Comprehensive

Annual Financial Report

01

County of Tulare State of California

For the Fiscal Year Ended June 30, 2008

COUNTY OF TULARE STATE OF CALIFORNIA

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

Prepared for the Board of Supervisors By

Rita A. Woodard County Auditor-Controller

Under the Direction of: Carol Pightling, CPA, Chief Accountant

| | EXHIBIT | PAGE |
|--|---------|------|
| INTRODUCTORY SECTION | | |
| Letter of Transmittal | | 1 |
| Certificate of Achievement for Excellence in Financial Reporting | | 7 |
| Organizational Chart | | 9 |
| List of Elected and Appointed Officials | | 10 |
| FINANCIAL SECTION | | |
| Independent Auditor's Report | | 13 |
| Management's Discussion and Analysis (Required Supplementary Information) | | 15 |
| BASIC FINANCIAL STATEMENTS: | | |
| Government-wide Financial Statements: | | |
| Statement of Net Assets | 1 | 30 |
| Statement of Activities | 2 | 32 |
| Fund Financial Statements: | | |
| Balance Sheet - Governmental Funds | 3 | 34 |
| Reconciliation of the Balance Sheet of Governmental Funds | | |
| to the Statement of Net Assets | 3.1 | 36 |
| Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds | 4 | 37 |
| | | |

| | <u>EXHIBIT</u> | PAGE |
|--|----------------|------|
| Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities | 4.1 | 38 |
| Statement of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - General Fund | 5 | 39 |
| Statement of Fund Net Assets - Proprietary Funds | 6 | 46 |
| Statement of Revenues, Expenses, and Changes in Fund Net Assets - Proprietary Funds | 7 | 48 |
| Statement of Cash Flows - Proprietary Funds | 8 | 50 |
| Statement of Fiduciary Net Assets - Fiduciary Funds | 9 | 52 |
| Statement of Changes in Fiduciary Net Assets - Fiduciary Funds | 10 | 53 |
| Notes to the Financial Statements | | 56 |
| COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES: | | |
| Combining Balance Sheet - Nonmajor Governmental Funds | A- 1 | 103 |
| Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - Nonmajor Governmental Funds | A- 2 | 104 |
| Nonmajor Governmental Funds - Special Revenue Funds: | | |
| Combining Balance Sheet - Nonmajor Special Revenue Funds | B- 1 | 105 |
| Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - Nonmajor Special Revenue Funds | B- 2 | 108 |

| | <u>EXHIBIT</u> | PAGE |
|---|----------------|------|
| Indigent Health Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B- 3 | 111 |
| Children and Health Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B- 4 | 112 |
| Library Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B- 5 | 113 |
| Fish and Game Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B- 6 | 114 |
| Aviation Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B- 7 | 115 |
| Structural Fire Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B- 8 | 116 |
| Roads Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B- 9 | 117 |
| Workforce Investment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-10 | 118 |
| Child Support Services Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-11 | 119 |
| Mental Health Realignment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-12 | 120 |

| TABLE OF CONTENTS | <u>EXHIBIT</u> | PAGE |
|---|----------------|------|
| Health Realignment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-13 | 121 |
| Social Services Realignment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-14 | 122 |
| Tobacco Settlement Revenue Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-15 | 123 |
| Tulare County In-Home Supportive Services Public Authority Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-16 | 124 |
| Flood Control Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | B-17 | 125 |
| Earlimart Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-18 | 126 |
| Ivanhoe Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-19 | 127 |
| Lindsay Redevelopment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-20 | 128 |
| Goshen Redevelopment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-21 | 129 |
| Orosi Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-22 | 130 |

| TABLE OF CONTENTS | EXHIBIT | PAGE |
|---|---------|------|
| Pixley Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-23 | 131 |
| Traver Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-24 | 132 |
| Richgrove Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-25 | 133 |
| Poplar Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual | B-26 | 134 |
| Nonmajor Governmental Funds - Debt Service Funds: | | |
| Combining Balance Sheet - Nonmajor Debt Service Funds | C-1 | 135 |
| Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - Nonmajor Debt Service Funds | C-2 | 136 |
| Pension Obligation Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | C-3 | 137 |
| Equipment Loans Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | C-4 | 138 |
| Building Loans Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | C-5 | 139 |

| <u> </u> | <u>EXHIBIT</u> | PAGE |
|--|----------------|------|
| Nonmajor Governmental Funds - Capital Projects Fund: | | |
| Balance Sheet - Nonmajor Capital Projects Fund | D-1 | 141 |
| Statement of Revenues, Expenditures, and Changes in Fund Balance - Nonmajor Capital Projects Fund | D-2 | 142 |
| Capital Projects Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual | D-3 | 143 |
| Nonmajor Enterprise Funds: | | |
| Combining Statement of Fund Net Assets - Nonmajor Enterprise Funds | E-1 | 145 |
| Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets - Nonmajor Enterprise Funds | E-2 | 146 |
| Combining Statement of Cash Flows - Nonmajor Enterprise Funds | E-3 | 147 |
| Internal Service Funds: | | |
| Combining Statement of Fund Net Assets - Internal Service Funds | F-1 | 150 |
| Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets - Internal Service Funds | F-2 | 151 |
| Combining Statement of Cash Flows - Internal Service Funds | F-3 | 152 |

| TABLE OF CONTENTS | <u>EXHIBIT</u> | PAGE |
|---|----------------|------|
| Fiduciary Funds: | | |
| Combining Statement of Fiduciary Net Assets - Agency Funds | G-1 | 153 |
| Combining Statement of Changes in Assets and Liabilities - Agency Funds | G-2 | 154 |
| Capital Assets Used in the Operation of Governmental Funds: | | |
| Comparative Schedule by Source | H-1 | 159 |
| Schedule by Function and Activity | H-2 | 160 |
| Schedule of Changes by Function and Activity | H-3 | 161 |
| STATISTICAL SECTION (UNAUDITED) | | |
| Net Assets by Component | Table 1 | 163 |
| Changes in Net Assets | Table 2 | 164 |
| Fund Balances of Governmental Funds | Table 3 | 166 |
| Changes in Fund Balances of Governmental Funds | Table 4 | 167 |
| General Governmental Tax Revenues by Source - Table | Table 5 | 168 |
| Equalized Roll Assessed Value of Taxable Property | Table 6 | 169 |
| Direct Overlapping Property Tax Rates | Table 7 | 170 |

| | <u>EXHIBIT</u> | PAGE |
|--|----------------|------|
| Principal Property Taxpayers | Table 8 | 172 |
| Property Tax Levies and Collections | Table 9 | 173 |
| Ratios of Outstanding Debt by Type | Table 10 | 174 |
| Computation of Direct and Overlapping Debt | Table 11 | 175 |
| Legal Debt Margin Information | Table 12 | 176 |
| Demographic Statistics | Table 13 | 177 |
| Principal Employers | Table 14 | 178 |
| Employees by Function | Table 15 | 179 |
| Operating Indicators by Function | Table 16 | 180 |
| Capital Asset Statistics by Function | Table 17 | 183 |
| Summary of Financing Requirements by Fund and Function | Table 18 | 184 |
| Insurance Policies in Force during Fiscal Year Ended June 30, 2008 | Table 19 | 185 |

INTRODUCTORY SECTION

AUDITOR-CONTROLLER

221 South Mooney Blvd., Room 101-E 🛛 Visalia, Ca 93291-4593 🕤 FAX (559) 730-2547



COUNTY OF TULARE

RITA A. WOODARD Auditor-Controller/ Treasurer-Tax Collector (559) 733-6345

REBECCA K. CARR, CPA Assistant Auditor-Controller (559) 733-6345

December 23, 2008

The Honorable Board of Supervisors The County of Tulare Administration Building Visalia, California 93291-4582

Dear Board Members:

The comprehensive annual financial report for the County of Tulare ("the County") for the year ended June 30, 2008, is hereby submitted in accordance with Section 25253 of the Government Code of the State of California. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with management. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner that presents fairly the financial position and changes in financial position of the various funds and component units of the County of Tulare. All disclosures necessary for an understanding of the County's financial activities have been included. Dollar amounts are expressed in thousands, unless otherwise noted.

This comprehensive annual financial report has been prepared by the Department of the Auditor-Controller in accordance with generally accepted accounting principles (GAAP), as set forth in the pronouncements of the Governmental Accounting Standards Board (GASB) and the Financial Accounting Standards Board (FASB) through November 30, 1989. Responsibility for the accuracy of the data, including all disclosures, rests with the County. To provide a reasonable basis for making these representations, management of the County of Tulare has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the County of Tulare's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the County of Tulare's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. We believe that the data, as presented, is accurate in all material respects, that it is presented in a manner designed to fairly set forth the financial position and changes in financial position of the County as measured by the financial activity of the various funds, and that all disclosures necessary to enable the reader to gain a full understanding of the County's financial affairs have been included.

The financial reporting entity includes all of the funds of the County of Tulare, as well as its component units, including the Tulare County Redevelopment Agency, the Terra Bella Sewer Maintenance District, the Tulare County Flood Control District, the Tulare County Public Facilities Corporation, the Tulare County Public Financing Authority, the Tulare County In-Home Supportive Services Public Authority, and the First 5 Tulare County. Component units are legally separate entities for which the County is financially accountable

The County provides a full range of services, including police and fire protection; health and sanitation services; social services; construction and maintenance of highways, streets and infrastructures; recreational activities and cultural events.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The County of Tulare's MD&A can be found immediately following the report of the independent auditor.

GOVERNMENTAL STRUCTURE, LOCAL ECONOMIC CONDITION AND OUTLOOK

The County of Tulare is a general law county created by the State Legislature in 1852. The County is located in the San Joaquin Valley. The Sierra Nevada provides its eastern boundary line. The County ranks seventh among California counties in land area. The City of Visalia is the County seat with a population of approximately 121,498. The County has a population of approximately 429,006 residents with nearly 1.6 million acres under cultivation.

The County is the number one producer of dairy products in the United States, and is the nation's second highest-ranking county with regard to total agriculture and livestock production. The climate of the County is such that it produces outstanding citrus crops. Among these crops, oranges are the most prominent, with large acreage also devoted to lemons. Thousands of acres of grapes are high on the list for cash income. Table grapes grown here are shipped worldwide, while other grapes are processed for wine making and raisins. The County is also famous for its olives, walnuts, plums, peaches and nectarines, which account for hundreds of millions of dollars in farm income each year. California produces 95 percent of the nation's olives, one-half of which are grown and packaged in the County. The beef industry is also an important component of the County's economy, as are turkey and hog production. The County's geographical location presents easy access to markets around the world for all commodities produced.

MAJOR INITIATIVES

For the year. The Board of Supervisors' commitment to effectively serving the residents of the County of Tulare is demonstrated by the following:

Initiated the creation of a comprehensive customer service center called the "311" system that would be the primary point of contact for County services and equally important a tool to assess the performance of the County as a public-service organization.

Finalized the review of the Draft Goals and Policies for a 2030 Update of the County's General Plan.

Created, developed and implemented the "Step Up" anti-gang initiative. The initiative partners constituents, businesses, schools, cities and community organizations with County officials to develop strategies that reduce gang violence and its influence on youth.

Established south valley gang unit.

Approved the transition from contracted information technology services to a new consolidated County Information Technology Department as of January 1, 2008.

Built and opened the Cutler-Orosi Sheriff's Substation.

Re-established the Tulare County Water Commission to address water quality issues for County residents.

For the Future. The Board of Supervisors continues to prioritize programs to effectively serve the needs of the residents of the County of Tulare, and the following projects are a demonstration of that commitment:

Continue to support the Step Up Program and the Sheriff's Department to expand anti-gang operations throughout the County.

Continue to study ways to adequately fund the future needs for public services.

Implement the "311" system that will provide a comprehensive customer service center as the primary point of contact for County services to make government services more accessible for the residents of the County.

Continue to develop the County Campus based on the Conceptual Master Plan.

Complete master plan for Mooney Grove Park to include construction of the Farm Labor/History of Agriculture Museum.

Continued to expand the Adult Literacy Program.

Continue to work on a Business License requirement for various businesses operating in the unincorporated areas of the County.

FINANCIAL INFORMATION

Management of the County is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the County are protected from loss, theft or misuse, and to ensure adequate accounting data are compiled to allow for the preparation of basic financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments of management.

As a recipient of federal, state and local financial assistance, the County is also responsible for maintaining an adequate internal control structure that will ensure and document compliance with applicable laws and regulations related to these programs. This internal control structure is subject to periodic evaluation by management and the internal audit staff of the County.

As part of the County's Single Audit, tests were made of the County's internal control structure and of its compliance with applicable laws and regulations, relating to federal awards. Although this testing was not sufficient to support an opinion on the County's internal control system or its compliance with laws and regulations related to non-major federal awards, the audit for the year ended June 30, 2008, disclosed no material internal control weaknesses or material violations of laws and regulations.

In addition, the County maintains extensive budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Supervisors. Activities of the general fund, special revenue funds, debt service funds, and capital projects funds are included in the annual appropriated budget. The legal level of budgetary control (that is, the level which cannot be exceeded without action by the Board of Supervisors) is the fund level, with the exception of the General Fund in which the legal level of control is the department level. The Administrative Officer may approve transfers of appropriations between expenditure appropriation classifications, within the same budget unit.

The County utilizes an automated accounting system (Advantage Financial) maintained on the County's Client Server computers. The system allows the County to restrict each department's expenditures to the amount of the budgeted appropriation. Changes in budget appropriation must be approved by the Board as a transfer from contingency reserve, transfer from another budget unit, or as an appropriation of unanticipated or over realized revenue. Any unencumbered appropriation balances remaining at the end of the fiscal year automatically lapse except by approval of the County Administrative Officer (CAO). The fund balances along with projected revenues become available for appropriation in the following year.

As demonstrated by the statements and schedules included in the financial section of this report, the County continues to meet its responsibility for sound financial management.

EMPLOYEES' RETIREMENT PLAN

County employees' retirement is provided by the Tulare County Employees' Retirement Association (TCERA) which was established July 1, 1945, pursuant to the provisions of the County Employee Retirement Law of 1937. Substantially all employees are covered by this contributory plan. The Board of Retirement consists of nine people, four elected by employee members, both working and retired, four appointed by the Board of Supervisors and the County Treasurer. The Retirement Association is not considered a component unit of the County of Tulare because membership includes entities that are not part of the County.

Contributions are made to the Employees' Retirement Association by both the County and members on amounts recommended by the TCERA's actuary. Five years of service is needed for a partial vested interest and ten years of membership and a minimum age of 50 is required for full vesting.

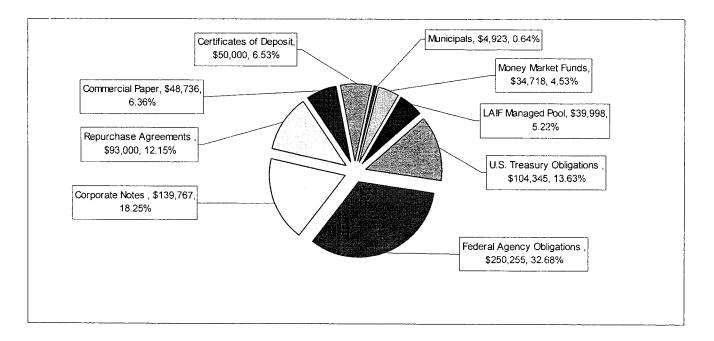
The Board of Supervisors adopted a second tier to the retirement plan in 1980 and added a third tier in January 1990 pursuant to Internal Revenue Code Section 415. Effective July 1, 2005 a benefit formula improvement was approved by the Board of Supervisors for all service earned on and after that date by General Members of the plan. A complete financial report is available from the Retirement Association.

TREASURY POOL CASH MANAGEMENT

The Treasury Pool investment policy's primary goal is the <u>Safety</u> and preservation of capital. The second goal is the continual maintenance of <u>Liquidity</u> (or always having the ability to convert sufficient securities to cash to cover the cash flow needs of the County and all its investing agencies and to meet any contingency needs). The third goal is <u>Yield</u> (or to earn a reasonable rate of return representative of current market conditions and the present phase of the market cycle, while remaining in compliance with all State laws and the Treasurer's formal investment policy).

All of the investments held by the County during the fiscal year ended June 30, 2008 are classified in the category of lowest custodial credit risk as defined by the Governmental Accounting Standards Board. Remaining investments were held in the County's name either by the counterparty financial institution's trust department or by a Securities and Exchange Commission-registered brokerage firm. The earned yield (net of treasurer's fees) for the County of Tulare for fiscal year June 30, 2008 was 4.42%.

The County's investments as of June 30, 2008 are as follows:



RISK MANAGEMENT

The County is self-insured for Workers' Compensation. The SIR Program includes Excess Insurance at \$1 million. Rates have been established based on claim cost needs and IBNR (Incurred But Not Reported) estimates with credit for anticipated loss cost benefits of SB 899 and more aggressive claim management practices. The County maintains full statutory coverage for Workers' Compensation under the Excess Insurance policy. As of June 30, 2008, the County's workers' compensation fund has set aside \$20,770.

The County remained self-insured for general liability in the fiscal year ended June 30, 2008 at the \$250 SIR effective on July 1, 2003. Excess limits were, again, renewed at \$25,000. As of June 30, 2008, the County's general liability fund has set aside \$4,436.

Aviation liability, including airport operations, and hull coverage (\$1 and \$10 deductible, respectively) is provided on a fully insured basis.

Other coverage for property and employee dishonesty is provided under pooled insurance programs. A deductible of \$10 is applicable for Property and \$25 for Crime Bond.

Medical Malpractice is an insured program with a deductible of \$10, and limits of liability of \$10,000 per claim, and limits of liability of \$50,000 aggregate over two years.

INDEPENDENT AUDIT

The financial records and transactions of the County and its blended component units for the fiscal year ended June 30, 2008, have been audited by Brown Armstrong, Certified Public Accountants, and their opinion is included in the Financial section of this report.

In addition, the County of Tulare is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984, as amended in 1996, and the U.S. Office of Management and Budget's Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Information related to the single audit, including a schedule of expenditures of federal awards, the independent auditor's reports on internal control and compliance with applicable laws and regulations, and a schedule of findings and questioned costs are included in a separately issued single audit report.

AWARDS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County of Tulare for its comprehensive annual financial report for the fiscal year ended June 30, 2007. This was the twelfth consecutive year that the County has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

ACKNOWLEDGMENT

The preparation of the comprehensive annual financial report was made possible by the dedicated service of the entire staff of the Auditor-Controller's Office, as well as the efforts and input of every department of the County, and to Brown Armstrong, Certified Public Accountants for their professional assistance. Each participating member has our sincere appreciation for the contributions made in the preparation of this report. Finally, we would like to thank the Board for their continued efforts in planning and conducting the County's financial operations in a responsible and progressive manner.

Respectfully submitted,

Jean M. Roessen

JEAN M. ROUSSEAU County Administrative Officer

to Collorderd

RITA A. WOODARD Auditor-Controller / Treasurer-Tax Collector

Certificate of Achievement for Excellence in Financial Reporting

Presented to

County of Tulare California

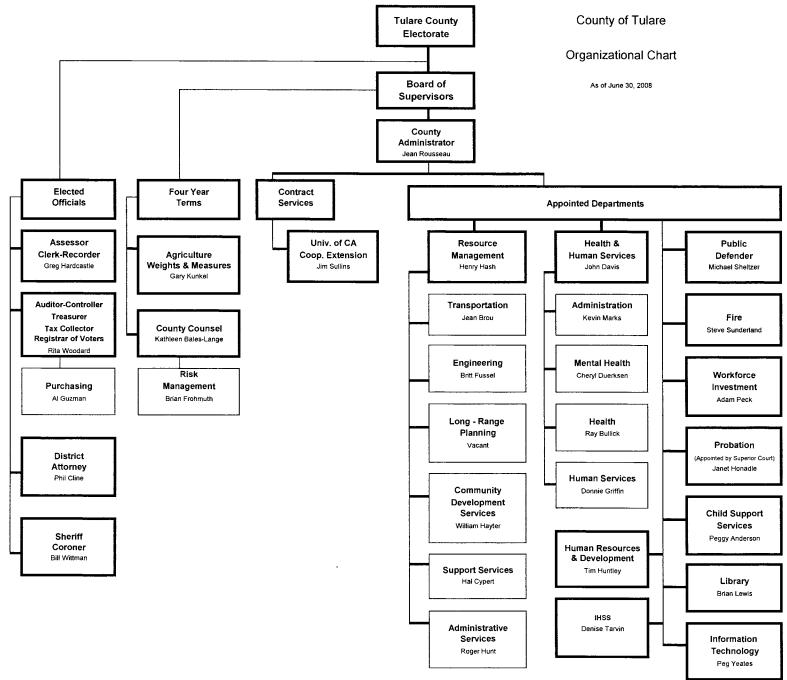
For its Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

Oline S. Cox President Jeffrey R. Ener

Executive Director





COUNTY OF TULARE LIST OF ELECTED AND APPOINTED OFFICIALS JUNE 30, 2008

| DEPARTMENT | OFFICIALS | POSITIONS |
|---|-------------------------|-----------|
| | - | |
| Agricultural Commissioner | Gary Kunkel | 58 |
| * Assessor/Clerk-Recorder | Gregory B. Hardcastle | 92 |
| * Auditor-Controller/Treasurer-Tax Collector Elections Purchasing | Rita A. Woodard | 65 |
| Board of Supervisors | | 7 |
| ** District No. 1 – Three Rivers, Exeter, Lindsay, Farmersville | Allen Ishida | |
| ** District No. 2 – Tulare, Alpaugh, Pixley | Connie Conway, Chairman | |
| ** District No. 3 – Visalia | Phil Cox, Vice Chairman | |
| ** District No. 4 – Dinuba, Goshen, Woodlake | J. Steven Worthley | |
| ** District No. 5 – Porterville, Tule Reservation | Mike Ennis | |
| Child Support Services | Peggy Anderson | 269 |
| Cooperative Extension | Jim Sullins | 8.5 |
| County Administrative Office | Jean Rousseau | 17 |
| County Counsel Risk Management | Kathleen Bales-Lange | 54 |
| * District Attorney Public Administrator | Phillip J. Cline | 210 |
| Fire Protection Services | Steve Sunderland | 111 |

Footnote:

- Unmarked Appointed * Elective County at Large ** Elective By District

COUNTY OF TULARE LIST OF ELECTED AND APPOINTED OFFICIALS JUNE 30, 2008

| DEPARTMENT | <u>OFFICIALS</u> | POSITIONS |
|---|------------------|-----------|
| Health & Human Services Agency | John Davis | 2,252 |
| Administrative Services Human Services Primary Care Services Community Services | | |
| Human Resources & Development | Tim Huntley | 28 |
| Information Services | Peg Yeates | 125 |
| Library | Brian G. Lewis | 38 |
| Probation | Janet M. Honadle | 340 |
| Juvenile Detention Facility Probation Youth Facility Delinquency Prevention & Court Services Supervision Services Program Planning and Development Administrative Services | | |
| Law Library | Anne Bernardo | 2.5 |
| Public Defender | Michael Sheltzer | 83 |
| Resource Management Agency | Henry Hash | 499 |
| Engineering Services Transportation Services Long Range Planning Support Services Administration Community Development Services | | |
| * Sheriff-Coroner | Bill Wittman | 746 |
| Workforce Investment | Adam Peck | 42 |
| TOTAL ALLOCATIONS | | 5,047 |
| te: Unmarked - Appointed * Elective - County at Large ** Elective - By District | | |

Footnote:

FINANCIAL SECTION



BROWN ARMSTRONG PAULDEN <u>MCCOWN STARBUCK THORNBURGH & KEETER</u> Certified Public Accountants

Main Office

4200 Truxtun Ave., Suite 300 Bakersfield, California 93309 Tel 661.324.4971 Fax 661.324.4997 e-mail: <u>info@bacpas.com</u>

Shafter Office 560 Central Avenue Shafter, California 93263 Tel 661.746.2145 Fax 661.746.1218

INDEPENDENT AUDITOR'S REPORT

Andrew J. Paulden, CPA Peter C. Brown, CPA Burton H. Armstrong, CPA, MST Steven R. Starbuck, CPA Aileen K. Keeter, CPA Chris M. Thornburgh, CPA Eric H. Xin, MBA, CPA Richard L. Halle, CPA, MST

Harvey J. McCown, MBA, CPA Lynn R. Krausse, CPA, MST Rosalva Flores, CPA Connie M. Perez, CPA Diana H. Branthoover, CPA Thomas M. Young, CPA Alicia Dias, CPA, MBA Matthew R. Gilligan, CPA Hanna J. Sheppard, CPA Ryan L. Nielsen, CPA Jian Ou-Yang, CPA Ryan S. Johnson, CPA Jialan Su, CPA Ariadne S. Prunes, CPA Samuel O. Newland, CPA Brooke N. DeCuir, CPA Kenneth J. Witham, CPA Clint W. Baird, CPA Jose Garcia, CPA Adrian Rich, CPA Lance Larralde, CPA

To the Honorable Board of Supervisors of the County of Tulare, California

We have audited the accompanying financial statements of governmental activities, the business-type activities, the discretely presented component unit, each major fund, the aggregated remaining fund information, of the County of Tulare, California, (the County), as of and for the year ended June 30, 2008, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the County's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of First 5 Tulare County, which represent 100 percent of the assets and revenues of the discretely presented component unit for the fiscal year then ended. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for First 5 Tulare County, is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

As discussed in the notes to the financial statements, the County adopted the provisions of GASB Statements No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, and No. 50, Pension Disclosures – an amendment of GASB Statements No. 25 and No. 27.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, the aggregated remaining fund information of the County of Tulare, California, as of June 30, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

13

REGISTERED with the Public Company Accounting Oversight Board and MEMBER of the American Institute of Certified Public Accountants

The management's discussion and analysis as listed in the accompanying table of contents is not a required part of the County's basic financial statements, but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the County's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and the statistical section identified in the table of contents, where applicable, are presented for the purposes of additional analysis and are not a required part to the basic financial statements. The information in the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion on it. The combining and individual fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 22, 2008, on our consideration of the County of Tulare's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

BROWN ARMSTRONG PAULDEN McCOWN STARBUCK THORNBURGH & KEETER ACCOUNTANCY CORPORATION

hink

Bakersfield, California December 22, 2008

Management's Discussion and Analysis

As management of the County of Tulare ("the County"), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended June 30, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal. All amounts, unless otherwise indicated, are expressed in thousands of dollars.

Financial Highlights

The assets of the County exceeded its liabilities at the close of the most recent fiscal year by \$1,648,407 (*net assets*). Of this amount, \$78,660 (*unrestricted net assets*) may be used to meet the County's ongoing obligations to citizens and creditors.

The County's total net assets, which may serve as a useful indicator of financial position, increased by \$19,233.

As of the close of the current fiscal year, the County governmental funds reported combined ending fund balances of \$152,400, an increase of \$7,828 in comparison with the prior year. Approximately \$36,494 is available for spending at the government's discretion (*unreserved fund balance*).

At the end of the current fiscal year, unreserved fund balance for the general fund was \$9,051 or 1.7% of total general fund expenditures.

The County's total debt decreased by \$10,699) during the current fiscal year.

Overview of Financial Statements

The Comprehensive Annual Financial Report for the County of Tulare consists of three parts - *Management's Discussion and Analysis* (this section), the *Basic Financial Statements*, and an optional section that presents *Combining and Individual Fund Statements and Schedules* for nonmajor governmental funds, nonmajor enterprise funds, and internal service funds. This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The two types of financial statements are designed to present two different views of the County.

Government-wide financial statements. The *government-wide financial statements* provide readers with a broad overview of both long-term and short-term information about the County's *overall* financial status in a manner similar to a private-sector business. The two government-wide statements report the County's *net assets* and how they have changed. Net assets are one way to measure the County's financial health or position.

The government-wide financial statements of the County are divided into two categories:

Governmental activities - most of the County's basic services are included here, such as fire, public works and general administration, which receive approximately 81.9% of their support from charges for services and operating grants and contributions. Property taxes, sales taxes, and other revenues covered the remaining costs.

Business-type activities - charge fees to users which are intended to recover all or a significant portion of their costs for certain services, such as water and sewer services and solid waste disposal. In the year ended June 30, 2008, 60.2% of costs were recovered through fees to users. Sales taxes, operating grants, and investment income covered the remaining costs.

The statement of net assets presents information on all of the County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of the improvement in the financial position of the County.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that are the result of cash flows in prior fiscal periods (e.g., prepayment of retirement contributions) or will result in cash flows in future fiscal periods (e.g., earned-but-unused vacation leave).

The government-wide financial statements include not only the County itself (known as the *primary government*), but also seven legally separate organizations for which the elected officials of the County are financially accountable. Financial information for six of these *blended component units* is combined with the financial information presented for the primary government itself. First 5 Tulare County is a *discretely presented component unit*.

The government-wide financial statements can be found in the Basic Financial Statements section following the Management's Discussion and Analysis.

Fund financial statements. A *fund* is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The *fund financial statements* focus on individual parts of the County government. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements, governmental fund financial statements focus on *near-term inflows* and outflows of spendable resources, as well as on balances of spendable resources available for future spending. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the County's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains 31 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Tulare County Public Facilities Corporation, and the Tulare County Public Financing Authority, all of which are considered to be major funds. Data from the remaining governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The County adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget. Similar comparisons for all nonmajor governmental funds are provided in the form of *budget and actual schedules* elsewhere in this report.

The basic governmental fund financial statements can be found following the government-wide financial statements in the Basic Financial Statements section of this report.

Proprietary funds. The County maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for its Solid Waste, Transit, and many sewer and water operations. Internal service funds are used to accumulate and allocate costs internally. The County uses internal service funds to account for its central services, such as mailroom, print shop, and motorpool, and for insurance coverage. They have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for Solid Waste, which is a major fund of the County. Data for all nonmajor enterprise funds are combined into a single, aggregated presentation. All internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements, as well. Individual fund data for the nonmajor enterprise funds and the internal service funds is provided in the form of *combining statements* elsewhere in this report.

The basic proprietary fund financial statements can be found in the Fund Financial Statements section of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. They provide information about financial relationships in which the County acts solely as a *trustee or agent* for the benefit of others, to whom the resources belong. All of the County's fiduciary activities are reported in a separate statement of fiduciary net assets. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found in the Fund Financial Statements section of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found following the fund financial statements in this report.

Other information. The combining statements and schedules referred to earlier in connection with nonmajor governmental funds, nonmajor enterprise funds, internal service funds, and capital assets used in the operation of governmental funds are presented immediately following the notes to the financial statements.

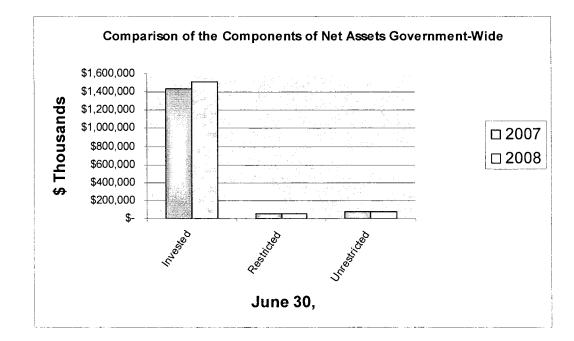
Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the County, assets exceeded liabilities by \$1,648,407 at the close of the most recent fiscal year.

A portion (\$1,510,656) of the County's net assets (91.6%) for the current year reflects its investment in capital assets (e.g., land, infrastructure, buildings, equipment, and vehicles), less any related, outstanding debt used to acquire those assets. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the County's net assets (\$59,091) represents resources that are subject to external restrictions on how they may be used (*restricted net assets*). The remaining balance of *unrestricted net assets* (\$78,660) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the County is able to report positive balances in all three categories of net assets for the County as a whole, as well as for its separate governmental and business-type activities.



Key elements of the County's calculation of net assets for both governmental activities and business-type activities for the fiscal years ended June 30, 2007 and 2008 are as follows:

| | | (amounts | exp | ressed in tho | usan | ids) | | | | | |
|--|------|------------|--------|---------------|------|-------------|------|-----------|-----------------|-----|----------|
| | | Government | al Act | ivities | E | Business-ty | pe A | ctivities | To | tal | |
| As of June 30, | 2008 | | | 2007 | | 2008 | | 2007 | 2008 | | 2007 |
| Current and other assets | \$ | 382,383 | \$ | 378,581 | \$ | 74,167 | \$ | 70,047 | \$ 456,550 | \$ | 448,62 |
| Capital assets | | 1,550,581 | | 1,482,885 | | 20,601 | | 21,399 | 1,571,182 | | 1,504,28 |
| Total assets | | 1,932,964 | | 1,861,466 | | 94,768 | | 91,446 | 2,027,732 | | 1,952,91 |
| _ong-term liabilities outstanding | | 150,065 | | 155,770 | | 46,313 | | 43,641 | 196,378 | | 199,41 |
| Other liabilities | | 181,381 | | 185,225 | | 1,566 | | 740 | 182,947 | | 185,96 |
| Total liabilities | | 331,446 | | 340,995 | | 47,879 | | 44,381 | 379,325 | _ | 385,37 |
| nvested in capital assets, net of related debt | | 1,491,566 | | 1,417,765 | | 19,090 | | 19,860 | 1,510,656 | | 1,437,62 |
| Restricted | | 54,086 | | 45,403 | | 5,005 | | 5,005 | 59,091 | | 50,40 |
| Unrestricted | | 55,866 | | 57,303 | | 22,794 | | 22,200 | 78,660 | | 79,50 |
| Total net assets | \$ | 1,601,518 | \$ | 1,520,471 | \$ | 46,889 | \$ | 47,065 | \$ 1,648,407 | \$ | 1,567,53 |

County of Tulare's Changes in Net Assets (amounts expressed in thousands)

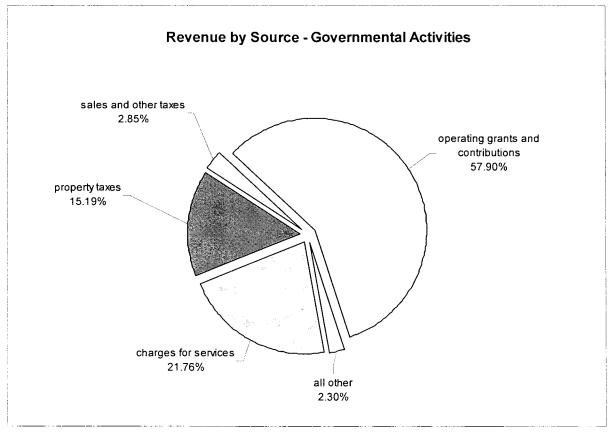
| | | Governme | ntal A | ctivities | Business-type Activities | | | | | Total | | | |
|---------------------------------------|----------|---------------------|--------|--------------|--------------------------|--|----|---------|---|--------------|------|-----------|--|
| For the fiscal year ended June 30, | | 2008 | 2007 | | 2008 | | | 2007 | | 2008 | 2007 | | |
| Revenues: | | | | | | | | | | | | | |
| Program Revenues: | | | | | | | | | | | | | |
| Charges for services | \$ | 146,385 | \$ | 5 125,672 | \$ | 10,036 | \$ | 10,985 | : | \$ 156,421 | \$ | 136,657 | |
| Operating grants and contributions | | 389,524 | | 389,177 | | 1,475 | | 276 | | 390,999 | | 389,453 | |
| General Revenues: | | | | | | | | | | | | | |
| Property taxes | | 102,198 | | 91,367 | | - | | - | | 102,198 | | 91,367 | |
| Other taxes | | 19,188 | | 13,262 | | 1,628 | | 1,033 | | 20,816 | | 14,295 | |
| Other | | 15,507 | | 15,772 | | 3,926 | | 3,344 | | 19,433 | | 19,116 | |
| Total revenues | | 672,802 | | 635,250 | | 17,065 | | 15,638 | _ | 689,867 | | 650,888 | |
| Expenses: | | · · · · · · · · · · | | <u></u> | | ······································ | | | | | | | |
| General government | | 71,430 | | 93,680 | | - | | - | | 71,430 | | 93,680 | |
| Public protection | | 187,299 | | 162,837 | | - | | - | | 187,299 | | 162,837 | |
| Public ways and facilities | | 28,346 | | 15,100 | | - | | - | | 28,346 | | 15,100 | |
| Health and sanitation | | 120,195 | | 120,520 | | - | | - | | 120,195 | | 120,520 | |
| Public assistance | | 227,086 | | 220,019 | | - | | - | | 227,086 | | 220,019 | |
| Education | | 4,287 | | 3,722 | | - | | - | | 4,287 | | 3,722 | |
| Culture and recreation | | 3,552 | | 1,842 | | - | | - | | 3,552 | | 1,842 | |
| Unallocated depreciation | | 510 | | 588 | | - | | - | | 510 | | 588 | |
| Interest expense | | 11,244 | | 11,038 | | - | | - | | 11,244 | | 11,038 | |
| Solid Waste | | - | | - | | 14,426 | | 13,981 | | 14,426 | | 13,981 | |
| Water/Sewer services | | - | | - | | 956 | | 940 | 1 | 956 | | 940 | |
| Transit | | - | | - | | 1,285 | | 1,160 | 1 | 1,285 | | 1,160 | |
| Other business-type activities | | - | | - | | 18 | | 20 | 1 | 18 | | 20 | |
| Total expenses | | 653,949 | | 629,346 | - | 16,685 | | 16,101 | | 670,634 | | 645,447 | |
| Change in net assets before transfers | | 18,853 | | 5,904 | | 380 | | (463) | _ | 19,233 | | 5,441 | |
| Transfers | <u>.</u> | 556 | | 713 | | (556) | | (713) | _ | - | | - | |
| Change in net assets | | 19,409 | | 6,617 | | (176) | • | (1,176) | - | 19,233 | | 5,441 | |
| Net assets - July 1 | | 1,582,109 | 2 _ | 1,513,854 | | 47,065 | | 48,241 | - | 1,629,174 | | 1,562,095 | |
| Net assets - June 30 | \$ | 1,601,518 | | \$ 1,520,471 | \$ | 46,889 | \$ | 47,065 | _ | \$ 1,648,407 | | 1,567,536 | |

1 Presented as a combined amount (Other business-type activities) in prior year.

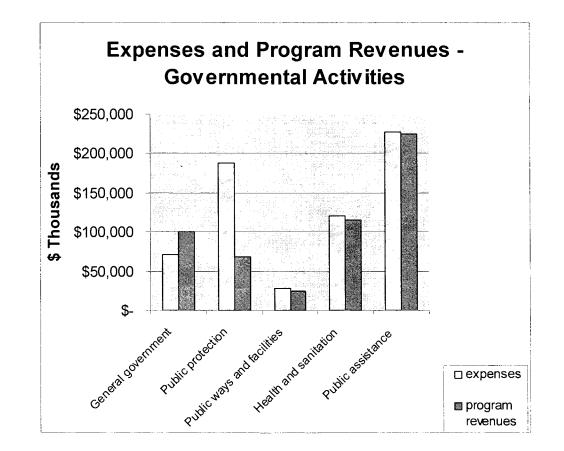
2 Net assets - July 1 has been restated to reflect a change in accounting principle as described in Note I.E.10.

The County's overall net assets increased \$22,224 during the year ended June 30, 2008. The dominant factor is an approximate \$17,352 (16.4%) increase in property and other tax revenues.

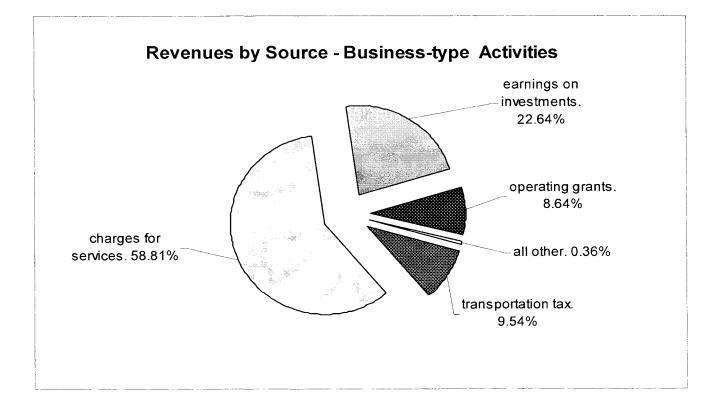
Governmental activities. Governmental activities increased the County's current year net assets by (\$22,400), which accounts for virtually 100.0% of the County's overall change in net assets. While the portion of governmental activities expenses which are not covered by charges for services and operating grants only increased by \$552 (0.5%), the increase in property and other tax revenues covered the remaining expenses and provided additional net assets available for governmental activities for future periods. The property taxes levied for fiscal year 2007/2008 were still based upon property values prior to the recent housing crises. With the increase in foreclosures and the downturn in economic conditions, the County has received numerous applications for a reduction in taxes levied which will impact fiscal years 2008/2009 and forward. In addition, local sales tax Measure R increased the local sales tax by 0.5% - revenues to be used for local road projects only. Key elements of revenues in governmental activities for the year ended June 30, 2008 are as follows:



Whereas most governmental activities require some general revenues to cover costs in excess of program revenues, the largest segment of uncovered costs are in the area of public protection. The largest percentage increase in costs (over 50%) are in the Sheriff's and District Attorney's Offices. While the numbers of misdemeanor cases and juvenile felony cases have changed little over the past 5 year period, the number of adult felony cases has increased by well over 50%. A comparison of expenses and program revenues for governmental activities for the fiscal year ended June 30, 2008 is as follows:

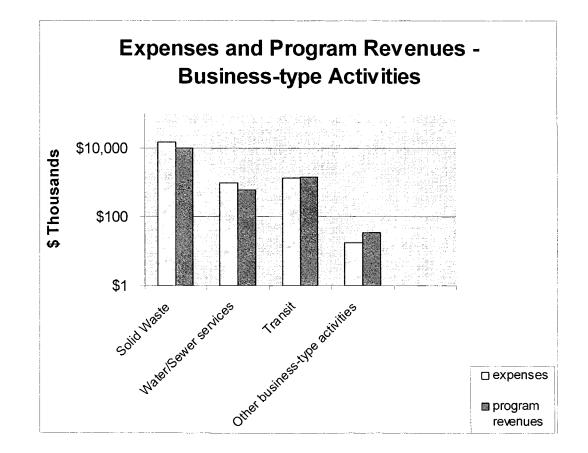


Business-type activities. Business-type activities remained stable with a small decrease to the County's net assets of \$176. Although business-type net assets experienced a minor decrease, it is important to note that unrestricted net assets continue to represent almost half (48.6%) of total net assets. Key elements of revenues in business-type activities for the fiscal year ended June 30, 2008 are as follows:



Total fee revenues for Solid Waste, which represents 92.1% of charges for services for business-type activities, represents a smaller percentage of expenses compared with the prior year – continuing a 4-year trend.

Solid Waste showed only a small increase of \$445 (or 3.2%) in overall expenses, but the decrease in fee revenues from charges for services (with no change in the fee structure) is the result of the loss of customer base, particularly the City of Visalia contract. A comparison of expenses and program revenues for business-type activities for the fiscal year ended June 30, 2008 is as follows:



Financial Analysis of the County's Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financial requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$152,400, an increase of \$7,828 over the prior year. Approximately 23.8% of the total fund balances, or \$36,494, constitutes *unreserved fund balance*, which is available for spending at the County's discretion. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed 1) for future debt service payments (\$60,009); 2) for toxic cleanup at Harmon Field airstrip per contract with the California Environmental Protection Agency (\$5,000); 3) for future collections on long-term notes receivable (\$15,455); 4) for taxes receivable (\$26,459); or 5) for a variety of other restricted purposes (\$8,983).

The General Fund is the chief operating fund of the County. At the end of the current fiscal year, unreserved fund balance of the General Fund was \$9,051, while total fund balance reached \$57,503. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 1.7% of total General Fund expenditures, while total fund balance represents 1.1% of that same amount.

For a third consecutive year, the fund balance of the County's General Fund has increased. The current year increased by \$165 over the prior year and by \$8,951 over two years ago. Key factors of this trend are as follows:

Total revenues of the General Fund increased by \$33,759 or 7.0%. Property tax revenues increased by \$9,358, but this is down more than 15.0% when compared to the increase experienced in the prior year. This slow-down is due to the decline in local building and in the real estate market. Intergovernmental support, mostly of Health and Human Service programs, increased a modest 5.6% over the prior year by \$13,212. This trend is, however, expected to turn around in the next few years due to budget cuts at the State level. Revenues from fees collected for services shows approximately an 11.0% increase over the prior year county-wide. With very few changes in the fees charged by the County, the increase in this revenue source indicates a greater level of services provided to taxpayers.

Spending from the General Fund increased by \$32,743 or 6.7%. Contributing factors include a 16.4% (\$22,007) increase in spending for public protection spread fairly evenly among the Sheriff's, District Attorney's, Public Defender's and Probation Offices. Public assistance spending increased by \$10,136 or 5.0% as local retail store closings and home mortgage foreclosures have left local residents in need of increased County support. General government one-time costs increased as the County transitioned from a contract with a third party for Information Technology services to a County IT Department.

Two major blended component units of the County are the Tulare County Public Facilities Corporation (TCPFC) and the Tulare County Public Financing Authority (TCPFA), which were established to assist with past and future acquisition and maintenance of County structures. Since both of these blended component units are related to capital assets and the financing thereof, the *total fund balances* of both TCPFC (\$5,787) and TCPFA (\$51,619) are restricted for future servicing of debt.

Proprietary funds. The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. *Total net assets* of all proprietary funds were \$61,624, with \$46,889 of that in enterprise funds and 83.9% (\$39,315) of the enterprise funds net assets in Solid Waste. *Unrestricted net assets* of Solid Waste at the end of the fiscal year amounted to \$20,092, which is a reduction in net assets for Solid Waste of \$1,753 or 4.3% of the prior year net assets. Other factors concerning the finances of this fund have already been addressed in the discussion of the County of Tulare's business-type activities.

General Fund Budgetary Highlights

The Board of Supervisors of the County made several supplemental budgetary expenditure appropriations totaling \$5,931 (1.0%) in the General Fund appropriations throughout the fiscal year, predominantly in the area of Public Protection, (particularly the Sheriff and Agriculture Commissioner) as a result of unanticipated increased intergovernmental support in those areas.

For the current fiscal year, \$20,328 was budgeted from beginning available fund balance. Actual revenues realized fell \$28,317 short of budgetary estimates. Although Health and Human Services programs received more revenue in the current fiscal year than in the prior year, it was still significantly less that was anticipated. Expenditures for the current fiscal year fell \$60,747 below budgetary estimates as well thereby offsetting the decline in revenues allowing the general fund to carry virtually the same fund balance into the coming fiscal year.

Capital Asset and Debt Administration

Capital assets. The County's investment in capital assets for its governmental and business-type activities at current year-end amounts to \$1,512,535 (net of accumulated depreciation). This investment in capital assets includes land, infrastructure, buildings and improvements, equipment and vehicles, and some construction in progress and infrastructure in progress.

| | C | Cour | ity of Tulare's (net of depr | | | 5 | | | | |
|----------------------------|-----------------|--------|---------------------------------|----|------------|-------|------------|-----------------|-----|-----------|
| | Governmer | ital A | ctivities | В | usiness-ty | /pe A | Activities | Тс | tal | |
| As of June 30, | 2008 | | 2007 | | 2008 | | 2007 | 2008 | | 2007 |
| Land | \$ 911,641 | \$ | 911,940 | \$ | 6,728 | \$ | 6,728 | \$ 918,369 | \$ | 918,668 |
| Infrastructure | 470,684 | | 412,543 | | - | | - | 470,684 | | 412,543 |
| Buildings and improvements | 123,550 | | 123,684 | | 10,051 | | 10,839 | 133,601 | | 134,523 |
| Equipment and vehicles | 21,079 | | 19,116 | | 3,091 | | 3,699 | 24,170 | | 22,815 |
| Construction in progress | 9,582 | | 5,853 | | 731 | | 133 | 10,313 | | 5,986 |
| Infrastructure in progress | 14,045 | | 9,749 | | - | | - | 14,045 | | 9,749 |
| Total | \$ 1,550,581 | \$ | 1,482,885 | \$ | 20,601 | \$ | 21,399 | \$ 1,571,182 | \$ | 1,504,284 |

Major capital asset events during the current fiscal year included the following:

- 1. The Orosi Sheriff's Substation and the Oat Mountain Tower Projects were completed at a final cost of \$2,023 and \$554, respectively.
- 2. An additional \$3,477 was added to energy conservation measures bringing the total expended as of June 30, 2008 to \$6,508.
- 3. An additional \$1,731 was added to the Visalia Library expansion project bringing the total expended as of June 30, 2008 to \$2,260.

Additional information on the County's capital assets can be found in Note IV. E. of this report.

