73,423) | \$(3,624) | \$69,799 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Copier Services Division of the General Services Agency provides Tulare County departments with the necessary equipment to produce copies, scan materials, and fax documents at their local offices. These services and copier equipment are typically provided by contractors and managed by the Division. The cost of providing services is recovered through charges to user departments.

Core Functions

- Provide copier, faxing, and scanning equipment to departments through the management of 375 multi-function copiers.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Increase operational efficiency of copier equipment to meet individual department needs.

- **Objective 1:** Coordinate with County departments and the copier vendor to replace and install new equipment, software, and hardware by December 2022. **Results:** This objective was completed.
- **Objective 2:** Configure up to half of the copier equipment to send automated meter readings to the vendor by June 2023. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Finalize the rollout of the new copier equipment.

- **Objective 1:** Ensure all new equipment has been deployed to its intended location and is functioning properly by December 2023.
- **Objective 2:** Confirm the accuracy of record keeping and billing by December 2023.

Budget Request

The Requested Budget represents an overall increase of \$82,745 or 15% in expenditures and an overall increase of \$12,946 or 2% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$3,624 difference between expenditure and revenue represents the increase in Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Other Charges will increase \$82,940 primarily based on Copier Maintenance Contracts.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Print Services

Brooke Sisk

General Services Agency Director

Fund: 079

Agency: 079

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|--------------------|--------------------|------------------|
| Other General | \$1,726,682 | \$2,033,964 | \$2,187,826 | \$153,862 |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,726,682 | \$2,033,964 | \$2,187,826 | \$153,862 |

APPROPRIATIONS:

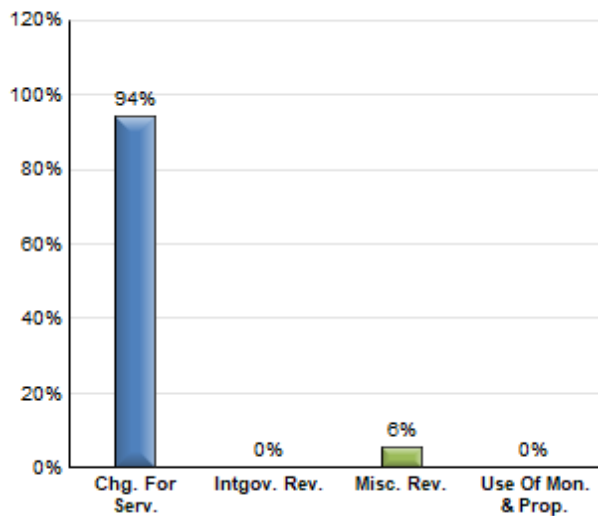
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|--------------------------------|--------------------|--------------------|--------------------|------------------|
| Cowcap | \$41,782 | \$36,226 | \$43,088 | \$6,862 |
| Other Charges | \$995,399 | \$1,249,512 | \$1,260,347 | \$10,835 |
| Salaries And Employee Benefits | \$669,710 | \$698,026 | \$822,931 | \$124,905 |
| Service And Supplies | \$19,791 | \$50,200 | \$61,460 | \$11,260 |
| TOTAL APPROPRIATIONS: | \$1,726,682 | \$2,033,964 | \$2,187,826 | \$153,862 |

REVENUES

| | | | | |
|-------------------------------|--------------------|--------------------|--------------------|------------------|
| Charges For Current Serv | \$1,602,562 | \$1,541,707 | \$1,669,375 | \$127,668 |
| Intergovernmental Revenue | \$17,882 | \$- | \$- | \$- |
| Miscellaneous Revenue | \$78,780 | \$96,226 | \$100,609 | \$4,383 |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$1,699,224 | \$1,637,933 | \$1,769,984 | \$132,051 |

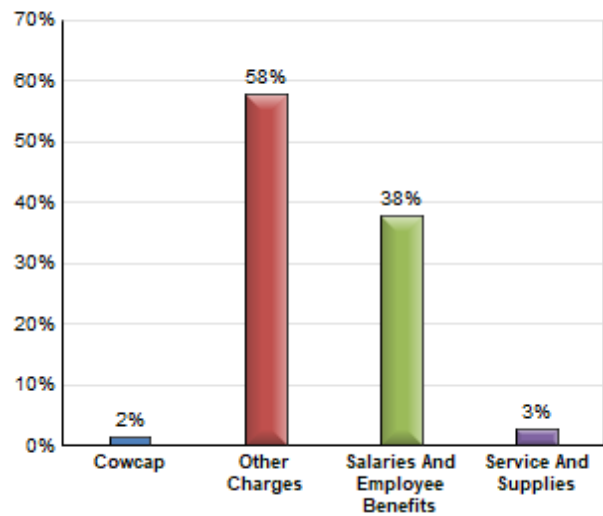
| | | | | |
|------------------------|-----------------|------------------|------------------|-----------------|
| NET COUNTY COST | \$27,458 | \$396,031 | \$417,842 | \$21,811 |
|------------------------|-----------------|------------------|------------------|-----------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Print Services Division of the General Services Agency provides a wide variety of printed products to departments and other local government agencies. The cost of providing services is recovered through charges to user departments and direct billing to external agencies.

Core Functions

- Copy, print and finish documents, presentations, posters, training manuals, and more.
- Provide services including variable data, graphic design, and marketing products of all types.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Improve continuity of service and operations.

- **Objective 1:** Work with manufacturers, wholesalers, and retailers to ensure needed supplies are on hand by June 2023. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Improve operational efficiency, effectiveness, and continuity by improving Print service processes.

- **Objective 1:** Analyze equipment needs and identify options to maintain existing equipment or lease/purchase new equipment by January 2024.
- **Objective 2:** Train staff on press machines to minimize outsourcing.

Budget Request

The Requested Budget represents an overall increase of \$153,862 or less than 8% in expenditures and an overall increase of \$132,051 or 8% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$417,842 difference between expenditure and revenue represents the use of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$124,905 primarily based on not utilizing budgeted salary savings.
- Services and Supplies will increase \$11,260 primarily based on an increase in office expenses and maintenance equipment.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$6,862 primarily based on changes in the Plan.
- Revenue Projections will increase \$132,051 primarily based on the increase in rates.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Utilities

Brooke Sisk

General Services Agency Director

Fund: 081

Agency: 081

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|--------------------|---------------------|--------------------|
| Property Manangement | \$8,663,857 | \$8,486,829 | \$12,915,791 | \$4,428,962 |
| TOTAL ACTIVITY APPROPRIATIONS | \$8,663,857 | \$8,486,829 | \$12,915,791 | \$4,428,962 |

APPROPRIATIONS:

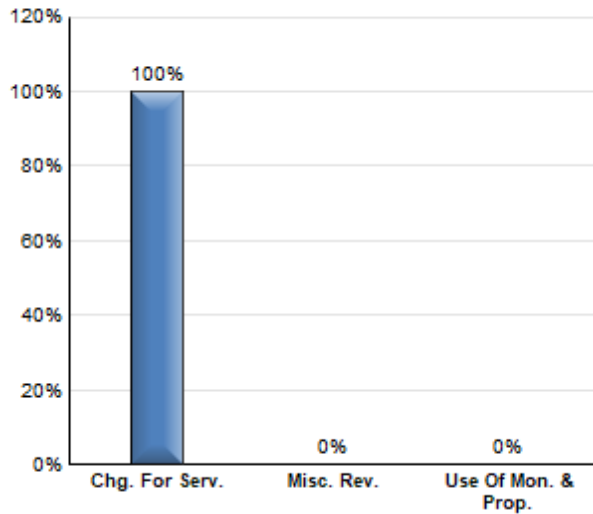
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|------------------------------|--------------------|--------------------|---------------------|--------------------|
| Cowcap | \$40,402 | \$38,352 | \$43,845 | \$5,493 |
| Other Charges | \$159,916 | \$180,477 | \$145,946 | \$(34,531) |
| Service And Supplies | \$8,463,539 | \$8,268,000 | \$12,726,000 | \$4,458,000 |
| TOTAL APPROPRIATIONS: | \$8,663,857 | \$8,486,829 | \$12,915,791 | \$4,428,962 |

REVENUES

| | | | | |
|-------------------------------|--------------------|--------------------|---------------------|--------------------|
| Charges For Current Serv | \$7,873,986 | \$8,892,336 | \$13,242,700 | \$4,350,364 |
| Miscellaneous Revenue | \$(1,738) | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$- | \$- | \$- | \$- |
| TOTAL REVENUES | \$7,872,248 | \$8,892,336 | \$13,242,700 | \$4,350,364 |

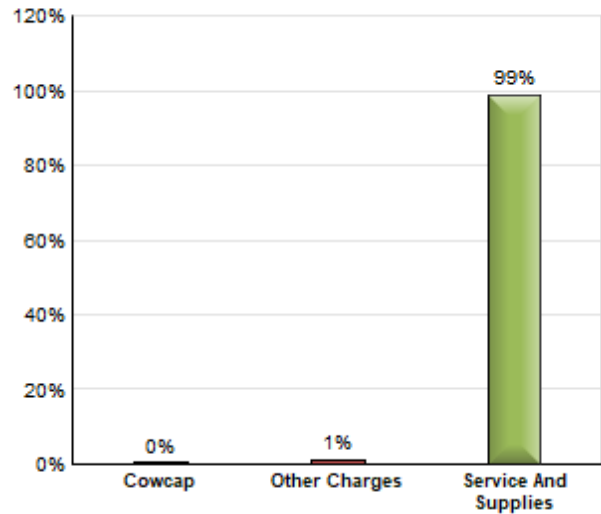
| | | | | |
|------------------------|------------------|--------------------|--------------------|-----------------|
| NET COUNTY COST | \$791,609 | \$(405,507) | \$(326,909) | \$78,598 |
|------------------------|------------------|--------------------|--------------------|-----------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Utilities Division of the General Services Agency manages the centralized invoicing process and subsequent billing for all county facilities' utility and infrastructure charges. The cost of providing services is recovered through charges to user departments. The Utilities Division also provides oversight for energy savings programs, seeks energy savings grants, and develops energy conservation recommendations.

Core Functions

- Monitor and approve utility invoices for county-owned facilities.
- Monitor and assist in the preparation of the county's utility budget.
- Conduct outreach efforts to county departments to provide information about energy efficiency measures.

Key Goals and Objectives Results in FY 2022/23

Organizational Performance

Goal 1: Evaluate and pursue measures to reduce energy consumption and realize cost savings.

- **Objective 1:** Pilot electric vehicle charging program by June 2023. **Results:** This objective was partially completed. Due to unforeseen utility compatibility issues the EV chargers were not ready for use. This objective will be carried into FY 2023/24 by Fleet Services.
- **Objective 2:** Install new heating ventilation and air conditioning systems at five county facilities by June 2023. **Results:** This objective was completed.
- **Objective 3:** Complete photovoltaic solar power system installation at five county sites by June 2023. **Results:** This objective was completed.

Other Accomplishments in FY 2022/23

- Submitted multiple interconnection agreements to Southern California Edison for potential solar projects.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Evaluate and pursue measures to reduce energy consumption and realize cost savings.

- **Objective 1:** Identify additional sites for solar and battery storage by December 2023.

Budget Request

The Requested Budget represents an overall increase of \$4,428,962 or 52% in expenditures and an overall increase of \$4,350,364 or 49% in revenues when compared with the FY 2022/23 Final Budget. As a result, the \$326,909 difference between expenditure and revenue represents the increase in Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$4,458,000 primarily based on an increase in utility costs.
- Other Charges will decrease \$34,531 primarily based on a reduction in administrative costs.
- Countywide Cost Allocation Plan (COWCAP) will increase \$5,493 primarily based on changes in the Plan.
- Revenue Projections will increase \$4,350,364 primarily based on an increase in utility costs to departments.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Transit

Reed Schenke

Resource Management Agency Director

Fund: 040

Agency: 220

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------------|---------------------|--------------------|----------------------|
| Public Ways | \$4,741,684 | \$11,529,615 | \$7,811,293 | \$(3,718,322) |
| TOTAL ACTIVITY APPROPRIATIONS | \$4,741,684 | \$11,529,615 | \$7,811,293 | \$(3,718,322) |

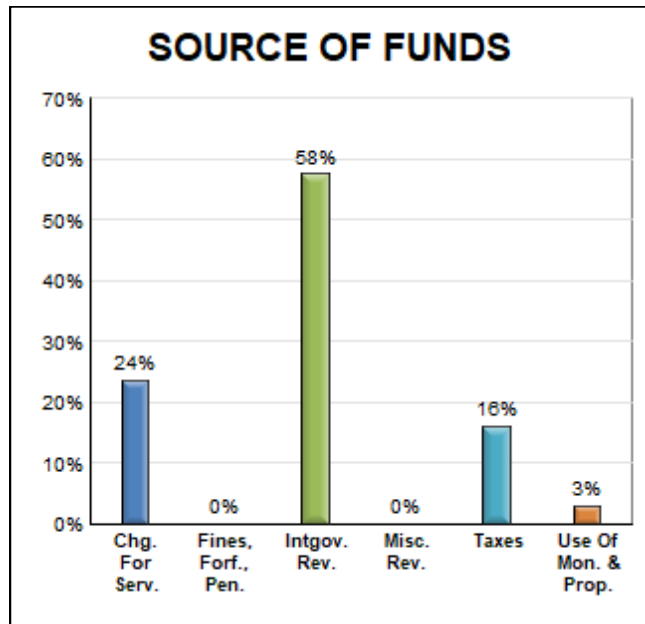
APPROPRIATIONS:

| | | | | |
|--------------------------------|--------------------|---------------------|--------------------|----------------------|
| Capital Assets | \$- | \$2,161,940 | \$1,775,820 | \$(386,120) |
| Cowcap | \$47,511 | \$37,910 | \$- | \$(37,910) |
| Other Charges | \$1,051,581 | \$1,512,000 | \$979,257 | \$(532,743) |
| Salaries And Employee Benefits | \$236,368 | \$293,548 | \$23,069 | \$(270,479) |
| Service And Supplies | \$3,406,224 | \$7,524,217 | \$5,033,147 | \$(2,491,070) |
| TOTAL APPROPRIATIONS: | \$4,741,684 | \$11,529,615 | \$7,811,293 | \$(3,718,322) |

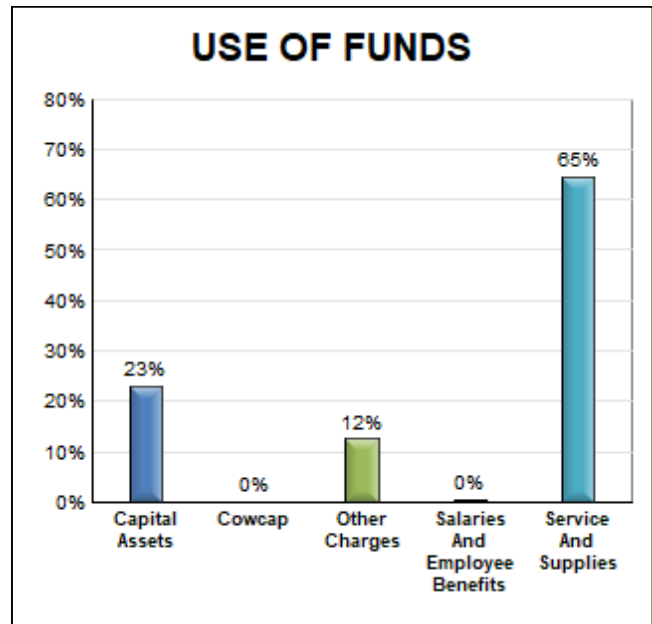
REVENUES

| | | | | |
|-------------------------------|--------------------|--------------------|--------------------|----------------------|
| Charges For Current Serv | \$213,298 | \$481,600 | \$591,646 | \$110,046 |
| Fines,Forfeit.,Penalties | \$- | \$- | \$- | \$- |
| Intergovernmental Revenue | \$1,828,765 | \$4,792,179 | \$1,439,385 | \$(3,352,794) |
| Miscellaneous Revenue | \$46,525 | \$50,003 | \$3 | \$(50,000) |
| Rev. from Use of Money & Prop | \$45,592 | \$120,000 | \$75,000 | \$(45,000) |
| Taxes | \$4,406,937 | \$2,130,346 | \$397,140 | \$(1,733,206) |
| TOTAL REVENUES | \$6,541,117 | \$7,574,128 | \$2,503,174 | \$(5,070,954) |

| | | | | |
|------------------------|----------------------|--------------------|--------------------|--------------------|
| NET COUNTY COST | \$(1,799,433) | \$3,955,487 | \$5,308,119 | \$1,352,632 |
|------------------------|----------------------|--------------------|--------------------|--------------------|



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The purpose of the Tulare County Area Transit (TCaT) is to provide an effective and affordable means of transportation for residents in certain unincorporated areas of Tulare County. Service has been provided in the form of community Dial-A-Ride service, rural fixed routes, and subsidies to residents since 1980.

TCaT has nine fixed routes and four Dial-A-Ride services (North County, South County, Lindsay, and Rural Tulare). The County contracts with the Cities of Dinuba, Lindsay, Woodlake, Porterville, and Visalia to extend service to County residents in surrounding unincorporated areas. Subsidies are provided for residents who use Orange Belt Stages common carrier routes.

Transit operations are provided under a multi-year contract with a contracted Transportation Service Provider.

In August of 2020, the County and the cities of Dinuba, Exeter, Farmersville, Lindsay, Porterville, Tulare, and Woodlake established the Tulare County Regional Transit Agency (TCRTA) to own, operate and administer a public transportation system on behalf of the member agencies. On June 29, 2022, the County executed a Memorandum of Understanding (MOU) with TCRTA, appointing them the new operator of transit services for rural Tulare County. In accordance with the MOU, Transit funding allocated to the County by State and federal agencies is assigned to TCRTA, but the County still oversees their use. As such, Transit funding and administration of the MOU with TCRTA will continue to be managed by the Resource Management Agency's (RMA) Transit Division, housed in the Public Works Branch, Management Group 3, Special Programs.

Core Function

Provide public transportation to county residents.

Key Goals and Objectives Results in FY 2022/23

Quality of Life

Goal 1: Provide the public with convenient access to quality local transit information and services.

- **Objective 1:** Participate in TCRTA's technical committees to ensure that Tulare County rural resident needs are equitably represented by June 2023. **Results:** This objective was completed.
- **Objective 2:** Finalize required transitional responsibilities under the TCRTA Joint Powers Agreement by January 2023. **Results:** This objective was not completed. Transitions were delayed due to Federal regulatory constraints on the new Joint Powers Agreement and therefore, the objective will be achieved in FY 2023/24.

Organizational Performance

Goal 1: Provide infrastructure to support better service delivery.

- **Objective 1:** Complete the purchase and receive the compressed natural gas bus purchased under a grant from the Federal 5339 program by June 2023. **Results:** This objective was not completed. Due to historic supply chain issues, bus deliveries have been significantly delayed.

Key Goals and Objectives for FY 2023/24

Organizational Performance

Goal 1: Provide the public with convenient access to quality information and services.

- **Objective 1:** Participate in TCRTA's technical committees to ensure that Tulare County rural resident needs are equitably represented.
- **Objective 2:** Finalize required transitional responsibilities under the TCRTA Joint Powers Agreement by December 2024.

Budget Request

The Requested Budget represents an overall decrease of \$3,718,322 or 32% in expenditures and an overall decrease of \$5,070,954 or 67% in revenues when compared with the FY 2022/23 Final Budget. The \$5,308,119 difference between expenditures and revenues represents the use of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will decrease \$270,479 primarily based on the elimination of County transit positions which were transitioned to TCRTA.
- Services and Supplies will decrease \$2,491,070 primarily based on the transition of the operational services to the TCRTA.
- Other Charges will decrease \$532,743 primarily based on the transition of the operational services to the TCRTA.
- Capital Assets will decrease \$386,120 primarily based on the transition of most capital purchases to TCRTA.
- Countywide Cost Allocation Plan (COWCAP) will decrease \$37,910 primarily based on changes to the Plan.
- Revenue Projections will decrease \$5,070,954 primarily based on the transition of the operational services to the TCRTA.

Staffing changes reflected in the Requested Budget include the following:

- Delete 3 FTE positions due to the transition of County staff to the TCRTA.
 - 1 Account Clerk
 - 1 Transit Manager
 - 1 Transit Technician

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 4 Large CNG Bus - \$1,082,412
- 1 Large CNG Bus - \$693,408

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Solid Waste

Bryce Howard
Director

Fund: 045

Agency: 235

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|--------------------|
| Sanitation | \$16,088,079 | \$35,441,852 | \$38,235,804 | \$2,793,952 |
| TOTAL ACTIVITY APPROPRIATIONS | \$16,088,079 | \$35,441,852 | \$38,235,804 | \$2,793,952 |

APPROPRIATIONS:

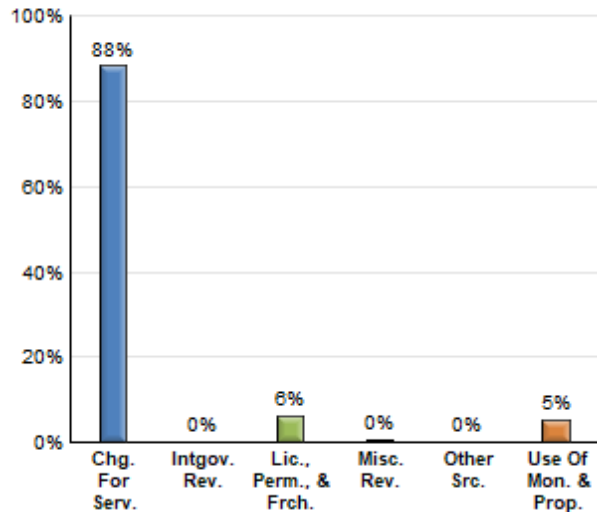
| | | | | |
|--------------------------------|---------------------|---------------------|---------------------|--------------------|
| Capital Assets | \$- | \$12,312,074 | \$12,340,000 | \$27,926 |
| Cowcap | \$93,464 | \$116,503 | \$170,838 | \$54,335 |
| Other Charges | \$8,473,029 | \$11,537,260 | \$11,886,143 | \$348,883 |
| Other Financing Uses | \$562,054 | \$523,968 | \$568,968 | \$45,000 |
| Salaries And Employee Benefits | \$3,717,069 | \$4,603,442 | \$5,170,654 | \$567,212 |
| Service And Supplies | \$3,242,463 | \$6,348,605 | \$8,099,201 | \$1,750,596 |
| TOTAL APPROPRIATIONS: | \$16,088,079 | \$35,441,852 | \$38,235,804 | \$2,793,952 |

REVENUES

| | | | | |
|-------------------------------|---------------------|---------------------|---------------------|------------------|
| Charges For Current Serv | \$18,087,367 | \$17,905,955 | \$17,767,253 | \$(138,702) |
| Intergovernmental Revenue | \$312,915 | \$36,034 | \$34,000 | \$(2,034) |
| Lic.,Permits & Franchise | \$1,145,105 | \$1,147,968 | \$1,220,000 | \$72,032 |
| Miscellaneous Revenue | \$661,148 | \$100,704 | \$80,008 | \$(20,696) |
| Other Financing Sources | \$6,249 | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$751,419 | \$718,500 | \$1,018,500 | \$300,000 |
| TOTAL REVENUES | \$20,964,203 | \$19,909,162 | \$20,119,762 | \$210,600 |

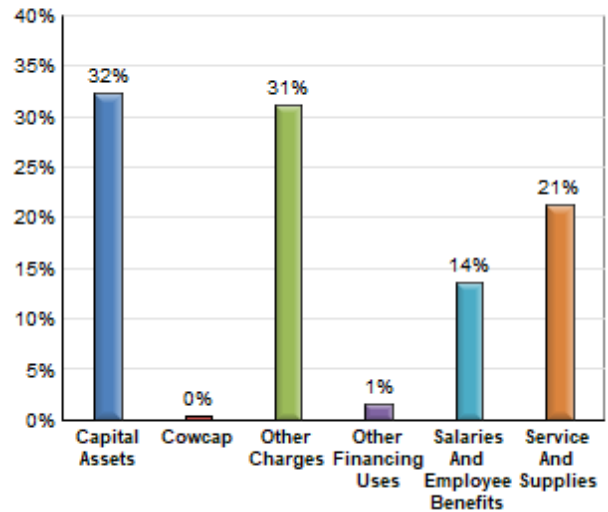
| | | | | |
|------------------------|----------------------|---------------------|---------------------|--------------------|
| NET COUNTY COST | \$(4,876,124) | \$15,532,690 | \$18,116,042 | \$2,583,352 |
|------------------------|----------------------|---------------------|---------------------|--------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Solid Waste Department provides administration of the Tulare County Integrated Waste Management Plan, recycling programs, operation and maintenance of solid waste facilities, development of new solid waste facilities, regulation of solid waste collection services, and compliance with all applicable federal and state regulations.

Core Functions

Responsible for the safe and cost-effective management of solid waste operations and recycling activities in Tulare County.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Increase security measures at county landfills.

- **Objective 1:** Install additional security cameras at the Visalia Landfill by June 2023. **Results:** This objective was partially completed. Staff received a quote from several vendors for additional cameras and will implement them in FY 2023/24.
- **Objective 2:** Install motion flood lights at the Woodville Landfill by June 2023. **Results:** This objective was completed.
- **Objective 3:** Install an additional security camera at the Woodville Landfill by June 2023. **Results:** This objective was partially completed. Staff received a security camera for Woodville Landfill but was not able to install it before June 2023.

Quality of Life

Goal 1: Develop alternatives for reducing compostable material.

- **Objective 1:** Purchase a PG Firebox air burner to reduce green waste material at county landfills by June 2023. **Results:** This objective was not completed. The Department did not purchase burn box as staff is evaluating environmental regulations for obtaining an operating permit from the California Air Resources Control Board.
- **Objective 2:** Complete bid specifications for the Visalia Landfill Compost Facility by June 2023. **Results:** This objective was not completed. The Department is still working with a vendor to complete the design, permitting, and bid specifications for a composting facility.

Organizational Performance

Goal 1: Transition services from the Teapot Dome Landfill to the Woodville Landfill.

- **Objective 1:** Obtain an operating permit from CalRecycle for the Woodville Landfill by June 2023. **Results:** This objective was completed.
- **Objective 2:** Begin operation of the Woodville Landfill by June 2023. **Results:** This objective was completed.
- **Objective 3:** Reduce services at the Teapot Dome Landfill by June 2023. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Increase Security Measures at County Landfills.

- **Objective 1:** Install additional security cameras at the Visalia Landfill.
- **Objective 2:** Install additional security cameras at the Woodville Landfill
- **Objective 3:** Evaluate safety trainings for landfill staff.

Quality of Life

Goal 1: Develop programs to reduce organic waste in Tulare County.

- **Objective 1:** Purchase a PG Firebox air burner to reduce green waste material at county landfills.
- **Objective 2:** Complete bid specifications for Visalia Landfill Compost Facility.
- **Objective 3:** Approve amendments to Solid Waste Franchise agreement to include provisions in relation to SB1383 Organic Waste Reduction Requirements.

Organizational Performance

Goal 1: Transition from Teapot Dome Landfill to Woodville Landfill.

- **Objective 1:** Approve final closure design and bid documents for Teapot Dome Closure Project.

Budget Request

The Requested Budget represents an overall increase of \$2,793,952 or 8% in expenditures and an overall increase of \$210,600 or 1% in revenues when compared with the FY 2022/23 Final Budget. The \$18,116,042 difference between expenditures and revenues represents the use of Unrestricted Net Position.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Salaries and Benefits will increase \$567,212 primarily based on increasing overtime costs, additional extra help positions, and a cost-of-living adjustment.
- Services and Supplies will increase \$1,750,596 primarily based on additional professional services for diversion activities and increases in costs for equipment maintenance.
- Other Charges will increase \$348,883 primarily based on increases to general liability insurance.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$54,335 primarily based on changes to the Plan.
- Revenue Projections will increase \$210,600 primarily based on interest revenue from Enterprise Funds.

Staffing changes reflected in the Requested Budget include the following:

- No staffing changes requested.

Capital asset requests reflected in the Requested Budget include the following:

- 1 Haul Truck - \$800,000
- 1 Dozer - \$750,000
- 1 Large Water Truck - \$750,000

Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:

- 1 Woodville Landfill Expansion - \$8,000,000
- 3 4x4 pickups - \$165,000
- 1 Grinder - \$1,200,000
- 1 PG Firebox - \$175,000
- 1 Roll-off Bin Truck - \$500,000

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Terra Bella Sewer Maintenance District

Reed Schenke

Resource Management Agency Director

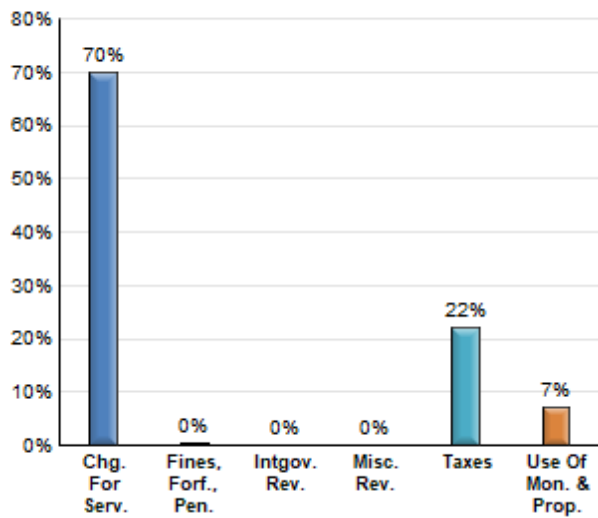
Fund: 761

Agency: 761

SUMMARY OF APPROPRIATIONS AND REVENUES

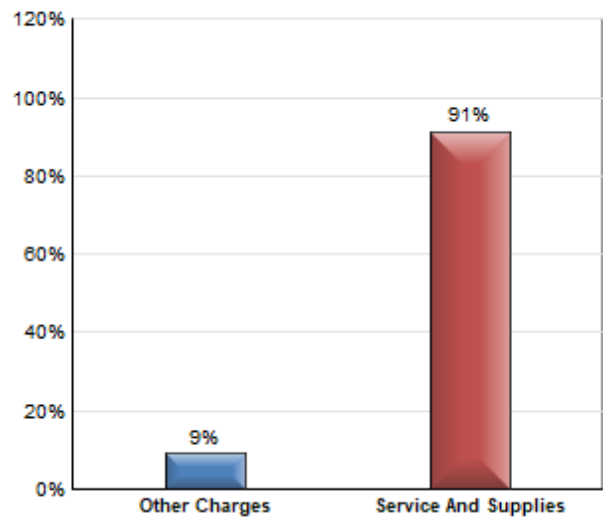
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|------------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$209,267 | \$1,138,815 | \$1,131,450 | \$(7,365) |
| TOTAL ACTIVITY APPROPRIATIONS | \$209,267 | \$1,138,815 | \$1,131,450 | \$(7,365) |
| APPROPRIATIONS: | | | | |
| Other Charges | \$106,839 | \$106,876 | \$102,261 | \$(4,615) |
| Service And Supplies | \$102,428 | \$1,031,939 | \$1,029,189 | \$(2,750) |
| TOTAL APPROPRIATIONS: | \$209,267 | \$1,138,815 | \$1,131,450 | \$(7,365) |
| REVENUES | | | | |
| Charges For Current Serv | \$121,493 | \$143,734 | \$143,734 | \$- |
| Fines,Forfeit.,Penalties | \$1,462 | \$1,000 | \$1,000 | \$- |
| Intergovernmental Revenue | \$286 | \$350 | \$350 | \$- |
| Miscellaneous Revenue | \$1,700 | \$2 | \$2 | \$- |
| Rev. from Use of Money & Prop | \$8,256 | \$15,000 | \$15,000 | \$- |
| Taxes | \$46,645 | \$45,150 | \$45,150 | \$- |
| TOTAL REVENUES | \$179,842 | \$205,236 | \$205,236 | \$- |
| NET COUNTY COST | \$29,425 | \$933,579 | \$926,214 | \$(7,365) |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Terra Bella Sewer Maintenance District is an independent Special District for which the Board of Supervisors serves as the governing board. The Resource Management Agency's Public Works Branch, Management Group 3 - Special Programs, is responsible for district administration and operations. The District provides sanitary sewer collection, treatment, and disposal services to the community of Terra Bella. The Terra Bella Sewer Maintenance District serves a population of approximately 1,500 residents.

Core Functions

Responsible for the safe and cost-effective management of the Terra Bella Wastewater Treatment Facility.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Ensure safe, clean, and reliable sewage treatment facilities.

- **Objective 1:** Monitor and test sewage treatment facilities according to Water Quality Control Board waste discharge requirements throughout FY 2022/23. **Results:** This objective was completed.

Economic Well-Being

Goal 1: Utilize extension of service to enhance the economic stability of the District.

- **Objective 1:** Complete annexation of Setton Farms property into the District boundaries in accordance with LAFCO requirements by December 2022. **Results:** This objective was not completed. The process has been delayed by the historic flooding that occurred in the area during the Spring of 2023.

Organizational Performance

Goal 1: Maintain the independent financial sustainability of the Terra Bella sewer system.

- **Objective 1:** Place delinquent accounts on the County Assessors' Tax Roll by August 2022. **Results:** This objective was completed.
- **Objective 2:** Update the system rate study and complete the Prop 218 process as necessary for the financial sustainability of the system by June 2023. **Results:** This objective was not completed. The process has been delayed by the historic flooding that occurred in the area during the Spring of 2023.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Ensure safe, clean and reliable sewage treatment facilities.

- **Objective 1:** Monitor and test sewage treatment facilities according to Water Quality Control Board waste discharge requirements throughout FY 2023/24.

Economic Well-Being

Goal 1: Utilize extension of service to enhance the economic stability of the District.

- **Objective 1:** Complete annexation of Setton Farms property into the District's boundary in accordance with LAFCO requirements.

Organizational Performance

Goal 1: Maintain the independent financial sustainability of the Terra Bella sewer system.

- **Objective 1:** Place delinquent accounts on the County Assessors' Tax Roll by August 2023.
- **Objective 2:** Update the system rate study and complete the Prop 218 process as necessary for the financial sustainability of the system.

Budget Request

The Requested Budget represents an overall decrease of \$7,365 or 1% in expenditures and no change in revenues when compared with the FY 2022/23 Final Budget. The \$926,214 difference between expenditures and revenues represents the use of Unrestricted Net Position.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

L and M Funds

Reed Schenke

Resource Management Agency Director

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| Fund: L10 | | | | |
| Agency: L10 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$1,004 | \$37,604 | \$39,696 | \$2,092 |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,004 | \$37,604 | \$39,696 | \$2,092 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$1,004 | \$1,830 | \$624 | \$(1,206) |
| Service And Supplies | \$- | \$35,774 | \$39,072 | \$3,298 |
| TOTAL APPROPRIATIONS: | \$1,004 | \$37,604 | \$39,696 | \$2,092 |
| REVENUES | | | | |
| Charges For Current Serv | \$2,066 | \$2,014 | \$2,014 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$330 | \$600 | \$600 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$2,396 | \$2,623 | \$2,623 | \$- |
| NET COUNTY COST | \$(1,392) | \$34,981 | \$37,073 | \$2,092 |
| Fund: L16 | | | | |
| Agency: L16 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$3,548 | \$95,351 | \$102,533 | \$7,182 |
| TOTAL ACTIVITY APPROPRIATIONS | \$3,548 | \$95,351 | \$102,533 | \$7,182 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$3,255 | \$5,329 | \$3,651 | \$(1,678) |
| Service And Supplies | \$293 | \$90,022 | \$98,882 | \$8,860 |
| TOTAL APPROPRIATIONS: | \$3,548 | \$95,351 | \$102,533 | \$7,182 |
| REVENUES | | | | |
| Charges For Current Serv | \$8,569 | \$8,668 | \$8,668 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$785 | \$2,000 | \$2,000 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$9,354 | \$10,677 | \$10,677 | \$- |
| NET COUNTY COST | \$(5,806) | \$84,674 | \$91,856 | \$7,182 |
| Fund: L60 | | | | |
| Agency: L60 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$345 | \$39,653 | \$42,678 | \$3,025 |
| TOTAL ACTIVITY APPROPRIATIONS | \$345 | \$39,653 | \$42,678 | \$3,025 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$345 | \$1,810 | \$604 | \$(1,206) |
| Service And Supplies | \$- | \$37,843 | \$42,074 | \$4,231 |
| TOTAL APPROPRIATIONS: | \$345 | \$39,653 | \$42,678 | \$3,025 |
| REVENUES | | | | |
| Charges For Current Serv | \$2,639 | \$2,633 | \$2,633 | \$- |
| Rev. from Use of Money & Prop | \$338 | \$600 | \$600 | \$- |
| TOTAL REVENUES | \$2,977 | \$3,233 | \$3,233 | \$- |

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| NET COUNTY COST | \$(2,632) | \$36,420 | \$39,445 | \$3,025 |
| Fund: L65 | | | | |
| Agency: L65 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$553 | \$58,226 | \$62,317 | \$4,091 |
| TOTAL ACTIVITY APPROPRIATIONS | \$553 | \$58,226 | \$62,317 | \$4,091 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$553 | \$2,018 | \$812 | \$(1,206) |
| Service And Supplies | \$- | \$56,208 | \$61,505 | \$5,297 |
| TOTAL APPROPRIATIONS: | \$553 | \$58,226 | \$62,317 | \$4,091 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,372 | \$3,412 | \$3,412 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$504 | \$800 | \$800 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$3,876 | \$4,221 | \$4,221 | \$- |
| NET COUNTY COST | \$(3,323) | \$54,005 | \$58,096 | \$4,091 |
| Fund: L70 | | | | |
| Agency: L70 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$338 | \$44,472 | \$48,232 | \$3,760 |
| TOTAL ACTIVITY APPROPRIATIONS | \$338 | \$44,472 | \$48,232 | \$3,760 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$338 | \$1,803 | \$597 | \$(1,206) |
| Service And Supplies | \$- | \$42,669 | \$47,635 | \$4,966 |
| TOTAL APPROPRIATIONS: | \$338 | \$44,472 | \$48,232 | \$3,760 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,247 | \$3,247 | \$3,247 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$374 | \$600 | \$600 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$3,621 | \$3,856 | \$3,856 | \$- |
| NET COUNTY COST | \$(3,283) | \$40,616 | \$44,376 | \$3,760 |
| Fund: L75 | | | | |
| Agency: L75 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$306 | \$10,108 | \$10,968 | \$860 |
| TOTAL ACTIVITY APPROPRIATIONS | \$306 | \$10,108 | \$10,968 | \$860 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$306 | \$1,771 | \$565 | \$(1,206) |
| Service And Supplies | \$- | \$8,337 | \$10,403 | \$2,066 |
| TOTAL APPROPRIATIONS: | \$306 | \$10,108 | \$10,968 | \$860 |
| REVENUES | | | | |
| Charges For Current Serv | \$1,030 | \$1,065 | \$1,065 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$81 | \$120 | \$120 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$1,111 | \$1,194 | \$1,194 | \$- |
| NET COUNTY COST | \$(805) | \$8,914 | \$9,774 | \$860 |

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| Fund: L80 | | | | |
| Agency: L80 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$403 | \$53,312 | \$57,157 | \$3,845 |
| TOTAL ACTIVITY APPROPRIATIONS | \$403 | \$53,312 | \$57,157 | \$3,845 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$403 | \$1,868 | \$662 | \$(1,206) |
| Service And Supplies | \$- | \$51,444 | \$56,495 | \$5,051 |
| TOTAL APPROPRIATIONS: | \$403 | \$53,312 | \$57,157 | \$3,845 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,230 | \$3,231 | \$3,231 | \$- |
| Rev. from Use of Money & Prop | \$459 | \$700 | \$700 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$3,689 | \$3,939 | \$3,939 | \$- |
| NET COUNTY COST | \$(3,286) | \$49,373 | \$53,218 | \$3,845 |
| Fund: L85 | | | | |
| Agency: L85 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$1,247 | \$71,516 | \$75,791 | \$4,275 |
| TOTAL ACTIVITY APPROPRIATIONS | \$1,247 | \$71,516 | \$75,791 | \$4,275 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$1,247 | \$1,904 | \$698 | \$(1,206) |
| Service And Supplies | \$- | \$69,612 | \$75,093 | \$5,481 |
| TOTAL APPROPRIATIONS: | \$1,247 | \$71,516 | \$75,791 | \$4,275 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,872 | \$3,873 | \$3,873 | \$- |
| Rev. from Use of Money & Prop | \$625 | \$1,000 | \$1,000 | \$- |
| TOTAL REVENUES | \$4,497 | \$4,873 | \$4,873 | \$- |
| NET COUNTY COST | \$(3,250) | \$66,643 | \$70,918 | \$4,275 |
| Fund: L86 | | | | |
| Agency: L86 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$427 | \$147,054 | \$160,201 | \$13,147 |
| TOTAL ACTIVITY APPROPRIATIONS | \$427 | \$147,054 | \$160,201 | \$13,147 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$427 | \$1,892 | \$686 | \$(1,206) |
| Service And Supplies | \$- | \$145,162 | \$159,515 | \$14,353 |
| TOTAL APPROPRIATIONS: | \$427 | \$147,054 | \$160,201 | \$13,147 |
| REVENUES | | | | |
| Charges For Current Serv | \$10,477 | \$10,386 | \$10,386 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$1,256 | \$2,000 | \$2,000 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$11,733 | \$12,395 | \$12,395 | \$- |
| NET COUNTY COST | \$(11,306) | \$134,659 | \$147,806 | \$13,147 |
| Fund: L87 | | | | |
| Agency: L87 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |

| | | | | |
|--------------------------------------|--------------|-----------------|-----------------|----------------|
| Public Ways | \$313 | \$56,917 | \$62,702 | \$5,785 |
| TOTAL ACTIVITY APPROPRIATIONS | \$313 | \$56,917 | \$62,702 | \$5,785 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|-----------------|-----------------|----------------|
| Other Charges | \$313 | \$1,778 | \$572 | \$(1,206) |
| Service And Supplies | \$- | \$55,139 | \$62,130 | \$6,991 |
| TOTAL APPROPRIATIONS: | \$313 | \$56,917 | \$62,702 | \$5,785 |

REVENUES

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Charges For Current Serv | \$4,972 | \$4,972 | \$4,972 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$484 | \$800 | \$800 | \$- |
| Taxes | \$- | \$7 | \$7 | \$- |
| TOTAL REVENUES | \$5,456 | \$5,780 | \$5,780 | \$- |

| | | | | |
|------------------------|------------------|-----------------|-----------------|----------------|
| NET COUNTY COST | \$(5,143) | \$51,137 | \$56,922 | \$5,785 |
|------------------------|------------------|-----------------|-----------------|----------------|

Fund: L88

Agency: L88

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|-----------------|-----------------|----------------|
| Public Ways | \$360 | \$75,686 | \$85,516 | \$9,830 |
| TOTAL ACTIVITY APPROPRIATIONS | \$360 | \$75,686 | \$85,516 | \$9,830 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|-----------------|-----------------|----------------|
| Other Charges | \$360 | \$1,825 | \$619 | \$(1,206) |
| Service And Supplies | \$- | \$73,861 | \$84,897 | \$11,036 |
| TOTAL APPROPRIATIONS: | \$360 | \$75,686 | \$85,516 | \$9,830 |

REVENUES

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Charges For Current Serv | \$8,756 | \$8,756 | \$8,756 | \$- |
| Rev. from Use of Money & Prop | \$587 | \$800 | \$800 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$9,343 | \$9,564 | \$9,564 | \$- |

| | | | | |
|------------------------|------------------|-----------------|-----------------|----------------|
| NET COUNTY COST | \$(8,983) | \$66,122 | \$75,952 | \$9,830 |
|------------------------|------------------|-----------------|-----------------|----------------|

Fund: L89

Agency: L89

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|-----------------|-----------------|----------------|
| Public Ways | \$302 | \$22,011 | \$25,480 | \$3,469 |
| TOTAL ACTIVITY APPROPRIATIONS | \$302 | \$22,011 | \$25,480 | \$3,469 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|-----------------|-----------------|----------------|
| Other Charges | \$302 | \$1,767 | \$561 | \$(1,206) |
| Service And Supplies | \$- | \$20,244 | \$24,919 | \$4,675 |
| TOTAL APPROPRIATIONS: | \$302 | \$22,011 | \$25,480 | \$3,469 |

REVENUES

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Charges For Current Serv | \$3,498 | \$3,423 | \$3,423 | \$- |
| Rev. from Use of Money & Prop | \$159 | \$200 | \$200 | \$- |
| TOTAL REVENUES | \$3,657 | \$3,623 | \$3,623 | \$- |

| | | | | |
|------------------------|------------------|-----------------|-----------------|----------------|
| NET COUNTY COST | \$(3,355) | \$18,388 | \$21,857 | \$3,469 |
|------------------------|------------------|-----------------|-----------------|----------------|

Fund: L90

Agency: L90

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|-----------------|-----------------|-----------------|
| Public Ways | \$402 | \$68,528 | \$80,138 | \$11,610 |
| TOTAL ACTIVITY APPROPRIATIONS | \$402 | \$68,528 | \$80,138 | \$11,610 |