Long-term debt. At the end of the current fiscal year, the County had total outstanding debt of \$125,122. Of this amount, 34.6% (\$43,293) comprises debt for Certificates of Participation (COP's) issued by the Tulare County Public Facilities Corporation for the acquisition or construction of major capital facilities. Approximately 17.1% of the outstanding debt of the County (\$21,345) represents Pension Obligation Bonds used to pay a previously unfunded actuarial accrued liability. Another 33.3% (\$41,673) is the outstanding balance of Variable Rate Demand Bonds issued by the Tulare County Public Financing Authority to provide financing for future acquisition and construction of major capital facilities. The remaining balance is for several capital leases and loans used for new equipment and vehicles (i.e., patrol vehicles for the Sheriff's department, and fire engines) used in the general operations of the County.

| | C | ounty of T | ulare's Outst | anding I | Debt | | | |
|-------------------------------|----|------------|---------------|----------|----------|--------------|------------|-----------|
| | Go | overnmenta | al Activities | Busi | ness-typ | e Activities | Тс | otal |
| As of June 30, | | 2008 | 2007 | 2008 | | 2007 | 2008 | 2007 |
| Loans | \$ | 17,219 | \$ 18,927 | \$ | - | \$- | \$ 17,219 | \$ 18,927 |
| Capital leases | | 6 | 38 | | - | - | 6 | 38 |
| Variable rate demand bonds | | 41,665 | 42,360 | | 8 | 8 | 41,673 | 42,368 |
| Pension obligation bonds | | 21,345 | 25,175 | | - | - | 21,345 | 25,175 |
| Tax allocation bond | | 1,586 | 1,627 | | - | - | 1,586 | 1,627 |
| Certificates of participation | | 41,790 | 46,155 | | 1,503 | 1,531 | 43,293 | 47,686 |
| Totals | \$ | 123,611 | \$134,282 | \$ | 1,511 | \$ 1,539 | \$ 125,122 | \$135,821 |

The overall decrease of current fiscal year outstanding debt of the County over the prior fiscal year is \$10,699 (7.9%). The largest reductions occurred with payments of \$4,393 against the COP's and \$3,830 paid on Pension Obligation Bonds. There is no new debt.

The County maintains a long term credit rating of A1 Issuer (General Obligation equivalent) by Moody's Investors Service.

Constitutional Amendment XIIIA, passed by vote of the people and effective July 1, 1978, prohibits the County from raising ad valorem property taxes above 1% of full cash value. Thus, the legal debt margin (\$352,369) is 1.25% of assessed valuation (\$28,189,559). As of June 30, 2008, the County had no tax supported general obligation bonded debt outstanding.

Additional information on the County's long-term debt can be found in Note IV.K. of this report.

Economic Factors and Next Year's Budgets

The County's economy continued to grow in Fiscal Year 2007-2008 although at a significantly slower pace due to the decline in the housing market and the closing of several local retail sales employers. The County's assessed valuation increased 14.9%, the sixth consecutive year of over 5% increase, The unprecedented rate of growth realized in the Assessment Roll during the past six years will not likely be sustained over the long term but will likely level off rather than collapse as the housing market stabilizes. The County's unemployment rate reached almost 10% in the prior year as the result of a large-scale freeze in January 2007 that seriously affected the County's agricultural crops and forced lay offs of many in the County's large agricultural workforce. Although the agricultural crops suffered no permanent damage and stabilized in 2008, the closing of several local retail sales establishments has prevented the local unemployment rate from improving.

The governor signed the State budget in September 2008, a record delay past the constitutional deadline. While the State budget continued to support and provide funding for many important County programs, including transportation, public safety, and the Williamson Act (State assistance to counties to help offset property tax reductions to farmers and ranchers who preserve their land as open space), it also contained additional cuts to some programs that undermine the County's ability to provide critical services to its citizens. For example:

Continued suspension of the Property Tax Administration Program (PTAP) used to augment county assessors' budgets;

Deferral of prepayment of fiscal year 2008-2009 mandates that force the County to provide additional unfunded services;

Cuts to Adult Protective Services funding that leaves thousands of seniors and dependent adults vulnerable to victimization;

Elimination of the Integrated Services for Homeless Adults grant funding that hinders County mental health programs; and

Elimination of funding for local assistance grants to support the transfer of juvenile offenders from state to county facilities that hampers the County's ability to successfully deliver needed rehabilitative services and supervision to youthful offenders.

These cuts come at a time when critical State policies are being reformed, including health care and corrections, which will no doubt have extensive financial and other impacts on counties.

The County's fiscal year 2008-2009 budget addresses these and other concerns. It has a \$22,732 unreserved fund balance in the General Fund that is appropriated for spending.

Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those interested. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Auditor-Controller's Office, 221 S. Mooney Blvd., Suite 101-E, Visalia, CA 93291.

The Comprehensive Annual Financial Report of the County of Tulare for the fiscal year ended June 30, 2008 can also be found at the County's website www.co.tulare.ca.us/government/auditor/finrpt.

BASIC FINANCIAL STATEMENTS

Government-wide Financial Statements

County of Tulare Statement of Net Assets June 30, 2008 (amounts expressed in thousands)

| | | Primary Government | | Component Unit |
|---|----------------------------|-----------------------------|-----------|--|
| | Governmental Activities | Business-type Activities | Total | First 5 Tulare County |
| Assets | | | | |
| Current assets: | | | | |
| Cash in banks | \$- | \$ 187 | \$ 187 | \$ 61 |
| Investment in treasury pool | 134,785 | 24,022 | 158,807 | 16,775 |
| Investments | 64,581 | - | 64,581 | - |
| Cash on hand | 390 | 34 | 424 | - |
| Imprest cash | 326 | 2 | 328 | - |
| Accounts receivable, net | 5,589 | 1,030 | 6,619 | 1,389 |
| Taxes receivable | 27,958 | - | 27,958 | - |
| Deposits with others | 11 | 56 | 67 | 515 |
| Due from other governments | 48,631 | - | 48,631 | - |
| Inventories | 444 | - | 444 | - |
| Prepaid items | 3,230 | - | 3,230 | 15 |
| Lease payments receivable, net of interest | 177 | - | 177 | - |
| Notes Receivable | 1,248 | - | 1,248 | - |
| Total current assets | 287,370 | 25,331 | 312,701 | 18,755 |
| Noncurrent assets: | | <u>.</u> | | <u></u> |
| Pension assets | 22,923 | - | 22,923 | |
| Notes receivable | 15,455 | - | 15,455 | - |
| Advances to Agency funds | 3,100 | - | 3,100 | - |
| Restricted assets - noncurrent | 53,535 | 48,836 | 102,371 | - |
| Capital assets: | | | | |
| Land and other assets not being depreciated | 935,268 | 7,459 | 942,727 | - |
| Buildings, equipment, and infrastructure, net | 615,313 | 13,142 | 628,455 | - |
| Total capital assets, net | 1,550,581 | 20,601 | 1,571,182 | |
| Total noncurrent assets | 1,645,594 | 69,437 | 1,715,031 | ······································ |
| Total assets | 1,932,964 | 94,768 | 2,027,732 | 18,755 |

| Liabilities | | | | |
|---|--------------|-----------|--------------|-----------|
| Current liabilities: | | | | |
| Accounts payable | 35,178 | 1,184 | 36,362 | 1,104 |
| Due to other governments | 11,100 | - | 11,100 | · - |
| Deposits from others | 128 | 8 | 136 | - |
| Salaries and benefits payable | 17,553 | 278 | 17,831 | 24 |
| Interest payable | 1,725 | - | 1,725 | - |
| Unearned revenue | 40,979 | - | 40,979 | - |
| Tax and revenue anticipation note | 55,000 | - | 55,000 | - |
| Liabilitiy claims payable | 5,299 | - | 5,299 | - |
| Compensated absences | 3,301 | 68 | 3,369 | - |
| Leases payable | 6 | - | 6 | - |
| Loans payable | 1,488 | - | 1,488 | - |
| Bonds payable | 5,044 | - | 5,044 | - |
| COP's payable | 4,580 | 28 | 4,608 | - |
| Total current liabilities | 181,381 | 1,566 | 182,947 | 1,128 |
| Noncurrent liabilities: | - <u> </u> | | ····· | · |
| Liability claims payable | 19,907 | - | 19,907 | - |
| Net OPEB obligation | 1,650 | - | 1,650 | |
| Compensated absences | 16,011 | 304 | 16,315 | 18 |
| Advances from Agency funds | 4 | 690 | 694 | - |
| Closure/postclosure costs payable | - | 43,836 | 43,836 | - |
| Loans payable | 15,731 | , _ | 15,731 | - |
| Bonds payable | 59,552 | 8 | 59,560 | - |
| COP's payable | 37,210 | 1,475 | 38,685 | - |
| Total noncurrent liabilities | 150.065 | 46,313 | 196,378 | 18 |
| Total liabilities | 331,446 | 47,879 | 379,325 | 1,146 |
| | | | | |
| Net assets | | | | |
| Invested in capital assets, net of related debt | 1,491,566 | 19,090 | 1,510,656 | - |
| Restricted for: | | -, | 1- , | |
| Capital projects | 14,579 | - | 14,579 | - |
| Debt service | 20,593 | - | 20,593 | - |
| Roads projects | 4,390 | - | 4,390 | - |
| Redevelopment | 7,370 | - | 7,370 | - |
| Public protection | 4,320 | - | 4,320 | - |
| Education | 2,726 | - | 2,726 | - |
| Landfill ground water contingencies | _, | 5,000 | 5,000 | _ |
| Other purposes | 108 | 5 | 113 | - |
| Unrestricted | 55,866 | 22,794 | 78,660 | 17,609 |
| Total net assets | \$ 1,601,518 | \$ 46,889 | \$ 1,648,407 | \$ 17,609 |
| | | | | |

County of Tulare Statement of Activities For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | Prograi | n Revenues | Net (Expense) Re | evenue and Changes in N | et Assets | Component Unit |
|--------------------------------|-----------------------------|-------------------------|--|----------------------------|-----------------------------|-----------|--------------------------|
| Functions / Programs: | Expenses | Charges for Services | Operating Grants and Contributions | Governmental Activities | Business-type Activities | Total | First 5 Tulare County |
| Governmental activities: | | | | | | | |
| General government | \$ 71,430 | \$ 62,391 | \$ 37,705 | \$ 28,666 | | \$ 28,666 | |
| Public protection | 187,299 | 28,291 | 40,186 | (118,822) | | (118,822) | |
| Public ways and facilities | 28,346 | 2,028 | 21,901 | (4,417) | | (4,417) | |
| Health and sanitation | 120,195 | 45,659 | 69,794 | (4,742) | | (4,742) | |
| Public assistance | 227,086 | 7,496 | 217,710 | (1,880) | | (1,880) | |
| Education | 4,287 | 188 | 438 | (3,661) | | (3,661) | |
| Culture and recreation | 3,552 | 332 | 1,790 | (1,430) | | (1,430) | |
| Capital projects costs | - | - | , _ | - | | - | |
| Unallocated depreciation | 510 | - | - | (510) | | (510) | |
| Interest expense | 11,244 | - | - | (11,244) | | (11,244) | |
| Total governmental activities | 653,949 | 146,385 | 389,524 | (118,040) | | (118,040) | |
| Business-type activities: | | | | | | | |
| Solid Waste | 14,426 | 9,244 | 231 | | \$ (4,951) | (4,951) | |
| Water/Sewer services | 956 | 591 | - | | (365) | (365) | |
| Transit | 1,285 | 167 | 1,244 | | 126 | 126 | |
| Other business-type activities | 18 | 34 | - | | 16 | 16 | |
| Total business-type activities | 16,685 | 10,036 | 1,475 | | (5,174) | (5,174) | |
| Total Primary Government | \$ 670,634 | \$ 156,421 | \$ 390,999 | (118,040) | (5,174) | (123,214) | |
| Component unit: | | | | | | | |
| First 5 Tulare County | \$ 8,394 | - | \$ 8,066 | | | | \$ (328) |
| Total component unit | \$ 8,394 | | \$ 8,066 | | | | (328) |
| | General revenues: Taxes: | | | | | | |

| Taxes: | | | | | | | |
|---|-----------------|---|--------------|-----|-----------|------|--------|
| Property taxes, levied for general purposes | 88,244 | | - | | 88,244 | | - |
| Property taxes, levied for flood control | 525 | | - | | 525 | | - |
| Property taxes, levied for redevelopment | 3,603 | | - | | 3,603 | | - |
| Property taxes, levied for fire protection | 6,637 | | - | | 6,637 | | - |
| Property taxes, levied for library | 3,189 | | - | | 3,189 | | - |
| Sales and other taxes | 19,188 | | 1,628 | | 20,816 | | - |
| Earnings on investments | 11,439 | | 3,864 | | 15,303 | | 930 |
| Tobacco Settlement revenues | 4,068 | | - | | 4,068 | | - |
| Gain on sale of capital assets | - | | 62 | | 62 | | - |
| Transfers | 556 | | (556) | | - | | - |
| Total general revenues and transfers | 137,449 | | 4,998 | - | 142,447 | _ | 930 |
| Change in net assets | 19,409 | • | (176) | - | 19,233 | | 602 |
| Net assets - July 1 | 1,582,109 | 1 | 47,065 | | 1,629,174 | | 17,007 |
| Net assets - June 30 | \$ 1,601,518 | | \$ 46,889 | \$_ | 1,648,407 | \$ _ | 17,609 |

1 Net assets - July 1 has been restated to reflect a change in accounting principle as described in Note I.E.10

BASIC FINANCIAL STATEMENTS

Fund Financial Statements

County of Tulare Balance Sheet Governmental Funds June 30, 2008 (amounts expressed in thousands)

| | General Fund | Fa | Public cilities poration | Fii | ^D ublic nancing uthority | Gov | onmajor ernmental Funds | Total ernmental Funds |
|--|-----------------|----|--------------------------------|-----|---|-----|-------------------------------|-----------------------------|
| Assets | | | | | | | | |
| Investment in treasury pool | \$ 64,001 | \$ | 82 | \$ | - | \$ | 34,903 | \$ 98,986 |
| Investments | 55,715 | | 5,761 | | 3,084 | | 21 | 64,581 |
| Cash on hand | 54 | | - | | - | | 275 | 329 |
| Imprest cash | 74 | | - | | - | | 2 | 76 |
| Receivables, net | | | | | | | | |
| Accounts | 3,212 | | - | | - | | 2,261 | 5,473 |
| Taxes | 27,958 | | - | | - | | - | 27,958 |
| Deposits with others | - | | - | | - | | 11 | 11 |
| Due from other County funds | 833 | | - | | - | | 632 | 1,465 |
| Due from other governments | 39,828 | | - | | - | | 8,721 | 48,549 |
| Inventories | - | | - | | - | | 444 | 444 |
| Prepaid items | 2,438 | | - | | - | | 792 | 3,230 |
| Advances to other County funds | 459 | | - | | - | | - | 459 |
| Advances to Agency funds | 3,060 | | - | | - | | 40 | 3,100 |
| Lease payments receivable, net of interest | - | | - | | - | | 1,248 | 1,248 |
| Notes receivable | 14,097 | | - | | - | | 1,358 | 15,455 |
| Restricted assets | - | | - | | 48,535 | | 5,000 | 53,535 |
| Total assets | \$ 211,729 | \$ | 5,843 | \$ | 51,619 | \$ | 55,708 | \$ 324,899 |

| Liabilities and fund balances | | | | | | | | | | |
|--|------|---------|------|-------|----|--------|------|--------|------|---------|
| Liabilities: | | | | | | | | | | |
| Accounts payable | \$ | 24,810 | \$ | - | \$ | - | \$ | 7,749 | \$ | 32,559 |
| Due to other County funds | | 52 | | - | | - | | 1,250 | | 1,302 |
| Due to other governments | | 11,100 | | - | | - | | - | | 11,100 |
| Deposits from others | | 72 | | 56 | | - | | - | | 128 |
| Salaries and benefits payable | | 15,059 | | - | | - | | 1,891 | | 16,950 |
| Deferred revenue | | 44,127 | | - | | - | | 6,866 | | 50,993 |
| Advances from other County funds | | 4,004 | | - | | - | | 459 | | 4,463 |
| Advances from Agency funds | | 2 | | - | | - | | 2 | | 4 |
| Tax revenue anticipation notes payable | | 55,000 | | - | | - | | - | | 55,000 |
| Total liabilities | - | 154,226 | _ | 56 | | - | _ | 18,217 | - | 172,499 |
| Fund balances: | | | | | | | | | | |
| Reserved for: | | | | | | | | | | |
| Imprest cash | | 74 | | - | | - | | 2 | | 76 |
| Inventories | | - | | - | | - | | 444 | | 444 |
| Prepaid items | | 839 | | - | | - | | 792 | | 1,631 |
| Advances to others | | 3,519 | | | | - | | 40 | | 3,559 |
| Taxes receivable | | 26,459 | | - | | - | | - | | 26,459 |
| Notes receivable | | 14,097 | | - | | - | | 1,358 | | 15,455 |
| Harmon Field cleanup | | - | | - | | - | | 5,000 | | 5,000 |
| Debt service | | 191 | | 5,787 | | 51,619 | | 2,412 | | 60,009 |
| Property tax delinquencies | | 3,273 | | - | | - | | - | | 3,273 |
| Unreserved | | 9,051 | | - | | - | | - | | 9,051 |
| Unreserved, reported in nonmajor: | | | | | | | | | | |
| Special revenue funds | | - | | - | | - | | 17,864 | | 17,864 |
| Capital projects funds | _ | | | - | | - | _ | 9,579 | _ | 9,579 |
| Total fund balances | _ | 57,503 | | 5,787 | _ | 51,619 | | 37,491 | _ | 152,400 |
| Total liabilities and fund balances | \$ = | 211,729 | \$ _ | 5,843 | \$ | 51,619 | \$ _ | 55,708 | \$ = | 324,899 |

Exhibit 3.1

County of Tulare Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets June 30, 2008 (amounts expressed in thousands)

| tal fund balances for governmental funds (Exhibit 3) | | | \$ | 152,400 |
|---|-------|----------|----|-----------|
| tal net assets reported for governmental activities in the statement of net assets is different because: | | | | |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental f | unds. | | | |
| Those assets, including those reported in Internal Service Funds, consist of: | | | | |
| Land | \$ | 911,641 | | |
| Buildings and improvements, net of \$54,779 accumulated depreciation | | 123,550 | | |
| Equipment and vehicles, net of \$38,193 accumulated depreciation | | 21,079 | | |
| Infrastructure, net of \$189,815 accumulated depreciation | | 470,684 | | |
| Construction in progress | | 9,582 | | |
| Infrastructure in progress | | 14,045 | | |
| Total capital assets | | 14,045 | | 1,550,581 |
| | | | | 1,000,001 |
| The future revenue resulting from a direct financing lease between the County (as lessor) and the City of Dinuba for the Courth Police Station is categorized as deferred for the fund statements, but is recognized for the government-wide statements. | ouse/ | | | 2,201 |
| The future revenue resulting from the delay in reimbursements from the State for mandated programs (SB-90) is categorized | | | | |
| as deferred for fund statements because the funds will not be available for more than one year. | | | | 2,112 |
| Tobacco Settlement revenue, delinquent property tax penalties, and delinquent code violation fines are categorized as deferred | l for | | | |
| und statements because the revenues will not be available to liquidate liabilities of the current period. However, the revenue is | | | | |
| recognized for the government-wide statements. | | | | 5,701 |
| Accounts receivable deemed to be uncollectible | | | | |
| Accrued interest on debt | \$ | (1,725) | | |
| Capital leases payable | | (6) | | |
| Loans payable | | (17,219) | | |
| Bonds payable | | (64,596) | | |
| COP's payable | | (41,790) | | |
| Claims payable | | (25,206) | | |
| Net OPEB obligation | | (1,650) | | |
| Compensated absences | | (19,312) | | |
| Total long-term liabilities | | (| • | (171,504 |
| | | | | |
| issuance costs related to long-term debt are reported as current costs in the fund financial statements. In the government-wide financial statements, issuance costs are deferred and amortized over the life of the debt. The unamortized amount is: | | | | |
| Original insurance costs | æ | 10. | | |
| Original issuance costs | \$ | 191 | | |
| Amount amortized to date | | (14) | - | |
| | | | | 177 |
| The pension assets resulting from contributions in excess of the Annual Required Contribution in FYE June 30, 1997 are not inancial resources and therefore are not reported in the funds. | | | | 22,923 |
| nternal service funds (See Exhibit 6) are used by the County to charge the costs of various central services to individual funds assets (except capital assets included above) and liabilities (except long term liabilities included above) of the internal service unds are included in governmental activities in the statement of net assets. | The | | | 36,927 |
| | | | | |
| Total net assets of governmental activities (Exhibit 1) | | | \$ | 1,601,518 |
| | | | | |

Exhibit 4

County of Tulare Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| Revenues: | General Fund | Public Facilities Corporation | Public Financing Authority | Nonmajor Governmental Funds | Total Governmental Funds |
|--------------------------------------|-----------------|-------------------------------------|----------------------------------|-----------------------------------|--------------------------------|
| Taxes and special assessments | \$ 100, | 28 \$ - | \$- | \$ 21,269 | \$ 121,397 |
| Licenses and permits | | 981 - | • | 29 | 9,010 |
| Fines, forfeitures, and penalties | |)56 - | | 3,162 | 10,218 |
| Interest, rents, and concessions | | 396 | 1,967 | 2,081 | 12,093 |
| intergovernmental revenues | 310, | | - | 79,006 | 389,524 |
| Charges for services | 73, | | - | 6,635 | 80,188 |
| Other revenues | | - 799 | - | 4,643 | 11,442 |
| Total revenues | 514, | | 1,967 | 116,825 | 633,872 |
| Expenditures: | | | | | |
| Current: | | | | | |
| General government | 19, | - 348 | - | 5,773 | 25,621 |
| Public protection | 156, | - 556 | - | 27,453 | 184,009 |
| Public ways and facilities | | | - | 12,498 | 12,498 |
| Health and sanitation | 117, | | - | 1,670 | 119,569 |
| Public assistance | 213, | 192 - | - | 13,035 | 226,227 |
| Education | | 973 - | - | 3,356 | 4,329 |
| Culture and recreation | З, | - 361 | - | - | 3,361 |
| Debt service: | | | | | |
| Principal retirement | | 23 4,365 | 695 | 4,654 | 9,737 |
| Interest and fiscal charges | 4, | 551 2,293 | 2,057 | 1,877 | 10,778 |
| Capital outlay | 4, | 410 <u>-</u> | | 24,569 | 28,979 |
| Total expenditures | 520, | 6,658 | 2,752 | 94,885 | 625,108 |
| Excess (deficiency) of revenues over | | | | | |
| (under) expenditures | (6, | 129) (6,262) | (785) | 21,940 | 8,764 |
| Other financing sources (uses): | | | | | |
| Sale of general capital assets | | 176 - | - | 121 | 297 |
| Direct financing lease | | | - | 128 | 128 |
| Transfers in | 46, | , | 4,068 | 43,654 | 100,925 |
| Transfers (out) | (40, | | (3,500) | (58,077) | (102,286) |
| Total other financing sources (uses) | 6, | 294 6,376 | 568 | (14,174) | (936) |
| Net change in fund balances | | 165 114 | (217) | 7,766 | 7,828 |
| Fund balances, July 1 | | | 51,836 | 29,725 | 144,572 |
| Fund balances, June 30 | \$57, | 503 \$ 5,787 | \$ <u>51,619</u> | \$ 37,491 | \$ 152,400 |

Exhibit 4.1

County of Tulare Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2008 (amounts expressed in thousands)

| Net change in fund balances - total governmental funds (Exhibit 4) | \$ | 7,828 |
|---|--|---------|
| The change in net assets reported for governmental activities in the statement of activities is different because: | | |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation expense differs from capital outlays expenditures in the current period. | | |
| Capital outlay expenditures Depreciation expense Combined adjustment | \$ 28,979 (22,802) | 6,177 |
| Governmental funds report proceeds from the sale of capital assets as revenues when received. However, in the statement of activities, proceeds of the sale must be offset by the book value of the asset sold (or otherwise disposed of) to determine a gain or loss on the disposition. This is the book value of the capital assets sold in the current period. | | (3,546) |
| Governmental funds report the future resources as the result of a direct financing lease between the County (as lessor) and the City of Dinuba for the Courthouse/Police Station as deferred revenue until received. However, for the government-wide statements, the revenue was recognized upon the signing of the direct financing lease agreement. Therefore, subsequent receipt of previously recognized revenue is not recognized in the government-wide statements. | | (128) |
| Tobacco Settlement revenue, delinquent property tax penalties, and delinquent code violation fines are categorized as deferred for fund statements because the revenues will not be available to liquidate liabilities of the current period. However, for government-wide statements, the revenue is recognized when earned. | | 593 |
| Governmental funds report the principal portion of debt service payments as expenditures. However, repayment of principal reduces long-term liabilities on the statement of net assets and has no affect on the statement of activities. | | 9,737 |
| Issuance costs related to long-term debt are reported as current costs in the fund financial statements. In the government- wide financial statements, issuance costs are deferred and amortized over the life of the debt. The current portion of the original costs are expensed for government-wide statements. | | |
| Amortized to date Portion previously expensed | \$ (14) 7 | (7) |
| Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for trans- actions that are not normally paid with expendable available financial resources. In the statement of activities, however, which is presented on the accrual basis, expenses and liabilities are reported when amounts are due and payable. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. This adjustment combines the net changes of three balances for the current period. | | |
| Compensated absences Amortization of pension assets Amortization of net OPEB obligation Accrued interest on debt | \$ (800) (3,701) (1,650) 198 | |
| Combined adjustment | | (5,953) |
| Internal service funds (See Exhibit 7) are used by the County to charge the costs of various insurance coverages and central services to individual funds. | | 4,708 |
| Changes in net assets (Exhibit 2) | \$ | 19,409 |
| The notes to the financial statements are an integral part of this statement | | |

County of Tulare Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual General Fund For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | | | Original | ice with Budget - | | | Fina | ance with I Budget - |
|---|----|----------|---------|---------------|----------|----------------------|------|------------|------|-------------------------|
| | | | ed Amou | unts Final | | sitive | A -4 | | | ositive |
| Revenues: | | Original | | Final | (Neg | ative) | Actu | al Amounts | (N | egative) |
| Taxes and special assessments: | | | | | | | | | | |
| Assessor | \$ | 1.600 | \$ | 1.600 | \$ | | \$ | 1,270 | \$ | (330) |
| General County Revenues | 9 | 88,146 | Ф | 88,146 | Φ | - | Þ | 98,858 | Φ | (330) |
| Total taxes and special assessments | | 89,746 | | 89,746 | | - | | 100,128 | | 10,382 |
| Licenses and permits: | | | | | | | | | | |
| Agriculture Commissioner | | 143 | | 143 | | - | | 145 | | 2 |
| Assessor | | 60 | | 60 | | - | | 64 | | 4 |
| Auditor - Treasurer - Tax Collector | | | | | | - | | 8 | | 8 |
| County Counsel | | 170 | | 170 | | - | | 159 | | (11) |
| General County Revenues | | 4,250 | | 4,250 | | - | | 4,142 | | (108) |
| Health & Human Services | | 2,492 | | 2,492 | | - | | 2,493 | | 1 |
| Resource Management | | 2,305 | | 2,305 | | - | | 1,941 | | (364) |
| Sheriff - Coroner | | 13 | | 13 | | - | | 19 | | 6 |
| Trial Courts | | 10 | | 10 | | - | | 10 | | - |
| Total licenses and permits | | 9,443 | | 9,443 | | - | | 8,981 | | (462) |
| Fines, forfeitures, and penalties: | | | | | | | | | | |
| Agriculture Commissioner | | 13 | | 13 | | - | | 71 | | 58 |
| Auditor - Treasurer - Tax Collector | | 180 | | 180 | | - | | 231 | | 51 |
| District Attorney | | 218 | | 218 | | - | | 80 | | (138) |
| General County Revenues | | 200 | | 200 | | - | | 227 | | 27 |
| Health & Human Services | | 37 | | 37 | | - | | 88 | | 51 |
| Probation | | 41 | | 41 | | - | | 9 | | (32) |
| Resource Management Agency | | 337 | | 337 | | - | | 277 | | (60) |
| Sheriff - Coroner | | 24 | | 24 | | - | | 7 | | (17) |
| TRAN/Teeter | | - | | - | | - | | 3,384 | | 3,384 |
| Trial Courts | | 2,457 | | 2,457 | | - | | 2,682 | | 225 |
| Total fines, forfeitures, and penalties | | 3,507 | | 3,507 | | - | | 7,056 | | 3,549 |
| Interest, rents, and concessions: | | | | | | | | | | |
| CPA 2000 | | 40 | | 40 | | - | | 282 | | 242 |
| General County Revenues | | 2,200 | | 2,200 | | - | | 3,005 | | 805 |
| Human Resources & Development | | 1 | | 1 | | - | | - | | (1) |
| Miscellaneous Administration | | 31 | | 31 | | - | | 32 | | 1 |
| Resource Management Agency | | 137 | | 137 | | - | | 160 | | 23 |
| TRAN / Teeter | | | | - | | - | | 4,170 | | 4,170 |
| Total interest, rents, and concessions | | 2,409 | | 2,409 | | - | | 7,649 | | 5,240 |

Cont.

Exhibit 5 (Cont.)

County of Tulare Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual General Fund For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | | Variance with Original Budget - | | Variance with Final Budget - |
|-------------------------------------|----------|---------|---------------|------------------------------------|----------------|---------------------------------|
| | Budget | ed Amou | Ints Final | Positive (Negative) | Actual Amounts | Positive (Negative) |
| | Original | | t inter | (Negative) | Actual Anounts | (Negative) |
| Intergovernmental revenues: | | | | | | |
| Action Project | 539 | | 539 | - | 341 | (198) |
| Agriculture Commissioner | 4,417 | | 5,960 | 1,543 | 4,066 | (1,894) |
| Assessor | 276 | | 276 | - | 67 | (209) |
| Auditor - Treasurer - Tax Collector | 262 | | 262 | - | 661 | 399 |
| Cooperative Extension | | | 21 | 21 | - | (21) |
| County Administrative | 12 | | 12 | - | 11 | (1) |
| CPA 2000 | 1,343 | | 1,352 | 9 | 1,436 | 84 |
| District Attorney | 2,183 | | 2,444 | 261 | 2,438 | (6) |
| General County Revenues | 34,099 | | 34,099 | - | 34,189 | 90 |
| Health & Human Services | 276,123 | | 277,578 | 1,455 | 248,770 | (28,808) |
| Local Law Enforcement | 568 | | 568 | - | 635 | 67 |
| Miscellaneous Administration | 250 | | 250 | - | | (250) |
| Multi-Agcy. Gang Violence Program | 82 | | 82 | _ | 82 | (200) |
| Probation | 6,838 | | 7.115 | 277 | 6.282 | (833) |
| Public Defender | 27 | | 27 | 200 | 44 | 17 |
| Purchasing | 75 | | 75 | - | 152 | 77 |
| Resource Management Agency | 14,255 | | 15,638 | 1,383 | 4,784 | (10,854) |
| Rural Crime | 685 | | 685 | 1,000 | 626 | (10,004) |
| Sheriff - Coroner | 4,654 | | 7,179 | 2,525 | 5.934 | (1,245) |
| Total intergovernmental revenues | 346,688 | | 354,162 | 7,474 | 310,518 | (43,644) |
| Charges for services: | | | | | | |
| Agriculture Commissioner | 1,315 | | 1,303 | (12) | 1,289 | (14) |
| Assessor | 2,759 | | 2,759 | | 1,662 | (1,097) |
| Auditor - Treasurer - Tax Collector | 1,818 | | 1,818 | - | 2,070 | 252 |
| Capital Acquisitions | 246 | | 246 | - | 276 | 30 |
| Central Telephone | 542 | | 542 | - | | (542) |
| Cooperative Extension | 6 | | 6 | - | 3 | (3) |
| County Administrative | 130 | | 130 | - | 119 | (11) |
| County Counsel | 2,273 | | 2.273 | - | 2,340 | 67 |
| District Attorney | 1,154 | | 1,154 | - | 869 | (285) |
| General County Revenues | 2,044 | # | 2,044 | - | 2,774 | 730 |
| Health & Human Services | 40,738 | | 40,602 | (136) | 41,386 | 784 |
| Human Resources & Development | 624 | | 624 | (100) | 575 | (49) |
| Miscellaneous Administration | 87 | | 87 | - | 85 | (43) |
| Probation | 2,002 | | 2.045 | 43 | 1,307 | (738) |
| Public Defender | 2,002 | | 2,040 | 45 | 40 | (20) |
| Purchasing | 103 | | 102 | (1) | 40 99 | (20) |
| Resource Management Agency | 11.098 | | 11.270 | 172 | | |
| Sheriff - Coroner | 7,987 | | 7,986 | | 8,641 | (2,629) |
| | 1,987 | # | 1,300 | (1) | 7,565 | (421) |
| Telephone | - | | - | - | 506 | 506 |
| Trial Courts | 2,273 | | 2,273 | - | 1,947 | (326) |
| Total charges for services | 77,259 | | 77,324 | 65 | 73,553 | (3,771) |

| | | | Variance with Original Budget - | | Variance with Final Budget - |
|-------------------------------------|------------------------|---------|------------------------------------|----------------|---------------------------------|
| | Budgeted A Original | Final | Positive (Negative) | Actual Amounts | Positive (Negative) |
| Other revenues: | | | (****) | | |
| Agriculture Commissioner | 160 | 160 | - | 114 | (46) |
| Assessor | 40 | 40 | - | 35 | (5) |
| Auditor - Treasurer - Tax Collector | 143 | 143 | - | 178 | 35 |
| Board of Supervisors | | | - | 2 | 2 |
| Capital Acquisitions | 100 | 102 | 2 | 138 | 36 |
| Cooperative Extension | 6 | 6 | - | 32 | 26 |
| County Counsel | 2 | 2 | - | 2 | - |
| District Attorney | 180 | 180 | - | 180 | - |
| General County Revenues | 700 | 700 | - | 832 | 132 |
| Health & Human Services | 3,351 | 3,376 | 25 | 3,560 | 184 |
| Human Resources & Development | | | - | 35 | 35 |
| Miscellaneous Administration | 3 | 3 | _ | 90 | 87 |
| Probation | 116 | 116 | _ | 117 | 1 |
| Public Defender | | | - | 2 | 2 |
| Purchasing | 122 | 122 | - | 174 | 52 |
| Resource Management Agency | 132 | 160 | 28 | 65 | (95) |
| Sheriff - Coroner | 1,082 | 1,164 | 82 | 1.183 | 19 |
| Trial Courts | ., | ., | - | 60 | 60 |
| Total other revenues | 6,137 | 6,274 | 137 | 6,799 | 525 |
| Total revenues | 535,189 | 542,865 | 7,676 | 514,684 | (28,181) |
| Expenditures: | | | | | |
| Current: | | | | | |
| General government: | | | | | |
| Assessor | 5.837 | 5,837 | - | 5,469 | 368 |
| Auditor - Treasurer - Tax Collector | 6,384 | 6,384 | - | 5,685 | 699 |
| Board of Supervisors | 1,104 | 1,104 | - | 1,126 | (22) |
| Capital Acquisitions | (4,658) | (4,658) | - | (4,628) | (30) |
| Central Telephone | 542 | 542 | - | (1,020) | 542 |
| Contingencies | 4,500 | 4,175 | 325 | - | 4,175 |
| County Administrative | 1,367 | 1,367 | | 1,183 | 184 |
| County Counsel | 2,787 | 2,787 | | 2,627 | 160 |
| Human Resources & Development | 1,076 | 1,096 | (20) | 941 | 155 |
| Miscellaneous Administration | 6,766 | 4,371 | 2.395 | 3,350 | 1,021 |
| Purchasing | 472 | 471 | 2,335 | 380 | 91 |
| Resource Management Agency | 3,244 | 3,336 | (92) | 3,150 | 186 |
| Telephone | 5,277 | 0,000 | (92) | 565 | (565) |
| Total general government | 29,421 | 26,812 | 2,609 | 19,848 | 6,964 |

Cont.

Exhibit 5 (Cont.)

County of Tulare Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual General Fund For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | Variance with Original Budget - | | Variance with Final Budget - |
|-----------------------------------|---------------------|---------------------|------------------------------------|-----------------|---------------------------------|
| | Budgete Original | ed Amounts Final | Positive (Negative) | Actual Amounts | Positive (Negative) |
| | | | (Hegalive) | Actual Attounts | (riegative) |
| Public protection: | | | | | |
| Action Project | 518 | 518 | - | 481 | 37 |
| Agriculture Commissioner | 7,544 | 8,991 | (1,447) | 6,995 | 1,996 |
| Assessor | 2,430 | 2,430 | - | 1,230 | 1,200 |
| CPA 2000 | 1,358 | 1,366 | (8) | 1,368 | (2) |
| District Attorney | 16,995 | 17,253 | (258) | 16,529 | 724 |
| Health & Human Services | 7,749 | 7,749 | - | 7,041 | 708 |
| Local Law Enforcement | 744 | 744 | - | 719 | 25 |
| Multi-Agcy. Gang Violence Program | 977 | 977 | - | 935 | 42 |
| Probation | 23,148 | 23,454 | (306) | 21,254 | 2,200 |
| Public Defender | 8,314 | 8,299 | 15 | 7,838 | 461 |
| Purchasing | 100 | 100 | - | 14 | 86 |
| Resource Management Agency | 12,258 | 12,390 | (132) | 10,007 | 2,383 |
| Rural Crime | 671 | 671 | - | 613 | 58 |
| Sheriff - Coroner | 71,861 | 76,662 | (4,801) | 74,459 | 2,203 |
| Trial Courts | 7,997 | # 7,997 | - | 7,073 | 924 |
| Total public protection | 162,664 | 169,601 | (6,937) | 156,556 | 13,045 |
| Health and sanitation: | | | | | |
| CPA 2000 | (2) | (2) | - | (2) | - |
| District Attorney | - | - | - | - | - |
| Health & Human Services | 136,669 | 138,001 | (1,332) | 117,949 | 20,052 |
| Resource Management Agency | 705 | 705 | - | (48) | 753 |
| Total health and sanitation | 137,372 | 138,704 | (1,332) | 117,899 | 20,805 |
| Public assistance: | | | | | |
| Health & Human Services | 222,947 | 222,955 | (8) | 210,113 | 12,842 |
| Probation | 498 | 509 | (11) | 444 | 65 |
| Resource Management Agency | 12,075 | 12,229 | (154) | 2,635 | 9,594 |
| Total public assistance | 235,520 | 235,693 | (173) | 213,192 | 22,501 |
| Education: | | | | | |
| Cooperative Extension | 857 | 878 | (21) | 830 | 48 |
| Miscellaneous Administration | 142 | 142 | - | 143 | (1) |
| Total education | 999 | 1,020 | (21) | 973 | 47 |
| Culture and recreation: | | | - | | |
| Resource Management | 3,648 | 4,904 | (1,256) | 3,361 | 1,543 |
| Total culture and recreation | 3,648 | 4,904 | (1,256) | 3,361 | 1,543 |

| | | | Variance with Original Budget - | | Variance with Final Budget - |
|--|------------|----------|------------------------------------|----------------|---------------------------------|
| | Budgeted A | mounts | Positive | | Positive |
| | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Principal retirement: | | | | | |
| Probation | 4 | 4 | - | - | 4 |
| Resource Management Agency | 6 | 6 | - | 6 | - |
| Sheriff - Coroner | 17 | 17 | - | 17 | - |
| Total principal retirement | 27 | 27 | - | 23 | 4 |
| Interest and fiscal charges: | | | | | |
| Auditor - Treasurer - Tax Collector | - | - | - | 144 | (144) |
| Miscellaneous Administration | 530 | 617 | (87) | 668 | (51) |
| Probation | 2 | 2 | - | - | 2 |
| Resource Management Agency | 103 | 51 | 52 | 48 | 3 |
| Sheriff - Coroner | 2 | 2 | - | 2 | - |
| TRAN/Teeter | - | - | - | 3,689 | (3,689) |
| Total interest and fiscal charges | 637 | 672 | (35) | 4,551 | (3,879) |
| Capital outlay: | | | | | |
| Agriculture Commissioner | | - | - | 6 | (6) |
| Auditor - Treasurer - Tax Collector | | - | ~ | 13 | (13) |
| CPA 2000 | | # - | - | - | - |
| Capital Acquisitions | 5,224 | 4,010 | 1,214 | 3,484 | 526 |
| District Attorney | | - | - | 43 | (43) |
| Health & Human Services | | | - | 791 | (791) |
| Resource Management Agency | | | - | 63 | (63) |
| Sheriff - Coroner | | | - | 10 | (10) |
| Total capital outlay | 5,224 | 4,010 | 1,214 | 4,410 | (400) |
| Total expenditures | 575,512 | 581,443 | (5,931) | 520,813 | 60,630 |
| Excess (deficiency) of revenues over (under) expenditures | (40,323) | (38,578) | 1,745 | (6,129) | 32,449 |
| | (40,525) | (55,576) | 1,745 | (0,123) | 52,445 |

Cont.

Exhibit 5 (Cont.)

County of Tulare Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual General Fund For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | Variance with Original Budget - | | Variance with Final Budget - |
|--------------------------------------|------------|------------|------------------------------------|----------------|---------------------------------|
| | | Amounts | Positive | | Positive |
| | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Other financing sources (uses): | | | | | |
| Sale of general capital assets: | | | | 2 | • |
| General County Revenues | - | - | - | 2 | 2 |
| Purchasing | 184 184 | 184 184 | - | 174 176 | (10) (8) |
| Total sale of general capital assets | 104 | 164 | - | 170 | (6) |
| Capital lease proceeds | | | | | |
| Capital Acquisitions | 46 | 46 | - | - | (46) |
| Total capital lease proceeds | 46 | 46 | - | - | (46) |
| Transfers in: | | | | | |
| Capital Acquisitions | 5,079 | 3,864 | (1,215) | 401 | (3,463) |
| Health & Human Services | 56,336 | 56,336 | (11-1-) | 45,616 | (10,720) |
| Probation | 1,297 | 1,297 | - | 810 | (487) |
| Total transfers in | 62,712 | 61,497 | (1,215) | 46,827 | (14,670) |
| | | | | | |
| Transfers (out): | (04) | (04) | | (0) | 15 |
| Action Project | (21) | (21) | - | (6) | |
| Agriculture Commissioner | (184) | (268) | (84) | (258) | 10 |
| Assessor | (180) | (180) | - | (172) | 8 |
| Auditor - Treasurer - Tax Collector | (110) | (110) | - | (111) | (1) |
| Board of Supervisors | (17) | (17) | - | (19) | (2) |
| Cooperative Extension | (53) | (53) | - | (46) | 7 |
| County Administrative | (34) | (34) | - | (34) | - |
| County Counsel | (90) | (90) | - | (95) | (5) |
| CPA 2000 | (27) | (28) | (1) | (26) | 2 |
| Capital Acquisitions | (4,905) | (4,907) | (2) | (3,562) | 1,345 |
| District Attorney | (507) | (510) | (3) | (496) | 14 |
| Health & Human Services | (25,701) | (25,704) | (3) | (21,489) | 4,215 |
| Human Resources & Development | (38) | (38) | - | (41) | (3) |
| Local Law Enforcement | (17) | (17) | - | (17) | - |
| Miscellaneous Administration | (10,948) | # (11,501) | (553) | (9,848) | 1,653 |
| Multi-Agency Gang Violence | (22) | (22) | - | (22) | - |
| Personnel | - | - | - | - | - |
| Probation | (629) | (632) | (3) | (629) | 3 |
| Public Defender | (220) | (235) | (15) | (232) | 3 |
| Purchasing | `(11)́ | (11) | | (10) | 1 |
| Resource Management Agency | (338) | (340) | (2) | (320) | 20 |
| Rural Crime Program | (15) | (14) | 1 | (12) | 2 |
| Sheriff - Coroner | (3,208) | (3,271) | (63) | (3,060) | 211 |
| Trial Courts | (203) | (203) | (00) | (204) | (1) |
| Total transfers (out) | (47,478) | (48,206) | (728) | (40,709) | 7,497 |
| Total other financing sources (uses) | 15,464 | 13,521 | (1,943) | 6,294 | (7,227) |
| Change in fund balance | (24,859) | (25,057) | (198) | 165 | 25,222 |
| Fund balance, July 1 | 20,328 | 20,328 | - | 57,338 | 37,010 |
| Fund balance, June 30 | \$ (4,531) | \$ (4,729) | \$ (198) | \$ 57,503 | \$ 62,232 |

The notes to the financial statements are an integral part of this statement.

Concluded



County of Tulare Statement of Fund Net Assets Proprietary Funds June 30, 2008 (amounts expressed in thousands)

| | Business-type Activities - Enterprise Funds | | | | | | Governmental Activities- Internal | |
|---------------------------------|---|--------|-----------|---------|----|--------|---|--------|
| | | Solid | Nor | nmajor | | | | ervice |
| | | Vaste | | erprise | | Total | | unds |
| Assets | | | | | | | | |
| Current assets: | | | | | | | | |
| Cash in banks | \$ | 178 | \$ | 9 | \$ | 187 | \$ | - |
| Investment in treasury pool | | 20,652 | | 3,370 | | 24,022 | | 35,799 |
| Cash on hand | | 26 | | 8 | | 34 | | 61 |
| Imprest cash | | 2 | | - | | 2 | | 250 |
| Accounts receivable, net | | 943 | | 87 | | 1,030 | | 116 |
| Deposits with TCPFC | | - | | 56 | | 56 | | - |
| Due from other County funds | | - | | - | | - | | 3 |
| Due from other governments | | - | | - | | - | | 82 |
| Total current assets | _ | 21,801 | | 3,530 | _ | 25,331 | | 36,311 |
| Noncurrent assets: | | | | | | | | |
| Advances to other County Funds | | - | | - | | - | | 4,004 |
| Restricted assets | | 48,836 | | - | | 48,836 | | - |
| Capital assets: | | | | | | | | |
| Land | | 6,116 | | 612 | | 6,728 | | - |
| Buildings and improvements, net | | 4,610 | | 5,441 | | 10,051 | | 10,101 |
| Equipment and vehicles, net | | 2,766 | | 325 | | 3,091 | | 1,781 |
| Construction in progress | | 731 | . <u></u> | | | 731 | | 6,785 |
| Total capital assets | | 14,223 | <u></u> | 6,378 | | 20,601 | | 18,667 |
| Total noncurrent assets | | 63,059 | | 6,378 | | 69,437 | | 22,671 |
| Total assets | | 84,860 | | 9,908 | | 94,768 | | 58,982 |

Liabilities

| Current liabilities: | | | | | | | |
|---|----|--------|---------|---------|----|----------|--------------|
| Accounts payable | | 1,073 | | 111 | | 1,184 | 2,620 |
| Due to other County funds | | 1,075 | | 111 | | 1,104 | 2,620 |
| Deposits from others | | - | | - 8 | | - 8 | 100 |
| Salaries and benefits payable | | 264 | | 0 14 | | o 278 | - 603 |
| Interest payable | | 204 | | 14 | | 270 | 97 |
| | | - 68 | | - | | - 68 | 97 242 |
| Compensated absences payable | | 00 | | - | | 00 | |
| Claims payable | | | | - | | - | 5,299 |
| Loans payable | | - | | - | | - | 1,025 |
| COPs payable | · | - | | 28 | | 28 | - |
| Total current liabilities | | 1,405 | <u></u> | 161 | _ | 1,566 | 10,052 |
| Noncurrent liabilities: | | | | | | | |
| Compensated absences payable | | 304 | | - | | 304 | 431 |
| Advances from Agency funds | | - | | 690 | | 690 | - |
| Closure/postclosure costs payable | | 43,836 | | - | | 43,836 | - |
| Claims payable | | - | | - | | - | 19,907 |
| Loans payable | | - | | - | | - | 13,857 |
| Bonds payable | | - | | 8 | | 8 | - |
| COPs payable | | - | | 1,475 | | 1,475 | - |
| Total noncurrent liabilities | | 44,140 | | 2,173 | | 46,313 | 34,195 |
| Total liabilities | | 45,545 | | 2,334 | | 47,879 | 44,247 |
| Net assets | | | | | | | |
| Invested in capital assets, net of related debt | | 14,223 | | 4,867 | | 19,090 | 3,785 |
| Restricted for: | | | | | | | |
| Landfill ground water contingencies | | 5,000 | | - | | 5,000 | - |
| Other purposes | | - | | 5 | | 5 | - |
| Unrestricted | | 20,092 | | 2,702 | | 22,794 | 10,950 |
| Total net assets | \$ | 39,315 | \$ | 7,574 | \$ | 46,889 | \$ 14,735 |

County of Tulare Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Business-type Activities - Enterprise Funds | | | | | | | |
|--|---|---------|----|-------------------|----|---------------|----|--|
| | | Solid | No | maior | | | A | vernmental ctivities- nternal Service |
| | | Naste | | imajor erprise | | Total | | Funds |
| Operating revenues: | | waste | | erprise | | Total | | |
| Charges for services | \$ | 9,113 | \$ | 777 | \$ | 9,890 | \$ | 43,385 |
| Rents and concessions | Ψ | 17 | U. | 3 | Ψ | 20 | Ψ | 40,000 9 |
| Other revenues | | 114 | | 12 | | 126 | | 380 |
| Total operating revenues | | 9,244 | | 792 | | 10,036 | _ | 43,774 |
| rotal operating revenues | | 3,244 | | 1.52 | | 10,000 | | 40,114 |
| Operating expenses: | | | | | | | | |
| Salaries and benefits | | 3,952 | | ÷ | | 3,952 | | 7,668 |
| Services and supplies | | 6,686 | | 1,778 | | 8,464 | | 25,955 |
| Insurance premiums paid | | - | | - | | - | | 2,435 |
| Landfill closure and postclosure costs | | 2,715 | | - | | 2,715 | | - |
| Depreciation | | 1,073 | | 328 | | 1,401 | | 678 |
| Claims incurred | | | | - | | <u> </u> | | 5,610 |
| Total operating expenses | | 14,426 | | 2,106 | | 16,532 | | 42,346 |
| Operating income (loss) | | (5,182) | | (1,314) | _ | (6,496) | — | 1,428 |
| Nonoperating revenues (expenses): | | | | | | | | |
| Gain (loss) on sale of capital assets | | 62 | | - | | 62 | | (6) |
| Intergovernmental revenues | | 231 | | 1,244 | | 1,475 | | - |
| Taxes and special assessments | | - | | 1,628 | | 1,628 | | - |
| Investment earnings | | 3,695 | | 169 | | 3,864 | | 1,974 |
| Interest expense | | - | | (153) | | (15 <u>3)</u> | | (664) |
| Total nonoperating revenues (expenses) | | 3,988 | | 2,888 | | 6,876 | | 1,304 |
| Income (loss) before contributions and transfers | | (1,194) | | 1,574 | _ | 380 | _ | 2,732 |
| Capital contributions | | - | | - | | - | | 59 |
| Transfers in | | - | | 3 | | 3 | | 2,155 |
| Transfers (out) | | (559) | | - | | (559) | | (238) |
| Change in net assets | | (1,753) | | 1,577 | _ | (176) | | 4,708 |
| Net assets, July 1 | | 41,068 | | 5,997 | | 47,065 | | 10,027 |
| Net assets, June 30 | \$ | 39,315 | \$ | 7,574 | \$ | 46,889 | \$ | 14,735 |



County of Tulare

Statement of Cash Flows

Proprietary Funds

For the Year Ended June 30, 2008

(amounts expressed in thousands)

| | (amounto ex | (amounts expressed in thousands) Business-type Activities - Enterprise Funds | | | | | | |
|---|-------------|---|----|----------|----|---------|----|--------------------------|
| | | | | | | | | vernmental ctivities- |
| | | | | | | | | Internal |
| | | Solid | No | onmajor | | | | Service |
| | | Naste | Er | terprise | | Total | | Funds |
| Cash flows from operating activities: | | | | | | | | |
| Receipts from customers and users | \$ | 8,274 | \$ | 772 | \$ | 9,046 | \$ | 39,301 |
| Receipts from interfund services provided | | 1,008 | | - | | 1,008 | | - |
| Receipts from rents and concessions | | 17 | | 3 | | 20 | | 9 |
| Other revenues | | 114 | | 12 | | 126 | | 401 |
| Payments (to) employees | | (3,939) | | - | | (3,939) | | (7,783) |
| Payments (to) suppliers | | (3,225) | | (1,679) | | (4,904) | | (21,489) |
| Payments (for) interfund services used | | (2,961) | | (83) | | (3,044) | | (7,473) |
| Payments (for) claims | | <u> </u> | | - | | - | | (1,834) |
| Net cash provided (used) by operating activities | | (712) | | (975) | _ | (1,687) | _ | 1,132 |
| Cash flows from noncapital financing activities: | | | | | | | | |
| Subsidy from intergovernmental entities | | 231 | | 1,244 | | 1,475 | | - |
| Receipts from taxes and assessments | | - | | 1,628 | | 1,628 | | - |
| Transfers from other funds | | - | | 12 | | 12 | | 2,431 |
| Transfers (to) other funds | | (329) | | (3) | | (332) | | (530) |
| Advance from other funds | | - | | 49 | | 49 | | 2,337 |
| Net cash provided (used) by noncapital | | | | | | | | |
| financing activities | _ | (98) | | 2,930 | | 2,832 | | 4,238 |
| Cash flows from capital and related financing activities: | | | | | | | | |
| Sales (purchases) of capital assets | | (541) | | - | | (541) | | (4,105) |
| Principal (paid) on capital debt | | - | | (28) | | (28) | | (934) |
| Interest (paid) on capital debt | | - | | (154) | | (154) | | (664) |
| Net cash provided (used) by capital and related | | | | | | | | |
| financing activities | | (541) | | (182) | _ | (723) | | (5,703) |
| Cash flows from investing activities: | | | | | | | | |
| Interest and dividends received | | 3,695 | | 169 | | 3,864 | | 1,974 |
| Net cash provided by investing activities | _ | 3,695 | | 169 | | 3,864 | _ | 1,974 |
| Net increase (decrease) in cash and cash equivalents | | 2,344 | | 1,942 | | 4,286 | | 1,641 |
| Cash and cash equivalents, July 1 | | 67,350 | | 1,445 | _ | 68,795 | | 34,469 |
| Cash and cash equivalents, June 30 | \$ | 69,694 | \$ | 3,387 | \$ | 73,081 | \$ | 36,110 |

Exhibit 8

| Displayed as: | | | | | | |
|---|----|---------|----|----------|---------------|--------------|
| Cash in banks | \$ | 178 | \$ | 9 | \$ 187 | \$ - |
| Investment in treasury pool | | 20,652 | | 3,370 | 24,022 | 35,799 |
| Cash on hand | | 26 | | 8 | 34 | 61 |
| Imprest cash | | 2 | | - | 2 | 250 |
| Restricted assets which are cash equivalents | | 48,836 | | <u> </u> | 48,836 | - |
| Total cash displayed | \$ | 69,694 | \$ | 3,387 | \$ 73,081 | \$ 36,110 |
| Reconciliation of operating income (loss) to net cash | | - | | | | |
| provided (used) by operating activities: | | | | | | |
| Operating income (loss) | \$ | (5,182) | \$ | (1,314) | \$ (6,496) | \$ 1,428 |
| Adjustments to reconcile operating income | | | | | | |
| (loss) to net cash provided (used) by | | | | | | |
| operating activities: | | | | | | |
| Landfill closure and postclosure costs | | 2,715 | | - | 2,715 | |
| Depreciation | | 1,073 | | 328 | 1,401 | 678 |
| (Increase) decrease in accounts receivable | | 169 | | (5) | 164 | (4,084) |
| Increase (decrease) in accounts payable | | 500 | | 16 | 516 | (1,116) |
| Increase (decrease) in amounts payable for | | | | | | |
| equipment purchases | | - | | - | - | (6) |
| Increase (decrease) in salaries and | | | | | | |
| benefits payable and compensated absences | | 13 | | - | 13 | 456 |
| Increase (decrease) in claims payable | | | | | - | 3,776 |
| Total adjustments | | 4,470 | | 339 | 4,809 | (296) |
| Net cash provided (used) by operating activities | * | (712) | s | (975) | \$ (1,687) | \$ 1,132 |

County of Tulare Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2008 (amounts expressed in thousands)

| | Investment | | Agency | |
|--|------------|---------|--------|--------|
| | Tru | Funds | | |
| Assets | ···· | | | |
| Cash in banks | \$ | - | \$ | 5,984 |
| Investment in treasury pool | | 531,631 | | 25,280 |
| Advances to County funds | | - | | 694 |
| Total assets | | 531,631 | \$ | 31,958 |
| Liabilities | | | | |
| Warrants payable | | 780 | \$ | 737 |
| Advances from County funds | | - | | 3,100 |
| Agency obligations | | | | 28,122 |
| Total liabilities | | 780 | \$ | 31,958 |
| Net assets | | | | |
| Held in trust for treasury pool participants | \$ | 530,851 | | |

County of Tulare Statement of Changes in Fiduciary Net Assets Fiduciary Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Investment Trust Funds |
|---------------------------------------|---------------------------|
| Additions | |
| Contributions | |
| To pooled investments | \$ 4,183,710 |
| Total contributions | 4,183,710 |
| Investment income | 28,683 |
| Total additions | 4,212,393 |
| Deductions | |
| Distributions from pooled investments | 4,179,249 |
| Total deductions | 4,179,249 |
| Change in net assets held in trust | 33,144 |
| Net assets, July 1 | 497,707 |
| Net assets, June 30 | \$ 530,851 |

The notes to the financial statements are an integral part of this statement.

Exhibit 10



BASIC FINANCIAL STATEMENTS

Notes to the Financial Statements

Notes to the Financial Statements - Index

| | | | | Page |
|------|-----|----|--|------|
| Note | 1 | SU | MMARY OF SIGNIFICANT ACCOUNTING POLICIES | 58 |
| | | Α. | The Financial Reporting Entity | 58 |
| | | Β. | Government-wide and Fund Financial Statements | 59 |
| | | C. | Measurement Focus, Basis of Accounting and Financial Presentation | 60 |
| | | | 1. Measurement Focus and Basis of Accounting | 60 |
| | | | 2. Financial Statement Presentation | 62 |
| | | D. | Implementation of New Accounting Principles | 62 |
| | | | 1. Governmental Accounting Standards Board Statement No 45 | 62 |
| | | | 2. Governmental Accounting Standards Board Statement No 50 | 62 |
| | | E. | Assets, Liabilities and Equity | 63 |
| | | | 1. Deposits and Investments | 63 |
| | | | 2. Receivables and Payables | 63 |
| | | | 3. Inventories, Prepaid Items, and Deferred Charges | 64 |
| | | | 4. Restricted Assets | 64 |
| | | | 5. Capital Assets | 64 |
| | | | 6. Compensated Absences | 65 |
| | | | 7. Short-term Borrowing (Tax and Revenue Anticipation Notes Payable) | 66 |
| | | | 8. Long-term Obligations | 66 |
| | | | 9. Fund Equity | 66 |
| | | | 10. Changes in Accounting Principles | 66 |
| Note | 11 | RE | CONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS | 67 |
| Note | 111 | ST | EWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY | 67 |
| | | Α. | Budgetary Information | 67 |
| | | В. | Excess of Expenditures over Appropriations | 67 |
| | | C. | Deficit Fund Equity | 68 |
| Note | IV | DE | TAILED NOTES ON ALL FUNDS | 68 |

Notes to the Financial Statements - Index

| | Α. | Cash and Investments | 68 | |
|---|----|--|-----|--|
| | В. | Receivables | 73 | |
| | C. | Restricted Assets | 73 | |
| | D. | Deferred Revenue | | |
| | Ε. | Capital Assets | 74 | |
| | F. | Interfund Receivables and Payables | 77 | |
| | | 1. Advances to / from other County funds | 77 | |
| | | 2. Advances to / from other Agency funds | 77 | |
| | | 3. Due to / from other County funds | 78 | |
| | G. | Transfers | 78 | |
| | H. | Arbitrage | 79 | |
| | 1. | Leases | 79 | |
| | J. | Short-term Debt | 82 | |
| | Κ. | Long-term Debt | 82 | |
| | L. | Special Assessment Debt | 88 | |
| | Μ. | Landfills | 89 | |
| | Ν. | Restricted Net Assets | 89 | |
| | О. | Condensed Financial Statements | 90 | |
| V | ОТ | HER INFORMATION | 92 | |
| | Α. | Risk Management | 92 | |
| | В. | Risk Pool | 94 | |
| | С. | Joint Ventures | 95 | |
| | D. | Subsequent Events | 97 | |
| | E. | Contingent Liabilities | 97 | |
| | F. | Deferred Compensation Plan | 98 | |
| | G. | Employee Retirement System | 98 | |
| | H. | Other Post Employment Benefits (OPEB) | 100 | |
| | Ι. | Trial Court Funding | 101 | |

Note

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. The Financial Reporting Entity

The County of Tulare ("the County") is a general law political subdivision of the State of California and as such can exercise the powers specified by the Constitution and laws of the State of California. An elected five member Board of Supervisors governs the County. As required by generally accepted accounting principles, the accompanying financial statements present the County and its component units.

<u>Component Units</u> Legally separate organizations for which the elected officials of the County are either financially accountable or for which the nature and significance of their relationship with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete. Blended component units, although legally separate entities, are, in substance, part of the County's operations. The discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the County.

In conformity with generally accepted accounting principles, the financial statements of seven component units have been included and combined with financial data of the County. Six component units have an integral relationship with and serve as an extension of the County. Using the criteria of Government Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity*, management has determined that each entity is presented as a blended component unit due to the composition of each Governing Board and the control of the day-to-day activities through the budget process. One component unit is presented discretely.

<u>Blended Component Units</u> The Tulare County Redevelopment Agency, the Terra Bella Sewer Maintenance District, the Tulare County Flood Control District, the Tulare County Public Facilities Corporation, the Tulare County Public Financing Authority, and the Tulare County In-Home Supportive Services Public Authority are entities legally separate from the County of Tulare. For financial reporting purposes, these entities are considered component units and their individual financial information is presented as part of the County's operations. The blended component units discussed herein have a June 30 year-end.

<u>Tulare County Redevelopment Agency</u> The governing board of the Tulare County Redevelopment Agency (TCRA), an entity legally separate from the County of Tulare, is the County's Board of Supervisors and has control over day-to-day operations of TCRA through budget approvals. For financial reporting purposes, the TCRA is reported as if it were part of the County's operations. The scope of activities of this agency includes capital improvement projects for sewer and storm-drainage systems, community improvements such as youth and community facilities, sidewalks, and graffiti abatement. The communities served include Earlimart, Cutler-Orosi, Goshen, Ivanhoe, Pixley, Poplar/Cotton Center, Lindsay, Richgrove, and Traver. This component unit is reported as Special Revenue Funds where Redevelopment Agency Low-Moderate Housing funds are shown as revenues with expenditures related to the low-and moderate-income housing set-aside program as well as tax increment revenues used to pay principal and interest for Redevelopment Agency Tax Allocation Bonds.

<u>Terra Bella Sewer Maintenance District</u> Terra Bella Sewer Maintenance District (TBSMD) is an entity legally separate from the County. However, the Tulare County Board of Supervisors serves as the Board of the District and has control over the day-to-day operations of TBSMD through budget approvals. For financial reporting purposes, the TBSMD is reported as if it were part of the County's operations. The District is operated by the County's Resource Management Agency and its Engineering Division. The purpose of the District is to develop, expand, and maintain the TBSMD Wastewater Treatment and Disposal facility. This component unit's financial information is included as an enterprise fund.

<u>Tulare County Flood Control District</u> The members of the governing board of the Tulare County Flood Control District (TCFCD), an entity legally separate from the County of Tulare, are the County's Board of Supervisors and have control over the day-to-day operations of TCFCD through budget approvals. For financial reporting purposes, the TCFCD is reported as if it were part of the County's operations. The District's primary responsibility is to provide flood control related services to the residents of Tulare County. The component unit's financial information is included as a special revenue fund accounting for reimbursement for flood control related services and projects within the County.

<u>Tulare County Public Facilities Corporation</u> The Board members of the Tulare County Public Facilities Corporation (TCPFC), a nonprofit public benefit corporation, which is legally separate from the County of Tulare, are appointees of the County's Board of Supervisors who can impose their will upon TCPFC by their authority to remove TCPFC Board members. For financial reporting purposes, the TCPFC is reported as if it were part of the County's operations as it serves to assist the County by acquiring equipment and facilities financed by the proceeds of borrowings. The equipment and facilities are then leased to the County. This component unit's financial information is included as a major governmental fund.

<u>Tulare County Public Financing Authority</u> The Tulare County Public Financing Authority (TCPFA), which is legally separate from the County of Tulare, was established through a Joint Exercise of Powers Agreement between the County of Tulare and the Tulare County Redevelopment Agency. The Tulare County Board of Supervisors serves as the Board of the TCPFA. For financial reporting purposes, TCPFA is reported as if it were part of the County's operations as it serves to assist the County of Tulare through borrowings, which are used for the acquisition and construction of public capital improvements and the repair and maintenance thereof. Lease payments to TCPFA are payable through the County. This component unit's financial information is included as a major governmental fund.

<u>Tulare County In-Home Supportive Services Public Authority</u> The Tulare County In-Home Supportive Services Public Authority (TCIHSSPA), which is legally separate from the County of Tulare, was established according to the provisions of Welfare and Institutions Code Section 12301.6 to serve as the employer of record of Providers of in-home supportive services for purposes of the Meyers-Milias-Brown Act. The Tulare County Board of Supervisors serves as the Board of TCIHSSPA and has control over the day-to-day operations of TCIHSSPA through budget approvals, and the hiring or dismissal of management. For financial reporting purposes, TCIHSSPA is reported as if it were part of the County's operations. The component unit's financial information is included as a special revenue fund.

Complete financial statements for the Tulare County Redevelopment Agency, Tulare County Public Facilities Corporation, and the Tulare County Public Financing Authority are available at the County of Tulare's Administrative Office, 2800 W. Burrel Avenue, Visalia, California. The other blended component units do not issue separate financial statements.

Discretely Presented Component Unit The governing board of the First 5 Tulare County (F5TC), an entity legally separate from the County of Tulare, are appointees of the County's Board of Supervisors, who can impose their will upon F5TC through the approval of the Commission's annual budget, by their authority to remove F5TC Board members, and the hiring or dismissal of management. The Commission was created by Tulare County Ordinance No. 3217 on December 8, 1998. The purpose of the F5TC is to develop, promote, and implement local early childhood development programs administered by the California Children and Families First Commission. For financial reporting purposes, the F5TC is discretely presented because the resources of the Commission are not used to support County operations. Complete audited financial statements for First 5 Tulare County are available at the County of Tulare Auditor-Controller's Office, 221 S. Mooney Boulevard, Room 101-E, Visalia, California.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the County and its component units. The effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Some functions include expenses that are, in essence, *indirect expenses* of other functions resulting from charges among funds or programs for centralized services. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

1. Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

The accounts of the County are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. The basis of accounting determines when transactions and economic events are reflected in financial statements. Measurement focus identifies which transactions and events should be recorded.

The County of Tulare legally adopts an annual budget for the General Fund and all of its Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. Component units Tulare County Redevelopment Agency, Tulare County Flood Control District, and the Tulare County In-Home Supportive Services Public Authority each adopt an annual budget. Tulare County Public Facilities Corporation and Tulare County Public Financing Authority do not adopt budgets.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The County considers expendituredriven grant revenues available if they are collected within one year. All other revenues are considered available if they are collected within 90 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are due and payable.

Property taxes, franchise taxes, licenses, interest and special assessments are susceptible to accrual. Property tax revenues recognized are only those levied for the current fiscal year, which have been collected or expect to be collected within sixty days after fiscal year-end. Sales taxes collected and held by the State at year-end on behalf of the County are also recognized as revenue. Other receipts and taxes become measurable and available when cash is received by the County and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the "susceptible to accrual" criteria are met. Expenditure-driven grant revenues are recognized when the qualifying expenditures have been incurred, all other grant requirements have been met, and reimbursement is expected within one year.

The County reports the following major individual governmental funds:

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.

The **Public Facilities Corporation** accounts for the activities of the TCPFC that assists the County of Tulare by acquiring equipment and facilities financed from the proceeds of borrowing. Such equipment and facilities are leased to the County.

The **Public Financing Authority** accounts for the activities of the TCPFA, which assists the County of Tulare through borrowings, which are used for construction, acquisition, and/or maintenance of capital assets.

Additionally, the County reports the following governmental fund types:

The Special Revenue Funds account for revenue sources that are legally restricted to expenditure for specific purposes (not including private purpose funds or major capital projects).

The Debt Service Funds account for the servicing of general long-term debt not being financed by proprietary or permanent funds.

The Capital Projects Funds account for all major maintenance, improvements, acquisition or construction of capital assets not being financed by proprietary or permanent funds.

Proprietary Funds are accounted for on the economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The County applies all applicable FASB pronouncements in accounting and reporting for its enterprise operations, including FASB Statements and Interpretations issued on or before November 30, 1989, except for those that conflict with or contradict GASB pronouncements.

The County reports the Solid Waste Fund as its only major individual proprietary fund.

The Solid Waste Fund is an enterprise fund that is used to account for the operation, maintenance, and development of various landfill and disposal sites for solid waste, and to prepare for future closure and postclosure expenses.

Additionally, the County reports the following proprietary fund types:

The Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. The activity is financed with debt secured solely by a pledge of net revenues of the activity, or laws or regulations require that the cost of providing services be recovered through fees and charges.

The Internal Service Funds are used to account for operations that provide mailroom, motor pool, print shop, utilities, custodial and maintenance, data processing, telecommunications, and insurance services to other funds, departments, or agencies of the County and its component units, or to other governments, on a cost-reimbursement basis. An Internal Service fund operates in a manner similar to an enterprise fund, but is used when the reporting government itself is the predominant participant in the fund.

Fiduciary Funds account for assets held by the County in a trustee capacity or as an agent on behalf of others. Trust funds account for assets held by the County under the terms of a formal trust agreement.

The County reports the following fiduciary fund types:

The Investment Trust Funds are used to account for assets held for external investment pool participants, such as schools and local special districts, and do present changes in financial position. Investment Trust Funds are accounted for on the economic resources measurement focus and use the accrual basis of accounting.

The Agency Funds are custodial in nature and do not present changes in financial position or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for assets that the government holds for individuals, private organizations, or other governments.

2. Financial Statement Presentation

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to the same limitation. The County has elected not to follow subsequent private-sector guidance.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements in order to remove the "doubling-up" effect of internal service activities, reciprocal interfund activity, and nonreciprocal interfund activity.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than program revenues and include by definition, all locally imposed taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Solid Waste, Transit, Terra Bella Sewer Maintenance District, Assessment Districts, County Service Area #1, County Service Area #2 enterprise funds and the County's internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, and then unrestricted resources as they are needed.

D. Implementation of New Accounting Principles

1. Governmental Accounting Standards Board Statement No 45

The County adopted the provisions of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions in fiscal year ended June 30, 2008. This statement requires the presentation of annual costs for, and any unfunded actuarially required contributions related to OPEB in the same manner as retirement pensions. The Statement does not require that the County fund the OPEB obligation. OPEB generally consists of health, dental, vision or other healthcare benefits made available to eligible retirees. This statement is effective for fiscal periods beginning after December 15, 2006. The County has had an actuarial study performed as of June 2006 for fiscal year ended June 30, 2008. (See Note V.H.)

2. Governmental Accounting Standards Board Statement No 50

The County adopted the provisions of GASB Statement No. 50, *Pension Disclosures* in fiscal year ended June 30, 2008. This statement is intended to more closely align the financial reporting requirements for pensions with those for other postemployment benefits to improve the information disclosed in notes to financial statements by employers that provide pension benefits. Accordingly, the County has reviewed it's presentation of the Employee Retirement System to ensure compliance. (See Note V.G.)

E. Assets, Liabilities, and Equity

1. Deposits and Investments

The County's cash and cash equivalents are considered to be cash on hand, demand deposits, investments in Treasury pool, and other short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the County and the Districts to invest in obligations of the U.S. Treasury, commercial paper, corporate bonds, repurchase agreements and the State Treasurer's Investment Pool.

The County Treasurer's Office administers a pooled investment program for the County and for certain special purpose authorities including school districts. As of June 30, 2008, the special purpose authorities' cash and pooled investments were approximately 73.0% of the County Treasurer's Office pooled investment portfolio.

Governmental Accounting Standards Board (GASB) Statement No. 31, Accounting and Financial Reporting for Certain Investments and External Investment Pools, require governmental entities, including governmental external investment pools, to report certain investments at fair value in the balance sheet / statement of net assets and recognize the corresponding change in the fair value of investments in the year in which the change occurred. The fair value of pooled investments is determined annually and is based on current market prices received from the County's securities custodian. The Local Agency Investment Fund (LAIF) is required to invest in accordance with State statutes. No investments are reported at amortized cost.

The value of the deposits of the County's pooled investment program is equal to the dollars deposited in the program, plus increases and less decreases (unrealized gains and losses) required to record investments at their fair market value as of June 30, 2008. The dollars deposited in the program have been increased by \$4,959 to reflect the increase in the fair value of the Investment in the Treasury Pool at June 30, 2008.

In addition, investments outside the Investment Pool were adjusted to fair market value as of June 30, 2008 resulting in a decrease of \$539.

2. Receivables and Payables

Transactions between funds that are representative of non-current lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "Advances to / from other County funds." All other outstanding balances between funds are reported as "Due to / from other County funds." Advances between funds are offset by a fund balance reserve account in applicable governmental funds to indicate they are not available for appropriation and are not expendable available financial resources.

All trade and property taxes receivables are shown net of an allowance for uncollectible accounts. Trade accounts receivable in excess of 180 days comprise the trade accounts receivable allowance for uncollectible accounts.

The County is responsible for the assessment, collection and apportionment of property taxes for all jurisdictions, including the schools and special districts within the County. The Board of Supervisors levies property taxes as of September 1 for property values assessed on July 1. Secured property tax payments are due in two equal installments.

The first property tax installment is due November 1 and delinquent with penalties after December 10, and the second property tax installment is due on February 1 and delinquent with penalties after April 10. Secured property taxes become a lien on the property on January 1.

Property taxes on the unsecured roll are due on the January 1 lien date and become delinquent if unpaid after August 31. Property taxes are accounted for in the Unapportioned

Tax Collection Fund, an agency fund, until apportionment and disbursement to taxing jurisdictions. As of fiscal year ended June 30, 1994, the County adopted the alternative method of secured property tax apportionment available under the Revenue and Taxation Code of the State of California (also known as the "Teeter Plan") whereby secured property taxes are distributed to participating taxing entities (including the County and related Component Units) on the basis of the tax levy, including any uncollected amounts at fiscal year end. The County, as administrator, benefits from future collections of penalties and interest on delinquent taxes. Transactions of the Teeter Plan (including outstanding debt borrowed for the annual Teeter buyout) are accounted for in the General Fund. Taxes receivable are recorded as of the date levied.

All jurisdictions within California derive their taxing authority from the State Constitution and various legislative provisions contained in the State Government Codes and Revenue and Taxation Codes.

3. Inventories, Prepaid Items, and Deferred Charges

Governmental fund type *inventories* not held for resale are valued at cost using the first-in / first-out (FIFO) method. The costs of most governmental fund type inventories are recorded as expenditures when purchased rather than when consumed except for the Roads Fund, which uses the consumption method. Inventories held for governmental activities are recorded using the consumption method.

Certain payments to vendors reflect costs applicable to future accounting periods and are regularly recurring costs of operations recorded as *prepaid items* (e.g., prepaid rent and prepaid employee retirement contributions).

The costs associated with debt issuance are reported as an expenditure of the period in which they are incurred in governmental funds. However, such *deferred charges* are not reported as an expense of the period in which they are incurred in governmental or business-type activities, but instead are reported as an adjustment to income throughout the period during which the related debt is outstanding.

4. Restricted Assets

Resources that will not be used in current operations, which are restricted for acquisition or construction of non-current assets, or that are restricted for liquidation of long-term debt beyond the next year are restricted assets.

5. Capital Assets

Capital assets, which include land, buildings and improvements, equipment, vehicles, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets, other than infrastructure assets, are defined as assets with an initial, individual cost of more than \$5 and an estimated useful life in excess of one year. Land and buildings are recorded at cost, regardless of the minimum. The County reports infrastructure assets on an individual asset basis. Accordingly, the amounts spent for the construction or acquisition of infrastructure assets are capitalized and reported in the government-wide financial statements regardless of their amount. Where historical cost information was unavailable, the County was able to estimate the historical cost for the initial reporting of these assets by estimating the current replacement cost of the infrastructure and using an Engineering News-Record (ENR) construction cost index to deflate the cost to the estimated acquisition year.

As the County constructs or acquires additional capital assets, including infrastructure assets, they are capitalized and reported at historical cost, except for pavement which is an estimated replacement cost using average cost per square foot. The reported value excludes normal maintenance and repairs which are amounts essentially spent in relation to capital assets that do not increase the capacity or efficiency of the item or extend its useful life beyond the original estimate.

All capital asset additions are reported in the fiscal year in which the asset is acquired, except for infrastructure assets which use a business cycle extending from May to April, with all additions of the business cycle being reported in the fiscal year in which April is included. In the case of donations, capital assets are valued at their estimated fair value at the date of donation.

Capital assets of the County, as well as the component units, are depreciated using the straight-line method and the following estimated useful lives:

| Assets | Years |
|----------------------------|-------|
| Buildings | 50 |
| Building improvements | 20-50 |
| Infrastructure roadway: | |
| Pavement | 10-40 |
| Bridges | 50 |
| Pipe crossings | 30 |
| Traffic control devices | 25 |
| Signs | 10 |
| Sewer/water systems | 7-20 |
| Landfill site improvements | 15 |
| Vehicles / Heavy Equipment | 3-20 |
| Office equipment | 3-16 |
| Office equipment | 3-16 |

Depreciation expense related to infrastructure assets is calculated by applying an annual depreciation rate to the cost of the grouping of subsystems. Depreciation expense in all other categories of capital assets is calculated on an item-by-item basis.

Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the government-wide financial statements to the extent the County's capitalization threshold is met. Interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital leases is included in depreciation and amortization.

6. Compensated Absences

Employees are granted vacations and sick leave and are permitted to accumulate earned but unused vacation and sick leave benefits. The portion relating to the proprietary funds is expensed as salaries in the year earned. The benefit amounts relating to governmental funds, which will be paid from future resources, are recorded in the government-wide financial statements. Benefit amounts due and payable at year-end are recorded in the governmental funds as part of salaries and benefits payable.

In the event of termination or death, an employee, or the employee's estate, is compensated for 100% of accumulated vacation.

Employees in Bargaining Units 1, 3, 6 & 7 who leave County service by retirement after ten years of service may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 250 converted hours. Employees in these same Units leaving County service in good standing, other than by retirement, after ten years of service may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 20 converted hours.

Unrepresented employees in Units 5, 9, 10, 11, 17, 18, 19, 20, 21, 22, 30, 34, 35, 36, 37, 38, 39, 40, 45, & 56 who leave County service by retirement after ten years of service, may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 250 converted hours. Employees in these same Units leaving County service in good standing, other than by retirement, after five years of service may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 40 converted hours.

Bargaining Units 4, 8, 13, 14, 15, 55, 60, 61, 62, 63, 64, 65, 82 & 83 employees who leave County service by retirement after ten years of service may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 176 converted hours. Bargaining Units 2, 12, & 16 employees who leave County service by retirement after ten years of service may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 250 converted hours. Employees in Bargaining Unit 23 who leave County service by retirement after ten years of service may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 350 converted hours. Employees in this same Unit leaving County service in good standing, other than by retirement, after five years of service may convert 20% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 350 converted hours.

Any compensatory time off (CTO) remaining, in the event of termination or death, is converted to cash at the employees' current payroll rate.

The County has a sick leave buy back program that allows employees to be compensated on the first pay date in December for a portion of their unused sick leave based on their years of service and usage in the prior year. Employees with three to five years' service may convert up to 40 hours of sick leave. Employees with over five years may convert up to 60 hours. The amount available for conversion is reduced by the sick leave used in the year ending the 1st of October just prior to the December pay out.

7. Short-term Borrowing (Tax and Revenue Anticipation Notes Payable)

Each fiscal year, the County issues Tax and Revenue Anticipation Notes to provide money to meet the General Fund's current year expenditures and to discharge its obligations and indebtedness. The principal of the notes and the interest thereon is paid from pledged property taxes and other revenues the County expects to receive during the fiscal year.

8. Long-term Obligations

In the government-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statements of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

9. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

10. Change in Accounting Principle

The County has previously depreciated the Roads network of the infrastructure assets without a salvage value. The County has now assigned a salvage value of one-third of the acquisition cost to the Roads network. Many sections of road had previously been depreciated below the salvage value. Restoring the net book value of those sections has resulted in an increase of \$61,638 to the previously reported value of Infrastructure, net of depreciation.

II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A reconciliation of the total fund balances for governmental funds to the total net assets of governmental activities has been prepared as part of the basic financial statements, including explanations of differences in Exhibit 3.1.

A reconciliation of the total net change in fund balances for governmental funds to the total changes in net assets of governmental activities has been prepared as part of the basic financial statements including explanations of differences in Exhibit 4.1.

III. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary Information

In accordance with the provision of Sections 29000 through 29132, inclusive, of the Government Code and other statutory provisions, commonly known as the County Budget Act, the County prepares and adopts a final budget on or before October 2 for each fiscal year. Until the adoption of this final balanced budget, operations are governed by a proposed budget approved by the Board of Supervisors.

A balanced operating budget is adopted each fiscal year for the County's General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Fund. A balanced operating budget is adopted each fiscal year for the Tulare County Redevelopment Agency, the Tulare County Flood Control District and the Tulare County In-Home Supportive Services Public Authority (blended component units), which are governed by the Board of Supervisors and of which the Auditor-Controller is the ex-officio Finance Officer. The Tulare County Public Financing Authority and the Tulare County Public Facilities Corporation do not adopt a budget.

A spending plan is adopted each fiscal year for the County's Enterprise Funds and Internal Service Funds, as well as the Terra Bella Sewer Maintenance District (blended component unit) which is governed by the Board of Supervisors and of which the Auditor-controller is the ex-officio Finance Officer.

Public hearings are conducted on the proposed adopted budget and spending plans to review all appropriations and the sources of financing. Because the adopted budget for governmental fund types must be balanced, any shortfall in revenue requires an equal reduction in appropriations. All appropriations lapse at year-end.

All governmental fund type budgets and the spending plans for proprietary fund types are adopted on the modified accrual basis of accounting. County department heads, with the approval of the County Administrative Officer, may make transfers of appropriations within a department without the approval of the Board of Supervisors. Amendments or transfers between departments within the General Fund are approved by the Board of Supervisors. Supplemental appropriations necessary and normally financed by unanticipated revenues during the year must be approved by the Board of Supervisors. The legal level of budgetary control is the fund level, with the exception of the General Fund in which the legal level of budgetary control is the department level. Budgeted amounts are reported both as originally adopted and as amended.

The Board of Supervisors made several supplemental budgetary appropriations throughout the fiscal year, including additional appropriations for new programs, additional positions, and unanticipated obligations. For the fiscal year ended June 30, 2008, appropriations in the General Fund were increased by \$.5,844.

B. Excess of Expenditures over Appropriations

For the fiscal year, ended June 30, 2008, expenditures did not exceed appropriations in any fund at the legal level of control.

C. Deficit Fund Equity

For the year, ended June 30, 2008, one fund had a deficit fund equity. The Aviation special revenue fund was expected to receive Federal grant money, but only received 15% of the expected revenues causing the a deficit fund balance of (\$7).

IV. DETAILED NOTES ON ALL FUNDS

A. Cash and Investments

As provided by Government Code §53600, the cash balances of substantially all county funds and participating county schools and agencies are pooled and invested by the County Treasurer for the purpose of increasing earnings through investment activities. Interest earned on the pooled funds is apportioned quarterly based on the average daily balance of each participating fund. Certain funds, which have deposits in the County's pooled investment program, do not receive the interest earnings on their deposits. The earnings on the investments related to those funds are assigned to the County's General Fund, as permitted by Government Code. "Investments" in the governmental funds balance sheet (Exhibit 3) represent the investment of assets associated with the Tulare County Public Facilities Corporation (TCPFC), the Tulare County Public Financing Authority (TCPFA), , which are not invested by the County Treasurer but are held by fiscal agents.

<u>Cash Deposits</u> As of June 30, 2008, the County's bank deposits had a carrying amount of \$92,271 and the balance per the financial institutions totaled \$97,314. All pooled cash deposits and non-negotiable Certificates of Deposit are entirely insured (\$50,666) or collateralized (\$46,648). The California Government Code requires California banks and savings and loan associations to secure the County's deposits by pledging government securities or first trust deed mortgage notes. The market value of the pledged government securities and first trust deed mortgage notes must be a least 110% and 150% of the County's deposits, respectively. The collateral is held by the pledging financial institutions trust department or its agent and is considered to be held in the County's name.

Investments The pool's cash and investments are invested pursuant to investment policy guidelines established by the County Treasurer. The objectives of the policy are, in order of priority: preservation of capital, liquidity, and yield. The Treasurer reports on a monthly basis to the Tulare County Board of Supervisors. Additionally, there is an Oversight Committee established under California Code §27130 to §27137 comprised of Tulare County Officials, representatives from various pool participants, and members of the public, whose function is to monitor compliance with the County's Investment Policy. Investments made outside the County Treasury are invested pursuant to governing bond covenants or California Government Code provisions.

The County's Investment Policy, in compliance with California Government Code §53601 and §53635, authorizes the Treasurer to invest in the following:

- (A) Obligations issued by the County of Tulare
- (B) Obligations of the U.S. Treasury
- (C) Obligations of the State of California and municipalities
- (D) Obligations of Federal Agencies or U.S. Government-sponsored enterprises
- (E) Bankers Acceptances eligible for purchase by the Federal Reserve System
- (F) Commercial Paper rated A-1 by Standard & Poor's Corporation or P-1 by Moody's Commercial Paper Record
- (G) Negotiable Certificates of Deposit
- (H) Medium-Term Corporate Notes rated "A" or better
- (I) Mutual Funds
- (J) Repurchase and Reverse Repurchase Agreements
- (K) Local Agency Investment Fund (LAIF)

<u>Custodial Credit Risk – Investments</u> For an investment, custodial credit risk is the risk that, in the event of failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Treasury has limited its custodial credit risk on investments by having all investments in the name of the County. In accordance with the Governmental Accounting Standards Board Statement 3, Deposits with Financial Institutions, Investments (including Repurchase Agreements), and Reverse Repurchase Agreements, the County's investments have been classified into the following three categories of custodial credit risk:

- (1) Insured or registered, or securities held by the County or its agent in the County's name.
- (2) Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the County's name.
- (3) Uninsured and unregistered, with securities held by the counterparty, or by the counterparty's trust department or agent, but not in the County's name.

As of June 30, 2008, the entire portfolio is under category (1) except for Money Market Funds, which do not fall under any of the above categories of credit risk as the investments in these funds are not evidenced by securities that exist in physical or book entry form.

Interest Rate Risk This is the risk that fluctuations in interest rates will adversely affect the fair value of an investment. The Treasury mitigates this risk by investing, per County investment policy, in longer-term securities only with funds that are not needed for current cash flow purposes and generally holding these securities to maturity.

<u>Credit Risk and Concentration of Credit Risk</u> Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Concentration of credit risk is the risk of loss attributed to the magnitude of an investment with a single issuer. The Treasury mitigates these risks by holding a diversified portfolio of high quality investments and limits the percentage of the total investments to the type of investment and to any one issuer by type of allowable investment instrument. State law also limits investments in commercial paper and corporate bonds to the top two ratings issued by nationally recognized statistical rating organizations (NRSROs). The NRSRO's used by the County are listed in the County's investment policy and are Standard and Poor's, and Moody's. Securities that are fully guaranteed as to payment by an agency, or government sponsored enterprise of the US Government were rated AAA by a nationally recognized statistical-rating organization. As of June 30, 2008, the County invested in primarily high quality investments as shown below:

| U.S. Treasury | 12% |
|--------------------------|------|
| AAA | 37% |
| A-1+ (short-term rating) | 16% |
| A-1 (Short-term rating) | 2% |
| AA | 9% |
| AA- | 1% |
| A+ | 1% |
| Α | 5% |
| FDIC Insured | 6% |
| Not Rated** | 11% |
| Total | 100% |

The County's investments as of June 30, 2008 are as follows:

| | Carrying Value | | Reported Amount/ Fair Value | Weighted Average Maturity (days) | Stated Interest Rate | Maturity Range |
|--------------------------------|-----------------------|-----|--------------------------------|-------------------------------------|-------------------------|-------------------------|
| U.S. Treasury Obligations | \$ 101,215 | \$ | 104,345 | 1281 | 2.750% - 5.750% | 08/15/2010 - 04/30/2013 |
| Federal Agency Obligations | 245,408 | | 253,009 | 888 | 2.232% - 7.125% | 07/17/2009 - 02/12/2013 |
| Corporate Notes/Bonds | 171,152 | | 171,540 | 738 | 3.875% - 8.750% | 01/15/2009 - 10/23/2012 |
| Municipal Obligations | 5,235 | | 4,923 | 875 | 3.390% - 4.510% | 08/15/2010 - 04/01/2011 |
| Repurchase Agreements | 93,000 | | 93,000 | 1 | 2.12% | 07/01/2008 |
| Commercial Paper (Discount) | 65,956 | | 65,687 | 62 | 0% | 07/01/2008 - 01/02/2009 |
| | 681,966 | • • | 692,504 | | | |
| Other investments: | | | | | | |
| Money Market Funds | 12,750 | | 12,750 | | | |
| Guaranteed Investment Contract | 5,325 | | 5,325 | | | |
| LAIF Managed Pool | 95,639 | | 95,634 | | | |
| Total other investments | 113,714 | | 113,709 | | | |
| Total Investments | \$ 795,680 | \$ | 806,213 | | | |

The County held investments in excess of 5% of the total year-end investments for the following issuers:

| lssuer | Amount | Percentage | | |
|--|---------------|------------|--|--|
| Bank of America | \$ 111,453 | 12.7% | | |
| Federal Home Loan Bank | 72,195 | 8.2% | | |
| Federal Home Loan Mortgage Corporation | 67,770 | 7.7% | | |
| Federal National Mortgage Association | 70,967 | 8.1% | | |
| RaboBank | 55,639 | 6.3% | | |
| United States Treasury | 413,763 | 11.9% | | |

Investments in the Money Market Funds and LAIF Managed Pool are not categorized, in accordance with GASB No. 3, because they are not evidenced by securities that exist in physical or book entry form.

<u>California Local Agency Investment Fund (LAIF)</u> The State Treasurer's Local Agency Investment Fund (LAIF) is a governmental investment pool managed and directed by the California State Treasurer and is not registered with the Securities and Exchange Commission. An oversight committee comprised of California State officials and various participants provide oversight to the management of the fund. Investments in LAIF are highly liquid, as deposits can be converted to cash within twenty-four hours without penalty or loss of interest. The value of the County's shares in LAIF that may be withdrawn is determined on an amortized cost basis, which may be different from the fair value of the County's position in the pool. As of June 30, 2008, the County's investment in LAIF is \$95,634. The total amount recorded by all public agencies in LAIF at that date is \$25,160,913. Of that amount, 85.28% is invested in non-derivative financial products and 14.72% of the portfolio is invested in Medium-term and Short-term Structured notes and Asset-backed securities.

<u>Repurchase Agreements</u> Repurchase Agreements are contracts in which a broker/dealer sells securities to the Investment Pool with an agreement to repurchase those securities for a fixed price at an agreed-upon date. Government Code requires that California public entities that utilize repurchase agreements collateralize the investments that underlay the repurchase agreements with amounts that exceed cost. The market value of the securities underlying the repurchase agreements must be valued at 102% or greater. The Pool's Investment Policy reflects this requirement.

<u>Treasury Pool Income and Participant Withdrawals</u> Treasury Pool investments are accounted for in accordance with the provisions of GASB 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, which requires governmental entities to report certain investments at fair market value in the balance sheet and the statement of net assets and recognize the corresponding change in value of investments in the year in which the change occurred. The value of the participant's shares in the pool that may be withdrawn is determined on an amortized cost basis, which is different from the fair market value of the participant's position in the Pool. The fair market value fluctuates with interest rates, and increasing rates could cause the value to decline below original cost; however, County management believes the liquidity in the portfolio is more than adequate to meet cash flow requirements and to preclude the County from having to sell investments below original cost for that purpose.

As of June 30, 2008, the investment income is comprised of the following:

| Investment In | come | |
|---|------|-----------------------------|
| Interest and Dividends Net Increase in the Fair Value Less: Investment Expenses | \$ | 31,242 11,765 (1,098) |
| Total Treasury Pool Income | \$ | 41,909 |

The net increase in the fair market value of investments during fiscal year 2007-2008 was \$11,765. This amount takes into account all changes in fair value (including sales resulting in a net gain of \$2,004) 1) that occurred during the year. The fair value gain on investments held as of June 30, 2008 was \$4,959...

Summary of Cash and Investments Balances Following is a reconciliation of the County's cash and investment balances to the balance sheets/statements of net assets for the Governmental, Enterprise, Internal Service, Fiduciary Funds, and the discretely presented component unit as of June 30, 2008:

| | | Governmental Funds (Exhibit 3) | | Enterprise Funds (Exhibit 6) | | Internal Service Funds (Exhibit 6) | | Fiduciary Funds (Exhibit 9) | Total | - | Component Unit - First 5 Tulare County |
|--------------------------------|----|--------------------------------------|----|------------------------------------|----|---|----|-----------------------------------|---------------|----|--|
| Cash in Banks | \$ | - | \$ | 187 | \$ | - | \$ | 5,984 | \$ 6,171 | \$ | 6 |
| Investment in Treasury Pool | | 98,986 | | 24,022 | | 35,799 | | 556,911 | 715,718 | | 16,77 |
| Restricted Investments in Pool | | 5,000 | | 48,836 | | - | | - | 53,836 | | |
| Investments | | 64,581 | | - | | - | | - | 64,581 | | |
| Restricted Investments | | 48,549 | | - | | - | | - | 48,549 | | |
| Imprest Cash | | 74 | | 2 | | 250 | | - | 326 | | |
| Deposits with Others | | - | | - | | - | | - | - | | |
| Cash on hand | _ | 329 | - | 34 | _ | 61 | - | - | 424 | - | |
| | \$ | 217,519 | \$ | 73,081 | \$ | 36,110 | \$ | 562,895 | \$ 889,605 | \$ | 16,83 |

Summary of total cash investments is as follows:

| | | Investment in | | | |
|------------------------|----|---------------|------|---------|---------------|
| | - | Treasury Pool | Othe | er | Total |
| Cash and Bank Deposits | \$ | 87,560 \$ | 6 | 7,056 | \$ 94,616 |
| Interest Receivable | | 5,600 | | - | 5,600 |
| Investments | | 693,169 | | 113,044 | 806,213 |
| Total | \$ | 786,329 \$ | 6 | 120,100 | \$ 906,429 |

The following represents a condensed statement of net assets and changes in net assets for the Treasury Pool as of June 30, 2008:

| Statement of Net Assets | | | Statement of Changes in Net Assets | |
|--|-------------|--|---|---|
| Net assets held in trust for all pool participants Equity of internal pool participants Equity of external pool participants Total Equity | \$ \$ | 786,329 229,417 556,912 786,329 | Net assets Net Additions/Withdrawls by pool participants Net Decrease in the investment Fair Value Realized Gains/losses from Sales Market Value Loss on Investments held at year-end Interest and Dividends Earned Net Assets as of June 30, | \$ 748,717 (5,395) - 2,004 9,761 <u>31,242</u> 786,329 |

B. Receivables

Receivables as of the fiscal year-end for the County's individual major funds and for non-major and internal service funds are as follows:

| | General | Solid Waste | lonmajor and other funds | Total | N | oncurrent portion |
|----------------------------|--------------|----------------|--------------------------------|--------------|----|----------------------|
| Receivables: | | | | | | |
| Accounts, net | \$ 3,212 | \$ 943 | \$ 2,464 | \$ 6,619 | \$ | 2,793 |
| Property taxes, net | 27,958 | - | - | 27,958 | | 27,958 |
| Lease payments | - | - | 1,248 | 1,248 | | 1,112 |
| Notes | 14,097 | - | 1,358 | 15,455 | | 15,455 |
| Due from other governments | 39,828 | - | 8,803 | 48,631 | | - |
| Total Receivables | \$ 85,095 | \$ 943 | \$ 13,873 | \$ 99,911 | \$ | 47,318 |

C. Restricted Assets

Restricted assets in the governmental funds include \$48,535 in the Tulare County Public Financing Authority for future debt service and \$5,000 in a capital projects fund for the future clean up of toxic ground at the Harmon Field airstrip. Restricted assets in the business-type funds include \$48,836 in the Solid Waste fund for future closure/postclosure expenses for disposal sites and landfill groundwater contingencies.