APPROPRIATIONS:

| | | | | |
|----------------------|-------|----------|----------|-----------|
| Other Charges | \$402 | \$1,867 | \$661 | \$(1,206) |
| Service And Supplies | \$- | \$66,661 | \$79,477 | \$12,816 |

| | | | | |
|------------------------------|--------------|-----------------|-----------------|-----------------|
| TOTAL APPROPRIATIONS: | \$402 | \$68,528 | \$80,138 | \$11,610 |
|------------------------------|--------------|-----------------|-----------------|-----------------|

REVENUES

| | | | | |
|-------------------------------|-----------------|-----------------|-----------------|------------|
| Charges For Current Serv | \$10,873 | \$10,745 | \$10,745 | \$- |
| Lic.,Permits & Franchise | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$488 | \$600 | \$600 | \$- |
| Taxes | \$- | \$8 | \$8 | \$- |
| TOTAL REVENUES | \$11,361 | \$11,354 | \$11,354 | \$- |

| | | | | |
|------------------------|-------------------|-----------------|-----------------|-----------------|
| NET COUNTY COST | \$(10,959) | \$57,174 | \$68,784 | \$11,610 |
|------------------------|-------------------|-----------------|-----------------|-----------------|

Fund: L91
Agency: L91

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|-----------------|-----------------|----------------|
| Public Ways | \$305 | \$28,030 | \$34,288 | \$6,258 |
| TOTAL ACTIVITY APPROPRIATIONS | \$305 | \$28,030 | \$34,288 | \$6,258 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|-----------------|-----------------|----------------|
| Other Charges | \$305 | \$1,777 | \$571 | \$(1,206) |
| Service And Supplies | \$- | \$26,253 | \$33,717 | \$7,464 |
| TOTAL APPROPRIATIONS: | \$305 | \$28,030 | \$34,288 | \$6,258 |

REVENUES

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Charges For Current Serv | \$2,259 | \$3,827 | \$3,827 | \$- |
| Rev. from Use of Money & Prop | \$219 | \$300 | \$300 | \$- |
| TOTAL REVENUES | \$2,478 | \$4,127 | \$4,127 | \$- |

| | | | | |
|------------------------|------------------|-----------------|-----------------|----------------|
| NET COUNTY COST | \$(2,173) | \$23,903 | \$30,161 | \$6,258 |
|------------------------|------------------|-----------------|-----------------|----------------|

Fund: L92
Agency: L92

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|----------------|----------------|----------------|
| Public Ways | \$309 | \$4,199 | \$5,598 | \$1,399 |
| TOTAL ACTIVITY APPROPRIATIONS | \$309 | \$4,199 | \$5,598 | \$1,399 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|----------------|----------------|----------------|
| Other Charges | \$309 | \$1,776 | \$575 | \$(1,201) |
| Service And Supplies | \$- | \$2,423 | \$5,023 | \$2,600 |
| TOTAL APPROPRIATIONS: | \$309 | \$4,199 | \$5,598 | \$1,399 |

REVENUES

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Charges For Current Serv | \$1,728 | \$1,600 | \$1,600 | \$- |
| Rev. from Use of Money & Prop | \$15 | \$30 | \$30 | \$- |
| TOTAL REVENUES | \$1,743 | \$1,630 | \$1,630 | \$- |

| | | | | |
|------------------------|------------------|----------------|----------------|----------------|
| NET COUNTY COST | \$(1,434) | \$2,569 | \$3,968 | \$1,399 |
|------------------------|------------------|----------------|----------------|----------------|

Fund: L93
Agency: L93

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|----------------|----------------|----------------|
| Public Ways | \$321 | \$4,206 | \$5,539 | \$1,333 |
| TOTAL ACTIVITY APPROPRIATIONS | \$321 | \$4,206 | \$5,539 | \$1,333 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|----------------|----------------|----------------|
| Other Charges | \$321 | \$1,764 | \$552 | \$(1,212) |
| Service And Supplies | \$- | \$2,442 | \$4,987 | \$2,545 |
| TOTAL APPROPRIATIONS: | \$321 | \$4,206 | \$5,539 | \$1,333 |

REVENUES

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Charges For Current Serv | \$1,610 | \$1,575 | \$1,575 | \$- |
| Rev. from Use of Money & Prop | \$20 | \$30 | \$30 | \$- |
| TOTAL REVENUES | \$1,630 | \$1,605 | \$1,605 | \$- |

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| NET COUNTY COST | \$(1,309) | \$2,601 | \$3,934 | \$1,333 |
| Fund: L94 | | | | |
| Agency: L94 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$314 | \$3,506 | \$5,153 | \$1,647 |
| TOTAL ACTIVITY APPROPRIATIONS | \$314 | \$3,506 | \$5,153 | \$1,647 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$314 | \$1,792 | \$580 | \$(1,212) |
| Service And Supplies | \$- | \$1,714 | \$4,573 | \$2,859 |
| TOTAL APPROPRIATIONS: | \$314 | \$3,506 | \$5,153 | \$1,647 |
| REVENUES | | | | |
| Charges For Current Serv | \$- | \$1,994 | \$1,994 | \$- |
| Rev. from Use of Money & Prop | \$6 | \$25 | \$25 | \$- |
| Taxes | \$1,795 | \$- | \$- | \$- |
| TOTAL REVENUES | \$1,801 | \$2,019 | \$2,019 | \$- |
| NET COUNTY COST | \$(1,487) | \$1,487 | \$3,134 | \$1,647 |
| Fund: L95 | | | | |
| Agency: L95 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$309 | \$3,672 | \$5,406 | \$1,734 |
| TOTAL ACTIVITY APPROPRIATIONS | \$309 | \$3,672 | \$5,406 | \$1,734 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$309 | \$1,787 | \$575 | \$(1,212) |
| Service And Supplies | \$- | \$1,885 | \$4,831 | \$2,946 |
| TOTAL APPROPRIATIONS: | \$309 | \$3,672 | \$5,406 | \$1,734 |
| REVENUES | | | | |
| Charges For Current Serv | \$- | \$1,975 | \$1,975 | \$- |
| Rev. from Use of Money & Prop | \$6 | \$25 | \$25 | \$- |
| Taxes | \$1,975 | \$- | \$- | \$- |
| TOTAL REVENUES | \$1,981 | \$2,000 | \$2,000 | \$- |
| NET COUNTY COST | \$(1,672) | \$1,672 | \$3,406 | \$1,734 |
| Fund: L96 | | | | |
| Agency: L96 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$- | \$2,263 | \$3,755 | \$1,492 |
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$2,263 | \$3,755 | \$1,492 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$- | \$1,753 | \$641 | \$(1,112) |
| Service And Supplies | \$- | \$510 | \$3,114 | \$2,604 |
| TOTAL APPROPRIATIONS: | \$- | \$2,263 | \$3,755 | \$1,492 |
| REVENUES | | | | |
| Charges For Current Serv | \$- | \$2,238 | \$2,238 | \$- |
| Rev. from Use of Money & Prop | \$- | \$25 | \$25 | \$- |
| TOTAL REVENUES | \$- | \$2,263 | \$2,263 | \$- |
| NET COUNTY COST | \$0 | \$0 | \$1,492 | \$1,492 |
| Fund: M03 | | | | |
| Agency: M03 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |

| | | | | |
|--------------------------------------|------------|----------------|----------------|-------------|
| Public Ways | \$- | \$2,211 | \$2,255 | \$44 |
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$2,211 | \$2,255 | \$44 |

APPROPRIATIONS:

| | | | | |
|------------------------------|------------|----------------|----------------|-------------|
| Other Charges | \$- | \$111 | \$150 | \$39 |
| Service And Supplies | \$- | \$2,100 | \$2,105 | \$5 |
| TOTAL APPROPRIATIONS: | \$- | \$2,211 | \$2,255 | \$44 |

REVENUES

| | | | | |
|-------------------------------|-------------|-------------|-------------|------------|
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$21 | \$30 | \$30 | \$- |
| Taxes | \$- | \$35 | \$35 | \$- |
| TOTAL REVENUES | \$21 | \$66 | \$66 | \$- |

| | | | | |
|------------------------|---------------|----------------|----------------|-------------|
| NET COUNTY COST | \$(21) | \$2,145 | \$2,189 | \$44 |
|------------------------|---------------|----------------|----------------|-------------|

Fund: M04

Agency: M04

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|------------|-----------------|-----------------|--------------|
| Public Ways | \$- | \$40,981 | \$41,817 | \$836 |
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$40,981 | \$41,817 | \$836 |

APPROPRIATIONS:

| | | | | |
|------------------------------|------------|-----------------|-----------------|--------------|
| Other Charges | \$- | \$111 | \$150 | \$39 |
| Service And Supplies | \$- | \$40,870 | \$41,667 | \$797 |
| TOTAL APPROPRIATIONS: | \$- | \$40,981 | \$41,817 | \$836 |

REVENUES

| | | | | |
|-------------------------------|--------------|--------------|--------------|------------|
| Rev. from Use of Money & Prop | \$389 | \$700 | \$700 | \$- |
| TOTAL REVENUES | \$389 | \$700 | \$700 | \$- |

| | | | | |
|------------------------|----------------|-----------------|-----------------|--------------|
| NET COUNTY COST | \$(389) | \$40,281 | \$41,117 | \$836 |
|------------------------|----------------|-----------------|-----------------|--------------|

Fund: M06

Agency: M06

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|-----------------|------------------|----------------|
| Public Ways | \$320 | \$93,287 | \$101,521 | \$8,234 |
| TOTAL ACTIVITY APPROPRIATIONS | \$320 | \$93,287 | \$101,521 | \$8,234 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|-----------------|------------------|----------------|
| Other Charges | \$320 | \$930 | \$670 | \$(260) |
| Service And Supplies | \$- | \$92,357 | \$100,851 | \$8,494 |
| TOTAL APPROPRIATIONS: | \$320 | \$93,287 | \$101,521 | \$8,234 |

REVENUES

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Charges For Current Serv | \$6,778 | \$6,778 | \$6,778 | \$- |
| Rev. from Use of Money & Prop | \$783 | \$1 | \$1 | \$- |
| Taxes | \$- | \$1,207 | \$1,207 | \$- |
| TOTAL REVENUES | \$7,561 | \$7,986 | \$7,986 | \$- |

| | | | | |
|------------------------|------------------|-----------------|-----------------|----------------|
| NET COUNTY COST | \$(7,241) | \$85,301 | \$93,535 | \$8,234 |
|------------------------|------------------|-----------------|-----------------|----------------|

Fund: M86

Agency: M86

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|--------------|------------------|------------------|-----------------|
| Public Ways | \$436 | \$180,052 | \$198,125 | \$18,073 |
| TOTAL ACTIVITY APPROPRIATIONS | \$436 | \$180,052 | \$198,125 | \$18,073 |

APPROPRIATIONS:

| | | | | |
|------------------------------|--------------|------------------|------------------|-----------------|
| Other Charges | \$436 | \$932 | \$672 | \$(260) |
| Service And Supplies | \$- | \$179,120 | \$197,453 | \$18,333 |
| TOTAL APPROPRIATIONS: | \$436 | \$180,052 | \$198,125 | \$18,073 |

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| REVENUES | | | | |
| Charges For Current Serv | \$14,473 | \$3,003 | \$3,003 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$1,635 | \$500 | \$500 | \$- |
| Taxes | \$- | \$7 | \$7 | \$- |
| TOTAL REVENUES | \$16,108 | \$3,511 | \$3,511 | \$- |
| NET COUNTY COST | \$(15,672) | \$176,541 | \$194,614 | \$18,073 |
| Fund: M87 | | | | |
| Agency: M87 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$322 | \$32,425 | \$35,713 | \$3,288 |
| TOTAL ACTIVITY APPROPRIATIONS | \$322 | \$32,425 | \$35,713 | \$3,288 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$322 | \$932 | \$672 | \$(260) |
| Service And Supplies | \$- | \$31,493 | \$35,041 | \$3,548 |
| TOTAL APPROPRIATIONS: | \$322 | \$32,425 | \$35,713 | \$3,288 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,003 | \$3,003 | \$3,003 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$281 | \$500 | \$500 | \$- |
| Taxes | \$- | \$7 | \$7 | \$- |
| TOTAL REVENUES | \$3,284 | \$3,511 | \$3,511 | \$- |
| NET COUNTY COST | \$(2,962) | \$28,914 | \$32,202 | \$3,288 |
| Fund: M88 | | | | |
| Agency: M88 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$576 | \$36,025 | \$39,742 | \$3,717 |
| TOTAL ACTIVITY APPROPRIATIONS | \$576 | \$36,025 | \$39,742 | \$3,717 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$576 | \$951 | \$691 | \$(260) |
| Service And Supplies | \$- | \$35,074 | \$39,051 | \$3,977 |
| TOTAL APPROPRIATIONS: | \$576 | \$36,025 | \$39,742 | \$3,717 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,761 | \$3,761 | \$3,761 | \$- |
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$284 | \$400 | \$400 | \$- |
| Taxes | \$- | \$405 | \$405 | \$- |
| TOTAL REVENUES | \$4,045 | \$4,567 | \$4,567 | \$- |
| NET COUNTY COST | \$(3,469) | \$31,458 | \$35,175 | \$3,717 |
| Fund: M89 | | | | |
| Agency: M89 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$99 | \$17,205 | \$19,398 | \$2,193 |
| TOTAL ACTIVITY APPROPRIATIONS | \$99 | \$17,205 | \$19,398 | \$2,193 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$99 | \$946 | \$686 | \$(260) |
| Service And Supplies | \$- | \$16,259 | \$18,712 | \$2,453 |
| TOTAL APPROPRIATIONS: | \$99 | \$17,205 | \$19,398 | \$2,193 |
| REVENUES | | | | |
| Charges For Current Serv | \$2,026 | \$2,026 | \$2,026 | \$- |

| | | | | |
|-------------------------------|----------------|----------------|----------------|------------|
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
| Rev. from Use of Money & Prop | \$131 | \$200 | \$200 | \$- |
| Taxes | \$- | \$205 | \$205 | \$- |
| TOTAL REVENUES | \$2,157 | \$2,432 | \$2,432 | \$- |

| | | | | |
|------------------------|------------------|-----------------|-----------------|----------------|
| NET COUNTY COST | \$(2,058) | \$14,773 | \$16,966 | \$2,193 |
|------------------------|------------------|-----------------|-----------------|----------------|

Fund: M90

Agency: M90

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------|-------|-----------|-----------|----------|
| Public Ways | \$368 | \$177,214 | \$200,410 | \$23,196 |
|-------------|-------|-----------|-----------|----------|

| | | | | |
|--------------------------------------|--------------|------------------|------------------|-----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$368 | \$177,214 | \$200,410 | \$23,196 |
|--------------------------------------|--------------|------------------|------------------|-----------------|

APPROPRIATIONS:

| | | | | |
|---------------|-------|-------|-------|---------|
| Other Charges | \$368 | \$979 | \$719 | \$(260) |
|---------------|-------|-------|-------|---------|

| | | | | |
|----------------------|-----|-----------|-----------|----------|
| Service And Supplies | \$- | \$176,235 | \$199,691 | \$23,456 |
|----------------------|-----|-----------|-----------|----------|

| | | | | |
|------------------------------|--------------|------------------|------------------|-----------------|
| TOTAL APPROPRIATIONS: | \$368 | \$177,214 | \$200,410 | \$23,196 |
|------------------------------|--------------|------------------|------------------|-----------------|

REVENUES

| | | | | |
|--------------------------|----------|----------|----------|-----|
| Charges For Current Serv | \$20,210 | \$20,210 | \$20,210 | \$- |
|--------------------------|----------|----------|----------|-----|

| | | | | |
|---------------------------|-----|-----|-----|-----|
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
|---------------------------|-----|-----|-----|-----|

| | | | | |
|-------------------------------|---------|---------|---------|-----|
| Rev. from Use of Money & Prop | \$1,375 | \$2,000 | \$2,000 | \$- |
|-------------------------------|---------|---------|---------|-----|

| | | | | |
|-------|-----|-----|-----|-----|
| Taxes | \$- | \$7 | \$7 | \$- |
|-------|-----|-----|-----|-----|

| | | | | |
|-----------------------|-----------------|-----------------|-----------------|------------|
| TOTAL REVENUES | \$21,585 | \$22,218 | \$22,218 | \$- |
|-----------------------|-----------------|-----------------|-----------------|------------|

| | | | | |
|------------------------|-------------------|------------------|------------------|-----------------|
| NET COUNTY COST | \$(21,217) | \$154,996 | \$178,192 | \$23,196 |
|------------------------|-------------------|------------------|------------------|-----------------|

Fund: M91

Agency: M91

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------|-------|-----------|-----------|----------|
| Public Ways | \$410 | \$117,119 | \$140,660 | \$23,541 |
|-------------|-------|-----------|-----------|----------|

| | | | | |
|--------------------------------------|--------------|------------------|------------------|-----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$410 | \$117,119 | \$140,660 | \$23,541 |
|--------------------------------------|--------------|------------------|------------------|-----------------|

APPROPRIATIONS:

| | | | | |
|---------------|-------|---------|-------|---------|
| Other Charges | \$410 | \$1,010 | \$761 | \$(249) |
|---------------|-------|---------|-------|---------|

| | | | | |
|----------------------|-----|-----------|-----------|----------|
| Service And Supplies | \$- | \$116,109 | \$139,899 | \$23,790 |
|----------------------|-----|-----------|-----------|----------|

| | | | | |
|------------------------------|--------------|------------------|------------------|-----------------|
| TOTAL APPROPRIATIONS: | \$410 | \$117,119 | \$140,660 | \$23,541 |
|------------------------------|--------------|------------------|------------------|-----------------|

REVENUES

| | | | | |
|--------------------------|----------|----------|----------|-----|
| Charges For Current Serv | \$22,107 | \$21,845 | \$21,845 | \$- |
|--------------------------|----------|----------|----------|-----|

| | | | | |
|---------------------------|-----|-----|-----|-----|
| Intergovernmental Revenue | \$- | \$1 | \$1 | \$- |
|---------------------------|-----|-----|-----|-----|

| | | | | |
|-------------------------------|-------|---------|---------|-----|
| Rev. from Use of Money & Prop | \$777 | \$1,000 | \$1,000 | \$- |
|-------------------------------|-------|---------|---------|-----|

| | | | | |
|-------|-----|-----|-----|-----|
| Taxes | \$- | \$7 | \$7 | \$- |
|-------|-----|-----|-----|-----|

| | | | | |
|-----------------------|-----------------|-----------------|-----------------|------------|
| TOTAL REVENUES | \$22,884 | \$22,853 | \$22,853 | \$- |
|-----------------------|-----------------|-----------------|-----------------|------------|

| | | | | |
|------------------------|-------------------|-----------------|------------------|-----------------|
| NET COUNTY COST | \$(22,474) | \$94,266 | \$117,807 | \$23,541 |
|------------------------|-------------------|-----------------|------------------|-----------------|

Fund: M92

Agency: M92

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------|-------|----------|----------|---------|
| Public Ways | \$320 | \$23,774 | \$31,939 | \$8,165 |
|-------------|-------|----------|----------|---------|

| | | | | |
|--------------------------------------|--------------|-----------------|-----------------|----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$320 | \$23,774 | \$31,939 | \$8,165 |
|--------------------------------------|--------------|-----------------|-----------------|----------------|

APPROPRIATIONS:

| | | | | |
|---------------|-------|-------|-------|---------|
| Other Charges | \$320 | \$920 | \$671 | \$(249) |
|---------------|-------|-------|-------|---------|

| | | | | |
|----------------------|-----|----------|----------|---------|
| Service And Supplies | \$- | \$22,854 | \$31,268 | \$8,414 |
|----------------------|-----|----------|----------|---------|

| | | | | |
|------------------------------|--------------|-----------------|-----------------|----------------|
| TOTAL APPROPRIATIONS: | \$320 | \$23,774 | \$31,939 | \$8,165 |
|------------------------------|--------------|-----------------|-----------------|----------------|

REVENUES

| | | | | |
|--------------------------|---------|---------|---------|-----|
| Charges For Current Serv | \$3,930 | \$6,668 | \$6,668 | \$- |
|--------------------------|---------|---------|---------|-----|

| | | | | |
|-------------------------------|-------|-------|-------|-----|
| Rev. from Use of Money & Prop | \$141 | \$200 | \$200 | \$- |
|-------------------------------|-------|-------|-------|-----|

| | | | | |
|-----------------------|----------------|----------------|----------------|------------|
| TOTAL REVENUES | \$4,071 | \$6,868 | \$6,868 | \$- |
|-----------------------|----------------|----------------|----------------|------------|

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| NET COUNTY COST | \$(3,751) | \$16,906 | \$25,071 | \$8,165 |
| Fund: M93 | | | | |
| Agency: M93 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$324 | \$11,225 | \$15,138 | \$3,913 |
| TOTAL ACTIVITY APPROPRIATIONS | \$324 | \$11,225 | \$15,138 | \$3,913 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$324 | \$924 | \$675 | \$(249) |
| Service And Supplies | \$- | \$10,301 | \$14,463 | \$4,162 |
| TOTAL APPROPRIATIONS: | \$324 | \$11,225 | \$15,138 | \$3,913 |
| REVENUES | | | | |
| Charges For Current Serv | \$4,265 | \$3,950 | \$3,950 | \$- |
| Rev. from Use of Money & Prop | \$44 | \$80 | \$80 | \$- |
| TOTAL REVENUES | \$4,309 | \$4,030 | \$4,030 | \$- |
| NET COUNTY COST | \$(3,985) | \$7,195 | \$11,108 | \$3,913 |
| Fund: M94 | | | | |
| Agency: M94 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$336 | \$9,867 | \$13,138 | \$3,271 |
| TOTAL ACTIVITY APPROPRIATIONS | \$336 | \$9,867 | \$13,138 | \$3,271 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$336 | \$901 | \$652 | \$(249) |
| Service And Supplies | \$- | \$8,966 | \$12,486 | \$3,520 |
| TOTAL APPROPRIATIONS: | \$336 | \$9,867 | \$13,138 | \$3,271 |
| REVENUES | | | | |
| Charges For Current Serv | \$3,503 | \$3,468 | \$3,468 | \$- |
| Rev. from Use of Money & Prop | \$47 | \$30 | \$30 | \$- |
| TOTAL REVENUES | \$3,550 | \$3,498 | \$3,498 | \$- |
| NET COUNTY COST | \$(3,214) | \$6,369 | \$9,640 | \$3,271 |
| Fund: M95 | | | | |
| Agency: M95 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$316 | \$5,123 | \$7,725 | \$2,602 |
| TOTAL ACTIVITY APPROPRIATIONS | \$316 | \$5,123 | \$7,725 | \$2,602 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$316 | \$929 | \$680 | \$(249) |
| Service And Supplies | \$- | \$4,194 | \$7,045 | \$2,851 |
| TOTAL APPROPRIATIONS: | \$316 | \$5,123 | \$7,725 | \$2,602 |
| REVENUES | | | | |
| Charges For Current Serv | \$- | \$2,846 | \$2,846 | \$- |
| Rev. from Use of Money & Prop | \$9 | \$25 | \$25 | \$- |
| Taxes | \$2,562 | \$- | \$- | \$- |
| TOTAL REVENUES | \$2,571 | \$2,871 | \$2,871 | \$- |
| NET COUNTY COST | \$(2,255) | \$2,252 | \$4,854 | \$2,602 |
| Fund: M96 | | | | |
| Agency: M96 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Public Ways | \$314 | \$4,622 | \$6,960 | \$2,338 |

| | | | | |
|--------------------------------------|--------------|----------------|----------------|----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$314 | \$4,622 | \$6,960 | \$2,338 |
|--------------------------------------|--------------|----------------|----------------|----------------|

APPROPRIATIONS:

| | | | | |
|---------------|-------|-------|-------|---------|
| Other Charges | \$314 | \$924 | \$675 | \$(249) |
|---------------|-------|-------|-------|---------|

| | | | | |
|----------------------|-----|---------|---------|---------|
| Service And Supplies | \$- | \$3,698 | \$6,285 | \$2,587 |
|----------------------|-----|---------|---------|---------|

| | | | | |
|------------------------------|--------------|----------------|----------------|----------------|
| TOTAL APPROPRIATIONS: | \$314 | \$4,622 | \$6,960 | \$2,338 |
|------------------------------|--------------|----------------|----------------|----------------|

REVENUES

| | | | | |
|--------------------------|-----|---------|---------|-----|
| Charges For Current Serv | \$- | \$2,452 | \$2,452 | \$- |
|--------------------------|-----|---------|---------|-----|

| | | | | |
|-------------------------------|-----|------|------|-----|
| Rev. from Use of Money & Prop | \$8 | \$25 | \$25 | \$- |
|-------------------------------|-----|------|------|-----|

| | | | | |
|-------|---------|-----|-----|-----|
| Taxes | \$2,452 | \$- | \$- | \$- |
|-------|---------|-----|-----|-----|

| | | | | |
|-----------------------|----------------|----------------|----------------|------------|
| TOTAL REVENUES | \$2,460 | \$2,477 | \$2,477 | \$- |
|-----------------------|----------------|----------------|----------------|------------|

| | | | | |
|------------------------|------------------|----------------|----------------|----------------|
| NET COUNTY COST | \$(2,146) | \$2,145 | \$4,483 | \$2,338 |
|------------------------|------------------|----------------|----------------|----------------|

Fund: M97

Agency: M97

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------|-------|---------|---------|---------|
| Public Ways | \$297 | \$2,753 | \$5,700 | \$2,947 |
|-------------|-------|---------|---------|---------|

| | | | | |
|--------------------------------------|--------------|----------------|----------------|----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$297 | \$2,753 | \$5,700 | \$2,947 |
|--------------------------------------|--------------|----------------|----------------|----------------|

APPROPRIATIONS:

| | | | | |
|---------------|-------|-------|-------|---------|
| Other Charges | \$297 | \$907 | \$658 | \$(249) |
|---------------|-------|-------|-------|---------|

| | | | | |
|----------------------|-----|---------|---------|---------|
| Service And Supplies | \$- | \$1,846 | \$5,042 | \$3,196 |
|----------------------|-----|---------|---------|---------|

| | | | | |
|------------------------------|--------------|----------------|----------------|----------------|
| TOTAL APPROPRIATIONS: | \$297 | \$2,753 | \$5,700 | \$2,947 |
|------------------------------|--------------|----------------|----------------|----------------|

REVENUES

| | | | | |
|--------------------------|-----|---------|---------|-----|
| Charges For Current Serv | \$- | \$2,016 | \$2,016 | \$- |
|--------------------------|-----|---------|---------|-----|

| | | | | |
|-------------------------------|-----|------|------|-----|
| Rev. from Use of Money & Prop | \$1 | \$25 | \$25 | \$- |
|-------------------------------|-----|------|------|-----|

| | | | | |
|-------|---------|-----|-----|-----|
| Taxes | \$1,008 | \$- | \$- | \$- |
|-------|---------|-----|-----|-----|

| | | | | |
|-----------------------|----------------|----------------|----------------|------------|
| TOTAL REVENUES | \$1,009 | \$2,041 | \$2,041 | \$- |
|-----------------------|----------------|----------------|----------------|------------|

| | | | | |
|------------------------|----------------|--------------|----------------|----------------|
| NET COUNTY COST | \$(712) | \$712 | \$3,659 | \$2,947 |
|------------------------|----------------|--------------|----------------|----------------|

Fund: M98

Agency: M98

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------|-----|---------|----------|---------|
| Public Ways | \$- | \$6,127 | \$10,718 | \$4,591 |
|-------------|-----|---------|----------|---------|

| | | | | |
|--------------------------------------|------------|----------------|-----------------|----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$6,127 | \$10,718 | \$4,591 |
|--------------------------------------|------------|----------------|-----------------|----------------|

APPROPRIATIONS:

| | | | | |
|---------------|-----|-------|-------|---------|
| Other Charges | \$- | \$879 | \$741 | \$(138) |
|---------------|-----|-------|-------|---------|

| | | | | |
|----------------------|-----|---------|---------|---------|
| Service And Supplies | \$- | \$5,248 | \$9,977 | \$4,729 |
|----------------------|-----|---------|---------|---------|

| | | | | |
|------------------------------|------------|----------------|-----------------|----------------|
| TOTAL APPROPRIATIONS: | \$- | \$6,127 | \$10,718 | \$4,591 |
|------------------------------|------------|----------------|-----------------|----------------|

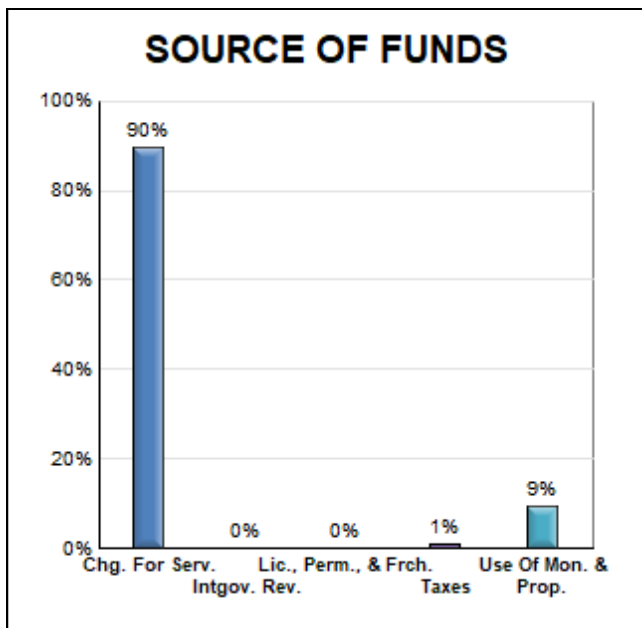
REVENUES

| | | | | |
|--------------------------|-----|---------|---------|-----|
| Charges For Current Serv | \$- | \$6,102 | \$6,102 | \$- |
|--------------------------|-----|---------|---------|-----|

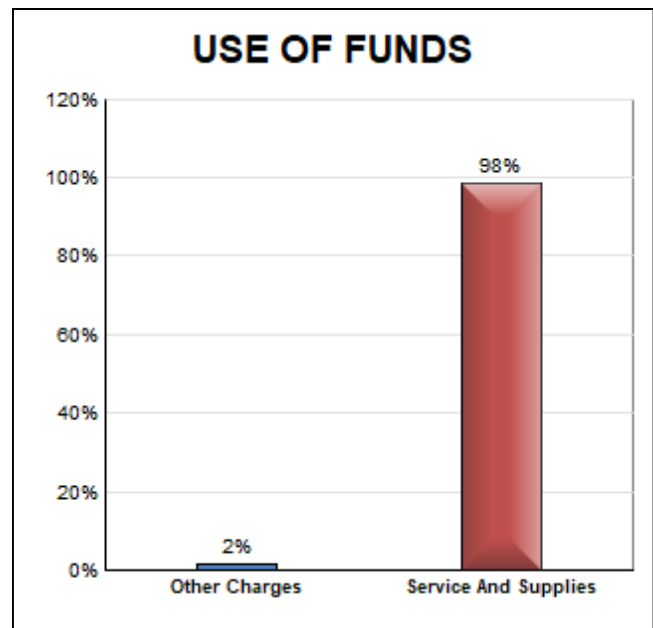
| | | | | |
|-------------------------------|-----|------|------|-----|
| Rev. from Use of Money & Prop | \$- | \$25 | \$25 | \$- |
|-------------------------------|-----|------|------|-----|

| | | | | |
|-----------------------|------------|----------------|----------------|------------|
| TOTAL REVENUES | \$- | \$6,127 | \$6,127 | \$- |
|-----------------------|------------|----------------|----------------|------------|

| | | | | |
|------------------------|------------|------------|----------------|----------------|
| NET COUNTY COST | \$0 | \$0 | \$4,591 | \$4,591 |
|------------------------|------------|------------|----------------|----------------|



Source of Funds: Illustrates the major revenue accounts
 Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
 Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The L & M Funds are used to budget for assessment districts and established to provide for the long-term maintenance of roads, storm drainage systems, and landscape belts within residential subdivisions of unincorporated areas. The Resource Management Agency's, Public Works Branch, Management Group 3 - Special Programs, provides district administration. Revenue for the districts is derived through annual fees assessed on specified parcels receiving the benefit. Fees are adjusted annually to reflect any cost variations in maintaining the district. Funding is collected and held in reserve for scheduled work and periodic maintenance.

L and M Fund budgets include:

- L01 Orosi Lighting/Landscape Assessment District 92-01
- L05 Orosi Storm Drain Assessment District 95-720
- L10 Orosi Storm Drain Assessment District 98-722
- L16 Earlimart Lighting/Landscape Assessment District 02-01 (Incorporates L15)
- L60 Tipton Storm Drain Assessment District 02-748 (Incorporates L40)
- L65 Earlimart Storm Drain Assessment District 02-746 (Incorporates L20, L35, and L50)
- L70 Cutler Storm Drain Assessment District 05-764
- L75 Teviston Storm Drain Assessment District 04-752
- L80 Earlimart Storm Drain Assessment District 04-744 (Incorporates L25 and L45)
- L85 Orosi Storm Drain Assessment District 04-754 (Incorporates L30 and L55)
- L86 Visalia Storm Drain Assessment District 07-792
- L87 Visalia Storm Drain Assessment District 07-767
- L88 Visalia District 13-792
- L89 Traver Storm Drain Assessment District 14-830
- L90 Visalia Storm Drain Assessment District 14-792
- L91 Visalia Storm Drain Assessment District 16-767
- L92 Goshen 18-789
- L93 Orosi 19-17-003
- L94 PIXLEY 20-770
- L95 Goshen Storm Drain 19-789
- L96 Goshen Storm Drain 20-19-003
- M03 Strathmore Road Assessment District 05-773 (was initiated but not yet formed)
- M04 Porterville Road Assessment District 06-781
- M06 Visalia (Acacia) Road Assessment District 06-772
- M86 Visalia Road Maintenance District 07-792R
- M87 Visalia Road Maintenance District 07-767R
- M88 Goshen Road Maintenance District 09-804R
- M89 Goshen District 12-804R
- M90 Visalia District 13-792R
- M91 Visalia District 14-792R
- M92 Visalia Road Maintenance District 16-767R
- M93 Goshen 18-789R
- M94 Orosi 19-17-003R
- M95 PIXLEY 20-770R
- M96 Goshen Road 19-789R
- M97 Porterville Street 20-20-002R
- M98 Goshen Street Maintenance 20-19-003R

Core Functions

Maintain county roadway, landscape, lighting, or drainage areas within the appropriately assigned assessment districts.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Provide cost effective operations and maintenance for the storm drainage systems, roadways, and landscape belts within the assessment districts.

- **Objective 1:** Perform an inspection of the drainage inlets and gutters in FY 2022/23. Repair and maintain as necessary based on inspections. **Results:** This objective was completed.
- **Objective 2:** Perform an inspection of the drainage inlets and gutters in FY 2022/23. Repair and maintain as necessary based on inspections. **Results:** This objective was completed.
- **Objective 3:** Monitor the necessity of tree trimming/pruning in FY 2022/23. Perform as required. **Results:** This objective was completed.

Organizational Performance

Goal 1: Ensure adequate funding for the management and maintenance of the assessment districts, storm drainage systems, roadways, and landscape districts.

- **Objective 1:** Ensure annual assessment district fees are provided to the Assessor's Office for placement on the tax roll within one month of the establishment of new district. **Results:** This objective was completed.
- **Objective 2:** Complete assessment district fee adjustments based on the Consumer Price Index (CPI) prior to the end of FY 2022/23. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Provide cost effective operations and maintenance for the storm drainage systems, roadways, and landscape belts within the assessment districts.

- **Objective 1:** Develop and implement an inspection schedule and maintenance plan for storm drain and landscape facilities.

Organizational Performance

Goal 1: Ensure adequate funding for the management and maintenance of the assessment districts, storm drainage systems, roadways, and landscape districts.

- **Objective 1:** Ensure annual assessment district fees are provided to the Assessor's Office for placement on the tax roll within one month of establishment of new district.
- **Objective 2:** Partner with a community service organization or local contractor for basin maintenance.

Budget Request

The Requested Budget represents an overall increase of \$190,946 or 11% in expenditures and no change in revenues when compared with the FY 2022/23 Final Budget. The \$1,656,668 difference between expenditures and revenue represents the use of Unrestricted Net Position.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

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Lemon Cove Water

Reed Schenke

Resource Management Agency Director

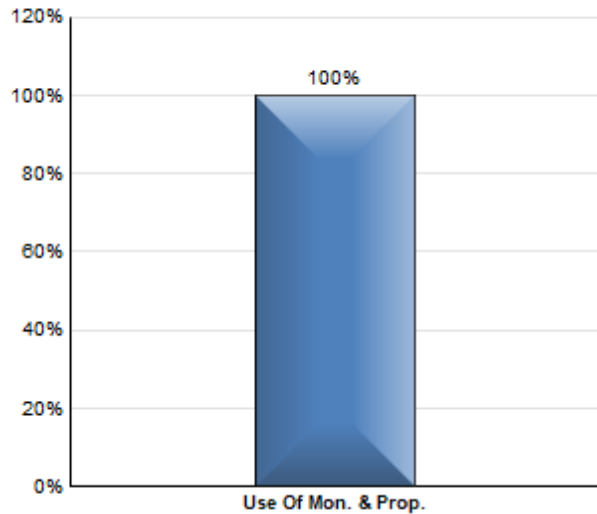
Fund: C15

Agency: C15

SUMMARY OF APPROPRIATIONS AND REVENUES

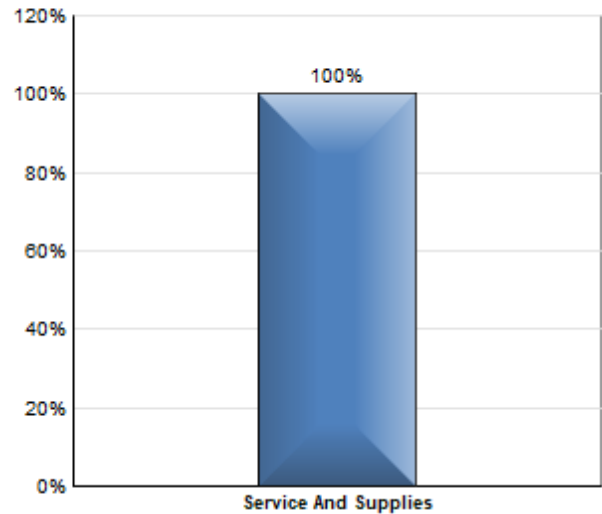
| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--------------------------------------|--------------------|----------------------------|-----------------------------|----------------|
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$- | \$53,391 | \$54,490 | \$1,099 |
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$53,391 | \$54,490 | \$1,099 |
| APPROPRIATIONS: | | | | |
| Service And Supplies | \$- | \$53,391 | \$54,490 | \$1,099 |
| TOTAL APPROPRIATIONS: | \$- | \$53,391 | \$54,490 | \$1,099 |
| REVENUES | | | | |
| Rev. from Use of Money & Prop | \$511 | \$478 | \$478 | \$- |
| TOTAL REVENUES | \$511 | \$478 | \$478 | \$- |
| NET COUNTY COST | \$(511) | \$52,913 | \$54,012 | \$1,099 |

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The purpose of the C Funds is to locate, develop, provide, and maintain potable water for residents of the unincorporated areas of Tulare County. The Resource Management Agency administers the C Funds for sewer and water projects. The only active C Fund is C15 – Lemon Cove Water. This fund has no appropriations and is only compounding interest earnings.

Core Function

To provide safe drinking water to residents of Lemon Cove.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Provide an adequate and safe water supply.

- **Objective 1:** Provide assistance with maintenance and repair of the water distribution system throughout FY 2022/23. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Provide an adequate and safe water supply.

- **Objective 1:** Provide assistance with maintenance and repair of the water distribution system c15.

Budget Request

The Requested Budget represents an overall increase of \$1,099 or 2% in expenditures and revenues remain the same when compared with the FY 2022/23 Final Budget. The \$54,012 difference between expenditures and revenues represents the use of Unrestricted Net Position.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

Z Funds

Reed Schenke

Resource Management Agency Director

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-------------------|
| Fund: Z01 | | | | |
| Agency: Z01 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$37,358 | \$75,134 | \$75,308 | \$174 |
| TOTAL ACTIVITY APPROPRIATIONS | \$37,358 | \$75,134 | \$75,308 | \$174 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$16,346 | \$32,817 | \$32,991 | \$174 |
| Service And Supplies | \$21,012 | \$42,317 | \$42,317 | \$- |
| TOTAL APPROPRIATIONS: | \$37,358 | \$75,134 | \$75,308 | \$174 |
| REVENUES | | | | |
| Charges For Current Serv | \$20,904 | \$20,905 | \$20,905 | \$- |
| Fines,Forfeit.,Penalties | \$317 | \$226 | \$226 | \$- |
| Miscellaneous Revenue | \$3,000 | \$1 | \$1 | \$- |
| Other Financing Sources | \$- | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$119 | \$200 | \$200 | \$- |
| TOTAL REVENUES | \$24,340 | \$21,332 | \$21,332 | \$- |
| NET COUNTY COST | \$13,018 | \$53,802 | \$53,976 | \$174 |
| Fund: Z10 | | | | |
| Agency: Z10 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$104,210 | \$119,317 | \$128,850 | \$9,533 |
| TOTAL ACTIVITY APPROPRIATIONS | \$104,210 | \$119,317 | \$128,850 | \$9,533 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$58,633 | \$51,517 | \$57,465 | \$5,948 |
| Service And Supplies | \$45,577 | \$67,800 | \$71,385 | \$3,585 |
| TOTAL APPROPRIATIONS: | \$104,210 | \$119,317 | \$128,850 | \$9,533 |
| REVENUES | | | | |
| Charges For Current Serv | \$62,142 | \$62,143 | \$62,143 | \$- |
| Fines,Forfeit.,Penalties | \$1,621 | \$600 | \$600 | \$- |
| Miscellaneous Revenue | \$1,095 | \$2 | \$2 | \$- |
| Rev. from Use of Money & Prop | \$3,226 | \$3,812 | \$3,812 | \$- |
| TOTAL REVENUES | \$68,084 | \$66,557 | \$66,557 | \$- |
| NET COUNTY COST | \$36,126 | \$52,760 | \$62,293 | \$9,533 |
| Fund: Z11 | | | | |
| Agency: Z11 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$80,980 | \$141,639 | \$99,411 | \$(42,228) |
| TOTAL ACTIVITY APPROPRIATIONS | \$80,980 | \$141,639 | \$99,411 | \$(42,228) |
| APPROPRIATIONS: | | | | |
| Other Charges | \$35,583 | \$29,820 | \$31,593 | \$1,773 |
| Service And Supplies | \$45,397 | \$111,819 | \$67,818 | \$(44,001) |
| TOTAL APPROPRIATIONS: | \$80,980 | \$141,639 | \$99,411 | \$(42,228) |
| REVENUES | | | | |
| Charges For Current Serv | \$55,569 | \$55,570 | \$55,570 | \$- |
| Fines,Forfeit.,Penalties | \$1,549 | \$600 | \$600 | \$- |
| Miscellaneous Revenue | \$750 | \$2 | \$2 | \$- |

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-------------------|
| Rev. from Use of Money & Prop | \$790 | \$1,600 | \$1,600 | \$- |
| TOTAL REVENUES | \$58,658 | \$57,772 | \$57,772 | \$- |
| NET COUNTY COST | \$22,322 | \$83,867 | \$41,639 | \$(42,228) |
| Fund: Z50 | | | | |
| Agency: Z50 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$119,351 | \$144,031 | \$157,446 | \$13,415 |
| TOTAL ACTIVITY APPROPRIATIONS | \$119,351 | \$144,031 | \$157,446 | \$13,415 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$57,841 | \$51,892 | \$54,647 | \$2,755 |
| Service And Supplies | \$61,510 | \$92,139 | \$102,799 | \$10,660 |
| TOTAL APPROPRIATIONS: | \$119,351 | \$144,031 | \$157,446 | \$13,415 |
| REVENUES | | | | |
| Charges For Current Serv | \$73,275 | \$73,276 | \$73,276 | \$- |
| Fines,Forfeit.,Penalties | \$3,475 | \$1,300 | \$1,300 | \$- |
| Miscellaneous Revenue | \$5,241 | \$2 | \$2 | \$- |
| Other Financing Sources | \$- | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$233 | \$500 | \$500 | \$- |
| TOTAL REVENUES | \$82,224 | \$75,078 | \$75,078 | \$- |
| NET COUNTY COST | \$37,127 | \$68,953 | \$82,368 | \$13,415 |
| Fund: Z60 | | | | |
| Agency: Z60 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$82,096 | \$96,868 | \$98,135 | \$1,267 |
| TOTAL ACTIVITY APPROPRIATIONS | \$82,096 | \$96,868 | \$98,135 | \$1,267 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$43,169 | \$41,987 | \$43,104 | \$1,117 |
| Service And Supplies | \$38,927 | \$54,881 | \$55,031 | \$150 |
| TOTAL APPROPRIATIONS: | \$82,096 | \$96,868 | \$98,135 | \$1,267 |
| REVENUES | | | | |
| Charges For Current Serv | \$44,016 | \$44,017 | \$44,017 | \$- |
| Fines,Forfeit.,Penalties | \$1,384 | \$700 | \$700 | \$- |
| Miscellaneous Revenue | \$3,000 | \$2 | \$2 | \$- |
| Other Financing Sources | \$- | \$- | \$10,000 | \$10,000 |
| Rev. from Use of Money & Prop | \$180 | \$600 | \$600 | \$- |
| TOTAL REVENUES | \$48,580 | \$45,319 | \$55,319 | \$10,000 |
| NET COUNTY COST | \$33,516 | \$51,549 | \$42,816 | \$(8,733) |
| Fund: Z70 | | | | |
| Agency: Z70 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$90,770 | \$130,110 | \$136,840 | \$6,730 |
| TOTAL ACTIVITY APPROPRIATIONS | \$90,770 | \$130,110 | \$136,840 | \$6,730 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$53,056 | \$58,262 | \$61,408 | \$3,146 |
| Service And Supplies | \$37,714 | \$71,848 | \$75,432 | \$3,584 |
| TOTAL APPROPRIATIONS: | \$90,770 | \$130,110 | \$136,840 | \$6,730 |
| REVENUES | | | | |
| Charges For Current Serv | \$47,328 | \$46,732 | \$47,329 | \$597 |
| Fines,Forfeit.,Penalties | \$478 | \$600 | \$600 | \$- |
| Miscellaneous Revenue | \$1,259 | \$2 | \$2 | \$- |

| | | | | |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|
| Other Financing Sources | \$- | \$- | \$10,000 | \$10,000 |
| Rev. from Use of Money & Prop | \$128 | \$300 | \$300 | \$- |
| TOTAL REVENUES | \$49,193 | \$47,634 | \$58,231 | \$10,597 |

| | | | | |
|------------------------|-----------------|-----------------|-----------------|------------------|
| NET COUNTY COST | \$41,577 | \$82,476 | \$78,609 | \$(3,867) |
|------------------------|-----------------|-----------------|-----------------|------------------|

Fund: Z80

Agency: Z80

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------------|-----------|-----------|-----------|---------|
| Plant Acquisition | \$152,272 | \$170,343 | \$179,492 | \$9,149 |
|-------------------|-----------|-----------|-----------|---------|

| | | | | |
|--------------------------------------|------------------|------------------|------------------|----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$152,272 | \$170,343 | \$179,492 | \$9,149 |
|--------------------------------------|------------------|------------------|------------------|----------------|

APPROPRIATIONS:

| | | | | |
|---------------|----------|----------|----------|---------|
| Other Charges | \$82,129 | \$81,054 | \$86,618 | \$5,564 |
|---------------|----------|----------|----------|---------|

| | | | | |
|----------------------|----------|----------|----------|---------|
| Service And Supplies | \$70,143 | \$89,289 | \$92,874 | \$3,585 |
|----------------------|----------|----------|----------|---------|

| | | | | |
|------------------------------|------------------|------------------|------------------|----------------|
| TOTAL APPROPRIATIONS: | \$152,272 | \$170,343 | \$179,492 | \$9,149 |
|------------------------------|------------------|------------------|------------------|----------------|

REVENUES

| | | | | |
|--------------------------|----------|----------|-----------|----------|
| Charges For Current Serv | \$88,978 | \$88,951 | \$143,856 | \$54,905 |
|--------------------------|----------|----------|-----------|----------|

| | | | | |
|--------------------------|---------|-------|-------|-----|
| Fines,Forfeit.,Penalties | \$1,664 | \$900 | \$900 | \$- |
|--------------------------|---------|-------|-------|-----|

| | | | | |
|-----------------------|---------|-----|-----|-----|
| Miscellaneous Revenue | \$1,220 | \$2 | \$2 | \$- |
|-----------------------|---------|-----|-----|-----|

| | | | | |
|-------------------------|-----|-----|-----|-----|
| Other Financing Sources | \$- | \$- | \$- | \$- |
|-------------------------|-----|-----|-----|-----|

| | | | | |
|-------------------------------|-------|---------|---------|-----|
| Rev. from Use of Money & Prop | \$274 | \$1,000 | \$1,000 | \$- |
|-------------------------------|-------|---------|---------|-----|

| | | | | |
|-----------------------|-----------------|-----------------|------------------|-----------------|
| TOTAL REVENUES | \$92,136 | \$90,853 | \$145,758 | \$54,905 |
|-----------------------|-----------------|-----------------|------------------|-----------------|

| | | | | |
|------------------------|-----------------|-----------------|-----------------|-------------------|
| NET COUNTY COST | \$60,136 | \$79,490 | \$33,734 | \$(45,756) |
|------------------------|-----------------|-----------------|-----------------|-------------------|

Fund: Z90

Agency: Z90

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------------|----------|-----------|-----------|----------|
| Plant Acquisition | \$99,785 | \$131,377 | \$143,587 | \$12,210 |
|-------------------|----------|-----------|-----------|----------|

| | | | | |
|--------------------------------------|-----------------|------------------|------------------|-----------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$99,785 | \$131,377 | \$143,587 | \$12,210 |
|--------------------------------------|-----------------|------------------|------------------|-----------------|

APPROPRIATIONS:

| | | | | |
|---------------|----------|----------|----------|---------|
| Other Charges | \$44,797 | \$47,551 | \$48,573 | \$1,022 |
|---------------|----------|----------|----------|---------|

| | | | | |
|----------------------|----------|----------|----------|----------|
| Service And Supplies | \$54,988 | \$83,826 | \$95,014 | \$11,188 |
|----------------------|----------|----------|----------|----------|

| | | | | |
|------------------------------|-----------------|------------------|------------------|-----------------|
| TOTAL APPROPRIATIONS: | \$99,785 | \$131,377 | \$143,587 | \$12,210 |
|------------------------------|-----------------|------------------|------------------|-----------------|

REVENUES

| | | | | |
|--------------------------|----------|----------|----------|-----|
| Charges For Current Serv | \$77,112 | \$77,113 | \$77,113 | \$- |
|--------------------------|----------|----------|----------|-----|

| | | | | |
|--------------------------|-------|-------|-------|-----|
| Fines,Forfeit.,Penalties | \$824 | \$800 | \$800 | \$- |
|--------------------------|-------|-------|-------|-----|

| | | | | |
|-----------------------|---------|-----|-----|-----|
| Miscellaneous Revenue | \$3,841 | \$2 | \$2 | \$- |
|-----------------------|---------|-----|-----|-----|

| | | | | |
|-------------------------|-----|-----|-----|-----|
| Other Financing Sources | \$- | \$- | \$- | \$- |
|-------------------------|-----|-----|-----|-----|

| | | | | |
|-------------------------------|-------|-------|-------|-----|
| Rev. from Use of Money & Prop | \$136 | \$200 | \$200 | \$- |
|-------------------------------|-------|-------|-------|-----|

| | | | | |
|-----------------------|-----------------|-----------------|-----------------|------------|
| TOTAL REVENUES | \$81,913 | \$78,115 | \$78,115 | \$- |
|-----------------------|-----------------|-----------------|-----------------|------------|

| | | | | |
|------------------------|-----------------|-----------------|-----------------|-----------------|
| NET COUNTY COST | \$17,872 | \$53,262 | \$65,472 | \$12,210 |
|------------------------|-----------------|-----------------|-----------------|-----------------|

Fund: Z91

Agency: Z91

| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|---|------------------------|-----------------------------|------------------------------|-----------------|
|---|------------------------|-----------------------------|------------------------------|-----------------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|-------------------|-----|----------|----------|-------|
| Plant Acquisition | \$- | \$15,644 | \$15,892 | \$248 |
|-------------------|-----|----------|----------|-------|

| | | | | |
|--------------------------------------|------------|-----------------|-----------------|--------------|
| TOTAL ACTIVITY APPROPRIATIONS | \$- | \$15,644 | \$15,892 | \$248 |
|--------------------------------------|------------|-----------------|-----------------|--------------|

APPROPRIATIONS:

| | | | | |
|---------------|-----|-----|-----|-----|
| Other Charges | \$- | \$- | \$- | \$- |
|---------------|-----|-----|-----|-----|

| | | | | |
|----------------------|-----|----------|----------|-------|
| Service And Supplies | \$- | \$15,644 | \$15,892 | \$248 |
|----------------------|-----|----------|----------|-------|

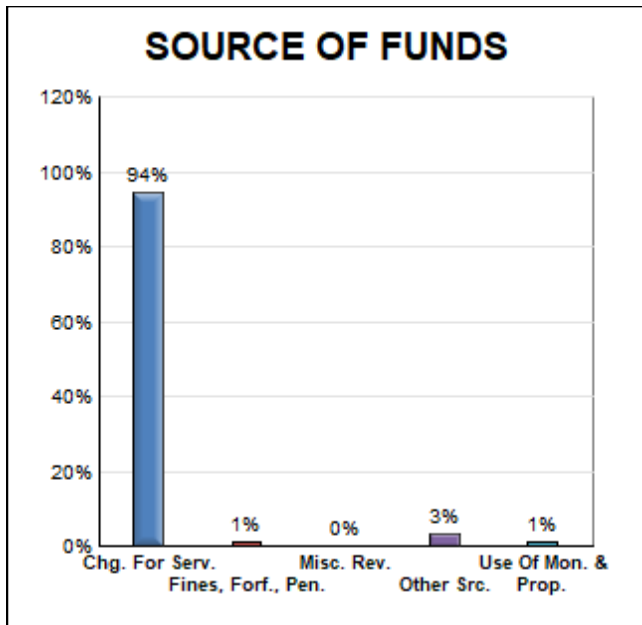
| | | | | |
|------------------------------|------------|-----------------|-----------------|--------------|
| TOTAL APPROPRIATIONS: | \$- | \$15,644 | \$15,892 | \$248 |
|------------------------------|------------|-----------------|-----------------|--------------|

REVENUES

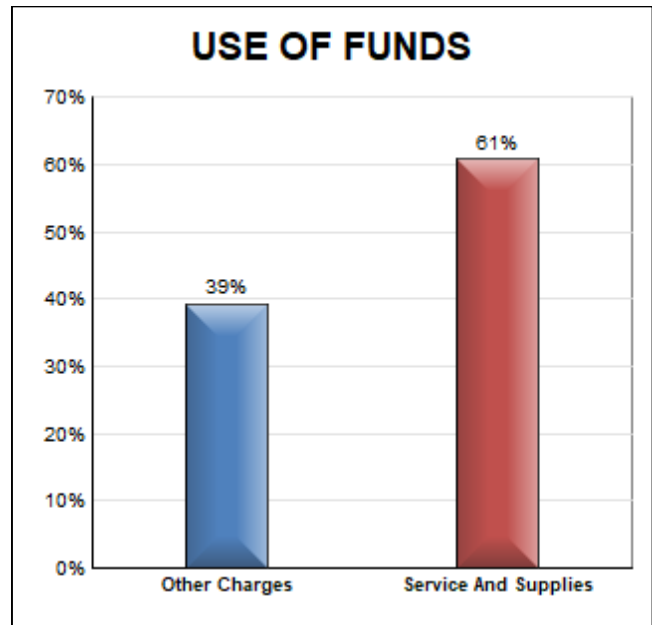
| | | | | |
|--------------------------|-------|-----|-----|-----|
| Fines,Forfeit.,Penalties | \$314 | \$- | \$- | \$- |
|--------------------------|-------|-----|-----|-----|

| | | | | |
|-------------------------------|-------|-----|-----|-----|
| Rev. from Use of Money & Prop | \$115 | \$- | \$- | \$- |
|-------------------------------|-------|-----|-----|-----|

| | | | | |
|---|------------------------|-----------------------------|------------------------------|-----------------|
| TOTAL REVENUES | \$429 | \$- | \$- | \$- |
| NET COUNTY COST | \$(429) | \$15,644 | \$15,892 | \$248 |
| Fund: Z95 | | | | |
| Agency: Z95 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$62,467 | \$68,766 | \$72,218 | \$3,452 |
| TOTAL ACTIVITY APPROPRIATIONS | \$62,467 | \$68,766 | \$72,218 | \$3,452 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$30,864 | \$30,166 | \$31,993 | \$1,827 |
| Service And Supplies | \$31,603 | \$38,600 | \$40,225 | \$1,625 |
| TOTAL APPROPRIATIONS: | \$62,467 | \$68,766 | \$72,218 | \$3,452 |
| REVENUES | | | | |
| Charges For Current Serv | \$22,278 | \$22,207 | \$22,423 | \$216 |
| Fines,Forfeit.,Penalties | \$719 | \$300 | \$300 | \$- |
| Miscellaneous Revenue | \$5 | \$2 | \$2 | \$- |
| Rev. from Use of Money & Prop | \$124 | \$200 | \$200 | \$- |
| TOTAL REVENUES | \$23,126 | \$22,709 | \$22,925 | \$216 |
| NET COUNTY COST | \$39,341 | \$46,057 | \$49,293 | \$3,236 |
| Fund: Z96 | | | | |
| Agency: Z96 | | | | |
| SUMMARY OF APPROPRIATIONS AND REVENUES | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
| ACTIVITY APPROPRIATIONS: | | | | |
| Plant Acquisition | \$98,118 | \$128,126 | \$141,048 | \$12,922 |
| TOTAL ACTIVITY APPROPRIATIONS | \$98,118 | \$128,126 | \$141,048 | \$12,922 |
| APPROPRIATIONS: | | | | |
| Other Charges | \$41,631 | \$41,942 | \$48,938 | \$6,996 |
| Service And Supplies | \$56,487 | \$86,184 | \$92,110 | \$5,926 |
| TOTAL APPROPRIATIONS: | \$98,118 | \$128,126 | \$141,048 | \$12,922 |
| REVENUES | | | | |
| Charges For Current Serv | \$46,035 | \$46,036 | \$46,036 | \$- |
| Fines,Forfeit.,Penalties | \$1,243 | \$500 | \$500 | \$- |
| Miscellaneous Revenue | \$705 | \$2 | \$2 | \$- |
| Other Financing Sources | \$- | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$141 | \$300 | \$300 | \$- |
| TOTAL REVENUES | \$48,124 | \$46,838 | \$46,838 | \$- |
| NET COUNTY COST | \$49,994 | \$81,288 | \$94,210 | \$12,922 |



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Z Funds are used to provide sewer and water systems constructed and operated as Zones of Benefit under two County Service Areas. Administered under the Resource Management Agency's Public Works Branch, Management Group 3, Special Programs, the systems serve small, unincorporated, disadvantaged communities around the County. Revenues are generated from fees collected from ratepayers in each Zone and loans from Tulare County's Revolving Fund.

Core Functions

Responsible for the safe and cost-effective management of sewer and water systems within County Service Areas Number 1 and Number 2.

Some of the Z Fund project areas have inadequate revenue to be financially self-sufficient. To support operations, these service areas require loans from the County's Revolving Fund, as established by the Board of Supervisors.

Z Fund projects have their own budgets and include:

- Z01 El Rancho Sewer Lift Station
- Z10 Delft Colony Sewer Treatment Facility
- Z11 Delft Colony Water Distribution System
- Z50 Seville Sewer Lift Station
- Z60 Tonyville Sewer Lift Station
- Z70 Tooleville Sewer Treatment Facility
- Z80 Traver Sewer Treatment Facility
- Z90 Yettem Sewer Lift Station
- Z91 Yettem Water Distribution System
- Z95 Wells Tract Water Distribution System
- Z96 Wells Tract Sewer Lift Station

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Provide an adequate and safe water supply.

- **Objective 1:** Monitor and test water and sewer systems for quality and adequacy of capacity and report findings as required to regulators and users of the system throughout FY 2022/23. **Results:** This objective was completed.
- **Objective 2:** Finalize grant agreement for Phase II of the Yettem and Seville water system consolidation project by June 2023. **Results:** This objective was completed.
- **Objective 3:** Promote water conservation efforts in water system communities throughout FY 2022/23. **Results:** This objective was completed.

Economic Well-Being

Goal 1: Attain independent financial sustainability of water and sewer systems.

- **Objective 1:** Place delinquent accounts on the County Assessors' Tax Roll by August 2022. **Results:** This objective was completed.
- **Objective 2:** Conduct rate studies in preparation for Prop 218 rate adjustments to provide financial stability for affected systems by June 2023. **Results:** This objective was completed.
- **Objective 3:** Coordinate efforts to study the potential for hydrogen sulfide (H₂S) treatment savings in Yettem and Seville Sewer systems by June 2023. **Results:** This objective was not completed. The studies are anticipated to take place in FY2023/24.

Quality of Life

Goal 1: Ensure Countywide water availability and sustainability.

- **Objective 1:** Finalize the County's appointment as Drinking Water Administrator for the East Oroquieta community by June 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Prepare system infrastructure and finances to reduce impediments to future development within the Zones of Benefit.

- **Objective 1:** Coordinate system improvements and prepare capital improvement plans for County Service Areas Numbers 1 and 2 as resources allow throughout FY 2022/23. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Safety and Security

Goal 1: Provide an adequate and safe water supply.

- **Objective 1:** Monitor and test water and sewer systems for quality and adequacy of capacity and report findings as required to regulators and users of the system throughout FY 2023/24.

Economic Well-Being

Goal 1: Attain independent financial sustainability of water and sewer systems.

- **Objective 1:** Study the potential for hydrogen sulfide (H₂S) treatment savings in Yettam and Seville Sewer systems.

Quality of Life

Goal 1: Ensure Countywide water availability and sustainability.

- **Objective 1:** Promote water conservation efforts in water system communities throughout FY 2023/24.

Budget Request

The Requested Budget represents an overall increase of \$26,872 or 2% in expenditures and an overall increase of \$75,718 or 14% in revenues when compared with the FY 2022/23 Final Budget. The \$620,302 difference between expenditures and revenues represents an increase of deficit Net Assets and the use of the County's Revolving Fund.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

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Flood Control District

Reed Schenke

Resource Management Agency Director

Fund: 771

Agency: 771

SUMMARY OF APPROPRIATIONS AND REVENUES

| | 2021/22 ACTUALS | 2022/23 FINAL BUDGET | 2023/24 CAO RECOMMEND | VARIANCE |
|--|--------------------|----------------------------|-----------------------------|----------|
|--|--------------------|----------------------------|-----------------------------|----------|

ACTIVITY APPROPRIATIONS:

| | | | | |
|--------------------------------------|------------------|--------------------|--------------------|--------------------|
| Flood Control And Soil And Wat | \$760,927 | \$6,348,141 | \$7,784,166 | \$1,436,025 |
| TOTAL ACTIVITY APPROPRIATIONS | \$760,927 | \$6,348,141 | \$7,784,166 | \$1,436,025 |

APPROPRIATIONS:

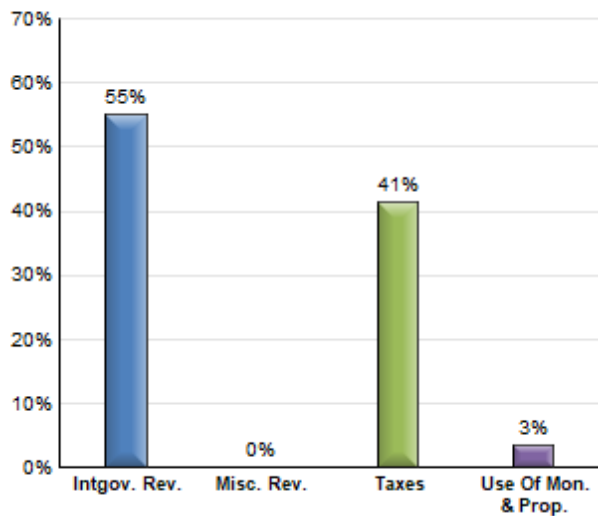
| | | | | |
|--------------------------------|------------------|--------------------|--------------------|--------------------|
| Cowcap | \$34,817 | \$28,560 | \$21,447 | \$(7,113) |
| Other Charges | \$511,480 | \$788,087 | \$817,590 | \$29,503 |
| Salaries And Employee Benefits | \$- | \$3,000 | \$3,000 | \$- |
| Service And Supplies | \$214,630 | \$5,528,494 | \$6,942,129 | \$1,413,635 |
| TOTAL APPROPRIATIONS: | \$760,927 | \$6,348,141 | \$7,784,166 | \$1,436,025 |

REVENUES

| | | | | |
|-------------------------------|------------------|------------------|--------------------|------------------|
| Intergovernmental Revenue | \$4,671 | \$3,000 | \$790,545 | \$787,545 |
| Miscellaneous Revenue | \$12,217 | \$- | \$- | \$- |
| Rev. from Use of Money & Prop | \$54,750 | \$50,000 | \$50,000 | \$- |
| Taxes | \$911,393 | \$594,125 | \$594,125 | \$- |
| TOTAL REVENUES | \$983,031 | \$647,125 | \$1,434,670 | \$787,545 |

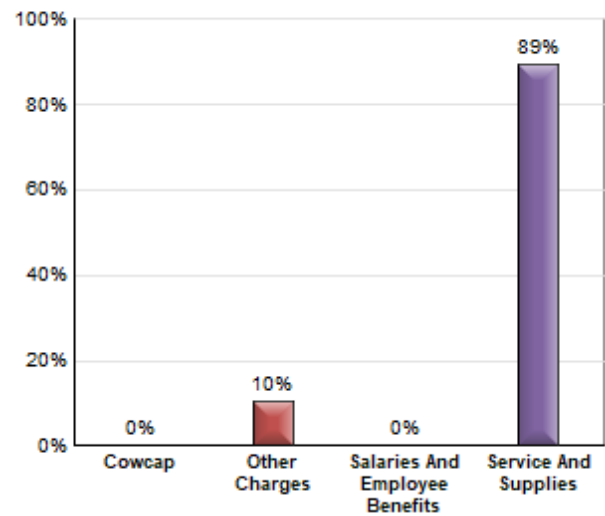
| | | | | |
|------------------------|--------------------|--------------------|--------------------|------------------|
| NET COUNTY COST | \$(222,104) | \$5,701,016 | \$6,349,496 | \$648,480 |
|------------------------|--------------------|--------------------|--------------------|------------------|

SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts
Graph totals may be + / - 1 % of actual total due to rounding

USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts
Graph totals may be + / - 1 % of actual total due to rounding

Purpose

The Tulare County Flood Control District (District) is an independent Special District. The Board of Supervisors (BOS) serves as the governing board of the District with the delegated authority given to a seven-person Flood Control Commission (FCC) appointed by the BOS. The FCC provides direction and maintains oversight of District activities and reports to the BOS. Oversight includes a review of revenues, expenditures, and projects. The District budget is approved by the BOS. The Resource Management Agency's Public Works Branch, Management Group 3 - Special Programs is responsible for the operations and management of the District.

Core Functions

- Plan, investigate, design, construct, and maintain flood control projects within the county with the goal of reducing the risk to life and property from flood damage.
- Coordinate with federal, state, and local water resource agencies and special districts to reduce the impact of flood damage caused by and utilize the inherent value of storm water.
- Administer the Federal Emergency Management Agency's National Flood Insurance Program in Tulare County areas, by providing current and accurate flood zone information, and performing flood control investigations.

Key Goals and Objectives Results in FY 2022/23

Safety and Security

Goal 1: Reduce flood hazards in Tulare County.

- **Objective 1:** Partner with a community services organization or local contractor for weed abatement and basin maintenance by June 2023. **Results:** This objective was completed.
- **Objective 2:** Expand the use of water level sensing technologies as an emergency flood warning system in coordination with other departments by June 2023. **Results:** This objective was completed.

Economic Well-Being

Goal 1: Identify opportunities to leverage Flood Control District revenue for increased project allocations.

- **Objective 1:** Research and identify potential funding sources for future flood control projects by June 2023. **Results:** This objective was completed.
- **Objective 2:** Coordinate with local water resources agencies and irrigation districts for force multiplying projects such as channel clearing by June 2023. **Results:** This objective was completed.

Quality of Life

Goal 1: Prepare for and respond to nuisance flooding during rain events.

- **Objective 1:** Hold preseason and postseason coordination meetings with stormwater resource stakeholder groups for improved efficiencies during storm response by June 2023. **Results:** This objective was completed.

Organizational Performance

Goal 1: Establish improved monitoring and reporting methodologies for flood prone locations.

- **Objective 1:** Utilize Geographic Information Systems (GIS) to accurately record information regarding flood prone areas during storm events for improved future analysis throughout FY 2022/23. **Results:** This objective was completed.
- **Objective 2:** Integrate flood control management into design considerations for all projects prepared by RMA Public Works Management Groups 1, 2 and 3 during design and implementation phases throughout FY 2022/23. **Results:** This objective was completed.

Key Goals and Objectives for FY 2023/24

Economic Well-Being

Goal 1: Identify opportunities to leverage Flood Control District revenue for increased project allocations.

- **Objective 1:** Research and identify potential funding sources for future flood control projects.
- **Objective 2:** Explore the process of updating the Master Flood Plan.

Quality of Life

Goal 1: Prepare for and respond to nuisance flooding during rain events.

- **Objective 1:** Hold preseason and postseason coordination meetings with stormwater resource stakeholder groups for improved efficiencies during storm response.

Organizational Performance

Goal 1: Maintain district facilities for functional and aesthetic purposes.

- **Objective 1:** Partner with a community services organization or local contractor for weed abatement and basin maintenance.

Budget Request

The Requested Budget represents an overall increase of \$1,436,025 or 23% in expenditures and an overall increase of \$787,545 or 122% in revenues when compared with the FY 2022/23 Final Budget. The \$6,349,496 difference between expenditures and revenues represents the use of fund balance.

Significant areas with major changes between the FY 2022/23 Final Budget and the FY 2023/24 Requested Budget are as follows:

- Services and Supplies will increase \$1,413,635 primarily based on increased fund balance budgeted for usage.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$7,113 primarily based on changes to the Plan.
- Revenue Projections will increase \$787,545 primarily based on a new storm drain grant.

County Administrator's Recommendations

This budget is recommended as submitted.

Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

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Position Summary and Status

| Fund-Dept | Department | FY 2021/22 Final Budget | FY 2022/23 Final Budget | Modified Adopted As Of 6/30/2023 | | | FY 2023/24 Requested Budget | FY 2023/24 Recommended Budget | From Final to Recommended | From 6/30/23 to Recommended |
|--------------------------|--|----------------------------|----------------------------|-------------------------------------|---------------|-----------------|-----------------------------------|-------------------------------------|---------------------------------|-----------------------------------|
| | | | | Filled FTE | Vacant FTE | Position FTE | | | | |
| 001-010 | Board Of Supervisors | 10.00 | 9.00 | 9.00 | 0.00 | 9.00 | 9.00 | 9.00 | 0.00 | 0.00 |
| 001-012 | Miscellaneous Administration | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 |
| 001-015 | Ag Commissioner/Sealer of Weights & Measures | 67.00 | 67.00 | 62.00 | 5.00 | 67.00 | 67.00 | 67.00 | 0.00 | 0.00 |
| 001-025 | Assessor/Clerk Recorder | 96.00 | 98.00 | 87.00 | 15.00 | 102.00 | 102.00 | 102.00 | 4.00 | 0.00 |
| 001-030 | Auditor-Controller/Treasurer-Tax Collector | 53.00 | 53.00 | 49.00 | 4.00 | 53.00 | 54.00 | 54.00 | 1.00 | 1.00 |
| 001-032 | Purchasing | 10.00 | 10.00 | 8.00 | 2.00 | 10.00 | 0.00 | 0.00 | (10.00) | (10.00) |
| 001-055 | Cooperative Extension | 8.00 | 8.00 | 7.00 | 1.00 | 8.00 | 8.00 | 8.00 | 0.00 | 0.00 |
| 001-080 | County Counsel | 60.65 | 61.65 | 59.00 | 2.65 | 61.65 | 62.00 | 62.00 | 0.35 | 0.35 |
| 001-085 | County Administration | 15.00 | 15.00 | 13.00 | 2.00 | 15.00 | 15.00 | 15.00 | 0.00 | 0.00 |
| 001-087 | General Services | 46.00 | 47.00 | 45.00 | 3.00 | 48.00 | 55.00 | 55.00 | 8.00 | 7.00 |
| 001-088 | Registrar of Voters | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 | 11.00 | 11.00 | 0.00 | 0.00 |
| 001-100 | District Attorney | 213.00 | 215.00 | 184.00 | 39.00 | 223.00 | 213.00 | 213.00 | (2.00) | (10.00) |
| 001-142 | Health & Human Services Agency | 2,110.50 | 2,127.00 | 1,810.00 | 319.00 | 2,129.00 | 2,130.00 | 2,130.00 | 3.00 | 1.00 |
| 001-200 | Human Resources and Development | 29.00 | 29.00 | 25.00 | 4.00 | 29.00 | 32.00 | 32.00 | 3.00 | 3.00 |
| 001-205 | Probation | 394.00 | 380.00 | 255.00 | 125.00 | 380.00 | 380.00 | 380.00 | 0.00 | 0.00 |
| 001-210 | Public Defender | 90.00 | 94.00 | 85.00 | 9.00 | 94.00 | 99.00 | 99.00 | 5.00 | 5.00 |
| 001-230 | Resource Management Agency | 76.00 | 79.00 | 74.00 | 5.00 | 79.00 | 85.00 | 85.00 | 6.00 | 6.00 |
| 001-240 | Sheriff | 849.00 | 851.00 | 700.00 | 151.00 | 851.00 | 849.00 | 849.00 | (2.00) | (2.00) |
| 001-260 | Citizens' Option for Public Safety (COPS) | 7.00 | 7.00 | 7.00 | 0.00 | 7.00 | 7.00 | 7.00 | 0.00 | 0.00 |
| 001-265 | Rural Crime Prevention | 6.00 | 6.00 | 5.00 | 1.00 | 6.00 | 5.00 | 5.00 | (1.00) | (1.00) |
| 001-280 | Juvenile Justice Crime Prevention Act | 5.00 | 5.00 | 2.00 | 3.00 | 5.00 | 5.00 | 5.00 | 0.00 | 0.00 |
| 001-810 | Miscellaneous Criminal Justice | 2.48 | 2.48 | 2.48 | 0.00 | 2.48 | 2.48 | 2.48 | 0.00 | 0.00 |
| General Fund | | 4,159.63 | 4,176.13 | 3,500.48 | 690.65 | 4,191.13 | 4,191.48 | 4,191.48 | 15.35 | 0.35 |
| | | | | | | | | | | |
| 010-145 | Library | 41.00 | 41.00 | 41.00 | 0.00 | 41.00 | 42.00 | 42.00 | 1.00 | 1.00 |
| 013-245 | Fire | (1) 127.00 | (1) 127.00 | 121.00 | 6.00 | 127.00 | (1) 130.00 | (1) 130.00 | 3.00 | 3.00 |
| 014-225 | Roads | 181.00 | 181.00 | 158.00 | 23.00 | 181.00 | 184.00 | 184.00 | 3.00 | 3.00 |
| 015-120 | Workforce Investment Board | 24.00 | 24.00 | 24.00 | 3.00 | 27.00 | 27.00 | 27.00 | 3.00 | 0.00 |
| 016-101 | Child Support Services | 129.00 | 129.00 | 110.00 | 19.00 | 129.00 | 129.00 | 129.00 | 0.00 | 0.00 |
| 030-086 | Capital Projects | 4.00 | 4.00 | 4.00 | 0.00 | 4.00 | 4.00 | 4.00 | 0.00 | 0.00 |
| 040-220 | Transit | 3.00 | 3.00 | 1.00 | 2.00 | 3.00 | 0.00 | 0.00 | (3.00) | (3.00) |
| 045-235 | Solid Waste | 51.00 | 52.00 | 49.00 | 3.00 | 52.00 | 52.00 | 52.00 | 0.00 | 0.00 |
| 066-066 | Grounds Services | 6.00 | 7.00 | 6.00 | 0.00 | 6.00 | 8.00 | 8.00 | 1.00 | 2.00 |
| 067-067 | Facilities | 52.00 | 53.00 | 43.00 | 10.00 | 53.00 | 53.00 | 53.00 | 0.00 | 0.00 |
| 068-068 | Custodial Services | 44.00 | 45.00 | 40.00 | 5.00 | 45.00 | 46.00 | 46.00 | 1.00 | 1.00 |
| 070-070 | Fleet Services | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 | 11.00 | 11.00 | 0.00 | 0.00 |
| 071-090 | Information & Communications Technology | 151.00 | 150.00 | 123.00 | 27.00 | 150.00 | 151.00 | 151.00 | 1.00 | 1.00 |
| 073-073 | Property Management | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| 074-074 | Communications | 6.00 | 6.00 | 5.00 | 1.00 | 6.00 | 6.00 | 6.00 | 0.00 | 0.00 |
| 076-076 | Mail Services | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 | 2.00 | 2.00 | 0.00 | 0.00 |
| 079-079 | Print Services | 11.00 | 11.00 | 6.00 | 5.00 | 11.00 | 11.00 | 11.00 | 0.00 | 0.00 |
| Other Funds | | 843.00 | 846.00 | 744.00 | 104.00 | 848.00 | 860.00 | 860.00 | 14.00 | 12.00 |
| | | | | | | | | | | |
| Total County Allocations | | 5,002.63 | 5,022.13 | 4,244.48 | 794.65 | 5,039.13 | 5,051.48 | 5,051.48 | 29.35 | 12.35 |

(1) - Fire allocations represent position counts versus FTE counts due to 56 hour average work week.

Total allocations are as of 6/30/23 and do not reflect any changes approved by the Board of Supervisors between 7/1/23 and the publication of this book.

For detailed personnel actions such as Adds, Deletes, and Reclassifications, please refer to budget narratives.

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Position Allocation

| JOBCODE | CLASSIFICATION TITLE | FY 2022/23 Adopted | Modified Adopted As Of 6/30/2023 | FY 2023/24 Requested | FY 2023/24 Recommended |
|---|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| 001-010 Board of Supervisors | | | | | |
| * 092832 | Board Representative III | 3.00 | 3.00 | 3.00 | 3.00 |
| 004702 | Chief of Staff Board of Supvs | 1.00 | 1.00 | 1.00 | 1.00 |
| 044802 | Supervisor, BOS-District #1 | 1.00 | 1.00 | 1.00 | 1.00 |
| 044902 | Supervisor, BOS-District #2 | 1.00 | 1.00 | 1.00 | 1.00 |
| 045002 | Supervisor, BOS-District #3 | 1.00 | 1.00 | 1.00 | 1.00 |
| 045102 | Supervisor, BOS-District #4 | 1.00 | 1.00 | 1.00 | 1.00 |
| 045202 | Supervisor, BOS-District #5 | 1.00 | 1.00 | 1.00 | 1.00 |
| Board of Supervisors Total | | 9.00 | 9.00 | 9.00 | 9.00 |
| 001-012 Miscellaneous Administration | | | | | |
| 012602 | County Librarian | 1.00 | 1.00 | 1.00 | 1.00 |
| Miscellaneous Administration Total | | 1.00 | 1.00 | 1.00 | 1.00 |
| 001-015 Agricultural Commissioner/Sealer of Weights and Measures | | | | | |
| * 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| 000300 | Administrative Aide | 3.00 | 3.00 | 3.00 | 3.00 |
| * 000830 | Ag & Stds Inspector III | 47.00 | 47.00 | 47.00 | 47.00 |
| 000940 | Ag & Stds Inspector IV | 4.00 | 4.00 | 4.00 | 4.00 |
| 001002 | Agricultural Comm/Sealer | 1.00 | 1.00 | 1.00 | 1.00 |
| 014600 | Agricultural Enforcement Offcr | 1.00 | 1.00 | 1.00 | 1.00 |
| 001100 | Agricultural Pest Mgt Spec | 1.00 | 1.00 | 1.00 | 1.00 |
| 002600 | Assist Agriculture Com/Sealer | 1.00 | 1.00 | 1.00 | 1.00 |
| 000650 | Department Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| 014500 | Deputy Ag Commissioner/Sealer | 4.00 | 4.00 | 4.00 | 4.00 |
| * 033330 | Office Assistant | 3.00 | 3.00 | 3.00 | 3.00 |
| Agricultural Commissioner/Sealer of Weights and Measures Total | | 67.00 | 67.00 | 67.00 | 67.00 |
| 001-025 Assessor/Clerk-Recorder | | | | | |
| 000233 | Accountant III-K | 1.00 | 1.00 | 1.00 | 1.00 |
| 000640 | Administrative Secretary | 0.00 | 0.00 | 1.00 | 1.00 |
| 094000 | Analyst-Assessor's System | 1.00 | 1.00 | 1.00 | 1.00 |
| 035120 | Analyst-Dept Human Rscs II | 1.00 | 1.00 | 1.00 | 1.00 |
| ** 002110 | Appraiser I | 1.00 | 0.00 | 0.00 | 0.00 |
| * 002120 | Appraiser II | 12.00 | 12.00 | 12.00 | 12.00 |
| 002230 | Appraiser III | 11.00 | 10.00 | 10.00 | 10.00 |
| 002340 | Appraiser IV | 4.00 | 5.00 | 5.00 | 5.00 |
| 003207 | Assessment Services Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 006910 | Assessment Technician I | 0.00 | 6.00 | 6.00 | 6.00 |
| 006920 | Assessment Technician II | 0.00 | 11.00 | 11.00 | 11.00 |
| 006930 | Assessment Technician III | 0.00 | 2.00 | 2.00 | 2.00 |
| 006970 | Assessment Technician, Supv | 0.00 | 2.00 | 2.00 | 2.00 |
| 003202 | Assist County Assessor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 005210 | Auditor-Appraiser I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 005330 | Auditor-Appraiser III | 4.00 | 5.00 | 5.00 | 5.00 |
| 005340 | Auditor-Appraiser IV | 2.00 | 1.00 | 1.00 | 1.00 |
| * 083620 | Cadastral GIS Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 083630 | Cadastral GIS Technician III | 5.00 | 4.00 | 4.00 | 4.00 |
| 006500 | Cadastral Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| 006800 | Chief Appraiser | 1.00 | 1.00 | 1.00 | 1.00 |
| 006900 | Chief Assessment Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| 007000 | Chief Auditor-Appraiser | 1.00 | 1.00 | 1.00 | 1.00 |
| 070500 | Chief Cadastral Mapper | 0.00 | 1.00 | 1.00 | 1.00 |
| 007300 | Chief Deputy Clk-Recorder | 1.00 | 1.00 | 1.00 | 1.00 |
| 070600 | Chief of Property Transfers | 0.00 | 1.00 | 1.00 | 1.00 |
| 042800 | Chief Records Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| 072200 | Clerk Recorder Manager | 0.00 | 1.00 | 1.00 | 1.00 |
| 012302 | County Assessor/Clerk-Recorder | 1.00 | 1.00 | 1.00 | 1.00 |
| 033333 | Office Assistant-K | 1.00 | 1.00 | 0.00 | 0.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| 047220 | Systems & Procedures Ana II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 027710 | Title & Admin Technician I | 26.00 | 8.00 | 8.00 | 8.00 |
| * 027720 | Title & Admin Technician II | 11.00 | 14.00 | 14.00 | 14.00 |
| 046400 | Title & Admin Technician Supv | 5.00 | 2.00 | 2.00 | 2.00 |
| Assessor/Clerk-Recorder Total | | 98.00 | 102.00 | 102.00 | 102.00 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Position Allocation

| JOBCODE | CLASSIFICATION TITLE | FY 2022/23 Adopted | Modified Adopted As Of 6/30/2023 | FY 2023/24 Requested | FY 2023/24 Recommended |
|---|---------------------------------|-----------------------|--|-------------------------|---------------------------|
| 001-030 Auditor-Controller/Treasurer-Tax Collector | | | | | |
| * 026230 | Accountant Auditor III | 4.00 | 4.00 | 4.00 | 4.00 |
| 026240 | Accountant Auditor IV | 3.00 | 3.00 | 3.00 | 3.00 |
| * 000220 | Accountant II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 000230 | Accountant III | 6.00 | 6.00 | 5.00 | 5.00 |
| 000233 | Accountant III-K | 1.00 | 1.00 | 1.00 | 1.00 |
| 005100 | Analyst-Property Tax System | 2.00 | 2.00 | 2.00 | 2.00 |
| 003302 | Assist County Auditor-Contrler | 1.00 | 1.00 | 1.00 | 1.00 |
| 089402 | Assistant Treas/TaxColl | 1.00 | 1.00 | 1.00 | 1.00 |
| 012402 | Auditor-Control\Treas-Tax Coll | 1.00 | 1.00 | 1.00 | 1.00 |
| 006700 | Chief Accountant-Prperty Taxes | 1.00 | 1.00 | 1.00 | 1.00 |
| 026202 | Chief Financial Reprtn&Audit | 1.00 | 1.00 | 1.00 | 1.00 |
| 089500 | Chief Investment Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| 080200 | Chief Payroll Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 008000 | Chief Revenue Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| 097400 | Chief of Accounting Systems | 1.00 | 1.00 | 1.00 | 1.00 |
| * 047330 | Collector-Tax Programs III | 4.00 | 4.00 | 4.00 | 4.00 |
| 047350 | Collector-Tax Programs Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| * 074820 | County Financial Technich II | 5.00 | 5.00 | 0.00 | 0.00 |
| * 074830 | County Financial Technich III | 9.00 | 9.00 | 12.00 | 12.00 |
| 074807 | County Financial Technician Sup | 0.00 | 0.00 | 2.00 | 2.00 |
| 034230 | Payroll Technician III | 4.00 | 4.00 | 4.00 | 4.00 |
| 050210 | Personnel Services Officer I | 1.00 | 1.00 | 1.00 | 1.00 |
| 089700 | Principal Investment Officer | 0.00 | 0.00 | 1.00 | 1.00 |
| * 000620 | Secretary II | 1.00 | 1.00 | 1.00 | 1.00 |
| 047300 | Tax Collections Supervisor | 0.00 | 0.00 | 1.00 | 1.00 |
| 009700 | Tax Collector Division Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Auditor-Controller/Treasurer-Tax Collector Total | | 53.00 | 53.00 | 54.00 | 54.00 |
| 001-032 Purchasing | | | | | |
| 081620 | Procurement Specialist II | 2.00 | 2.00 | 0.00 | 0.00 |
| 081630 | Procurement Specialist III | 1.00 | 1.00 | 0.00 | 0.00 |
| 081600 | Procurement Specialist, Supv | 1.00 | 1.00 | 0.00 | 0.00 |
| 000920 | Procurement Technician | 3.00 | 3.00 | 0.00 | 0.00 |
| 051000 | Purchasing Manager | 1.00 | 1.00 | 0.00 | 0.00 |
| * 044620 | Stock Clerk | 1.00 | 0.00 | 0.00 | 0.00 |
| 028500 | Surplus Store Clerk | 1.00 | 1.00 | 0.00 | 0.00 |
| 028507 | Surplus Store Supervisor | 0.00 | 1.00 | 0.00 | 0.00 |
| Purchasing Total | | 10.00 | 10.00 | 0.00 | 0.00 |
| 001-055 Cooperative Extension | | | | | |
| 098000 | 4H Community Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000720 | Administrative Svs Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001220 | Agricultural Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| 095700 | Community Program Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| * 033330 | Office Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| * 033340 | Office Assistant Lead | 2.00 | 2.00 | 2.00 | 2.00 |
| * 000630 | Secretary III | 1.00 | 1.00 | 1.00 | 1.00 |
| Cooperative Extension Total | | 8.00 | 8.00 | 8.00 | 8.00 |
| 001-080 County Counsel | | | | | |
| * 041532 | Account Clerk Senior K | 1.00 | 1.00 | 1.00 | 1.00 |
| 000233 | Accountant III-K | 1.00 | 1.00 | 1.00 | 1.00 |
| 004930 | Analyst-Risk Management III | 6.00 | 6.00 | 6.00 | 6.00 |
| 004940 | Analyst-Risk Management, Supv | 2.00 | 0.00 | 0.00 | 0.00 |
| * 004852 | Attorney, Civil V-N | 17.65 | 17.65 | 18.00 | 18.00 |
| 007422 | Chief Deputy Co Cnsl-CPS | 1.00 | 1.00 | 1.00 | 1.00 |
| 007472 | Chief Deputy Co Cnsl-Hearing | 1.00 | 1.00 | 1.00 | 1.00 |
| 007432 | Chief Deputy Co Cnsl-Land/Jus | 1.00 | 1.00 | 1.00 | 1.00 |
| 007462 | Chief Deputy Co Cnsl-Litigate | 1.00 | 1.00 | 1.00 | 1.00 |
| 007442 | Chief Deputy Co Cnsl-Pers | 1.00 | 1.00 | 1.00 | 1.00 |
| * 058530 | Civil Office Assistant Lead | 4.00 | 4.00 | 7.00 | 7.00 |
| 058531 | Civil Office Assistant Lead B | 4.00 | 4.00 | 1.00 | 1.00 |
| 058400 | Civil Office Assisnt-Supv | 2.00 | 2.00 | 2.00 | 2.00 |
| 012502 | County Counsel | 1.00 | 1.00 | 1.00 | 1.00 |
| 040902 | Deputy Risk Manager | 0.00 | 2.00 | 2.00 | 2.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 027901 | Legal Office Manager -Civil -B | 1.00 | 1.00 | 1.00 | 1.00 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Position Allocation