D. Deferred Revenue

Deferred revenue consists of two categories of revenue including 1) resources received before their use is permitted (*uneamed*) or, 2) amounts for which asset recognition criteria have been met, but for which revenue recognition criteria have not been met, in that the amounts are measurable, but not available within the current period or soon enough thereafter to pay liabilities of the current period (*unavailable*).

| | - | Unearned | Unavailable |
|------------------------------------|----|-----------|-------------|
| General Fund | \$ | 37,757 \$ | 6,370 |
| Nonmajor Governmental Funds | | 3,370 | 3,496 |
| Total Unavailable/Unearned Revenue | \$ | 41,127 \$ | 9,866 |

E. Capital Assets

Capital asset activity for the year ended June 30, 2008 was as follows:

| Capital Assets - Primary Government | | Beginning Balance | | Additions | Retirements | | Transfers and Adjustments | Ending Balance |
|--|----|----------------------|----|-----------|---------------|----|------------------------------|-------------------|
| Governmental activities: | | | | | | | | |
| Capital assets, not being depreciated: | | | | | | | | |
| Land | \$ | 911,940 | \$ | - | \$ - | \$ | (299) \$ | 911,641 |
| Construction in Progress | | 5,853 | | 6,466 | (2,737) | | - | 9,582 |
| Infrastructure in Progress | | 9,749 | | 4,296 | - | | - | 14,045 |
| Total capital assets, not being depreciated | _ | 927,542 | - | 10,762 | (2,737) | - | (299) | 935,268 |
| | | - | - | - | - | - | | |
| Capital assets, being depreciated: | | - | | - | - | | - | |
| Infrastructure | | 658,755 | | 11,711 | (192) | | (9,775) | 660,499 |
| Buildings and Improvements | | 174,988 | | 3,342 | - | | - | 178,330 |
| Equipment / Vehicles | | 55,188 | | 7,210 | (3,865) | | 735 | 59,268 |
| Total capital assets being depreciated | | 888,931 | - | 22,263 | (4,057) | _ | (9,040) | 898,097 |
| Less accumulated depreciation for: | | - | - | - | - | - | | |
| Infrastructure | | (246,212) | | (15,153) | 137 | | 71,413 | (189,815 |
| Buildings and Improvements | | (51,304) | | (3,476) | - | | - | (54,780 |
| Equipment / Vehicles | | (36,072) | | (4,854) | 3,758 | | (1,021) | (38,189 |
| Total accumulated depreciation | | (333,588) | - | (23,483) | 3,895 | _ | 70,392 | (282,784 |
| Total capital assets, being depreciated, net | | 555,343 | - | (1,220) | (162) | - | 61,352 | 615,313 |
| Governmental activities capital assets, net: | \$ | 1,482,885 | \$ | 9,542 | \$ (2,899) | \$ | 61,053 \$ | 1,550,581 |

| Capital Assets - Primary Government | Beginning Balance | | Additions | Retirements | Transfers and Adjustments | | Ending Balance |
|---|----------------------|------|-----------|-------------|------------------------------|------|-------------------|
| Business-type activities: | | | | | | | |
| Capital assets, not being depreciated: | | | | | | | |
| Land | \$ 6,728 | \$ | - | \$ - \$ | - | \$ | 6,728 |
| Construction in Progress | 133 | | 598 | - | - | | 731 |
| Total capital assets, not being depreciated | 6,861 | - | 598 | _ | - | | 7,459 |
| | _ | - | | - | - | | |
| Capital assets, being depreciated: | - | | - | - | - | | |
| Buildings and Improvements | 18,274 | | - | - | 3 | | 18,27 |
| Equipment / Vehicles | 11,868 | | 6 | (274) | - | | 11,600 |
| Total capital assets being depreciated | 30,142 | - | 6 | (274) | 3 | • • | 29,877 |
| Less accumulated depreciation for: | _ | _ | | | - | | |
| Buildings and Improvements | (7,435) | | (788) | - | (3) | | (8,226 |
| Equipment / Vehicles | (8,169) | | (613) | 274 | (1) | | (8,509 |
| Total accumulated depreciation | (15,604) | - | (1,401) | 274 | (4) | | (16,73 |
| Total capital assets, being depreciated, net | 14,538 | - | (1,395) | - | (1) | | 13,142 |
| Business-type activities capital assets, net: | \$ 21,399 | \$ - | (797) | \$ - \$ | (1) | `\$_ | 20,601 |

Depreciation expense was charged to functions/programs of the primary government as follows:

| Depreciation - Governmental activities: | | | Depreciation - Business-type activities: | | | | |
|---|------|--------|--|----|-------|--|--|
| General government | \$ | 950 | Solid Waste | \$ | 1,073 | | |
| Public protection | | 4,715 | Water/Sewer services | | 328 | | |
| Public ways and facilities | | 15,949 | | | | | |
| Health and sanitation | | 612 | | | | | |
| Public assistance | | 473 | | | | | |
| Education | | 110 | | | | | |
| Culture and recreation | | 161 | | | | | |
| Unallocated depreciation expense | | 510 | | | | | |
| Total depreciation expense - | | | Total depreciation expense - | | | | |
| governmental activities | \$ _ | 23,480 | business-type activities | \$ | 1,401 | | |

The County has active construction and other projects as of June 30, 2008 including the new Orosi Sheriff's Substation, remodeling of the Visalia Library, the Oat Mountain radio tower project, upgrading security and facilities, rehabilitation of the airport, energy conservation projects, and various infrastructure projects.

At fiscal year-end, the County's commitments with contractors are as follows:

| Capital Project - Active Construction | | Spent-to- Date | Remaining Commitment |
|--|----|-------------------|-------------------------|
| Lindsay Library (030) | \$ | 7 | \$ 743 |
| Motorpool Relocation (030) | | 1 | 999 |
| Visalia Library (030) | | 2,660 | 4,034 |
| Woodland Avenue Project (030) | | 9 | 250 |
| Three Rivers Rest Stop (001) (Abandoned Project) | | | |
| Airport - Rehabilitation of Facilities (012) | | 24 | 6 |
| Airport - Runway Reconstruction (012) | | 96 | 1,325 |
| Landfill Site Improvements (045) | | 731 | |
| SAN Expansion Unit Project (071) | | 230 | |
| 911 Reliability Project (071) | | 47 | |
| Energy Conservation Measures (081) | | 6,508 | |
| Roads (014): | | | |
| Environmental review of existing roads | | 10,624 | 315 |
| Turnouts | | 205 | - |
| Shoulder Stabilization | | 659 | - |
| Other Improvements | | 2,482 | - |
| Bridges (014): | | | |
| Repair or Replace bridge | | 69 | - |
| Review of existing bridge for possible replacement | _ | 6 | |
| Total Construction in Progress | \$ | 24,358 | \$ 7,672 |

The State Transportation Improvement Program is financing the commitment for road and bridge reconstruction and environmental review.

F. Interfund Receivables and Payables

1. Advances to / from other County funds

Advances to / from other County funds are representative of non-current lending / borrowing arrangements outstanding at the end of the fiscal year.

The composition of advances to / from other County funds balances as of June 30, 2008, is as follows:

| Advances - Receivable Fund | Advances - Payable Fund | Amount | | |
|----------------------------|-------------------------|--------|------|-------|
| General | Nonmajor governmental | | \$ | 459 |
| Internal Service | General | | | 4,004 |
| | Тс | otal | \$ _ | 4,463 |

2. Advances to / from Agency funds

Advances to / from Agency funds represent non-current lending / borrowing arrangements for cash flow purposes. Amounts due from Agency funds to governmental funds will not be returned to the County until such time as the program is discontinued or concluded. Amounts due to Agency funds by nonmajor CSA enterprise funds will be paid off by small assessments to utility users over the life of the water / sewer systems.

The composition of advances to / from Agency funds balances as of June 30, 2008 is as follows:

| Advances - Receivable Fund | Advances - Payable Fund | _ | Amount |
|---------------------------------------|------------------------------|------|--------|
| General | Employee Health Benefits | \$ | 2,133 |
| | CSA#1 Revolving | | 690 |
| | Treasurer's Agency | | 237 |
| | Sub-total | _ | 3,060 |
| Nonmajor governmental | Child Support Federal Agency | | 40 |
| | Sub-total | _ | 3,100 |
| Probation Officers Restitution Agency | General | | 2 |
| Healthy Kids Agency | Nonmajor governmental | | 2 |
| CSA#1 Revolving | Nonmajor enterprise | | 690 |
| | Sub-total | _ | 694 |
| | Total | \$ - | 3,794 |

3. Due to / from other County funds

Due to / from other County funds represents current outstanding balances between funds at the end of the fiscal reporting period. The County's computerized general ledger only allows for the transfer of cash between funds until mid July following the end of the fiscal year. Therefore, the recording of interfund activity which occurred during the fiscal year, but which is entered to the system after mid-July, results in an interfund payable / receivable.

The composition of due to / from other County fund balances as of June 30, 2008, is as follows:

| Due To / From County Funds | | | | | | |
|----------------------------|---|-------------------|--|--|--|--|
| Receivable Fund | Payable Fund | Amount | | | | |
| General | Nonmajor governmental \$ Internal service Sub-total | 670 163 833 | | | | |
| Nonmajor governmental | General Nonmajor governmental Sub-total | 52 580 632 | | | | |
| Internal service | Internal service Sub-total Total \$ | 3 3 1,468 | | | | |

G. Transfers

Transfers to / from other County funds for the fiscal year ended June 30, 2008 consist of transfers for normal operations, including the accumulation of debt service payments and support of other funds resources.

The schedule of transfers to / from other County funds for the fiscal year ended June 30, 2008 is as follows:

| | | | | | Transfers In: | | | |
|-----------------------|------|-----------|----------|----------|--------------------------|------------------------|---------------------|--------------------|
| Transfers out: | | General | PFC | PFA | Nonmajor Governmental | Nonmajor Enterprise | Internal Service | Total Transfers |
| General | \$ | - \$ | - \$ | - \$ | 38,709 \$ | 3\$ | 1,997 \$ | 40,709 |
| PFA | | - | - | - | 3,500 | - | - | 3,500 |
| Nonmajor governmental | | 46,342 | 6,376 | 4,068 | 1,239 | - | 52 | 58,077 |
| Solid Waste | | 485 | - | - | 70 | - | 4 | 559 |
| Internal service | | - | - | - | 136 | - | 102 | 238 |
| Total transfers out | \$ - | 46,827 \$ | 6,376 \$ | 4,068 \$ | 43,654 \$ | 3 \$ | 2,155 \$ | 103,083 |

H. Arbitrage

The Tax Reform Act of 1986 instituted certain arbitrage regulations and restrictions with respect to the issuance of tax-exempt bonds after August 31, 1986. Arbitrage rebate requirements stipulate, in general, that the excess of earnings from the investment of tax-exempt bond proceeds over related interest expenditures on the bonds must be remitted to the Federal government on every fifth anniversary of each bond issue. The County has evaluated each outstanding debt obligation that is subject to the arbitrage rebate requirements and deferred interest income for future payment on two of the County's Bond issues.

I. Leases

<u>Operating Leases (County as Lessor)</u> The County, as the lessor, has entered into long-term operating lease agreements leasing land and buildings to others. Leased assets represent \$608 net of \$1,399 accumulated depreciation of the capital assets of governmental activities. The revenues realized for the fiscal year ended June 30, 2008 were \$816. The minimum future rentals for noncancellable operating leases are as follows:

| Future Rentals | | | | | | | |
|-----------------------------|----|--------|--|--|--|--|--|
| Fiscal Year Ending June 30, | | Amount | | | | | |
| 2009 | \$ | 311 | | | | | |
| 2010 | | 275 | | | | | |
| 2011 | | 184 | | | | | |
| 2012 | | 44 | | | | | |
| 2013 | | 4 | | | | | |
| 2014-2018 | | 14 | | | | | |
| Total | \$ | 832 | | | | | |
| | | | | | | | |

Operating Leases (County as Lessee) The County has commitments under long-term operating lease agreements for facilities used in operations. These lease agreements

provide for cancellation in the event the Board of the respective entity does not appropriate funding in subsequent fiscal years. The expenses for the fiscal year ended June 30, 2008 were \$6,617. The future minimum lease payments for these leases are as follows:

| | Operating L | eases | |
|---------------|----------------|-------|--------|
| Fiscal Year E | nding June 30, | | Amount |
| 2009 | | _ | 6,382 |
| 2010 | | | 3,782 |
| 2011 | | | 2,604 |
| 2012 | | | 1,997 |
| 2013 | | | 1,546 |
| 2014-2018 | | | 4,796 |
| 2019-2023 | | | 1,857 |
| 2024-2028 | | | 578 |
| | Total | \$ | 23,542 |

In addition to real property leases, the County has also entered into long-term leases for personal property, the majority of which is leased by Roads, Solid Waste, the District Attorney's Office, and the General Services division of the Resource Management Agency. Most of these leases also provide for cancellation in the event that the Board of Supervisors does not appropriate funding, and are subject to annual adjustments based upon negotiations. Total rent and lease expense for these operating leases for the fiscal year ended June 30, 2008, was approximately \$185.

<u>Capital Leases</u> The County has entered into lease agreements as lessee for financing the acquisition of police communications equipment and other non-capitalized items; and printing equipment. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. The assets acquired through capital leases are as follows:

| Assets Aquired Through Capital Leases | | | | | | | |
|---------------------------------------|----|----------------------------|--|--|--|--|--|
| Fiscal Year Ending June 30, 2007 | | Governmental Activities | | | | | |
| Equipment | \$ | 378 | | | | | |
| Less: Accumulated depreciation | | (312) | | | | | |
| Total | \$ | 66 | | | | | |

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2008, are as follows:

| Capital Leases | | |
|---|----|----------------------------|
| Fiscal Year Ending June 30, | _ | Governmental Activities |
| 2009 | \$ | 6 |
| Total minimum lease payments | • | 6 |
| Less: amount representing interest | | - |
| Present value of minimum lease payments | \$ | 6 |

<u>Direct Financing Lease</u> The County has entered into a lease agreement as lessor for the lease purchase of the Dinuba Courthouse / Police Station by the City of Dinuba in March 1997. This lease agreement qualifies as a direct financing lease for accounting purposes and, therefore, has been recorded as lease payments receivable with no allowance for uncollectible payments and net of interest. The net investment in this direct financing lease as of June 30, 2008 is \$1,248. Minimum lease payments receivable for each of the five succeeding fiscal years and thereafter are as follows:

| Direct Financing Lease Receivable | | | | | | | | |
|-----------------------------------|-----------|--|---|--|--|--|--|--|
| _ | Principal | | Interest | | | | | |
| \$ | 136 | \$ | 74 | | | | | |
| | 144 | | 65 | | | | | |
| | 153 | | 56 | | | | | |
| | 163 | | 47 | | | | | |
| | 173 | | 37 | | | | | |
| | 479 | | 44 | | | | | |
| \$ | 1,248 | [\$] | 323 | | | | | |
| | \$ | Principal \$ 136 144 153 163 173 479 | Principal \$ 136 \$ 144 153 163 173 479 | | | | | |

J. Short-term Debt

Tax and Revenue Anticipation Notes Payable In accordance with the Resolution of Issuance, the 2007-2008 Tax and Revenue Anticipation Note (TRAN) of \$55,000 was issued on July 2, 2007 at 4.5% with a re-offering yield of 3.64%. This \$55,000 Tran will mature on July 31, 2008.

| | | Short-term De | ebt / | Activity | | · · · · · · · · · · · · · · · · · · · | |
|------------------------------------|------|----------------------|-------|----------|------|---------------------------------------|-------------------|
| | | Beginning Balance | | Issued | | Redeemed | Ending Balance |
| Tax and Revenue Anticipation Notes | \$ = | 55,000 | \$ _ | 55,000 | \$ = | (55,000) \$ _ | 55,000 |

K. Long-term Debt

<u>Certificates of Participation</u> The Tulare County Public Facilities Corporation issues Certificates of Participation (COP's) to provide funds for the acquisition, construction and repair and maintenance of major capital facilities. COP's have been issued for both governmental and proprietary activities. These COP's are reported in the proprietary funds if they are expected to be repaid from proprietary fund revenues. In addition, COP's have been issued to refund earlier certificates with higher interest rates.

COP's are obligations of the County's component units. However, the County is indirectly obligated under lease agreements it has signed with its component units. The County's obligation is limited to including in its annual budget, lease payments called for in the lease agreements. These COP's generally are issued as 20 to 40-year certificates with increasing amounts of principal maturing each year.

Certificates of Participation currently outstanding are as follows:

| Outstanding Certificates of Participation | | | | | | | | |
|---|-------------------------------------|----------------|--------|--------|--|--|--|--|
| Date Issued | Purpose of Debt | Interest Rates | Amount | | | | | |
| July 23, 1996 | Governmental activities | 4.30% - 6.00% | \$ | 3,360 | | | | |
| October 8, 1998 | Governmental activities - Refunding | 3.35% - 5.00% | | 38,430 | | | | |
| | Subtotal | | | 41,790 | | | | |
| September 2, 1993 | Business-type activities | 5.00% | | 488 | | | | |
| February 23, 1994 | Business-type activities | 5.00% | | 72 | | | | |
| August 16, 1994 | Business-type activities | 4.50% | | 51 | | | | |
| September 14, 1994 | Business-type activities | 4.50% | | 42 | | | | |
| May 28, 1996 | Business-type activities | 4.50% | | 850 | | | | |
| · | Subtotal | | | 1,503 | | | | |
| | Total | | \$ | 43,293 | | | | |

Annual debt service requirements to maturity for COP's are as follows:

| Certificates of Participation | | | | | | | | | |
|-------------------------------|----|-----------|-------|------------|------|------------|--------------------------|----------|--|
| | | Governme | ental | Activities | | Business-t | Business-type Activities | | |
| Fiscal Year Endin June 30, | 9 | Principal | | Interest | | Principal | | Interest | |
| 2009 | \$ | 4,580 | \$ | 2,072 | \$ | 28 | \$ | 70 | |
| 2010 | | 4,920 | | 1,734 | | 29 | | 69 | |
| 2011 | | 5,235 | | 1,480 | | 30 | | 68 | |
| 2012 | | 5,495 | | 1,212 | | 35 | | 66 | |
| 2013 | | 4,470 | | 963 | | 36 | | 65 | |
| 2014-2018 | | 16,830 | | 1,453 | | 198 | | 298 | |
| 2019-2023 | | 260 | | 6 | | 250 | | 246 | |
| 2024-2028 | | - | | - | | 307 | | 182 | |
| 2029-2033 | | - | | - | | 397 | | 102 | |
| 2034-2035 | | - | | - | | 193 | | 17 | |
| Total | \$ | 41,790 | \$ | 8,920 | \$ _ | 1,503 | \$ _ | 1,183 | |

<u>Variable Rate Demand Bonds</u> On December 17, 1999, the Tulare County Public Financing Authority (TCPFA) issued Variable Rate Demand Bonds of \$45,000 with a variable rate not to exceed 12%. Each fiscal year up to \$3,000 will be transferred to the County to provide financing for the acquisition and construction of public capital assets and repair and maintenance costs related thereto. A lease agreement in which the County is leasing four existing buildings to TCPFA is used as security for the bonds. On December 1 2006, these bonds were refunded with private placement Tobacco Settlement Asset Backed Bonds of \$42,360, which will mature on August 1, 2034.

The Variable Rate shall be the rate of interest per annum, determined by the Remarketing Agent, to be the lowest rate which in its judgment, on the basis of prevailing financial market conditions, is necessary as of the date such rate becomes effective to remarket the Bonds in secondary market transaction at the price equal to par, but no greater than the Maximum Rate.

These bonds are treated as a long-term liability in accordance with GAAP as the County entered into a take-out agreement before the financial statements were issued. The takeout agreement does not expire within one year of the fiscal period end. Neither the take-out agreement itself nor the obligations issued pursuant to the agreement are cancelable by the lender within one year of the fiscal period end, and the lender is expected to be financially capable of honoring the take-out agreement.

These bonds are the obligation of the County's component unit. However, the County is obligated under the leaseback agreement it has signed with its component unit. The County's obligation is limited to including in its annual budget the lease payments called for in this leaseback agreement payable from a pledge of the County's share of the Tobacco Master Settlement Agreement. These bonds were issued with a final maturity date of August 1, 2034.

Annual debt service requirements to maturity for the bonds are as follows:

| Fiscal Year | | Governmental Activities | | | | | | |
|-----------------|------|-------------------------|------|----------|--|--|--|--|
| Ending June 30, | _ | Principal | | Interest | | | | |
| 2009 | \$ | 615 | \$ | 2,469 | | | | |
| 2010 | | 615 | | 2,432 | | | | |
| 2011 | | 715 | | 2,390 | | | | |
| 2012 | | 715 | | 2,347 | | | | |
| 2013 | | 815 | | 2,300 | | | | |
| 2014-2018 | | 4,765 | | 10,688 | | | | |
| 2019-2023 | | 6,535 | | 8,976 | | | | |
| 2024-2028 | | 8,880 | | 6,628 | | | | |
| 2029-2033 | | 12,095 | | 3,446 | | | | |
| 2034-2035 | | 5,915 | | 242 | | | | |
| Total | \$ - | 41,665 | \$ - | 41,919 | | | | |

<u>Pension Obligation Bonds</u> The County issued Pension Obligation Bonds (POB's) of \$41,460 on May 22, 1997, to pay the unfunded actuarial accrued liability at June 30, 1996. The interest rates on these bonds range from 6.2% to 7.35%.

Annual debt service requirements to maturity for the POB's are as follows:

| Pension Obligation Bonds Governmental Activities | | | | | | | | |
|---|------|-----------|----|----------|--|--|--|--|
| Fiscal Year Ending June 30, | - | Principal | | Interest | | | | |
| 2009 | \$ | 4,390 | \$ | 1,399 | | | | |
| 2010 | | 5,000 | | 1,058 | | | | |
| 2011 | | 5,685 | | 669 | | | | |
| 2012 | | 6,270 | | 230 | | | | |
| Total | \$ _ | 21,345 | \$ | 3,356 | | | | |

<u>Tax Allocation Bonds</u> The Tulare County Redevelopment Agency issued Tax Allocation Bonds, 2007 Series A of \$1,627 on January 24, 2007 at 4.125% and mature on January 1, 2032. These bonds were issued to finance the Richgrove Redevelopment project

Annual debt service requirements to maturity for these Tax Allocation Bonds are as follows:

| Tax A | Tax Allocation Bonds | | | | | | | |
|--------------------------------|----------------------|-------|----|-----|---|--|--|--|
| Fiscal Year Ending June 30, | Device all the state | | | | | | | |
| 2009 | \$ | 39 | \$ | 66 | | | | |
| 2010 | | 41 | | 64 | | | | |
| 2011 | | 43 | | 62 | | | | |
| 2012 | | 45 | | 60 | | | | |
| 2013 | | 46 | | 59 | | | | |
| 2014-2018 | | 263 | | 262 | | | | |
| 2019-2023 | | 325 | | 203 | | | | |
| 2024-2028 | | 400 | | 130 | | | | |
| 2029-2032 | | 384 | | 40 | _ | | | |
| Total | \$ | 1,586 | \$ | 946 | - | | | |
| | | | | | - | | | |

Loans Payable The County has borrowed funds for the acquisition of fire trucks, vehicles, computers and other equipment each year since 1996. The magnitude of these loans varies from \$993 to \$1,778 and the interest rates range from 3.1% to 5.06%. In September 2002, the County borrowed \$10,920 at 4.49% for energy improvement projects. This loan extends to November 2017. In 2006, an additional loan of \$7,084 was taken at 3.9% to fund energy improvement projects. This loan extends to September 2022. A tax allocation loan agreement dated November 1, 2002 was entered into between the California Infrastructure and Economic Development Bank and Goshen Redevelopment. In January 2004, Goshen Redevelopment received this loan of \$1,914 at 3.07%. This loan extends to August 2032.

The debt payment schedule for the following fiscal years ending June 30 is as follows:

| Fiscal Year | | s Payable Intal Activities |
|--------------------|-----------|-------------------------------|
| Ending June 30, | Principal | Interest |
| 2009 \$ | 1,488 | \$ 692 |
| 2010 | 1,379 | 633 |
| 2011 | 1,163 | 579 |
| 2012 | 1,213 | 529 |
| 2013 | 1,264 | 477 |
| 2014-2018 | 7,176 | 1,533 |
| 2019-2023 | 2,722 | 354 |
| 2024-2028 | 376 | 97 |
| 2029-2033 | 438 | 34 |
| Total \$ | 17,219 | \$ 4,928 |

<u>Prior-Year Defeasance of Debt.</u> In prior years, the County defeased certain Certificates of Participation (COP) by placing the proceeds of new COP's in an irrevocable trust to provide for all future debt service payments on the old COP's. Accordingly, the trust account assets and the liability for the defeased COP's are not included in the County's financial statements. At June 30, 2008, there are no longer any bonds outstanding considered to be defeased.

Changes in Long-term Liabilities

Long-term liability activity for the fiscal year ended June 30, 2008 was as follows:

| Long-term Liabilities | • | Beginning Balance | Additions | Reductions | Ending Balance | Due Within One Year |
|----------------------------|----|----------------------|--------------|-------------|-------------------|------------------------|
| Governmental activities: | | | | | | |
| COP's payable | \$ | 46,155 | \$-\$ | (4,365) \$ | 41,790 \$ | 4,580 |
| Variable rate demand bonds | | 42,360 | - | (695) | 41,665 | 615 |
| Pension obligation bonds | | 25,175 | - | (3,830) | 21,345 | 4,390 |
| Tax allocation bonds | | 1,627 | - | (41) | 1,586 | 39 |
| Loans payable | | 18,927 | - | (1,708) | 17,219 | 1,488 |
| Leases payable | | 38 | - | (32) | 6 | 6 |
| Net OPEB obligation | | - | 2,385 | (735) | 1,650 | - |
| Compensated absences | | 18,361 | 4,252 | (3,301) | 19,312 | 3,301 |
| Liability claims payable | | 21,430 | 5,611 | (1,835) | 25,206 | 5,299 |
| Governmental activities | | | | | | |
| Long-term liabilities | \$ | 174,073 | \$ 12,248 \$ | (16,542) \$ | 169,779 \$ | 19,718 |

| Long-term Liabilities | | Beginning Balance Additions Reduction | | Reductions | Ending Balance | Due Within One Year | |
|--|----|--|----------|------------|-------------------|------------------------|--|
| Business-type activities: | | | | | | | |
| COP's payable | \$ | 1,531 \$ | - \$ | (28) \$ | 1,503 \$ | 28 | |
| Bonds payable | | 8 | - | | 8 | | |
| Closure/postclosure costs payable | | 41,121 | 2,715 | - | 43,836 | | |
| Compensated absences Business-type activities | | 405 | | (33) | 372 | 28 | |
| Long-term liabilities | \$ | 43,065 \$ | 2,715 \$ | (61) \$ | 45,719 \$ | | |

The liability for compensated absences has typically been liquidated using the primary government's governmental funds and the Solid Waste fund. The value of accumulated vacation at June 30, 2008 was \$15,613. Of this amount, \$245 is recorded in business-type funds. The value of accumulated sick leave at June 30, 2008 was calculated using a termination payment method and is accrued at \$2,482. Of this amount, \$62 is recorded in business-type funds. The value of accumulated CTO at June 30, 2008 was \$1,589. Of this amount, \$64 is recorded in the business-type funds. The value of sick leave buy backs for future years cannot be accurately estimated, but for the fiscal year ended June 30, 2008, the County paid \$1,024 to employees through this program.

The liabilities for claims and judgments payable include both General Liability and Workers' Compensation Liability and have been liquidated using the General Liability Insurance Internal Service fund and the Workers' Compensation Insurance Internal Service fund.

<u>Other Payables</u> El Rancho Sewer District, which is part of County Service Area #1, issued revenue bonds during the fiscal year ended June 30, 1988. Farmers Home Administration purchased the bonds. The proceeds of the loan were used for a sewer construction project. The original bonds payable of \$11 have a current principal balance of \$8 and bears interest at 5% per annum. This matures in 2027, a 40-year period. The bonds were issued under Health & Safety Code §49000. The bonds will be redeemed with monies raised from service charges associated with the sewer system operation.

The annual debt service requirements to maturity for the revenue bonds are as follows:

| Fiscal Year | _ | ver Bond Activities | |
|-----------------|------|------------------------|----------|
| Ending June 30, | | Principal | Interest |
| 2009 | \$ | - \$ | - |
| 2010 | | - | - |
| 2011 | | 1 | 1 |
| 2012 | | - | - |
| 2013 | | 1 | 1 |
| 2014-2018 | | 2 | 1 |
| 2019-2023 | | 2 | 1 |
| 2024-2027 | | 2 | - |
| Total | \$ _ | 8 \$ | 4 |

L. Special Assessment Debt

The County of Tulare is not obligated in any manner for special assessment debt for the outstanding bond issues totaling \$322,833 for School Bonds, 1915 Improvement Act Bonds, and Special District General Obligation Bonds at June 30, 2008. The Tulare County Auditor-Controller acts as an agent for the Property Owners / Bond Holders in collecting and forwarding the special assessments, with the exception of the Kaweah Delta Hospital Bond. The School Bonds totaling \$181,940 include bonds for Buena Vista, Burton, Earlimart, Liberty, Kings River, Richgrove, Stone Corral, Sundale, Traver, and Woodlake Elementary Schools, Exeter, Strathmore, Tulare Joint Union, and Woodlake High Schools, Cutler-Orosi, Dinuba, Farmersville, Lindsay, Porterville, and Visalia Unified Schools. The 1915 Improvement Act Bonds totaling \$89 include bonds for Ducor Community Service District, and Ducor CSD Supplemental. The Special Districts GO Bonds totaling \$135,676 are for Kaweah Delta Hospital Bond and Woodville Public Utility District Sewer.

M. Landfills

State and Federal laws and regulations require that Tulare County Solid Waste Fund place a final cover on its landfill sites and perform certain maintenance and monitoring functions at the landfill sites for a minimum of thirty years after closure. In addition to operating expenses related to current activities of the landfills no longer accept waste. The recognition of these landfill closure and post closure care costs that will be incurred near or after the date the landfills no longer accept waste. The recognition of these landfill closure and post closure care costs is based on the amount of the landfills used during the year. The estimated liability for landfill closure and post closure care costs has a balance of \$43,836 as of June 30, 2008, which is based on an average of 33% usage (filled) of all landfill sites (remaining capacity since August 18, 1989). It is estimated that an additional \$47,710 will be recognized as closure and post closure care expenses between the date of the statement of net assets and the date the landfills are currently expected to be filled to capacity. The estimated remaining life of landfill sites ranges from 1.6 years for Teapot Dome to 181.8 years for the Visalia site. The estimated total current cost of the landfill closure and post closure care (\$91,546) is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfills were acquired as of June 30, 2008. However, the actual cost of closure and post closure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

In addition, the County is required by State and Federal laws and regulations to make annual contributions to finance closure and post closure care. The County is in compliance with these requirements, and at June 30, 2008, investments of \$39,007 are part of the pooled funds held by the Tulare County Treasurer. It is anticipated that future inflation costs will be financed in part from earnings on investments held by the Treasurer. The remaining portion of anticipated future inflation costs (including inadequate earnings on investments, if any) and additional costs that might arise from changes in post closure requirements (due to changes in technology or more rigorous environmental regulations, for example) may need to be covered by charges to future landfill site users, taxpayers, or both.

The State Water Resources Control Board through the Regional Water Quality Control Board under California Code Regulations, title 27, subchapter 2, Article 4, and Sections 22220 through 22222. The funds are the financial assurance mechanism for corrective actions and are there to be used to clean up or otherwise remediate a release (a.k.a. plume of groundwater contamination) from the County's landfills. The California Integrated Waste Management Board (CIWMB) specifies what annual inflation rate should be applied to the amount required for corrective action along with closure and postclosure maintenance at the landfills. The County is in compliance with these requirements and, at June 30, 2008, investments of \$4,828 are part of the pooled funds held by the Tulare County Treasurer.

N. Restricted Net Assets

Net assets invested in capital assets, net of related debt is computed as follows:

| | _ | Governmental | Business-type | Total |
|---|----|--------------|-----------------|-------------|
| Total capital assets, net of accumulated depreciation | \$ | 1,550,581 | \$ 20,601 \$ | 5 1,571,182 |
| Less related debt: | | | | |
| COP's | | (41,790) | (1,503) | (43,293) |
| Capital leases | | (6) | - | (6) |
| Loans | | (17,219) | - | (17,219) |
| Bonds | | - | (8) | (8) |
| Total | \$ | 1,491,566 | \$ 19,090 | |

Net assets of capital projects funds (\$14,579) are restricted by the State for the future clean up of toxic ground at the Harmon Field airstrip (\$5,000), and by the Joint Powers Agreement governing the disbursement and use of proceeds of the variable rate demand bonds (\$9,579). Net assets of special revenue funds (\$18,914) are restricted by the funding source, usually State and Federal, for specific functions such as Education (\$2,726), Public Protection (\$4,320), Roads (\$4,390), Redevelopment (\$7,370), and others (\$108).

Net assets of debt service funds (\$20,593) are restricted by lenders COP's (\$5,787), or by contractual agreements with trustees and bond holders (\$12,394), or others (\$2,412).

Net assets of business-type activities are restricted by State landfill post closure contingency requirements (\$5,000) or by contractual agreements with bondholders (CSA - \$5).

O. Condensed Financial Statements

The Tulare County Public Facilities Corporation issued Certificates of Participation to finance its sewage and water projects. Both the water and sewer projects are accounted for in three single funds. However, investors in the Certificates of Participation rely solely on the revenue generated by the individual activities for repayment. Summary financial information for these funds is presented below:

| CONDENSED STATEMENT OF NET ASSETS | | Terra Bella Sewer Maintenance | | CSA #1 | CSA #2 |
|---|----|-------------------------------------|-----|----------|--------|
| Assets: | 1 | | | | |
| Current assets | \$ | 772 | \$ | 366 \$ | 114 |
| Capital assets | | 1,357 | | 4,305 | 408 |
| Total assets | | 2,129 | | 4,671 | 522 |
| Liabilities: | | | | | |
| Current liabilities | | 35 | | 25 | 2 |
| Noncurrent liabilities | | 835 | | 1,296 | 42 |
| Total liabilities | | 870 | | 1,321 | 44 |
| Net Assets: | • | | • • | | |
| Invested in capital assets, net of related debt | | 507 | | 3,687 | 365 |
| Unrestricted (deficit) | | 752 | | (337) | 113 |
| Total net assets | \$ | 1,259 | \$ | 3,350 \$ | 478 |

COUNTY OF TULARE NOTES TO THE FINANCIAL STATEMENTS June 30, 2008

(amounts expressed in thousands)

| CONDENSED STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS | <u> </u> | Terra Bella Sewer Maintenance | CSA #1 | CSA #2 |
|---|----------|-------------------------------------|----------|--------|
| Water and Sewer charges | \$ | 141 \$ | 394 \$ | 53 |
| Other operating revenues | | - | 3 | - |
| Depreciation expense | | (70) | (197) | (15) |
| Other operating expenses | | (103) | (379) | (39) |
| Operating Income (loss) | | (32) | (179) | (1) |
| Nonoperating revenues (expenses): | | | | |
| Investment earnings | | 95 | 20 | 6 |
| Special assessments | | 31 | - | - |
| Interest expense | | (93) | (58) | (2) |
| Change in net assets | | 1 | (217) | 3 |
| Beginning net assets | | 1,258 | 3,567 | 475 |
| Ending net assets | \$ | 1,259 \$ | 3,350 \$ | 478 |

| CONDENSED STATEMENT OF CASH FLOWS | - | erra Bella Sewer aintenance | CSA #1 | CSA #2 |
|--|----|-----------------------------------|--------|--------|
| Net cash provided (used) by: | | | | · · · |
| Operating activities | \$ | 35 \$ | 11 | \$ 11 |
| Noncapital financing activities | | 28 | 50 | - |
| Capital and related financing activities | | (108) | (71) | (3 |
| Investing activities | | 95 | 20 | 6 |
| Net increase (decrease) | | 50 | 10 | 14 |
| Beginning cash and cash equivalents | | 706 | 244 | 88 |
| Ending cash and cash equivalents | \$ | 756 \$ | 254 | \$ 102 |

The County maintains three non-major enterprise funds that account for the maintenance and operations of a sewer system (Terra Bella Sewer Maintenance District) and clean and safe water systems (County Service Areas 1 & 2).

V. OTHER INFORMATION

A. Risk Management

The County is exposed to various risks of loss related to tort claims from automobile losses, operations losses, and professional errors and omissions; damage to and destruction of assets from theft, natural disasters, and other occurrences; and job related injuries to County employees. The County uses a combination of self-insurance, commercial insurance, and insurance pools with other counties to provide protection from loss. Premiums are paid into the insurance funds by all other funds and are available to pay claims, build reserves, pay insurance premiums, and pay the administrative costs associated with risk and claim administration.

Losses and incidents of potential loss are reported to Risk Management. After an initial assessment, a claim is established that includes a reasonable estimate of the ultimate cost of the claim to the County. Excess liability coverage is maintained for automobile, general liability, and non-medical. The self-insured retention for the Liability Program effective July 1, 2003 is \$250 and continues at this level. The self-insured retention of \$250 applies to general liability, and non-medical errors and omission's claims. Excess Limits of Liability were maintained at \$25,000 for the fiscal year 2007/08. The purchased insurance for automobiles, aviation, water craft and medical malpractice claims pays for all claim and expense costs, with deductibles that apply as follows: automobiles-\$10, aviation-\$1; water craft-\$5 and medical malpractice-\$10.

Liability costs/settlements have occasionally exceeded the self-insured retention. . For fiscal year ending June 30, 2008 no payments were made that exceeded the self insured retention. :

| | F | For the fiscal year ended June 30, | | | | | |
|---|------|------------------------------------|----|---------------|----------|---------------|--|
| Type of Event | | 2008 Total | _ | 2007 Total | | 2006 Total | |
| Harassment Litigation Total Reimbursements | \$\$ | - | \$ | - | \$ \$ | 203 203 | |

Liabilities include an amount for estimated claims payable, including expenses and an accrual for claims incurred but not reported. Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and the amount of payouts as well as economic and social factors affecting claim values. The liability for claims and judgments is reported in the insurance internal service funds

Property coverage is insured with a \$10 deductible applying to real property and contents, including automobiles, and includes replacement cost limits of liability. The Crime Bond deductible is \$25 and the Boiler and Machinery deductible is \$10 with coverage under the basic Property Program coverage. Workers' compensation is a full statutory program and includes the funding for a Safety Officer and safety programs.

Changes in the balances of claims liabilities during the last three fiscal years ended June 30 are as follows:

| | F | or the fiscal | year ended J | ended June 30, | | |
|---------------------|------|---------------|---------------|----------------|--|--|
| Claims Liability | - | 2008 Total | 2007 Total | 2006 Total | | |
| Unpaid claims | \$ | 4,400 \$ | 6,506 \$ | 4,845 | | |
| Claims incurred | | 955 | (1,341) | 3,836 | | |
| Claims paid | \$ _ | (919) | (765) | (2,175) | | |
| Total unpaid claims | | 4,436 \$ | 4,400 \$ | 6,506 | | |

The County returned to a Self-Insured Worker's Compensation Program during fiscal year 2004/05. AIG had provided a fully insured Workers' Compensation policy for the previous six years.

Effective July 1, 2007, the County entered into a worker's compensation administration service agreement with Intercare Insurance Services for claim services. Intercare Insurance Services staff handles claims with claim payments from a \$250 revolving fund, which is reconciled at least monthly by the County. The County employs a Safety and Claims Officer and self-administers the Safety and Loss Control Program.

During the year, 448 claims were reported to Intercare Insurance Services. As of June 30, 2008, 177 claims remained open and benefit payments totaled \$715. Outstanding reserves for recorded claims are valued at \$5,744, while incurred but not recorded (IBNR) is reserved at \$12,367 for future development of accident fiscal year.

Changes in the balances of Worker's Compensation claims liabilities during the last three fiscal years ended June 30 are as follows:

| | For the fiscal year ended June 30, | | | | |
|--|------------------------------------|---------------|---------------|---------------|--|
| Workers' Compensation Claims Liability | | 2008 Total | 2007 Total | 2006 Total | |
| Unpaid claims | \$ | 17,030 \$ | 13,930 \$ | 7,200 | |
| Claims incurred | | 4,655 | 4,103 | 8,447 | |
| Claims paid | | (915) | (1,003) | (1,717) | |
| Total unpaid claims | \$ | 20,770 \$ | 17,030 \$ | 13,930 | |

The combined unpaid claims liability for General Liability and Workers' Compensation are reported in these financial statements as follows:

| | For the fiscal year ended June 30, | | | | | |
|--|------------------------------------|---------------|---------------|---------------|--|--|
| General Liability and Workers' Compensation Unpaid Claims Liability | | 2008 Total | 2007 Total | 2006 Total | | |
| Claims payable - current | \$ | 5,299 \$ | 5,991 \$ | 5,964 | | |
| Claims payable - noncurrent | | 19,907 | 15,439 | 14,472 | | |
| Total unpaid claims liability | \$ | 25,206 \$ | 21,430 \$ | 20,436 | | |

B. Risk Pool

The County is a member of the California State Association of Counties Excess Insurance Authority (CSAC EIA), a California Joint Powers Authority. The purpose of the Authority is to develop and fund insurance programs for California Counties, Cities and other public agencies. CSAC EIA was formed in October 1979 and has operated without interruption since that time. In 2001, the California Public entities Insurance Authority was formed to allow other California public entities access to CSAC EIA's programs and services. In 2006, the Joint Powers Agreement was amended to allow public entities to join CSAC EIA directly. Through the restructure, two categories of membership were established; Counties and Public entities. CSAC EIA's Board of Directors consists of one representative from each of the 54 County members and seven elected representatives from the other public entities. County and public entities serve together on the Executive and other committees that support CSAC EIA.

The Authority operates public entity risk pools for Workers' Compensation, Comprehensive Liability, Property, and Medical Malpractice. The Authority also purchases primary and excess insurance, actuarial services, and claims audits; and provides loss prevention and other services and subsidies for its members.

The County participates in the following CSAC Excess Insurance programs. The current County self-insured retention level for each program is as follows:

| Excess Insurance Program | Self-Insurance Retention | Coverage Limits |
|-----------------------------------|---------------------------------|--------------------|
| General Liability Program I | \$ 250 | \$ 1,000 |
| General Liability Program II | - | 15,000 |
| Optional Excess General Liability | - | 10,000 |
| Crime Bond | 25 | 10,000 |
| Property | 10 | 600,000 |
| Medical Malpractice | 10 | 11,505 |
| EIA-Health | - | 6,000 |

The County's claims did not exceed the self insurance retention in Fiscal Year 2007-2008. No claims have exceeded the County's total insurance coverage. The relationship between the County and the CSAC Excess Insurance Authority is such that the CSAC Excess Insurance Authority is not a component unit of the County for financial reporting purposes.

Condensed financial information for CSAC Excess Insurance Authority as of and for the fiscal year ended June 30, 2008, is as follows:

| CSAC Excess Insurance Authority Condensed Statement of Net Assets June 30, 2008 (amounts expressed in thousands) | | | CSAC Excess Insurance Authority Condensed Statement of Revenues, Expenses, Changes in Net Assets For fiscal year ended June 30, 2008 (amounts expressed in thousands) | | xpenses, and 2008 |
|---|------|---------|---|------|----------------------|
| Total Assets | \$ | 539,919 | Total Revenue | \$ | 407,691 |
| Total Liabilities Claim Liabilities | | 377,122 | Total Expenses | | 381,084 |
| All Other Liabilities | _ | 25,086 | Changes in Net As | sets | 26,607 |
| Net Assets | \$ _ | 137,711 | Beginning Net Assets | | 111,104 |
| | | | Ending Net Assets | \$ | 137,711 |

CSAC Excess Insurance Authority owns its office building. The building was purchased with assessments from the member counties. Each county shares in the equity of the building in proportion to the assessment contributed. Tulare County's percentage equity in the CSAC EIA building fund at June 30, 2008 is 1.8073% of \$1,819 for a total of \$33.

C. Joint Ventures

A joint venture is defined by Governmental Accounting Standards Board Statement No. 14 The Financial Reporting Entity as "a legal entity or other organization that results from a contractual arrangement and that is owned, operated, or governed by two or more participants as a separate and specific activity subject to joint control in which the participants retain either (a) an ongoing financial interest, or (b) an ongoing financial responsibility." Aside from the County's membership in the California State Association of Counties (CSAC) as described in Note V. B., the County also participates in other joint ventures as follows:

<u>California Statewide Communities Development Authority (CSCDA)</u> The CSCDA is a California joint exercise of powers authority, organized and existing under the California Government Code Section 6500 and following, and is sponsored by the League of California Cities and the California State Association of Counties. The CSCDA is comprised of over 460 California cities, counties, and special districts, including the County of Tulare. The CSCDA is authorized to assist in the financing of 501(c)(3) nonprofit projects, however, the CSCDA may only issue debt with the approval of the governing body of the jurisdiction in which the Project is located. There are no financial obligations placed on the County for project financing costs or debt repayment.

<u>Central Valley Immunization Information System (CVIIS)</u> On January 1, 2001, the Counties of Fresno, Kern, Kings, Madera, Mono, and Tulare entered into a Joint Exercise of Powers Agreement by which they created and established CVIIS as a separate public Agency. This Agency was created to provide a client-oriented, automated immunization system so that residents of member counties will have access to and receive age appropriate immunizations pursuant to health and Safety Code Section 120440 (b) (1)1. The County acts as its own fiscal agent with respect to funds provided to it directly from the State. The County's financial interest is based upon joint ownership of money and property owned by CVIIS.

<u>Consolidated Waste Management Authority (CWMA)</u> On December 14, 1999, the cities of Visalia, Porterville, Lindsay, Dinuba, and Tulare entered into a Joint Powers Agreement by which was created and established the CWMA as an independent public Agency to comprehensively plan, develop, operate, and manage the transformation, recycling, processing and disposal of solid waste within the members' jurisdictions per AB939. In November 2002, the cities of Exeter and Farmersville were added as members of the CWMA. In April 2006, the County was added as a member. Aside from annual membership dues, the County has no financial responsibilities. Independently audited financial statements can be obtained from Consolidated Waste Management Authority, 707 W. Acequia, Visalia, California.

<u>Goshen Public Financing Authority (GPFA)</u> On September 17, 1996, the Tulare County Redevelopment Agency (a blended component unit of the County) and the Goshen Community Services District formed the legally-separate GPFA as a result of a joint powers agreement. The County has pledged \$53 each year for 40 years against U.S.D.A. bonds secured by GPFA for a sewer project in Goshen.

<u>Kings/Tulare Area Agency on Aging</u> KTAAA was established in 1980 as a result of a joint powers agreement between Kings and Tulare Counties for the purpose of spending Older Americans Act and Older Californians Act monies in support of seniors. The County is responsible for a minimum of 79% of the required administrative match each year, but all resources would revert to the California Department of Aging. Independently audited financial statements can be obtained from the County Health and Human Services Agency, 5957 South Mooney Boulevard, Visalia, California.

<u>Lake Kaweah Enlargement Project</u> The Project was established in 1999 as a result of a joint powers agreement between the Kaweah Delta Water Conservation District and the County for the purpose of constructing a spillway at Lake Kaweah in order to provide greater flood protection. The County is responsible for 12% of non-federally-supported costs of the Project and retains a 12% interest in the completed Project. Independently audited financial statements can be obtained from the Kaweah Delta Water Conservation District, 2975 Farmersville Boulevard, Farmersville, California.

<u>San Joaquin Valley Library System</u> The entity was established in 1970 as a result of a joint powers agreement among library jurisdictions in the San Joaquin Valley for the purpose of reducing the costs of operations and improving services to the public. The County is responsible for staffing and minor purchases in support of the System. The County's financial interest is based upon its percentage of contributions to the System. Independently audited financial statements can be obtained from the Fresno County Library, 2420 Mariposa Street, Fresno, California.

<u>San Joaquin Valley Power Authority (SJVPA)</u> The entity was established, on November 15, 2006, by the Board of Supervisors, who adopted subsection (s) to Section 105 of the Tulare County Ordinance Code which approved the joint powers agreement to join the Authority. The other members of SJVPA are: the cities of Clovis, Corcoran, Dinuba, Fresno, Hanford, Kerman, Kingsburg, Lemoore, Parlier, Reedley, Sanger, Selma and Kings County. The Authority will set electrical generation rates for customers within its service area and will purchase power from the Kings River Conservation District and seek to offer a 5% reduction in generation charges to its customers. The total cost incurred by the County to date is \$27,655. There is no ongoing cost for membership in the JPA. Independently audited financial statements can be obtained from the Kings River Conservation District, 4886 East Jensen Avenue, Fresno, California.

<u>Tulare County Association of Governments</u> TCAG was established in 1971 as a result of a joint powers agreement among incorporated Cities and the County for the purpose of providing a forum for the coordination of transportation and air quality maintenance programs. The County is responsible for staffing and for a pro rata share of operating costs. Independently audited financial statements can be obtained from the County Resource Management Agency, 5961 South Mooney Boulevard, Visalia, California.

<u>Tulare County Service Authority for the Abatement of Abandoned Vehicles</u> The Authority was established in 1991 as a result of a joint powers agreement among incorporated Cities and the County for the purpose of removing and disposing of abandoned vehicles deemed to be public nuisances. The County is responsible for the collection and disbursement of authorized funds and meeting State reporting requirements for which the County receives 1% of the annual funds collected. The Authority has no resources other than cash, which is distributed immediately upon receipt. Independently audited financial statements can be obtained from the State of California Controller's Office, Sacramento, California.

<u>Tule River Improvement Project</u> The Project was established in 1998 as a result of a joint powers agreement between the Lower Tule River Irrigation District and the County for the purpose of acquiring and maintaining entrance facilities and channels in order to provide flood control and water conservation. The Project's support costs are shared equally among participants with specific project costs shared according to separate agreements per project. The County's interest in the Project is calculated based on contributions to individual projects. Independently audited financial statements can be obtained from the Lower Tule River Irrigation District, 357 East Olive Avenue, Tipton, California.

D. Subsequent Events

1. On July 2008, \$ 55,000 Tax Revenue Anticipation Notes (TRAN) 2008-2009 were issued at 3.66%, maturing on July 31, 2009. In November 2008, the County was notified that the credit rating of the bank with which the proceeds were deposited fell below the minimum credit rating required for investments. The principal plus interest earned to date was returned to the Treasury Pool on November 25, 2008.

2. On July 2008, \$20,195 representing a prepayment of the employer's annual retirement contribution was paid to Tulare County Employees' Retirement Association.

3. Significant Recent Market Events - The past financial year has been an exceptionally difficult one. The unprecedented financial market crisis of the past several months has created turmoil that has swept the markets. We have seen:

- The Federal Government take on direct responsibility for Fannie Mae and Freddie Mac, the two housing giants that collectively under-pin the housing market;
- · Lehman Brothers file for bankruptcy after failing to find a buyer or persuade the Federal Government to intervene on its behalf;
- · Bank of America agree to acquire Merrill Lynch after the nation's largest brokerage firm was weakened by the crisis;
- AIG, a worldwide insurance company, arrange an \$85 billion bridge loan from the Federal Reserve and give up 80% of its ownership in return;
- The Federal Reserve inject cash into money markets in the largest amounts since December 11, 2001 to maintain stability;
- Washington Mutual, the largest U.S thrift, seized by the Federal Government in the largest domestic bank failure after \$16.7 billion in recent withdrawals from customers. All bank assets were sold to JP Morgan.

The purpose of this note is to provide assurance that the Investment Portfolio remains strong and stable in the face of these events. The Tulare County Treasurer's Investment Pool did not have investments in Lehman Brothers, Merrill Lynch, or Washington Mutual, and only minimal exposure to AIG. The conservative investment management approach by the Treasurer's Office and their Investment Advisors, having successfully navigated through the crisis of the past year by putting safety and liquidity first, remains in place.

E. Contingent Liabilities

Litigation The County is a defendant in various lawsuits although the outcome of these lawsuits is not presently determinable, in the opinion of the County Counsel, (other than the claims included in section V. Other Information, sub-section A. Risk Management), even resolution of these matters would not have a material adverse effect on the financial condition of the County.

In the opinion of the County Counsel, a large majority of tax assessment appeals will be withdrawn by the applicants or settled by a stipulation of value and the County's Tax Assessor will prevail in the majority of appeals.

Termination Fee Presently, the County is not engaged in any contracts containing contingent liability for an early termination.

<u>Program Compliance Requirements</u> The County participates in a number of Federal and State assisted grant programs, principal of which are the Family Support Payments, Child Support Enforcement, Community Development Block Grants, Workforce Investment Act, Justice Subvention programs and Local Public Works programs. These programs are subject to program compliance audits by the grantors and audits conducted under the Single Audit Act Amendments of 1996. The amount, if any, of expenditures, which may be disallowed by the granting agencies, cannot be determined at this time, although the County expects amounts, if any, to be immaterial.

F. Deferred Compensation Plan

The County offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available for distribution until termination, retirement, death, or unforeseeable emergency.

The assets of the plan are held in trust for the exclusive benefit of the participants and their beneficiaries. Since an outside party in accordance with Governmental Accounting Standards Board Statement No. 32 Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans, administers the plan assets, these assets are not included in the financial statements of the County.

G. Employee Retirement System

<u>Plan Description</u> The Tulare County Employees' Retirement Association was established July 1, 1945; under the provisions of the County Employees Retirement Act of 1937, (Government Code sections 31450 et seq.). The Association operates as a cost-sharing multiple-employer defined benefit plan with special funding circumstances and provides retirement, disability and death benefits for qualified employees of Tulare County, the Tulare County Courts, First 5 Tulare County, and the Strathmore Public Utility District. The Association was integrated with Social Security in 1956. The Association is administered by a nine-member Board of Retirement. The Association issues a separate Comprehensive Annual Financial Report. Copies of the annual financial report may be obtained from the Tulare County Employees' Retirement Association.

Funding Policy Active plan members in the Association are required to contribute a percentage of their annual covered salary based upon age at entry into the plan and plan Tier. Currently, General Tier I members contribute between 3.9% and 7.91% of salary. General members of Tiers II and III contribute between 5.59% and 11.79% of covered salary. Safety Tier I members contribute between 5.69% and 8.18% of salary. Safety Tier II and III members contribute 8.38% and 12.56% of covered salary. Due to a collective bargaining agreement, the County has a legal obligation to contribute 50% of the contributions required for active Tier I plan members. The rates reflected above for Tier I members do not reflect the County "pickup". The required employer aggregate contribution rate for all members combined in fiscal 2006-07 was 8.76% for General employees and 15.94% for Safety employees of total payroll.

<u>Annual Pension Cost (APC)</u> For fiscal year 2007-08, the County's annual pension cost for the Association was projected to be \$20,617, and the County actually contributed \$21,807. The projected contribution for fiscal year 2007-08 was determined as part of the June 30, 2006 actuarial valuation using the entry age normal actuarial cost method with the contributions determined as a percentage of pay as projected by the County. The actuarial assumption included (a)7.9% investment rate of return (net of administrative expenses), (b) projected salary increases of 4%, and (c) 3% cost-of-living adjustment. Both (a) and (b) include an inflation component of 4%. The actuarial value of the Association's assets was determined using a technique that smoothes the effect of short-term volatility in the market value of investments over a five-year period. The Association's unfunded actuarial accrued liability (or excess assets) is being amortized as a level percentage of projected payrolls on a rolling fifteen-year basis.

The County's annual pension cost and pension assets for the fiscal year ended June 30, 2008, were as follows:

| Annual Pension Costs and Pension Assets | | | | | | | | | | | | |
|--|----|---------|--|--|--|--|--|--|--|--|--|--|
| Annual required contribution | \$ | 21,808 | | | | | | | | | | |
| Interest on pension assets | | 9,531 | | | | | | | | | | |
| Adjustment to the annual required contribution | | (5,830) | | | | | | | | | | |
| Annual pension cost | | 25,509 | | | | | | | | | | |
| Contributions made | | 21,808 | | | | | | | | | | |
| Decrease in pension assets | | (3,701) | | | | | | | | | | |
| Pension assets, July 1 | | 26,624 | | | | | | | | | | |
| Pension assets, June 30 | \$ | 22,923 | | | | | | | | | | |

| Schedule of Funding Progress (dollars expressed in thousands) | | | | | | | | | | | | | | |
|--|----|-------------------------------------|------|---|----|--|----------------------------|------|-------------------------------|--|--|--|--|--|
| Actuarial Valuation Date | - | Actuarial Value of Assets (A) | I | Actuarial Accrued Liability (AAL) - Entry Age (B) | I | Unfunded Actuarial Liability/(Surplus) (UAAL/S) (B-A) | Funded Ratio (A/B) | | Covered Payroll (C) | UAAL/S as a % of Covered Payroll (B-A)/C | | | | |
| 6/30/05 6/30/06 6/30/07 | \$ | 681,618 729,898 800,967 | \$ | 714,656 792,843 846,030 | \$ | 33,038 62,945 45,063 | 95.38% 92.06% 94.67% | \$ | 164,777 186,949 204,803 | 20.19 33.79 22.09 | | | | |
| 6/30/08* | | *Current inf | forr | nation for the fisc | al | year ended June 30, 2 | 2008 is unavail | able | 9. | | | | | |

| Three Year Trend Information Year | | | | | | | | | | | | | | |
|--------------------------------------|------------------------|---|--|---|---|--|--|--|--|--|--|--|--|--|
| | Annual Pension Cost | | | | - | | Pension Assets | | | | | | | |
| \$ | 14,424 \$ | | 11,979 | 83.0 | 5% | \$ | 29,755 | | | | | | | |
| | 20,396 | | 17,265 | 84.6 | 5% | | 26,624 | | | | | | | |
| | 25,509 | | 21,808 | 85.4 | 9% | | 22,923 | | | | | | | |
| | \$ | Annual Pension <u>Cost</u> \$ 14,424 \$ 20,396 | Annual Pension Requination Req | Annual Pension CostRequired Annual Contribution\$14,424\$\$11,979 20,39617,265 | Annual PensionRequired Annual ContributionPercenta Contribution\$14,424\$11,97983.020,39617,26584.6 | Annual Pension CostRequired Annual ContributionPercentage Contributed\$ 14,424\$ 11,979 | Annual Pension CostRequired Annual ContributionPercentage Contributed\$ 14,424\$ 11,97983.05%\$20,39617,26584.65% | | | | | | | |

H. Other Post Employment Benefits (OPEB)

The County allows retirees who participate in the County administered medical plan and retire directly from active service under the Tulare County Employees' Retirement Association to continue to participate in the County administered medical plan at the retirees expense. The same premiums are charged to both active employees and retirees. Although the County does not explicitly subsidize retirees medical plan premiums, allowing retirees to participate in the same plan at the same premium rate results in an "implied subsidy". Including the "implied subsidy" on the government-wide statements is done solely for purposes of complying with accounting standards and is not an admission by the County of Tulare that the benefit is in any way a vested benefit to which any current or former employee is or will be entitled. Under Governmental Accounting Standards Board Statement 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, the value of this implied subsidy must be included in the employer's ARC and AAL to the extent that the employer pays at least that amount in active employee premiums.

Using a 4.75% discount rate, the actuarial values are as follows:

| As of June 30, 2006 | | |
|---|------------|-----------------------|
| Present Value of Projected Benefits (PVPB) | \$ | 33,799 |
| Actuarial Accrued Liability (AAL) Plan Assets Unfunded Actuarial Accrued Liability (UAAL) | \$ \$ - | 13,744 - 13,744 |

Plan cost for the year ended June 30, 2008 are as follows:

| Plan Cost for the year ended June 30, 20 | 08 | |
|--|----------|-----------------------|
| Normal Cost (NC) Annual Required Contribution (ARC) | \$ \$ | 1,786 2,385 |
| Annual OPEB Cost (AOC) Estimated Benefit Payments Current Year Expense | \$ \$ | 2,385 735 1,650 |

I. Trial Court Funding

Assembly Bill 233 ("AB 233"), which was adopted by the State Legislature in 1997 and became effective January 1, 1998, transfers responsibility from the counties to the State for local trial court funding commencing in the 1997-98 fiscal year. Under this legislation, the State assumed a greater degree of responsibility for trial court operations costs from fiscal year 1997-98 forward.

The County will continue to be obligated to provide court facilities for all judicial officers and support positions authorized prior to July 1, 1996. This includes those judicial officers and positions, which replace those officers and positions created prior to July 1, 1996. However, AB 233 does not require that the County finance new capital facility expenditures related to judicial officers and support staff required for any judgeships authorized during the period from January 1, 1998 to June 30, 2003. The County remained obligated to fund capital expenditures with respect to capital needs of existing judicial officers and support positions located in several of its courthouse facilities until an agreement can be reached for each specific facility.

In fiscal year 2006-07, the County began negotiations with the State of California Judicial Council for individual facilities. Per the agreements, the County would be obligated to contribute an ongoing quarterly Court Facilities Payment to the State which will be adjusted annually.

In addition, there would be a Joint Occupancy Agreement between Judicial Council and the County. The primary occupant would be determined for each facility based upon square footage occupied. The responsibilities of each occupant would be outlined in the agreements and the secondary occupant would be required to reimburse the primary occupant a predetermined percentage of such expenses as utilities and repairs. The secondary occupant would be invoiced quarterly.

As of June 30, 2008, agreements have been signed for the Tulare Courthouse (in which the County is a 40% occupant) and the Porterville Courthouse (in which the County is a 70% occupant). Negotiations are under way for the Visalia Courthouse and the Courtroom in the Juvenile Hall.

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

County of Tulare Combining Balance Sheet Nonmajor Governmental Funds June 30, 2008 (amounts expressed in thousands)

| | al Special enue Funds | tal Debt ice Funds | al Capital cts Funds | Total Nonmajor Funds | | |
|--|--------------------------|-----------------------|-------------------------|-------------------------|--------|--|
| Assets | | | | | | |
| Investment in treasury pool | \$ 23,482 | \$ 2,095 | \$ 9,326 | \$ | 34,903 | |
| Investments | 1 | 20 | - | | 21 | |
| Cash on hand | 275 | | | | 275 | |
| Imprest cash | 2 | - | - | | 2 | |
| Receivables (net, where applicable, | | | | | | |
| of allowances for uncollectibles): | 2,261 | - | - | | 2,261 | |
| Deposits with others | 11 | - | - | | 11 | |
| Due from other County funds | 36 | - | 596 | | 632 | |
| Due from other governments | 7,494 | 1,227 | - | | 8,721 | |
| Inventories | 444 | - | - | | 444 | |
| Prepaid items | 792 | - | - | | 792 | |
| Advances to Agency funds | 40 | - | - | | 40 | |
| Lease payments receivable, net of interest | - | 1,248 | - | | 1,248 | |
| Notes receivable | 1,358 | - | - | | 1,358 | |
| Restricted assets | - | - | 5,000 | | 5,000 | |
| Total assets | \$ 36,196 | \$ 4,590 | \$ 14,922 | \$ | 55,708 | |
| Liabilities and fund balances | | | | | | |
| Liabilities: | | - | | | | |
| Accounts payable | \$ 7,399 | \$ 20 | \$ 330 | \$ | 7,749 | |
| Due to other County funds | 619 | 631 | - | | 1,250 | |
| Salaries and benefits payable | 1,878 | - | 13 | | 1,891 | |
| Deferred revenue | 5,339 | 1,527 | - | | 6,866 | |
| Advances from other County funds | 459 | - | - | | 459 | |
| Advances from Agency funds | 2 | - | - | | 2 | |
| Total liabilities | 15,696 | 2,178 | 343 | _ | 18,217 | |
| Fund balances: | | - | | | | |
| Reserved for: | | | | | | |
| Imprest cash | 2 | - | - | | 2 | |
| Inventories | 444 | - | - | | 444 | |
| Prepaid items | 792 | - | - | | 792 | |
| Advances to Agency funds | 40 | - | - | | 40 | |
| Notes receivable | 1,358 | - | - | | 1,358 | |
| Harmon Field cleanup | - | - | 5,000 | | 5,000 | |
| Debt service | _ | 2,412 | -, | | 2,412 | |
| Unreserved, reported in nonmajor: | | _ , _ | | | 2,2 | |
| Special revenue funds | 17,864 | _ | - | | 17,864 | |
| Capital projects funds | | _ | 9,579 | | 9,579 | |
| Total fund balances | 20,500 | 2,412 | 14,579 | | 37,491 | |
| Total liabilities and fund balances | \$ 36,196 | \$ 4,590 | \$ 14,922 | \$ | 55,708 | |

County of Tulare Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Tot | al Special | Tot | al Debt | Tota | l Capital | Total Nonmajor | | | |
|--------------------------------------|------|------------|----------|----------|--------|-----------|----------------|----------|--|--|
| | Reve | enue Funds | Servi | ce Funds | Projec | ts Funds | | Funds | | |
| Revenues: | | | | | | | | | | |
| Taxes and special assessments | \$ | 21,269 | \$ | - | \$ | - | \$ | 21,269 | | |
| Licenses and permits | | 29 | | - | | - | | 29 | | |
| Fines, forfeitures and penalties | | 762 | | 2,400 | | - | | 3,162 | | |
| Interest, rents, and concessions | | 1,670 | | 101 | | 310 | | 2,081 | | |
| Intergovernmental revenues | | 76,232 | | 341 | | 2,433 | | 79,006 | | |
| Charges for services | | 6,635 | | - | | - | | 6,635 | | |
| Other revenues | | 4,605 | | 38 | | | _ | 4,643 | | |
| Total revenues | _ | 111,202 | | 2,880 | | 2,743 | | 116,825 | | |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| General government | | 3,888 | | - | | 1,885 | | 5,773 | | |
| Public protection | | 27,453 | | - | | - | | 27,453 | | |
| Public ways and facilities | | 12,498 | | - | | - | | 12,498 | | |
| Health and sanitation | | 1,670 | | - | | - | | 1,670 | | |
| Public assistance | | 13,035 | | - | | - | | 13,035 | | |
| Education | | 3,356 | | - | | - | | 3,356 | | |
| Debt service: | | | | | | | | | | |
| Principal retirement | | 85 | | 4,569 | | - | | 4,654 | | |
| Interest and fiscal charges | | 115 | | 1,762 | | - | | 1,877 | | |
| Capital outlay | | 19,149 | | - | | 5,420 | | 24,569 | | |
| Total expenditures | | 81,249 | | 6,331 | | 7,305 | | 94,885 | | |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | | 29,953 | | (3,451) | | (4,562) | | 21,940 | | |
| Other financing sources (uses): | | | | | | | | | | |
| Sale of general capital assets | | 121 | | - | | - | | 121 | | |
| Direct financing lease | | - | | 128 | | - | | 128 | | |
| Transfers in | | 24,709 | | 11,074 | | 7,871 | | 43,654 | | |
| Transfers (out) | | (51,697) | | (6,376) | | (4) | | (58,077) | | |
| Total other financing sources (uses) | _ | (26,867) | <u> </u> | 4,826 | | 7,867 | | (14,174) | | |
| Net change in fund balances | | 3,086 | | 1,375 | | 3,305 | | 7,766 | | |
| Fund balances, July 1 | _ | 17,414 | | 1,037 | | 11,274 | | 29,725 | | |
| Fund balances, June 30 | * | 20,500 | \$ | 2,412 | \$ | 14,579 | \$ | 37,491 | | |

Nonmajor Governmental Funds Special Revenue Funds

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

Indigent Health Fund - This fund is used to account for monies paid to hospitals and doctors for services rendered to individuals who cannot pay. This fund was established in 1989-90 to receive the County's share of Proposition 99 monies per AB75.

Children and Health Fund - This fund is used to account for health premiums paid to providers on behalf of First 5.

Library Fund - This fund is used to account for informational, cultural and recreational services to the public through library outlets. The primary sources of revenue are charges for services, ad valorem property taxes, and State funds.

Fish and Game Fund - This fund is used to account for improving the habitat for wildlife propagation and for incidental administrative matters. The primary source of revenue is the County's share of fines levied for violations of fish and game laws within its boundaries.

Aviation Fund - This fund is used to account for aviation services to the public and governmental agencies. The primary source of revenue is Aircraft taxes.

Structural Fire Fund - This fund is used to account for public structural fire protection. The primary sources of revenue are charges for services, ad valorem property taxes, and State funds.

<u>Roads Fund</u> - This fund is used to account for the maintenance and construction of roadways and for specialized engineering services to other governmental units and the public. The primary sources of revenue are the County's share of State highway users taxes, Transportation Development Act and Intermodal Surface Transportation Efficiency Act revenues.

Workforce Investment Fund - This fund is used to account for services providing training and employment opportunities for the public. The primary sources of revenue are State/Federal Grants.

Child Support Services Fund - This fund is used to account for the costs of administering Child Support services to families in the County.

Mental Health Realignment Fund - These State mandated funds were established to account for County match, sales tax revenues, and transfers to/from the General Fund for certain mental health program expenditures.

Health Realignment Fund - These State mandated funds were established to account for County match, sales tax revenues, and transfers to/from the General Fund for certain health program expenditures.

Social Services Realignment Fund - These State mandated funds were established to account for County match, sales tax revenues, and transfers to/from the General Fund for certainwelfare program expenditures.

Tobacco Settlement Revenue Fund - This fund was established to receive the County's share of the Tobacco Settlement litigation proceeds.

Tulare County In- Home Supportive Services Public Authority Fund (TCIHSSPA) - TCIHSSPA was established according to the provisions of the Welfare and Institutions code Section 12301.6 to serve as employer of record of providers of in-home supportive services for purposes of the Meyers-Milias-Brown Act.

Flood Control Fund - This fund is used to account for flood control services provided in the County. The primary sources of revenue are ad valorem property taxes, assessments, and State funds.

Redevelopment Funds (Earlimart, Ivanhoe, Lindsay, Goshen, Orosi, Pixley, Traver, Richgrove, and Poplar) - These funds were established to account for revenues and expenditures related to the low-andmoderate-income-housing-set-aside program. Twenty percent of the tax increments allocated to the Redevelopment Agency are required to be placed in these funds. Eighty percent of the tax increments are used to build reserves for the future and to match funds to federal and state grant/loan funding programs, which are used for infrastructure and other public service projects within the redevelopment area.

County of Tulare Combining Balance Sheet Nonmajor Special Revenue Funds June 30, 2008 (arnounts expressed in thousands)

| Assets | | digent lealth | | ildren I Health | L | ibrary | | n and ame | Avia | ation | | uctural Fire | F | Roads | | kforce stment |
|-------------------------------------|----|------------------|-------------|--------------------|----|--------|-----|--------------|------|-------|----|-----------------|-----|-------|-----|------------------|
| Investment in treasury pool | \$ | 742 | \$ | 2 | \$ | 3,099 | \$ | 31 | \$ | 16 | \$ | 3,299 | \$ | 1,372 | \$ | 337 |
| Investments | • | - | • | - | • | | • | - | • | - | ÷ | - | Ŷ | 1,072 | Ψ | - |
| Cash on hand | | - | | - | | - | | - | | - | | - | | 275 | | - |
| Imprest cash | | - | | - | | 1 | | - | | - | | - | | | | - |
| Receivables, net | | | | | | | | | | | | | | | | |
| Accounts | | - | | - | | - | | - | | - | | 11 | | 1 | | - |
| Deposits with others | | - | | - | | - | | - | | - | | _ | | - | | - |
| Due from other County funds | | - | | - | | - | | - | | - | | - | | 35 | | - |
| Due from other governments | | 451 | | - | | - | | - | | 30 | | 20 | | 5.992 | | 630 |
| Inventories | | - | | - | | - | | - | | - | | - | | 444 | | |
| Prepaid items | | 77 | | - | | - | | - | | - | | - | | _ | | - |
| Advances to Agency funds | | - | | - | | - | | - | | - | | - | | - | | - |
| Notes receivable | | - | | - | | - | | - | | - | | - | | - | | - |
| Total assets | \$ | 1,270 | \$ | 2 | \$ | 3,100 | \$ | 31 | \$ | 46 | \$ | 3,330 | \$ | 8,119 | \$ | 967 |
| | | | | | | | | | | | | | _ | | | |
| Liabilities and fund balances | | | | | | | | | | | | | | | | |
| Liabilities: | | | | | | | | | | | | | | | | |
| Accounts payable | \$ | 1,132 | \$ | - | \$ | 117 | \$ | - | \$ | 53 | \$ | 383 | \$ | 3,251 | \$ | 839 |
| Due to other County funds | | - | | - | | 131 | | - | | - | | 450 | | 35 | | - |
| Salaries and benefits payable | | 3 | | - | | 107 | | - | | - | | 473 | | 462 | | 126 |
| Deferred revenue | | 22 | | - | | 19 | | - | | - | | - | | (19) | | - |
| Advances from other County funds | | - | | - | | - | | - | | - | | - | | - | | - |
| Advances from Agency funds | _ | - | | 2 | | - | | | | - | | - | | - | | - |
| Total liabilities | | 1,157 | | 2 | | 374 | | • | | 53 | | 1,306 | | 3,729 | | 965 |
| | | | | | | | | | | | | | | | | |
| Fund balances: | | | | | | | | | | | | | | | | |
| Reserved for: | | | | | | | | | | | | | | | | |
| Imprest cash | | - | | - | | 1 | | - | | - | | - | | 275 | | - |
| Inventories | | | | - | | - | | - | | - | | - | | 444 | | - |
| Prepaid items | | 77 | | - | | - | | - | | - | | - | | | | - |
| Advances to other funds | | - | | - | | - | | - | | - | | - | | - | | - |
| Notes receivable | | - | | - | | - | | - | | - | | - | | - | | - |
| Unreserved, reported in nonmajor: | | | | | | | | | | | | | | | | |
| Special revenue funds | | 36 | | - | | 2,725 | | 31 | | (7) | | 2,024 | | 3,671 | | 2 |
| Total fund balances | · | 113 | <u> </u> | - | | 2,726 | . — | 31 | . — | (7) | | 2,024 | . — | 4,390 | . — | 2 |
| Total liabilities and fund balances | \$ | 1,270 | \$ <u> </u> | 2 | \$ | 3,100 | \$ | 31 | \$ | 46 | \$ | 3,330 | \$ | 8,119 | \$ | 967 |
| | | | | | | | | | | | | | | | | |

Cont.

Exhibit B-1 (Cont.)

County of Tulare Combining Balance Sheet Nonmajor Special Revenue Funds June 30, 2008 (amounts expressed in thousands)

| | | d Support ervices | | l Health gnment | Health Realignn | | Social S Realig | | | bacco tlement | | IHSS Authority | | Flood Control | | velopment arlimart |
|---|-----|----------------------|----|--------------------|--------------------|---|--------------------|---|----|----------------------|----|-------------------|------|------------------|------|-----------------------|
| Assets Investment in treasury pool | \$ | 4,334 | \$ | | \$ | | \$ | | \$ | | \$ | 182 | ¢ | 0.067 | • | 4.074 |
| investments | Ð | 4,334 | 9 | - | Φ | • | 2 | - | Ф | - | Ф | 162 | \$ | 2,257 | \$ | 1,074 |
| Cash on hand | | - | | - | | - | | - | | - | | - | | - | | • |
| Imprest cash | | 1 | | - | | - | | - | | - | | - | | - | | - |
| Receivables, net | | 1 | | - | | - | | - | | - | | - | | - | | - |
| Accounts | | | | | | | | | | 2,249 | | | | | | |
| Deposits with others | | - | | - | | - | | • | | 2,245 | | - | | - | | - |
| Due from other County funds | | - | | - | | - | | - | | - | | - | | - | | - |
| Due from other governments | | 11 | | - | | - | | - | | - | | 360 | | - | | • |
| Inventories | | 11 | | - | | - | | - | | - | | 300 | | - | | - |
| Prepaid items | | 715 | | - | | • | | - | | - | | - | | - | | - |
| Advances to Agency funds | | 40 | | - | | - | | - | | - | | - | | - | | - |
| Notes receivable | | 40 | | | | | | | | - | | - | | - | | - 147 |
| Total assets | s — | 5,101 | ¢ | | ¢ | | ¢ | | ¢ | 2,249 | \$ | 543 | \$ | 2,257 | ¢ | 1,221 |
| | * — | 5,101 | * | | Ψ | | * | | * | 2,245 | ¥ | 545 | * = | 2,201 | * == | 1,221 |
| Liabilities and fund balances Liabilities: | | | | | | | | | | | | | | | | |
| Accounts payable | \$ | 1,326 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 77 | \$ | 5 | \$ | - |
| Due to other County funds | | - | | - | | - | | - | | - | | 3 | | - | | - |
| Salaries and benefits payable | | 694 | | - | | - | | - | | - | | 13 | | - | | - |
| Deferred revenue | | 3,068 | | - | | - | | - | | 2,249 | | - | | - | | - |
| Advances from other County funds | | - | | - | | - | | - | | - | | 450 | | - | | - |
| Advances from Agency funds | | | | - | | - | | - | | | | - | _ | - | | - |
| Total liabilities | • | 5,088 | | - | | | | | | 2,249 | | 543 | | 5 | | |
| Fund balances: Reserved for: | | | | | | | | | | | | | | | | |
| Imprest cash | | 1 | | - | | _ | | - | | _ | | - | | - | | - |
| Inventories | | - | | - | | - | | - | | - | | - | | - | | - |
| Prepaid items | | 715 | | _ | | - | | - | | - | | - | | - | | - |
| Advances to other funds | | 40 | | - | | - | | - | | - | | - | | - | | - |
| Notes receivable | | - | | - | | - | | - | | - | | - | | - | | 147 |
| Unreserved, reported in nonmajor: | | | | | | | | | | | | | | | | • • • |
| Special revenue funds | | (743) | | - | | - | | - | | - | | - | | 2,252 | | 1,074 |
| Total fund balances | - | 13 | | - | | - | | - | | - | | | | 2,252 | | 1,221 |
| Total liabilities and fund balances | \$ | 5,101 | \$ | - | \$ | - | \$ | - | \$ | 2,249 | \$ | 543 | \$ _ | 2,257 | \$ | 1,221 |
| | | | | 78. i - | | | | | · | aana ka a | | | | <u> </u> | | |
| | | | | | | | | | | | | | | | | Cant |

Cont.

Exhibit B-1 (Cont.)

County of Tulare Combining Balance Sheet Nonmajor Special Revenue Funds June 30, 2008 (amounts expressed in thousands)

| : | velopment anhoe | | lopment Isay | | velopment oshen | velopment Orosi | elopment ixley | | velopment raver | | elopment 1grove | | elopment plar | | I Special nue Funds |
|-------------------------------------|--------------------|----|-----------------|----|--------------------|--------------------|-------------------|----|--------------------|----|--------------------|----|------------------|----|------------------------|
| Assets | | | | | | | | | | | | | | | |
| Investment in treasury pool | \$ 421 | \$ | 17 | \$ | 1,818 | \$ 1,470 | \$ 952 | \$ | 1,324 | \$ | 536 | \$ | 199 | \$ | 23,482 |
| Investments | - | | - | | - | - | - | | - | | 1 | | - | | 1 |
| Cash on hand | - | | - | | - | - | - | | - | | - | | - | | 275 |
| Imprest cash | - | | - | | - | - | - | | - | | - | | - | | 2 |
| Receivables, net | | | | | | | | | | | | | | | |
| Accounts | - | | | | | | | | | | | | | | 2,261 |
| Deposits with others | - | | - | | - | - | - | | - | | 11 | | - | | 11 |
| Due from other County funds | - | | - | | - | - | - | | - | | - | | - | | 36 |
| Due from other governments | - | | - | | - | - | - | | - | | - | | - | | 7,494 |
| Inventories | - | | - | | - | - | - | | - | | - | | - | | 444 |
| Prepaid items | - | | - | | - | - | - | | - | | - | | - | | 792 |
| Advances to Agency funds | - | | - | | - | - | - | | - | | - | | - | | 40 |
| Notes receivable | 8 | | - | | 387 | 605 | 10 | | 80 | | 111 | | 10 | | 1,358 |
| Total assets | \$ 429 | \$ | 17 | \$ | 2,205 | \$ 2,075 | \$ 962 | \$ | 1,404 | \$ | 659 | \$ | 209 | \$ | 36,196 |
| Liabilities and fund balances | | | | | | | | | | | | | | | |
| Liabilities: | | | | | | | | | | | | | | | |
| Accounts payable | \$ 44 | \$ | - | \$ | 38 | \$ 77 | \$ - | s | 10 | \$ | 23 | \$ | 24 | s | 7,399 |
| Due to other County funds | - | | - | | - | - | - | | - | • | | • | | • | 619 |
| Salaries and benefits payable | - | | - | | - | - | - | | - | | - | | - | | 1.878 |
| Deferred revenue | - | | - | | - | - | - | | - | | - | | - | | 5,339 |
| Advances from other County funds | - | | - | | 9 | - | - | | - | | - | | _ | | 459 |
| Advances from Agency funds | - | | - | | _ | - | - | | - | | - | | _ | | 2 |
| Total liabilities | 44 | _ | - | _ | 47 | 77 | - | | 10 | | 23 | | 24 | | 15,696 |
| Fund balances: | | | | | | | | | | | | | | | |
| Reserved for: | | | | | | | | | | | | | | | |
| Imprest cash | - | | - | | - | - | - | | - | | - | | - | | 277 |
| Inventories | - | | - | | - | - | - | | - | | - | | - | | 444 |
| Prepaid items | - | | - | | - | - | - | | - | | - | | - | | 792 |
| Advances to other funds | - | | - | | - | - | - | | - | | - | | - | | 40 |
| Notes receivable | 8 | | - | | 387 | 605 | 10 | | 80 | | 111 | | 10 | | 1,358 |
| Unreserved, reported in nonmajor: | | | | | | | | | | | | | | | 1,000 |
| Special revenue funds | 377 | | 17 | | 1,771 | 1,393 | 952 | | 1,314 | | 525 | | 175 | | 17,589 |
| Total fund balances | 385 | | 17 | | 2,158 | 1,998 | 962 | | 1,394 | | 636 | | 185 | | 20,500 |
| Total liabilities and fund balances | \$ 429 | \$ | 17 | \$ | 2,205 | \$ 2,075 | \$ 962 | \$ | 1,404 | \$ | 659 | \$ | 209 | \$ | 36,196 |

Concluded

County of Tulare Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Special Revenue Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| Revenues: | Indigent Health | | Health and Health | | <u> </u> | ibrary | | sh and Same | Avia | ation | | Structural Fire | | Roads | Work Inves | force stment |
|--------------------------------------|--------------------|-------|-------------------|-----|----------|--------|----|----------------|------|----------|-----|--------------------|-----|--------|---------------|-----------------|
| Taxes and special assessments | \$ | | \$ | | \$ | 3,190 | \$ | | \$ | | \$ | 6,639 | \$ | 7,313 | \$ | |
| Licenses and permits | Ψ | | Ψ | - | J. | 5,150 | Ð | - | Ð | - | Ð | 0,039 | Ð | 7,313 | φ | - |
| Fines, forfeitures and penalties | | 744 | | | | - | | - 18 | | • | | ., | | 0 | | - |
| Interest, rents, and concessions | | 42 | | - | | 147 | | 10 | | 24 | | 289 | | - 58 | | 359 |
| Intergovernmental revenues | | 591 | | 297 | | 438 | | - | | 24 | | 583 | | 21,623 | | 8,497 |
| Charges for services | | 331 | | 251 | | 108 | | - | | 241 | | 553 | | 1,923 | | 4,040 |
| Other revenues | | 2 | | - | | 45 | | - | | 1 | | 51 | | 68 | | 4,040 |
| Total revenues | | 1,379 | | 297 | _ | 3,928 | | 18 | | 266 | | 8,132 | - | | | |
| l otal revenues | | 1,379 | | 297 | | 3,928 | | 18 | | 266 | | 8,132 | - | 30,993 | | 12,974 |
| Expenditures: | | | | | | | | | | | | | | | | |
| Current: | | | | | | | | | | | | | | | | |
| General government | | - | | - | | - | | - | | - | | - | | - | | - |
| Public protection | | - | | - | | - | | 20 | | - | | 10,006 | | | | - |
| Public ways and facilities | | - | | - | | - | | - | | 233 | | | | 12,265 | | - |
| Health and sanitation | | 1,369 | | 297 | | - | | - | | | | - | | - | | - |
| Public assistance | | - | | | | - | | - | | - | | - | | - | | 13,035 |
| Education | | - | | - | | 3,356 | | - | | _ | | - | | - | | - |
| Debt service: | | | | - | | -, | | | | | | | | | | |
| Principal retirement | | - | | - | | | | - | | - | | - | | - | | - |
| Interest and fiscal charges | | - | | - | | - | | - | | | | _ | | | | _ |
| Capital outlay | | _ | | _ | | _ | | - | | 73 | | 1,920 | | 17,041 | | _ |
| Total expenditures | | 1,369 | | 297 | | 3,356 | | 20 | | 306 | _ | 11,926 | - | 29,306 | | 13,035 |
| | | 1,000 | | | | 0,000 | | | | | | 11,020 | _ | 20,000 | | 10,000 |
| Excess (deficiency) of revenues over | | | | | | | | | | | | | | | | |
| (under) expenditures | | 10 | | - | | 572 | | (2) | | (40) | | (3,794) | | 1,687 | | (61) |
| Other financing sources (uses): | | | | | | | | | | | | | | | | |
| Sale of general capital assets | | - | | - | | - | | - | | - | | - | | 111 | | 5 |
| Transfers in | | - | | - | | - | | - | | - | | 5,039 | | 356 | | 100 |
| Transfers (out) | | (1) | | - | | (197) | | _ | | (1) | | (1,091) | | (133) | | (42) |
| Total other financing sources (uses) | | (1) | | | | (197) | | | | (1) | | 3.948 | | 334 | | 63 |
| | | | | | | (137) | | | | (1) | | 0,040 | _ | | | 00 |
| Net change in fund balances | | 9 | | - | | 375 | | (2) | | (41) | | 154 | | 2,021 | | 2 |
| Fund balances, July 1 | | 104 | | - | | 2,351 | | 33 | | 34 | | 1,870 | | 2,369 | | - |
| Fund balances, June 30 | \$ | 113 | \$ | - | \$ | 2,726 | \$ | 31 | \$ | (7) | \$ | 2,024 | \$ | 4,390 | \$ | 2 |
| • | | | - | | - | | _ | | | <u> </u> | · = | , | · = | | · — | |

Cont.

Exhibit B-2 (Cont.)

County of Tulare Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Special Revenue Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| Revenues: | Child Support Services | Mental Health Realignment | Health Realignment | Social Services Realignment | Tobacco Settlement | TCIHSS Public Authority | Flood Control | Redevelopment Earlimart |
|--------------------------------------|---------------------------|------------------------------|-----------------------|--------------------------------|-----------------------|----------------------------|------------------|----------------------------|
| Taxes and special assessments | s - | \$ - | \$ - | \$ - | s - | \$ - | \$ 525 | \$ 410 |
| Licenses and permits | • | • - | · . | • | ¥ _ | v _ | • • • • • | ¥ 410 |
| Fines, forfeitures and penalties | - | - | _ | | | | | _ |
| Interest, rents, and concessions | 196 | - | - | | - | - | 110 | 60 |
| Intergovernmental revenues | 15,849 | 8,220 | 3,810 | 14,700 | _ | 1,273 | 37 | 9 |
| Charges for services | | | - | - | _ | | - | - |
| Other revenues | 275 | - | - | - | 4,068 | - | - | |
| Total revenues | 16,320 | 8,220 | 3,810 | 14,700 | 4,068 | 1,273 | 672 | 479 |
| Expenditures: | | | | | | | | |
| Current: | | | | | | | | |
| General government | - | - | - | - | - | - | - | 395 |
| Public protection | 15,989 | - | - | - | - | 1,269 | 169 | |
| Public ways and facilities | - | - | - | - | - | - | - | - |
| Health and sanitation | - | 4 | - | - | - | - | | - |
| Public assistance | - | - | - | - | - | - | - | - |
| Education | - | - | - | - | - | - | - | - |
| Debt service: | | | | | | | | |
| Principal retirement | - | - | - | - | - | - | - | - |
| Interest and fiscal charges | - | - | - | - | - | - | - | - |
| Capital outlay | 95 | - | | - | | - | | - |
| Total expenditures | 16,084 | 4 | <u> </u> | | <u> </u> | 1,269 | 169 | 395 |
| Excess (deficiency) of revenues over | | | | | | | | |
| (under) expenditures | 236 | 8,216 | 3,810 | 14,700 | 4,068 | 4 | 503 | 84 |
| Other financing sources (uses): | | | | | | | | |
| Sale of general capital assets | 5 | - | - | - | - | - | - | - |
| Transfers in | - | 5,996 | 12,308 | 910 | - | - | - | - |
| Transfers (out) | (220) | (14,212) | (16,118) | (15,610) | (4,068) | (4) | - | |
| Total other financing sources (uses) | (215) | (8,216)_ | (3,810) | (14,700) | (4,068) | (4) | | |
| Net change in fund balances | 21 | - | - | - | - | - | 503 | 84 |
| Fund balances, July 1 | (8) | | | <u> </u> | | | 1,749 | 1,137 |
| Fund balances, June 30 | \$ 13 | \$ | \$ | \$ | \$ | \$ | \$2,252 | \$ 1,221 |

Cont.

Exhibit B-2 (Cont.)

County of Tulare Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Special Revenue Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| : | | lopment hoe | Redevel Lind | | | elopment shen | | velopment Orosi | | elopment ixley | | elopment raver | | elopment hgrove | | elopment oplar | | al Special nue Funds |
|---------------------------------------|----|----------------|-----------------|----|-----|------------------|----|--------------------|----|-------------------|-------|-------------------|-----|--------------------|----|-------------------|------|-------------------------|
| Revenues: | | | • | | • | 4 997 | • | | • | 100 | • | | • | 040 | • | 100 | • | 04.000 |
| Taxes and special assessments | 5 | 279 | \$ | 11 | \$ | 1,037 | \$ | 862 | \$ | 402 | \$ | 226 | \$ | 212 | \$ | 163 | \$ | 21,269 |
| Licenses and permits | | 4 | | - | | - | | - | | - | | - | | - | | - | | 29 |
| Fines, forfeitures and penalties | | | | - | | - | | - | | - | | | | - | | - | | 762 |
| Interest, rents, and concessions | | 25 | | - | | 93 | | 89 | | 48 | | 74 | | 37 | | 19 | | 1,670 |
| Intergovernmental revenues | | - | | - | | 18 | | 14 | | 6 | | 4 | | 20 | | 2 | | 76,232 |
| Charges for services | | 11 | | - | | - | | - | | - | | - | | - | | - | | 6,635 |
| Other revenues | | - | | - | | | | 17 | | - | | - | | - | | - | | 4,605 |
| Total revenues | | 319 | | 11 | _ | 1,148 | | 982 | | 456 | | 304 | | 269 | | 184 | | 111,202 |
| Expenditures: | | | | | | | | | | | | | | | | | | |
| Current: | | | | | | | | | | | | | | | | | | |
| General government | | 337 | | - | | 604 | | 1,301 | | 226 | | 242 | | 501 | | 282 | | 3,888 |
| Public protection | | - | | - | | - | | - | | - | | - | | - | | - | • | 27,453 |
| Public ways and facilities | | - | | - | | - | | - | | - | | - | | - | | - | | 12,498 |
| Health and sanitation | | - | | - | | - | | - | | - | | - | | - | | - | | 1,670 |
| Public assistance | | - | | - | | - | | - | | - | | - | | - | | - | | 13,035 |
| Education | | - | | - | | - | | - | | - | | - | | - | | - | | 3,356 |
| Debt service: | | | | | | | | | | | | | | | | | | |
| Principal retirement | | - | | - | | 44 | | - | | - | | - | | 41 | | - | | 85 |
| Interest and fiscal charges | | - | | - | | 51 | | - | | - | | - | | 64 | | - | | 115 |
| Capital outlay | | - | | - | | - | | 20 | | - | | - | | - | | - | | 19,149 |
| Total expenditures | | 337 | | - | | 699 | | 1.321 | | 226 | | 242 | | 606 | | 282 | | 81,249 |
| · · · · · · · · · · · · · · · · · · · | | | | | | | | | | | | | | | | | | |
| Excess (deficiency) of revenues over | | | | | | | | | | | | | | | | | | |
| (under) expenditures | | (18) | | 11 | | 449 | | (339) | | 230 | | 62 | | (337) | | (98) | | 29,953 |
| Other financing sources (uses): | | | | | | | | | | | | | | | | | | |
| Sale of general capital assets | | - | | - | | - | | - | | - | | - | | - | | - | | 121 |
| Transfers in | | - | | - | | - | | - | | - | | - | | - | | · • | | 24,709 |
| Transfers (out) | | - | | - | | - | | - | | - | | - | | - | | - | | (51,697) |
| Total other financing sources (uses) | | - | | - | | - | | - | | - | | - | | - | | - | | (26,867) |
| | | | · · · | | | | | | | | | <u> </u> | | | | | | |
| Net change in fund balances | | (18) | | 11 | | 449 | | (339) | | 230 | | 62 | | (337) | | (98) | | 3,086 |
| Fund balances, July 1 | | 403 | | 6 | | 1,709 | | 2,337 | | 732 | | 1,332 | | 973 | | 283 | | 17,414 |
| Fund balances, june 30 | \$ | 385 | \$ | 17 | \$ | 2,158 | \$ | 1.998 | \$ | 962 | _ s | 1.394 | \$ | 636 | \$ | 185 | \$ | 20,500 |
| | * | | * | | * = | 2,100 | × | 1,000 | * | | - * - | 1,001 | * — | | * | | * == | 20,000 |

Concluded

County of Tulare Nonmajor Special Revenue Fund - Indigent Health Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| _ | Budgeted Amounts | | | | Origina Po | nce with al Budget - ositive | | | Variance w Final Budg Positive | | |
|--|------------------|----------|-----|-------------|---------------|------------------------------------|-------------------|-------|--------------------------------------|------------------|--|
| | | Original | | Final | <u>(Ne</u> | egative) | e) Actual Amounts | | (| Negative) | |
| Revenues: Fines, forfeitures, and penalties | \$ | 413 | \$ | 753 | \$ | 340 | \$ | 744 | \$ | (9) | |
| Interest, rents, and concessions | Ŧ | 24 | Ŧ | 24 | Ŧ | - | Ŧ | 42 | • | 18 | |
| Intergovernmental revenues | | 633 | | 651 | | 18 | | 591 | | (60) | |
| Other revenues | | | | | | _ | | 2 | | ` 2 [´] | |
| Total revenues | | 1,070 | | 1,428 | | 358 | | 1,379 | | (49) | |
| Expenditures: Current: | | | | | | | | | | | |
| Health and sanitation | | 1,070 | | 1,428 | | (358) | | 1,369 | | 59 | |
| Total expenditures | _ | 1,070 | | 1,428 | | (358) | | 1,369 | _ | 59 | |
| Excess (deficiency) of revenues over | | | | | | | | | | | |
| (under) expenditures | | - | | - | | - | | 10 | | 10 | |
| Other financing sources (uses): | | | | | | | | | | | |
| Transfers (out) | | | | | | | | (1) | | (1) | |
| Total other financing sources (uses) | | - | | - | <u> </u> | - | | (1) | | (1) | |
| Net change in fund balance | | - | | - | | - | | 9 | | 9 | |
| Fund balance, July 1 | | | . — | | | - | | 104 | | 104 | |
| Fund balance, June 30 | \$ | | \$ | | \$ | - | \$ | 113 | \$ | 113 | |

County of Tulare Nonmajor Special Revenue Fund - Children and Health Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | Amounts | | Variano Original I Posi | Budget - | | | Variance with Final Budget - Positive | | |
|--------------------------------------|----|----------------|---------|------|-------------------------------|----------|------|------------|---|-------|--|
| | C | Original Final | | inal | (Neg | ative) | Actu | al Amounts | (Negative) | | |
| Revenues: | | | | | | | | | | | |
| Intergovernmental revenues | \$ | - | \$ | - | \$ | - | \$ | 297 | \$ | 297 | |
| Other revenues | | 457 | | 457 | | - | | - | | (457) | |
| Total revenues | | 457 | | 457 | | - | | 297 | | (160) | |
| Expenditures: Current: | | | | | | | | | | | |
| Health and sanitation | | 457 | | 457 | | - | | 297 | | 160 | |
| Total expenditures | | 457 | | 457 | | <u> </u> | | 297 | | 160 | |
| Excess (deficiency) of revenues over | | | | | | | | | | | |
| (under) expenditures | | - | | - | | - | | - | | - | |
| Net change in fund balance | | ** | | - | | - | | - | | - | |
| Fund balance, July 1 | | | | | | - | | _ | | | |
| Fund balance, June 30 | \$ | - | \$ | | \$ | - | \$ | - | \$ | | |

County of Tulare Nonmajor Special Revenue Fund - Library Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted Amounts | | | | Origina | ince with al Budget - ositive | Variance with Final Budget - Positive | | | |
|--------------------------------------|------------------|----------|----|---------|---------|-------------------------------------|---|-------------|----|------------|
| - | | Original | | Final | (Ne | egative) | Act | ual Amounts | | (Negative) |
| Revenues: | | | | | | | | | | |
| Taxes and special assessments | \$ | 2,713 | \$ | 2,713 | \$ | - | \$ | 3,190 | \$ | 477 |
| Interest, rents, and concessions | | 40 | | 40 | | - | | 147 | | 107 |
| Intergovernmental revenues | | 344 | | 344 | | - | | 438 | | 94 |
| Charges for services | | 80 | | 80 | | - | | 108 | | 28 |
| Other revenues | | 120 | | 121 | | 1 | | 45 | | (76) |
| Total revenues | | 3,297 | | 3,298 | | 1 | | 3,928 | | 630 |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| Education | | 5,296 | | 5,297 | | (1) | | 3,356 | | 1,941 |
| Capital Outlay | | 200 | | 200 | | - | | - | | 200 |
| Total expenditures | | 5,496 | | 5,497 | | (1) | | 3,356 | | 2,141 |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | | (2,199) | | (2,199) | | - | | 572 | | 2,771 |
| Other financing sources (uses): | | | | | | | | | | |
| Transfers (out) | | (167) | | (167) | | - | | (197) | | (30) |
| Total other financing sources (uses) | | (167) | | (167) | | - | | (197) | | (30) |
| Net change in fund balance | | (2,366) | | (2,366) | | - | | 375 | | 2,741 |
| Fund balance, July 1 | | 2,366 | | 2,366 | | - | | 2,351 | | (15) |
| Fund balance, June 30 | \$ | - | \$ | | \$ | | \$ | 2,726 | \$ | 2,726 |

County of Tulare Nonmajor Special Revenue Fund - Fish and Game Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted Amounts | | | | Variano Original I Posi | Budget - | Variance with Final Budget - Positive | | | |
|--|------------------|----------|----------|-----------------|-------------------------------|----------|---|-----------------|----|-----------------|
| | C | Priginal | Fi | nal | . (Neg | ative) | Actua | I Amounts | (N | egative) |
| Revenues: | | | | | | | | | | |
| Fines, forfeitures and penalties Total revenues | \$ | 20 20 | \$ | 20 20 | \$ | | \$ | <u>18</u> 18 | \$ | (2) |
| Expenditures: Current: | | | | | | | | | | |
| Public protection Total expenditures | | 21 21 | <u> </u> | <u>21</u> 21 | | | | 20 20 | | <u> </u> |
| Excess (deficiency) of revenues over (under) expenditures | | (1) | | (1) | | - | | (2) | | (1) |
| Net change in fund balance | | (1) | | (1) | | - | | (2) | | (1) |
| Fund balance, July 1 Fund balance, June 30 | \$ | 1 | \$ | <u>-</u> | \$ | - | \$ | <u>33</u> 31 | \$ | <u>32</u> 31 |

County of Tulare Nonmajor Special Revenue Fund - Aviation Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgetec | l Amounts | Variance with Original Budget - Positive | | Variance with Final Budget - Positive |
|---|-----------------------|-----------------------|--|-----------------------|---|
| - | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Revenues: Interest, rents, and concessions Intergovernmental revenues Other revenues | \$ 32 1,634 | \$ 32 1,711 | \$ - 77 | \$ 24 241 1 | (1,470) |
| Total revenues | 1,666 | 1,743 | // | 266 | (1,477) |
| Expenditures: Current: Public ways and facilities Capital Outlay Total expenditures | 132 1,567 1,699 | 209 1,567 1,776 | (77) | 233 | (24) 1,494 1,470 |
| Excess (deficiency) of revenues over (under) expenditures | (33) | (33) | | (40) | (7) |
| Other financing sources (uses): Transfers (out) Total other financing sources (uses) | (1) (1) | (1) (1) | | <u>(1)</u> (1) | <u> </u> |
| Net change in fund balance | (34) | (34) | - | (41) | (7) |
| Fund balance, July 1 Fund balance, June 30 | \$ <u> </u> | \$ | \$ | \$(7) | \$(7) |