| JOBCODE | CLASSIFICATION TITLE | FY 2022/23 Adopted | Modified Adopted As Of 6/30/2023 | FY 2023/24 Requested | FY 2023/24 Recommended |
|--------------------------------------|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| 074900 | Legal Services Specialist | 3.00 | 3.00 | 3.00 | 3.00 |
| * 074933 | Paralegal III K | 6.00 | 6.00 | 7.00 | 7.00 |
| 074934 | Paralegal III K B | 1.00 | 1.00 | 0.00 | 0.00 |
| 087122 | Payroll Clerk II - K | 1.00 | 1.00 | 1.00 | 1.00 |
| * 084420 | Risk Management Technician II | 4.00 | 4.00 | 4.00 | 4.00 |
| 040602 | Risk Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| County Counsel Total | | 61.65 | 61.65 | 62.00 | 62.00 |
| 001-085 County Administration | | | | | |
| 000303 | Administrative Aide - K | 1.00 | 1.00 | 1.00 | 1.00 |
| * 085102 | Administrative Analyst, Prncpl | 1.00 | 1.00 | 0.00 | 0.00 |
| * 085100 | Administrative Analyst, Senior | 4.00 | 4.00 | 0.00 | 0.00 |
| 001830 | Analyst-Staff Services III | 0.00 | 0.00 | 1.00 | 1.00 |
| 080502 | Assist County Admin Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| * 080600 | Budget Technician | 1.00 | 1.00 | 0.00 | 0.00 |
| 080330 | CAO Analyst III | 0.00 | 0.00 | 4.00 | 4.00 |
| 080340 | CAO Analyst, Principal | 0.00 | 0.00 | 1.00 | 1.00 |
| 007102 | Chief Clerk, Brd of Supvs | 1.00 | 1.00 | 1.00 | 1.00 |
| 012202 | County Administrative Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| * 014820 | Deputy Clerk II-Brd of Supvs | 2.00 | 2.00 | 2.00 | 2.00 |
| * 014830 | Deputy Clerk III - Brd of Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 029400 | Executive Assitant to CAO | 1.00 | 1.00 | 1.00 | 1.00 |
| * 033343 | Office Assistant Lead-K | 1.00 | 1.00 | 1.00 | 1.00 |
| County Administration Total | | 15.00 | 15.00 | 15.00 | 15.00 |
| 001-087 General Services | | | | | |
| * 041500 | Account Clerk | 4.00 | 4.00 | 4.00 | 4.00 |
| * 041530 | Account Clerk Senior | 1.00 | 1.00 | 1.00 | 1.00 |
| 035500 | Account Clerk-Principal | 2.00 | 2.00 | 2.00 | 2.00 |
| * 000220 | Accountant II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| 000300 | Administrative Aide | 2.00 | 2.00 | 1.00 | 1.00 |
| * 000720 | Administrative Svs Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001830 | Analyst-Staff Services III | 3.00 | 3.00 | 3.00 | 3.00 |
| 001834 | Analyst-Staff Services, Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 023310 | Community Outreach Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| 058100 | County Museum Curator | 1.00 | 1.00 | 1.00 | 1.00 |
| 000650 | Department Secretary | 0.00 | 0.00 | 1.00 | 1.00 |
| 000651 | Department Secretary B | 1.00 | 1.00 | 0.00 | 0.00 |
| 000304 | Dept Human Rescs Admin Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 088222 | Gen Svs Agency Deputy Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 088122 | General Svs Agency Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 029930 | Maintenance Worker III | 1.00 | 1.00 | 1.00 | 1.00 |
| 058900 | Museum Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| 033330 | Office Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| 033334 | Office Assistant K-B | 1.00 | 1.00 | 1.00 | 1.00 |
| 070502 | Parks & Grounds Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 033700 | Parks & Grounds Operations Sup | 1.00 | 1.00 | 1.00 | 1.00 |
| 033800 | Parks & Grounds Worker | 6.00 | 7.00 | 8.00 | 8.00 |
| 042700 | Parks & Grounds Worker-Senior | 6.00 | 6.00 | 6.00 | 6.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| 050320 | Personnel Services Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| 081620 | Procurement Specialist II | 0.00 | 0.00 | 2.00 | 2.00 |
| 081630 | Procurement Specialist III | 0.00 | 0.00 | 1.00 | 1.00 |
| 081600 | Procurement Specialist, Supv | 0.00 | 0.00 | 1.00 | 1.00 |
| 000920 | Procurement Technician | 0.00 | 0.00 | 3.00 | 3.00 |
| 076502 | Property Manager | 1.00 | 1.00 | 0.00 | 0.00 |
| 076530 | Property Specialist III | 2.00 | 2.00 | 0.00 | 0.00 |
| 051000 | Purchasing Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| 028500 | Surplus Store Clerk | 0.00 | 0.00 | 1.00 | 1.00 |
| 028507 | Surplus Store Supervisor | 0.00 | 0.00 | 1.00 | 1.00 |
| 048300 | Tree Maintenance Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| General Services Total | | 47.00 | 48.00 | 55.00 | 55.00 |
| 001-088 Registrar of Voters | | | | | |
| * 000220 | Accountant II | 1.00 | 1.00 | 1.00 | 1.00 |
| 000650 | Department Secretary | 1.00 | 1.00 | 1.00 | 1.00 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Position Allocation

| JOBCODE | CLASSIFICATION TITLE | FY 2022/23 Adopted | Modified Adopted As Of 6/30/2023 | FY 2023/24 Requested | FY 2023/24 Recommended |
|---|--|--------------------|----------------------------------|----------------------|------------------------|
| * 019330 | Election Clerk Senior | 4.00 | 4.00 | 4.00 | 4.00 |
| 085200 | Elections Program Coordinator | 2.00 | 2.00 | 2.00 | 2.00 |
| 019400 | Elections Technical Analyst | 1.00 | 1.00 | 1.00 | 1.00 |
| 099020 | IT Systems and Procedure An II | 1.00 | 1.00 | 1.00 | 1.00 |
| 059202 | Registrar of Voters | 1.00 | 1.00 | 1.00 | 1.00 |
| Registrar of Voters Total | | 11.00 | 11.00 | 11.00 | 11.00 |
| 001-100 District Attorney | | | | | |
| * 041530 | Account Clerk Senior | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000220 | Accountant II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| 000300 | Administrative Aide | 2.00 | 2.00 | 2.00 | 2.00 |
| 000640 | Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| 035120 | Analyst-Dept Human Rscs II | 1.00 | 0.00 | 0.00 | 0.00 |
| 035030 | Analyst-Dept Human Rscs III | 0.00 | 1.00 | 1.00 | 1.00 |
| 003000 | Assist Chief Investigator-DA | 2.00 | 2.00 | 2.00 | 2.00 |
| 003402 | Assist District Attorney | 2.00 | 10.00 | 10.00 | 10.00 |
| * 004922 | Attorney, DA/PD II-N | 2.00 | 2.00 | 2.00 | 2.00 |
| 005042 | Attorney, DA/PD IV-N | 1.00 | 1.00 | 1.00 | 1.00 |
| * 005052 | Attorney-Senior, DA/ PD | 50.00 | 50.00 | 41.00 | 41.00 |
| 045500 | Attorney-Supv | 1.00 | 1.00 | 0.00 | 0.00 |
| 045502 | Attorney-Supv-N | 9.00 | 9.00 | 9.00 | 9.00 |
| 033402 | Chief Deputy District Attorney | 1.00 | 3.00 | 3.00 | 3.00 |
| 007800 | Chief Investigator-Dist Atty | 1.00 | 1.00 | 1.00 | 1.00 |
| 008200 | Child Interview Specialist | 2.00 | 2.00 | 2.00 | 2.00 |
| 023400 | Communications Manager | 0.00 | 1.00 | 1.00 | 1.00 |
| 077800 | DA Grants & Program Coordinato | 1.00 | 1.00 | 1.00 | 1.00 |
| 025000 | District Attorney - Investigative Sergeant | 0.00 | 0.00 | 4.00 | 4.00 |
| 047000 | District Attorney - Welfare Investigative Sergeant | 0.00 | 0.00 | 1.00 | 1.00 |
| 031420 | Digital Forensic Analyst II | 1.00 | 1.00 | 1.00 | 1.00 |
| 016402 | District Attorney | 1.00 | 1.00 | 1.00 | 1.00 |
| 096020 | Field Evidence Technician II | 0.00 | 1.00 | 1.00 | 1.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 087720 | Graphics Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| 087730 | Graphics Specialist,Senior- DA | 1.00 | 1.00 | 1.00 | 1.00 |
| 093920 | Investigative Auditor II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 086020 | Investigative Technician II | 13.00 | 13.00 | 13.00 | 13.00 |
| 025400 | Investigator Aide | 7.00 | 7.00 | 7.00 | 7.00 |
| 025700 | Investigator-Child Support | 1.00 | 1.00 | 1.00 | 1.00 |
| 025600 | Investigator-District Attorney | 16.00 | 16.00 | 16.00 | 16.00 |
| 025000 | Investigator-District Atty,Sup | 4.00 | 4.00 | 0.00 | 0.00 |
| 025601 | Investigator-District Atty-B | 6.00 | 6.00 | 6.00 | 6.00 |
| 049800 | Investigator-Welfare | 7.00 | 7.00 | 7.00 | 7.00 |
| 047000 | Investigator-Welfare, Supv | 1.00 | 1.00 | 0.00 | 0.00 |
| 049801 | Investigator-Welfare-B | 1.00 | 1.00 | 1.00 | 1.00 |
| 015920 | IT Business Intell Developr II | 1.00 | 1.00 | 1.00 | 1.00 |
| 097920 | IT Desktop Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| 015102 | IT Project Manager - DA | 1.00 | 1.00 | 1.00 | 1.00 |
| 004900 | Law Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| * 027830 | Legal Office Assistant | 27.00 | 26.00 | 26.00 | 26.00 |
| 027840 | Legal Office Assistant Lead | 4.00 | 4.00 | 4.00 | 4.00 |
| 046500 | Legal Office Assistant-Supv | 4.00 | 4.00 | 4.00 | 4.00 |
| * 028300 | Legal Secretary III | 1.00 | 1.00 | 1.00 | 1.00 |
| 071800 | Media Specialist I | 1.00 | 0.00 | 0.00 | 0.00 |
| 071820 | Media Specialist II | 1.00 | 0.00 | 0.00 | 0.00 |
| * 074920 | Paralegal II | 2.00 | 2.00 | 2.00 | 2.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| 049300 | Program Mgr, District Attorney | 1.00 | 1.00 | 1.00 | 1.00 |
| 095800 | Prosecution Assistant | 7.00 | 7.00 | 7.00 | 7.00 |
| 085400 | Subpoena Services Supervisor | 2.00 | 2.00 | 2.00 | 2.00 |
| 047110 | Systems & Procedures Ana I | 1.00 | 1.00 | 1.00 | 1.00 |
| 049430 | Victim Witness Worker III | 15.00 | 14.00 | 14.00 | 14.00 |
| 091400 | Victim Witness Worker-Supv | 2.00 | 2.00 | 2.00 | 2.00 |
| District Attorney Total | | 215.00 | 223.00 | 213.00 | 213.00 |
| 001-142 Health and Human Services Agency | | | | | |
| * 041500 | Account Clerk | 5.00 | 5.00 | 5.00 | 5.00 |
| * 041530 | Account Clerk Senior | 20.00 | 20.00 | 20.00 | 20.00 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Position Allocation

| JOBCODE | CLASSIFICATION TITLE | FY 2022/23 Adopted | Modified Adopted As Of 6/30/2023 | FY 2023/24 Requested | FY 2023/24 Recommended |
|----------|-----------------------------------|-----------------------|--|-------------------------|---------------------------|
| 035500 | Account Clerk-Principal | 6.00 | 6.00 | 6.00 | 6.00 |
| * 000220 | Accountant II | 10.00 | 10.00 | 10.00 | 10.00 |
| * 000230 | Accountant III | 9.00 | 9.00 | 9.00 | 9.00 |
| 000300 | Administrative Aide | 19.00 | 19.00 | 19.00 | 19.00 |
| 000640 | Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| * 071002 | Administrative Specialist I | 7.00 | 7.00 | 7.00 | 7.00 |
| * 071020 | Administrative Specialist II | 41.00 | 41.00 | 41.00 | 41.00 |
| * 000720 | Administrative Svs Officer II | 1.00 | 2.00 | 3.00 | 3.00 |
| 000730 | Administrative Svs Officer III | 5.00 | 4.00 | 4.00 | 4.00 |
| 099400 | Aging Services Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001520 | Alcohol & Drug Specialist II | 17.00 | 17.00 | 0.00 | 0.00 |
| 035120 | Analyst-Dept Human Rscs II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 035030 | Analyst-Dept Human Rscs III | 4.00 | 4.00 | 4.00 | 4.00 |
| * 001820 | Analyst-Staff Services II | 3.00 | 3.00 | 3.00 | 3.00 |
| 001823 | Analyst-Staff Services II K | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001830 | Analyst-Staff Services III | 24.00 | 24.00 | 24.00 | 24.00 |
| * 021710 | Animal Care Specialist I | 2.00 | 2.00 | 2.00 | 2.00 |
| * 021720 | Animal Care Specialist II | 2.00 | 2.00 | 2.00 | 2.00 |
| 021780 | Animal Care Specialist, Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 021740 | Animal Care Technician | 3.00 | 3.00 | 3.00 | 3.00 |
| * 077020 | Animal Control Officer II | 3.00 | 3.00 | 3.00 | 3.00 |
| * 077030 | Animal Control Officer III | 1.00 | 1.00 | 1.00 | 1.00 |
| 077000 | Animal Control Officer, Supv | 2.00 | 2.00 | 2.00 | 2.00 |
| 078900 | Animal Services Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| 078922 | Animal Services Operation Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 078910 | Animal Services Technician | 2.00 | 2.00 | 2.00 | 2.00 |
| 004602 | Assoc HHS Agency Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 078100 | Budget Officer | 5.00 | 5.00 | 5.00 | 5.00 |
| 091030 | Chief Deputy Public Guardian | 1.00 | 1.00 | 1.00 | 1.00 |
| 037400 | Chief Forensic Psychologist | 1.00 | 1.00 | 1.00 | 1.00 |
| 007500 | Child Wel Svs Pol & Prog Spec | 8.00 | 8.00 | 8.00 | 8.00 |
| 001500 | Child Wel Svs Stat Resrch Anl | 1.00 | 1.00 | 1.00 | 1.00 |
| 081900 | Child Welf Svs Family Advocate | 1.00 | 1.00 | 1.00 | 1.00 |
| 099300 | Child Welfare Service Mgr | 6.00 | 6.00 | 6.00 | 6.00 |
| 080100 | Child Welfare Service Supv | 20.00 | 20.00 | 20.00 | 20.00 |
| 008700 | Children Services Worker | 10.00 | 10.00 | 10.00 | 10.00 |
| 084600 | Children's Services Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| 071100 | Client Advocate | 2.00 | 2.00 | 2.00 | 2.00 |
| 071101 | Client Advocate-B | 1.00 | 1.00 | 1.00 | 1.00 |
| 011400 | Clinic Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| 009420 | Clinic Manager II | 1.00 | 1.00 | 1.00 | 1.00 |
| 099302 | Clinic Operations Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 005700 | Coding Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| 010100 | Communicable Disease Investgr | 4.00 | 4.00 | 4.00 | 4.00 |
| 010900 | Community Educ Specialist | 2.00 | 2.00 | 2.00 | 2.00 |
| 011000 | Community Health Technician | 9.00 | 9.00 | 9.00 | 9.00 |
| 011010 | Community Health Worker | 4.00 | 4.00 | 4.00 | 4.00 |
| 023400 | Communications Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 016200 | Compliance Specialist | 2.00 | 2.00 | 2.00 | 2.00 |
| 016220 | Compliance Specialist - Lead | 1.00 | 1.00 | 1.00 | 1.00 |
| 075610 | Contact Tracer | 3.00 | 3.00 | 2.00 | 2.00 |
| * 012020 | Cook | 1.00 | 1.00 | 1.00 | 1.00 |
| 071200 | Crisis Service Worker | 18.00 | 18.00 | 18.00 | 18.00 |
| * 013820 | Custodial Worker | 2.00 | 2.00 | 2.00 | 2.00 |
| * 014120 | Dairy Inspector II | 4.00 | 4.00 | 4.00 | 4.00 |
| 014230 | Dairy Inspector III | 2.00 | 2.00 | 2.00 | 2.00 |
| 077102 | Dep HHS Dir Ment Hlth Clin Svs | 1.00 | 1.00 | 1.00 | 1.00 |
| 072232 | Dep HHS Dir Mental Health | 1.00 | 1.00 | 1.00 | 1.00 |
| 072222 | Dep HHS Dir- Public Health Ops | 1.00 | 1.00 | 1.00 | 1.00 |
| 081800 | Dep HHS Dir-PH Nursing&PrevSrv | 1.00 | 1.00 | 1.00 | 1.00 |
| 000650 | Department Secretary | 4.00 | 4.00 | 5.00 | 5.00 |
| 057720 | Dept HR Training Officer II | 4.00 | 4.00 | 4.00 | 4.00 |
| 000304 | Dept Human Rescs Admin Aide | 13.00 | 13.00 | 13.00 | 13.00 |
| 062902 | Deputy HHS Dir Adult Svs/PG | 1.00 | 1.00 | 1.00 | 1.00 |
| 060802 | Deputy HHS Dir Human Resources | 1.00 | 1.00 | 1.00 | 1.00 |
| 004327 | Deputy HHS Dir Integrated Svs | 1.00 | 1.00 | 1.00 | 1.00 |
| 048902 | Deputy HHS Dir-AdminPrograms | 1.00 | 1.00 | 1.00 | 1.00 |
| 072302 | Deputy HHS Dir-Child Welf Svc | 1.00 | 1.00 | 1.00 | 1.00 |

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Position Allocation

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|----------|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| 087602 | Deputy HHS Dir-TulareWorks | 1.00 | 1.00 | 1.00 | 1.00 |
| 021102 | Deputy HHS Director Env Health | 1.00 | 1.00 | 1.00 | 1.00 |
| 015710 | Dietitian I | 0.00 | 1.00 | 1.00 | 1.00 |
| 023802 | Dir of Fiscal Operations-HHSA | 1.00 | 1.00 | 1.00 | 1.00 |
| 003902 | Dir of Human Services-HHSA | 1.00 | 1.00 | 1.00 | 1.00 |
| 072102 | Dir of Mental Health-HHSA | 1.00 | 1.00 | 1.00 | 1.00 |
| 072002 | Dir of Public Health | 1.00 | 1.00 | 1.00 | 1.00 |
| 016300 | Director,Public Health Lab | 1.00 | 1.00 | 1.00 | 1.00 |
| 097002 | Div Mgr HHS - Animal Services | 1.00 | 1.00 | 1.00 | 1.00 |
| 062302 | Div Mgr HHS Child Welfare Svs | 2.00 | 2.00 | 2.00 | 2.00 |
| 061002 | Div Mgr HHS Fiscal Operations | 2.00 | 2.00 | 2.00 | 2.00 |
| 023200 | Div Mgr HHS Mental Health | 2.00 | 2.00 | 2.00 | 2.00 |
| 016802 | Div Mgr HHS-Self Sufficiency | 3.00 | 3.00 | 3.00 | 3.00 |
| 016800 | Division Manager HHS - PH | 1.00 | 1.00 | 1.00 | 1.00 |
| 069600 | Electronic Health Rec Spc,Supv | 3.00 | 3.00 | 3.00 | 3.00 |
| 069400 | Electronic Health Records Mgr | 1.00 | 1.00 | 1.00 | 1.00 |
| 069500 | Electronic Health Records Spec | 7.00 | 7.00 | 7.00 | 7.00 |
| 095900 | Emergency Svs Specialist I | 1.00 | 1.00 | 1.00 | 1.00 |
| 095920 | Emergency Svs Specialist II | 3.00 | 3.00 | 3.00 | 3.00 |
| 020110 | Enviromental Health HHW Tech | 1.00 | 1.00 | 1.00 | 1.00 |
| * 020620 | Environmental Health Aide | 3.00 | 3.00 | 3.00 | 3.00 |
| 021400 | Environmental Health Scientist | 0.00 | 0.00 | 2.00 | 2.00 |
| * 020720 | Environmental Health Spec II | 14.00 | 14.00 | 12.00 | 12.00 |
| * 020830 | Environmental Health Spec III | 10.00 | 10.00 | 10.00 | 10.00 |
| 020940 | Environmental Health Supervisr | 4.00 | 4.00 | 4.00 | 4.00 |
| 021000 | Environmental Quality Coordntr | 1.00 | 1.00 | 1.00 | 1.00 |
| 091700 | Environmental Quality Spec | 1.00 | 1.00 | 1.00 | 1.00 |
| 099800 | Epidemiologist | 2.00 | 2.00 | 2.00 | 2.00 |
| 097700 | Epidemiologist, Senior | 1.00 | 1.00 | 1.00 | 1.00 |
| 099320 | Family Advocate Mgr | 1.00 | 1.00 | 1.00 | 1.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 087720 | Graphics Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| 073202 | HHS County Health Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| 023702 | HHS Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 073322 | HHS Dpty County Health Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| 001600 | HHS Human Resources Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 073222 | HHS Medical Director-MH | 1.00 | 1.00 | 1.00 | 1.00 |
| 073212 | HHS Medical Director-Prim Care | 1.00 | 1.00 | 1.00 | 1.00 |
| 071510 | HHS Unit Manager | 9.00 | 9.00 | 9.00 | 9.00 |
| 071540 | HHS Unit Manager I-CalWorks | 12.00 | 12.00 | 12.00 | 12.00 |
| * 031220 | HHSA Collector Investigator II | 5.00 | 5.00 | 5.00 | 5.00 |
| 005800 | HHSA Facility&Proprty Spec | 2.00 | 2.00 | 2.00 | 2.00 |
| 082200 | HHSA Logistics Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 086700 | HHSA Storage Facility Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 024000 | Health Aide | 3.00 | 3.00 | 2.00 | 2.00 |
| 024100 | Health Education Assistant | 13.00 | 13.00 | 13.00 | 13.00 |
| 024200 | Health Education Specialist | 20.00 | 20.00 | 20.00 | 20.00 |
| 024300 | Health Program Assistant | 7.00 | 7.00 | 6.00 | 6.00 |
| 099700 | Health Services Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 026302 | HomelessInitiativesProgCoordin | 1.00 | 1.00 | 1.00 | 1.00 |
| 087820 | IHSS Program Specialist II | 1.00 | 1.00 | 1.00 | 1.00 |
| 078202 | Inpatient Clinical Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 027220 | Laboratory Assistant | 3.00 | 3.00 | 3.00 | 3.00 |
| 027230 | Laboratory Assistant Lead | 1.00 | 1.00 | 1.00 | 1.00 |
| 027202 | Laboratory Support Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 032220 | Laboratory Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| 032230 | Laboratory Technician Lead | 1.00 | 1.00 | 1.00 | 1.00 |
| 040200 | Lactation Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| 052440 | Lead Care Manager | 4.00 | 4.00 | 4.00 | 4.00 |
| 028300 | Legal Secretary III | 0.00 | 0.00 | 1.00 | 1.00 |
| 029300 | Mail Processor | 3.00 | 3.00 | 3.00 | 3.00 |
| 085220 | Medical Assistant | 27.00 | 27.00 | 27.00 | 27.00 |
| 013500 | Medical Billing Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| * 042420 | Medical Office Assistant | 14.00 | 14.00 | 13.00 | 13.00 |
| 042430 | Medical Office Assistant Lead | 2.00 | 2.00 | 2.00 | 2.00 |
| 042400 | Medical Office Assitant, Supv | 2.00 | 2.00 | 2.00 | 2.00 |
| 094302 | Medical Section Chief-OB/GYN | 1.00 | 1.00 | 1.00 | 1.00 |
| 094402 | Medical Section Chief-Pedtrc | 1.00 | 1.00 | 1.00 | 1.00 |

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Position Allocation

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|----------|---|-----------------------|--|-------------------------|---------------------------|
| 001410 | Mental Health Associate Clinician I - Unlicensed | 21.00 | 0.00 | 0.00 | 0.00 |
| 001420 | Mental Health Associate Clinician II - Unlicensed | 5.00 | 0.00 | 0.00 | 0.00 |
| * 082520 | Mental Health Case Mgr II | 25.00 | 25.00 | 25.00 | 25.00 |
| * 082530 | Mental Health Case Mgr III | 28.00 | 28.00 | 28.00 | 28.00 |
| 002400 | Mental Health Clinic Manager | 1.00 | 0.00 | 0.00 | 0.00 |
| 099310 | Mental Health Clinic Svs Mgr | 3.00 | 0.00 | 0.00 | 0.00 |
| 002207 | Mental Health Clinical Supv | 10.00 | 11.00 | 11.00 | 11.00 |
| 058700 | Mental Health Clinical Svs Mgr | 0.00 | 7.00 | 7.00 | 7.00 |
| 002200 | Mental Health Clinician - Licensed | 41.00 | 66.00 | 66.00 | 66.00 |
| 001900 | Mental Health Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| * 031820 | Mental Health Technician II | 6.00 | 6.00 | 6.00 | 6.00 |
| 097300 | Mental Hlth Svs Act Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 002407 | MH Clinic Administrator | 2.00 | 2.00 | 2.00 | 2.00 |
| 050410 | Nurse I-Supv | 7.00 | 7.00 | 7.00 | 7.00 |
| 032710 | Nurse Practitioner | 1.00 | 1.00 | 1.00 | 1.00 |
| 032715 | Nurse Practitioner - OB | 2.00 | 2.00 | 2.00 | 2.00 |
| 032600 | Nurse-Licensed Vocational | 12.00 | 12.00 | 12.00 | 12.00 |
| * 032620 | Nurse-Public Health II | 32.00 | 32.00 | 32.00 | 32.00 |
| 032660 | Nurse-Public Health Lead | 4.00 | 4.00 | 4.00 | 4.00 |
| 032662 | Nurse-Public Health Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 004100 | Nurse-Quality Assurance | 5.00 | 5.00 | 5.00 | 5.00 |
| 032630 | Nurse-Registered | 12.00 | 12.00 | 12.00 | 12.00 |
| 032635 | Nurse-Registered CWS | 6.00 | 6.00 | 6.00 | 6.00 |
| 032650 | Nurse-Registered-Lead | 4.00 | 4.00 | 4.00 | 4.00 |
| * 032920 | Nutrition Assistant | 30.00 | 30.00 | 30.00 | 30.00 |
| 032930 | Nutrition Assistant Lead | 2.00 | 2.00 | 2.00 | 2.00 |
| 046800 | Nutritionist, Supv Pub Hlth | 1.00 | 1.00 | 1.00 | 1.00 |
| 047720 | Occupational Therapist | 2.00 | 2.00 | 2.00 | 2.00 |
| * 033330 | Office Assistant | 57.00 | 57.00 | 56.00 | 56.00 |
| * 033340 | Office Assistant Lead | 56.00 | 55.00 | 55.00 | 55.00 |
| * 033343 | Office Assistant Lead-K | 0.00 | 1.00 | 1.00 | 1.00 |
| 033333 | Office Assistant-K | 1.00 | 1.00 | 1.00 | 1.00 |
| 082300 | Office Assistant,Supv | 7.00 | 7.00 | 7.00 | 7.00 |
| 095502 | Office of Emergency Svs Mgr | 1.00 | 1.00 | 1.00 | 1.00 |
| * 074920 | Paralegal II | 1.00 | 1.00 | 0.00 | 0.00 |
| * 034120 | Patient Accounts Rep | 7.00 | 7.00 | 7.00 | 7.00 |
| * 034130 | Patient Accounts Rep - Lead | 2.00 | 2.00 | 2.00 | 2.00 |
| 034000 | Patient Accounts Rep, Supv | 2.00 | 2.00 | 2.00 | 2.00 |
| 087120 | Payroll Clerk II | 6.00 | 6.00 | 6.00 | 6.00 |
| 007620 | Peer Support Specialist | 3.00 | 2.00 | 0.00 | 0.00 |
| * 007630 | Peer Support Specialist Lead | 8.00 | 8.00 | 0.00 | 0.00 |
| 007630 | Peer Support Specialist II | 0.00 | 0.00 | 10.00 | 10.00 |
| 050320 | Personnel Services Officer II | 10.00 | 10.00 | 10.00 | 10.00 |
| 095950 | PHEP Assistant | 0.00 | 0.00 | 1.00 | 1.00 |
| 047730 | Physical Therapist | 3.00 | 3.00 | 3.00 | 3.00 |
| 090100 | Physical Therapist Asst | 1.00 | 1.00 | 1.00 | 1.00 |
| 032720 | Physician Assistant | 8.00 | 8.00 | 8.00 | 8.00 |
| * 034922 | Physician-OB/GYN | 2.00 | 2.00 | 2.00 | 2.00 |
| 071600 | Prevention Program Supervisor | 2.00 | 2.00 | 0.00 | 0.00 |
| * 035420 | Prevention Svs Coordinator II | 1.00 | 1.00 | 1.00 | 1.00 |
| 035421 | Prevention Svs Coordinatr II-B | 1.00 | 1.00 | 1.00 | 1.00 |
| * 034822 | Primary Care Practitioner | 4.00 | 4.00 | 4.00 | 4.00 |
| 036800 | Program Manager Mental Health | 1.00 | 1.00 | 1.00 | 1.00 |
| 083420 | Program Specialist II-Calwrk | 27.00 | 27.00 | 27.00 | 27.00 |
| 099330 | Psychiatric Emergency Svs Mgr | 2.00 | 0.00 | 0.00 | 0.00 |
| * 037322 | Psychiatrist II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 037422 | Psychologist II | 6.00 | 6.00 | 6.00 | 6.00 |
| 019900 | PubHealth Emergency Prep Mgr | 1.00 | 1.00 | 1.00 | 1.00 |
| * 091020 | Public Guardian-Deputy II | 7.00 | 7.00 | 7.00 | 7.00 |
| 001700 | Public Health Lab Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 081200 | Public Health Manager | 2.00 | 2.00 | 2.00 | 2.00 |
| * 037920 | Public Health Micro-Biol II | 6.00 | 6.00 | 6.00 | 6.00 |
| 037930 | Public Health Micro-Biol III | 1.00 | 1.00 | 1.00 | 1.00 |
| 077600 | Public Health Prog Coordinator | 9.00 | 9.00 | 9.00 | 9.00 |
| 015820 | Registered Dietitian | 7.00 | 6.00 | 5.00 | 5.00 |
| * 086820 | Self Suffency Support Asst | 122.00 | 122.00 | 122.00 | 122.00 |
| 086830 | Self Suffency Support Asst Lea | 10.00 | 10.00 | 10.00 | 10.00 |
| * 095220 | Self Sufficiency Counselor | 249.00 | 249.00 | 249.00 | 249.00 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Position Allocation

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|--|----------------------------------|-----------------------|--|-------------------------|---------------------------|
| * 095230 | Self Sufficiency Counselr Lead | 276.00 | 276.00 | 276.00 | 276.00 |
| 041300 | Self Sufficiency Resrce Spec | 54.00 | 54.00 | 54.00 | 54.00 |
| 041420 | Self Sufficiency Supervisor | 66.00 | 66.00 | 66.00 | 66.00 |
| 095300 | Self Sufficiency Support Supv | 10.00 | 10.00 | 10.00 | 10.00 |
| 028400 | Senior Services Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| 030200 | Social Service Worker Asst | 16.00 | 16.00 | 16.00 | 16.00 |
| 030300 | Social Service Wrkr Asst-Lead | 3.00 | 3.00 | 3.00 | 3.00 |
| 044310 | Social Svs Supervisor I | 4.00 | 4.00 | 4.00 | 4.00 |
| * 044320 | Social Svs Supervisor II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 044410 | Social Svs Worker I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 044420 | Social Svs Worker II | 24.00 | 24.00 | 24.00 | 24.00 |
| 043930 | Social Svs Worker III | 35.00 | 35.00 | 35.00 | 35.00 |
| 044040 | Social Svs Worker III-CWS | 123.00 | 123.00 | 123.00 | 123.00 |
| 044044 | Social Svs Worker III-CWS-Lead | 21.00 | 24.00 | 24.00 | 24.00 |
| 074600 | Social Worker-Adult Services | 3.00 | 3.00 | 3.00 | 3.00 |
| 029200 | Social Worker-Licensed | 0.00 | 1.00 | 1.00 | 1.00 |
| * 044620 | Stock Clerk | 5.00 | 5.00 | 5.00 | 5.00 |
| 071600 | Substance Use Disorder Sup | 0.00 | 0.00 | 2.00 | 2.00 |
| 001520 | Substance Use Dsrdr Cnslr - Cert | 0.00 | 0.00 | 17.00 | 17.00 |
| 045300 | Supportive Services Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 016900 | Supv Licensed Social Worker | 1.00 | 0.00 | 0.00 | 0.00 |
| 047700 | Therapist Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| 081300 | Therapist,Supervising | 1.00 | 1.00 | 1.00 | 1.00 |
| 048010 | Training Officer I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 048020 | Training Officer II | 7.00 | 7.00 | 7.00 | 7.00 |
| 074000 | TulareWORKSsFamilyAdvocate | 1.00 | 1.00 | 1.00 | 1.00 |
| 010400 | TulareWORKSsStatisticalAnlys | 2.00 | 2.00 | 2.00 | 2.00 |
| 007600 | Veteran Services Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| 049000 | Veterans Services Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| 049100 | Veterans Svs Representative | 2.00 | 2.00 | 2.00 | 2.00 |
| 038202 | Veterinarian | 1.00 | 1.00 | 1.00 | 1.00 |
| 095400 | Veterinary Technician | 2.00 | 2.00 | 2.00 | 2.00 |
| 087300 | Vital Statistics Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| 072710 | WIC Brstfding Peer Cnslr | 0.00 | 0.00 | 3.00 | 3.00 |
| 072707 | WIC Brstfding Peer Cnslr Supv | 0.00 | 0.00 | 1.00 | 1.00 |
| 032907 | WIC Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 099340 | Wellness & recovery Mgr | 1.00 | 0.00 | 0.00 | 0.00 |
| Health and Human Services Agency Total | | 2,127.00 | 2,129.00 | 2,130.00 | 2,130.00 |
| 001-200 Human Resources and Development | | | | | |
| * 041503 | Account Clerk - K | 1.00 | 1.00 | 1.00 | 1.00 |
| 000233 | Accountant III-K | 1.00 | 1.00 | 0.00 | 0.00 |
| 019600 | Administrative Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| * 021220 | Administrative Specialist IHRD | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001910 | Analyst-Human Resources I | 1.00 | 1.00 | 0.00 | 0.00 |
| * 001920 | Analyst-Human Resources II | 1.00 | 1.00 | 2.00 | 2.00 |
| * 001930 | Analyst-Human Resources III | 5.00 | 5.00 | 5.00 | 5.00 |
| 001833 | Analyst-Staff Services III K | 0.00 | 0.00 | 1.00 | 1.00 |
| 087920 | Employee Relations Spec II | 2.00 | 2.00 | 2.00 | 2.00 |
| 034302 | Human Resources Deputy Director | 2.00 | 2.00 | 2.00 | 2.00 |
| 060400 | Human Resources Director | 1.00 | 1.00 | 1.00 | 1.00 |
| * 093120 | Human Resources Specialist II | 3.00 | 3.00 | 3.00 | 3.00 |
| 093130 | Human Resources Specialist III | 1.00 | 1.00 | 2.00 | 2.00 |
| 033400 | Human Resources Supervisor | 2.00 | 2.00 | 4.00 | 4.00 |
| * 082810 | Human Resources Technician I | 1.00 | 1.00 | 0.00 | 0.00 |
| * 082820 | Human Resources Technician II | 1.00 | 1.00 | 2.00 | 2.00 |
| 033334 | Office Assistant K-B | 2.00 | 2.00 | 0.00 | 0.00 |
| * 033343 | Office Assistant Lead-K | 1.00 | 1.00 | 4.00 | 4.00 |
| * 033333 | Office Assistant-K | 1.00 | 1.00 | 0.00 | 0.00 |
| 000610 | Secretary I | 1.00 | 1.00 | 1.00 | 1.00 |
| Human Resources and Development Total | | 29.00 | 29.00 | 32.00 | 32.00 |
| 001-205 Probation | | | | | |
| * 041500 | Account Clerk | 2.00 | 2.00 | 2.00 | 2.00 |
| * 041530 | Account Clerk Senior | 1.00 | 1.00 | 1.00 | 1.00 |
| 035500 | Account Clerk-Principal | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000220 | Accountant II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |

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** Flexibly Allocated Classification and Up and Out

Position Allocation

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|--------------------------------|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| 000300 | Administrative Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| 000720 | Administrative Svs Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| 000730 | Administrative Svs Officer III | 1.00 | 1.00 | 1.00 | 1.00 |
| 035030 | Analyst-Dept Human Rscs III | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001830 | Analyst-Staff Services III | 5.00 | 5.00 | 5.00 | 5.00 |
| 001834 | Analyst-Staff Services, Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 036002 | Asst Chief Probation Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| 075000 | Background Investigator | 3.00 | 3.00 | 3.00 | 3.00 |
| 007902 | Chief Probation Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| 035600 | Clerk-Principal | 1.00 | 1.00 | 1.00 | 1.00 |
| * 012030 | Cook Lead | 7.00 | 7.00 | 7.00 | 7.00 |
| 000650 | Department Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| 000304 | Dept Human Rescs Admin Aide | 5.00 | 5.00 | 5.00 | 5.00 |
| 003102 | Deputy Chief Probation Officer | 2.00 | 2.00 | 2.00 | 2.00 |
| 074700 | Detention Svs Officer-Prob | 15.00 | 15.00 | 15.00 | 15.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 022700 | Food & Laundry Svs Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 087720 | Graphics Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| 058600 | Laundry Technician | 4.00 | 4.00 | 4.00 | 4.00 |
| 028300 | Legal Secretary III | 1.00 | 1.00 | 1.00 | 1.00 |
| 071800 | Media Specialist I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 033330 | Office Assistant | 21.00 | 21.00 | 21.00 | 21.00 |
| * 033340 | Office Assistant Lead | 1.00 | 1.00 | 1.00 | 1.00 |
| 082300 | Office Assistant, Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 087120 | Payroll Clerk II | 3.00 | 3.00 | 3.00 | 3.00 |
| * 023420 | Prob Correctional Officer II | 3.00 | 3.00 | 3.00 | 3.00 |
| 023530 | Prob Correctional Officer III | 89.00 | 89.00 | 89.00 | 89.00 |
| 009820 | ProbCollectionsInvestigatorII | 5.00 | 5.00 | 5.00 | 5.00 |
| 035700 | Probation Accounts Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| 098320 | Probation Admin Specialist II | 2.00 | 2.00 | 2.00 | 2.00 |
| 035800 | Probation Division Manager | 6.00 | 6.00 | 6.00 | 6.00 |
| 035900 | Probation Institution Supv | 14.00 | 14.00 | 14.00 | 14.00 |
| * 036020 | Probation Officer II | 68.00 | 66.00 | 66.00 | 66.00 |
| 036021 | Probation Officer II-B | 1.00 | 1.00 | 1.00 | 1.00 |
| * 036030 | Probation Officer III | 68.00 | 70.00 | 70.00 | 70.00 |
| 036040 | Probation Officer IV | 5.00 | 5.00 | 5.00 | 5.00 |
| 046700 | Probation Officer-Supv | 20.00 | 20.00 | 20.00 | 20.00 |
| 099600 | Probation Programs Spec Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 002100 | Probation Programs Specialist | 2.00 | 2.00 | 2.00 | 2.00 |
| 018600 | Probation Statistical Analyst | 1.00 | 1.00 | 1.00 | 1.00 |
| 036200 | Probation Technician | 2.00 | 2.00 | 2.00 | 2.00 |
| 026600 | Probation Voc Edu Instructor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 044620 | Stock Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| 047220 | Systems & Procedures Ana II | 1.00 | 1.00 | 1.00 | 1.00 |
| 048020 | Training Officer II | 2.00 | 2.00 | 2.00 | 2.00 |
| Probation Total | | 380.00 | 380.00 | 380.00 | 380.00 |
| 001-210 Public Defender | | | | | |
| 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| 000730 | Administrative Svs Officer III | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001830 | Analyst-Staff Services III | 1.00 | 1.00 | 1.00 | 1.00 |
| 004202 | Assist Public Defender | 2.00 | 2.00 | 2.00 | 2.00 |
| * 005052 | Attorney-Senior, DA/ PD | 37.00 | 37.00 | 37.00 | 37.00 |
| 045502 | Attorney-Supv-N | 6.00 | 6.00 | 7.00 | 7.00 |
| 074300 | Chief Investigator-Pub Def | 1.00 | 1.00 | 1.00 | 1.00 |
| 000304 | Dept Human Rescs Admin Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| 025810 | Investigator I-Public Def | 1.00 | 1.00 | 1.00 | 1.00 |
| * 025820 | Investigator II-Public Def | 2.00 | 2.00 | 2.00 | 2.00 |
| 025821 | Investigator II-Public Def-B | 3.00 | 3.00 | 3.00 | 3.00 |
| 042300 | Investigator-Pub Def-Senior | 1.00 | 1.00 | 2.00 | 2.00 |
| 042301 | Investigator-Pub Def-Senior-B | 1.00 | 1.00 | 1.00 | 1.00 |
| * 027830 | Legal Office Assistant | 10.00 | 10.00 | 10.00 | 10.00 |
| 027840 | Legal Office Assistant Lead | 2.00 | 2.00 | 2.00 | 2.00 |
| 027800 | Legal Office Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 028100 | Legal Secretary I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 028300 | Legal Secretary III | 1.00 | 1.00 | 1.00 | 1.00 |
| 080880 | PD Mitigation Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| 074910 | Paralegal I | 1.00 | 1.00 | 1.00 | 1.00 |

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Position Allocation

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|---|--------------------------------|--------------------|----------------------------------|----------------------|------------------------|
| * 074920 | Paralegal II | 4.00 | 4.00 | 7.00 | 7.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| 037660 | Public Defender Case Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| 080800 | PubDefInvestigatorAssistant | 3.00 | 3.00 | 3.00 | 3.00 |
| 037502 | Public Defender | 1.00 | 1.00 | 1.00 | 1.00 |
| * 037610 | Public Defender Intervwr I | 5.00 | 5.00 | 5.00 | 5.00 |
| * 037720 | Public Defender Intervwr II | 1.00 | 1.00 | 1.00 | 1.00 |
| 001880 | Social Worker-Public Defender | 3.00 | 3.00 | 2.00 | 2.00 |
| 004950 | Supervising Law Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| Public Defender Total | | 94.00 | 94.00 | 99.00 | 99.00 |
| 001-230 Resource Management Agency | | | | | |
| * 041500 | Account Clerk | 2.00 | 2.00 | 3.00 | 3.00 |
| * 041530 | Account Clerk Senior | 2.00 | 2.00 | 2.00 | 2.00 |
| 035500 | Account Clerk-Principal | 1.00 | 1.00 | 1.00 | 1.00 |
| 000210 | Accountant I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000220 | Accountant II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 000230 | Accountant III | 1.00 | 1.00 | 2.00 | 2.00 |
| 000300 | Administrative Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| 000640 | Administrative Secretary | 0.00 | 1.00 | 1.00 | 1.00 |
| * 000720 | Administrative Svs Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| 035030 | Analyst-Dept Human Rscs III | 2.00 | 2.00 | 2.00 | 2.00 |
| * 015530 | Analyst-Economic Devlpment III | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001820 | Analyst-Staff Services II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 001830 | Analyst-Staff Services III | 1.00 | 1.00 | 1.00 | 1.00 |
| 039502 | Assoc RMA Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 025202 | Asst RMA Dir - Fiscal Services | 1.00 | 1.00 | 1.00 | 1.00 |
| 097500 | Asst RMA Dir-Econ Devl & Plan | 1.00 | 1.00 | 1.00 | 1.00 |
| 076300 | Building and Housing Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 006200 | Building/Code Comp Insp Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| 006430 | Building/Code Comp Insp III | 13.00 | 13.00 | 16.00 | 16.00 |
| 006440 | Building/Code Comp Insp IV | 3.00 | 3.00 | 3.00 | 3.00 |
| 023300 | Chief Environmental Planner | 1.00 | 1.00 | 1.00 | 1.00 |
| 090500 | Chief Planner | 2.00 | 2.00 | 2.00 | 2.00 |
| 009100 | Economic Development Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 024800 | Grants and Resource Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| * 087500 | Grants Specialist I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 087520 | Grants Specialist II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 087530 | Grants Specialist III | 1.00 | 1.00 | 1.00 | 1.00 |
| * 033330 | Office Assistant | 2.00 | 2.00 | 2.00 | 2.00 |
| 071820 | Media Specialist II | 1.00 | 1.00 | 1.00 | 1.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 035020 | Planner II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 035130 | Planner III | 8.00 | 8.00 | 8.00 | 8.00 |
| 035242 | Planner IV | 4.00 | 4.00 | 4.00 | 4.00 |
| * 035320 | Planning Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| 035330 | Planning Technician III | 7.00 | 7.00 | 7.00 | 7.00 |
| 035002 | Planning and Permit Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 039802 | Resource Mgmt Agency Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 000610 | Secretary I | 1.00 | 1.00 | 1.00 | 1.00 |
| 000611 | Secretary I-B | 1.00 | 1.00 | 1.00 | 1.00 |
| 000630 | Secretary III | 1.00 | 0.00 | 1.00 | 1.00 |
| 047220 | Systems & Procedures Ana II | 1.00 | 1.00 | 1.00 | 1.00 |
| Resource Management Agency Total | | 79.00 | 79.00 | 85.00 | 85.00 |
| 001-240 Sheriff | | | | | |
| 035500 | Account Clerk-Principal | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000220 | Accountant II | 4.00 | 4.00 | 4.00 | 4.00 |
| * 000230 | Accountant III | 3.00 | 3.00 | 2.00 | 2.00 |
| 000300 | Administrative Aide | 3.00 | 3.00 | 3.00 | 3.00 |
| 000640 | Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| 000730 | Administrative Svs Officer III | 0.00 | 0.00 | 1.00 | 1.00 |
| 015900 | Assistant Sheriff | 2.00 | 2.00 | 2.00 | 2.00 |
| 099120 | Autopsy Assistant II | 1.00 | 1.00 | 1.00 | 1.00 |
| 094800 | Butcher | 2.00 | 2.00 | 2.00 | 2.00 |
| 008900 | Civil Clerk | 4.00 | 4.00 | 4.00 | 4.00 |
| 023400 | Communications Manager | 0.00 | 0.00 | 1.00 | 1.00 |

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|--|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| * 012100 | County 911 Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| * 083830 | Crime Systems Specialist III | 3.00 | 3.00 | 3.00 | 3.00 |
| 000650 | Department Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| 000304 | Dept Human Rescs Admin Aide | 3.00 | 3.00 | 3.00 | 3.00 |
| 015400 | Detention Svs Officer-Sher | 65.00 | 65.00 | 65.00 | 65.00 |
| 031430 | Digital Forensic Analyst III | 3.00 | 3.00 | 3.00 | 3.00 |
| * 010220 | Emergency Dispatcher II | 16.00 | 15.00 | 15.00 | 15.00 |
| 010230 | Emergency Dispatcher III | 5.00 | 5.00 | 5.00 | 5.00 |
| 010500 | Emergency Dispatcher-Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 059800 | Engraving Supervisor | 2.00 | 2.00 | 2.00 | 2.00 |
| 022200 | Farm Crew Leader | 7.00 | 7.00 | 6.00 | 6.00 |
| 022300 | Farm Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 022207 | Farm Crew Supervisor | 0.00 | 0.00 | 1.00 | 1.00 |
| 096030 | Field Evidence Technician III | 4.00 | 4.00 | 4.00 | 4.00 |
| 022430 | Fingerprint Technician III | 2.00 | 2.00 | 2.00 | 2.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 0.00 | 0.00 |
| 022700 | Food & Laundry Svs Manager | 3.00 | 3.00 | 3.00 | 3.00 |
| 087530 | Grants Specialist III | 1.00 | 1.00 | 1.00 | 1.00 |
| 087720 | Graphics Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| 069202 | Inmate Program Specialist Supv | 2.00 | 2.00 | 2.00 | 2.00 |
| 025100 | Inmate Programs Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 069200 | Inmate Programs Specialist | 10.00 | 10.00 | 10.00 | 10.00 |
| 085500 | IT Desktop Tech Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 097920 | IT Desktop Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 097930 | IT Desktop Technician III | 7.00 | 7.00 | 7.00 | 7.00 |
| 025900 | Jail Services Manager | 1.00 | 1.00 | 0.00 | 0.00 |
| 058600 | Laundry Technician | 3.00 | 3.00 | 3.00 | 3.00 |
| * 028300 | Legal Secretary III | 2.00 | 2.00 | 2.00 | 2.00 |
| 071820 | Media Specialist II | 0.00 | 1.00 | 1.00 | 1.00 |
| 071830 | Media Specialist III | 2.00 | 1.00 | 1.00 | 1.00 |
| * 033330 | Office Assistant | 19.00 | 19.00 | 19.00 | 19.00 |
| * 033340 | Office Assistant Lead | 3.00 | 3.00 | 2.00 | 2.00 |
| 082300 | Office Assistant,Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| * 087120 | Payroll Clerk II | 6.00 | 6.00 | 6.00 | 6.00 |
| 026410 | Property and Evidence Technici | 4.00 | 4.00 | 4.00 | 4.00 |
| 026407 | Property & Evidence Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 095660 | Sheriff Communication Officer | 11.00 | 12.00 | 12.00 | 12.00 |
| 004000 | Sheriff's Asset Mgmt Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| 000652 | Sheriff's Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| * 002000 | Sheriff's Background Invest | 4.00 | 4.00 | 4.00 | 4.00 |
| 042900 | Sheriff's Captain | 6.00 | 6.00 | 6.00 | 6.00 |
| 077400 | Sheriff's Community Liaison Sp | 1.00 | 1.00 | 1.00 | 1.00 |
| 012730 | Sheriff Correctional Cook Lead | 11.00 | 11.00 | 11.00 | 11.00 |
| 088800 | Sheriff's Correctional Deputy | 245.00 | 245.00 | 243.00 | 243.00 |
| * 015320 | Sheriff's Deputy II | 227.00 | 227.00 | 228.00 | 228.00 |
| 041390 | Sheriff's Fiscal Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| 043100 | Sheriff's Lieutenant | 14.00 | 14.00 | 14.00 | 14.00 |
| 089000 | Sheriff's Lieutenant-Correctn | 7.00 | 7.00 | 7.00 | 7.00 |
| 014700 | Sheriff's Pilot | 2.00 | 2.00 | 2.00 | 2.00 |
| 043200 | Sheriff's Records Clerk | 18.00 | 18.00 | 18.00 | 18.00 |
| 046900 | Sheriff's Records Clerk-Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 075100 | Sheriff's Security Officer | 12.00 | 12.00 | 12.00 | 12.00 |
| 043300 | Sheriff's Sergeant | 43.00 | 43.00 | 43.00 | 43.00 |
| 088900 | Sheriff's Sergeant, Correction | 33.00 | 33.00 | 33.00 | 33.00 |
| 078000 | Sheriff's Support Services Mgr | 1.00 | 1.00 | 1.00 | 1.00 |
| 002510 | Sheriff's Training Technician | 2.00 | 2.00 | 2.00 | 2.00 |
| 002222 | Sheriff's Youth Outreach Spec | 1.00 | 1.00 | 1.00 | 1.00 |
| 043402 | Sheriff-Coroner | 1.00 | 1.00 | 1.00 | 1.00 |
| * 044620 | Stock Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| 044700 | Supervising Civil Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| 048402 | Undersheriff | 1.00 | 1.00 | 1.00 | 1.00 |
| 099220 | Vocation Bldg Cont Instructor | 1.00 | 1.00 | 1.00 | 1.00 |
| Sheriff Total | | 851.00 | 851.00 | 849.00 | 849.00 |
| 001-260 Citizens' Option for Public Safety (COPS) | | | | | |
| 025601 | Investigator-District Atty-B | 1.00 | 1.00 | 1.00 | 1.00 |
| * 015320 | Sheriff's Deputy II | 4.00 | 4.00 | 4.00 | 4.00 |
| 088900 | Sheriff's Sergeant, Correction | 2.00 | 2.00 | 2.00 | 2.00 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Position Allocation

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|---|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| Citizens' Option for Public Safety (COPS) Total | | 7.00 | 7.00 | 7.00 | 7.00 |
| 001-265 Rural Crime Prevention | | | | | |
| * 005052 | Attorney-Senior, DA/ PD | 1.00 | 1.00 | 1.00 | 1.00 |
| 025600 | Investigator-District Attorney | 1.00 | 1.00 | 1.00 | 1.00 |
| * 027830 | Legal Office Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| * 015320 | Sheriff's Deputy II | 3.00 | 3.00 | 2.00 | 2.00 |
| Rural Crime Prevention Total | | 6.00 | 6.00 | 5.00 | 5.00 |
| 001-280 Juvenile Justice Crime Prevention Act | | | | | |
| * 036020 | Probation Officer II | 1.00 | 3.00 | 3.00 | 3.00 |
| 036021 | Probation Officer II-B | 1.00 | 1.00 | 1.00 | 1.00 |
| * 036030 | Probation Officer III | 3.00 | 1.00 | 1.00 | 1.00 |
| Juvenile Justice Crime Prevention Act Total | | 5.00 | 5.00 | 5.00 | 5.00 |
| 001-810 Miscellaneous Criminal Justice | | | | | |
| 075405 | Clerk to the Grand Jury | 0.48 | 0.48 | 0.48 | 0.48 |
| 027402 | Law Library Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 040000 | Research Assistant-Law Library | 1.00 | 1.00 | 1.00 | 1.00 |
| Miscellaneous Criminal Justice Total | | 2.48 | 2.48 | 2.48 | 2.48 |
| General Fund Total | | 4176.13 | 4191.13 | 4191.48 | 4191.48 |
| 010-145 Library | | | | | |
| 035120 | Analyst-Dept Human Rscs II | 1.00 | 1.00 | 1.00 | 1.00 |
| 001820 | Analyst-Staff Services II | 1.00 | 1.00 | 0.00 | 0.00 |
| 001830 | Analyst-Staff Services III | 0.00 | 0.00 | 1.00 | 1.00 |
| 070602 | Deputy County Librarian | 1.00 | 1.00 | 1.00 | 1.00 |
| * 097920 | IT Desktop Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 028610 | Librarian I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 028620 | Librarian II | 2.00 | 2.00 | 2.00 | 2.00 |
| 028730 | Librarian III | 3.00 | 3.00 | 4.00 | 4.00 |
| 028740 | Librarian IV | 3.00 | 3.00 | 3.00 | 3.00 |
| 028750 | Librarian V | 1.00 | 1.00 | 1.00 | 1.00 |
| * 028920 | Library Assistant II | 10.00 | 10.00 | 10.00 | 10.00 |
| * 029030 | Library Assistant III | 11.00 | 11.00 | 11.00 | 11.00 |
| 082700 | Library Prog & Literacy Spec | 2.00 | 2.00 | 2.00 | 2.00 |
| * 091510 | Library Svs Specialist I | 1.00 | 1.00 | 0.00 | 0.00 |
| * 091520 | Library Svs Specialist II | 2.00 | 2.00 | 3.00 | 3.00 |
| * 091530 | Library Svs Specialist III | 1.00 | 1.00 | 1.00 | 1.00 |
| Library Total | | 41.00 | 41.00 | 42.00 | 42.00 |
| 013-245 Fire | | | | | |
| 035500 | Account Clerk-Principal | 1.00 | 1.00 | 1.00 | 1.00 |
| 000730 | Administrative Svs Officer III | 1.00 | 1.00 | 1.00 | 1.00 |
| 001810 | Analyst-Staff Services I | 1.00 | 1.00 | 1.00 | 1.00 |
| 000650 | Department Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| 080402 | Deputy Fire Chief | 1.00 | 1.00 | 1.00 | 1.00 |
| * 010210 | Emergency Dispatcher I | 1.00 | 1.00 | 1.00 | 1.00 |
| * 010220 | Emergency Dispatcher II | 6.00 | 6.00 | 6.00 | 6.00 |
| 010230 | Emergency Dispatcher III | 2.00 | 2.00 | 2.00 | 2.00 |
| 010500 | Emergency Dispatcher-Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| (2) 041700 | Fire Apparatus Engineer | 18.00 | 18.00 | 21.00 | 21.00 |
| (2) 093200 | Fire Battalion Chief | 9.00 | 9.00 | 9.00 | 9.00 |
| 024900 | Fire Battalion Chief-Admin | 1.00 | 1.00 | 1.00 | 1.00 |
| (2) 093300 | Fire Captain | 25.00 | 25.00 | 25.00 | 25.00 |
| 093303 | Fire Captain-Admin | 4.00 | 4.00 | 4.00 | 4.00 |
| 089702 | Fire Chief | 1.00 | 1.00 | 1.00 | 1.00 |
| 090402 | Fire Division Chief | 3.00 | 3.00 | 3.00 | 3.00 |
| 022500 | Fire Inspector | 4.00 | 4.00 | 4.00 | 4.00 |
| (2) 093400 | Fire Lieutenant | 44.00 | 44.00 | 44.00 | 44.00 |
| * 033330 | Office Assistant | 2.00 | 2.00 | 2.00 | 2.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| (2) Fire Total | | 127.00 | 127.00 | 130.00 | 130.00 |
| <i>(2) Fire allocations represent position counts versus FTE counts due to 56 hour work week.</i> | | | | | |
| 014-225 Roads | | | | | |
| 041530 | Account Clerk Senior | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000220 | Accountant II | 2.00 | 2.00 | 2.00 | 2.00 |

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** Flexibly Allocated Classification and Up and Out

Position Allocation

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|---|---------|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| * | 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| | 000300 | Administrative Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| | 097210 | Admin Spec I - RMA | 0.00 | 0.00 | 1.00 | 1.00 |
| | 062720 | Analyst-Geographic Info Sys II | 0.00 | 0.00 | 1.00 | 1.00 |
| * | 001820 | Analyst-Staff Services II | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 001830 | Analyst-Staff Services III | 2.00 | 2.00 | 2.00 | 2.00 |
| | 003500 | Assist Hvy Equip Superintendnt | 1.00 | 1.00 | 1.00 | 1.00 |
| | 004400 | Assist Road Superintendent | 4.00 | 4.00 | 4.00 | 4.00 |
| | 039800 | Asst Traf Cntrl Super | 1.00 | 1.00 | 1.00 | 1.00 |
| | 081000 | Chief Engineer | 3.00 | 3.00 | 3.00 | 3.00 |
| | 012330 | Concrete FinisherMaintWrkr III | 3.00 | 3.00 | 3.00 | 3.00 |
| | 012340 | Concrete FinisherMaintWrkr IV | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 011720 | Construction & Maint Wkr II | 16.00 | 16.00 | 15.00 | 15.00 |
| | 011830 | Construction & Maint Wkr III | 46.00 | 46.00 | 45.00 | 45.00 |
| | 011940 | Construction & Maint Wkr IV | 4.00 | 4.00 | 4.00 | 4.00 |
| | 006162 | County Surveyor | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 013820 | Custodial Worker | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 020220 | Engineer II | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 020230 | Engineer III | 13.00 | 13.00 | 13.00 | 13.00 |
| | 020340 | Engineer IV | 6.00 | 6.00 | 6.00 | 6.00 |
| | 020410 | Engineering Aide | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 050720 | Engineering Technician II | 8.00 | 8.00 | 8.00 | 8.00 |
| * | 050830 | Engineering Technician III | 7.00 | 7.00 | 7.00 | 7.00 |
| | 050840 | Engineering Technician IV | 1.00 | 1.00 | 1.00 | 1.00 |
| | 049720 | Heavy Equip Welder Mechanic II | 6.00 | 6.00 | 6.00 | 6.00 |
| * | 024510 | Heavy Equipment Mechanic I | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 024520 | Heavy Equipment Mechanic II | 11.00 | 9.00 | 7.00 | 7.00 |
| | 024630 | Heavy Equipment Mechanic III | 3.00 | 5.00 | 7.00 | 7.00 |
| | 024640 | Heavy Equipment Mechanic IV | 1.00 | 1.00 | 1.00 | 1.00 |
| | 090600 | Heavy Equipment Superintendent | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 098020 | IT Document Specialist II | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 092730 | Land Surveyor III | 2.00 | 2.00 | 2.00 | 2.00 |
| | 092740 | Land Surveyor IV | 0.00 | 0.00 | 1.00 | 1.00 |
| * | 033330 | Office Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| | 026500 | Parts & Inventory Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 076520 | Property Specialist II | 1.00 | 1.00 | 0.00 | 0.00 |
| | 076530 | Property Specialist III | 1.00 | 1.00 | 0.00 | 0.00 |
| | 040420 | Right of Way Agent II | 0.00 | 0.00 | 1.00 | 1.00 |
| | 040430 | Right of Way Agent III | 0.00 | 0.00 | 1.00 | 1.00 |
| | 040802 | Road Superintendent | 4.00 | 4.00 | 4.00 | 4.00 |
| | 091200 | Road Use Inspector | 1.00 | 1.00 | 1.00 | 1.00 |
| | 041000 | Road Yard Assistant | 5.00 | 5.00 | 5.00 | 5.00 |
| | 008500 | Safety & Personnel Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 044620 | Stock Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| | 047800 | Tire Repairer | 1.00 | 1.00 | 1.00 | 1.00 |
| | 039900 | Traffic Cntrl Superintendent | 1.00 | 1.00 | 1.00 | 1.00 |
| | 043500 | Traffic Control Supervisor | 1.00 | 1.00 | 0.00 | 0.00 |
| * | 043620 | Traffic Control Worker | 4.00 | 4.00 | 0.00 | 0.00 |
| | 046320 | Traffic Control Worker II | 0.00 | 0.00 | 5.00 | 5.00 |
| | 043700 | Traffic Control Worker Lead | 5.00 | 5.00 | 0.00 | 0.00 |
| | 043700 | Traffic Control Worker III | 0.00 | 0.00 | 6.00 | 6.00 |
| | 043640 | Traffic Control Worker IV | 0.00 | 0.00 | 1.00 | 1.00 |
| | 090800 | Transportation Svs Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| Roads Total | | | 181.00 | 181.00 | 184.00 | 184.00 |
| 015-120 Workforce Investment Board | | | | | | |
| * | 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| | 000730 | Administrative Svs Officer III | 1.00 | 1.00 | 1.00 | 1.00 |
| | 001833 | Analyst-Staff Services III K | 1.00 | 1.00 | 1.00 | 1.00 |
| | 092400 | Business Resource Specialist | 3.00 | 5.00 | 5.00 | 5.00 |
| | 084300 | Business Services Program Mgr | 1.00 | 1.00 | 1.00 | 1.00 |
| | 099002 | Dep Workforce Dev Director | 2.00 | 2.00 | 2.00 | 2.00 |
| | 078500 | Employment Connection Site Crd | 1.00 | 1.00 | 1.00 | 1.00 |
| * | 033330 | Office Assistant | 3.00 | 1.00 | 1.00 | 1.00 |
| | 079400 | Workforce Dev Analyst | 5.00 | 5.00 | 5.00 | 5.00 |
| | 079302 | Workforce Dev Executive Dir | 1.00 | 1.00 | 1.00 | 1.00 |
| | 092600 | Workforce Dev Program Coord | 4.00 | 7.00 | 7.00 | 7.00 |
| | 086400 | Workforce Services program Mgr | 1.00 | 1.00 | 1.00 | 1.00 |

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|---|--------------------------------|-----------------------|--|-------------------------|---------------------------|
| Workforce Investment Board Total | | 24.00 | 27.00 | 27.00 | 27.00 |
| 016-101 Child Support Services | | | | | |
| * 041530 | Account Clerk Senior | 6.00 | 6.00 | 6.00 | 6.00 |
| 000233 | Accountant III-K | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000720 | Administrative Svs Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 001830 | Analyst-Staff Services III | 3.00 | 3.00 | 3.00 | 3.00 |
| 008102 | Asst Child Supp Svs Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 081502 | Attorney, Chief Child Support | 1.00 | 1.00 | 1.00 | 1.00 |
| * 081462 | Attorney-Senior, Child Support | 5.00 | 5.00 | 5.00 | 5.00 |
| 078602 | Child Support Services Directo | 1.00 | 1.00 | 1.00 | 1.00 |
| * 022120 | Child Support Specialist III | 74.00 | 74.00 | 74.00 | 74.00 |
| 000650 | Department Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| 000304 | Dept Human Rescs Admin Aide | 2.00 | 2.00 | 2.00 | 2.00 |
| * 027520 | Legal Clerk | 2.00 | 2.00 | 2.00 | 2.00 |
| * 027830 | Legal Office Assistant | 8.00 | 8.00 | 8.00 | 8.00 |
| 027840 | Legal Office Assistant Lead | 1.00 | 1.00 | 1.00 | 1.00 |
| 046500 | Legal Office Assistant-Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| 050210 | Personnel Services Officer I | 1.00 | 1.00 | 1.00 | 1.00 |
| 050320 | Personnel Services Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| 081700 | Program Manager Child Support | 3.00 | 3.00 | 3.00 | 3.00 |
| * 044620 | Stock Clerk | 3.00 | 3.00 | 3.00 | 3.00 |
| 046200 | Supv Child Support Specialist | 12.00 | 12.00 | 12.00 | 12.00 |
| Child Support Services Total | | 129.00 | 129.00 | 129.00 | 129.00 |
| 030-086 Capital Projects | | | | | |
| * 083930 | Capital Projects Coord III | 1.00 | 1.00 | 1.00 | 1.00 |
| * 083920 | Capital Projects CoordinatorII | 2.00 | 2.00 | 2.00 | 2.00 |
| 088222 | Gen Svs Agency Deputy Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Capital Projects Total | | 4.00 | 4.00 | 4.00 | 4.00 |
| 040-220 Transit | | | | | |
| 041500 | Account Clerk | 1.00 | 1.00 | 0.00 | 0.00 |
| 030002 | Transit Manager | 1.00 | 1.00 | 0.00 | 0.00 |
| 011500 | Transit Technician | 1.00 | 1.00 | 0.00 | 0.00 |
| Transit Total | | 3.00 | 3.00 | 0.00 | 0.00 |
| 045-235 Solid Waste | | | | | |
| * 041530 | Account Clerk Senior | 2.00 | 2.00 | 2.00 | 2.00 |
| * 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000720 | Administrative Svs Officer II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 035120 | Analyst-Dept Human Rscs II | 1.00 | 1.00 | 1.00 | 1.00 |
| 001830 | Analyst-Staff Services III | 1.00 | 1.00 | 1.00 | 1.00 |
| 039500 | Assist Refuse Site Supervisor | 2.00 | 2.00 | 2.00 | 2.00 |
| 001502 | Director-Solid Waste | 1.00 | 1.00 | 1.00 | 1.00 |
| * 050830 | Engineering Technician III | 1.00 | 1.00 | 1.00 | 1.00 |
| 024520 | Heavy Equipment Mechanic II | 1.00 | 1.00 | 1.00 | 1.00 |
| 024640 | Heavy Equipment Mechanic IV | 1.00 | 1.00 | 1.00 | 1.00 |
| 094520 | Landfill Technician II | 2.00 | 2.00 | 2.00 | 2.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 038920 | Refuse Equipment Operator II | 19.00 | 19.00 | 19.00 | 19.00 |
| 039120 | Refuse Site Attendant | 7.00 | 7.00 | 7.00 | 7.00 |
| 039200 | Refuse Site Caretaker | 5.00 | 5.00 | 5.00 | 5.00 |
| 039300 | Refuse Site Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| 039400 | Refuse Site Supervisor | 3.00 | 3.00 | 3.00 | 3.00 |
| 044800 | Solid Waste Environ Coord | 1.00 | 1.00 | 1.00 | 1.00 |
| 071400 | Solid Waste Environmental Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| Solid Waste Total | | 52.00 | 52.00 | 52.00 | 52.00 |
| 066-066 Grounds Services | | | | | |
| 033800 | Parks & Grounds Worker | 6.00 | 5.00 | 7.00 | 7.00 |
| 042700 | Parks & Grounds Worker-Senior | 1.00 | 1.00 | 1.00 | 1.00 |
| Grounds Services Total | | 7.00 | 6.00 | 8.00 | 8.00 |
| 067-067 Facilities | | | | | |
| 001300 | Air Conditioning Mechanic | 2.00 | 2.00 | 2.00 | 2.00 |
| 093800 | Building Systems Technician | 2.00 | 2.00 | 2.00 | 2.00 |

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| 005802 | Facilities Mgr | 1.00 | 1.00 | 1.00 | 1.00 |
| 029500 | Maintenance Electrician | 2.00 | 2.00 | 2.00 | 2.00 |
| 093700 | Maintenance Painter | 2.00 | 1.00 | 1.00 | 1.00 |
| 029600 | Maintenance Supervisor | 3.00 | 3.00 | 3.00 | 3.00 |
| * 029820 | Maintenance Worker II | 33.00 | 34.00 | 34.00 | 34.00 |
| 029930 | Maintenance Worker III | 7.00 | 7.00 | 7.00 | 7.00 |
| 026000 | Regulatory Compliance Spec | 1.00 | 1.00 | 1.00 | 1.00 |
| Facilities Total | | 53.00 | 53.00 | 53.00 | 53.00 |
| 068-068 Custodial Services | | | | | |
| 041800 | Custodial Services Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 013700 | Custodial Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 013820 | Custodial Worker | 39.00 | 39.00 | 40.00 | 40.00 |
| * 013930 | Custodial Worker-Lead | 4.00 | 4.00 | 4.00 | 4.00 |
| Custodial Services Total | | 45.00 | 45.00 | 46.00 | 46.00 |
| 070-070 Fleet Services | | | | | |
| * 005410 | Auto Mechanic I | 3.00 | 3.00 | 3.00 | 3.00 |
| * 005420 | Auto Mechanic II | 4.00 | 4.00 | 4.00 | 4.00 |
| 058000 | Fleet Services Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| 022600 | Fleet Svs Superintendent | 1.00 | 1.00 | 1.00 | 1.00 |
| 005900 | Fleet Svs Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| 026500 | Parts & Inventory Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| Fleet Services Total | | 11.00 | 11.00 | 11.00 | 11.00 |
| 071-090 Information & Communications Technology | | | | | |
| * 041500 | Account Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| 041530 | Account Clerk Senior | 0.00 | 0.00 | 1.00 | 1.00 |
| * 000220 | Accountant II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 000230 | Accountant III | 1.00 | 1.00 | 1.00 | 1.00 |
| 035120 | Analyst-Dept Human Rscs II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 035030 | Analyst-Dept Human Rscs III | 1.00 | 1.00 | 1.00 | 1.00 |
| * 062720 | Analyst-Geographic Info Sys II | 2.00 | 2.00 | 2.00 | 2.00 |
| 000720 | Administrative Svs Officer II | 0.00 | 0.00 | 1.00 | 1.00 |
| 000650 | Department Secretary | 0.00 | 0.00 | 1.00 | 1.00 |
| 026100 | Fiscal Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 023000 | Geographic Information Sys Crd | 1.00 | 1.00 | 1.00 | 1.00 |
| 077502 | ICT Assistant Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 015907 | IT Bus Intell Devlpr Supv | 1.00 | 1.00 | 1.00 | 1.00 |
| 015930 | IT Business Intell Devlpr III | 4.00 | 4.00 | 4.00 | 4.00 |
| * 011320 | IT Client Specialist II | 13.00 | 13.00 | 13.00 | 13.00 |
| 011330 | IT Client Specialist III | 2.00 | 2.00 | 2.00 | 2.00 |
| 098700 | IT Data Center Administrator | 2.00 | 2.00 | 2.00 | 2.00 |
| 098800 | IT Deputy Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 085500 | IT Desktop Tech Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| * 097920 | IT Desktop Technician II | 17.00 | 17.00 | 17.00 | 17.00 |
| * 097930 | IT Desktop Technician III | 4.00 | 4.00 | 4.00 | 4.00 |
| 096702 | IT Director | 1.00 | 1.00 | 1.00 | 1.00 |
| 096402 | IT Division Manager | 3.00 | 3.00 | 3.00 | 3.00 |
| * 098020 | IT Document Specialist II | 2.00 | 2.00 | 1.00 | 1.00 |
| 047600 | IT Documentation Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| 007520 | IT Eprise Content Mgt Spc II | 4.00 | 4.00 | 4.00 | 4.00 |
| 014000 | IT Infrastructure Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| 097720 | IT Logistics Planner II | 2.00 | 2.00 | 2.00 | 2.00 |
| * 097730 | IT Logistics Planner III | 3.00 | 3.00 | 3.00 | 3.00 |
| * 097620 | IT Logistics Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| 096502 | IT Manager | 6.00 | 6.00 | 7.00 | 7.00 |
| 041602 | IT Manager OrgChangeMgt | 1.00 | 1.00 | 1.00 | 1.00 |
| * 096920 | IT Network Administrator II | 7.00 | 7.00 | 7.00 | 7.00 |
| * 096930 | IT Network Administrator III | 2.00 | 2.00 | 3.00 | 3.00 |
| * 009720 | IT Network Technician II | 5.00 | 5.00 | 4.00 | 4.00 |
| * 075622 | IT Programmer Analyst II | 11.00 | 11.00 | 12.00 | 12.00 |
| 075632 | IT Programmer Analyst III | 2.00 | 2.00 | 2.00 | 2.00 |
| 013520 | IT Project Manager II | 4.00 | 4.00 | 4.00 | 4.00 |
| 013530 | IT Project Manager III | 2.00 | 2.00 | 1.00 | 1.00 |
| * 098420 | IT Security Administrator II | 3.00 | 3.00 | 3.00 | 3.00 |
| 098500 | IT Senior Systems Programmer | 1.00 | 1.00 | 0.00 | 0.00 |
| * 011120 | IT Specialist App Support II | 9.00 | 9.00 | 9.00 | 9.00 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Position Allocation

| JOB CODE | CLASSIFICATION TITLE | FY 2022/23 Adopted | Modified Adopted As Of 6/30/2023 | FY 2023/24 Requested | FY 2023/24 Recommended |
|--|-----------------------------------|-----------------------|--|-------------------------|---------------------------|
| 011130 | IT Specialist App Support III | 1.00 | 1.00 | 1.00 | 1.00 |
| 011420 | IT Sys Application Trainer II | 2.00 | 2.00 | 1.00 | 1.00 |
| * 040920 | IT System Administrator II | 10.00 | 10.00 | 10.00 | 10.00 |
| 040930 | IT System Administrator III | 5.00 | 5.00 | 5.00 | 5.00 |
| * 032020 | IT System Technician II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 099020 | IT Systems and Procedure An II | 1.00 | 1.00 | 1.00 | 1.00 |
| 099030 | IT System&Procedures Anlyst 3 | 0.00 | 0.00 | 1.00 | 1.00 |
| * 033330 | Office Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| 087120 | Payroll Clerk II | 1.00 | 1.00 | 1.00 | 1.00 |
| * 000630 | Secretary III | 1.00 | 1.00 | 0.00 | 0.00 |
| Information & Communications Technology Total | | 150.00 | 150.00 | 151.00 | 151.00 |
| 073-073 Property Management | | | | | |
| 000300 | Administrative Aide | 0.00 | 0.00 | 1.00 | 1.00 |
| 076502 | Property Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| 076530 | Property Specialist III | 0.00 | 0.00 | 2.00 | 2.00 |
| Property Management Total | | 0.00 | 0.00 | 4.00 | 4.00 |
| 074-074 Communications | | | | | |
| 008600 | IT Communications Systems Adm | 2.00 | 2.00 | 2.00 | 2.00 |
| * 038520 | IT Radio Installer II | 3.00 | 3.00 | 3.00 | 3.00 |
| * 038420 | IT RadioCommunicationsTechII | 1.00 | 1.00 | 1.00 | 1.00 |
| Communications Total | | 6.00 | 6.00 | 6.00 | 6.00 |
| 076-076 Mail Services | | | | | |
| 083020 | Digital Print and Mail Specialist | 2.00 | 2.00 | 2.00 | 2.00 |
| Mail Services Total | | 2.00 | 2.00 | 2.00 | 2.00 |
| 079-079 Print Services | | | | | |
| 083020 | Digital Print & Mail Spec | 9.00 | 9.00 | 9.00 | 9.00 |
| 083100 | Print and Mail Svs Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| 086500 | Print and Mail Svs Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Print Services Total | | 11.00 | 11.00 | 11.00 | 11.00 |
| Other Funds Total | | | | | |
| Other Funds Total | | 846.00 | 848.00 | 860.00 | 860.00 |
| Grand Total of All Funds | | 5022.13 | 5039.13 | 5051.48 | 5051.48 |