County of Tulare Nonmajor Special Revenue Fund - Structural Fire Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budaeted | d Amounts | Variance with Original Budget - Positive | | Variance with Final Budget - Positive | |
|--------------------------------------|------------|------------|--|----------------|---|--|
| | Original | Final | (Negative) | Actual Amounts | (Negative) | |
| Revenues: | | | | | | |
| Taxes and special assessments | \$ 5,904 | \$ 5,904 | \$- | \$ 6,639 | \$ 735 | |
| Licenses and permits | 18 | 18 | - | 17 | (1) | |
| Interest, rents, and concessions | 105 | 105 | - | 289 | 184 | |
| Intergovernmental revenues | 387 | 447 | 60 | 583 | 136 | |
| Charges for services | 359 | 553 | 194 | 553 | - | |
| Other revenues | 24 | 24 | - | 51 | 27 | |
| Total revenues | 6,797 | 7,051 | 254 | 8,132 | 1,081 | |
| Expenditures: Current: | | | | | | |
| Public protection | 10,648 | 11,691 | (1,043) | 10,006 | 1,685 | |
| Capital outlay | 1,945 | 1,145 | 800 | 1,920 | (775) | |
| Total expenditures | 12,593 | 12,836 | (243) | 11,926 | 910 | |
| | | | | | | |
| Excess (deficiency) of revenues over | (5 300) | (5 305) | | (0.70.1) | 1 001 | |
| (under) expenditures | (5,796) | (5,785) | 11 | (3,794) | 1,991 | |
| Other financing sources (uses): | | | | | | |
| Transfers in | 5,169 | 5,169 | - | 5,039 | (130) | |
| Transfers (out) | (909) | (920) | (11) | (1,091) | (171) | |
| Total other financing sources (uses) | 4,260 | 4,249 | (11) | 3,948 | (301) | |
| Net change in fund balance | (1,536) | (1,536) | - | 154 | 1,690 | |
| Fund balance, July 1 | - | - | - | 1,870 | 1,870 | |
| Fund balance, June 30 | \$ (1,536) | \$ (1,536) | \$ - | \$ 2,024 | \$ 3,560 | |

County of Tulare Nonmajor Special Revenue Fund - Roads Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Bud | Budgeted Amounts | | | Origin | ance with al Budget - ositive | | | | /ariance with final Budget - Positive |
|--------------------------------------|---------|------------------|----|---------|--------|-------------------------------------|-----|-------------|------|---|
| - | Origina | | | Final | | egative) | Act | ual Amounts | (| Vegative) |
| Revenues: | | | | | | | | | | |
| Taxes and special assessments | \$ 8.6 | 689 | \$ | 8,689 | \$ | - | \$ | 7,313 | \$ | (1,376) |
| Licenses and permits | + -,- | 7 | Ŧ | 7 | Ŧ | - | • | 8 | • | 1 |
| Interest, rents, and concessions | 1 | 03 | | 103 | | - | | 58 | | (45) |
| Intergovernmental revenues | 29,4 | | | 34,355 | | 4,932 | | 21,623 | | (12,732) |
| Charges for services | | 956 | | 1,956 | | - | | 1,923 | | (33) |
| Other revenues | | 08 | | 108 | | - | | 68 | | (40) |
| Total revenues | 40,2 | 286 | | 45,218 | | 4,932 | _ | 30,993 | | (14,225) |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| Public ways and facilities | 41,0 |)49 | | 45,981 | | (4,932) | | 12,265 | | 33,716 |
| Capital outlay | 1,6 | 617 | | 1,617 | | - | | 17,041 | | (15,424) |
| Total expenditures | 42,6 | 666 | | 47,598 | | (4,932) | | 29,306 | | 18,292 |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | (2,3 | 380) | | (2,380) | | | | 1,687 | | 4,067 |
| Other financing sources (uses): | | | | | | | | | | |
| Sale of general capital assets | | - | | - | | - | | 111 | | 111 |
| Transfers in | 3 | 356 | | 356 | | - | | 356 | | - |
| Transfers (out) | | (5) | | (5) | | - | | (133) | | (128) |
| Total other financing sources (uses) | 3 | 351 | _ | 351 | _ | | | 334 | _ | (17) |
| Net change in fund balance | (2,0 |)29) | | (2,029) | | - | | 2,021 | | 4,050 |
| Fund balance, July 1 | | - | | - | | - | | 2,369 | | 2,369 |
| Fund balance, June 30 | \$ (2,0 | 029) | \$ | (2,029) | \$ | _ | \$ | 4,390 | \$ _ | 6,419 |

County of Tulare Nonmajor Special Revenue Fund - Workforce Investment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted Amounts | | | | ariance with jinal Budget - Positive | | | | iance with al Budget - Positive |
|--------------------------------------|------------------|----|--------|-----------------|--|-----|-------------|----|---------------------------------------|
| - | Driginal | | Final | inal (Negative) | | Act | ual Amounts | | (Negative) |
| Revenues: | | | | | | | | | |
| Interest, rents, and concessions | \$ 345 | \$ | 345 | \$ | - | \$ | 359 | \$ | 14 |
| Intergovernmental revenues | 12,119 | | 12,119 | | - | | 8,497 | | (3,622) |
| Charges for services | 3,000 | | 3,000 | | - | | 4,040 | | 1,040 |
| Other revenues | 10 | | 10 | | - | | 78 | | 68 |
| Total revenues | 15,474 | _ | 15,474 | - | - | | 12,974 | | (2,500) |
| Expenditures: | | | | | | | | | |
| Current: | | | | | | | | | |
| Public assistance | 15,574 | | 15,574 | _ | | | 13,035 | _ | 2,539 |
| Total expenditures | 15,574 | | 15,574 | _ | - | | 13,035 | | 2,539 |
| Excess (deficiency) of revenues over | | | | | | | | | |
| (under) expenditures | (100) | | (100) | | - | | (61) | | 39 |
| Other financing sources (uses): | | | | | | | | | |
| Sale of general capital assets | - | | - | | - | | 5 | | 5 |
| Transfers in | 100 | | 100 | | - | | 100 | | - |
| Transfers (out) | - | | - | _ | - | | (42) | | (42) |
| Total other financing sources (uses) | 100 | | 100 | _ | - | | 63 | | (37) |
| Net change in fund balance | - | | - | | - | | 2 | | 2 |
| Fund balance, July 1 | - | | - | | - | | - | | - |
| Fund balance, June 30 | \$ | \$ | - | \$ _ | - | \$ | 2 | \$ | 2 |

County of Tulare Nonmajor Special Revenue Fund - Child Support Services Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted | d Amounts | Variance with Original Budget - Positive | | Variance with Final Budget - Positive |
|--------------------------------------|----------|-----------|--|----------------|---|
| _ | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Revenues: | | | | | |
| Interest, rents, and concessions | \$- | \$ - | \$ - | \$ 196 | \$ 196 |
| Intergovernmental revenues | 16,844 | 16,844 | - | 15,849 | (995) |
| Other revenues | 160 | 160 | - | 275 | ` 115 [´] |
| Total revenues | 17,004 | 17,004 | | 16,320 | (684) |
| Expenditures: | | | | | |
| Current: | | | | | |
| Public protection | 16,964 | 16,863 | 101 | 15,989 | 874 |
| Capital outlay | 40 | 141 | (101) | 95_ | 46 |
| Total expenditures | 17,004 | 17,004 | | 16,084 | 920 |
| Excess (deficiency) of revenues over | | | | | |
| (under) expenditures | - | - | - | 236 | 236 |
| Other financing sources (uses): | | | | | |
| Sale of general capital assets | - | - | - | 5 | 5 |
| Transfers (out) | - | - | | (220) | (220) |
| Total other financing sources (uses) | | | | (215) | (215) |
| Net change in fund balance | - | - | - | 21 | 21 |
| Fund balance, July 1 | | | | (8) | (8) |
| Fund balance, June 30 | \$ | \$ | \$ | \$13 | \$13_ |

County of Tulare Nonmajor Special Revenue Fund - Mental Health Realignment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| _ | Budgeted Original | Amounts Final | Variance with Original Budget - Positive (Negative) | Actual Amounts | Variance with Final Budget - Positive (Negative) |
|---|----------------------|------------------|--|----------------|---|
| Revenues: Intergovernmental revenues | \$10,838_ | \$10,838_ | \$\$ | 8,220 | \$(2,618)_ |
| Total revenues | 10,838 | 10,838 | - | 8,220 | (2,618) |
| Expenditures: Current: | | | | | |
| Health and sanitation | - | - | - | 4 | (4) |
| Total expenditures | | - | | 4 | (4) |
| Excess (deficiency) of revenues over | | | | | |
| (under) expenditures | 10,838 | 10,838 | - | 8,216 | (2,622) |
| Other financing sources (uses): | | | | | |
| Transfers in | 7,575 | 7,575 | - | 5,996 | (1,579) |
| Transfers (out) | (18,413) | (18,413) | | (14,212) | 4,201 |
| Total other financing sources (uses) | (10,838) | (10,838) | | (8,216) | 2,622 |
| Net change in fund balance | - | - | - | - | - |
| Fund balance, July 1 | <u></u> | <u> </u> | | | |
| Fund balance, June 30 | \$ | \$ | \$\$ | | \$ |

County of Tulare Nonmajor Special Revenue Fund - Health Realignment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budge | ted Amounts | Variance with Original Budget - Positive | | Variance with Final Budget - Positive |
|--------------------------------------|----------|--------------|--|----------------|---|
| | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Revenues: | | | | | |
| Intergovernmental revenues | \$ 4,416 | \$ 4,416 | \$ | \$3,810 | \$(606)_ |
| Total revenues | 4,416 | 4,416 | | 3,810 | (606) |
| Other financing sources (uses): | | | | | |
| Transfers in | 14,495 | 5 14,495 | - | 12,308 | (2,187) |
| Transfers (out) | (18,911 |) # (18,911) | - | (16,118) | 2,793 |
| Total other financing sources (uses) | (4,416 | (4,416) | - | (3,810) | 606 |
| Net change in fund balance | | | - | - | - |
| Fund balance, July 1 | | <u> </u> | <u>-</u> | | <u> </u> |
| Fund balance, June 30 | \$ | - \$ | \$ | \$ | \$ |

County of Tulare Nonmajor Special Revenue Fund - Social Services Realignment Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| - | Budgeted | | Variano Original I Posí | Budget - tive | A -1 | | Fi | ariance with nal Budget - Positive | |
|--------------------------------------|--------------|-------|-------------------------------|------------------|------|----------------|----------|--|------------|
| | Original | Final | | (Negative) | | Actual Amounts | | | (Negative) |
| Revenues: | | | | | | | | | |
| Intergovernmental revenues | \$ 18,681 | \$ | 18,681 | \$ | - | \$ | 14,700 | \$ | (3,981) |
| Total revenues | 18,681 | | 18,681 | | - | | 14,700 | _ | (3,981) |
| Other financing sources (uses): | | | | | | | | | |
| Transfers in | 986 | | 986 | | - | | 910 | | (76) |
| Transfers (out) | (19,667) | | (19,667) | | - | | (15,610) | | 4,057 |
| Total other financing sources (uses) | (18,681) | | (18,681) | | - | | (14,700) | | 3,981 |
| Net change in fund balance | - | | - | | - | | - | | - |
| Fund balance, July 1 | - | | - | | - | | - | | - |
| Fund balance, June 30 | \$ - | \$ | - | \$ | | \$ | - | \$ | - |

County of Tulare Nonmajor Special Revenue Fund - Tobacco Settlement Revenue Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budae | eted Amounts | Variance with Original Budget - Positive | | Variance with Final Budget - Positive |
|--------------------------------------|----------|--------------|--|----------------|---|
| | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Revenues: | | | | | |
| Other revenues | \$4,804 | 4 \$ 4,804 | \$ | \$4,068 | \$(736) |
| Total revenues | 4,804 | 4 4,804 | | 4,068 | (736) |
| Other financing sources (uses): | | | | | |
| Transfers (out) | (4,804 | <u> </u> | | (4,068) | 736 |
| Total other financing sources (uses) | (4,804 | 4) (4,804) | | (4,068) | 736 |
| Net change in fund balance | | | - | - | - |
| Fund balance, July 1 | | <u> </u> | | <u> </u> | - |
| Fund balance, June 30 | \$ | - \$ | \$ | \$ <u> </u> | \$ |

County of Tulare Nonmajor Special Revenue Fund - Tulare County In-Home Supportive Services Public Authority Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| - | Budget Original | ed Amounts Final | Variance with Original Budget - Positive (Negative) | Original Budget - | | | | |
|--|--------------------------|---------------------|--|--------------------------|------------------------|--|--|--|
| | | | (| | (Negative) | | | |
| Revenues: Intergovernmental revenues Total revenues | \$ <u>1,362</u> 1,362 | | \$ _ | \$ <u>1,273</u> 1,273 | \$ <u>(89)</u> (89) | | | |
| Expenditures: Current: | | | | | | | | |
| Public protection | 1,362 | 1,362 | - | 1,269 | 93 | | | |
| Total expenditures | 1,362 | 1,362 | | 1,269 | 93 | | | |
| Excess (deficiency) of revenues over (under) expenditures | - | - | - | 4 | 4 | | | |
| Other financing sources (uses): | | | | | | | | |
| Transfers (out) Total other financing sources (uses) | | | | <u>(4)</u> (4) | (4) | | | |
| Net change in fund balance | - | - | - | - | - | | | |
| Fund balance, July 1 | - | - | - | - | - | | | |
| Fund balance, June 30 | \$ | \$ | \$ | \$ | \$ | | | |

County of Tulare Nonmajor Special Revenue Fund - Flood Control Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | | | Original | ce with Budget - | Fin | Variance with Final Budget - | | |
|---|----|---------------------|-------|-----------|------------------------|---------------------|----------|---------------------------------|----------------------------|-----------|
| | C | Budgeted riginal | Final | | Positive (Negative) | | Actu | al Amounts | Positive <u>(Negative)</u> | |
| Revenues: | • | 100 | • | 100 | • | | <u>,</u> | 505 | ^ | 100 |
| Taxes and special assessments Interest, rents, and concessions | \$ | 402 55 | \$ | 402 55 | \$ | - | \$ | 525 110 | \$ | 123 55 |
| Intergovernmental revenues | | 11 | | 11 | | - | | 37 | | 26 |
| Total revenues | | 468 | | 468 | | - | | 672 | | 204 |
| Expenditures: Current: | | | | | | | | | | |
| Public protection | | 468 | | 468 | | - | | 169 | _ | 299 |
| Total expenditures | | 468 | | 468 | | | | 169 | | 299 |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | | - | | - | | - | | 503 | | 503 |
| Net change in fund balance | | - | | - | | - | | 503 | | 503 |
| Fund balance, July 1 | | - | | | | <u> </u> | | 1,749 | | 1,749 |
| Fund balance, June 30 | \$ | - | \$ | - | \$ | - | \$ | 2,252 | \$ | 2,252 |

County of Tulare Nonmajor Special Revenue Fund - Earlimart Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | Budgeted | Amou | nts | Origin | ance with al Budget - ositive | | | Variance with Final Budget - Positive | | |
|--------------------------------------|------|----------|------|-------|------------|-------------------------------------|----------------|-------|---|-----------|--|
| | | Original | | Final | (Negative) | | Actual Amounts | | | Negative) | |
| Revenues: | | | | | | | | | | | |
| Taxes and special assessments | \$ | 313 | \$ | 313 | \$ | - | \$ | 410 | \$ | 97 | |
| Interest, rents, and concessions | | 5 | | 5 | | - | | 60 | | 55 | |
| Intergovernmental revenues | | 1 | | 1 | | - | | 9 | | 8 | |
| Total revenues | | 319 | | 319 | _ | - | | 479 | | 160 | |
| Expenditures: | | | | | | | | | | | |
| Current: | | | | | | | | | | | |
| General government | | 1,251 | | 1,251 | | - | | 395 | | 856 | |
| Capital Outlay | | 65 | | 65 | | - | _ | - | | 65 | |
| Total expenditures | _ | 1,316 | _ | 1,316 | | - | _ | 395 | | 921 | |
| Excess (deficiency) of revenues over | | | | | | | | | | | |
| (under) expenditures | | (997) | | (997) | | - | | 84 | | 1,081 | |
| Other financing sources (uses): | | | | | | | | | | | |
| Transfers in | | 232 | | 232 | | - | | - | | (232) | |
| Transfers (out) | | (232) | | (232) | | - | | - | | 232 | |
| Total other financing sources (uses) | | - | _ | | | | _ | | _ | - | |
| Net change in fund balance | | (997) | | (997) | | - | | 84 | | 1,081 | |
| Fund balance, July 1 | | - | | - | | - | | 1,137 | _ | 1,137 | |
| Fund balance, June 30 | \$ _ | (997) | \$ | (997) | \$ | | \$ _ | 1,221 | \$ _ | 2,218 | |

County of Tulare Nonmajor Special Revenue Fund - Ivanhoe Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | Budgeted | Amou | nts | Variance with Original Budget - Positive (Negative) | | Actual Amounts | | Fin | riance with al Budget - Positive |
|--------------------------------------|----|----------|------|-------|--|---|----------------|------|------------|--|
| - | | Original | | Final | | | | | (Negative) | |
| Revenues: | | | | | | | | | | |
| Taxes and special assessments | \$ | 172 | \$ | 172 | \$ | - | \$ | 279 | \$ | 107 |
| Licenses and permits | • | - | • | - | · | - | | 4 | | 4 |
| Interest, rents, and concessions | | 2 | | 2 | | - | | 25 | | 23 |
| Intergovernmental revenues | | 86 | | 86 | | - | | - | | (86) |
| Charges for services | | - | | - | | - | | 11 | | ` 11 [´] |
| Total revenues | | 260 | _ | 260 | | - | | 319 | | 59 |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| General government | | 597 | | 597 | | - | | 337 | | 260 |
| Capital Outlay | | 60 | | 60 | | - | | - | | 60 |
| Total expenditures | | 657 | _ | 657 | | - | | 337 | | 320 |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | | (397) | | (397) | | - | | (18) | | 379 |
| Other financing sources (uses): | | | | | | | | | | |
| Transfers in | | 131 | | 131 | | - | | - | | (131) |
| Transfers (out) | | (131) | | (131) | | - | | - | | 131 |
| Total other financing sources (uses) | _ | | | - | | | _ | | | - |
| Net change in fund balance | | (397) | | (397) | | - | | (18) | | 379 |
| Fund balance, July 1 | | - | | - | | - | | 403 | | 403 |
| Fund balance, June 30 | \$ | (397) | \$ _ | (397) | \$ | _ | \$ | 385 | \$ | 782 |

County of Tulare Nonmajor Special Revenue Fund - Lindsay Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted | d Amounts | Variance with Original Budget - Positive | | Variance with Final Budget - Positive |
|--|------------------|-------------------------|--|---------------------------|---|
| | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Revenues: | | | | | |
| Taxes and special assessments Total revenues | \$ <u>6</u> 6 | \$ <u>6</u> <u>6</u> | \$ | \$ <u>11</u> <u>11</u> | \$ <u>5</u> <u>5</u> |
| Excess (deficiency) of revenues over (under) expenditures | 6 | 6 | - | 11 | 5 |
| Net change in fund balance | 6 | 6 | - | 11 | 5 |
| Fund balance, July 1 Fund balance, June 30 | \$6 | \$ <u> </u> | \$ | \$6 | \$6 |

County of Tulare Nonmajor Special Revenue Fund - Goshen Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted Amounts | | | | | inance with inal Budget - Positive | | | | niance with nal Budget - Positive | |
|--------------------------------------|------------------|----------|----|---------|----|--|----|---------------|------------|---|--|
| - | | Original | | Final | · | Negative) | _A | ctual Amounts | (Negative) | | |
| Revenues: | | | | | | | | | | | |
| Taxes and special assessments | \$ | 751 | \$ | 1,674 | \$ | 923 | \$ | 1.037 | \$ | (637) | |
| Interest, rents, and concessions | • | 15 | • | 15 | • | | • | 93 | • | 78 | |
| intergovernmental revenues | | 4 | | 235 | | 231 | | 18 | | (217) | |
| Total revenues | - | 770 | _ | 1,924 | | 1,154 | | 1,148 | _ | (776) | |
| Expenditures: | | | | | | | | | | | |
| Current: | | | | | | | | | | | |
| General government | | 1,685 | | 2,844 | | (1,159) | | 604 | | 2,240 | |
| Debt service: | | | | | | | | | | | |
| Principal retirement | | 95 | | 90 | | 5 | | 44 | | 46 | |
| Interest and fiscal charges | | 53 | | 53 | | - | | 51 | | 2 | |
| Capital Outlay | | 231 | | 231 | | - | | | | 231 | |
| Total expenditures | _ | 2,064 | _ | 3,218 | | (1,154) | | 699 | _ | 2,519 | |
| Excess (deficiency) of revenues over | | | | | | | | | | | |
| (under) expenditures | | (1,294) | | (1,294) | | • | | 449 | | 1,743 | |
| Other financing sources (uses): | | | | | | | | | | | |
| Transfers in | | 420 | | 367 | | (53) | | - | | (367) | |
| Transfers (out) | _ | (420) | | (367) | | 53 | | | | 367 | |
| Total other financing sources (uses) | _ | - | _ | | | - | | | _ | - | |
| Net change in fund balance | | (1,294) | | (1,294) | | - | | 449 | | 1,7 43 | |
| Fund balance, July 1 | | - | | - | | - | | 1,709 | _ | 1,709 | |
| Fund balance, June 30 | \$ _ | (1,294) | \$ | (1,294) | \$ | | \$ | 2,158 | \$ _ | 3,452 | |

County of Tulare Nonmajor Special Revenue Fund - Orosi Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | Budgeted | Amou | Ints | Variance with Original Budget - Positive | | | | | ariance with nal Budget - Positive |
|--------------------------------------|------|----------|------|---------|--|-----------|-----|-------------|------|--|
| _ | | Original | | Final | (| Negative) | Act | ual Amounts | | (Negative) |
| Revenues: | | | | | | | | | | |
| Taxes and special assessments | \$ | 715 | \$ | 715 | \$ | - | \$ | 862 | \$ | 147 |
| Interest, rents, and concessions | + | 19 | • | 19 | • | - | • | 89 | * | 70 |
| Intergovernmental revenues | | 3,403 | | 3,403 | | - | | 14 | | (3,389) |
| Other revenues | | -, | | -, | | - | | 17 | | 17 |
| Total revenues | _ | 4,137 | _ | 4,137 | - | - | _ | 982 | | (3,155) |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| General government | | 5,494 | | 5,481 | | 13 | | 1,301 | | 4,180 |
| Debt service: | | | | | | | | | | |
| Principal retirement | | 120 | | 120 | | - | | - | | 120 |
| Capital outlay | _ | 265 | | 278 | | (13) | | 20 | | 258 |
| Total expenditures | _ | 5,879 | | 5,879 | | - | | 1,321 | _ | 4,558 |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | | (1,742) | | (1,742) | | - | | (339) | | 1,403 |
| Other financing sources (uses): | | | | | | | | | | |
| Transfers in | | 416 | | 416 | | - | | - | | (416) |
| Transfers (out) | | (416) | | (416) | | - | | - | | 416 |
| Total other financing sources (uses) | _ | | _ | | | - | _ | - | _ | - |
| Net change in fund balance | | (1,742) | | (1,742) | | - | | (339) | | 1,403 |
| Fund balance, July 1 | | - | | - | | - | | 2,337 | | 2,337 |
| Fund balance, June 30 | \$ _ | (1,742) | \$ _ | (1,742) | \$ | | \$ | 1,998 | \$ _ | 3,740 |

County of Tulare Nonmajor Special Revenue Fund - Pixley Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted Amounts | | | | Variance Original B Positi | udget - | | | Variance with Final Budget - Positive | | |
|--------------------------------------|------------------|-------|-------|-------|----------------------------------|---------|----------------|-----|---|-----------|--|
| - | Origi | nal | Final | | (Negative) | | Actual Amounts | | (N | legative) | |
| Development | | | | | | | | | | | |
| Revenues: | ^ | 204 | • | 204 | ¢ | | ¢ | 402 | \$ | 81 | |
| Taxes and special assessments | \$ | 321 | \$ | 321 | \$ | - | \$ | | Ф | | |
| Interest, rents, and concessions | | 8 | | 8 | | - | | 48 | | 40 | |
| Intergovernmental revenues | . <u> </u> | 1 | | 1 | | - | | 6 | | 5 | |
| Total revenues | | 330 | _ | 330 | | - | | 456 | | 126 | |
| Expenditures: | | | | | | | | | | | |
| Current: | | | | | | | | | | | |
| General government | | 995 | | 995 | | - | | 226 | | 769 | |
| Capital Outlay | | 60 | | 60 | | - | | - | | 60 | |
| Total expenditures | 1 | ,055 | | 1,055 | | - | | 226 | | 829 | |
| | | | | ., | | | | | | | |
| Excess (deficiency) of revenues over | | | | | | | | | | | |
| (under) expenditures | (| (725) | | (725) | | - | | 230 | | 955 | |
| | | | | | | | | | | | |
| Other financing sources (uses): | | | | | | | | | | | |
| Transfers in | | 247 | | 247 | | - | | - | | (247) | |
| Transfers (out) | | (247) | _ | (247) | | - | | _ | | 247 | |
| Total other financing sources (uses) | *** | - | | - | | - | | | | | |
| | | | | | | | | | | | |
| Net change in fund balance | (| (725) | | (725) | | - | | 230 | | 955 | |
| Fund balance, July 1 | | _ | | _ | | _ | | 732 | | 732 | |
| Fund balance, June 30 | \$ | (725) | s — | (725) | ¢ | | \$ | 962 | \$ | 1,687 | |
| i unu valance, June 30 | Φ | (123) | ° == | (123) | Ψ | | Ψ ==== | 302 | Ψ | 1,007 | |

County of Tulare Nonmajor Special Revenue Fund - Traver Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | Budgeted | ints | Origina | ance with al Budget - ositive | | | Variance with Final Budget Positive | | |
|--------------------------------------|----|----------|------|---------|-------------------------------------|---|----------------|---|---------|-----------|
| - | | Original | | Final | (Negative) | | Actual Amounts | | (| Negative) |
| Revenues: | | | | | | | | | | |
| Taxes and special assessments | \$ | 227 | \$ | 227 | \$ | - | \$ | 226 | \$ | (1) |
| Interest, rents, and concessions | | 8 | | 8 | | - | | 74 | | 66 |
| Intergovernmental revenues | | 1 | _ | 1 | | | | 4 | | 3 |
| Total revenues | | 236 | _ | 236 | | - | | 304 | | 68 |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| General government | | 1,312 | | 1,312 | | - | | 242 | | 1,070 |
| Capital Outlay | | 170 | _ | 170 | | | | - | | 170 |
| Total expenditures | _ | 1,482 | _ | 1,482 | | - | <u></u> | 242 | <u></u> | 1,240 |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | | (1,246) | | (1,246) | | - | | 62 | | 1,308 |
| Other financing sources (uses): | | | | | | | | | | |
| Transfers in | | 175 | | 175 | | - | | - | | (175) |
| Transfers (out) | | (175) | | (175) | | - | | - | | 175 |
| Total other financing sources (uses) | _ | | | - | | - | | | | - |
| Net change in fund balance | | (1,246) | | (1,246) | | - | | 62 | | 1,308 |
| | | , | | | | | | | | - |
| Fund balance, July 1 | | - | _ | - | | - | | 1,332 | | 1,332 |
| Fund balance, June 30 | \$ | (1,246) | \$ _ | (1,246) | \$ | - | \$ | 1,394 | \$ | 2,640 |

Exhibit B-25

County of Tulare Nonmajor Special Revenue Fund - Richgrove Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | Budgete | d Amo | ounts | Origin | iance with nal Budget - Positive | | | | ariance with nal Budget - Positive |
|--------------------------------------|----|----------|-------|-------|--------|--|-----|-------------|-----|--|
| | | Original | | Final | 1) | legative) | Act | ual Amounts | | (Negative) |
| Revenues: | | | | | | | | | | |
| Taxes and special assessments | \$ | 193 | \$ | 193 | \$ | - | \$ | 212 | \$ | 19 |
| Interest, rents, and concessions | | 10 | | 10 | | - | | 37 | | 27 |
| Intergovernmental revenues | | 2,182 | | 2,182 | | - | | 20 | | (2,162) |
| Total revenues | | 2,385 | | 2,385 | - | - | | 269 | | (2,116) |
| Expenditures: | | | | | | | | | | |
| Current: | | | | | | | | | | |
| General government | | 3,125 | | 3,020 | | 105 | | 501 | | 2,519 |
| Debt service: | | | | | | | | - | | |
| Principal retirement | | - | | 41 | | (41) | | 41 | | - |
| Interest and fiscal charges | | - | | 64 | | (64) | | 64 | | - |
| Capital outlay | | 103 | # | 103 | _ | - | | - | _ | 103 |
| Total expenditures | | 3,228 | | 3,228 | | - | | 606 | | 2,622 |
| Excess (deficiency) of revenues over | | | | | | | | | | |
| (under) expenditures | | (843) | | (843) | | - | | (337) | | 506 |
| Other financing sources (uses): | | | | | | | | | | |
| Transfers in | | 136 | | 29 | | - | | - | | (29) |
| Transfers (out) | _ | (136) | | (29) | | 107 | _ | - | - | 29 |
| Total other financing sources (uses) | _ | | | | - | 107 | _ | | | |
| Net change in fund balance | | (843) | | (843) | | 107 | | (337) | | 506 |
| Fund balance, July 1 | _ | | | | _ | - | | 973 | | 973 |
| Fund balance, June 30 | \$ | (843) | \$ | (843) | \$ _ | 107 | \$ | 636 | \$_ | 1,479 |

Exhibit B-26

County of Tulare Nonmajor Special Revenue Fund - Poplar Redevelopment Funds Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | Budgeted | Amo | unts | ariance with inal Budget - Positive | | | Fir | riance with al Budget - Positive |
|--------------------------------------|----|----------|------|-------|---|-----|-------------|-----|--|
| - | (| Original | | Final | (Negative) | Act | ual Amounts | (| Negative) |
| Revenues: | | | | | | | | | |
| Taxes and special assessments | \$ | 145 | \$ | 145 | \$ - | \$ | 163 | \$ | 18 |
| Interest, rents, and concessions | | 4 | | 4 | - | | 19 | | 15 |
| Intergovernmental revenues | | 300 | | 300 | - | | 2 | | (298) |
| Total revenues | | 449 | - | 449 | - | | 184 | _ | (265) |
| Expenditures: | | | | | | | | | |
| Current: | | | | | | | | | |
| General government | | 623 | | 623 | - | | 282 | | 341 |
| Capital Outlay | | 100 | _ | 100 | | | | | 100 |
| Total expenditures | | 723 | _ | 723 | - | | 282 | | 441 |
| Excess (deficiency) of revenues over | | | | | | | | | |
| (under) expenditures | | (274) | | (274) | - | | (98) | | 176 |
| Other financing sources (uses): | | | | | | | | | |
| Transfers in | | 110 | | 110 | - | | - | | (110) |
| Transfers (out) | | (110) | _ | (110) | | | | | 110 |
| Total other financing sources (uses) | | - | - | ** | - | | - | _ | - |
| Net change in fund balance | | (274) | | (274) | - | | (98) | | 176 |
| Fund balance, July 1 | - | - | | ~ | _ | - | 283 | | 283 |
| Fund balance, June 30 | \$ | (274) | \$ _ | (274) | \$ | \$ | 185 | \$ | 459 |

Nonmajor Governmental Funds Debt Service Funds

Debt Service Funds are used to account for the accumulation of resources and payment of principal and interest from governmental sources when the government is obligated in some manner for the payment.

Pension Obligation Fund - This fund accumulates resources from other County funds for the payment of principal and interest on Pension Obligation Bonds; the proceeds of which were used to pay an unfunded actuarially accrued liability for the fiscal year ended June 30,1996.

Equipment Loans Fund - This fund receives transfers of resources from other County funds for principal and interest payments on various loans which financed the acquisition of vehicles and equipment used in daily operations.

Building Loans Fund - This fund receives transfers of resources from County building occupants for the payment of the County's lease obligations to TCPFC.

County of Tulare Combining Balance Sheet Nonmajor Debt Service Funds June 30, 2008 (amounts expressed in thousands)

| | | ension ligation | • | pment ans | | uilding _oans | | tal Debt ice Funds |
|--|----|--------------------|----|--------------|----|------------------|----|-----------------------|
| Assets | • | _ | • | | • | 0.000 | • | 0.005 |
| Investment in treasury pool | \$ | 1 | \$ | 55 | \$ | 2,039 | \$ | 2,095 |
| Investments | | 20 | | - | | - | | 20 |
| Due from other governments | | 1,227 | | - | | - | | 1,227 |
| Lease payments receivable, net of interest | | - | | - | | 1,248 | | 1,248 |
| Total assets | \$ | 1,248 | \$ | 55 | \$ | 3,287 | \$ | 4,590 |
| Liabilities and fund balances | | | | | | | | |
| Liabilities: | | | | | | | | |
| Accounts payable | \$ | - | \$ | - | \$ | 20 | \$ | 20 |
| Due to other County funds | | 631 | | - | | - | | 631 |
| Deferred revenue | | | | | | 1,527 | | 1,527 |
| Total liabilities | | 631 | | - | | 1,547 | | 2,178 |
| Fund balances: | | | | | | | | |
| Reserved, reported in nonmajor | | | | | | | | |
| Debt service funds | | 617 | | 55 | | 1,740 | | 2,412 |
| Total fund balances | | 617 | | 55 | | 1,740 | | 2,412 |
| Total liabilities and fund balances | \$ | 1,248 | \$ | 55 | \$ | 3,287 | \$ | 4,590 |

County of Tulare Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Debt Service Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | ension oligation | E | Equipment Loans | | Building Loans | | al Debt ce Funds |
|--------------------------------------|---------------------|---------|--------------------|--------------|-------------------|----|---------------------|
| Revenues: | | <u></u> | | | | | |
| Fines, forfeitures and penalties | \$ - | \$ | - | \$ | 2,400 | \$ | 2,400 |
| Interest, rents, and concessions | 24 | | - | | 77 | | 101 |
| Intergovernmental revenues | 341 | | - | | - | | 341 |
| Other revenues | | _ | 38 | | - | | 38 |
| Total revenues | 365 | - | 38 | | 2,477 | | 2,880 |
| Expenditures: | | | | | | | |
| Debt service: | | | | | | | |
| Principal retirement | 3,830 | | 739 | | - | | 4,569 |
| Interest and fiscal charges | 1,699 | | 42 | | 21 | | 1,762 |
| Total expenditures | 5,529 | - | 781 | _ | 21 | _ | 6,331 |
| Excess (deficiency) of revenues over | | | | | | | |
| (under) expenditures | (5,164) | | (743) | | 2,456 | | (3,451) |
| Other financing sources (uses): | | | | | | | |
| Direct financing lease | - | | - | | 128 | | 128 |
| Transfers in | 5,434 | | 735 | | 4,905 | | 11,074 |
| Transfers (out) | - | | - | | (6,376) | | (6,376) |
| Total other financing sources (uses) | 5,434 | - | 735 | _ | (1,343) | | 4,826 |
| Net change in fund balance | 270 | | (8) | | 1,113 | | 1,375 |
| Fund balance, July 1 | 347 | | 63 | | 627 | | 1,037 |
| Fund balance, June 30 | \$ 617 | \$ | 55 | \$ | 1,740 | \$ | 2,412 |

County of Tulare Nonmajor Debt Service Fund - Pension Obligation Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgetec | I Amounts | Variance with Original Budget - Positive | Actual | Variance with Final Budget - Positive |
|--------------------------------------|----------|-----------|--|----------|---|
| | Original | Final | (Negative) | Amounts | (Negative) |
| D | | | | | |
| Revenues: | \$- | ¢ | \$- | \$ 24 | \$ 24 |
| Interest, rents, and concessions | ф - | \$- | - Ф | \$ | ۶ 24 341 |
| Intergovernmental revenues | - | - | - | 341 | |
| Other revenues | 5,629 | 5,629 | - | | (5,629) |
| Total revenues | 5,629 | 5,629 | <u> </u> | 365 | (5,264) |
| Expenditures: | | | | | |
| Debt service: | | | | | |
| Principal retirement | 4,030 | 4,030 | - | 3,830 | 200 |
| Interest and fiscal charges | 1,946 | 1,946 | - | 1,699 | 247 |
| Total expenditures | 5,976 | 5,976 | - | 5,529 | 447 |
| Excess (deficiency) of revenues over | | | | | |
| (under) expenditures | (347) | (347) | | (5,164) | (4,817) |
| (under) expenditures | (347) | (347) | - | (3, 104) | (4,017) |
| Other financing sources (uses): | | | | | |
| Transfers in | - | - | - | 5,434 | 5,434 |
| Total other financing sources (uses) | | | | 5,434 | 5,434 |
| Net change in fund balance | (347) | (347) | - | 270 | 617 |
| Fund balance, July 1 | - | - | - | 347 | 347 |
| Fund balance, June 30 | \$ (347) | \$ (347) | \$ | \$ 617 | \$ 964 |
| | | 137 | <u></u> | | |

County of Tulare Nonmajor Debt Service Fund - Equipment Loans Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted | Amounts | Variance with Original Budget - Positive | Actual | Variance with Final Budget - Positive |
|--------------------------------------|----------|----------|--|------------------------------|---|
| | Original | Final | (Negative) | Amounts | (Negative) |
| Revenues: | ¢ | ¢ | ۴ | ¢ 20 | \$ 38 |
| Other revenues Total revenues | \$ \$ | \$ \$ | \$ \$ | \$ <u>38</u> \$ <u>38</u> | \$ <u>38</u> \$ <u>38</u> |
| Expenditures: | | | | | |
| Debt service: | | | | | |
| Principal retirement | 739 | 739 | - | 739 | - |
| Interest and fiscal charges | 43 | 43 | - | 42 | 1 |
| Total expenditures | 782 | 782 | | 781 | 1 |
| Excess (deficiency) of revenues over | | | | | |
| (under) expenditures | (782) | (782) | - | (743) | 39 |
| Other financing sources (uses): | | | | | |
| Transfers in | 719 | 719 | <u> </u> | 735 | 16 |
| Total other financing sources (uses) | 719 | 719 | | 735 | 16 |
| Net change in fund balance | (63) | (63) | - | (8) | 55 |
| Fund balance, July 1 | | | | 63 | 63_ |
| Fund balance, June 30 | \$ (63) | \$ (63) | \$ | \$55 | \$ |

County of Tulare Nonmajor Debt Service Fund - Building Loans Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | Budgeted | Amounts | | Variano Original I Posi | Budget - | | | ariance with nal Budget - Positive |
|--------------------------------------|--------------|---------|------------|-------------------------------|----------|----------------|---------|--|
| | Original | Final | | (Negative) | | Actual Amounts | | (Negative) |
| Revenues: | | | | | | | | |
| Fines, forfeitures, and penalties | \$ 949 | \$ | 949 | \$ | - | \$ | 2,400 | \$ 1,451 |
| Interest, rents, and concessions | 82 | | 82 | | - | | 77 | (5) |
| Other revenues | 128 | | 128 | | - | | - | (128) |
| Total revenues | 1,159 | | 1,159 | | - | | 2,477 | 1,318 |
| Expenditures: | | | | | | | | |
| Debt service: | | | | | | | | |
| Principal retirement | 4,365 | | 4,365 | | - | | - | 4,365 |
| Interest and fiscal charges | 2,325 | | 2,325 | | - | | 21 | 2,304 |
| Total expenditures | 6,690 | | 6,690 | | _ | | 21 | 6,669 |
| Excess (deficiency) of revenues over | | | | | | | | |
| (under) expenditures | (5,531) | | (5,531) | | - | | 2,456 | 7,987 |
| Other financing sources (uses): | | | | | | | | |
| Direct financing lease | - | | - | | - | | 128 | 128 |
| Transfers in | 4,904 | | 4,904 | | - | | 4,905 | 1 |
| Transfers (out) | - | | - | | - | | (6,376) | (6,376) |
| Total other financing sources (uses) | 4,904 | | 4,904 | | | | (1,343) | (6,247) |
| Net change in fund balance | (627) | | (627) | | - | | 1,113 | 1,740 |
| Fund balance, July 1 | 1,250 | | 1,250 | | - | | 627 | (623) |
| Fund balance, June 30 | \$ 623 | \$ | 623 139 | \$ | - | \$ | 1,740 | \$ 1,117 |

Nonmajor Governmental Funds Capital Projects Fund

Capital Projects Fund is used to account for the acquisition and construction of major capital facilities other than those financed by proprietary and trust funds.

<u>Capital Projects Fund</u> - This fund is used to finance the acquisition and construction of public buildings, including major maintenance and improvements. Revenues are obtained from State funding and from other funds when allocated by the Board of Supervisors.

County of Tulare Balance Sheet Nonmajor Capital Projects Fund June 30, 2008 (amounts expressed in thousands)

| | apital ojects |
|------------------------------------|------------------|
| Assets | |
| Investment in treasury pool | \$ 9,326 |
| Due from other County funds | 596 |
| Restricted assets | 5,000 |
| Total assets | \$ 14,922 |
| Liabilities and fund balance | |
| Liabilities: | |
| Accounts payable | \$ 330 |
| Salaries and benefits payable | 13 |
| Total liabilities | 343 |
| Fund balance: | |
| Reserved for: | |
| Harmon Field cleanup | 5,000 |
| Unreserved, reported in nonmajor: | |
| Capital projects fund | 9,579 |
| Total fund balance | 14,579 |
| Total liabilities and fund balance | \$ 14,922 |

Exhibit D-1

County of Tulare Statement of Revenues, Expenditures, and Changes in Fund Balance Nonmajor Capital Projects Fund For the Year Ended June 30, 2008

(amounts expressed in thousands)

| | Capital |
|--------------------------------------|----------|
| | Projects |
| Revenues: | |
| Interest, rents, and concessions | \$ 310 |
| Intergovernmental revenues | 2,433 |
| Total revenues | 2,743 |
| Expenditures: | |
| Current: | |
| General government | 1,885 |
| Capital outlay | 5,420 |
| Total expenditures | 7,305 |
| Excess (deficiency) of revenues over | |
| (under) expenditures | (4,562) |
| Other financing sources (uses): | |
| Transfers in | 7,871 |
| Transfers (out) | (4) |
| Total other financing sources (uses) | 7,867 |
| Net change in fund balance | 3,305 |
| Fund balance, July 1 | 11,274 |
| Fund balance, June 30 | \$14,579 |

Exhibit D-2

County of Tulare

Nonmajor Capital Projects Fund - Capital Projects Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2008

(amounts expressed in thousands)

| _ | Budgeted Ar | nounts | Variance with Original Budget - Positive | | Variance with Final Budget - Positive |
|--------------------------------------|-------------|----------|--|----------------|---|
| | Original | Final | (Negative) | Actual Amounts | (Negative) |
| Revenues: | | | | | |
| Interest, rents, and concessions | \$ | \$- | \$- | \$ 310 | \$ 310 |
| Intergovernmental revenues | 3,865 | 3,865 | | 2,433 | (1,432) |
| Other revenues | 6,963 | 6,972 | 9 | _, · | (6,972) |
| Total revenues | 10,828 | 10,837 | 9 | 2,743 | (8,094) |
| Expenditures: | | | | | |
| Current: | | | | | |
| General government | 913 | 1,187 | (274) | 1,885 | (698) |
| Capital outlay | 23,855 | 23,604 | 251 | 5,420 | 18,184 |
| Total expenditures | 24,768 | 24,791 | (23) | 7,305 | 17,486 |
| Excess (deficiency) of revenues over | | | | | |
| (under) expenditures | (12.040) | (12.054) | (1.4) | (4 500) | 0.000 |
| (under) expenditures | (13,940) | (13,954) | (14) | (4,562) | 9,392 |
| Other financing sources (uses): | | | | | |
| Transfers in | 7,857 | 7,871 | 14 | 7,871 | - |
| Transfers (out) | - | - | <u> </u> | (4) | (4) |
| Total other financing sources (uses) | 7,857 | 7,871 | 14 | 7,867 | (4) |
| Net change in fund balance | (6,083) | (6,083) | - | 3,305 | 9,388 |
| Fund balance, July 1 | 6,083 | 6,083 | - | 11,274 | 5,191 |
| Fund balance, June 30 | \$ | \$ | \$ | \$ 14,579 | \$ 14,579 |

Nonmajor Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the Board of Supervisors is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the Board of Supervisors has decided that periodic determination of net income is appropriate for accountability purposes.

Transit Fund - This fund is used to account for the operation, maintenance, and development of a rural transit system and transit related projects.

Terra Bella Sewer Maintenance Fund - This fund is used to account for the operation, maintenance, and development of the Terra Bella Sanitation District governed by the County Board of Supervisors.

Assessment Districts Funds - These funds are used to account for the costs of maintenance and improvement of the Landscaping Assessment Districts.

County Service Area Funds (#1 and #2) - These funds are used to account for the development, operation, and maintenance of clean and safe drinking water systems in rural communities of the County.

County of Tulare Combining Statement of Fund Net Assets Nonmajor Enterprise Funds June 30, 2008 (amounts expressed in thousands)

| Assets | Transit | Terra Bella Sewer Maintenance | Assessment Districts | County Service Area #1 | County Service Area #2 | Total Nonmajor Enterprise Funds |
|--|-------------|-------------------------------------|-------------------------|------------------------------|------------------------------|--|
| Current assets: | | | | | | |
| | \$ - | \$ 9 | \$ - | \$- | \$- | \$ 9 |
| Investment in treasury pool | 2.041 | پ 744 | 234 | ¥ 250 | ¥ - 101 | 3,370 |
| Cash on hand | 2,041 | 3 | 204 | 4 | 101 | 5,576 |
| Accounts receivable | 3 | 16 | | 60 | 8 | 87 |
| Deposits with others | 5 | 10 | - | 52 | 4 | 56 |
| Total current assets | 2,044 | 772 | 234 | 366 | 114 | 3,530 |
| Total current assets | 2,044 | | 234_ | | | |
| Noncurrent assets: | | | | | | |
| Capital assets: | | | | | | |
| Land | - | 68 | - | 503 | 41 | 612 |
| Buildings and improvements, net | - | 1,289 | - | 3,785 | 367 | 5,441 |
| Equipment and vehicles, net | 308 | - | - | 17 | | 325 |
| Total capital assets (net of | | | | | | |
| accumulated depreciation) | 308 | 1,357 | - | 4,305 | 408 | 6,378 |
| Total noncurrent assets | 308 | 1,357 | - | 4,305 | 408 | 6,378 |
| Total assets | 2,352 | 2,129 | 234 | 4,671 | 522 | 9,908 |
| Liabilities | | | | | | |
| Current liabilities: | | | | | | |
| Accounts payable | 90 | 20 | 1 | - | - | 111 |
| Deposits from others | - | - | 8 | - | - | 8 |
| Interest payable | - | - | - | 13 | 1 | 14 |
| COP's payable | | 15 | | 12 | 1 | 28_ |
| Total current liabilities | 90 | 35 | 9 | 25 | 2 | 161 |
| Noncurrent liabilities: | | | | | | |
| Advances due to Agency funds | - | - | - | 690 | - | 690 |
| Bonds payable | - | * | - | 8 | - | 8 |
| COP's payable | | 835 | | 598 | 42 | 1,475 |
| Total noncurrent liabilities | | 835 | - | 1,296 | 42 | 2,173 |
| Total liabilities | 90_ | 870 | 9 | 1,321 | 44 | 2,334 |
| Net assets | | | | | | |
| Invested in capital assets, net of related deb | t 308 | 507 | - | 3,687 | 365 | 4,867 |
| Restricted for other purposes | - | - | - | - | 5 | 5 |
| Unrestricted | 1,954 | 752 | 225 | (337) | 108 | 2,702 |
| Total net assets | \$2,262 | \$ 1,259 | \$ 225 | \$ 3,350 | \$ 478 | \$7,574 |

County of Tulare Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets Nonmajor Enterprise Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | 1 | Transit | | Terra Bella Sewer Maintenance | | Assessment Districts | | County Service Area #1 | | County Service Area #2 | | Total Ionmajor Interprise Funds |
|--|---------|---------|----|-------------------------------------|----|-------------------------|----|------------------------------|----|------------------------------|------|--|
| Operating revenues: | | | | | | | | | | | | |
| Charges for services | \$ | 155 | \$ | 141 | \$ | 34 | \$ | 394 | \$ | 53 | \$ | 777 |
| Rents and concessions | | - | | - | | - | | 3 | | - | | 3 |
| Other revenues | | 12 | · | - | | | | | | - | _ | 12 |
| Total operating revenues | | 167 | | 141 | | 34 | | 397 | | 53 | - | 792 |
| Operating expenses: | | | | | | | | | | | | |
| Services and supplies | | 1,239 | | 103 | | 18 | | 379 | | 39 | | 1,778 |
| Depreciation | | 46 | | 70 | | - | | 197 | | 15 | _ | 328 |
| Total operating expenses | | 1,285 | | 173 | | 18 | | 576 | | 54 | - | 2,106 |
| Operating income (loss) | | (1,118) | | (32) | | 16 | _ | (179) | | (1) | | (1,314) |
| Nonoperating revenues (expenses): | | | | | | | | | | | | |
| Intergovernmental revenues | | 1,244 | | - | | - | | - | | - | | 1,244 |
| Taxes and special assessments | | 1,597 | | 31 | | - | | - | | - | | 1,628 |
| Investment earnings | | 37 | | 95 | | 11 | | 20 | | 6 | | 169 |
| Interest expense | | - | | (93) | | - | | (58) | | (2) | | (153) |
| Total nonoperating revenues (expenses) | | 2,878 | | 33 | | 11 | | (38) | | 4 | _ | 2,888 |
| Net income (loss) | <u></u> | 1,760 | | 1 | | 27 | | (217) | | 3 | - | 1,574 |
| before contributions and transfers | | | | | | | | <u> </u> | | | - | |
| Transfers in | | 3 | | | | | | | | | - | 3 |
| Change in net assets | _ | 1,763 | | 1 | | 27 | | (217) | | 3 | - | 1,577 |
| Net assets, July 1 | | 499 | | 1,258 | | 198 | | 3,567_ | _ | 475 | _ | 5,997 |
| Net assets, June 30 | \$ | 2,262 | \$ | 1,259 | \$ | 225 | \$ | 3,350 | \$ | 478 | \$ _ | 7,574 |

Exhibit E-2

County of Tulare Combining Statement of Cash Flows Nonmajor Enterprise Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | T | ransit | S | a Bella ewer tenance | | essment istricts | S | ounty ervice rea #1 | S | County ervice rea #2 | N Er | Total onmajor hterprise Funds |
|---|------|---------|-----|----------------------------|------|---------------------|----|---------------------------|------|----------------------------|---------|--|
| Cash flows from operating activities: | • | 454 | ¢ | | • | | • | 204 | ÷ | 50 | æ | 770 |
| Receipts from customers and users Receipts from rents and concessions | \$ | 154 | \$ | 141 | \$ | 34 | \$ | 391 3 | \$ | 52 | \$ | 772 3 |
| Other revenues | | 12 | | - | | | | 5 | | - | | 12 |
| Payments (to) suppliers | | (1,214) | | (77) | | (12) | | (341) | | (35) | | (1,679) |
| Payments (for) interfund services used | | - | | (29) | | (6) | | (42) | | (6) | | (83) |
| Net cash provided (used) by operating activities | _ | (1,048) | | 35 | _ | 16 | | 11 | | 11 | | (975) |
| Cash flows from noncapital financing activities: | | | | | | | | | | | | |
| Subsidy from intergovernmental entities | | 1,244 | | - | | - | | - | | - | | 1,244 |
| Receipts from taxes and assessments | | 1,597 | | 31 | | - | | - | | - | | 1,628 |
| Transfers from other funds | | 3 | | - | | 8 | | 1 | | - | | 12 |
| Transfers (to) other funds | | - | | (3) | | - | | - | | • | | (3) |
| Advance from other funds | | | | | | - | | 49 | | | - | 49 |
| Net cash provided (used) by noncapital | | | | | | | | | | | | |
| financing activities | | 2,844 | | 28 | | 8 | | 50 | | | _ | 2,930 |
| Cash flows from capital and related financing activities: | | | | | | | | | | | | |
| Principal (paid) on capital debt | | - | | (15) | | - | | (12) | | (1) | | (28) |
| Interest (paid) on capital debt | | - | | (93) | | - | | (59) | | (2) | _ | (154) |
| Net cash provided (used) by capital and related | | | | | | | | | | | | |
| financing activities | | | | (108) | _ | - | | (71) | - | (3) | | (182) |
| Cash flows from investing activities: | | | | | | | | | | | | |
| Interest and dividends received | | 37 | | 95 | | 11 | | 20 | | 6 | _ | 169 |
| Net cash provided (used) by investing activities | _ | 37 | | 95 | _ | 11 | | 20 | _ | 6 | - | 169 |
| Net increase (decrease) in cash and cash equivalents | | 1,833 | | 50 | | 35 | | 10 | | 14 | | 1,942 |
| Cash and cash equivalents, July 1 | _ | 208 | | 706 | | 199 | | 244 | | 88 | | 1,445 |
| Cash and cash equivalents, June 30 | \$ | 2,041 | \$ | 756 | \$_ | 234 | \$ | 254 | \$ | 102 | \$ = | 3,387 |
| Disels ad each | | | | | | | | | | | | |
| Displayed as: Cash in banks | \$ | _ | \$ | 9 | \$ | _ | \$ | | \$ | | \$ | 9 |
| Investment in treasury pool | Ψ | 2.041 | Ψ | 744 | Ψ | 234 | Ψ | 250 | Ŷ | 101 | Ŧ | 3,370 |
| Cash on hand | | 2,011 | | 3 | | 201 | | 4 | | 1 | | 8 |
| Total cash as displayed | \$ _ | 2,041 | \$ | 756 | \$_ | 234 | \$ | 254 | \$ | 102 | \$ _ | 3,387 |
| Reconciliation of operating income (loss) to net cash provided (used) by operating activities: | | | | | | | | | | | | |
| Operating income (loss) | \$ | (1,118) | \$ | (32) | \$ | 16 | \$ | (179) | \$ | (1) | \$ | (1,314) |
| Adjustments to reconcile operating income (loss) to | ¥ | (1,113) | ÷ | (92) | ¥ | | ¥ | (| * | (*) | Ŧ | (.,) |
| net cash provided (used) by operating activities: | | | | | | | | | | | | |
| Depreciation | | 46 | | 70 | | - | | 197 | | 15 | | 328 |
| (Increase) decrease in accounts receivable | | (1) | | - | | | | (3) | | (1) | | (5) |
| (Increase) decrease in customers deposits | | - | | - | | - | | - | | - | | - |
| Increase (decrease) in accounts payable | | 25 | | (3) | | - | | (4) | | (2) | | 16 |
| Total adjustments | _ | 70 | _ | 67 | _ | - | | 190 | _ | 12 | _ | 339 |
| • | _ | | . – | | | | | | . – | | | |
| Net cash provided (used) by operating activities | \$ _ | (1,048) | \$ | 35 | \$ _ | 16 | \$ | 11 | \$ _ | 11 | \$ | (975) |



Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County and to other governmental units on a cost reimbursement basis.

Insurance Funds - These funds account for the financing of workers' compensation to applicable bargaining units, general liability, property casualty liability, and malpractice insurances. All other insurance functions are accounted for in the General Fund.

<u>Central Services Funds</u> - These funds account for central services, such as mailroom, motor pool, print shop, utilities, custodial and maintenance services, data processing, and telecommunications, which are primarily provided to other departments of the County.

Exhibit F-1

County of Tulare Combining Statement of Fund Net Assets Internal Service Funds June 30, 2008 (amounts expressed in thousands)

| | Central Insurance Services | | | | Total | | | | |
|---|-------------------------------|--------|----|--------|-------|--------|--|--|--|
| Assets | | | | | | | | | |
| Current assets: | | | | | | | | | |
| Investment in treasury pool | \$ | 32,852 | \$ | 2,947 | \$ | 35,799 | | | |
| Cash on hand | | - | | 61 | | 61 | | | |
| Imprest cash | | 250 | | - | | 250 | | | |
| Accounts receivable, net | | - | | 116 | | 116 | | | |
| Due from other County funds | | - | | 3 | | 3 | | | |
| Due from other governments | | - | | 82 | | 82 | | | |
| Total current assets | _ | 33,102 | | 3,209 | - | 36,311 | | | |
| Noncurrent assets: | | | | | | | | | |
| Advances to other County Funds | | 4,004 | | - | | 4,004 | | | |
| Capital assets: | | | | | | | | | |
| Buildings and improvements, net | | - | | 10,101 | | 10,101 | | | |
| Equipment and vehicles, net | | 6 | | 1,775 | | 1,781 | | | |
| Construction in progress | | - | | 6,785 | | 6,785 | | | |
| Total capital assets (net of | _ | | | | | | | | |
| accumulated depreciation) | | 6 | | 18,661 | | 18,667 | | | |
| Total noncurrent assets | | 4,010 | | 18,661 | | 22,671 | | | |
| Total assets | _ | 37,112 | | 21,870 | | 58,982 | | | |
| Liabilities | | | | | | | | | |
| Current liabilities: | | | | | | | | | |
| Accounts payable | | 468 | | 2,152 | | 2,620 | | | |
| Due to other County funds | | 12 | | 154 | | 166 | | | |
| Salaries and benefits payable | | - | | 603 | | 603 | | | |
| Interest payable | | - | | 242 | | 242 | | | |
| Compensated absences payable | | - | | 97 | | 97 | | | |
| Claims payable | | 5,299 | | - | | 5,299 | | | |
| Loans payable | | - | | 1,025 | _ | 1,025 | | | |
| Total current liabilities | _ | 5,779 | | 4,273 | | 10,052 | | | |
| Noncurrent liabilities: | | | | | | | | | |
| Compensated absences payable | | - | | 431 | | 431 | | | |
| Claims payable | | 19,907 | | - | | 19,907 | | | |
| Loans payable | _ | - | | 13,857 | _ | 13,857 | | | |
| Total noncurrent liabilities | | 19,907 | | 14,288 | _ | 34,195 | | | |
| Total liabilities | | 25,686 | _ | 18,561 | _ | 44,247 | | | |
| Net assets | | | | | | | | | |
| Invested in capital assets, net of related debt | | 6 | | 3,779 | | 3,785 | | | |
| Unrestricted | | 11,420 | | (470) | _ | 10,950 | | | |
| Total net assets | \$ _ | 11,426 | \$ | 3,309 | \$ | 14,735 | | | |

County of Tulare Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets Internal Service Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | c | Central | | |
|--|----|---------|----|----------|----|--------|
| | In | surance | S | ervices | | Total |
| Operating revenues: | | | | | | |
| Charges for services | \$ | 16,324 | \$ | 27,061 | \$ | 43,385 |
| Rents and concessions | | - | | 9 | | 9 |
| Other revenues | | 106 | | 274 | | 380 |
| Total operating revenues | | 16,430 | | 27,344 | | 43,774 |
| Operating expenses: | | | | | | |
| Salaries and benefits | | - | | 7,668 | | 7,668 |
| Services and supplies | | 5,882 | | 20,073 | | 25,955 |
| Insurance premiums paid | | 2,435 | | - | | 2,435 |
| Depreciation | | - | | 678 | | 678 |
| Claims incurred | | 5,610 | | <u> </u> | | 5,610 |
| Total operating expenses | | 13,927 | | 28,419 | | 42,346 |
| Operating income (loss) | | 2,503 | | (1,075) | | 1,428 |
| Nonoperating revenues (expenses): | | | | | | |
| Gain (loss) on sale of capital assets | | - | | (6) | | (6) |
| Investment earnings | | 1,831 | | 143 | | 1,974 |
| Interest expense | | - | | (664) | | (664) |
| Total nonoperating revenues (expenses) | | 1,831 | | (527) | | 1,304 |
| Income (loss) before | | 4 00 4 | | (4.000) | | 0.700 |
| contributions and transfers | | 4,334 | | (1,602) | | 2,732 |
| Capital contributions | | - | | 59 | | 59 |
| Transfers in | | - | | 2,155 | | 2,155 |
| Transfers (out) | | (99) | | (139) | - | (238) |
| Change in net assets | | 4,235 | | 473 | | 4,708 |
| Net assets, July 1 | | 7,191 | | 2,836 | | 10,027 |
| Net assets, June 30 | \$ | 11,426 | \$ | 3,309 | \$ | 14,735 |

Exhibit F-2

County of Tulare Combining Statement of Cash Flows Internal Service Funds For the Year Ended June 30, 2008 (amounts expressed in thousands)

| | | | | Central | | |
|---|-------|----------------|-------------|----------|------|----------------|
| | | nsurance | : | Services | | Total |
| Cash flows from operating activities: | | | | | | |
| Receipts from customers and users | \$ | 12,320 | \$ | 26,981 | \$ | 39,301 |
| Receipts from rents and concessions | | | - | 9 | | 9 |
| Other revenues | | 106 | | 295 | | 401 |
| Payments (to) employees | | | - | (7,783) | | (7,783) |
| Payments (to) suppliers | | (3,529) | | (17,960) | | (21,489) |
| Payments (for) interfund services used | | (4,586) | | (2,887) | | (7,473) |
| Payments (for) claims | _ | (1,834) | - | - | | (1,834) |
| Net cash provided (used) by operating activities | | 2,477 | _ | (1,345) | | 1,132 |
| Cash flows from noncapital financing activities: | | | | | | |
| Transfers from other funds | | | - | 2,431 | | 2,431 |
| Transfers (to) other funds | | (99) | | (431) | | (530) |
| Advance from other funds | _ | 2,337 | - | - | _ | 2,337 |
| Net cash provided (used) by noncapital financing activities | - | 2,238 | | 2,000 | | 4,238 |
| Cash flows from capital and related financing activities: | | | | | | |
| Sales (purchases) of capital assets | | | - | (4,105) | | (4,105) |
| Principal (paid) on capital debt | | | - | (934) | | (934) |
| Interest (paid) on capital debt | - | | | (664) | _ | (664) |
| Net cash provided (used) by capital and related | | | | | | |
| financing activities | - | | | (5,703) | - | (5,703) |
| Cash flows from investing activities: | | | | | | |
| Interest and dividends received | _ | 1,831 | _ | 143 | _ | 1,974 |
| Net cash provided by investing activities | - | 1,831 | | 143 | | 1,974 |
| Net increase (decrease) in cash and cash equivalents | | 6,546 | | (4,905) | | 1,641 |
| Cash and cash equivalents, July 1 | | 26,556 | | 7,913 | | 34,469 |
| Cash and cash equivalents, June 30 | \$] | 33,102 | \$ | 3,008 | \$ | 36,110 |
| | | | | | | |
| Displayed as: | | | | | | |
| Investment in treasury pool | \$ | 32,852 | \$ | 2,947 | \$ | 35,799 |
| Imprest cash | - | 250 | - | 61 | _ | 311 |
| Total cash displayed | \$_ | 33,102 | \$ <u>-</u> | 3,008 | \$ = | 36,110 |
| | | | | | | |
| Reconciliation of operating income (loss) to net cash provided (used) by operating activities: | | | | | | |
| | \$ | 2,503 | \$ | (1,075) | \$ | 1,428 |
| Operating income (loss) Adjustments to reconcile operating income (loss) to | 2 | 2.503 | • | (1,075) | | 1,420 |
| net cash provided (used) by operating activities: | | | | | | |
| Depreciation expense | | | | 678 | | 678 |
| (Increase) decrease in accounts receivable | | (4,004) | | (80) | | (4,084) |
| Increase (decrease) in accounts payable | | (4,004) 208 | | (1,324) | | (1,116) |
| Increase (decrease) in accounts payable to equipment purchases | | 208 | | (1,524) | | (1,116) (6) |
| Increase (decrease) in salaries and benefits payable and compensated abs | encer | | | 456 | | 456 |
| Increase (decrease) in claims payable | | 3,776 | | | | 3,776 |
| Total adjustments | - | (26) | - | (270) | _ | (296) |
| Net cash provided (used) by operating activities | \$ | 2,477 | \$ | (1,345) | \$ | 1,132 |
| · ······ ····· ···· ······ | • | | - = | | . = | <u>.</u> |

Fiduciary Funds

Fiduciary Funds include all Investment Trust and Agency Funds.

Investment Trust Funds are used to account for assets held by the County in a trustee capacity. External pool participants include local School Districts, Special Districts not included as component units of the County, and the Tulare County Employee Retirement Agency which maintains a check- clearing account in the Treasury Pool.

Agency funds are custodial in nature and do not involve measurement of results of operations. Such funds have no equity accounts since all assets are due to individuals or entities at some future time. Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, and other governments.

Property Tax Collection and Apportionment Funds - These funds account for property taxes collected and for the apportionment of taxes to the State and others.

State Fines Agency Funds - These funds are used as a clearing fund for penalties, fines, and assessments collected and payable to the State.

<u>Transportation Tax Funds</u> - These funds account for the one-quarter of one percent sales tax collected by the State Board of Equalization and deposited with the County of origin for local transportation support.

Employee Health Benefits Fund - This fund is used to accumulate premium payments for health, dental, vision, life, long term disability, and voluntary products collected from employees, retired employees, and Special District employees for distribution to providers.

Education Revenue Augmentation Fund (ERAF) - This fund is used to collect tax revenues shifted from counties, cities, special districts, and redevelopment agencies to augment loss of State funding to local schools.

<u>Other Agency Funds</u> - These funds account for monies held as agent for a variety of purposes.

County of Tulare Combining Statement of Fiduciary Net Assets - Agency Funds Fiduciary Funds June 30, 2008 (amounts expressed in thousands)

| | Col | operty Tax lection and ortionment Funds | e Fines cy Fund | | sportation x Funds | | mployee Ith Benefits Fund | Rev Augme | cation enue entation ind | | ner Agency Funds | | Total |
|-----------------------------|-----|--|--------------------|------|-----------------------|------|---------------------------------|--------------|-----------------------------------|-----|---------------------|-----|--------|
| Assets | | | | | | | | | | | | | |
| Cash in banks | \$ | 2,291 | \$ - | \$ | - | \$ | - | \$ | - | \$ | 3,694 | \$ | 5,984 |
| Investment in treasury pool | | 4,586 | 95 | | 3,089 | | 448 | | - | | 17,062 | | 25,280 |
| Advances to County funds | | | _ | | | _ | _ | | - | _ | 694 | | 694 |
| Total assets | \$ | 6,877 | \$ 95 | \$ | 3,089 | \$ _ | 448 | \$ | - | \$ | 21,450 | \$ | 31,958 |
| Liabilities | | | | | | | | | | | | | |
| Warrants payable | \$ | 140 | \$ - | \$ | - | \$ | 118 | \$ | - | \$ | 479 | \$ | 737 |
| Advances from County funds | | - | - | | - | | 2,133 | | - | | 967 | | 3,100 |
| Agency obligations | | 6,737 | 95 | _ | 3,089 | _ | (1,803) | | - | _ | 20,004 | | 28,122 |
| Total liabilities | \$ | 6,877 | \$ 95 | \$ _ | 3,089 | \$ | 448 | \$ | - | \$_ | 21,450 | \$_ | 31,958 |

Exhibit G-1

| Property Tax Collection and Apportionment Funds | Balance July 1 Additions | | D | eductions | Balance June 30 | | | |
|--|-----------------------------|-------------------------|----------|-------------------------------|-----------------------|-------------------------------------|----------|-------------------------|
| Assets Cash in banks Investment in treasury pool Total assets | \$ \$ | 2,088 3,480 5,568 | \$ \$ | 2,291 536,498 538,789 | \$ \$ | (2,088) (535,392) (537,480) | \$ \$ | 2,291 4,586 6,877 |
| Liabilities Warrants payable Agency obligations Total liabilities | \$ \$ | 753 4,815 5,568 | \$ \$ | 111,929 426,860 538,789 | \$ \$ | (112,542) (424,938) (537,480) | \$ \$ | 140 6,737 6,877 |
| State Fines Agency Fund Assets Investment in treasury pool Total assets | \$ \$ | <u> </u> | \$ \$ | <u>582</u> 582 | \$ () | (600) | \$ | <u>95</u> 95 |
| Liabilities Agency obligations Total liabilities | \$ \$ | 113 113 | \$ \$ | 582 582 | \$ \$ | (600) | \$ \$ | 95 95 |

Exhibit G-2

Cont.

| Transportation Tax Funds | Balance July 1 | Additions | Deductions | Balance June 30 | |
|---|------------------------------------|--------------------------------------|--|--------------------|--|
| Assets Investment in treasury pool Total assets | \$ | \$ <u>13,600</u> \$ <u>13,600</u> | \$ <u>(12,901)</u> \$ <u>(12,901)</u> | \$3,089 \$3,089 | |
| Liabilities Agency obligations Total liabilities | \$ <u>2,391</u> \$ <u>2,391</u> | \$ <u>13,600</u> \$ <u>13,600</u> | \$ <u>(12,901)</u> \$ <u>(12,901)</u> | \$3,089 \$3,089 | |
| Employee Health Benefits Fund | | | | | |
| Assets Investment in treasury pool Total assets | \$ <u>119</u> \$ <u>119</u> | \$ <u>30,156</u> \$ <u>30,156</u> | \$ <u>(29,827)</u> \$ <u>(29,827)</u> | \$448 | |
| Liabilities Warrants payable Advances from County funds Agency obligations | \$ | \$ 2,574 | \$ (2,531) - (27,296) | \$ | |
| Total liabilities | \$119 | \$ 30,156 | \$ (29,827) | \$ | |

Cont.

| Education Revenue Augmentation Fund | Balance July 1 | Additions | Deductions | Balance June 30 |
|--|--|--|--|--|
| Assets Investment in treasury pool Total assets | \$ \$ | \$ <u>91,275</u> \$ <u>91,275</u> | \$ <u>(91,275)</u> \$ <u>(91,275)</u> | \$ \$ |
| Liabilities Agency obligations Total liabilities | \$ \$ | \$ <u>91,275</u> \$ <u>91,275</u> | \$ <u>(91,275)</u> \$ <u>(91,275)</u> | \$ \$ |
| Other Agency Funds | | | | |
| Assets Cash in banks Investment in treasury pool Advances to County funds Total assets | \$ 4,910 17,472 <u>635</u> \$ <u>23,017</u> | \$ 3,694 61,127 59 \$ 64,880 | \$ (4,910) (61,537) \$ (66,447) | \$ 3,694 17,062 <u>694</u> \$ <u>21,450</u> |
| Liabilities Warrants payable Advances from County funds Agency obligations Total liabilities | \$ 208 675 <u>22,134</u> \$ <u>23,017</u> | \$ 8,129 292 <u>56,458</u> \$ <u>64,880</u> | \$ (7,858) - (58,589) \$ (66,447) | \$ 479 967 <u>20,004</u> \$ <u>21,450</u> |

Cont.

-

| Total Agency Funds | | Balance July 1 | | dditions | D | eductions | | alance une 30 |
|--|----------|------------------------------------|----------|--------------------------------------|----------|--|----------|----------------------------------|
| Assets Cash in banks Investment in treasury pool Advances to County funds Total assets | \$ \$ | 6,998 23,575 635 31,208 | \$ \$ | 5,984 733,238 59 739,281 | \$ { | (6,998) (731,533) (738,531) | \$ \$ | 5,984 25,280 694 31,958 |
| Liabilities Warrants payable Advances from County funds Agency obligations Total liabilities | \$ \$ | 1,036 2,452 27,720 31,208 | \$ \$ | 122,632 648 616,001 739,281 | \$ \$ | (122,931) - (615,599) (738,531) | \$ \$ | 737 3,100 28,122 31,958 |

Concluded

Capital Assets Used in the Operation of Governmental Funds

These schedules report capital assets acquired for general government operations. These capital assets are tangible and of significant value having a utility which extends beyond the current year. They are broadly classified as land, infrastructure, buildings and improvements, machinery and equipment, vehicles, infrastructure in progress, and construction in progress.

Exhibit H-1

County of Tulare Capital Assets Used in the Operation of Governmental Funds Comparative Schedule by Source June 30, 2008 and 2007 (amounts expressed in thousands)

| | 2008 | 2007 |
|---|--|---|
| Governmental funds capital assets: Land Infrastructure Structures and improvements Machinery and equipment | \$ 911,641 660,499 167,410 11,220 | \$ 911,940 658,755 164,068 11,675 |
| Vehicles Construction in progress Infrastructure in progress Total governmental funds capital assets | \$ 43,914 2,797 <u>14,045</u> <u>1,811,526</u> | \$ 39,534 2,822 <u>9,749</u> 1,798,543 |
| Investment in governmental funds capital assets by source: | | |
| General fund Federal revenue sharing fund Special revenue funds Capital projects funds Redevelopment funds Donations | \$ 202,073 5,531 1,601,026 2,677 - 219 | \$ 196,174 5,465 1,594,471 2,060 299 74 |
| Total governmental funds capital assets | \$ 1,811,526 | \$ 1,798,543 |

County of Tulare Capital Assets Used in the Operation of Governmental Funds Schedule by Function and Activity June 30, 2008 (amounts expressed in thousands)

| Function and Activity | | Land | In | frastructure | | tructures and rovements | lachinery and Equipment | | /ehicles | | Total |
|---|-----|---------|-----|--------------|-----|-------------------------------|----------------------------|-----|----------|-----|-----------|
| General government: | | | | | | | | | | | |
| Administrative | \$ | - | \$ | - | \$ | 25 | \$ 10 | \$ | - | \$ | 35 |
| Finance | | - | | - | | - | 325 | | 323 | | 648 |
| County Counsel | | - | | - | | 1,663 | 38 | | - | | 1,701 |
| Personnel | | - | | - | | 25 | - | | - | | 25 |
| Elections | | - | | - | | - | 1,501 | | - | | 1,501 |
| Property management | | - | | - | | 2,762 | 14 | | 15 | | 2,791 |
| Other general | _ | 3,136 | _ | | | 924 | 86 | _ | 128 | _ | 4,274 |
| Total general government | | 3,136 | | - | | 5,399 | 1,974 | | 466 | - | 10,975 |
| Public protection: | | | | | | | | | | | |
| Judicial | | - | | - | | 38,395 | 662 | | 1,815 | | 40,872 |
| Sheriff | | 639 | | - | | 4,296 | 1,090 | | 7,974 | | 13,999 |
| Other protection | _ | | _ | - | | 90 | 509 | _ | 1,396 | _ | 1,995 |
| Total public protection | _ | 639 | _ | - | | 42,781 | 2,261 | _ | 11,185 | - | 56,866 |
| Detention and correction: | | | | | | | | | | | |
| Detention | | - | | - | | 71,278 | 786 | | 2,383 | | 74,447 |
| Fire | | 146 | | - | | 3,149 | 377 | | 9,396 | | 13,068 |
| Inspection | _ | 210 | _ | | | 4,685 | 104 | _ | 1,685 | _ | 6,684 |
| Total detention and correction | _ | 356 | _ | - | _ | 79,112 | 1,267 | _ | 13,464 | - | 94,199 |
| Public ways and facilities | | 903,556 | | 660,499 | | 2,259 | 2,011 | | 12,700 | | 1,581,025 |
| Public health | | 2.640 | | | | 26,575 | 2,011 | | 2,743 | | 33,980 |
| Public assistance | | 2,040 | | _ | | 3,505 | 1,216 | | 2,278 | | 7,225 |
| Education | | 122 | | _ | | 3,527 | 107 | | 646 | | 4,402 |
| Recreation and cultural services | | 966 | | _ | | 4,252 | 362 | | 432 | | 6,012 |
| | _ | 907,510 | - | 660,499 | _ | 40,118 | 5,718 | - | 18,799 | - | 1,632,644 |
| Total governmental funds capital assets | \$_ | 911,641 | \$_ | 660,499 | \$_ | 167,410 | \$ 11,220 | \$_ | 43,914 | - | 1,794,684 |
| Construction projects in progress | \$ | - | \$ | - | \$ | 2,797 | \$ - | \$ | - | | 2,797 |
| Infrastructure projects in progress | | - | | 14,045 | | - | - | | - | | 14,045 |
| | | | | | | | | | | \$_ | 1,811,526 |

Exhibit H-2

County of Tulare Capital Assets Used in the Operation of Governmental Funds Schedule of Changes by Function and Activity For the Year Ended June 30, 2008 (amounts expressed in thousands)

| Function and Activity | Governmental Fund Capital Assets July 1 | Additions | Deletions | Adjustments | Governmental Fund Capital Assets June 30 |
|---|---|-----------|--------------|-------------|--|
| General government: | | | | | |
| Administrative | \$ 35 | \$- | \$- | \$- | \$ 35 |
| Finance | 660 | 50 | (62) | - | 648 |
| County Counsel | 1,701 | - | - | - | 1,701 |
| Personnel | 25 | - | - | - | 25 |
| Elections | 1,495 | 6 | - | - | 1,501 |
| Property management | 3,090 | - | - | (299) | 2,791 |
| Other general | 3,989 | 279 | | 6 | 4,274 |
| Total general government | 10,995 | 335 | (62) | (293) | 10,975 |
| Public protection: | | | | | |
| Judicial | 41,745 | 104 | (966) | (11) | 40,872 |
| Sheriff | 11,090 | 3,634 | (765) | 40 | 13,999 |
| Other protection | 1,473 | 674 | (145) | (7) | 1,995 |
| Total public protection | 54,308 | 4,412 | (1,876) | 22 | 56,866 |
| Detention and correction: | | | | | |
| Detention | 74.062 | 448 | (63) | - | 74,447 |
| Fire | 11,523 | 1,920 | (375) | - | 13,068 |
| Inspection | 6,527 | 255 | (98) | - | 6,684 |
| Total detention and correction | 92,112 | 2,623 | (536) | | 94,199 |
| Public ways and facilities | 1,578,656 | 12,746 | (1,228) | (9,149) | 1,581,025 |
| Public health | 32,604 | 1,385 | (1,220) (76) | 67 | 33,980 |
| Public assistance | 6,908 | 430 | (, , , | (113) | 7,225 |
| Education | 4,405 | 21 | (24) | (o) - | 4,402 |
| Recreation and cultural services | 5,984 | 20 | (19) | 27 | 6,012 |
| | 1,628,557 | 14,602 | (1,347) | (9,168) | 1,632,644 |
| Construction projects in progress | 2,822 | 2,712 | (2,737) | - | 2,797 |
| Infrastructure projects in progress | 9,749 | 4,296 | - | | 14,045 |
| Total governmental funds capital assets | \$ 1,798,543 | \$28,980 | \$ (6,558) | \$ (9,439) | \$ |

Exhibit H-3

STATISTICAL SECTION (UNAUDITED)

The statistical section of the Comprehensive Annual Financial Report is the chief source of information regarding a government's economic condition. All of the information presented is organized around five specific objectives:

Provide Information on Financial Trends. - Information needed to understand and assess how the County's financial position has changed over time.

Provide Information on Revenue Capacity - Information needed to understand and assess the County's ability to generate own-source revenues.

Provide Information on Debt Capacity - Information needed to understand and assess the County's debt burden and its ability to issue new debt.

Provide Demographic and Economic Information - Information needed to understand the County's socio-economic environment and to facilitate comparisons of financial statement information over time and among governments.

Provide Operating Information - Information needed to understand the County's operations and resources as well as to assess its economic condition.

County of Tulare Net Assets By Component Last Seven Fiscal Years (accrual basis of accounting) (amounts expressed in thousands)

| | | | | | | Fiscal Year | | | | ······ | | |
|--|--------------------|------------|--------------|--------------|---------|-------------|------|-----------|------|-----------|------|-----------|
| | 2001-02 | 2002-03 | | 2003-04 | _ | 2004-05 | _ | 2005-06 | | 2006-07 | _ | 2007-08 |
| Governmental activities Invested in capital assets, net of related debt | \$ 77,558 | * \$ 83,8 | 52 * \$ | 1,461,647 | ** \$ | 1,450,065 | \$ | 1,425,580 | \$ | 1,417,765 | ¢ | 1,491,566 |
| Restricted | ۶ 77,558 75,598 | * 45,5 | | 41,803 | φ | 40,051 | φ | 44,553 | φ | 45,403 | φ | 54,086 |
| Unrestricted | (21,431) | 16,3 | | 31,685 | | 35,459 | | 43,721 | . – | 57,303 | | 55,866 |
| Total governmental activities net assets | \$ 131,725 | \$ 145,7 | <u>67</u> \$ | 1,535,135_ ' | ** \$ = | 1,525,575 | \$ | 1,513,854 | \$ = | 1,520,471 | \$ _ | 1,601,518 |
| Business-type activities | | | | | | | | | | | | |
| Invested in capital assets, net of related debt | \$ 16,998 | \$ 16,3 | 86 \$ | 19,396 | \$ | 20,010 | \$ | 20,322 | \$ | 19,860 | \$ | 19,090 |
| Restricted | 5,005 | 5,0 | | 5,005 | | 5,005 | | 5,005 | | 5,005 | | 5,005 |
| Unrestricted | 32,851 | 33,5 | | 25,613 | | 24,886 | | 22,914 | | 22,200 | | 22,794 |
| Total business-type activities net assets | \$54,854 | \$54,9 | <u>71</u> \$ | 50,014 | \$ = | 49,901 | \$ _ | 48,241 | \$ = | 47,065 | \$ = | 46,889 |
| Primary government | | | | | | | | | | | | |
| Invested in capital assets, net of related debt | \$ 94,556 | * \$ 100,2 | 48 * \$ | 1,481,043 | ** \$ | 1,470,075 | \$ | 1,445,902 | \$ | 1,437,625 | \$ | 1,510,656 |
| Restricted | 80,603 | * 50,5 | 37 | 46,808 | | 45,056 | | 49,558 | | 50,408 | | 59,091 |
| Unrestricted | 11,420 | 49,9 | | 57,298 | •• • - | 60,345 | . – | 66,635 | | 79,503 | | 78,660 |
| Total primary government net assets | \$ 186,579 | \$200,7 | <u>38</u> \$ | 1,585,149 | ** \$ | 1,575,476 | \$ | 1,562,095 | \$ = | 1,567,536 | \$ = | 1,648,407 |

* Prior periods are restated for subsequent Prior Period Adjustments. Discretely presented Component Unit is not included.
 ** Beginning balances of capital assets restated to include infrastructure assets.
 ** Tables begin with the implementation of GASB-34 and, therefore, display less than 10 years.

Table 1

County of Tulare Changes in Net Assets Last Seven Fiscal Years (accrual basis of accounting) (amounts expressed in thousands)

| | | | | | | ar | | Fiscal Year | | | | | | |
|---|----|---------|----------------|---------|-----|------------------|---------|-------------|-----|---------|----|-----------------|----|-----------------|
| | | 2001-02 | 2002-03 | | | 2003-04 | 2004-05 | | | 2005-06 | | 2006-07 | | 2007-08 |
| Expenses | | | | | _ | | | | | | | | _ | |
| Governmental activities: | | | | | | | | | | | | | | |
| General government | \$ | 25,529 | \$ | 37,912 | \$ | 32,816 | \$ | 25,312 | \$ | 44,550 | \$ | 93,680 | \$ | 71,430 |
| Public protection | | 132,758 | | 130,282 | | 145,513 | | 148,459 | | 155,626 | | 162,837 | | 187,299 |
| Public ways and facilities | | 18,321 | | 18,699 | | 19,411 | | 35,404 | | 26,701 | | 15,100 | | 28,346 |
| Health and sanitation | | 82,382 | | 87,856 | | 86,955 | | 99,669 | | 104,035 | | 120,520 | | 120,195 |
| Public assistance | | 201,975 | | 202,308 | | 202,481 | | 215,275 | | 225,735 | | 220,019 | | 227,086 |
| Education | | 3,380 | | 3,481 | | 3,356 | | 3,384 | | 3,241 | | 3,722 | | 4,287 |
| Culture and recreation | | 1,661 | | 1,839 | | 1,949 | | 1,631 | | 1,468 | | 1,842 | | 3,552 |
| Unallocated depreciation | | 571 | | 627 | | 589 | | 589 | | 589 | | 588 | | 510 |
| Unallocated interest expense | | 9,933 | | 9,023 | | 8,220 | | 8,642 | | 9,713 | | 11,038 | | 11,244 |
| Total governmental activities expenses | | 476,510 | | 492,027 | | 501,290 | | 538,365 | | 571,658 | | 629,346 | | 653,949 |
| Business-type activities: | | | | | _ | | _ | | | - | | | _ | |
| Solid Waste | | 8,980 | | 10,361 | | 12,967 | | 10,249 | | 12,004 | | 13,981 | | 14,426 |
| Other buiness-type activities | | 1,543 | | 1,873 | | 1,839 | | 1,708 | | 1,872 | | 2,120 | | 2,259 |
| Total business-type activities expenses | | 10,523 | | 12,234 | _ | 14,806 | _ | 11,957 | | 13,876 | | 16,101 | | 16,685 |
| Total primary government expenses | \$ | 487,033 | s [—] | 504,261 | s – | 516,096 | \$ | 550,322 | s — | 585,534 | \$ | 645,447 | \$ | 670,634 |
| Program Revenues Governmental activities: | | | | | | | | | | | | | | |
| Charges for services: | | | | | | | | | | | | | | |
| General government | • | 23,524 | ~ | 28,653 | • | 31,895 | • | 28,181 | • | 21,838 | • | 50,015 | • | 62,391 |
| | \$ | 23,524 | \$ | - / | \$ | 31,895 19,635 | \$ | 28,181 | \$ | 21,838 | \$ | | \$ | |
| Public protection | | | | 24,314 | | | | | | 22,179 | | 25,846 2,209 | | 28,291 2.028 |
| Public ways and facilities | | 1,335 | | 1,636 | | 1,109 | | 1,468 | | | | , | | , |
| Health and sanitation | | 25,943 | | 9,998 | | 11,365 | | 12,430 | | 11,653 | | 16,103 | | 45,659 |
| Public assistance | | 2,835 | | 21,147 | | 25,499 | | 29,244 | | 26,348 | | 30,161 | | 7,496 |
| Education | | 143 | | 227 | | 112 | | 245 | | 289 | | 334 | | 188 |
| Culture and recreation | | 347 | | 710 | | 1,012 | | 1,101 | | 848 | | 1,004 | | 332 |
| Operating grants and contributions | | 358,518 | _ | 353,679 | | 355,940 | - | 349,248 | | 371,869 | _ | 389,177 | | 389,524 |
| Total governmental activities program revenues | | 430,457 | _ | 440,364 | _ | 446,567 | _ | 443,932 | _ | 457,807 | _ | 514,849 | _ | 535,909 |
| Business-type activities: | | | | | | | | | | | | | | |
| Charges for services:: | | a (a- | | | | | | | | | | (a a (= | | |
| Solid Waste | | 8,462 | | 8,886 | | 8,878 | | 9,053 | | 9,705 | | 10,247 | | 9,244 |
| Other business-type activities | | 682 | | 642 | | 631 | | 670 | | 696 | | 738 | | 792 |
| Operating grants and contributions | _ | - | | 135_ | | 40 | _ | 373 | | 42 | _ | 276 | _ | 1,475 |
| Total business-type activities program revenues | | 9,144 | _ | 9,663 | _ | 9,549 | _ | 10,096 | _ | 10,443 | | 11,261 | | 11,511 |
| Total primary government program revenues | \$ | 439,601 | \$ | 450,027 | \$ | 456,116 | \$ | 454,028 | \$ | 468,250 | \$ | 526,110 | \$ | 547,420 |

| | Fiscal Year | | | | | | | | | | | | | | |
|--|-------------|---------------|----|----------------------|----|----------------------|----|----------|----|-----------|----|-----------------------|----|----------------------|--|
| | 2001-02 | | | 2002-03 | | 2003-04 | | 2004-05 | | 2005-06 | | 2006-07 | | 2007-08 | |
| Net (expense)/revenue Governmental activities | \$ | (46,053) | \$ | (51,663) | \$ | (54,723) | \$ | (94,433) | \$ | (113,851) | \$ | (114,497) | s | (118,040) | |
| Business-type activities | Ŷ | (1,379) | ¥ | (2,571) | Ψ | (5,257) | ¥ | (1,861) | Ŷ | (3,433) | Ŷ | (4,840) | ÷ | (110,040) (5,174) | |
| Total primary government net expense | \$ | (47,432) | \$ | (54,234) | \$ | (59,980) | \$ | (96,294) | \$ | (117,284) | \$ | (119,337) | \$ | (123,214) | |
| General Revenues and Other Changes in Net Assets Governmental activities: | | | | | | | | | | | | | | | |
| Taxes | | | | | • | | | | | 70 500 | | | | | |
| Property taxes | \$ | 34,981 | \$ | 37,394 | \$ | 40,342 | \$ | 66,738 | \$ | 78,583 | \$ | 91,367 | \$ | 102,198 | |
| Sales and other taxes | | 7,231 | | 6,694 | | 7,632 | | 8,032 | | 12,311 | | 13,262 | | 19,188 | |
| Earnings on investments | | 7,462 | | 6,710 | | 2,880 | | 5,402 | | 7,034 | | 11,950 | | 11,439 | |
| | | 1,256 | | - | | 5,321 | | - | | - | | - | | 4 9 9 9 | |
| Tobacco settlement revenues | | 4,447 | | 4,636 | | 5,929 | | 4,010 | | 3,651 | | 3,822 | | 4,068 | |
| Gain on sale of fixed assets Transfers | | - | | - | | 63 | | 29 | | - | | - | | | |
| | | 642 56.019 | | <u>677</u> 56,111 | | <u>892</u> 63.059 | _ | <u> </u> | | 551 | | <u>713</u> 121,114 | | 556 | |
| Total governmental actitities Business-type activities: | | 56,019 | | 30,111 | | 63,059 | | 64,673 | | 102,130 | | 121,114 | _ | 137,449 | |
| Sales and other taxes | | 294 | | 815 | | 658 | | 855 | | 512 | | 1,033 | | 1,628 | |
| Earnings on investments | | 3,948 | | 2,550 | | 503 | | 1,555 | | 1,651 | | 3,342 | | 3,864 | |
| Gain on sale of fixed assets | | 5,540 | | 2,550 | | 31 | | 1,000 | | 161 | | 3,342 | | 5,864 | |
| Transfers | | (642) | | (677) | | (892) | | (662) | | (551) | | (713) | | (556) | |
| Total business-type activities | | 3,605 | | 2,688 | | 300 | _ | 1,748 | | 1.773 | | 3,664 | | 4,998 | |
| Total primary government | \$ | 59,624 | \$ | 58,799 | \$ | 63,359 | \$ | 86,621 | \$ | 103,903 | \$ | 124,778 | \$ | 142,447 | |
| Change in Net Assets | | | | | | | | | | | | | | | |
| Governmental activities | \$ | 9,966 | \$ | 4,448 | \$ | 8,336 | \$ | (9,560) | \$ | (11,721) | \$ | 6,617 | \$ | 19,409 | |
| Business-type activities | | 2,226 | | 117 | | (4,957) | | (113) | | (1,660) | | (1,176) | | (176) | |
| Total primary government | \$ | 12,192 | \$ | 4,565 | \$ | 3,379 | \$ | (9,673) | \$ | (13,381) | \$ | 5,441 | \$ | 19,233 | |

* Tables begin with the implementation of GASB-34 and, therefore, display less than 10 years.

County of Tulare Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (amounts expressed in thousands)

| | | | | | | | | | | Fiscal | Yea | - | | | | | | | | |
|---|----------|--|----------|--|---------------|--|----------|--|----------|--|-----------|--|-----------|---|----------------|--|---------------|---|----------|--|
| | | 1998-99 | _ | 999-2000 | _ | 2000-01 | | 2001-02 | - | 2002-03 | _ | 2003-04 | _ | 2004-05 | | 2005-06 | _ | 2006-07 | _ | 2007-08 |
| General Fund Reserved Unreserved Total General Fund | \$ \$ | 2,583 29,987 32,570 | \$ \$ | 2,000 26,324 28,324 | \$ \$ | 1,704 30,198 31,902 | \$ \$ | 2,995 27,800 30,795 | \$ \$ | 4,247 32,932 37,179 | \$ \$_ | 19,030 17,124 36,154 | \$ \$_ | 27,300 15,147 42,447 | \$ \$ | 16,899 31,653 48,552 | \$ \$ | 36,756 20,582 57,338 | \$ \$ | 48,452 9,051 57,503 |
| All other governmental funds * Reserved Unreserved, reported in: Special revenue funds Capital projects funds Total all other governmental funds | \$ \$ | 16,760 7,274 5,665 29,699 | \$ \$ | 57,021 7,442 2,805 67,268 | \$ \$ = | 61,855 12,972 2,723 77,550 | \$ \$ | 64,772 13,550 3,377 81,699 | \$ \$ | 64,257 13,328 4,919 82,504 | \$ \$ | 67,015 11,678 3,926 82,619 | \$ \$ | 68,720 7,891 4,696 81,307 | \$ \$ | 66,913 12,220 6,143 85,276 | \$ \$ | 66,173 14,787 6,274 87,234 | \$ \$ | 67,454 17,864 9,579 94,897 |
| All governmental funds Reserved Unreserved, reported in: General fund Special revenue funds Capital projects funds Total all governmental funds | \$ \$ | 19,343 29,987 7,274 5,665 62,269 | \$ \$ | 59,021 26,324 7,442 2,805 95,592 | \$ \$ | 63,559 30,198 12,972 2,723 109,452 | \$ | 67,767 27,800 13,550 3,377 112,494 | \$ | 68,504 32,932 13,328 4,919 119,683 | \$ | 86,045 17,124 11,678 <u>3,926</u> <u>118,773</u> | \$ \$ | 96,020 15,147 7,891 4,696 123,754 | \$ \$ \$ | 83,812 31,653 12,220 6,143 133,828 | \$ \$ { | 102,929 20,582 14,787 6,274 144,572 | \$ | 115,906 9,051 17,864 9,579 152,400 |

* Includes all special revenue, debt service, and capital projects funds, including blended component units.