* Flexibly Allocated Classification

** Flexibly Allocated Classification and Up and Out

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|---------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 098000 | 4H Community Coordinator | 621 | 19 | 75,089 | 91,513 |
| 041500 | Account Clerk | 153 | 01 | 36,579 | 44,580 |
| 041503 | Account Clerk - K | 117 | 21 | 36,581 | 44,583 |
| 041530 | Account Clerk Senior | 542 | 01 | 40,530 | 49,395 |
| 041532 | Account Clerk Senior K | 841 | 21 | 40,535 | 49,401 |
| 035500 | Account Clerk-Principal | 170 | 07 | 44,627 | 54,388 |
| 045400 | Account Clerk-Supv | 165 | 07 | 40,408 | 49,247 |
| 026210 | Accountant Auditor I | 401 | 20 | 59,797 | 72,877 |
| 026220 | Accountant Auditor II | 402 | 20 | 67,360 | 82,094 |
| 026230 | Accountant Auditor III | 403 | 20 | 74,388 | 90,659 |
| 026240 | Accountant Auditor IV | 363 | 20 | 85,500 | 104,202 |
| 000210 | Accountant I | 741 | 07 | 55,977 | 68,221 |
| 000213 | Accountant I-K | 672 | 19 | 57,392 | 69,945 |
| 000220 | Accountant II | 745 | 07 | 61,818 | 75,339 |
| 000223 | Accountant II-K | 771 | 19 | 63,374 | 77,236 |
| 000230 | Accountant III | 776 | 07 | 68,951 | 84,033 |
| 000233 | Accountant III-K | 682 | 19 | 70,674 | 86,133 |
| 000300 | Administrative Aide | 180 | 07 | 44,655 | 54,422 |
| 000303 | Administrative Aide - K | 122 | 21 | 44,659 | 54,427 |
| 085000 | Administrative Analyst | 248 | 19 | 85,552 | 104,265 |
| 085102 | Administrative Analyst, Prncpl | 555 | 19 | 112,427 | 137,018 |
| 085100 | Administrative Analyst, Senior | 258 | 19 | 102,205 | 124,561 |
| 019600 | Administrative Coordinator | 914 | 21 | 49,772 | 60,659 |
| 000640 | Administrative Secretary | 421 | 21 | 52,474 | 63,952 |
| 071002 | Administrative Specialist I | 728 | 19 | 76,191 | 92,857 |
| 071020 | Administrative Specialist II | 709 | 19 | 83,811 | 102,143 |
| 071001 | Administrative Specialist-B | 241 | 19 | 79,803 | 97,259 |
| 021210 | Administrative Specialist I-HRD | 728 | 19 | 76,191 | 92,857 |
| 021220 | Administrative Specialist IHRD | 709 | 19 | 83,811 | 102,143 |
| 000710 | Administrative Svs Officer I | 249 | 19 | 67,015 | 81,673 |
| 000720 | Administrative Svs Officer II | 777 | 19 | 81,245 | 99,016 |
| 000730 | Administrative Svs Officer III | 248 | 19 | 85,552 | 104,265 |
| 017300 | Ag & Stds Inspector Aide | 812 | 03 | 35,767 | 43,591 |
| 000810 | Ag & Stds Inspector I | 605 | 03 | 48,240 | 58,792 |
| 000820 | Ag & Stds Inspector II | 606 | 03 | 53,272 | 64,924 |
| 000830 | Ag & Stds Inspector III | 608 | 03 | 60,593 | 73,847 |
| 000940 | Ag & Stds Inspector IV | 611 | 07 | 70,044 | 85,365 |
| 000800 | Ag & Stds Inspector Trainee | 604 | 03 | 42,858 | 52,233 |
| 099400 | Aging Services Manager | 775 | 19 | 89,729 | 109,355 |
| 001002 | Agricultural Comm/Sealer | 802 | 10 | 135,239 | 202,860 |
| 014600 | Agricultural Enforcement Offcr | 611 | 07 | 70,044 | 85,365 |
| 001100 | Agricultural Pest Mgt Spec | 612 | 07 | 70,044 | 85,365 |
| 001210 | Agricultural Technician I | 162 | 03 | 38,081 | 46,410 |
| 001220 | Agricultural Technician II | 172 | 03 | 42,051 | 51,249 |
| 001300 | Air Conditioning Mechanic | 872 | 02 | 51,037 | 62,200 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 001510 | Alcohol & Drug Specialist I | 182 | 04 | 45,319 | 55,232 |
| 001520 | Alcohol & Drug Specialist II | 380 | 04 | 47,626 | 58,044 |
| 094000 | Analyst-Assessor's System | 124 | 07 | 87,892 | 107,117 |
| 035110 | Analyst-Dept Human Rscs I | 705 | 19 | 55,125 | 67,183 |
| 035120 | Analyst-Dept Human Rscs II | 921 | 19 | 62,218 | 75,827 |
| 035030 | Analyst-Dept Human Rscs III | 706 | 19 | 68,569 | 83,567 |
| 089800 | Analyst-District Attorney | 935 | 19 | 72,135 | 87,913 |
| 015510 | Analyst-Economic Devlpment I | 426 | 19 | 58,416 | 71,194 |
| 015520 | Analyst-Economic Devlpment II | 427 | 19 | 67,405 | 82,148 |
| 015530 | Analyst-Economic Devlpment III | 429 | 19 | 77,156 | 94,033 |
| 062710 | Analyst-Geographic Info Sys I | 664 | 03 | 65,719 | 80,094 |
| 062720 | Analyst-Geographic Info Sys II | 660 | 03 | 72,574 | 88,448 |
| 001910 | Analyst-Human Resources I | 678 | 19 | 58,092 | 70,799 |
| 001920 | Analyst-Human Resources II | 226 | 19 | 70,083 | 85,413 |
| 001930 | Analyst-Human Resources III | 898 | 19 | 77,402 | 94,333 |
| 005100 | Analyst-Property Tax System | 124 | 07 | 87,892 | 107,117 |
| 004910 | Analyst-Risk Management I | 333 | 19 | 61,411 | 74,843 |
| 004920 | Analyst-Risk Management II | 337 | 19 | 67,549 | 82,325 |
| 004930 | Analyst-Risk Management III | 338 | 19 | 74,303 | 90,556 |
| 001810 | Analyst-Staff Services I | 705 | 19 | 55,125 | 67,183 |
| 001813 | Analyst-Staff Services I K | 705 | 19 | 55,125 | 67,183 |
| 001820 | Analyst-Staff Services II | 921 | 19 | 62,218 | 75,827 |
| 001823 | Analyst-Staff Services II K | 921 | 19 | 62,218 | 75,827 |
| 001830 | Analyst-Staff Services III | 706 | 19 | 68,569 | 83,567 |
| 001833 | Analyst-Staff Services III K | 706 | 19 | 68,569 | 83,567 |
| 001834 | Analyst-Staff Services, Supv | 318 | 19 | 92,738 | 113,023 |
| 021710 | Animal Care Specialist I | 295 | 03 | 37,697 | 45,943 |
| 021720 | Animal Care Specialist II | 176 | 03 | 43,752 | 53,322 |
| 021780 | Animal Care Specialist, Supv | 192 | 07 | 50,305 | 61,309 |
| 021740 | Animal Care Technician | 932 | 03 | 35,767 | 43,591 |
| 077010 | Animal Control Officer I | 987 | 03 | 39,413 | 48,034 |
| 077020 | Animal Control Officer II | 351 | 03 | 47,903 | 58,381 |
| 077030 | Animal Control Officer III | 200 | 07 | 54,459 | 66,371 |
| 077000 | Animal Control Officer,Supv | 100 | 07 | 60,743 | 74,030 |
| 078900 | Animal Services Coordinator | 696 | 07 | 38,661 | 47,117 |
| 097000 | Animal Services Manager | 775 | 19 | 89,729 | 109,355 |
| 078922 | Animal Services Operation Mgr | 400 | 19 | 97,640 | 118,997 |
| 078910 | Animal Services Technician | 869 | 01 | 37,909 | 46,201 |
| 002110 | Appraiser I | 263 | 03 | 62,142 | 75,734 |
| 002120 | Appraiser II | 747 | 03 | 69,999 | 85,310 |
| 002230 | Appraiser III | 750 | 03 | 77,339 | 94,255 |
| 002340 | Appraiser IV | 616 | 07 | 85,294 | 103,951 |
| 003207 | Assessment Services Director | 800 | 19 | 94,002 | 114,563 |
| 006910 | Assessment Technician I | 324 | 01 | 39,988 | 48,735 |
| 006920 | Assessment Technician II | 717 | 01 | 43,987 | 53,608 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 006930 | Assessment Technician III | 362 | 01 | 48,349 | 58,924 |
| 006970 | Assessment Technician, Supv | 671 | 07 | 54,246 | 66,112 |
| 002600 | Assist Agriculture Com/Sealer | B06 | 11 | 96,598 | 144,898 |
| 003000 | Assist Chief Investigator-DA | 244 | 19 | 110,161 | 134,257 |
| 080502 | Assist County Admin Officer | B02 | 11 | 135,239 | 202,860 |
| 003202 | Assist County Assessor | B04 | 11 | 111,092 | 166,634 |
| 003302 | Assist County Auditor-Contrler | B04 | 11 | 111,092 | 166,634 |
| 003402 | Assist District Attorney | B02 | 11 | 135,239 | 202,860 |
| 003500 | Assist Hvy Equip Superintendnt | 793 | 19 | 66,408 | 80,934 |
| 004202 | Assist Public Defender | B02 | 11 | 135,239 | 202,860 |
| 039500 | Assist Refuse Site Supervisor | 330 | 07 | 54,631 | 66,580 |
| 090002 | Assist Retirement Admin | B02 | 11 | 135,239 | 202,860 |
| 004400 | Assist Road Superintendent | 330 | 07 | 54,631 | 66,580 |
| 015900 | Assistant Sheriff | B02 | 11 | 135,239 | 202,860 |
| 089402 | Assistant Treas/TaxColl | B04 | 11 | 111,092 | 166,634 |
| 004602 | Assoc HHS Agency Director | B02 | 10 | 135,239 | 202,860 |
| 039502 | Assoc RMA Director | B02 | 10 | 135,239 | 202,860 |
| 059102 | Associate County Counsel | B01 | 11 | 173,879 | 260,781 |
| 036002 | Asst Chief Probation Officer | B02 | 11 | 135,239 | 202,860 |
| 008102 | Asst Child Supp Svs Director | B04 | 11 | 111,092 | 166,634 |
| 060700 | Asst Human Resources Director | B06 | 11 | 96,598 | 144,898 |
| 025202 | Asst RMA Dir - Fiscal Services | B04 | 11 | 111,092 | 166,634 |
| 097500 | Asst RMA Dir-Econ Devl & Plan | B02 | 11 | 135,239 | 202,860 |
| 039800 | Asst Traf Cntrl Super | 330 | 07 | 54,631 | 66,580 |
| 081502 | Attorney, Chief Child Support | B02 | 11 | 135,239 | 202,860 |
| 081412 | Attorney, Child Support I-N | 895 | 08 | 73,537 | 89,622 |
| 081422 | Attorney, Child Support II-N | 239 | 08 | 82,851 | 100,973 |
| 081432 | Attorney, Child Support III-N | 254 | 08 | 97,592 | 118,938 |
| 081442 | Attorney, Child Support IV-N | 267 | 08 | 113,775 | 138,661 |
| 004812 | Attorney, Civil I-N | 711 | 20 | 75,871 | 92,467 |
| 004822 | Attorney, Civil II-N | 242 | 20 | 86,322 | 105,203 |
| 004832 | Attorney, Civil III-N | 570 | 20 | 101,187 | 123,320 |
| 004842 | Attorney, Civil IV-N | 268 | 20 | 114,902 | 140,035 |
| 004852 | Attorney, Civil V-N | 098 | 20 | 124,289 | 151,475 |
| 004912 | Attorney, DA/PD I-N | 895 | 08 | 73,537 | 89,622 |
| 004922 | Attorney, DA/PD II-N | 239 | 08 | 82,851 | 100,973 |
| 004932 | Attorney, DA/PD III-N | 254 | 08 | 97,592 | 118,938 |
| 005042 | Attorney, DA/PD IV-N | 267 | 08 | 113,775 | 138,661 |
| 081462 | Attorney-Senior, Child Support | 355 | 08 | 123,047 | 149,962 |
| 005052 | Attorney-Senior, DA/ PD | 355 | 08 | 123,047 | 149,962 |
| 045500 | Attorney-Supv | 277 | 20 | 130,892 | 159,522 |
| 081452 | Attorney-Supv Child Support | 277 | 20 | 130,892 | 159,522 |
| 045502 | Attorney-Supv-N | 277 | 20 | 130,892 | 159,522 |
| 005210 | Auditor-Appraiser I | 614 | 03 | 62,192 | 75,795 |
| 005220 | Auditor-Appraiser II | 615 | 03 | 70,056 | 85,379 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 005330 | Auditor-Appraiser III | 435 | 03 | 77,364 | 94,286 |
| 005340 | Auditor-Appraiser IV | 689 | 07 | 85,555 | 104,269 |
| 012402 | Auditor-Control\Treas-Tax Coll | B02 | 40 | 135,239 | 202,860 |
| 005410 | Auto Mechanic I | 875 | 02 | 44,418 | 54,133 |
| 005420 | Auto Mechanic II | 910 | 02 | 49,050 | 59,779 |
| 099100 | Autopsy Assistant I | 229 | 03 | 45,656 | 55,642 |
| 099120 | Autopsy Assistant II | 649 | 03 | 50,531 | 61,584 |
| 075000 | Background Investigator | 450 | 03 | 44,655 | 54,422 |
| 092812 | Board Representative I | 899 | 19 | 57,984 | 70,667 |
| 092822 | Board Representative II | 633 | 19 | 64,071 | 78,086 |
| 092832 | Board Representative III | 682 | 19 | 70,674 | 86,133 |
| 078100 | Budget Officer | 775 | 19 | 89,729 | 109,355 |
| 080600 | Budget Technician | 114 | 21 | 55,570 | 67,725 |
| 093800 | Building Systems Technician | 712 | 02 | 53,359 | 65,030 |
| 076300 | Building and Housing Manager | 609 | 20 | 101,764 | 124,023 |
| 006320 | Building/Code Comp Insp II | 204 | 03 | 57,771 | 70,407 |
| 006200 | Building/Code Comp Insp Aide | 174 | 03 | 42,892 | 52,274 |
| 006210 | Building/Code Comp Insp I | 194 | 03 | 52,310 | 63,752 |
| 006430 | Building/Code Comp Insp III | 214 | 07 | 62,579 | 76,267 |
| 006440 | Building/Code Comp Insp IV | 776 | 07 | 68,951 | 84,033 |
| 092400 | Business Resource Specialist | 221 | 19 | 65,429 | 79,741 |
| 084300 | Business Services Program Mgr | 119 | 19 | 86,525 | 105,451 |
| 094800 | Butcher | 850 | 02 | 42,264 | 51,509 |
| 083610 | Cadastral GIS Technician I | 194 | 03 | 52,310 | 63,752 |
| 083620 | Cadastral GIS Technician II | 204 | 03 | 57,771 | 70,407 |
| 083630 | Cadastral GIS Technician III | 436 | 03 | 63,488 | 77,375 |
| 006500 | Cadastral Supervisor | 227 | 07 | 71,190 | 86,762 |
| 083930 | Capital Projects Coord III | 432 | 19 | 99,615 | 121,404 |
| 083910 | Capital Projects Coordinator I | 610 | 19 | 82,016 | 99,956 |
| 083920 | Capital Projects CoordinatorII | 127 | 19 | 90,912 | 110,797 |
| 006700 | Chief Accountant-Prperty Taxes | 400 | 19 | 97,640 | 118,997 |
| 006800 | Chief Appraiser | 800 | 19 | 94,002 | 114,563 |
| 006900 | Chief Assessment Clerk | 100 | 07 | 60,743 | 74,030 |
| 007000 | Chief Auditor-Appraiser | 800 | 19 | 94,002 | 114,563 |
| 070500 | Chief Cadastral Mapper | 241 | 19 | 79,803 | 97,259 |
| 007102 | Chief Clerk, Brd of Supvs | 709 | 19 | 83,811 | 102,143 |
| 007300 | Chief Deputy Clk-Recorder | 898 | 19 | 77,402 | 94,333 |
| 007422 | Chief Deputy Co Cnsl-CPS | B02 | 20 | 135,239 | 202,860 |
| 007472 | Chief Deputy Co Cnsl-Hearing | B02 | 20 | 135,239 | 202,860 |
| 007432 | Chief Deputy Co Cnsl-Land/Jus | B02 | 20 | 135,239 | 202,860 |
| 007462 | Chief Deputy Co Cnsl-Litigate | B02 | 20 | 135,239 | 202,860 |
| 007442 | Chief Deputy Co Cnsl-Pers | B02 | 20 | 135,239 | 202,860 |
| 007452 | Chief Deputy Co Cnsl-Schools | B02 | 20 | 135,239 | 202,860 |
| 033402 | Chief Deputy District Attorney | B02 | 11 | 135,239 | 202,860 |
| 015200 | Chief Deputy Public Defender | B02 | 20 | 135,239 | 202,860 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 091030 | Chief Deputy Public Guardian | 625 | 07 | 65,424 | 79,734 |
| 081000 | Chief Engineer | B04 | 19 | 111,092 | 166,634 |
| 023300 | Chief Environmental Planner | B06 | 20 | 96,598 | 144,898 |
| 026202 | Chief Financial Reprtn&Audit | 582 | 19 | 101,378 | 123,553 |
| 037400 | Chief Forensic Psychologist | B03 | 20 | 125,791 | 188,370 |
| 007800 | Chief Investigator-Dist Atty | 259 | 19 | 141,028 | 171,875 |
| 074300 | Chief Investigator-Pub Def | 978 | 19 | 107,044 | 130,458 |
| 089500 | Chief Investment Officer | 400 | 19 | 97,640 | 118,997 |
| 080200 | Chief Payroll Manager | 764 | 19 | 85,602 | 104,326 |
| 090500 | Chief Planner | B06 | 20 | 96,598 | 144,898 |
| 007902 | Chief Probation Officer | B01 | 10 | 173,879 | 260,781 |
| 042800 | Chief Records Clerk | 103 | 07 | 53,224 | 64,866 |
| 008000 | Chief Revenue Officer | 400 | 19 | 97,640 | 118,997 |
| 097400 | Chief of Accounting Systems | 400 | 19 | 97,640 | 118,997 |
| 070600 | Chief of Property Transfers | 100 | 07 | 60,743 | 74,030 |
| 004702 | Chief of Staff Board of Supvs | 709 | 19 | 83,811 | 102,143 |
| 008200 | Child Interview Specialist | 182 | 04 | 45,319 | 55,232 |
| 059701 | Child Supp Community Liaison-B | 181 | 19 | 59,846 | 72,936 |
| 078602 | Child Support Services Directo | B02 | 10 | 135,239 | 202,860 |
| 022100 | Child Support Specialist I | 686 | 03 | 40,237 | 49,038 |
| 022110 | Child Support Specialist II | 298 | 03 | 46,256 | 56,374 |
| 022120 | Child Support Specialist III | 300 | 03 | 48,610 | 59,242 |
| 007500 | Child Wel Svs Pol & Prog Spec | 218 | 19 | 78,138 | 95,229 |
| 001500 | Child Wel Svs Stat Resrch Anl | 728 | 19 | 76,191 | 92,857 |
| 081900 | Child Welf Svs Family Advocate | 251 | 19 | 98,309 | 119,812 |
| 099300 | Child Welfare Service Mgr | 251 | 19 | 98,309 | 119,812 |
| 080100 | Child Welfare Service Supv | 495 | 07 | 72,914 | 88,863 |
| 008700 | Children Services Worker | 171 | 04 | 40,637 | 49,526 |
| 084600 | Children's Services Supervisor | 180 | 07 | 44,655 | 54,422 |
| 008900 | Civil Clerk | 147 | 01 | 35,159 | 42,849 |
| 058520 | Civil Office Assistant | 661 | 21 | 36,048 | 43,933 |
| 058521 | Civil Office Assistant -B | 982 | 21 | 37,848 | 46,126 |
| 058530 | Civil Office Assistant Lead | 665 | 21 | 39,695 | 48,377 |
| 058531 | Civil Office Assistant Lead B | 983 | 21 | 41,681 | 50,798 |
| 058400 | Civil Office Assistnt-Supv | 485 | 21 | 46,201 | 56,307 |
| 072200 | Clerk Recorder Manager | 100 | 07 | 60,743 | 74,030 |
| 075405 | Clerk to the Grand Jury | 658 | 21 | 35,767 | 43,591 |
| 009300 | Clerk-Dispatcher | 331 | 01 | 40,386 | 49,220 |
| 042000 | Clerk-Dispatcher-Senior | 853 | 01 | 44,596 | 54,350 |
| 035600 | Clerk-Principal | 637 | 07 | 39,253 | 47,839 |
| 071100 | Client Advocate | 710 | 19 | 59,257 | 72,218 |
| 071101 | Client Advocate-B | 921 | 19 | 62,218 | 75,827 |
| 011400 | Clinic Coordinator | 662 | 07 | 65,170 | 79,425 |
| 009410 | Clinic Manager I | 241 | 19 | 79,803 | 97,259 |
| 009420 | Clinic Manager II | 775 | 19 | 89,729 | 109,355 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 099302 | Clinic Operations Manager | B05 | 19 | 101,429 | 152,145 |
| 090310 | Code Enforcement Ofcr I | 194 | 03 | 52,310 | 63,752 |
| 090320 | Code Enforcement Ofcr II | 204 | 03 | 57,771 | 70,407 |
| 090330 | Code Enforcement Ofcr III | 209 | 07 | 59,554 | 72,580 |
| 005700 | Coding Specialist | 269 | 06 | 62,212 | 75,820 |
| 047310 | Collector-Tax Programs I | 470 | 03 | 44,155 | 53,813 |
| 047320 | Collector-Tax Programs II | 475 | 03 | 51,191 | 62,388 |
| 047330 | Collector-Tax Programs III | 480 | 03 | 59,362 | 72,347 |
| 047350 | Collector-Tax Programs Supv | 601 | 07 | 65,016 | 79,237 |
| 010100 | Communicable Disease Investgr | 189 | 06 | 48,832 | 59,513 |
| 023400 | Communications Manager | 775 | 19 | 89,729 | 109,355 |
| 010900 | Community Educ Specialist | 173 | 06 | 41,660 | 50,772 |
| 011000 | Community Health Technician | 138 | 06 | 35,767 | 43,591 |
| 011010 | Community Health Worker | 354 | 04 | 36,486 | 44,466 |
| 023310 | Community Outreach Specialist | 417 | 19 | 52,296 | 63,735 |
| 095700 | Community Program Specialist | 189 | 07 | 48,832 | 59,513 |
| 016200 | Compliance Specialist | 921 | 19 | 62,218 | 75,827 |
| 016220 | Compliance Specialist - Lead | 101 | 19 | 68,569 | 83,567 |
| 012320 | Concrete FinisherMaintWrkr II | 327 | 02 | 41,019 | 49,991 |
| 012330 | Concrete FinisherMaintWrkr III | 852 | 02 | 45,117 | 54,986 |
| 012340 | Concrete FinisherMaintWrkr IV | 329 | 02 | 49,343 | 60,136 |
| 011720 | Construction & Maint Wkr II | 327 | 02 | 41,019 | 49,991 |
| 011830 | Construction & Maint Wkr III | 852 | 02 | 45,117 | 54,986 |
| 011940 | Construction & Maint Wkr IV | 329 | 02 | 49,343 | 60,136 |
| 075610 | Contact Tracer | 376 | 04 | 39,059 | 47,603 |
| 012020 | Cook | 820 | 02 | 36,773 | 44,816 |
| 012030 | Cook Lead | 830 | 02 | 40,489 | 49,346 |
| 012100 | County 911 Coordinator | 188 | 03 | 49,283 | 60,063 |
| 012202 | County Administrative Officer | B01 | 10 | 173,879 | 260,781 |
| 012302 | County Assessor/Clerk-Recorder | B02 | 40 | 135,239 | 202,860 |
| 012502 | County Counsel | B01 | 10 | 173,879 | 260,781 |
| 074810 | County Financial Technicn I | 720 | 01 | 36,507 | 44,492 |
| 074820 | County Financial Technicn II | 723 | 01 | 40,237 | 49,038 |
| 074830 | County Financial Technicn III | 643 | 07 | 46,641 | 56,843 |
| 012602 | County Librarian | B02 | 10 | 135,239 | 202,860 |
| 058100 | County Museum Curator | 976 | 07 | 52,296 | 63,735 |
| 006162 | County Surveyor | B04 | 19 | 111,092 | 166,634 |
| 083800 | Crime Systems Specialist I | 336 | 03 | 61,028 | 74,377 |
| 083820 | Crime Systems Specialist II | 437 | 03 | 68,820 | 83,873 |
| 083830 | Crime Systems Specialist III | 439 | 03 | 79,728 | 97,167 |
| 071200 | Crisis Service Worker | 206 | 04 | 57,511 | 70,090 |
| 041800 | Custodial Services Manager | B06 | 19 | 96,598 | 144,898 |
| 013700 | Custodial Supervisor | 210 | 07 | 45,518 | 55,474 |
| 013820 | Custodial Worker | 809 | 02 | 35,767 | 43,591 |
| 013930 | Custodial Worker-Lead | 826 | 02 | 39,390 | 48,006 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 077800 | DA Grants & Program Coordinato | 777 | 19 | 81,245 | 99,016 |
| 014110 | Dairy Inspector I | 691 | 06 | 57,802 | 70,445 |
| 014120 | Dairy Inspector II | 690 | 06 | 63,550 | 77,450 |
| 014230 | Dairy Inspector III | 335 | 06 | 70,056 | 85,380 |
| 077102 | Dep HHS Dir Ment Hlth Clin Svs | B04 | 11 | 111,092 | 166,634 |
| 072232 | Dep HHS Dir Mental Health | B03 | 11 | 125,791 | 188,370 |
| 072222 | Dep HHS Dir- Public Health Ops | B03 | 11 | 125,791 | 188,370 |
| 081800 | Dep HHS Dir-PH Nursing&PrevSrv | B03 | 11 | 125,791 | 188,370 |
| 099002 | Dep Workforce Dev Director | B06 | 11 | 96,598 | 144,898 |
| 000650 | Department Secretary | 423 | 21 | 49,976 | 60,907 |
| 000651 | Department Secretary B | 421 | 21 | 52,474 | 63,952 |
| 057710 | Dept HR Training Officer I | 883 | 07 | 58,377 | 71,146 |
| 057720 | Dept HR Training Officer II | 996 | 07 | 61,442 | 74,881 |
| 000304 | Dept Human Rescs Admin Aide | 122 | 21 | 44,659 | 54,427 |
| 014500 | Deputy Ag Commissioner/Sealer | 422 | 19 | 76,896 | 93,716 |
| 003102 | Deputy Chief Probation Officer | B05 | 11 | 101,429 | 152,145 |
| 014800 | Deputy Clerk I-Brd of Supvs | 667 | 21 | 45,148 | 55,024 |
| 014820 | Deputy Clerk II-Brd of Supvs | 423 | 21 | 49,976 | 60,907 |
| 014830 | Deputy Clerk III - Brd of Supv | 547 | 21 | 58,811 | 71,675 |
| 080602 | Deputy County Admin Officer | B04 | 19 | 111,092 | 166,634 |
| 070602 | Deputy County Librarian | B06 | 11 | 96,598 | 144,898 |
| 075202 | Deputy Executive Director TCAG | B04 | 11 | 111,092 | 166,634 |
| 080402 | Deputy Fire Chief | B03 | 11 | 125,791 | 188,370 |
| 062902 | Deputy HHS Dir Adult Svs/PG | B03 | 11 | 125,791 | 188,370 |
| 060802 | Deputy HHS Dir Human Rsources | B03 | 11 | 125,791 | 188,370 |
| 004327 | Deputy HHS Dir Integrated Svs | B03 | 11 | 125,791 | 188,370 |
| 048902 | Deputy HHS Dir-AdminPrograms | B04 | 11 | 111,092 | 166,634 |
| 072302 | Deputy HHS Dir-Child Welf Svc | B03 | 11 | 125,791 | 188,370 |
| 087602 | Deputy HHS Dir-TulareWorks | B04 | 11 | 111,092 | 166,634 |
| 021102 | Deputy HHS Director Env Health | B03 | 11 | 125,791 | 188,370 |
| 040902 | Deputy Risk Manager | 341 | 19 | 81,734 | 99,612 |
| 074700 | Detention Svs Officer-Prob | 719 | 12 | 39,494 | 48,133 |
| 015400 | Detention Svs Officer-Sher | 162 | 03 | 38,081 | 46,410 |
| 015710 | Dietitian I | 285 | 06 | 71,963 | 87,704 |
| 031410 | Digital Forensic Analyst I | 901 | 03 | 63,275 | 77,115 |
| 031420 | Digital Forensic Analyst II | 902 | 03 | 70,317 | 85,697 |
| 031430 | Digital Forensic Analyst III | 903 | 03 | 79,903 | 97,381 |
| 083020 | Digital Print & Mail Spec | 156 | 01 | 36,942 | 45,022 |
| 023802 | Dir of Fiscal Operations-HHSA | B02 | 11 | 135,239 | 202,860 |
| 003902 | Dir of Human Services-HHSA | B02 | 11 | 135,239 | 202,860 |
| 072102 | Dir of Mental Health-HHSA | B02 | 11 | 135,239 | 202,860 |
| 072002 | Dir of Public Health | B02 | 11 | 135,239 | 202,860 |
| 016300 | Director,Public Health Lab | 988 | 19 | 152,825 | 186,253 |
| 001502 | Director-Solid Waste | B04 | 10 | 111,092 | 166,634 |
| 016402 | District Attorney | B01 | 40 | 173,879 | 260,781 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 097002 | Div Mgr HHS - Animal Services | B06 | 19 | 96,598 | 144,898 |
| 062302 | Div Mgr HHS Child Welfare Svs | B05 | 19 | 101,429 | 152,145 |
| 061902 | Div Mgr HHS Dir Environ Health | B04 | 19 | 111,092 | 166,634 |
| 061002 | Div Mgr HHS Fiscal Operations | B05 | 19 | 101,429 | 152,145 |
| 061602 | Div Mgr HHS Human Resources | B05 | 19 | 101,429 | 152,145 |
| 023200 | Div Mgr HHS Mental Health | B04 | 19 | 111,092 | 166,634 |
| 072702 | Div Mgr HHS PubHlthNrs PrevSvs | B04 | 19 | 111,092 | 166,634 |
| 016802 | Div Mgr HHS-Self Sufficiency | B05 | 19 | 101,429 | 152,145 |
| 016800 | Division Manager HHS - PH | B04 | 19 | 111,092 | 166,634 |
| 099322 | EH Child Welfare Service Mgr | 251 | 00 | 98,309 | 119,812 |
| 051502 | EH Account Clerk | 153 | 00 | 36,579 | 44,580 |
| 000104 | EH Account Clerk K | 117 | 00 | 36,581 | 44,583 |
| 056402 | EH Account Clerk, Senior | 542 | 00 | 40,530 | 49,395 |
| 026212 | EH Accountant Auditor I | 401 | 00 | 59,797 | 72,877 |
| 026222 | EH Accountant Auditor II | 402 | 00 | 67,360 | 82,094 |
| 000212 | EH Accountant I | 741 | 00 | 55,977 | 68,221 |
| 000222 | EH Accountant II | 745 | 00 | 61,818 | 75,339 |
| 000232 | EH Accountant III | 776 | 00 | 68,951 | 84,033 |
| 000235 | EH Accountant III K | 682 | 00 | 70,674 | 86,133 |
| 000732 | EH Admin Svs Officer III | 248 | 00 | 85,552 | 104,265 |
| 051602 | EH Administrative Aide | 180 | 00 | 44,655 | 54,422 |
| 000642 | EH Administrative Secretary | 421 | 00 | 52,474 | 63,952 |
| 000712 | EH Administrative Serv Off I | 249 | 00 | 67,015 | 81,673 |
| 000722 | EH Administrative Serv Off II | 248 | 00 | 85,552 | 104,265 |
| 071003 | EH Administrative Specialist I | 728 | 00 | 76,191 | 92,857 |
| 017302 | EH Ag & Stds Inspector Aid | 812 | 00 | 35,767 | 43,591 |
| 051702 | EH Ag & Stds Inspector I | 605 | 00 | 48,240 | 58,792 |
| 000832 | EH Ag & Stds Inspector III | 608 | 00 | 60,593 | 73,847 |
| 001212 | EH Agricultural Technician I | 162 | 00 | 38,081 | 46,410 |
| 001222 | EH Agricultural Technician II | 172 | 00 | 42,051 | 51,249 |
| 001512 | EH Alcohol Drug Specialist I | 182 | 00 | 45,319 | 55,232 |
| 001522 | EH Alcohol Drug Specialist II | 380 | 00 | 47,626 | 58,044 |
| 089802 | EH Analyst - DA | 935 | 00 | 72,135 | 87,913 |
| 035122 | EH Analyst-Dept Human Rcsc II | 921 | 00 | 62,218 | 75,827 |
| 035032 | EH Analyst-Dept Human Rcsc III | 706 | | 68,569 | 83,567 |
| 035112 | EH Analyst-Dept Human Rscs I | 705 | 00 | 55,125 | 67,183 |
| 001912 | EH Analyst-Human Resources I | 678 | 00 | 58,092 | 70,799 |
| 001922 | EH Analyst-Human Resources II | 226 | 00 | 70,083 | 85,413 |
| 026832 | EH Analyst-Human Resources III | 898 | 00 | 77,402 | 94,333 |
| 001882 | EH Analyst-Risk Management I | 333 | 00 | 61,411 | 74,843 |
| 001872 | EH Analyst-Risk Management II | 337 | 00 | 67,549 | 82,325 |
| 001892 | EH Analyst-Risk Management III | 338 | 00 | 74,303 | 90,556 |
| 021742 | EH Animal Care Technician | 932 | 00 | 35,767 | 43,591 |
| 077002 | EH Animal Control Officer | 987 | 00 | 39,413 | 48,034 |
| 078902 | EH Animal Services Coordinator | 696 | 00 | 38,661 | 47,117 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 002342 | EH Appraiser 4 | 616 | 00 | 85,294 | 103,951 |
| 002232 | EH Appraiser III | 750 | 00 | 77,339 | 94,255 |
| 006912 | EH Assessment Technician I | 324 | 00 | 39,988 | 48,735 |
| 004604 | EH Assoc HHS Agency Director | 802 | 00 | 135,239 | 202,860 |
| 081415 | EH Attorney, Child Support 1 | 895 | 00 | 73,537 | 89,622 |
| 081425 | EH Attorney, Child Support 2 | 239 | 00 | 82,851 | 100,973 |
| 081435 | EH Attorney, Child Support 3 | 254 | 00 | 97,592 | 118,938 |
| 081445 | EH Attorney, Child Support 4 | 267 | 00 | 113,775 | 138,661 |
| 004815 | EH Attorney, Civil I | 711 | 00 | 75,871 | 92,467 |
| 004825 | EH Attorney, Civil II | 242 | 00 | 86,322 | 105,203 |
| 004835 | EH Attorney, Civil III | 570 | 00 | 101,187 | 123,320 |
| 004845 | EH Attorney, Civil IV | 268 | 00 | 114,902 | 140,035 |
| 004855 | EH Attorney, Civil V | 098 | 00 | 124,289 | 151,475 |
| 051902 | EH Attorney, DA/PD I | 895 | 00 | 73,537 | 89,622 |
| 005035 | EH Attorney, DA/PD III | 254 | 00 | 97,592 | 118,938 |
| 005045 | EH Attorney, DA/PD IV | 267 | 00 | 113,775 | 138,661 |
| 005054 | EH Attorney, DA/PD Senior | 355 | 00 | 123,047 | 149,962 |
| 081465 | EH Attorney, Sr Child Support | 355 | 00 | 123,047 | 149,962 |
| 004935 | EH Attorney, DA/PD III-N | 254 | 00 | 97,592 | 118,938 |
| 005222 | EH Auditor-Appraiser II | 615 | 00 | 70,056 | 85,379 |
| 005602 | EH Auto Service Worker | 844 | 00 | 40,221 | 49,019 |
| 006202 | EH Build/Code Comp Insp Aide | 174 | 00 | 42,892 | 52,274 |
| 006212 | EH Build/Code Comp Insp I | 194 | 00 | 52,310 | 63,752 |
| 006322 | EH Build/Code Comp Insp II | 204 | 00 | 57,771 | 70,407 |
| 006432 | EH Build/Code Comp Insp III | 214 | 00 | 62,579 | 76,267 |
| 092402 | EH Busines Resource Specialist | 221 | 00 | 65,429 | 79,741 |
| 094802 | EH Butcher | 850 | 00 | 42,264 | 51,509 |
| 083622 | EH Cadastral GIS Tech II | 204 | 00 | 57,771 | 70,407 |
| 083632 | EH Cadastral GIS Technicia III | 436 | 00 | 63,488 | 77,375 |
| 007922 | EH Chief Probation Officer | 801 | 00 | 173,879 | 260,781 |
| 008202 | EH Child Interview Specialist | 182 | 00 | 45,319 | 55,232 |
| 022112 | EH Child Support Specialist I | 686 | 00 | 40,237 | 49,038 |
| 008902 | EH Civil Clerk | 147 | 00 | 35,159 | 42,849 |
| 058522 | EH Civil Office Assistant | 661 | 00 | 36,048 | 43,933 |
| 058532 | EH Civil Office Assistant Lead | 665 | 00 | 39,695 | 48,377 |
| 075402 | EH Clerk to the Grand Jury | 658 | 00 | 35,767 | 43,591 |
| 035602 | EH Clerk-Principlal | 637 | 00 | 39,253 | 47,839 |
| 071102 | EH Client Advocate | 710 | 00 | 59,257 | 72,218 |
| 090332 | EH Code Compliance Ofcr III | 209 | 00 | 59,554 | 72,580 |
| 090312 | EH Code Enforcement Ofcr I | 194 | 00 | 52,310 | 63,752 |
| 090322 | EH Code Enforcement Officer II | 204 | 00 | 57,771 | 70,407 |
| 010902 | EH Community Educ Specialist | 173 | 00 | 41,660 | 50,772 |
| 052402 | EH Community Health Technician | 138 | 00 | 35,767 | 43,591 |
| 023312 | EH Community Outreach Spec | 417 | 00 | 52,296 | 63,735 |
| 095702 | EH Community Program Specialis | 189 | 00 | 48,832 | 59,513 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 011832 | EH Construction & Maint Wk III | 852 | 00 | 45,117 | 54,986 |
| 052802 | EH Construction & Maint Wkr II | 327 | 00 | 41,019 | 49,991 |
| 075692 | EH Contact Tracer | 376 | 00 | 39,059 | 47,603 |
| 012012 | EH Cook | 820 | 00 | 36,773 | 44,816 |
| 052902 | EH Cook Lead | 830 | 00 | 40,489 | 49,346 |
| 012102 | EH County 911 Coordinator | 188 | 00 | 49,283 | 60,063 |
| 074812 | EH County Financial Tech I | 720 | 00 | 36,507 | 44,492 |
| 074822 | EH County Financial Tech II | 723 | 00 | 40,237 | 49,038 |
| 074832 | EH County Financial Tech III | 643 | 00 | 46,641 | 56,843 |
| 071202 | EH Crisis Service Worker | 206 | 00 | 57,511 | 70,090 |
| 053102 | EH Custodial Worker | 809 | 00 | 35,767 | 43,591 |
| 077802 | EH DA Grants & Prg Coordinator | 777 | 00 | 81,245 | 99,016 |
| 014112 | EH Dairy Inspector I | 691 | 00 | 57,802 | 70,445 |
| 000302 | EH Dept HR Admin Aide | 122 | 00 | 44,659 | 54,427 |
| 014802 | EH Deputy Clerk, Brd of Supvs | 667 | 00 | 45,148 | 55,024 |
| 053202 | EH Deputy Sheriff I | 874 | 00 | 67,070 | 81,740 |
| 015402 | EH Detention Svs Ofcr, Sheriff | 162 | 00 | 38,081 | 46,410 |
| 015712 | EH Dietitian I | 285 | 00 | 71,963 | 87,704 |
| 019312 | EH Election Clerk | 237 | 00 | 37,271 | 45,423 |
| 069402 | EH Electronic Health Recrd Mgr | 105 | 00 | 103,320 | 125,919 |
| 010212 | EH Emergency Dispatcher I | 736 | 00 | 44,962 | 54,797 |
| 010222 | EH Emergency Dispatcher II | 738 | 00 | 53,159 | 64,787 |
| 010232 | EH Emergency Dispatcher III | 994 | 00 | 58,638 | 71,464 |
| 092202 | EH Emergency Response SupAsst | 154 | 00 | 36,773 | 44,816 |
| 087922 | EH Emplpyee/Emplyr Rel Spec 2 | 414 | 00 | 86,766 | 105,745 |
| 020212 | EH Engineer I | 638 | 00 | 73,238 | 89,257 |
| 053302 | EH Engineer III | 759 | 00 | 95,486 | 116,372 |
| 020342 | EH Engineer IV | 642 | 00 | 112,487 | 137,092 |
| 053402 | EH Engineering Aide I | 163 | 00 | 38,459 | 46,871 |
| 050612 | EH Engineering Tech I | 740 | 00 | 51,695 | 63,003 |
| 050832 | EH Engineering Tech III | 753 | 00 | 64,982 | 79,196 |
| 050722 | EH Engineering Technician II | 201 | 00 | 58,226 | 70,962 |
| 020612 | EH Environmental Health Aide | 164 | 00 | 38,106 | 46,441 |
| 020722 | EH Environmental Health Spc II | 690 | 00 | 63,550 | 77,450 |
| 020712 | EH Environmental Health Spec I | 691 | 00 | 57,802 | 70,445 |
| 020732 | EH Environmental HealthSpc III | 335 | 00 | 70,056 | 85,380 |
| 099802 | EH Epidemiologist | 728 | 00 | 76,191 | 92,857 |
| 022202 | EH Farm Crew Leader | 844 | 00 | 40,221 | 49,019 |
| 096022 | EH Field Evidence Technician | 418 | 00 | 51,067 | 62,237 |
| 022422 | EH Fingerprint Technician 2 | 162 | 00 | 38,081 | 46,410 |
| 022412 | EH Fingerprint Technician I | 799 | 00 | 48,509 | 59,120 |
| 093502 | EH Fire Engineer | 090 | 00 | 35,610 | 35,610 |
| 093602 | EH Fire Fighter | 089 | 00 | 33,384 | 34,497 |
| 022502 | EH Fire Inspector | 188 | 00 | 49,283 | 60,063 |
| 026102 | EH Fiscal Manager | 400 | 00 | 97,640 | 118,997 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 017702 | EH Gate Attendant | 121 | 00 | 34,718 | 42,324 |
| 062712 | EH Geograph Info Sys Analyst I | 664 | 00 | 65,719 | 80,094 |
| 087502 | EH Grants Specialist I | 935 | 00 | 72,135 | 87,913 |
| 087532 | EH Grants Specialist III | 786 | 00 | 84,853 | 103,413 |
| 087722 | EH Graphics Specialist | 283 | 00 | 66,435 | 80,967 |
| 071512 | EH HHS Unit Manager I | 728 | 00 | 76,191 | 92,857 |
| 053802 | EH Health Aide | 802 | 00 | 35,860 | 43,704 |
| 024102 | EH Health Education Assistant | 189 | 00 | 48,832 | 59,513 |
| 069602 | EH Health Education Specialist | 205 | 00 | 57,234 | 69,753 |
| 024302 | EH Health Program Assistant | 158 | 00 | 37,357 | 45,528 |
| 024632 | EH Heavy Equipment Mechanic 3 | 430 | 00 | 56,531 | 68,896 |
| 024512 | EH Heavy Equipment Mechanic I | 859 | 00 | 44,859 | 54,671 |
| 024522 | EH Heavy Equipment Mechanic II | 871 | 00 | 50,533 | 61,586 |
| 093112 | EH Human Resources Spclst I | 115 | 00 | 41,471 | 50,542 |
| 093122 | EH Human Resources Spec II | 732 | 00 | 47,987 | 58,483 |
| 011312 | EH IT Client Specialist I | 307 | 00 | 55,161 | 67,226 |
| 097912 | EH IT Desktop Technician I | 303 | 00 | 46,285 | 56,409 |
| 097922 | EH IT Desktop Technician II | 305 | 00 | 53,763 | 65,523 |
| 007512 | EH IT EntContentMgtSpec I | 307 | 00 | 55,161 | 67,226 |
| 075624 | EH IT Programmer Analyst | 772 | 00 | 93,076 | 113,435 |
| 013522 | EH IT Project Manager II | 777 | 00 | 81,245 | 99,016 |
| 013532 | EH IT Project Manager III | 251 | 00 | 98,309 | 119,812 |
| 070102 | EH Intern - No Pay | 000 | 00 | 0 | 0 |
| 070202 | EH Intern -Minimum Wage | F2 | 00 | 32,240 | 32,240 |
| 005812 | EH Intern-Apprentice | F24 | 00 | 32,240 | 32,240 |
| 086012 | EH Investigative Tech I | 296 | 00 | 36,239 | 44,166 |
| 025602 | EH Investigator -DA | 904 | 00 | 79,386 | 96,750 |
| 053902 | EH Investigator Aide | 167 | 00 | 40,016 | 48,769 |
| 025812 | EH Investigator I - PD | 627 | 00 | 68,040 | 82,923 |
| 054202 | EH Laboratory Assistant | 721 | 00 | 38,292 | 46,668 |
| 058602 | EH Laundry Technician | 832 | 00 | 36,427 | 44,394 |
| 004902 | EH Law Clerk | 733 | 00 | 50,151 | 61,121 |
| 027522 | EH Legal Clerk II | 160 | 00 | 38,431 | 46,837 |
| 027382 | EH Legal Office Assistant | 829 | 00 | 38,050 | 46,373 |
| 046502 | EH Legal Office Assistant-Supv | 835 | 00 | 46,099 | 56,183 |
| 082892 | EH Lib Vol & Donation Coord | 701 | 00 | 36,216 | 44,138 |
| 028612 | EH Librarian I | 648 | 00 | 46,899 | 57,157 |
| 028622 | EH Librarian II | 196 | 00 | 53,360 | 65,031 |
| 028732 | EH Librarian III | 208 | 00 | 58,961 | 71,858 |
| 054402 | EH Library Assistant I | 139 | 00 | 35,767 | 43,591 |
| 028922 | EH Library Assistant II | 149 | 00 | 39,390 | 48,006 |
| 007412 | EH Library Literacy Asst I | 139 | 00 | 35,767 | 43,591 |
| 082702 | EH Library Prog Literacy Spec | 935 | 00 | 72,135 | 87,913 |
| 091512 | EH Library Svs Specialist I | 136 | 00 | 46,899 | 57,157 |
| 029302 | EH Mail Processor | 137 | 00 | 35,767 | 43,591 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 029502 | EH Maintenance Electrician | 186 | 00 | 48,565 | 59,188 |
| 093702 | EH Maintenance Painter | 860 | 00 | 45,304 | 55,214 |
| 029812 | EH Maintenance Worker I | 805 | 00 | 39,430 | 48,055 |
| 029822 | EH Maintenance Worker II | 175 | 00 | 43,542 | 53,066 |
| 029932 | EH Maintenance Worker III | 865 | 00 | 48,081 | 58,598 |
| 071802 | EH Media Specialist | 680 | 00 | 59,256 | 72,217 |
| 085212 | EH Medical Assistant | 168 | 00 | 39,644 | 48,316 |
| 042412 | EH Medical Office Assistant | 796 | 00 | 35,860 | 43,704 |
| 082522 | EH Mental Health Case Mgr 2 | 290 | 00 | 44,257 | 53,938 |
| 082512 | EH Mental Health Case Mgr I | 834 | 00 | 40,093 | 48,863 |
| 031822 | EH Mental Health Technician II | 851 | 00 | 45,597 | 55,571 |
| 058902 | EH Museum Assistant | 147 | 00 | 35,159 | 42,849 |
| 050412 | EH Nurse I-Supv | 763 | 00 | 94,017 | 114,581 |
| 032712 | EH Nurse Practitioner | 769 | 00 | 113,991 | 138,925 |
| 032632 | EH Nurse,Registered CWS | 752 | 00 | 79,298 | 96,643 |
| 062802 | EH Nurse-Graduate Public Hlth | 752 | 00 | 79,298 | 96,643 |
| 054502 | EH Nurse-Licensed Vocational | 265 | 00 | 45,826 | 55,849 |
| 032612 | EH Nurse-Public Health I | 755 | 00 | 83,327 | 101,554 |
| 032622 | EH Nurse-Public Health II | 760 | 00 | 87,566 | 106,719 |
| 056102 | EH Nurse-Registered | 752 | 00 | 79,298 | 96,643 |
| 032652 | EH Nurse-Registered-Lead | 756 | 00 | 83,265 | 101,478 |
| 032922 | EH Nutrition Assistant | 140 | 00 | 35,931 | 43,790 |
| 015602 | EH Nutritionist-Degreed | 346 | 00 | 64,830 | 79,010 |
| 054802 | EH Office Assistant | 822 | 00 | 35,860 | 43,704 |
| 054902 | EH Office Assistant -K | 661 | 00 | 36,048 | 43,933 |
| 033342 | EH Office Assistant Lead | 276 | 00 | 39,508 | 48,149 |
| 082302 | EH Office Assistant, Supv | 281 | 00 | 43,505 | 53,021 |
| 074912 | EH Paralegal I | 729 | 00 | 45,488 | 55,438 |
| 009212 | EH Paralegal I-K | 731 | 00 | 47,047 | 57,338 |
| 074922 | EH Paralegal II | 730 | 00 | 47,762 | 58,209 |
| 074932 | EH Paralegal III-K | 980 | 00 | 51,871 | 63,217 |
| 055102 | EH Parks & Grounds Worker | 828 | 00 | 37,147 | 45,272 |
| 034122 | EH Patient Acct Rep | 264 | 00 | 36,576 | 44,576 |
| 087126 | EH Payroll Clerk II | 855 | 00 | 42,346 | 51,609 |
| 007614 | EH Peer Support SpecialTrainee | 354 | 00 | 36,486 | 44,466 |
| 050212 | EH Personnel Svs Officer I | 231 | 00 | 72,261 | 88,067 |
| 047732 | EH Physical Therapist | 689 | 00 | 85,555 | 104,269 |
| 090102 | EH Physical Therapist | 741 | 00 | 55,977 | 68,221 |
| 032722 | EH Physician Assistant | 261 | 00 | 113,990 | 138,923 |
| 034924 | EH Physician-OB/GYN | 366 | 00 | 296,803 | 361,723 |
| 035246 | EH Plannel IV | 235 | 00 | 87,189 | 106,260 |
| 035012 | EH Planner I | 618 | 00 | 58,068 | 70,769 |
| 035132 | EH Planner III | 620 | 00 | 75,079 | 91,501 |
| 092322 | EH Planner-Associate Regional | 419 | 00 | 77,632 | 94,613 |
| 092312 | EH Planner-Regional | 632 | 00 | 69,005 | 84,098 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 059002 | EH Planning Technician I | 163 | 00 | 38,459 | 46,871 |
| 035322 | EH Planning Technician II | 644 | 00 | 42,469 | 51,758 |
| 074692 | EH Poll Worker | F24 | 00 | 32,240 | 32,240 |
| 055402 | EH Prevention Svs Coordntr II | 683 | 00 | 62,266 | 75,886 |
| 034826 | EH Primary Care Practioner | 319 | 00 | 185,993 | 226,675 |
| 035502 | EH Principal Account Clerk | 170 | 00 | 44,627 | 54,388 |
| 023422 | EH Prob Correctional Ofcr II | 864 | 00 | 50,939 | 62,081 |
| 023412 | EH Prob Correctional Officer I | 848 | 00 | 46,128 | 56,218 |
| 035802 | EH Probation Division Mgr | 762 | 00 | 90,218 | 109,951 |
| 036012 | EH Probation Officer I | 866 | 00 | 50,594 | 61,660 |
| 036022 | EH Probation Officer II | 877 | 00 | 58,719 | 71,563 |
| 055602 | EH Probation Officer III | 885 | 00 | 64,847 | 79,031 |
| 076512 | EH Property Specialist I | 650 | 00 | 53,347 | 65,016 |
| 076522 | EH Property Specialist II | 882 | 00 | 58,925 | 71,814 |
| 013502 | EH Prosecution Assistant | 342 | 00 | 52,267 | 63,699 |
| 018602 | EH Psychiatrist I | 332 | 00 | 209,593 | 255,438 |
| 037325 | EH Psychiatrist II | 714 | 00 | 219,568 | 267,594 |
| 037414 | EH Psychologist I | 257 | 00 | 93,549 | 114,011 |
| 080802 | EH Pub Def Invest Asst | 535 | 00 | 45,487 | 55,437 |
| 062502 | EH Public Defender Interview I | 162 | 00 | 38,081 | 46,410 |
| 025802 | EH Public Defender Investigr | 908 | 00 | 71,619 | 87,285 |
| 091012 | EH Public Guardian-Deputy I | 677 | 00 | 52,596 | 64,101 |
| 077602 | EH Public Health Program Coord | 662 | 00 | 65,170 | 79,425 |
| 037912 | EH Public Hlth Micro-Bio I | 681 | 00 | 73,621 | 89,724 |
| 037922 | EH Public Hlth Micro-Bio II | 639 | 00 | 82,108 | 100,068 |
| 037902 | EH Public Hlth Micro-Bio Trne | 185 | 00 | 46,928 | 57,193 |
| 038922 | EH Refuse Equip Operator II | 852 | 00 | 45,117 | 54,986 |
| 039032 | EH Refuse Equip Operator III | 329 | 00 | 49,343 | 60,136 |
| 038912 | EH Refuse Equipment Operator I | 328 | 00 | 41,413 | 50,471 |
| 039102 | EH Refuse Site Attendant | 787 | 00 | 39,718 | 48,406 |
| 039202 | EH Refuse Site Caretaker | 813 | 00 | 35,767 | 43,591 |
| 056202 | EH Research Asst-Law Library | 349 | 00 | 45,488 | 55,438 |
| 012999 | EH Retirement Board Trustee | F60 | 72 | 208,000 | 208,000 |
| 076632 | EH Retirement Specialist III | 347 | 00 | 68,950 | 84,031 |
| 056302 | EH Secretary I | 666 | 00 | 43,060 | 52,479 |
| 000622 | EH Secretary II | 667 | 00 | 45,148 | 55,024 |
| 000632 | EH Secretary III | 668 | 00 | 47,558 | 57,960 |
| 095222 | EH Self Sufficiency Counslr | 845 | 00 | 40,231 | 49,031 |
| 095662 | EH Sheriff Communication Offr | 843 | 00 | 43,974 | 53,592 |
| 014702 | EH Sheriff Pilot | 441 | 00 | 58,374 | 71,142 |
| 088802 | EH Sheriff's Correctional Dep | 874 | 00 | 67,070 | 81,740 |
| 043202 | EH Sheriff's Records Clerk | 157 | 00 | 37,305 | 45,464 |
| 075102 | EH Sheriff's Security Officer | 784 | 00 | 43,934 | 53,544 |
| 030202 | EH Social Service Worker Asst | 746 | 00 | 36,820 | 44,873 |
| 043932 | EH Social Service Worker III | 873 | 00 | 51,552 | 62,828 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 056802 | EH Social Svs Worker I | 459 | 00 | 42,273 | 51,520 |
| 044422 | EH Social Svs Worker II | 511 | 00 | 46,679 | 56,889 |
| 044042 | EH Social Svs Worker III/CWS | 428 | 00 | 63,262 | 77,099 |
| 029212 | EH Social Worker,Clinical I | 754 | 00 | 79,803 | 97,259 |
| 029222 | EH Social Worker,Clinical II | 773 | 00 | 83,860 | 102,203 |
| 029202 | EH Social Worker,Licensed | 761 | 00 | 89,899 | 109,563 |
| 001886 | EH Social Worker-Pub Def | 505 | 00 | 58,093 | 70,800 |
| 001812 | EH Staff Services Analyst I | 705 | 00 | 55,125 | 67,183 |
| 001822 | EH Staff Services Analyst II | 921 | 00 | 62,218 | 75,827 |
| 001832 | EH Staff Services Analyst III | 706 | 00 | 68,569 | 83,567 |
| 044622 | EH Stock Clerk | 154 | 00 | 36,773 | 44,816 |
| 018802 | EH Student | F2 | 00 | 32,240 | 32,240 |
| 046702 | EH Supervising Probation Ofcr | 360 | 00 | 80,930 | 98,632 |
| 059302 | EH Supv Account Clerk | 165 | 00 | 40,408 | 49,247 |
| 047112 | EH Systems & Proc Analyst I | 287 | 00 | 64,467 | 78,568 |
| 008152 | EH TCAG Administrative Clerk | 795 | 00 | 44,936 | 54,765 |
| 047802 | EH Tire Repairer | 837 | 00 | 37,530 | 45,739 |
| 027712 | EH Title & Admin Technician I | 324 | 00 | 39,988 | 48,735 |
| 027722 | EH Title&AdministrativeTech2 | 717 | 00 | 43,987 | 53,608 |
| 043612 | EH Traffic Control Worker | 327 | 00 | 41,019 | 49,991 |
| 048022 | EH Training Officer II | 996 | 00 | 61,442 | 74,881 |
| 057102 | EH Victim Witness Worker I | 849 | 00 | 41,042 | 50,019 |
| 049422 | EH Victim Witness Worker II | 182 | 00 | 45,319 | 55,232 |
| 092602 | EH WID Program Coord | 935 | 00 | 72,135 | 87,913 |
| 049702 | EH Welder Mechanic | 871 | 00 | 50,533 | 61,586 |
| 079402 | EH Workforce Dev Analyst | 221 | 00 | 65,429 | 79,741 |
| 009100 | Economic Development Manager | B06 | 20 | 96,598 | 144,898 |
| 019320 | Election Clerk | 237 | 01 | 37,271 | 45,423 |
| 019330 | Election Clerk Senior | 284 | 01 | 41,035 | 50,010 |
| 085200 | Elections Program Coordinator | 133 | 19 | 71,995 | 87,743 |
| 019400 | Elections Technical Analyst | 525 | 01 | 48,829 | 59,510 |
| 069600 | Electronic Health Rec Spc,Supv | 414 | 19 | 86,766 | 105,745 |
| 069400 | Electronic Health Records Mgr | 105 | 19 | 103,320 | 125,919 |
| 069500 | Electronic Health Records Spec | 728 | 19 | 76,191 | 92,857 |
| 010210 | Emergency Dispatcher I | 151 | 03 | 48,136 | 58,665 |
| 010220 | Emergency Dispatcher II | 738 | 03 | 53,159 | 64,787 |
| 010230 | Emergency Dispatcher III | 994 | 03 | 58,638 | 71,464 |
| 010500 | Emergency Dispatcher-Supv | 744 | 07 | 66,149 | 80,618 |
| 095900 | Emergency Svs Specialist I | 728 | 19 | 76,191 | 92,857 |
| 095920 | Emergency Svs Specialist II | 709 | 19 | 83,811 | 102,143 |
| 091600 | Employee Benefits Supervisor | 577 | 19 | 75,943 | 92,554 |
| 087910 | Employee Relations Spec I | 777 | 19 | 81,245 | 99,016 |
| 087920 | Employee Relations Spec II | 414 | 19 | 86,766 | 105,745 |
| 078500 | Employment Connection Site Crd | 221 | 19 | 65,429 | 79,741 |
| 019500 | Emplyee/Emplyer Benef&Well Mgr | 414 | 19 | 86,766 | 105,745 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 020210 | Engineer I | 638 | 03 | 73,238 | 89,257 |
| 020220 | Engineer II | 640 | 03 | 81,665 | 99,527 |
| 020230 | Engineer III | 759 | 07 | 95,486 | 116,372 |
| 020340 | Engineer IV | 642 | 20 | 112,487 | 137,092 |
| 020410 | Engineering Aide | 163 | 03 | 38,459 | 46,871 |
| 050610 | Engineering Technician I | 740 | 03 | 51,695 | 63,003 |
| 050720 | Engineering Technician II | 201 | 03 | 58,226 | 70,962 |
| 050830 | Engineering Technician III | 753 | 07 | 64,982 | 79,196 |
| 050840 | Engineering Technician IV | 779 | 07 | 72,079 | 87,845 |
| 059800 | Engraving Supervisor | 211 | 02 | 53,347 | 65,016 |
| 020110 | Enviromental Health HHW Tech | 807 | 03 | 36,773 | 44,816 |
| 020620 | Environmental Health Aide | 164 | 06 | 38,106 | 46,441 |
| 020710 | Environmental Health Spec I | 691 | 06 | 57,802 | 70,445 |
| 020720 | Environmental Health Spec II | 690 | 06 | 63,550 | 77,450 |
| 020830 | Environmental Health Spec III | 335 | 06 | 70,056 | 85,380 |
| 020940 | Environmental Health Supervisr | 728 | 19 | 76,191 | 92,857 |
| 021000 | Environmental Quality Coordntr | 243 | 19 | 82,973 | 101,122 |
| 091700 | Environmental Quality Spec | 219 | 03 | 53,887 | 65,674 |
| 021100 | Environmental Quality Technicn | 742 | 03 | 51,242 | 62,451 |
| 099800 | Epidemiologist | 728 | 19 | 76,191 | 92,857 |
| 097700 | Epidemiologist, Senior | 414 | 19 | 86,766 | 105,745 |
| 029400 | Executive Assitant to CAO | 778 | 21 | 71,995 | 87,743 |
| 097102 | Executive Director TCAG | 802 | 10 | 135,239 | 202,860 |
| 092712 | Extra Help Land Surveyor I | 638 | 00 | 73,238 | 89,257 |
| 091202 | Extra Help Road Use Inspector | 740 | 00 | 51,695 | 63,003 |
| 095402 | Extra-Help Veterinarian | 804 | 00 | 111,092 | 166,634 |
| 005802 | Facilities Mgr | 806 | 19 | 96,598 | 144,898 |
| 099320 | Family Advocate Mgr | 251 | 19 | 98,309 | 119,812 |
| 022200 | Farm Crew Leader | 844 | 02 | 40,221 | 49,019 |
| 022207 | Farm Crew Supervisor | 996 | 07 | 61,442 | 74,881 |
| 022300 | Farm Manager | 694 | 19 | 72,917 | 88,866 |
| 096000 | Field Evidence Technician | 418 | 03 | 51,067 | 62,237 |
| 096010 | Field Evidence Technician I | 418 | 03 | 51,067 | 62,237 |
| 096020 | Field Evidence Technician II | 797 | 03 | 56,711 | 69,116 |
| 096030 | Field Evidence Technician III | 798 | 03 | 64,345 | 78,419 |
| 022410 | Fingerprint Technician I | 799 | 03 | 48,509 | 59,120 |
| 022420 | Fingerprint Technician II | 219 | 03 | 53,887 | 65,674 |
| 022430 | Fingerprint Technician III | 336 | 03 | 61,028 | 74,377 |
| 041700 | Fire Apparatus Engineer | 626 | 23 | 53,523 | 65,230 |
| 041708 | Fire Apparatus Engineer 40 Hr | 440 | 23 | 53,523 | 65,230 |
| 093200 | Fire Battalion Chief | 697 | 19 | 98,019 | 119,459 |
| 024900 | Fire Battalion Chief-Admin | 107 | 19 | 98,018 | 119,457 |
| 093300 | Fire Captain | 700 | 23 | 77,146 | 94,020 |
| 093500 | Fire Captain Admin5 | 361 | 23 | 77,146 | 94,020 |
| 093303 | Fire Captain-Admin | 715 | 23 | 85,838 | 104,613 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 089702 | Fire Chief | B02 | 10 | 135,239 | 202,860 |
| 090402 | Fire Division Chief | 291 | 19 | 127,856 | 155,822 |
| 022500 | Fire Inspector | 188 | 03 | 49,283 | 60,063 |
| 093400 | Fire Lieutenant | 702 | 23 | 64,136 | 78,165 |
| 093408 | Fire Lieutenant 40 Hr | 184 | 23 | 64,136 | 78,165 |
| 026100 | Fiscal Manager | 400 | 19 | 97,640 | 118,997 |
| 058000 | Fleet Services Supervisor | 205 | 07 | 57,234 | 69,753 |
| 022600 | Fleet Svs Superintendent | 692 | 19 | 74,888 | 91,269 |
| 005900 | Fleet Svs Technician | 850 | 02 | 42,264 | 51,509 |
| 022700 | Food & Laundry Svs Manager | 192 | 07 | 50,305 | 61,309 |
| 088222 | Gen Svs Agency Deputy Director | B04 | 11 | 111,092 | 166,634 |
| 088122 | General Svs Agency Director | B02 | 10 | 135,239 | 202,860 |
| 023000 | Geographic Information Sys Crd | 238 | 19 | 77,464 | 94,408 |
| 087500 | Grants Specialist I | 935 | 19 | 72,135 | 87,913 |
| 087520 | Grants Specialist II | 679 | 19 | 77,143 | 94,017 |
| 087530 | Grants Specialist III | 786 | 19 | 84,853 | 103,413 |
| 024800 | Grants and Resource Manager | B06 | 19 | 96,598 | 144,898 |
| 087720 | Graphics Specialist | 283 | 03 | 66,435 | 80,967 |
| 087730 | Graphics Specialist,Senior- DA | 816 | 03 | 79,903 | 97,381 |
| 073000 | HHS Clinical Supv Mental Hlth | 766 | 19 | 92,993 | 113,333 |
| 073202 | HHS County Health Officer | 788 | 20 | 296,141 | 360,917 |
| 023702 | HHS Director | B01 | 10 | 173,879 | 260,781 |
| 073322 | HHS Dpty County Health Officer | 707 | 19 | 251,721 | 306,781 |
| 001600 | HHS Human Resources Manager | 256 | 19 | 97,258 | 118,532 |
| 073222 | HHS Medical Director-MH | 788 | 20 | 296,141 | 360,917 |
| 073212 | HHS Medical Director-Prim Care | 788 | 20 | 296,141 | 360,917 |
| 071510 | HHS Unit Manager | 728 | 19 | 76,191 | 92,857 |
| 071540 | HHS Unit Manager I-CalWorks | 728 | 19 | 76,191 | 92,857 |
| 031210 | HHSA Collector Investigator I | 167 | 03 | 40,016 | 48,769 |
| 031220 | HHSA Collector Investigator II | 111 | 03 | 48,638 | 59,277 |
| 005800 | HHSA Facility&Proprty Spec | 935 | 19 | 72,135 | 87,913 |
| 082200 | HHSA Logistics Manager | 400 | 19 | 97,640 | 118,997 |
| 086700 | HHSA Storage Facility Supv | 183 | 07 | 46,007 | 56,070 |
| 024000 | Health Aide | 802 | 06 | 35,860 | 43,704 |
| 024100 | Health Education Assistant | 189 | 06 | 48,832 | 59,513 |
| 024200 | Health Education Specialist | 205 | 07 | 57,234 | 69,753 |
| 024300 | Health Program Assistant | 158 | 06 | 37,357 | 45,528 |
| 099700 | Health Services Manager | 775 | 19 | 89,729 | 109,355 |
| 049720 | Heavy Equip Welder Mechanic II | 966 | 07 | 55,534 | 67,681 |
| 049700 | Heavy Equip Welder-Mechanic I | 871 | 02 | 50,533 | 61,586 |
| 024510 | Heavy Equipment Mechanic I | 859 | 02 | 44,859 | 54,671 |
| 024520 | Heavy Equipment Mechanic II | 871 | 02 | 50,533 | 61,586 |
| 024630 | Heavy Equipment Mechanic III | 430 | 07 | 56,531 | 68,896 |
| 024640 | Heavy Equipment Mechanic IV | 996 | 07 | 61,442 | 74,881 |
| 090600 | Heavy Equipment Superintendent | 692 | 19 | 74,888 | 91,269 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 026302 | HomelessInitiativesProgCoordin | B05 | 19 | 101,429 | 152,145 |
| 034302 | Human Resources Depty Director | B05 | 11 | 101,429 | 152,145 |
| 060400 | Human Resources Director | B02 | 10 | 135,239 | 202,860 |
| 002040 | Human Resources Manager | B06 | 19 | 96,598 | 144,898 |
| 093110 | Human Resources Specialist I | 115 | 19 | 41,471 | 50,542 |
| 093120 | Human Resources Specialist II | 732 | 19 | 47,987 | 58,483 |
| 093130 | Human Resources Specialist III | 893 | 19 | 53,744 | 65,500 |
| 033400 | Human Resources Supervisor | 928 | 19 | 86,767 | 105,746 |
| 082810 | Human Resources Technician I | 115 | 19 | 41,471 | 50,542 |
| 082820 | Human Resources Technician II | 732 | 19 | 47,987 | 58,483 |
| 077502 | ICT Assistant Director | B05 | 11 | 101,429 | 152,145 |
| 087810 | IHSS Program Specialist I | 234 | 07 | 62,234 | 75,846 |
| 087820 | IHSS Program Specialist II | 101 | 19 | 68,569 | 83,567 |
| 015907 | IT Bus Intell Devlpr Supv | 255 | 19 | 91,709 | 111,769 |
| 015920 | IT Business Intell Develpr II | 227 | 07 | 71,190 | 86,762 |
| 015910 | IT Business Intell Devlpr I | 287 | 07 | 64,467 | 78,568 |
| 015930 | IT Business Intelll Devlpr III | 764 | 19 | 85,602 | 104,326 |
| 011310 | IT Client Specialist I | 307 | 07 | 55,161 | 67,226 |
| 011320 | IT Client Specialist II | 308 | 07 | 64,296 | 78,359 |
| 011330 | IT Client Specialist III | 310 | 19 | 71,006 | 86,537 |
| 008600 | IT Communications Systems Adm | 313 | 07 | 85,380 | 104,056 |
| 098700 | IT Data Center Administrator | 227 | 07 | 71,190 | 86,762 |
| 098800 | IT Deputy Director | B05 | 11 | 101,429 | 152,145 |
| 085500 | IT Desktop Tech Supervisor | 344 | 19 | 72,436 | 88,280 |
| 097910 | IT Desktop Technician I | 303 | 07 | 46,285 | 56,409 |
| 097920 | IT Desktop Technician II | 305 | 07 | 53,763 | 65,523 |
| 097930 | IT Desktop Technician III | 306 | 07 | 62,441 | 76,099 |
| 096702 | IT Director | B03 | 10 | 125,791 | 188,370 |
| 096402 | IT Division Manager | B05 | 11 | 101,429 | 152,145 |
| 098010 | IT Document Specialist I | 307 | 07 | 55,161 | 67,226 |
| 098020 | IT Document Specialist II | 308 | 07 | 64,296 | 78,359 |
| 098030 | IT Document Specialist III | 309 | 07 | 74,683 | 91,018 |
| 047600 | IT Documentation Technician | 180 | 07 | 44,655 | 54,422 |
| 007510 | IT Eprise Content Mgt Spc I | 307 | 07 | 55,161 | 67,226 |
| 007520 | IT Eprise Content Mgt Spc II | 308 | 07 | 64,296 | 78,359 |
| 014000 | IT Infrastructure Supervisor | 318 | 19 | 92,738 | 113,023 |
| 097710 | IT Logistics Planner I | 301 | 07 | 58,608 | 71,428 |
| 097720 | IT Logistics Planner II | 287 | 07 | 64,467 | 78,568 |
| 097730 | IT Logistics Planner III | 238 | 19 | 77,464 | 94,408 |
| 097610 | IT Logistics Technician I | 162 | 03 | 38,081 | 46,410 |
| 097620 | IT Logistics Technician II | 179 | 03 | 44,216 | 53,887 |
| 096502 | IT Manager | 251 | 19 | 98,309 | 119,812 |
| 041602 | IT Manager OrgChangeMgt | 251 | 19 | 98,309 | 119,812 |
| 096910 | IT Network Administrator I | 312 | 07 | 73,493 | 89,568 |
| 096920 | IT Network Administrator II | 313 | 07 | 85,380 | 104,056 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 096930 | IT Network Administrator III | 318 | 19 | 92,738 | 113,023 |
| 009710 | IT Network Technician I | 305 | 07 | 53,763 | 65,523 |
| 009720 | IT Network Technician II | 306 | 07 | 62,441 | 76,099 |
| 075612 | IT Programmer Analyst | 764 | 19 | 85,602 | 104,326 |
| 075622 | IT Programmer Analyst II | 772 | 19 | 93,076 | 113,435 |
| 075632 | IT Programmer Analyst III | 251 | 19 | 98,309 | 119,812 |
| 015102 | IT Project Manager - DA | 251 | 19 | 98,309 | 119,812 |
| 013510 | IT Project Manager I | 310 | 19 | 71,006 | 86,537 |
| 013520 | IT Project Manager II | 777 | 19 | 81,245 | 99,016 |
| 013530 | IT Project Manager III | 251 | 19 | 98,309 | 119,812 |
| 038510 | IT Radio Installer I | 409 | 03 | 46,285 | 56,409 |
| 038520 | IT Radio Installer II | 410 | 03 | 53,764 | 65,524 |
| 038410 | IT RadioCommunicationsTech I | 412 | 03 | 62,441 | 76,099 |
| 038420 | IT RadioCommunicationsTechII | 413 | 03 | 73,493 | 89,568 |
| 098410 | IT Security Administrator I | 312 | 07 | 73,493 | 89,568 |
| 098420 | IT Security Administrator II | 106 | 19 | 85,389 | 104,067 |
| 098500 | IT Senior Systems Programmer | 772 | 19 | 93,076 | 113,435 |
| 011110 | IT Specialist App Support I | 307 | 07 | 55,161 | 67,226 |
| 011120 | IT Specialist App Support II | 308 | 07 | 64,296 | 78,359 |
| 011130 | IT Specialist App Support III | 310 | 19 | 71,006 | 86,537 |
| 011420 | IT Sys Application Trainer II | 996 | 07 | 61,442 | 74,881 |
| 011410 | IT Sys Applicaton Trainer I | 883 | 07 | 58,377 | 71,146 |
| 040910 | IT System Administrator I | 312 | 07 | 73,493 | 89,568 |
| 040920 | IT System Administrator II | 313 | 07 | 85,380 | 104,056 |
| 040930 | IT System Administrator III | 318 | 19 | 92,738 | 113,023 |
| 032010 | IT System Technician I | 305 | 07 | 53,763 | 65,523 |
| 032020 | IT System Technician II | 306 | 07 | 62,441 | 76,099 |
| 099030 | IT System&Procdures Anlyst 3 | 764 | 19 | 85,602 | 104,326 |
| 099020 | IT Systems and Procedure An II | 227 | 07 | 71,190 | 86,762 |
| 099010 | IT Systems and Procedures An I | 287 | 07 | 64,467 | 78,568 |
| 069202 | Inmate Program Specialist Supv | 442 | 07 | 56,367 | 68,696 |
| 025100 | Inmate Programs Manager | 433 | 19 | 83,812 | 102,144 |
| 069200 | Inmate Programs Specialist | 603 | 03 | 41,226 | 50,243 |
| 078202 | Inpatient Clinical Supervisor | 105 | 20 | 103,320 | 125,919 |
| 093900 | Investigative Auditor | 783 | 03 | 66,034 | 80,478 |
| 093920 | Investigative Auditor II | 782 | 20 | 72,927 | 88,879 |
| 086010 | Investigative Technician I | 296 | 03 | 36,239 | 44,166 |
| 086020 | Investigative Technician II | 167 | 03 | 40,016 | 48,769 |
| 025400 | Investigator Aide | 167 | 03 | 40,016 | 48,769 |
| 025810 | Investigator I-Public Def | 627 | 03 | 68,040 | 82,923 |
| 025811 | Investigator I-Public Def-B | 908 | 03 | 71,619 | 87,285 |
| 025820 | Investigator II-Public Def | 628 | 03 | 75,200 | 91,649 |
| 025821 | Investigator II-Public Def-B | 896 | 03 | 78,783 | 96,015 |
| 025700 | Investigator-Child Support | 888 | 22 | 71,320 | 86,920 |
| 025701 | Investigator-Child Support-B | 684 | 22 | 74,889 | 91,270 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 082600 | Investigator-Child Suprt Supv | 619 | 22 | 79,428 | 96,801 |
| 025600 | Investigator-District Attorney | 904 | 22 | 79,386 | 96,750 |
| 025000 | Investigator-District Atty,Sup | 445 | 22 | 88,346 | 107,670 |
| 025601 | Investigator-District Atty-B | 695 | 22 | 83,357 | 101,590 |
| 077700 | Investigator-Health & Human Sv | 908 | 03 | 71,619 | 87,285 |
| 042300 | Investigator-Pub Def-Senior | 629 | 03 | 82,724 | 100,819 |
| 042301 | Investigator-Pub Def-Senior-B | 631 | 03 | 86,661 | 105,617 |
| 049800 | Investigator-Welfare | 888 | 22 | 71,320 | 86,920 |
| 047000 | Investigator-Welfare, Supv | 445 | 22 | 88,346 | 107,670 |
| 049801 | Investigator-Welfare-B | 684 | 22 | 74,889 | 91,270 |
| 070700 | Investment Officer | 199 | 07 | 53,924 | 65,719 |
| 025900 | Jail Services Manager | 434 | 19 | 82,481 | 100,522 |
| 008302 | LAFCO Executive Officer | 806 | 19 | 96,598 | 144,898 |
| 027220 | Laboratory Assistant | 721 | 06 | 38,292 | 46,668 |
| 027230 | Laboratory Assistant Lead | 743 | 06 | 42,127 | 51,341 |
| 027202 | Laboratory Support Supervisor | 545 | 07 | 50,238 | 61,227 |
| 032220 | Laboratory Technician | 168 | 06 | 39,644 | 48,316 |
| 032230 | Laboratory Technician Lead | 265 | 06 | 45,826 | 55,849 |
| 040200 | Lactation Coordinator | 285 | 06 | 71,963 | 87,704 |
| 092710 | Land Surveyor I | 638 | 03 | 73,238 | 89,257 |
| 092720 | Land Surveyor II | 640 | 03 | 81,665 | 99,527 |
| 092730 | Land Surveyor III | 759 | 07 | 95,486 | 116,372 |
| 092740 | Land Surveyor IV | 642 | 20 | 112,487 | 137,092 |
| 094510 | Landfill Technician I | 740 | 03 | 51,695 | 63,003 |
| 094520 | Landfill Technician II | 201 | 03 | 58,226 | 70,962 |
| 094530 | Landfill Technician III | 753 | 07 | 64,982 | 79,196 |
| 058600 | Laundry Technician | 832 | 02 | 36,427 | 44,394 |
| 004900 | Law Clerk | 733 | 03 | 50,151 | 61,121 |
| 027402 | Law Library Director | F07 | 10 | 78,000 | 78,000 |
| 052440 | Lead Care Manager | 294 | 04 | 48,922 | 59,623 |
| 027520 | Legal Clerk | 160 | 01 | 38,431 | 46,837 |
| 074100 | Legal Clerk-Supv | 180 | 07 | 44,655 | 54,422 |
| 027830 | Legal Office Assistant | 829 | 01 | 38,050 | 46,373 |
| 027833 | Legal Office Assistant - K | 118 | 21 | 38,054 | 46,378 |
| 027840 | Legal Office Assistant Lead | 274 | 01 | 41,855 | 51,010 |
| 046500 | Legal Office Assistant-Supv | 835 | 07 | 46,099 | 56,183 |
| 027800 | Legal Office Manager | 448 | 21 | 55,983 | 68,228 |
| 027901 | Legal Office Manager -Civil -B | 685 | 21 | 60,972 | 74,308 |
| 028100 | Legal Secretary I | 667 | 21 | 45,148 | 55,024 |
| 028200 | Legal Secretary II | 668 | 21 | 47,558 | 57,960 |
| 028300 | Legal Secretary III | 423 | 21 | 49,976 | 60,907 |
| 074900 | Legal Services Specialist | 934 | 21 | 57,911 | 70,578 |
| 028610 | Librarian I | 648 | 03 | 46,899 | 57,157 |
| 028620 | Librarian II | 196 | 03 | 53,360 | 65,031 |
| 028730 | Librarian III | 208 | 07 | 58,961 | 71,858 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 028740 | Librarian IV | 352 | 19 | 69,129 | 84,250 |
| 028750 | Librarian V | 236 | 19 | 75,943 | 92,554 |
| 028910 | Library Assistant I | 139 | 01 | 35,767 | 43,591 |
| 028920 | Library Assistant II | 149 | 01 | 39,390 | 48,006 |
| 029030 | Library Assistant III | 159 | 01 | 43,388 | 52,878 |
| 009210 | Library Literacy Asst I | 139 | 01 | 35,767 | 43,591 |
| 082700 | Library Prog & Literacy Spec | 935 | 19 | 72,135 | 87,913 |
| 091510 | Library Svs Specialist I | 136 | 03 | 46,899 | 57,157 |
| 091520 | Library Svs Specialist II | 196 | 03 | 53,360 | 65,031 |
| 091530 | Library Svs Specialist III | 232 | 03 | 60,106 | 73,253 |
| 002407 | MH Clinic Administrator | 520 | 19 | 101,193 | 123,327 |
| 029300 | Mail Processor | 137 | 01 | 35,767 | 43,591 |
| 029500 | Maintenance Electrician | 186 | 02 | 48,565 | 59,188 |
| 093700 | Maintenance Painter | 860 | 02 | 45,304 | 55,214 |
| 029600 | Maintenance Supervisor | 205 | 07 | 57,234 | 69,753 |
| 029810 | Maintenance Worker I | 805 | 02 | 39,430 | 48,055 |
| 029820 | Maintenance Worker II | 175 | 02 | 43,542 | 53,066 |
| 029930 | Maintenance Worker III | 865 | 02 | 48,081 | 58,598 |
| 071800 | Media Specialist I | 680 | 19 | 59,256 | 72,217 |
| 071820 | Media Specialist II | 446 | 19 | 66,718 | 81,312 |
| 071830 | Media Specialist III | 694 | 19 | 72,917 | 88,866 |
| 085220 | Medical Assistant | 168 | 06 | 39,644 | 48,316 |
| 013500 | Medical Billing Manager | 775 | 19 | 89,729 | 109,355 |
| 042420 | Medical Office Assistant | 796 | 01 | 35,860 | 43,704 |
| 042430 | Medical Office Assistant Lead | 815 | 01 | 39,508 | 48,149 |
| 042400 | Medical Office Assitant, Supv | 878 | 07 | 45,748 | 55,755 |
| 094302 | Medical Section Chief-OB/GYN | 727 | 16 | 296,127 | 360,900 |
| 094402 | Medical Section Chief-Pedtrc | 735 | 16 | 204,588 | 249,338 |
| 001410 | Mental Health Assc Clin I - Un | 754 | 04 | 79,803 | 97,259 |
| 001420 | Mental Health Assc Clin II-Un | 773 | 04 | 83,860 | 102,203 |
| 082510 | Mental Health Case Mgr I | 834 | 04 | 40,093 | 48,863 |
| 082520 | Mental Health Case Mgr II | 290 | 04 | 44,257 | 53,938 |
| 082530 | Mental Health Case Mgr III | 294 | 04 | 48,922 | 59,623 |
| 002207 | Mental Health Clinical Supv | 297 | 07 | 93,342 | 113,759 |
| 058700 | Mental Health Clinical Svs Mgr | 251 | 19 | 98,309 | 119,812 |
| 002200 | Mental Health Clinician-Licens | 761 | 04 | 89,899 | 109,563 |
| 001900 | Mental Health Specialist | 101 | 19 | 68,569 | 83,567 |
| 031810 | Mental Health Technician I | 839 | 04 | 41,292 | 50,324 |
| 031820 | Mental Health Technician II | 851 | 04 | 45,597 | 55,571 |
| 097300 | Mental Hlth Svs Act Manager | 775 | 19 | 89,729 | 109,355 |
| 058900 | Museum Assistant | 147 | 01 | 35,159 | 42,849 |
| 050410 | Nurse I-Supv | 763 | 07 | 94,017 | 114,581 |
| 032710 | Nurse Practitioner | 769 | 06 | 113,991 | 138,925 |
| 032715 | Nurse Practitioner - OB | 769 | 06 | 113,991 | 138,925 |
| 032640 | Nurse-Graduate Public Health | 752 | 06 | 79,298 | 96,643 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 032600 | Nurse-Licensed Vocational | 265 | 06 | 45,826 | 55,849 |
| 032610 | Nurse-Public Health I | 755 | 06 | 83,327 | 101,554 |
| 032620 | Nurse-Public Health II | 760 | 06 | 87,566 | 106,719 |
| 032660 | Nurse-Public Health Lead | 770 | 06 | 90,939 | 110,830 |
| 032662 | Nurse-Public Health Manager | 141 | 19 | 105,555 | 128,643 |
| 004100 | Nurse-Quality Assurance | 756 | 06 | 83,265 | 101,478 |
| 032630 | Nurse-Registered | 752 | 06 | 79,298 | 96,643 |
| 032635 | Nurse-Registered CWS | 752 | 06 | 79,298 | 96,643 |
| 032650 | Nurse-Registered-Lead | 756 | 06 | 83,265 | 101,478 |
| 032920 | Nutrition Assistant | 140 | 06 | 35,931 | 43,790 |
| 032930 | Nutrition Assistant Lead | 653 | 06 | 39,577 | 48,234 |
| 015610 | Nutritionist MastDegreed | 627 | 06 | 68,040 | 82,923 |
| 046800 | Nutritionist, Supv Pub Hlth | 897 | 07 | 82,688 | 100,775 |
| 015600 | Nutritionist-Degreed | 346 | 06 | 64,830 | 79,010 |
| 047720 | Occupational Therapist | 689 | 06 | 85,555 | 104,269 |
| 033330 | Office Assistant | 822 | 01 | 35,860 | 43,704 |
| 033334 | Office Assistant K-B | 663 | 21 | 36,389 | 44,349 |
| 033340 | Office Assistant Lead | 276 | 01 | 39,508 | 48,149 |
| 033343 | Office Assistant Lead-K | 280 | 21 | 39,695 | 48,377 |
| 082300 | Office Assistant,Supv | 281 | 07 | 43,505 | 53,021 |
| 033333 | Office Assistant-K | 661 | 21 | 36,048 | 43,933 |
| 095502 | Office of Emergency Svs Mgr | 256 | 19 | 97,258 | 118,532 |
| 080880 | PD Mitigation Specialist | 749 | 20 | 89,899 | 109,563 |
| 074910 | Paralegal I | 729 | 03 | 45,488 | 55,438 |
| 074913 | Paralegal I-K | 731 | 21 | 47,047 | 57,338 |
| 074914 | Paralegal I-K-B | 979 | 21 | 49,396 | 60,201 |
| 074920 | Paralegal II | 730 | 03 | 47,762 | 58,209 |
| 074923 | Paralegal II-K | 734 | 21 | 49,400 | 60,205 |
| 074924 | Paralegal II-K-B | 980 | 21 | 51,871 | 63,217 |
| 074933 | Paralegal III K | 980 | 21 | 51,871 | 63,217 |
| 074934 | Paralegal III K B | 323 | 21 | 54,463 | 66,376 |
| 070502 | Parks & Grounds Manager | B06 | 19 | 96,598 | 144,898 |
| 033700 | Parks & Grounds Operations Sup | 863 | 07 | 52,610 | 64,117 |
| 033800 | Parks & Grounds Worker | 828 | 02 | 37,147 | 45,272 |
| 042700 | Parks & Grounds Worker-Senior | 842 | 02 | 40,910 | 49,859 |
| 026500 | Parts & Inventory Specialist | 850 | 02 | 42,264 | 51,509 |
| 034120 | Patient Accounts Rep | 264 | 01 | 36,576 | 44,576 |
| 034130 | Patient Accounts Rep - Lead | 462 | 01 | 40,442 | 49,288 |
| 034000 | Patient Accounts Rep, Supv | 991 | 07 | 47,872 | 58,343 |
| 087100 | Payroll Clerk I | 444 | 01 | 38,497 | 46,918 |
| 087112 | Payroll Clerk I - K | 854 | 21 | 38,497 | 46,918 |
| 087120 | Payroll Clerk II | 855 | 01 | 42,346 | 51,609 |
| 087122 | Payroll Clerk II - K | 858 | 21 | 42,346 | 51,609 |
| 034220 | Payroll Techician II | 862 | 07 | 53,967 | 65,771 |
| 034200 | Payroll Technician I | 861 | 07 | 49,061 | 59,792 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 034230 | Payroll Technician III | 868 | 07 | 59,364 | 72,349 |
| 007620 | Peer Support Specialist | 354 | 04 | 36,486 | 44,466 |
| 007630 | Peer Support Specialist Lead | 358 | 04 | 42,448 | 51,732 |
| 050210 | Personnel Services Officer I | 231 | 19 | 72,261 | 88,067 |
| 050320 | Personnel Services Officer II | 241 | 19 | 79,803 | 97,259 |
| 050330 | Personnel Services Officer III | 411 | 19 | 83,811 | 102,143 |
| 047730 | Physical Therapist | 689 | 06 | 85,555 | 104,269 |
| 090100 | Physical Therapist Asst | 741 | 06 | 55,977 | 68,221 |
| 032720 | Physician Assistant | 261 | 06 | 113,990 | 138,923 |
| 034912 | Physician-General Surgeon | 321 | 16 | 172,086 | 209,727 |
| 034922 | Physician-OB/GYN | 366 | 16 | 296,803 | 361,723 |
| 035010 | Planner I | 618 | 03 | 58,068 | 70,769 |
| 035020 | Planner II | 460 | 03 | 64,830 | 79,010 |
| 035130 | Planner III | 620 | 07 | 75,079 | 91,501 |
| 035242 | Planner IV | 235 | 20 | 87,189 | 106,260 |
| 092320 | Planner-Associate Regional | 419 | 03 | 77,632 | 94,613 |
| 092334 | Planner-Principal Regional | 634 | 20 | 99,058 | 120,726 |
| 092310 | Planner-Regional | 632 | 03 | 69,005 | 84,098 |
| 092330 | Planner-Senior Regional | 233 | 07 | 88,973 | 108,434 |
| 035310 | Planning Technician I | 163 | 03 | 38,459 | 46,871 |
| 035320 | Planning Technician II | 644 | 03 | 42,469 | 51,758 |
| 035330 | Planning Technician III | 648 | 03 | 46,899 | 57,157 |
| 035002 | Planning and Permit Manager | 806 | 20 | 96,598 | 144,898 |
| 071600 | Prevention Program Supervisor | 221 | 19 | 65,429 | 79,741 |
| 035410 | Prevention Svs Coordinator I | 676 | 19 | 55,280 | 67,372 |
| 035420 | Prevention Svs Coordinator II | 683 | 19 | 62,266 | 75,886 |
| 035421 | Prevention Svs Coordinatr II-B | 919 | 19 | 65,380 | 79,681 |
| 034822 | Primary Care Practitioner | 319 | 16 | 185,993 | 226,675 |
| 034825 | Primary Care Practitioner T | 320 | 16 | 211,080 | 257,250 |
| 026200 | Principal Accountant Auditor | 580 | 19 | 80,434 | 98,027 |
| 083100 | Print and Mail Svs Manager | 806 | 19 | 96,598 | 144,898 |
| 086500 | Print and Mail Svs Supervisor | 189 | 07 | 48,832 | 59,513 |
| 009810 | Prob Collections Investigator | 167 | 03 | 40,016 | 48,769 |
| 023410 | Prob Correctional Officer I | 848 | 12 | 46,128 | 56,218 |
| 023420 | Prob Correctional Officer II | 864 | 12 | 50,939 | 62,081 |
| 023530 | Prob Correctional Officer III | 187 | 12 | 56,240 | 68,541 |
| 009820 | ProbCollectionsInvestigatorII | 111 | 03 | 48,638 | 59,277 |
| 035700 | Probation Accounts Supervisor | 200 | 07 | 54,459 | 66,371 |
| 098310 | Probation Admin Specialist I | 728 | 19 | 76,191 | 92,857 |
| 098320 | Probation Admin Specialist II | 709 | 19 | 83,811 | 102,143 |
| 035800 | Probation Division Manager | 762 | 19 | 90,218 | 109,951 |
| 035900 | Probation Institution Supv | 674 | 09 | 67,632 | 82,426 |
| 036010 | Probation Officer I | 866 | 12 | 50,594 | 61,660 |
| 036011 | Probation Officer I-B | 870 | 12 | 53,126 | 64,746 |
| 036020 | Probation Officer II | 877 | 12 | 58,719 | 71,563 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 036021 | Probation Officer II-B | 880 | 12 | 61,656 | 75,142 |
| 036030 | Probation Officer III | 885 | 12 | 64,847 | 79,031 |
| 036040 | Probation Officer IV | 443 | 12 | 73,356 | 89,401 |
| 046700 | Probation Officer-Supv | 360 | 09 | 80,930 | 98,632 |
| 099600 | Probation Programs Spec Supv | 442 | 07 | 56,367 | 68,696 |
| 002100 | Probation Programs Specialist | 603 | 03 | 41,226 | 50,243 |
| 018600 | Probation Statistical Analyst | 728 | 19 | 76,191 | 92,857 |
| 036200 | Probation Technician | 174 | 03 | 42,892 | 52,274 |
| 026600 | Probation Voc Edu Instructor | 213 | 03 | 62,579 | 76,267 |
| 081610 | Procurement Specialist I | 099 | 03 | 46,478 | 56,644 |
| 081620 | Procurement Specialist II | 093 | 03 | 51,589 | 62,873 |
| 081630 | Procurement Specialist III | 094 | 03 | 62,029 | 75,597 |
| 081600 | Procurement Specialist, Supv | 092 | 07 | 68,569 | 83,567 |
| 000920 | Procurement Technician | 095 | 03 | 39,338 | 47,943 |
| 081700 | Program Manager Child Support | 728 | 19 | 76,191 | 92,857 |
| 036800 | Program Manager Mental Health | 728 | 19 | 76,191 | 92,857 |
| 049300 | Program Mgr, District Attorney | 220 | 19 | 69,737 | 84,991 |
| 083400 | Program Specialist - CalWorks | 234 | 07 | 62,234 | 75,846 |
| 083420 | Program Specialist II-Calwrk | 101 | 19 | 68,569 | 83,567 |
| 026407 | Property & Evidence Supervisor | 365 | 07 | 48,388 | 58,972 |
| 076502 | Property Manager | 806 | 19 | 96,598 | 144,898 |
| 076510 | Property Specialist I | 650 | 03 | 53,347 | 65,016 |
| 076520 | Property Specialist II | 882 | 03 | 58,925 | 71,814 |
| 076530 | Property Specialist III | 972 | 07 | 75,494 | 92,007 |
| 026410 | Property and Evidence Technici | 364 | 03 | 43,989 | 53,611 |
| 095800 | Prosecution Assistant | 342 | 03 | 52,267 | 63,699 |
| 037312 | Psychiatrist I | 332 | 16 | 209,593 | 255,438 |
| 037322 | Psychiatrist II | 714 | 16 | 219,568 | 267,594 |
| 037309 | Psychiatrist-Per Diem | 104 | 00 | 159,129 | 193,936 |
| 037412 | Psychologist I | 257 | 20 | 93,549 | 114,011 |
| 037422 | Psychologist II | 262 | 20 | 98,314 | 119,819 |
| 058202 | Psychologist-Lead | 272 | 20 | 108,587 | 132,339 |
| 080800 | PubDefInvestigatorAssistant | 535 | 03 | 45,487 | 55,437 |
| 019900 | PubHealth Emergency Prep Mgr | 256 | 19 | 97,258 | 118,532 |
| 037502 | Public Defender | 801 | 10 | 173,879 | 260,781 |
| 037610 | Public Defender Intervwr I | 814 | 03 | 39,603 | 48,265 |
| 037720 | Public Defender Intervwr II | 176 | 03 | 43,752 | 53,322 |
| 091010 | Public Guardian-Deputy I | 677 | 04 | 52,596 | 64,101 |
| 091020 | Public Guardian-Deputy II | 876 | 04 | 59,248 | 72,208 |
| 001700 | Public Health Lab Manager | 141 | 19 | 105,555 | 128,643 |
| 081200 | Public Health Manager | 266 | 19 | 100,883 | 122,949 |
| 037910 | Public Health Micro-Biol I | 681 | 06 | 73,621 | 89,724 |
| 037920 | Public Health Micro-Biol II | 639 | 06 | 82,108 | 100,068 |
| 037930 | Public Health Micro-Biol III | 806 | 07 | 90,932 | 110,822 |
| 037900 | Public Health Micro-Biol Trne | 185 | 06 | 46,928 | 57,193 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 077600 | Public Health Prog Coordinator | 662 | 07 | 65,170 | 79,425 |
| 051000 | Purchasing Manager | B06 | 19 | 96,598 | 144,898 |
| 038910 | Refuse Equipment Operator I | 328 | 02 | 41,413 | 50,471 |
| 038920 | Refuse Equipment Operator II | 967 | 02 | 46,923 | 57,186 |
| 039030 | Refuse Equipment Operator III | 329 | 02 | 49,343 | 60,136 |
| 039120 | Refuse Site Attendant | 787 | 02 | 39,718 | 48,406 |
| 039200 | Refuse Site Caretaker | 813 | 02 | 35,767 | 43,591 |
| 039300 | Refuse Site Coordinator | 940 | 19 | 87,285 | 106,377 |
| 039400 | Refuse Site Supervisor | 867 | 07 | 74,298 | 90,550 |
| 015820 | Registered Dietitian | 286 | 07 | 75,618 | 92,158 |
| 059202 | Registrar of Voters | B03 | 10 | 125,791 | 188,370 |
| 026000 | Regulatory Compliance Spec | 712 | 02 | 53,359 | 65,030 |
| 040000 | Research Assistant-Law Library | 349 | 21 | 45,488 | 55,438 |
| 039802 | Resource Mgmt Agency Director | B01 | 10 | 173,879 | 260,781 |
| 040102 | Retirement Administrator | B01 | 10 | 173,879 | 260,781 |
| 076610 | Retirement Specialist I | 975 | 01 | 55,977 | 68,221 |
| 076620 | Retirement Specialist II | 652 | 01 | 61,817 | 75,338 |
| 076630 | Retirement Specialist III | 347 | 01 | 68,950 | 84,031 |
| 076800 | Retirement Specialist, Supv | 647 | 19 | 81,248 | 99,019 |
| 084400 | Risk Management Technician I | 732 | 19 | 47,987 | 58,483 |
| 084420 | Risk Management Technician II | 676 | 19 | 55,280 | 67,372 |
| 040602 | Risk Manager | B06 | 11 | 96,598 | 144,898 |
| 040802 | Road Superintendent | 692 | 19 | 74,888 | 91,269 |
| 091200 | Road Use Inspector | 740 | 03 | 51,695 | 63,003 |
| 041000 | Road Yard Assistant | 850 | 02 | 42,264 | 51,509 |
| 008500 | Safety & Personnel Specialist | 706 | 19 | 68,569 | 83,567 |
| 000610 | Secretary I | 666 | 21 | 43,060 | 52,479 |
| 000611 | Secretary I-B | 920 | 21 | 45,213 | 55,103 |
| 000620 | Secretary II | 667 | 21 | 45,148 | 55,024 |
| 000630 | Secretary III | 668 | 21 | 47,558 | 57,960 |
| 086820 | Self Suffcncy Support Asst | 947 | 01 | 36,549 | 44,543 |
| 086830 | Self Suffcncy Support Asst Lea | 849 | 01 | 41,042 | 50,019 |
| 095220 | Self Sufficiency Counselor | 845 | 04 | 40,231 | 49,031 |
| 095230 | Self Sufficiency Counselr Lead | 857 | 04 | 44,426 | 54,143 |
| 041300 | Self Sufficiency Resrce Spec | 926 | 04 | 49,055 | 59,785 |
| 041420 | Self Sufficiency Supervisor | 197 | 07 | 55,505 | 67,645 |
| 095300 | Self Sufficiency Support Supv | 991 | 07 | 47,872 | 58,343 |
| 028400 | Senior Services Supervisor | 393 | 07 | 56,667 | 69,062 |
| 095660 | Sheriff Communication Officer | 843 | 03 | 43,974 | 53,592 |
| 012720 | Sheriff Correctional Cook | 830 | 02 | 40,489 | 49,346 |
| 012730 | Sheriff Correctional Cook Lead | 859 | 02 | 44,859 | 54,671 |
| 004000 | Sheriff's Asset Mgmt Aide | 180 | 07 | 44,655 | 54,422 |
| 000652 | Sheriff's Assistant | 367 | 21 | 62,178 | 75,778 |
| 002000 | Sheriff's Background Invest | 450 | 03 | 44,655 | 54,422 |
| 042900 | Sheriff's Captain | 275 | 14 | 135,603 | 165,264 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 077400 | Sheriff's Community Liaison Sp | 821 | 01 | 52,474 | 63,952 |
| 088800 | Sheriff's Correctional Deputy | 874 | 13 | 67,070 | 81,740 |
| 015310 | Sheriff's Deputy I | 874 | 13 | 67,070 | 81,740 |
| 015320 | Sheriff's Deputy II | 202 | 13 | 73,939 | 90,112 |
| 015300 | Sheriff's Deputy Trainee | 929 | 13 | 60,682 | 73,955 |
| 043100 | Sheriff's Lieutenant | 250 | 14 | 116,838 | 142,394 |
| 089000 | Sheriff's Lieutenant-Correctn | 250 | 14 | 116,838 | 142,394 |
| 014700 | Sheriff's Pilot | 441 | 19 | 58,374 | 71,142 |
| 043200 | Sheriff's Records Clerk | 157 | 01 | 37,305 | 45,464 |
| 046900 | Sheriff's Records Clerk-Supv | 177 | 07 | 43,348 | 52,830 |
| 075100 | Sheriff's Security Officer | 784 | 03 | 43,934 | 53,544 |
| 043300 | Sheriff's Sergeant | 223 | 15 | 88,023 | 107,276 |
| 088900 | Sheriff's Sergeant, Correction | 223 | 15 | 88,023 | 107,276 |
| 043301 | Sheriff's Sergeant-B | 228 | 15 | 92,425 | 112,642 |
| 043305 | Sheriff's Sergeant-Crime Lab | 223 | 15 | 88,023 | 107,276 |
| 078000 | Sheriff's Support Services Mgr | 433 | 19 | 83,812 | 102,144 |
| 002510 | Sheriff's Training Technician | 180 | 07 | 44,655 | 54,422 |
| 002222 | Sheriff's Youth Outreach Spec | 417 | 19 | 52,296 | 63,735 |
| 043402 | Sheriff-Coroner | 801 | 40 | 173,879 | 260,781 |
| 030200 | Social Service Worker Asst | 746 | 04 | 36,820 | 44,873 |
| 030300 | Social Service Wrker Asst-Lead | 804 | 04 | 40,559 | 49,431 |
| 044100 | Social Svs Program Manager | 728 | 19 | 76,191 | 92,857 |
| 044310 | Social Svs Supervisor I | 655 | 07 | 59,500 | 72,515 |
| 044320 | Social Svs Supervisor II | 890 | 07 | 67,024 | 81,684 |
| 044410 | Social Svs Worker I | 459 | 04 | 42,273 | 51,520 |
| 044420 | Social Svs Worker II | 511 | 04 | 46,679 | 56,889 |
| 043930 | Social Svs Worker III | 873 | 04 | 51,552 | 62,828 |
| 044040 | Social Svs Worker III-CWS | 428 | 04 | 63,262 | 77,099 |
| 044044 | Social Svs Worker III-CWS-Lead | 438 | 04 | 69,757 | 85,015 |
| 029210 | Social Worker I-Clinical | 754 | 04 | 79,803 | 97,259 |
| 029220 | Social Worker II-Clinical | 773 | 04 | 83,860 | 102,203 |
| 074600 | Social Worker-Adult Services | 207 | 04 | 58,086 | 70,791 |
| 029200 | Social Worker-Licensed | 761 | 04 | 89,899 | 109,563 |
| 001880 | Social Worker-Public Defender | 505 | 20 | 58,093 | 70,800 |
| 044800 | Solid Waste Environ Coord | 243 | 19 | 82,973 | 101,122 |
| 071400 | Solid Waste Environmental Supv | 935 | 19 | 72,135 | 87,913 |
| 044500 | Solid Waste Manager | 600 | 19 | 97,642 | 119,000 |
| 004700 | Solid Waste Sustain Prg Coord | 694 | 19 | 72,917 | 88,866 |
| 044620 | Stock Clerk | 154 | 01 | 36,773 | 44,816 |
| 085400 | Subpoena Services Supervisor | 316 | 07 | 47,517 | 57,911 |
| 044700 | Supervising Civil Clerk | 636 | 07 | 39,223 | 47,803 |
| 004950 | Supervising Law Clerk | 671 | 07 | 54,246 | 66,112 |
| 044802 | Supervisor, BOS-District #1 | F19 | 50 | 131,675 | 131,675 |
| 044902 | Supervisor, BOS-District #2 | F19 | 50 | 131,675 | 131,675 |
| 045002 | Supervisor, BOS-District #3 | F19 | 50 | 131,675 | 131,675 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 045102 | Supervisor, BOS-District #4 | F19 | 50 | 131,675 | 131,675 |
| 045202 | Supervisor, BOS-District #5 | F19 | 50 | 131,675 | 131,675 |
| 045300 | Supportive Services Supv | 991 | 07 | 47,872 | 58,343 |
| 046200 | Supv Child Support Specialist | 881 | 07 | 57,802 | 70,445 |
| 016900 | Supv Licensed Social Worker | 297 | 07 | 93,342 | 113,759 |
| 028500 | Surplus Store Clerk | 350 | 03 | 38,019 | 46,335 |
| 028507 | Surplus Store Supervisor | 362 | 07 | 48,349 | 58,924 |
| 047110 | Systems & Procedures Ana I | 287 | 07 | 64,467 | 78,568 |
| 047220 | Systems & Procedures Ana II | 227 | 07 | 71,190 | 86,762 |
| 047100 | Systems & Procedures Supv | 124 | 07 | 87,892 | 107,117 |
| 081210 | TCAG Accountant I | 741 | 07 | 55,977 | 68,221 |
| 081220 | TCAG Accountant II | 745 | 07 | 61,818 | 75,339 |
| 081230 | TCAG Accountant III | 776 | 07 | 68,951 | 84,033 |
| 081510 | TCAG Administrative Clerk I | 795 | 21 | 44,936 | 54,765 |
| 081520 | TCAG Administrative Clerk II | 132 | 21 | 49,429 | 60,241 |
| 083310 | TCAG Analyst I | 705 | 19 | 55,125 | 67,183 |
| 083320 | TCAG Analyst II | 921 | 19 | 62,218 | 75,827 |
| 083330 | TCAG Analyst III | 706 | 19 | 68,569 | 83,567 |
| 083302 | TCAG Finance Director | 322 | 19 | 102,522 | 124,947 |
| 089902 | TCRTA Executive Director | 803 | 10 | 125,791 | 188,370 |
| 040402 | TCRTA Finance Manager | 473 | 19 | 97,319 | 118,606 |
| 096800 | TCRTA Transit Analyst | 472 | 19 | 74,643 | 90,970 |
| 096700 | TCRTA Transit Coordinator | 471 | 19 | 64,768 | 78,935 |
| 040502 | TCRTA Transit Manager | 473 | 19 | 97,319 | 118,606 |
| 047300 | Tax Collections Supervisor | 601 | 07 | 65,016 | 79,237 |
| 009700 | Tax Collector Division Manager | 400 | 19 | 97,640 | 118,997 |
| 047700 | Therapist Aide | 155 | 06 | 36,258 | 44,189 |
| 081300 | Therapist,Supervising | 127 | 19 | 90,912 | 110,797 |
| 047800 | Tire Repairer | 837 | 02 | 37,530 | 45,739 |
| 027710 | Title & Admin Technician I | 324 | 01 | 39,988 | 48,735 |
| 027720 | Title & Admin Technician II | 717 | 01 | 43,987 | 53,608 |
| 046400 | Title & Admin Technician Supv | 671 | 07 | 54,246 | 66,112 |
| 039900 | Traffic Cntrl Superintendent | 692 | 19 | 74,888 | 91,269 |
| 043500 | Traffic Control Supervisor | 193 | 07 | 52,331 | 63,777 |
| 043620 | Traffic Control Worker | 327 | 02 | 41,019 | 49,991 |
| 043700 | Traffic Control Worker Lead | 856 | 02 | 45,188 | 55,072 |
| 083700 | Trainer-Child Welfare Svs | 112 | 07 | 66,284 | 80,782 |
| 048010 | Training Officer I | 883 | 07 | 58,377 | 71,146 |
| 048020 | Training Officer II | 996 | 07 | 61,442 | 74,881 |
| 030002 | Transit Manager | 692 | 19 | 74,888 | 91,269 |
| 011500 | Transit Technician | 430 | 02 | 56,531 | 68,896 |
| 090800 | Transportation Svs Coordinator | 624 | 19 | 82,274 | 100,270 |
| 048300 | Tree Maintenance Specialist | 847 | 02 | 41,436 | 50,500 |
| 074000 | TulareWORKSsFamilyAdvocate | 101 | 19 | 68,569 | 83,567 |
| 010400 | TulareWORKSsStatisticalAnalys | 728 | 19 | 76,191 | 92,857 |

Classification Listing

| Job Code | Classification Title | Grade | Bargaining Unit | Annual Salary Range | |
|----------|--------------------------------|-------|-----------------|---------------------|------------|
| | | | | Min Annual | Max Annual |
| 048402 | Undersheriff | B02 | 11 | 135,239 | 202,860 |
| 007600 | Veteran Services Technician | 293 | 03 | 38,720 | 47,189 |
| 049000 | Veterans Services Officer | 212 | 07 | 65,108 | 79,349 |
| 049100 | Veterans Svs Representative | 182 | 04 | 45,319 | 55,232 |
| 038202 | Veterinarian | B04 | 20 | 111,092 | 166,634 |
| 095400 | Veterinary Technician | 293 | 03 | 38,720 | 47,189 |
| 049210 | Victim Witness Claims Spec I | 819 | 04 | 39,850 | 48,567 |
| 049220 | Victim Witness Claims Spec II | 833 | 04 | 41,881 | 51,042 |
| 049410 | Victim Witness Worker I | 849 | 04 | 41,042 | 50,019 |
| 049420 | Victim Witness Worker II | 182 | 04 | 45,319 | 55,232 |
| 049430 | Victim Witness Worker III | 131 | 04 | 50,362 | 61,378 |
| 091400 | Victim Witness Worker-Supv | 741 | 07 | 55,977 | 68,221 |
| 087300 | Vital Statistics Coordinator | 792 | 01 | 47,143 | 57,455 |
| 099220 | Vocation Bldg Cont Instructor | 213 | 02 | 62,579 | 76,267 |
| 032907 | WIC Manager | 775 | 19 | 89,729 | 109,355 |
| 070902 | Water ResourcesProgrm Director | B04 | 19 | 111,092 | 166,634 |
| 079400 | Workforce Dev Analyst | 221 | 19 | 65,429 | 79,741 |
| 079302 | Workforce Dev Executive Dir | B02 | 10 | 135,239 | 202,860 |
| 092600 | Workforce Dev Program Coord | 935 | 19 | 72,135 | 87,913 |
| 086400 | Workforce Services program Mgr | 119 | 19 | 86,525 | 105,451 |