Table 3

County of Tulare Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (amounts expressed in thousands)

| | | | | | Fiscal | Year | | | | |
|--|--------------------------|---------------------------|--------------------------|--------------------|--------------------------|----------------------------------|--------------------------|-----------------------------|-----------------------------|--------------------|
| | 1998-99 | 1999-2000 | 2000-01 | 2001-02 | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 |
| Revenues | | | | | | | | | | |
| Taxes and special assessments | \$ 43,098 | \$ 41,123 | \$ 42,599 | \$ 45,113 | \$ 46,500 | \$ 50,450 | \$ 78,982 | \$ 94,401 | \$ 108,216 | \$ 121,397 |
| Licenses and permits | 5,836 | 5,561 | 6,096 | 6,843 | 6,920 | 7,214 | 8,550 | 8,480 | 9,060 | 9,010 |
| Fines, forfeitures, and penalties | 6,725 | 7,138 | 5,234 | 6,528 | 14,029 | 7,968 | 8,124 | 8,764 | 4,219 | 10,218 |
| Interest, rents, and concessions | 5,417 | 4,780 | 9,235 | 7,109 | 6,163 | 2,979 | 5,294 | 7,146 | 11,389 | 12,093 |
| intergovernmental revenues | 277,867 | 304,807 | 335,763 | 355,617 | 349,650 | 350,762 | 346,736 | 368,768 | 385,590 | 389,524 |
| Charges for services | 57,920 | 55,851 | 59,415 | 52,025 | 53,662 | 57,450 | 64,196 | 61,772 | 71,922 | 80,188 |
| Other revenues | 10,229 | 5,298 | 9,547 | 9,890 | 10,970 | 10,484 | 12,034 | 11,492 | 10,965 | 11,442 |
| Total revenues | 407,092 | 424,558 | 467,889 | 483,125 | 487,894 | 487,307 | 523,916 | 560,823 | 601,361 | 633,872 |
| Expenditures | | | | | | | | | | |
| General government | 19,275 | 16,241 | 12,257 | 22,224 | 23,609 | 23,164 | 17,575 | 17,549 | 24,318 | 25,621 |
| Public protection | 112,997 | 121,120 | 136,160 | 127,337 | 123,937 | 139,512 | 144,136 | 153,259 | 162,811 | 184,009 |
| Public ways and facilities | 15,172 | 14,868 | 19,617 | 20,229 | 17,958 | 18,764 | 14,086 | 9,890 | 7,920 | (738) |
| Health and sanitation | 61,646 | 66,650 | 76,596 | 80,812 | 86,567 | 86,165 | 98,477 | 103,075 | 120,723 | 119,569 |
| Public assistance | 175,251 | 177,934 | 191,993 | 200,765 | 201,211 | 201,839 | 213,979 | 224,438 | 219,376 | 226,227 |
| Education | 2,728 | 3,473 | 3,439 | 3,129 | 3,200 | 3,370 | 3,462 | 3,289 | 3,831 | 4,329 |
| Culture and recreation | 1,390 | 1,448 | 1,507 | 1,578 | 1,759 | 1,831 | 1,524 | 1,323 | 1,740 | 3,361 |
| Capital outlay | 27,447 | 6,815 | 3,687 | 4,604 | 6,419 | 4,018 | 7,630 | 14,611 | 29,581 | 42,215 |
| Debt service | - , · · · | -1 | -, | ., | -1 | | ., | | | |
| Principal | 14,502 | 16,603 | 12,388 | 11,427 | 11,101 | 11,259 | 11,443 | 11,936 | 51,711 | 9,737 |
| Interest and fiscal charges | 9,541 | 10,228 | 10,524 | 10,040 | 8,413 | 7,926 | 8,388 | 9,421 | 10,763 | 10,778 |
| Total expenditures | 439,949 | 435,380 | 468,168 | 482,145 | 484,174 | 497,848 | 520,700 | 548,791 | 632,774 | 625,108 |
| Excess of revenues | | | | | | | | | | |
| over (under) expenditures | (32,857) | (10,822) | (279) | 980 | 3,720 | (10,541) | 3,216 | 12,032 | (31,413) | 8,764 |
| Other financing sources (uses) | | | | | | | | | | |
| Sale of general capital assets | - | 199 | 1,082 | 367 | 251 | 177 | 148 | 497 | 1,468 | 297 |
| Sale of note receivable | - | - | - | - | - | 5,321 | - | - | - | - |
| Bond proceeds | 46,438 | 49,938 | | - | - | - | - | - | 43,987 | - |
| Capital lease proceeds | - | - | - | - | 394 | 30 | - | 44 | _ | - |
| Contribution to Retirement Association | ı - | - | | | _ | _ | _ | _ | - | _ |
| Payment to Escrow Agent | (41,875) | | _ | | | | | | | |
| Payment of defeance costs | | - | | - | - | - | - | - | - | - |
| - | (4,347) | - | - | - | - | - | - | - | - | - |
| Bond proceeds | - | - | - | • | - | - | - | - | - | - |
| Direct financing lease | 5,200 | - 0.500 | 4 500 | 1 052 | - | 101 | 105 | 114 | 121 | 128 |
| Loan proceeds Transfers in | | 2,500 83,146 | 1,530 92,258 | 1,053 | 2,147 | 2,906 | 1,775 | - | - | 400.005 |
| Transfers (out) | 85,468 | | | 98,306 (97,664) | 97,791 (07,114) | 101,557 | 102,141 | 116,185 | 114,577 | 100,925 |
| Total other financing sources (uses) | <u>(85,362)</u> 5,522 | <u>(83,146)</u> 52,637 | <u>(91,609)</u> 3,261 | 2,062 | <u>(97,114)</u> 3,469 | <u>(100,461)</u> <u>9,631</u> | (102,404) 1,765 | <u>(118,798)</u> (1,958) | (<u>117,996)</u> 42,157 | (102,286) (936) |
| Net change in fund balances | \$ (27,335) | \$41,815 | \$ | \$3,042 | \$7,189_ | \$(910) | \$ <u> 4,981 </u> | \$10,074 | \$10,744 | \$7,828_ |
| Debt service as a percentage | | | | | | | | | | |
| of noncapital expenditures | 5.83% | 6.26% | 4.93% | 4.50% | 4.08% | 3.88% | 3.87% | 4.00% | 10.36% | 3.52% |

County of Tulare General Governmental Tax Revenues By Source - Table Last Ten Fiscal Years (modified accrual basis of accounting) (amounts expressed in thousands)

| Fiscal Year | Pr | operty | | | | | | Property Transfer Timber | | Airo | craft | Other | | | Total | |
|---------------------|----|---------|----|----------------|----|-------|----|-----------------------------|----|-------|-------|-------|----|-------|-------|---------|
| 1998 - 99 | \$ | 31,625 | \$ | 8,080 | \$ | 598 | \$ | 713 | \$ | 67 | \$ | 129 | \$ | 1,886 | \$ | 43,098 |
| 1998 - 99 | φ | 31,725 | φ | 8,080 7,885 | φ | 682 | φ | 661 | φ | 49 | Φ | 129 | φ | 1,000 | φ | 43,098 |
| | | • | | | | | | | | _ | | | | - | | , |
| 2000 - 01 | | 32,894 | | 8,016 | | 743 | | 747 | | 34 | | 165 | | - | | 42,599 |
| 2001 - 02 | | 34,162 | | 9,179 | | 819 | | 777 | | 15 | | 161 | | - | | 45,113 |
| 2002 - 03 | | 35,380 | | 8,973 | | 877 | 1 | 1,075 | | 29 | | 166 | | - | | 46,500 |
| 2003 - 04 | | 37,802 | | 10,108 | | 986 | 1 | ,349 | | 39 | | 166 | | - | | 50,450 |
| 2004 - 05 | | 64,879 | | 10,804 | | 986 | 2 | 2,113 | | 49 | | 131 | | - | | 78,962 |
| 2005 - 06 | | 78,579 | | 12,122 | | 1,069 | 2 | 2,407 | | 42 | | 182 | | - | | 94,401 |
| 2006 - 07 | | 91,361 | | 13,518 | | 1,125 | 1 | 1,933 | | 86 | | 193 | | - | | 108,216 |
| 2007 - 08 | | 102,205 | | 16,718 | | 899 | 1 | 1,270 | | 90 | | 215 | | | | 121,397 |
| Percentage Growth | | | | | | | | | | | | | | | | |
| Earliest to Current | | 223.2% | | 106.9% | | 50.3% | 7 | 78.1% | | 34.3% | | 66.7% | | 0.0% | | 181.7% |

County of Tulare Equalized Roll Assessed Value of Taxable Property Last Ten Fiscal Years (amounts expressed in thousands)

Table 6

| Fiscal Year | Real Property Assessed Value | Personal Property Assessed Value | Total Assessed Value |
|-------------|---------------------------------|-------------------------------------|-------------------------|
| 1998-99 | \$ 13,646,997 | \$ 917,125 | \$ 14,564,122 |
| 1999-00 | 14,154,136 | 941,827 | 15,095,963 |
| 2000-01 | 14,731,050 | 1,065,525 | 15,796,575 |
| 2001-02 | 15,232,365 | 1,064,889 | 16,297,254 |
| 2002-03 | 16,004,259 | 1,150,562 | 17,154,821 |
| 2003-04 | 16,984,360 | 1,051,432 | 18,035,792 |
| 2004-05 | 17,971,651 | 1,087,362 | 19,059,013 |
| 2005-06 | 19,714,530 | 1,174,747 | 20,889,277 |
| 2006-07 | 22,463,149 | 1,142,461 | 23,605,610 |
| 2007-08 | 25,190,040 | 1,522,742 | 26,712,782 |

Due to Constitutional Amendment, Sec-tion 13A, property is assessed at Full Cash Value as of 1975-76 with a maximum increase of 2% permitted each year. New construction and property sold are reassessed at Full Cash Value in the year the transaction occurs.

169

County of Tulare Direct Overlapping Property Tax Rates Last Ten Years (Per \$100 of Assessed Values)

| | <u>1999</u> | 2000 | <u>2001</u> | <u>2002</u> | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
|---|-------------|-------|-------------|-------------|-------|-------|-------|-------|-------|---------------|
| County Wide Rates | | | | | | | | | | |
| General | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| School District Rates | | | | | | | | | | |
| Allensworth Elementary | 0.056 | 0.051 | 0.051 | 0.050 | 0.043 | 0.041 | 0.044 | 0.044 | 0.044 | 0.018 |
| Alta Vista Elementary | 0.080 | 0.066 | 0.072 | 0.072 | 0.075 | 0.066 | 0.048 | - | - | - |
| Buena Vista Elementary | - | 0.075 | 0.049 | 0.048 | 0.033 | 0.035 | 0.031 | 0.026 | 0.031 | 0.027 |
| Burton Elementary * | 0.063 | - | - | - | - | 0.030 | 0.022 | 0.023 | 0.021 | 0.018 |
| COS - Hanford SFID | | | | | | | | | | 0.025 |
| Cutler-Orosi Unified * | - | - | - | - | - | - | 0.060 | 0.060 | 0.060 | 0.050 |
| Delano Joint High | | | 0.053 | 0.053 | 0.159 | 0.090 | 0.097 | 0.097 | 0.163 | 0.117 |
| Dinuba Unified | - | - | - | - | - | 0.051 | 0.055 | 0.074 | 0.057 | 0.060 |
| Earlimart Elementary | 0.050 | 0.054 | 0.051 | 0.041 | 0.045 | 0.050 | 0.048 | 0.039 | 0.035 | 0.031 |
| Exeter High | - | - | - | 0.028 | 0.031 | 0.037 | 0.038 | 0.034 | 0.030 | 0.049 |
| Farmersville Elementary | 0.077 | - | - | - | - | - | - | - | - | - |
| Farmersville Unified * | 0.132 | 0.094 | 0.100 | 0.160 | 0.162 | 0.170 | 0.148 | 0.133 | 0.095 | 0.07 4 |
| Hanford Joint High * | | | 0.023 | 0.027 | 0.032 | 0.030 | 0.033 | 0.039 | 0.058 | 0.049 |
| Kern Community College SFID * | - | - | - | - | - | 0.012 | 0.009 | 0.010 | 0.005 | 0.008 |
| Kings Canyon Joint Unified * | - | - | - | - | 0.043 | 0.051 | 0.058 | 0.035 | 0.045 | 0.082 |
| Kings River Elementary | - | - | - | - | - | - | - | - | - | 0.030 |
| Kingsburg Joint Elementary | | | 0.020 | 0.012 | 0.014 | 0.018 | 0.065 | 0.013 | 0.054 | 0.072 |
| Kingsburg Joint High | | | 0.052 | 0.065 | 0.054 | 0.050 | 0.050 | 0.059 | 0.089 | 0.625 |
| Liberty Elementary | - | - | - | 0.083 | 0.074 | 0.090 | 0.084 | 0.057 | 0.054 | 0.044 |
| Lindsay Unified | - | - | - | - | 0.044 | 0.052 | 0.060 | 0.060 | 0.060 | 0.055 |
| Linns Valley Poso-Flat Joint Elementary | - | - | - | - | - | 0.019 | 0.026 | 0.025 | 0.016 | 0.015 |
| Porterville SFID * | - | - | - | - | - | 0.055 | 0.056 | 0.060 | 0.052 | 0.055 |
| Richgrove Elementary | 0.060 | 0.049 | 0.042 | 0.046 | 0.045 | 0.036 | 0.051 | 0.043 | 0.038 | 0.004 |
| State Center Comm College SFID * | - | - | - | - | - | 0.016 | 0.014 | 0.006 | 0.005 | 0.016 |
| Strathmore High | - | - | - | - | 0.085 | 0.078 | 0.086 | 0.070 | 0.062 | 0.052 |
| Sundale Elementary | 0.082 | 0.072 | 0.062 | 0.041 | 0.046 | 0.043 | 0.040 | 0.039 | 0.034 | 0.027 |
| Three Rivers Elementary | 0.002 | - | - | - | - | - | - | - | - | - |
| Traver Elementary * | - | - | - | - | - | - | 0.028 | 0.057 | 0.053 | 0.060 |
| Tulare High * | - | - | - | - | - | - | 0.053 | 0.060 | 0.047 | 0.043 |

| Visalia Unified * | - | 0.068 | 0.068 | 0.062 | 0.070 | 0.063 | 0.050 | 0.042 | 0.034 | 0.028 |
|----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|
| Woodlake Elementary | 0.087 | 0.070 | 0.079 | 0.053 | 0.054 | 0.051 | 0.049 | 0.046 | 0.040 | 0.036 |
| Woodlake High | 0.063 | 0.058 | 0.057 | 0.044 | 0.038 | 0.037 | 0.037 | 0.034 | 0.030 | 0.027 |
| Special District Rates | | | | | | | | | | |
| Kaweah Delta Healthcare District | - | - | - | - | - | - | 0.040 | 0.040 | 0.035 | 0.031 |
| Kaweah Delta Water Conservation | 0.001 | 0.001 | 0.001 | 0.001 | 0.000 | 0.001 | 0.001 | 0.001 | 0.001 | 0.000 |
| Patterson Tract CSD | 0.046 | 0.029 | 0.024 | 0.024 | 0.000 | - | - | | - | - |
| Tulare County Pest Control | 3.658 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 1.250 | 1.250 | 1.250 | 1.250 ** |
| Tulare Healthcare District | - | - | - | - | - | - | - | - | - | 0.019 |
| South Tulare County Citrus Pest | 13.656 | 13.656 | 12.680 | 12.680 | 12.320 | 11.423 | 11.423 | 11.423 | 11.423 | 11.423 ** |
| Woodville Public Utility | 0.036 | 0.031 | 0.031 | 0.036 | 0.038 | 0.036 | 0.029 | 0.025 | 0.025 | - |

* School rates have been combined with educational facilities.

** Trees Per Acres

Note 1: All tax rates are levied and collected upon each \$100.00 valuation of net assessed valuation of taxable property, as assessed by the County Assessor, except for Kaweah Delta Water Conservation District (KDWC) and Citrus Pest Control District tax rates. KDWC tax rates are levied and collected upon each \$100.00 valuation of land and improvement assessed valuation of taxable property. Citrus Pest Control District tax rates are levied and collected upon each 100 trees per acre valuation as assigned by the County Assessor.

Note 2: The County Wide tax rate is distributed to tax revenue districts according to California State law, specifically AB8. This includes the County of Tulare, Library Fund, Fire Fund, all cities, all schools, and special districts that set tax rates prior to Proposition 13.

County of Tulare Principal Property Taxpayers Current Fiscal Year and Nine Fiscal Years Ago (amounts expressed in thousands)

| Fiscal yea | ar 2007-08 | | | Fiscal year 1998-99 | | | | | |
|--|--|---|---|--|--|---|---|--|--|
| Taxpayer | Taxable Assessed Value | Rank | Percentage of Total Taxable Assessed Value | Taxpayer | Taxable Assessed Value | Rank | Percentage of Total Taxable Assessed Value | | |
| Southern California Edison Company Land O' Lakes, Inc/Cheese & Protien Intnl, LLC Wal-Mart Stores Inc VF Outdoor (Cottonwood Fresno Holding) California Dairies/Milk Producers Kraft Foods Inc Southern California Gas Company SBC California Ruiz Foods Products Inc Best Buy Stores, LP Totals | \$ 298,393,280 284,551,148 123,740,138 114,474,930 112,340,359 82,807,748 72,505,055 59,348,332 58,958,505 58,399,534 \$ 1,265,519,029 | 1 2 3 4 5 6 7 8 9 10 | 1.12% 1.07% 0.46% 0.43% 0.42% 0.31% 0.27% 0.22% 0.22% 0.22% 4.74% | Southern California Edison Pacific Bell Telephone Dairyman's Creamery Wal- Mart Stores/ Retail Trust Oscar Mayer Food Corporation/ Kraft Southern California Gas Company Recot, Inc / Frito-Lay Haagen-Dazs Price Development Co LTD Partnership Pacific Gas & Electric Totals | \$ 237,851,712 147,270,845 111,992,624 93,728,502 85,903,382 74,688,631 50,655,390 42,455,520 42,289,584 41,057,929 \$ 927,894,119 | 1 2 3 4 5 6 7 8 9 10 | 1.51% 0.93% 0.71% 0.59% 0.54% 0.47% 0.32% 0.27% 0.27% 0.26% 5.87% | | |

County of Tulare Property Tax Levies and Collections Last Ten Fiscal Years

| | | Col | | n the Fiscal Year e Levy | Collection in | | | | | Total Collect | tions to Date | |
|-------------|--------------|-----|---------|-----------------------------|---------------|----------------------------------|--------|---------|-----------------------|---------------|---------------|--|
| Fiscal Year | Taxes Levied | | Amount | Percentage of Levy | Sub | lection in osequent Years* | Amount | | Percentage of Levy | | | |
| 1998-99 | \$ 135,775 | \$ | 131,534 | 96.88% | | | \$ | 131,534 | 96.88% | | | |
| 1999-2000 | 140,642 | | 136,380 | 96.97% | | | | 136,380 | 96.97% | | | |
| 2000-01 | 149,307 | | 144,161 | 96.55% | | | | 144,161 | 96.55% | | | |
| 2001-02 | 154,682 | | 149,897 | 96.91% | | | | 149,897 | 96.91% | | | |
| 2002-03 | 162,726 | | 157,372 | 96.71% | | | | 157,372 | 96.71% | | | |
| 2003-04 | 173,386 | | 168,089 | 96.94% | \$ | 5,221 | | 173,310 | 99.96% | | | |
| 2004-05 | 183,896 | | 178,233 | 96.92% | | 4,905 | | 183,138 | 99.59% | | | |
| 2005-06 | 202,601 | | 195,336 | 96.41% | | 5,666 | | 201,002 | 99.21% | | | |
| 2006-07 | 231,424 | | 221,428 | 95.68% | | 5,616 | | 227,044 | 98.11% | | | |
| 2007-08 | 261,193 | | 245,387 | 93.95% | | 7,022 | | 252,409 | 96.64% | | | |

*Collections in Subsequent Years represents monies collected for all previous years excluding the current fiscal year.

County of Tulare Ratios of Outstanding Debt by Type Last Ten Fiscal Years (amounts expressed in thousands, except per capita amount)

| | | | G | overnmental Activiti | es | | | Business-T | pe Activities | | | |
|-------------|-------------------------------------|----------------------------------|--------------------------------|--|----------------------------|--------------------|-----------|-------------------------------------|---------------|--------------------------------|--|--------------|
| Fiscal Year | Certificates of Participation | Variable Rate Demand Bonds | Pension Obligation Bonds | Health Insurance Revenue Bond | Tax Allocation Bonds | Loans and Notes | Leases | Certificates of Participation | Bonds | Total Primary Government | Percentage of Personal Incorne * | Per Capita * |
| | | | | | | | | | | | | |
| 1998-99 | \$ 88,748 | - | \$ 41,075 | \$ 12,530 | - | \$ 942 | \$ 11,401 | \$ 1,714 | \$ 10 | \$ 156,420 | 2.36% | 429 |
| 1999-2000 | 85,183 | 45,000 | 40,175 | 3,200 | - | 12,332 | 86 | 1,695 | 10 | 187,681 | 2.69% | 508 |
| 2000-01 | 80,377 | 45,000 | 39,025 | - | - | 10,716 | - | 1,676 | 9 | 176,803 | 2.39% | 471 |
| 2001-02 | 74,880 | 44,600 | 37,600 | - | - | 7,664 | - | 1,656 | 9 | 166,409 | 2.15% | 434 |
| 2002-03 | 63,131 | 44,200 | 35,870 | - | - | 17,555 | 359 | 1,637 | 9 | 162,761 | 2.03% | 414 |
| 2003-04 | 63,133 | 43,800 | 33,800 | - | - | 17,281 | 287 | 1,610 | 8 | 159,919 | 1.91% | 400 |
| 2004-05 | 56,870 | 43,300 | 31,355 | - | - | 16,352 | 133 | 1,584 | 8 | 149,602 | 1.72% | 365 |
| 2005-06 | 50,300 | 42,800 | 28,495 | - | - | 20,954 | 68 | 1,558 | 8 | 144,183 | 1.59% | 343 |
| 2006-07 | 46,165 | 42,360 | 25,175 | - | 1,627 | 18,927 | 38 | 1,531 | 8 | 135,831 | 1.44% | 317 |
| 2007-08 | 41,790 | 41,665 | 21,345 | - | 1,586 | 17,219 | 6 | 1,503 | 8 | 125,122 | 1.28% | 286 |
| | | | | | | | | | | | | |

County of Tulare Computation of Direct and Overlapping Debt June 30, 2008 (amounts expressed in thousands)

| Jurisdiction | Outstanding Debt | Percentage Applicable to the County of Tulare | Amount Applicable to the County of Tulare |
|-------------------|------------------|---|---|
| Special Districts | \$ 181,94 | 0 100% | \$ 181,940 |
| School Districts | 140,89 | 3 100% | 140,893 |
| County of Tulare | 125,122 | 100% | 125,122 |
| Total | \$ 447,955 | | \$ 447,955 |

Outstanding debt for the County of Tulare includes all Certificates of Participation, Leases, Loans, and Bonds outstanding for both governmental and business-type activities for the County and blended component units.

| County of Tulare Legal Debt Margin Information Last Ten Fiscal Years (amounts expressed in thousands) | | |
|--|------|------------|
| Legal Debt Margin Calculation for Fiscal Yea | r 20 | 007-08 |
| Net Assessed Value | \$ | 28,189,559 |
| Debt Limit - 1.25 Percent of Taxable Property (1) | | 352,369 |
| Amount of Debt Applicable to Debt Limit (2) | | - |
| Legal Debt Margin (3) | \$ | 352,369 |
| | | |

Fiscal Year 2006-07 2007-08 2002-03 2003-04 2004-05 2005-06 1998-99 1999-2000 2000-01 2001-02 214,435 \$ 237,711 260,486 \$ 296,389 \$ 333,044 \$ 352,369 Debt limit \$ 182,052 \$ 188,700 \$ 196,849 \$ 203,716 \$ \$ Total net debt applicable to limit ~ --. ---~ -182,052 237,711 260,486 296,389 333,044 352,369 196,849 203,716 214,435 Legal debt margin \$ s 188,700 \$ \$ \$ \$ \$ \$ s s Total net debt applicable to the limit as a percentage of debt limit 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%

(1) Constitutional Amendment XIIIA, passed by vote of the people and effective July 1, 1978, prohibits the County from raising ad valorem property taxes above 1% of full cash value. Thus, the legal debt is 1.25% of assessed valuation.

(2) As of 6/30/08 the County had no tax supported general obligation bonded debt outstanding.

(3) Legal debt margin is computed by subtracting the County legal general obligation bonded debt from the legal debt limit.

County of Tulare Demographic Statistics Last Ten Fiscal Years

| Fiscal Year | Population (1) | Per Capita Personal Income (Calculated) | Personal Income (amounts expressed in millions) (1)(5) | Median Age (1)(3) | School Enrollment (4) | Unemployment Rate (2) |
|-------------|----------------|--|--|----------------------|--------------------------|--------------------------|
| 1000.00 | 224.222 | | 0 0 001 00 | 00 | 0.4 700 | |
| 1998-99 | 364,300 | \$ 18,202.03 | \$ 6,631.00 | 29 | 84,723 | 15.2% |
| 1999-00 | 369,300 | 18,878.96 | 6,972.00 | 29 | 84,938 | 13.4% |
| 2000-01 | 375,200 | 19,712.15 | 7,396.00 | 29 | 85,664 | 14.0% |
| 2001-02 | 383,100 | 20,159.23 | 7,723.00 | 29 | 86,952 | 14.0% |
| 2002-03 | 392,900 | 20,386.87 | 8,010.00 | 29 | 88,341 | 13.6% |
| 2003-04 | 400,123 | 20,906.07 | 8,365.00 | 29 | 90,230 | 14.5% |
| 2004-05 | 409,871 | 21,274.99 (5) | 8,720.00 (5) | 29 | 92,126 | 9.0% |
| 2005-06 | 420,131 | 21,595.65 (5) | 9,073.00 (5) | 29 | 93,424 | 7.9% |
| 2006-07 | 429,006 | 21,995.03 (5) | 9,436.00 (5) | 29 | 94,407 | 8.6% |
| 2007-08 | 436,839 | 22,463.66 (5) | 9,813.00 (5) | 29 | 95,344 | 9.8% |

177

(1) Source: California Department of Finance, Demographic Research Unit; Census every 10 years.

- (2) Source: State Department of Employment Development
- (3) Median age is the age at which there are as many residents older as there are younger.
- (4) California Department of Education, Educational Demographics Unit
- (5) Amounts are estimated based on historical percentages

County of Tulare Principal Employers Current Year and Nine Years Ago

| | 2007-08 | | | | <u>1998-99</u> | | |
|----------------------------------|-----------|------|---|------------------------------|----------------|------|---|
| Employer | Employees | Rank | Percentage of Total County Employment | Employer | Employees | Rank | Percentage of Total County Employment |
| County of Tulare | 4,320 | 1 | 2.70% | County of Tulare | 3,605 | 1 | 2.25% |
| Porterville Development Center | 2,014 | 2 | 1.26% | Wal-Mart Distribution Center | 1,350 | 2 | 0.69% |
| Kaweah Delta Healthcare District | 2,000 | 3 | 1.25% | Ruiz Food Products | 1,100 | 3 | 0.84% |
| Wal-Mart Distribution Center | 1,692 | 4 | 1.06% | Jostens | 980 | 4 | 0.61% |
| Ruiz Food Products | 1,800 | 5 | 0.73% | Nash De Camp | 800 | 5 | 0.50% |
| College of The Sequoias | 1,160 | 6 | 1.13% | Land O'Lakes | 650 | 6 | 0.41% |
| CIGNA HealthCare | 900 | 7 | 0.56% | CIGNA HealthCare | 600 | 7 | 0.38% |
| Jostens | 720 | 8 | 0.38% | Monrovia Nursery | 500 | 8 | 0.31% |
| Dairyman's/Land O'Lakes | 600 | 9 | 0.38% | Kraft Foods | 400 | 9 | 0.25% |
| Monrovia Nursery | 600 | 10 | 0.38% | Waterman Industries | 366 | 10 | 0.23% |
| | | | | | | | |

Source: Tulare County Economic Development Corporation. Website: www.sequoiavalley.com

County of Tulare Employees by Function Last Ten Fiscal Years

| | | | | | Fisca | l Year | | | | |
|---------------------------------------|---------|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Function | 1998-99 | 1999-2000 | 2000-01 | 2001-02 | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 |
| General Government | | | | | | | | | | |
| Administration | 35 | 36 | 38 | 42 | 40 | 42 | 45 | 48 | 50 | 53 |
| Retirement | 7 | 7 | 7 | - | - | - | - | - | - | - |
| County Counsel | 31 | 35 | 40 | 40 | 37 | 37 | 38 | 39 | 41 | 45 |
| Risk Management | 5 | 4 | 4 | 4 | 4 | 5 | 8 | 8 | 9 | 9 |
| Elections | 8 | 8 | 8 | 7 | 7 | 7 | 7 | 7 | 8 | 7 |
| Finance | 118 | 118 | 122 | 127 | 122 | 123 | 126 | 130 | 133 | 144 |
| Purchasing | 6 | 7 | 7 | 7 | 6 | 5 | 5 | 5 | 6 | 6 |
| Planning and Development | 49 | 59 | 60 | 50 | 50 | 58 | 61 | 64 | 61 | 78 |
| Other General | 80 | 85 | 153 | 170 | 166 | 160 | 163 | 165 | 204 | 322 |
| Public Protection | | | | | | | | | | |
| Child Support Services | 189 | 216 | 315 | 311 | 316 | 316 | 269 | 269 | 269 | 269 |
| District Attorney | 151 | 153 | 176 | 175 | 188 | 169 | 178 | 165 | 175 | 196 |
| Fire Protection | 19 | 21 | 21 | 23 | 23 | 23 | 24 | 20 | 27 | 111 |
| Probation | 277 | 282 | 354 | 304 | 313 | 300 | 302 | 309 | 315 | 327 |
| Public Defender | 60 | 61 | 62 | 66 | 66 | 66 | 69 | 71 | 75 | 83 |
| Sheriff / Coroner | 614 | 669 | 773 | 839 | 654 | 650 | 662 | 710 | 748 | 772 |
| Trial Courts | 164 | 178 | 199 | - | | _ | - | - | - | - |
| Other Protection | 55 | 54 | 58 | 57 | 53 | 57 | 57 | 57 | 57 | 58 |
| Public Ways and Facilities | 149 | 147 | 133 | 133 | 133 | 132 | 133 | 133 | 133 | 134 |
| Health and Sanitation | 504 | 603 | 630 | 624 | 618 | 544 | 581 | 625 | 650 | 575 |
| Public Assistance | 1,149 | 1,185 | 1,559 | 1,621 | 1,454 | 1,538 | 1,618 | 1,623 | 1,687 | 1,721 |
| Education | 44 | 45 | 52 | 52 | 37 | 38 | 38 | 38 | 41 | 45 |
| Culture and Recreation | 21 | 23 | 15 | 19 | 19 | 15 | 15 | 15 | 15 | 16 |
| Solid Waste Management | 66 | 68 | 72 | 72 | 72 | 72 | 72 | 72 | 75 | 76 |
| Total Number of Employees by Function | 3,801 | 4,064 | 4,858 | 4,743 | 4,378 | 4,357 | 4,471 | 4,573 | 4,779 | 5,047 |
| Total Gross Salaries * | \$ - | \$133,189 _. | \$138,547 | \$142,713 | \$150,544 | \$152,349 | \$156,554 | \$162,093 | \$172,488 | \$192,779 |

*Gross Salaries Rounded to Thousands

County of Tulare Operating Indicators by Function Last Ten Fiscal Years

| | Fiscal Year | | | | | | | | | |
|---|---|---|--|---|---|---|--|---|---|---|
| Function | 1998-99 | 1999-2000 | 2000-01 | 2001-02 | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 |
| PUBLIC PROTECTION Child Support Services Number of Caseloads Number of Orders established Distributed Collections | - - \$- | - - \$ - | - - \$ 36,136,482 | - - \$ 37,608,967 | 38,800 2,516 \$ 39,459,603 | 37,298 1,951 \$ 40,480,568 | 36,712 2,009 \$ 39,825,831 | 35,687 2,085 \$ 40,639,624 | 35,678 1,810 \$ 39,001,365 | 34,960 2,211 \$ 40,832,921 |
| District Attorney Number of Adult Felony Cases Processed (Reviewed and Evaluated) Number of Adult Felony Cases Filed Number of Adult Misdemeanors Cases Processed (Reviewed and Evaluated) | - | | - | 5,795 3,772 13,357 | 4,770 4,341 11,388 | 6,195 4,282 13,815 | 6,444 4,474 15,309 | 7,131 4,960 15,571 | 9,160 5,702 15,727 | 8,419 5,547 18,058 |
| Number of Adult Misdemeanors Cases Filed Total Juvenile Felony & Misdemeanors Cases Processed Number of Juvenile Misdemeanors Cases | - | - | - | 10,438 2,715 | 10,768 2,766 | 12,828 3,079 | 12,437 3,556 | 12,747 14,893 | 12,943 2,954 | 14,192 2,771 |
| Filed Number of Juvenile Felony Cases Filed | - : | - | - | 1,303 752 | 1,823 943 | 1,355 866 | 1,390 1,268 | 1,196 754 | 886 829 | 877 733 |
| Total Cases Tried (Excluded Juvenile Trials) | - | - | - | 222 | 170 | 216 | 186 | 196 | 207 | 173 |
| Total Number of Estates Opened Total Number of Estates Closed Total Amount of Fees Collected Total Amount of Bond Fees | 37 30 \$ 17,495 \$ 817 | 40 36 \$ 25,544 \$ 1,289 | 45 50 \$ 42,808 \$ 1,634 | 27 29 \$ 45,533 \$ 2,957 | 31 15 \$ 12,021 \$ 708 | | | | 24 21 \$ 111,449 \$ 10,238 | 15 18 \$ 117,659 \$ 11,647 |
| Fi re Protection Number of Fires Medical Aids Assist other Agencies | 1,968 6,170 689 | 2,223 6,262 647 | 2,066 6,616 741 | 2,138 6,965 802 | 2,227 7,353 1,025 | 2,285 7,673 1,413 | 2,492 8,298 1,534 | 2,383 8,330 1,622 | 3,156 8,997 1,204 | 3,227 7,408 1,383 |
| Public Defender Felony New Cases Opened Misdemeanor New Cases Opened Juvenile Delinquency New Cases Opened | 3,507 5,255 1,828 | 3,345 4,935 2,522 | 3,785 5,284 2,451 | 4,204 6,113 2,425 | 4,763 6,276 2,526 | 4,957 6,340 2,304 | 5,066 6,055 2,629 | 6,074 6,457 2,451 | 6,274 9,251 2,170 | 5,526 8,620 1,879 |
| Sheriff/Coroner Homicide Rape Robbery Aggravated Assault Burglary Larceny Theft Warrants Processed Jail Population-Admissions | 11 31 505 1,055 1,833 13,196 22,246 | 10 42 53 - 845 1,540 11,401 18,951 | 10 37 73 975 1,924 13,642 19,868 | 12 29 68 308 999 1,686 14,761 19,561 | 12 36 75 450 1,141 1,668 18,054 20,689 | 11 33 68 518 1,045 2,066 19,336 20,394 | 9 28 68 470 1,219 2,071 19,916 20,943 | - 30 86 1,328 2,117 22,743 22,675 | 20 38 92 854 1,017 2,173 19,813 29,241 | 13 29 78 388 906 2,247 21,195 26,183 |
| Other Protection - Auto Theft Number of Vehicles Recovered Total Value of Recovered Vehicles | - \$- | - \$- | s | 76 \$ 1,014,915 | 81 \$ 1,003,500 | 32 \$300,000 | 92 \$ 960,500 | 73 \$ 508,000 | 68 \$ 609,885 | 96 \$ 1,216,500 |

Cont.

Table 16 (Cont.)

County of Tulare Operating Indicators by Function Last Ten Fiscal Years

| | Fiscal Year | | | | | | | | | | |
|---|-------------|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--|
| Function | 1998-99 | 1999-2000 | 2000-01 | 2001-02 | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | |
| | | | | | | | | | | | |
| Other Protection - Environmental Health | | | | | | | | | | | |
| Small Water System Inspections | 345 | 169 | 329 | 237 | 336 | 221 | 280 | 240 | 59 | 18 | |
| Food Facility inspections | 2,082 | 605 | 1,975 | 1,822 | 1,175 | 1,402 | 1,647 | 1,620 | 2,337 | 1,403 | |
| Swimming Pool Inspections | 377 | 145 | 366 | 321 | 61 | 108 | 113 | 134 | 114 | 126 | |
| Dairy Inspections | 1,058 | 954 | 956 | 906 | 971 | 996 | 999 | 1,014 | 952 | 952 | |
| Hazardous Materials Inspections | - | - | - | 203 | 94 | 272 | 247 | 308 | 379 | 414 | |
| Hazardous Waste Inspections | - | - | - | 102 | 53 | 133 | 139 | 156 | 225 | 214 | |
| Underground Tank Inspections | - | | | 273 | 249 | 270 | 255 | 277 | 316 | 269 | |
| Animal Control Field Calls | - | - | - | 3,356 | 4,919 | 5,258 | 5,246 | 4,899 | 4,239 | 4,022 | |
| Rabies Investigations | - | 150 | 155 | 134 | 124 | 123 | 143 | 105 | 148 | 112 | |
| Animal Control Intake | - | - | | 6,967 | 8,245 | 8.031 | 8,453 | 8,829 | 9,172 | 9,151 | |
| Solid Waste Inspections | _ | _ | _ | 262 | 296 | 282 | 275 | 277 | 293 | 237 | |
| Liquid Waste Inspections | | | _ | 37 | 68 | 44 | 51 | 54 | 47 | 60 | |
| Tire Facility Inspections | - | _ | _ | 123 | 128 | 172 | 265 | 181 | 222 | 0 | |
| Illegal Tire Pile Inspections | - | _ | - | 31 | 76 | 48 | 29 | 23 | 24 | õ | |
| Medical Waste Inspections | | | | 24 | 24 | 24 | 25 | 25 | 25 | 25 | |
| · | _ | _ | _ | 27 | 24 | 27 | 20 | 20 | 20 | 20 | |
| PUBLIC WAYS AND FACILITIES | | | | | | | | | | | |
| Roads | | | | | | | | | | | |
| Total Maintained Mileage | 3,081 | 3,078 | 3,077 | 3,078 | 3,072 | 3,065 | 3,057 | 3,048 | 3,008 | 3,006 | |
| Miles of Road Re-oiled | 55 | 55 | 55 | 55 | 55 | 55 | 55 | 45 | 52 | 68 | |
| Miles of Chip Seals | 100 | 100 | 100 | 100 | 125 | 100 | 94 | 75 | 113 | 105 | |
| Miles of Surface Seals | - | 60 | 60 | 70 | 70 | 70 | 70 | 70 | 62 | 57 | |
| Miles of Shoulders | 200 | 400 | 400 | 200 | 200 | 200 | 200 | 200 | 120 | 250 | |
| Bridges over 20 feet | - | - | - | - | - | 366 | 362 | 360 | 360 | 360 | |
| Bridges less than 20 feet | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 34 | 34 | |
| Numbers of Installed Traffic Signs | _ | - | - | - | - | _ | - | 17,282 | 17,300 | 17,475 | |
| Miles of Road Striped | - | - | - | - | - | - | - | 1,276 | 1,758 | 1,758 | |
| Number of Traffic Signal Locations | - | - | - | - | - | - | - | . 8 | . 8 | 8 | |
| Number of Streetlights | - | _ | - | - | - | - | - | 1,384 | 1,459 | 1,468 | |
| Number of Traffic Collisions | - | - | 1,781 | 1,734 | 1,884 | 1,846 | 1,915 | 1,879 | 1,720 | 1,468 | |
| HEALTH AND SANITATION | | | | | | | | | | | |
| Childhood Dental Disease Prevention | | | | | | | | | | | |
| Program | | | | | | | | | | | |
| Number of Children Receiving Oral Health | | | | | | | | | | | |
| Education | | | | | 7,561 | 7,487 | 7,564 | 7,789 | 11,752 | 6,899 | |
| Number of Children Receiving Dental | | - | - | - | 1,501 | 7,407 | 7,304 | 1,109 | 11,752 | 0,000 | |
| Screening | | | | | 2,615 | 2,370 | 2,761 | 3,571 | 1,500 | 1,712 | |
| | - | - | - | - | 5,615 | 2,370 | | 3,571 | 305 | 218 | |
| Number of Children Receiving Sealants | - | - | - | - | 5,015 | 2,370 | 1,851 | 3,571 | 305 | 210 | |
| TeenSMART | | | | | | | | | | | |
| Number of Presentations | - | - | - | - | - | 33 | 75 | 105 | 150 | 84 | |
| Number of Participants Reached | - | - | - | - | - | 1,895 | 1,126 | 1,415 | 1,910 | 9,831 | |
| Teen Pregnancy Prevention Program | | | | | | | | | | | |
| Clients Served | | | | | | | | | | | |
| Adolescence Family Life Program (AFLP) | 600 | 629 | 603 | 567 | 607 | 633 | 613 | 652 | 641 | 659 | |
| Adolescence Siblings Preventive Parenting | | | | | | | | | | | |
| Program | 887 | 756 | 703 | 657 | 633 | 597 | 611 | 507 | | - | |
| Cal-Learn Program | 96 | 109 | 114 | 110 | 164 | 151 | 153 | 127 | 550 | 544 | |

Cont.

County of Tulare Operating Indicators by Function Last Ten Fiscal Years

| | | | | | Fisca | l Year | | •••••• | | |
|--|---------------------|---------------------|---------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|
| Function | 1998-99 | 1999-2000 | 2000-01 | 2001-02 | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 |
| Unduplicated Number of Mental Health Clients Served Outpatient Inpatient Conserved | 6,470 496 246 | 7,457 563 273 | 7,782 619 291 | 7,798 706 311 | 7,455 566 322 | 8,021 540 266 | 8,511 675 277 | 8,870 613 278 | 9,343 558 264 | 9,530 579 229 |
| Day Treatment | 252 | 272 | 264 | 267 | 135 | 13 | 4 | 5 | 8 | 8 |
| Tulare County Clinic Encounters | - | - | 97,210 | 108,719 | 101,233 | 102,930 | 104,080 | 115,285 | 105,667 | - |
| HIV Annual Statistics Monthly Caseloads Number of New Clients | 79 25 | 96 17 | 95 26 | 132 28 | 182 25 | 215 32 | 318 11 | 352 15 | 62 13 | 66 34 |
| PUBLIC ASSISTANCE | | | | | | | | | | |
| Indigent Patient Count | | | | | | | | | | |
| Total Inpatient Services Unduplicated Count Total Outpatient Services Unduplicated | 7,570 | 8,185 | 4,190 | 6,447 | 5,369 | 3,904 | - | - | 370 | - |
| Count Total Emergency Services Patients | 5,985 | 7,254 | 3,701 | 5,805 | 4,253 | 4,052 | - | - | 2,864 | - |
| Unduplicated Count | 2,243 | 1,647 | 1,483 | 3,782 | 3,101 | 2,994 | - | - | 1,855 | - |
| Welfare Fraud Major Fraud Cases Completed Persons Convicted Court Ordered Restitution | - - \$ - | - - \$ - | - - \$- | 2,015 218 \$- | 2,464 158 \$ 499,987 | 2,095 136 \$ 424,443 | 1,363 87 \$ 424,443 | 1,072 104 \$ 300,422 | 752 76 \$397,627 | 1,968 99 \$446,587 |
| Community Based Programs Congregate Meals Served Home Delivered Meals Information & Assistance Contacts Health Insurance Counseling and Advocacy | - - - | - | - | 113,419 62,998 23,850 | 138,486 90,798 56,152 | 127,347 83,333 64,983 | 121,932 94,026 49,692 | 125,007 108,794 52,346 | 125,167 121,672 49,607 | 107,509 99,140 72,148 |
| Program (HICAP) Number of People Served through Area | - 1 | - | - | 1,280 | 607 | 410 | 359 | 297 | 363 | 259 |
| Agency on Aging Funds Number of Adult Protective Services Cases | - | - | - | 201,547 | 286,043 | 276,073 | 266,009 | 286,444 | 296,809 | 217,876 |
| Opened | - | - | - | 811 | 843 | 828 | 930 | 976 | 784 | 942 |
| Number of Enrolled Participants in Cal Works | 8,075 | 8,558 | 8,381 | 7,996 | 7,511 | 7,341 | 7,198 | | 5,243 | 6,274 |
| CULTURE AND RECREATION | | | | | | | | | | |
| Parks and Recreation Total Number of Cars Entered Parks Total Amount of Park Reservations | - | - | | - | : | 32,680 2,070 | 29,066 1,529 | 22,266 1,697 | 20,393 1,902 | 20,351 1,735 |
| SOLID WASTE MANAGEMENT | | | | | | | | | | |
| Sanitation-Land Fills Landfill Tonnage Gross Total Landfill Tonnage Recycled Total | | - | 278,437 17,370 | 245,877 17,461 | 252,039 20,653 | 269,401 19,457 | 250,254 20,680 | 281,830 26,408 | 310,099 36,181 | 271,245 48,892 |
| OTHER ENTERPRISES | | | | | | | | | | |
| Transit Total Route Miles Number of Passengers | - | 257,260 62,385 | 418,071 75,392 | 363,067 75,334 | 382,787 74,615 | 409,323 90,128 | 410,767 86,828 | 444,855 89,952 | 441,358 105,715 | 517,947 130,266 |

Table 16 (Cont.)

Concluded

County of Tulare Capital Asset Statistics by Function Last Ten Fiscal Years

| | Fiscal Year | | | | | | | | | | | | |
|-----------------------------------|-------------|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--|--|--|
| Function | 1998-99 | 1999-2000 | 2000-01 | 2001-02 | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | | | |
| Public Protection | | | | | | | | | | | | | |
| Sheriff/Coroner | | | | | | | | | | | | | |
| Stations | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | | | |
| Sworn Deputies & Officers | 546 | 551 | 555 | 578 | 578 | 448 | 467 | 448 | 504 | 523 | | | |
| Non-sworn Personnel | 208 | 212 | 211 | 223 | 223 | 184 | 191 | 181 | 195 | 19 | | | |
| Fire Protection | | | | | | | | | 1 | | | | |
| Stations | 31 | 38 | 35 | 36 | 29 | 27 | 28 | 29 | 28 | 28 | | | |
| Firefighters & Officers | 110 | 71 | 71 | 71 | 70 | 71 | 57 | 69 | 58 | 7 | | | |
| Volunteer Firefighters | 440 | 450 | 440 | 440 | 440 | 425 | 440 | 440 | 440 | 44 | | | |
| Building Permits Issued | 2,005 | 2,204 | 2,172 | 3,194 | 3,790 | 2,163 | 3,643 | 6,428 | 5,847 | 5,11 | | | |
| Public Ways and Facilities | , | _/_ | -, | | | _, | | -, -= | | , | | | |
| Roads (miles) | 3,082 | 3.077 | 3.077 | 3,077 | 3,072 | 3,072 | 3,072 | 3,048 | 3.008 | 3,006 | | | |
| Streetlights | 1.445 | 1,445 | 1,384 | 1,384 | 1,295 | 1,295 | 1.454 | 1,384 | 1,459 | 1,46 | | | |
| Culture and Recreation | ., | | | ., | -1+ | .,= | ., | ., | ., | | | | |
| Libraries | 15 | 16 | 16 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | | | |
| DVD Books | | _ | - | - | - | | - | - | - | 1,502 | | | |
| Bookmobiles | - | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | | | |
| Volumes | 399,556 | 397,151 | 389,348 | 388,909 | 364,325 | 366,018 | 352,184 | 372,000 | 317,532 | 288,03 | | | |
| Available Computers | | , , | | | | , i | | | , | 12 | | | |
| Park acreage | 610 | 610 | 464 | 592 | 685 | 685 | 604 | 688 | 688 | 68 | | | |
| Parks | 14 | 14 | 10 | 10 | 10 | 10 | 10 | 11 | 11 | 1 | | | |
| Museum (square feet) | 23,618 | 23,618 | 25,919 | 25,919 | 25,919 | 25,919 | 25,919 | 25,919 | 25,919 | 25,91 | | | |
| Lake Success Capacity (acre feet) | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 | 82,300 | 29,000* | 29,000* | 29,00 | | | |
| Lake Kaweah Capacity (acre feet) | 142,000 | 142,000 | 143,000 | 143,000 | 143,000 | 143,000 | 185,600 | 185,600 | 185,600 | 185,60 | | | |
| Solid Waste Management | | | | | | | | | | | | | |
| Landfill Sites | 6 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | | | | |
| Transfer Stations | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |

*Reflects a new lower maximum capacity due to dam deficiencies.

County of Tulare Summary of Financing Requirements By Fund and Function For Fiscal Years 2006-07, 2007-08, 2008-09 (amounts expressed in thousands)

| Summary by fund | Actual Expenditures and Transfers 2006-2007 (1) | Actual Expenditures and Transfers 2007-2008 (1) | Budgeted Expenditures and Transfers 2008-2009 (2) | Summary by function | Actual Expenditures and Transfers 2006-2007 (1) | Actual Expenditures and Transfers 2007-2008 (1) | Budgeted Expenditures and Transfers 2008-2009 (2) |
|--|---|--|--|---|--|---|---|
| General Indigent Health Children & Health Library Fish and Game Aviation Structural Fire Roads Workforce Investment Act Child Support Services Realignment | \$ 531,079 1,018 630 3,004 9 263 12,700 28,920 16,386 15,436 58,337 | \$ 561,522 1,370 297 3,553 20 307 13,017 29,439 13,077 16,304 45,944 | \$ 613,856 1,019 399 4,776 27 1,829 13,040 67,246 14,939 16,186 53,618 | General government Public protection Public ways and facilities Health and sanitation Public assistance Education Culture and Recreation Debt service Capital outlay Transfers out | \$ 20,790 161,553 12,845 120,723 219,376 3,831 1,740 9,961 24,656 114,487 | \$ 21,733 182,571 (738) 119,569 226,227 4,329 3,361 10,905 42,215 98,762 | \$ 43,360 205,541 65,736 129,939 241,410 5,726 2,105 7,591 25,386 95,309 |
| Tobacco Settlement Revenue Debt service Capital Projects Total by fund | 3,822 13,051 <u>5,307</u> \$ <u>689,962</u> | 4,068 12,707 7,309 \$ | 4,373 14,800 <u>15,995</u> \$ <u>822,103</u> | Total by function | \$689,962 | \$708,934 | \$822,103_ |

(1) Actual amounts from CAFR basic financial statements for governmental fund types not including component units.

(2) Adopted budget amounts from the BOS Adopted Budget for governmental fund types not including component units.

Table 18

-

COUNTY OF TULARE Insurance Policies in Force During Fiscal Year Ended June 30, 2008 (amounts expressed in whole dollars)

| Company | Policy # | Policy Period From To | | Self Insured Retention/ Deductible (SIR) | Limits | Premium Costs | Coverage | Fund |
|---|------------------------|--------------------------|-----------|---|--|---------------|---|------|
| Buchman-Mitchell | 11 WCX59400 00 | 7/1/2007 | 7/1/2008 | \$1,000,000 | Statutory, including defense for Serious and Willful Actions | \$586,217 | Worker's Compensation - CIGA Fee | 061 |
| GL-1 CSAC/EIA | EIA 08 EL-50 | 7/1/2007 | 7/1/2008 | \$250,000 per occurrence | \$1,000,000 per occurrence | \$775,056 | First Layer Liability - Excess liability coverage - applies above SIR for liability claims by third parties | 062 |
| GL-II CSAC/EIA | EIA 08 GL2-12 | 7/1/2007 | 7/1/2008 | None | \$15,000,000 excess of irst layer above | \$389,262 | Second Layer Liability - Excess liability coverage - applies above first layer | 062 |
| Optional Excess Liability CSAC/EIA | EIA 08 EL-50 | 7/1/2007 | 7/1/2008 | None | \$10,000,000 excess \$15,000,000 | \$0 | Optional Excess Liability Excess Limits of Liability | 062 |
| Brown & Associates Aviation | NAC 3049603 | 7/1/2007 | 7/1/2008 | \$1,000 each aircraft | \$10,000,000 per occurrence plus \$1,000,000 for hanger keeper liability | \$17,000 | Aviation Liability and Aviation Commercial Liability for County owned Airports | 062 |
| Brown & Associates Aviation Hull | NAC 3049604 | 7/1/2007 | 7/1/2008 | \$1,000 Liability, \$100 Hull Damage, \$250 Non-motion Damage | \$1,000,000 Liability and \$83,000 Hull Damage | \$24,400 | Aircraft Property Hull | 062 |
| Property CSAC/EIA | PPR 06-09-RKS106900562 | 3/31/2007 | 3/31/2008 | \$10,000 | Replacement costs including Vehicles | \$262,436 | Real and Personal Property Including Vehicles | 063 |
| Crime Bond CSAC/EIA | 6299364 | 7/1/2007 | 7/1/2008 | \$25,000 | \$10,000,000 | \$17,943 | Crime Bond covers losses as a result of employee dishonesty, theft, robbery, and burglary | 063 |
| Fireman's Fund - Water Craft Liability | OHL98120317 | 7/1/2007 | 7/1/2008 | \$5,000 | \$2,000,000 CLS | \$2,200 | Water Craft Primary and Excess Liability | 062 |
| Fireman's Fund - Water Craft Hull | OHL98120317 | 7/1/2007 | 7/1/2008 | \$500 - \$5,000 Variable | \$175,500 TIV | \$5,090 | Hull Coverage per boat Values | 063 |
| CSAC/ EIA | EIA 07 M2-12 | 10/1/2007 | 10/1/2009 | \$10,000 per claim | \$10,000,000 per claim | \$333,659 | Medical Malpractice | 064 |