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COUNTY OF TULARE

BUDGET SCHEDULE FY 2023/24

KEY DATES

- ◆ 4/13 WBS OPEN
- ◆ 6/9 WBS CLOSE
- ◆ 9/19 BUDGET HEARING

| | |
|---------------------|--|
| March 28-30 | Web Budget System Training |
| April 12 | Budget Kick-Off Meeting |
| April 7 | <ul style="list-style-type: none">◆ All personnel Changes/Actions must be entered into Enterprise System◆ ISF and COWCAP charges entered into Web Budget System◆ Budget Narratives sent to Departments |
| April 13 | <ul style="list-style-type: none">◆ Labor Forecast entered in Web Budget System◆ Web Budget System open for Department's use |
| April 21 | Labor Forecast Verification Due |
| May 1-5 | Department Target Allocations Distributed |
| June 9 | <ul style="list-style-type: none">◆ Personnel Actions Developed and Completed in Web Budget System◆ Close the Web Budget System◆ Department Narratives Due |
| August 2 | Department Head Disagreement Letter Due |
| August 1-2 | Rebalance Budgets as a result of Final Fund Balances |
| September 19 | Final Budget Hearings |
| September 22 | Adopted Budget Rolled into County Financial System |
| December 1 | Adopted Budget Book to State of California |

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Budget Book Format

This year marks the twenty-first year the Recommended Budget process is using alternative dates in compliance with the County Budget Act. The County uses the alternative schedule to streamline the overall budgetary process and ultimately prepare a Recommended Budget incorporating budgetary changes made by the State affecting County operations, final FY 2022/23 year-end fund balances and net positions, and property tax revenue estimates based on the current assessment roll provided by the Assessor. To use this budgetary process, the Board approves the proposed schedule, including the use of a rollover budget from the prior fiscal year through the budget hearings, at the time the Mid-Year Report is received.

Consistent with state law, the State Controller directs the general organization and structure of County budgets to ensure consistency and comparability of data. For most of the departments and programs reported in this Budget, the two most recent prior fiscal years' activities are included for comparison purposes. The funds listed in the front schedules represent governmental operating funds for the County of Tulare. In addition to these funds, there are Enterprise and Assessment, Internal Service, and Special District Funds. Budget information for Special District Funds is shown in specific schedules. Funds are comprised of single or multiple sub-units called departments.

A narrative section is provided for each department. The narrative provides a statement of: the purpose and core function(s); key goals and objectives for FY 2022/23 organized by strategic initiative with year-end results; other accomplishments for FY 2022/23; key goals and objectives for FY 2023/24 aligned with strategic initiative and goals; budget request; the County Administrator's recommendation(s); pending issues and policy considerations, if applicable; and Department Head concurrence or appeal. Additionally, for each department, a series of summary charts and tables are featured. These include, as appropriate, source of funds and use of funds charts, and the budget summary table. Also provided is a list of each department's current total position count, adopted personnel changes, and total operating cost.

The budget summary table provides information by appropriation units and revenue sources. The appropriation units are the departmental expenses. The Salaries and Employee Benefits appropriation unit is a composite of all employee costs, including extra-help and overtime. The Services and Supplies appropriation represents all operational costs, such as office supplies and professional services. The Other Charges appropriation unit primarily represents charges from the Internal Service Funds for facilities, custodial, fleet, and other internal services. The Capital Assets appropriation unit is for any equipment purchases of \$5,000 or more. The Other Financing Uses appropriation unit is used for operating transfers from one fund to another. Overhead is shown in the Countywide Cost Allocation Plan (COWCAP) appropriation unit. The revenue sources are primarily categorized as follows: taxes; licenses, permits and franchise fees; aid from other government agencies (State or Federal); charges for current services; and miscellaneous revenue.

Promoting financial integrity is an essential policy in the County of Tulare. Our financial policies and guidelines establish the framework for the County's overall fiscal planning and management. The County of Tulare Financial Policies are available by contacting the County Administrative Office at (559) 636-5005 and on the County's website under Financial Information at: <https://tularecounty.ca.gov/cao/financial-policies/>

Legal Requirements

This section of the Budget document sets forth the Government Code (GC) Sections requirements, the California Code of Regulations (CCR), administrative directives, and recommended practices, as issued by the Office of the State Controller, pertaining to the form and content of the Annual County Budget. It describes the format of the Tulare County Budget document and includes County ordinances.

Legal Basis - The Government Code specifies the content of the Budget, budget adoption procedures, and dates by which actions must be taken. Special Districts whose affairs and finances are under the supervision and control of the County Board of Supervisors are subject to the same rules and regulations. (GC 29000-29144, 30200, 53065, CCR 951-967)

Forms - The budget document must be on such forms as are prescribed by the State Controller and shall be presented in numerical order. (GC 29005)

Permission to Deviate - A county may add to the information required, or show it in more detail, providing the financial information and the classifications or items required to be included in the Budget are clearly and completely set forth. Any change proposed by a county in the arrangement of the information required on the forms shall be subject to review and written approval by the State Controller. (GC 29005)

Funds and Accounts - Fund and account titles to be used by counties in the preparation of the Budget are those contained in the publication, *Accounting Standards and Procedures for Counties*, issued by the State Controller. Special Districts required to be

Budget Construction & Legal Requirements

included in the budget document must use fund and account titles contained in the publications, *Uniform System of Accounts for Special Districts*.

Basis of Accounting

The general operating group of funds (governmental fund types) are budgeted and accounted for utilizing the modified accrual basis of accounting. This group of funds is summarized in Schedule 2 of the budget document.

Internal service and enterprise funds are budgeted and accounted for utilizing the accrual basis of accounting.

The basis of accounting utilized in this budget document is required by directive of the State Controller and governmental Generally Accepted Accounting Principles (GAAP) and prescribed by pronouncements of the Governmental Accounting Standards Board (GASB).

Legal Duties and Deadlines

State Controller (GC 29005)

- To promulgate budget rules, regulations, and classifications and to prescribe forms. All County Officials (GC 29040)
- To provide an itemized request detailing estimates of required financing sources and uses for the unit(s) administered. Board of Supervisors (GC 29063, 29064, 29065, 29080, 29081, 29088)
- To make revisions, reductions, and additions to budget requests.
- To formally approve the Recommended Budget, as revised, as the legal authority to spend until approval of the Adopted Budget for the County and dependent Special Districts not later than June 30 of each year.
- To make the Recommended Budget available to the general public.
- To publish notice that the Budget is available and to announce and conduct public hearings, as prescribed by law.
- To approve the Adopted Budget by resolution for the County and dependent Special Districts not later than October 2 of each year.

The Auditor or Administrative Officer as Designated by Board (GC 29040, 29042, 29045, 29060, 29061, 29062, 29083)

- To receive budget requests from officials.
- To prescribe procedures for submitting requests.
- To submit budget requests when the official responsible has not done so.
- To compile budget requests.
- To review budget requests, prepare the Recommended Budget, and submit the Recommended Budget to the Board of Supervisors.
- To revise the Recommended Budget to reflect changes made by the Board.

Auditor (GC 29043, 29044, 29083, 29093, 29124)

- To provide estimates for bonded debt service requirements.
- To furnish financial statements, data, or recommendations for any changes to the estimated financing sources to responsible officials.
- To provide for the Auditor or his/her deputy to attend public hearings on the Recommended Budget and to furnish any financial statements and data required.
- To approve certain payments pending adoption of the Adopted Budget.
- To file a copy of the Adopted Budget in the Office of the Clerk of the Board and with the Office of the State Controller no later than December 1 of each year.

Budget Goals and Objectives

The County Budget sets forth the foundation for significant Board policy actions and provides a fiscal "road map" for the direction of County government to follow, now and in the future. As such, the County Budget represents the single most important document that is prepared, reviewed, and approved on an annual basis.

The Budget document intends to:

- Provide a document in a format that is user friendly and readable to give the public a clear understanding of County government operations and funding. The County Statistical Profile provides the reader with a comprehensive profile of the County.

- Provide specific goals and objectives, which can be used on an annual basis, to judge the progress of County Departments and operations in fulfilling their departmental goals and objectives as well as the County's overall mission. *Key Goals* are broad statements of measurable outcomes to be achieved on behalf of County customers (both external and internal) that are linked to core functions and provide "added value" above minimum requirements. *Key Objectives* are clear, realistic, measurable, and time-limited statements of actions that, when completed, move toward the achievement of key goals.
- Provide the Board and the public with a clear understanding of revenues and expenditures in areas such as Public Safety and Health and Human Services.

While several improvements have been made to this year's budget document, we have maintained the basic principles, goals, and objectives of Tulare County as the underlying foundation for the Budget. These include:

- The Budget must be balanced so estimated revenues equal appropriations.
- Wherever possible, the Budget should be balanced with ongoing and known revenue sources equaling ongoing and reasonably expected expenditures.
- To the extent possible, one-time money should not be used for ongoing operations.
- Service levels should be maintained at the highest level, within funding constraints.
- The Budget should, wherever possible, anticipate and make provisions for uncertain funding for County-operated programs.

In the stated goals and objectives above, several policy guidelines were followed and maintained in developing this Budget:

- Proposition 172 funds have been allocated to maximize public safety benefits.
- Realignment revenues have been allocated to Health and Human Services.

Budget Policy Options of the Board of Supervisors

In addition to the legally required duties, there are certain actions to implement the budget process, which the Supervisors may take.

- Changing the arrangement of information on budget forms, upon approval of the State Controller. (GC 29005)
- Designation of data, in addition to available fund balances, financing sources, and financing uses included in departmental estimates. (GC 29006)
- Selection of method of presenting supporting data for salaries and position allocations. (GC 29007)
- Designation of Auditor or Administrative Officer to receive budget estimates and prescribe budget request forms. (GC 29040, 29042)
- Designation of Auditor or Administrative Officer to submit estimates in the event of non-performance by the responsible official. (GC 29045)
- Designation of Auditor or Administrative Officer to compile budget requests and prepare the Recommended Budget. (GC 29060, 29061, 29062)
- Designation of Auditor or Administrative Officer to revise the Recommended Budget to reflect Board actions for the Adopted Budget. (GC 29083(b))
- Authorization of additional appropriation controls and designation of an official to administer controls. (GC 29092)
- Approval of new positions and capital assets before the Adopted Budget approval. (GC 29124)
- Designation of Auditor or Administrative Officer to approve transfers and revisions of appropriations within a budget unit. (GC 29125(b))
- Approval of budgetary adjustments, including cancellation of unused appropriations and emergency appropriations. (GC 29125, 29126, 29126.1, 29127, 29130)
- Providing for fees for collection of taxes and assessments of Special Districts and Improvement Districts (GC 29142)

Adopted Budget Policy

The FY 2023/24 Budget Hearings will commence Tuesday, September 19, 2023, and continue for a period not to exceed 14 calendar days.

The Board of Supervisors has designated the County Administrative Officer as the official responsible for carrying out all County budgetary responsibilities not explicitly reserved to the Board of Supervisors, Auditor, or State Controller.

Per Tulare County Ordinance Section 1-03-1015, "Budgets: Preparation and Supervision," the County Administrative Officer-Clerk of the Board of Supervisors shall:

Budget Construction & Legal Requirements

- Develop budget instructions and policies, revenue estimates, and departmental budget targets to guide departments in budget preparation.
- Recommend to the Board of Supervisors an annual County operating budget based on revenue projections, budget targets, and proposed goals, objectives, work programs, and projects developed by the various departments.
- Recommend to the Board of Supervisors a capital budget based upon long-range plans for acquiring, constructing, or improving buildings, roads, and other County facilities; make recommendations to the Board on the acquisition and disposition of real property.
- Establish and oversee a control system or systems to assure that the various County departments and other agencies under the jurisdiction of the Board of Supervisors are operating within their respective budgets.
- Make recommendations to the Board regarding requests for unforeseen and unbudgeted expenditures.
- Approve fund transfers and budget revisions within appropriations, and make recommendations to the Board for fund transfer requests which require Board action under State law.
- Establish policies for acquiring additional or replacement capital assets.
- Keep the Board informed of the financial status of the County and of other matters of major significance which affect the County.
- Work closely with the County Auditor-Controller in the preparation and execution of the Budget.

Summary of Designated Responsibilities for Actions

As previously discussed, State laws and County ordinances prescribe the manner and form in which the Budget is presented. Additional responsibilities and the delegation for preparation, review, and approval are also established by statute and ordinance and by policies coordinated through the Board of Supervisors, the County Administrative Officer, and the Auditor-Controller's Office.

Listed below are additional actions, which require a **four-fifths** vote of the Board of Supervisors:

- Appropriation increases offset by an excess of anticipated amounts or by an actual or anticipated increase in financing sources.
 - Appropriations from contingencies.
 - Reduction of appropriations and revenues for unrealized funding.
 - Transfer appropriations between funds.
 - Make appropriations available from designations or reserves, excluding general reserves, balance sheet reserves, and reserves for encumbrances.
 - Transfers from equipment replacement reserves.
 - Transfers from general reserves (only during the budget process).
- Listed below are additional actions requiring a **majority vote** of the Board of Supervisors:
- Approval of acquisition of a capital asset over \$5,000 that does not increase the overall department budget.
 - Approval of contracts and amendments when the aggregate amount of the contract and amendment(s) exceeds \$200,000 per fiscal year.
 - Transfers appropriations to or from any fund-department, object account, or sub-object account within a fund if overall appropriations are not increased.
 - Transfers between Capital Projects.

2 CFR Part 200 (formerly “A-87”)

A guideline that sets forth principles and standards for the determination of costs applicable to County programs funded by the Federal and State government. Under the circular for local governments, the County has to observe uniformity in its allocation of costs; that is, the County cannot be selective in the allocation process whereby externally (State and Federal) funded programs are not charged equitably. Also referred to as the Countywide Cost Allocation Plan, the County uses the 2 CFR Part 200 guidelines to obtain reimbursement from federal, state, and non-General Fund programs for departments that do not charge directly for services rendered.

Accounts Payable

A short-term liability reflecting amounts owed private persons or organizations for goods or services received.

Accounts Receivable

An asset account reflecting amounts due from private persons or organizations for goods and services provided (excluding amounts due from other funds or other governments).

Accrual Accounting

The basis of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrued Expenses

Expenses incurred but not paid.

Accrued Revenue

Revenues earned but not received.

ACO

Accumulated Capital Outlay.

Activity

A specific line of work performed to accomplish a function for which a governmental unit is responsible. Example: “Protective Inspection” is an activity performed in the “Public Protection” function.

Ad Valorem Tax

A tax based on the assessed value of real estate or personal property (i.e., a property tax).

Additions

Extensions of existing units like a new wing on a building.

Adopted Budget

Approved legal spending plan for a fiscal year, adopted by resolution of the Board of Supervisors after a public hearing on the Recommended Budget and making any changes to that budget deemed advisable. By statute, the Board of Supervisors must adopt a budget by October 2 each year.

Agency

An organizational device used by County management to group formerly stand-alone departments under central management.

Agency Funds

A type of fund used to hold monies separate and apart from County revenues on a temporary basis. Usually mandated by law and requiring no budget.

Allocated

The authorization by the Board of Supervisors of a position in a specific classification in a department, agency, or other County entity. The position may be allocated as full or part time as expressed in whole or percentage Full Time Equivalents (FTE's). “Allocation of Positions” – The Human Resources Director will recommend the allocation of positions to one of the classes established in the classification plan for approval by the Board of Supervisors.

Appropriation

A legal authorization granted by the Board of Supervisors to make expenditures and to incur obligations for specific purposes. An appropriation expires at the end of the Fiscal Year.

American Rescue Plan Act (ARPA)

COVID-19 pandemic relief package signed by President Biden on March 11, 2021.

Budget Glossary

Assessed Valuation

A valuation set upon real estate or other property by the County or State Board of Equalization as a basis for levying taxes.

Authorized Positions

Positions included in the County's salary resolution and for which funding may or may not be provided in the budget.

Balance Sheet

The financial statement disclosing the assets, liabilities and fund equity or net assets of an entity at a specified date in conformity with Generally Accepted Accounting Principles (GAAP).

Basis of Accounting

A term used to refer to when revenues, expenditures, expenses, and transfers - and the related assets and liabilities - are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the modified accrual or the full accrual basis.

Betterments

Items which materially add to the value of property or appreciably extend its life. Betterment is the replacement of an existing component with one of higher quality such as the replacement of an asphalt roof with a tile roof, or the replacement of an old swamp cooler with a modern climate control system. Betterments should be recorded if the costs are \$5,000 or more.

Budget

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. A budget usually is a financial plan for a single fiscal year.

Budget Unit

The classification of the budget expenditure requirements into appropriate, identified or organizational units deemed necessary or desirable for control and information related to a particular financial operation or program.

Buildings

Structures of a somewhat permanent nature.

Building Improvements

Fixtures attached to and forming a permanent part of the building. Examples include boilers, lighting fixtures, plumbing, attached shelving, and air conditioners. Building improvements included during construction or purchased as part of an existing structure are included in the cost of the building, as discussed above. Building improvements added after occupancy of the building are recorded as building improvements if the costs are \$100,000 or more, and if the item is not a replacement (see Maintenance).

CAL-OSHA

California Occupational Safety and Health Administration.

Capital Asset

A tangible item of a long-term character such as land, buildings, furniture, and other equipment with a unit cost in excess of \$5,000. In addition, intangible items such as easements, rights-of-way, water rights, or computer software valued at \$100,000 or more, that lack a physical substance, are nonfinancial in nature, are not a prepayment for goods and services, and have an initial useful life extending beyond one year.

Capital Expenditures

Expenditures resulting in the acquisition of, or addition to, the government's general capital assets.

Capital Project Fund

A governmental fund to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and other fiduciary funds).

Cash Basis

A basis of accounting in which transactions are recognized when cash is received or disbursed.

Cash Flow

Cash available from net collections available for expenditure payments at any given point.

CDBG

Community Development Block Grant.

Certificates of Participation (COPs)

Certificates issued for the financing of capital assets. COPs represent undivided interests in the rental payments under a tax-exempt lease.

CFP

Court Facility Payment is essentially like an MOE to be paid to the State of California in perpetuity for court facility maintenance.

Contingency

An amount of specified appropriations of a fund, appropriated for unforeseen expenditure requirements.

Contracted Services

Expenditures for services rendered under contract by personnel who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.

Coronavirus Aid, Relief, and Economic Security Act (CARES)

COVID-19 pandemic relief package signed by President Trump on March 27, 2022.

Coronavirus (COVID-19) Pandemic

A worldwide epidemic pandemic caused by the infectious disease caused by the SARS-CoV-2 virus.

Cost Accounting

The method of accounting that provides for the assembly and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

County-wide Cost Allocation Plan (COWCAP)

The Plan (approved by the California State Controller's Office) is designed to allocate central administrative and overhead costs of departments within the General Fund servicing the entire County (such as Human Resources and Development, Treasurer, Auditor, County Counsel, and the County Administration Office) to departments benefiting from those services.

Current Liabilities

Liabilities which are payable within one year.

CWS

Child Welfare Services.

Debt Service Fund

A fund established to account for the accumulation of resources for the payment of interest and principal for general long-term debt.

Defeasance

The legal release of a debtor from being the primary obligor under the debt, either by the courts or by the creditor. Also referred to as a legal defeasance.

Deferred Revenue

Resource inflows that do not yet meet the criteria for revenue recognition. Unearned amounts are always reported as deferred revenue. In governmental funds, earned amounts also are reported as deferred revenue until they are available to liquidate liabilities of the current period.

Delinquent Taxes

Taxes remaining unpaid on or after the due date in which a penalty for nonpayment is attached.

Department

An organizational device used by County management to group programs of like nature.

Designation

For governmental fund types, a segregation of a portion of the unreserved fund balance to indicate tentative plans for financial resource utilization in a future period, such as for general contingencies, equipment replacement, financing receivables, etc.

Budget Glossary

Discretionary Revenue

Services that are not required by local, state or federal mandates; services that are mandated, but without specified service levels; and services that are provided at levels higher than mandated or excess of maintenance-of-effort (MOE) requirements.

Due to Other Agencies

A short-term liability account reflecting amounts owed by the County to an outside government agency for goods or services provided.

Earmarked Funds

Revenues designated by statute or Constitution for a specific purpose.

EIR/S

Environmental Impact Report/Statement.

Employee Benefits

Amounts paid on behalf of employees not included in the gross salary. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and dental, vision and unemployment insurance payments.

Encumbrance

An obligation in the form of a purchase order, contract, or other commitment related to unperformed contracts for goods and services.

Enterprise Fund

A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

ERAF

Refers to the Education Revenue Augmentation Fund established by the State of California in FY 1992/93. This Fund was established to require distribution of property tax funds that were shifted from cities, special districts, and the County to offset cuts in State revenues to schools.

Expenditure

Decrease in net financial resources under the current financial resources measurement focus not properly classified as other financing uses.

Expenses

Outflows or other depletion of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.

Extra-Help Position (EH)

A non-regular, temporary position created to meet a peak workload or other unusual work situations; can include seasonal or recurrent intermittent employment.

FEMA

Federal Emergency Management Agency.

Fiduciary Fund

A fund used to account for assets held by a government unit in a trustee capacity, or as an agent for others, and therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, and agency funds. A trustee acquires legal title to the assets entrusted, but, in the agency relationship, title rests with the agency (i.e., principal).

Fixed Asset

See Capital Asset.

Flexibly Allocated (FLEX)

When positions are allocated at a higher (or highest) level, they may underfill the position within that classification's series. However, there may be limitations placed on the number of positions that can be filled at any level.

Fiscal Year (FY)

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County's fiscal year is from July 1 to June 30 of the subsequent year.

Full-Time Equivalent Position (FTE)

A full or part-time position converted to a decimal equivalent of a full-time position based on 2,080 hours per year (a 40-hour week). For example, an extra-help laborer working for four months, or 690 hours, would be equivalent to 0.33 of a full-time position (FTE).

Frozen

Authorized allocated positions that have been designated "Frozen" (not allowed to fill) by the Board of Supervisors (usually for a financial reason such as a cost saving measure or the result of a hiring freeze).

Function

A group of related activities aimed at accomplishing a major service that a governmental unit is responsible. The State Controller specifies these designations. Example: "Public Protection" is a function.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance

The excess of assets over its liabilities reported in a governmental fund. A portion of this balance may be available to finance the succeeding year's budget.

Fund Equity

The net difference of assets over liabilities.

Fund Type

One of eleven categories into which all individual funds can be categorized. Governmental fund types include the general fund, special revenue funds, debt service funds, and capital project funds. Proprietary fund types include enterprise funds and internal service funds. Fiduciary fund types include pension (and other employee benefit) trust funds, investment trust funds, and agency funds.

Gann Limit

Refers to the Gann Initiative (Proposition 4 on the November 1979 ballot), which imposed limits on the allowable annual appropriations of the State, schools, and most local agencies; limit is generally prior year appropriations factored by Consumer Price Index (CPI) and population changes.

General Fund

A Governmental Fund used to account for the general operations of government and any activity not accounted for in another fund.

General Reserve

An equity restriction within a fund to provide for dry period financing.

General Purpose Revenue

Derived from sources not specific to any program or service delivery. General Purpose Revenues may be used for any purposes that is a legal expenditure of County funds.

Generally Accepted Accounting Principles (GAAP)

Uniform minimum standards and guidelines for financial accounting and reporting. These govern the form and content of the financial statement of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general applications, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for state and local governments is the GASB.

Budget Glossary

Geographical Information System (GIS)

A collection of map data layers representing various geographic features such as parcels, districts, jurisdictions, streets, landmarks, and the attributes describing the spatial features.

Governmental Accounting Standards Board (GASB)

Refers authoritative accounting and financial reporting standard-setting body for government entities.

Governmental Funds

The group of funds consisting of the general fund, special revenue funds, capital projects funds, and debt service funds.

Grant

A contribution from private grantors or from one governmental unit to another usually made for a specific purpose and period.

In-Home Supportive Services (IHSS)

Provides services to eligible elderly and disabled persons who are unable to remain safely in their own homes without assistance. IHSS is funded through Medi-Cal and the Social Services Block Grant (SSBG).

Infrastructure Assets

Long-lived assets that normally are stationary in nature and can be preserved for a significantly greater number of years than other capital assets. Infrastructure assets include roads, bridges, tunnels, drainage systems, water and sewer systems, dams, and lighting systems valued at \$100,000 or more. Buildings, except those that are an ancillary part of a network of infrastructure assets, should not be considered infrastructure. Other items that are not an integral part of the infrastructure, such as parking meters and portable traffic signals, are considered equipment.

Intangible Property

Property that lacks physical substance, be nonfinancial in nature which is not in the form of cash or investments, nor a prepayment for goods and services. All other county capital assets are capitalized only if they are \$5,000 or more; however, intangible assets, which include computer software, will not be considered for capitalization unless they are individually of a value of \$100,000 or more.

Internal Control Structure

Policies and procedures established to provide reasonable assurance that specific government objectives will be achieved.

Internal Service Accounts

A category of appropriations for payment of major items unique to the fund making the payment (i.e., insurance premium payments by Risk Management).

Internal Service Fund (ISF)

A fund used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost recovery basis (i.e., Fleet Services, Information Technology, or Risk Management).

Investment Trust Fund

Fund used to account for monies deposited by external participants, such as Schools and Special Districts, in the County-operated treasury pool.

Land

A real estate other than buildings and improvements.

Land improvements

Items of a permanent nature, which are attached to the land, but not to buildings on that land. Examples include parking lots, landscaping, fencing, underground storage tanks and reservoirs.

Local Agency Formation Commission (LAFCO)

A State-mandated independent entity responsible for the formation and modification of the boundaries of local agencies. The Commission is tasked to observe these basic statutory purposes: (a) the promotion of orderly development; (b) the discouragement of urban sprawl; (c) the preservation of open-space and prime agricultural lands; and (d) the extension of governmental services.

Local Assistance and Tribal Consistency Fund (LATCF)

A general revenue enhancement program that provides additional assistance to eligible Tribal governments, eligible revenue sharing counties and eligible revenue sharing consolidated governments.

Letter of Credit

A document issued by a bank that guarantees the payment of a customer's draft. It substitutes the bank's credit for the customer's credit.

Limited Term Position (LT)

A full or part-time position that has a specified term of employment. At the end of the term, the position is eliminated from the Position Allocation Listing.

Maintenance

Neither materially adds to the value of, nor extends the life of an item. Maintenance keeps an item in ordinary efficient operating condition. Replacing part of an existing asset with another of like quality is maintenance even if the cost is \$5,000 or more. Examples include replacement of an existing air conditioner or boiler, or the replacement of an existing asphalt roof with a new asphalt roof.

Maintenance of Effort (MOE)

A Federal and/or State requirement that the County provide a certain level of financial support for a program from local tax revenues. The amount of support is referred to as the Maintenance of Effort (MOE) level.

Mandated Program

Mandated programs are those programs and services, which the County is required to provide by specific State and/or Federal law or by court order.

March 2023 Storms

The name given to the series of atmospheric rivers, floods, and historic snow fall that affected Tulare County in early 2023.

Match

Refers to a cost-sharing ratio for a State or Federal program, which requires a County General Fund Contribution of a certain amount or percentage to qualify.

Measure R

Passed by voters in 2006, this measure imposes 30-year one-half (1/2) cent retail transactions and use tax countywide within Tulare County. The tax may fund the construction, maintenance, improvement, and operation in Tulare County of streets, roads, and highways, and the construction, improvement, and operation of public transit systems.

Medi-Cal

California's Medicaid program, is a federal-state cooperative medical care financing program for low-income elderly, disabled, children, and families.

Memorandum of Understanding (MOU)

A contract between entities outlining the services and responsibilities of each party to the other.

Mission Statement

A succinct description of the scope and purpose of a county department or agency.

Modified Accrual

Basis of accounting in which (a) revenues are recognized in the accounting period in which they become available and measurable; and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net County Cost (NCC)

The difference between budgeted appropriations and departmental revenues for General Fund budgets. Countywide revenues fund the dollar difference.

Net Position

The residual of all other elements presented in a statement of financial position.

Budget Glossary

Object

As used in expenditure classification, this term applies to the article purchased or the service obtained, rather than to the purpose for which the article or service was purchased or obtained.

Other Charges

A category of appropriations for payment to Internal Service Funds within the County and/or an agency, institution, or person outside the County Government for other than services and supplies (i.e., debt service and payments to the State for maintenance of the Courts).

Other Financing Sources

A category of revenues that includes long-term debt proceeds, proceeds from the sale of general fixed assets and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statement of revenues, expenditures, and changes in fund balances.

Other Financing Uses

A category of appropriations, which includes fund operating transfers out and the amount of refunding bond proceeds deposited with the escrow agent. Such amounts are classified separately from governmental statement of revenues, expenditures, and changes in fund balance.

Pension Obligation Bond (POB)

A bond issued by employers to finance one or more elements of their pension obligation to employees. Pension obligation bonds may be used, for example 1) to reduce or eliminate the employer's net pension obligation, 2) to pay the employer's annual required contribution for the year, or 3) to reduce or eliminate the plan's unfunded actuarial accrued liability.

Pension Trust Fund

Fund established for pension and other employee retirement benefits.

Program Revenue

Revenue that is derived from and dedicated to specific program operations, such as charges to users for licenses and permits.

Proposition 8

Passed by the voters in November 1978. This measure requires the County Assessor to annually assess either a property's Proposition 13 base year value or its Market Value as of January 1 (lien date), taking into account any factors causing a decline in value, whichever is less. Any reductions are temporary. When and if the market value of a previously reduced assessment increases above its Proposition 13 base year value, the Assessor will once again assess its Proposition 13 base year value.

Proposition 13

A tax limitation initiative approved by the voters in 1978. This measure provides for: (a) a one (1) percent tax limit exclusive of tax rates to repay existing voter-approved bonded indebtedness; (b) assessment restrictions establishing 1975 level values for all property with allowable increase of 2% annually and reappraisal to current value upon change in ownership and new construction; (c) a two-thirds vote requirement to increase State taxes; and (d) a two-thirds vote of the electorate for local agencies to impose "special taxes."

Proposition 36

Passed by the voters on November 7, 2000, this measure changed State law so that certain adult offenders who use or possess illegal drugs would receive drug treatment and supervision in the community, rather than being sent to prison or jail. The measure also provides state funds to counties to operate drug treatment programs.

Proposition 99

Passed by the voters in November 1988, this measure established a 25-cent surtax per package of cigarettes and equivalent amount on all other tobacco products sold in California. Revenues provide funding for health, health education, research, and other programs.

Proposition 172

Proposition 172 was passed in November 1993. It established a one-half cent sales tax whose proceeds are used to fund eligible public safety activities.

Proposition 218

Passed by the voters in November 1996, this measure constrained local governments' ability to impose fees, assessments, and taxes through the imposition of specific criteria and requirements. All new taxes, fees, and assessments require a two-thirds vote.

Proprietary Fund

The classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Realignment Revenue

State revenues allocated to counties by law are derived from statewide sales tax collections and vehicle license fees. These revenues are allocated yearly and are dedicated to County operated Health and Human Services. The name of the revenues comes from the State's 1991 budget package, which shifted the State's responsibility for non-federal funding for Health and Social Services to counties.

Real Property

Land and the structures attached to it.

Recommended Budget

The working budget document for next fiscal year that is under discussion.

Regular Position

Any permanent position in the County's classification system approved and funded by the Board of Supervisors.

Reimbursement

Payment received for services/supplies expended on behalf of another institution, agency, or person.

Reserve

An account used to set aside and maintain a portion of fund equity, which is legally or contractually restricted for future use or not available for expenditure.

Revenue

Money received to finance ongoing County services. Examples are property taxes, sales taxes, fees, and State and Federal grants.

Rollover Budget

A rollover budget is the current fiscal year's modified budget as of June 30th that is used, with approval of the Board of Supervisors, as the County's operating budget for the period beginning July 1st and concluding with the adoption of the next fiscal year's Final Budget.

Rule 810

Refers to Rules promulgated by the Administrative Office of the Court, which defines expenditures eligible for funding local courts through the Trial Court Budget Commission.

Salaries and Employee Benefits

A category of appropriation, which establishes all expenditures for employee-related costs.

Salary Savings

The dollar amount of salaries expected to be saved owing to vacancies and turnover of employees.

SB

Senate Bill.

Schedule

A listing of financial data in a form and manner prescribed by the State Controller's Office.

Schedule 1 (Summary of All Funds)

A summary of the overall County budget financing sources and financing uses for all funds.

Schedule 2 (Governmental Funds Summary)

Summary of financing sources and uses of governmental fund, by the means of financing the budget and the expenditure requirements.

Budget Glossary

Schedule 3 *(Fund Balance Governmental Funds)*

An analysis of the various components of actual or estimated governmental fund balances available at the end of the fiscal year to finance budgetary requirements of the subsequent year's budget.

Schedule 4 *(Obligated Fund Balance – By Governmental Funds)*

Presents all amounts that are unavailable for financing budgetary requirements in the budget year.

Schedule 5 *(Summary of Additional Financing Sources by Source and Fund – Governmental Funds)* Summarizes the additional financing sources by revenue category for governmental funds.

Schedule 6 *(Detail of Additional Financing Sources by Fund and Account)*

An analysis of revenues in accordance with the Chart of Accounts by fund and account for governmental funds.

Schedule 7 *(Summary of Financing Uses by Function and Fund)*

A summary of financing uses by function, by appropriations for contingencies, by provisions for reserves and designations, and uses by fund for governmental funds.

Schedule 8 *(Detail Financing Uses by Function, Activity, and Budget Unit)*

Summarizes the financing uses by function, activity, and by budget unit for governmental funds.

Schedule 9 *(Financing Sources and Uses by Budget Unit by Object)*

A summary of accounts for disclosing financing sources and uses for each budget unit for governmental funds. Schedule 9 is not included in the Recommended Budget but is included in the Final Budget.

Schedule 10 *(Operation of Internal Service Fund)*

A summary of each internal service activity, with historical data, setting forth expected operations of the activity through detailed revenues and expenses. Schedule 10 is not included in the Recommended Budget but is included in the Final Budget.

Schedule 11 *(Operation of Enterprise Fund)*

A summary of income and expenses, with historical data, for each enterprise fund, including Terra Bella Sewer Maintenance district which is presented as an enterprise fund and whose affairs and finances are under the supervision and control of the Board of Supervisors, as the District Board of Directors, as provided in Government Code Section 29002. Schedule 11 is not included in the Recommended Budget but is included in the Final Budget.

Schedule 12 *(Special Districts and Other Agencies – Non-Enterprise)*

This schedule is the counterpart of Schedule 2 and is used to summarize information for special districts and other agencies operating under the supervision and control of the Board of Supervisors, as the District Board of Directors, as provided in Government Code Section 29002.

Schedule 13 *(Fund Balance – Special Districts and Other Agencies – Non-Enterprise)*

An analysis of the various components of actual or estimated governmental fund balances available at the end of the fiscal year to finance budgetary requirements of the subsequent year's budget.

Schedule 14 *(Obligated Fund Balances - Special Districts and Other Agencies - Non-Enterprise)*

Presents all amounts that are unavailable for financing budgetary requirements in the budget year.

Schedule 15 *(Financing Sources and Uses by Budget Unit by Object - Special Districts and Other Agencies – Non-Enterprise)*

This schedule is the counterpart of Schedule 9 and is used to disclose financing sources and uses by object for special districts and other agencies operating under the supervision and control of the Board of Supervisors, as the District Board of Directors, as provided in Government Code Section 29002.

Secured Roll

Assessed value of real property, such as land, buildings, secured personal property, or anything permanently attached to land as determined by each County Assessor.

Secured Taxes

Taxes levied on real properties in the County, which are "secured" by a lien on the properties.

Sensitive Assets

Although valued at less than \$5,000, are considered sensitive for control purposes because they are readily portable, susceptible to loss, and a loss would greatly inhibit the performance of an employee's duties. Sensitive assets include, but are not limited to, communications equipment, computer-related equipment, photographic equipment, video equipment, medical equipment, construction equipment and tools, postal equipment, armament-related equipment, appliances, and non-fleet-related transportation equipment. Sensitive assets will not be tracked in the Fixed Assets System, but departments should develop policies and procedures to monitor and track these items within their own department.

Services and Supplies

A category of appropriations that establishes expenditures for County department operating expenses related to vendors and suppliers external to the County government.

Special District

Independent unit of local government generally organized and funded through assessments to the beneficiaries of the district to perform a specific function(s) for a specific area. Examples: street lighting, waterworks, and fire departments.

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditure for specified purposes.

Strategic Business Plan

A plan in which Tulare County envisions its future in five years and develops strategies, goals, objectives, and action plans to achieve that future.

Structural Deficit

This means that with the current revenue structure (e.g., taxes, fees, and other sources), there is insufficient income to maintain governmental services at the current level.

Structural Balance

Structural balance is defined as the matching of ongoing revenues with ongoing expenditures. If revenues equal or exceed expenditures, structural balance is achieved. Conversely, if expenditures exceed revenues, structural imbalance occurs.

Sub-Object

A subdivision within an expenditure object classification (e.g., "regular employees" is a possible sub-object classification within the "personal services – salaries and wages" expenditure object classification).

Supplement Tax Roll

The Supplemental Property Tax Roll is a result of legislation enacted in 1983 and requires an assessment of property when a change to the status of the property occurs, rather than once a year, as was previously the case.

Sustainability

Sustainability (or more precisely fiscal sustainability) means that a government can cover its ongoing expenditures out of its own ongoing revenues, while reducing its dependence on borrowing and intergovernmental transfers.

Tax Rate

The rate per \$100 applied to the assessed valuation base necessary to produce the tax levy.

Tax Relief Subventions

Funds ordinarily paid to compensate for taxes lost because of tax relief measures, such as homeowner's exemption.

Tax Revenue Anticipation Note (TRAN)

Notes or warrants issued in anticipation of collection of taxes, usually retireable only from tax collections and frequently only from the proceeds of tax levy whose collection they anticipate.

Budget Glossary

Temporary Assistance for Needy Families (TANF)

TANF was created by the new welfare reform law to replace Aid to Families with Dependent Children (AFDC), Emergency Assistance (EA), and JOBS (GAIN). It provides a block grant to States to enable temporary assistance to needy families and creates new work requirements and time limits.

Trial Court Funding

The Trial Court Funding Act of 1997 effectively separated the budgetary and administrative function of the trial courts from the County and made the State responsible for funding trial court operations. The County's fiscal responsibility is limited to a Maintenance of Effort.

Trust Fund

A fund used to account for assets held by a government unit in a trustee capacity or as an agent for others and which, therefore, cannot be used to support the government's own programs. The County is sometimes required to segregate revenues it receives from certain sources into a trust fund, but these funds are accounted for in the financial statements as County assets.

Unincorporated Area

The areas of the County outside City boundaries.

Under-filled

When a funded position is vacant, in the hiring process the position is filled by a lower classification. This can be for a number of reasons – combination of positions, class or class of positions, trainee class.

Unsecured Tax

A tax on properties such as office furniture, equipment, and boats, which are not secured by real property owned by the assessee.

Use Tax

A tax on goods purchased outside the State to prevent revenue loss from avoidance of sales taxes by means of out-of-state purchases. A use tax is also levied to remove inequities between purchases made within and outside the State.

Vacancy

Authorized position where funds are available to which no employee has been appointed.

VLF

Vehicle License Fee.

WIA

Workforce Investment Act.

WIB

Workforce Investment Board.