

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Prepared Under the Direction of

Cass Cook, Auditor-Controller/Treasurer-Tax Collector



Cover: The General Sherman Tree located in the Giant Forest of the Sequoia National Park in the County of Tulare.

Photographer: Ivan Mendoza

**County of Tulare
State of California**

**COMPREHENSIVE ANNUAL
FINANCIAL REPORT**

For the Fiscal Year Ended June 30, 2019



Prepared Under the Direction of

**Cass Cook, CFIP
Auditor-Controller/Treasurer-Tax Collector**

**Tara Freitas, CPA
Assistant Auditor-Controller**

COUNTY OF TULARE
Comprehensive Annual Financial Report
For the Fiscal Year Ended June 30, 2019

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Introductory Section

AUDITOR-CONTROLLER/ TREASURER-TAX COLLECTOR



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December 20, 2019

To the Honorable Board of Supervisors and Citizens of the County of Tulare:

The Comprehensive Annual Financial Report (CAFR) of the County of Tulare (the County) for the fiscal year ended June 30, 2019, is hereby submitted in accordance with Sections 25250 and 25253 of the Government Code of the State of California (the State). Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive internal framework it established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Brown Armstrong Accountancy Corporation has issued an unmodified (“clean”) opinion on the County’s financial statements for the fiscal year ended June 30, 2019. The independent auditor’s report is located at the front of the financial section of this report. Management’s discussion and analysis (MD&A) immediately follows the independent auditor’s report and provides a narrative introduction, overview, and analysis of the financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

PROFILE OF THE GOVERNMENT

The County is a General Law county created by the State Legislature in 1852 and the City of Visalia is the County Seat. The function of the County is to provide services to its residents as requested by them through laws enacted at the federal, State, and local level and through the election process. The number of residents in the County has been steadily growing over the past 10 years, with an increase of 7.0% since fiscal year 2010. According to the State Department of Finance, the number of residents in the County for the current fiscal year is approximately 479,112, an increase of 0.7% in comparison with the prior fiscal year.

The County is divided into five Supervisorial Districts (District) based on population as required by State statute. Members of the Board of Supervisors (the Board) are elected from each District by the voters of that District to serve staggered four-year terms – two Supervisors are elected in one general election, and three Supervisors in the next. The Board is vested with the legislative authority and responsibility to set County policy. The Board members hire the County Administrative Officer to carry out the policy decisions they make and to be responsible for day-to-day operations of the County. They also hire County Counsel, the County’s legal advisor. Voters elect other officials, including the Assessor/Clerk-Recorder, Auditor-Controller/Treasurer-Tax Collector, District Attorney, and Sheriff-Coroner, each to four-year terms.

Geography and Industry The County is located in the southern region of California’s San Joaquin Valley between San Francisco and Los Angeles, less than a three hour drive from California’s central coast, and a short distance from Sequoia and Kings Canyon National Parks, Sequoia National Monument and Forest, and Inyo National Forest. The County is situated in a geographically diverse region. Mountain peaks of the Sierra Nevada range rise to more than 14,000 feet in its Eastern half, comprised primarily of public lands within the Sequoia National Park, National Forest, and the Mineral King, Golden Trout, and Domelands Wilderness areas. The County’s central California location, family-oriented lifestyle, and affordable housing contribute to its growing population and business community.

The geographical location of the County presents easy access to markets around the world for all commodities produced. The County ranks third in the State with regard to total agriculture value. This is primarily due to its Mediterranean climate that is conducive to growing specialty crops, such as pistachios and walnuts, citrus and grapes, as well as a variety of row crops. The mild climate allows the County to be number one in the State for citrus production, with over 135,000 acres dedicated to citrus alone. Tree nut acreage continues to expand, with over 79,000 acres of almonds and over 71,000 acres of pistachios. The top million dollar commodities produced in the County are milk, grapes and oranges. Milk production maintains the top spot as the highest valued commodity, grossing almost \$1.7 billion annually. The beef industry is also an important component of the

County's bustling economy, as are turkey and hog production. The County is also famous for its olives, pecans, plums, peaches, and nectarines, which account for hundreds of millions of dollars in farm income each year.

Component Units The County provides a full range of services, including police and fire protection; health and sanitation services; social services; construction and maintenance of highways, streets, and infrastructures; recreational activities; and cultural events. Included in operations are various component units that provide specific services County-wide or to distinct geographic areas within the County. These component units include the Terra Bella Sewer Maintenance District, the Flood Control District, the Public Facilities Corporation, the Public Financing Authority, and the First 5 Tulare County. The financial reporting entity includes all of the funds of the County, as well as its component units, which are legally separate entities for which the County is financially accountable.

Budget The County is required by the State to adopt a final budget each year. This annual budget serves as the foundation for the County's financial planning and control. This requires balancing incoming revenue (from property taxes, sales and other taxes, federal and State funding, fees, and other funds) with outgoing expenses. Budgets are adopted for all governmental and proprietary funds and are prepared in accordance with Generally Accepted Accounting Principles (GAAP).

The County utilizes an automated accounting system (Advantage Financial). This system allows the County to restrict each department's expenditures to the amount of the budgeted appropriation. Changes in budget appropriation must be approved by the Board as a transfer from contingency reserve, transfer from another budget unit, or as an appropriation of unanticipated or over realized revenue. The fund balances along with projected revenues become available for appropriation in the following year.

The County maintains extensive budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board. Activities of the General Fund, special revenue funds, debt service funds, and capital projects fund are included in the annual appropriated budget. The legal level of budgetary control (that is, the level which cannot be exceeded without action by the Board) is the fund level, with the exception of the General Fund in which the legal level of control is the department level. The County Administrative Officer may approve transfers of appropriations between expenditure appropriation classifications within the same budget unit. A budget unit classifies a budget expenditure into the appropriate accounting or organizational unit, thereby enhancing the necessary or desirable control of the financial operation or program.

LOCAL ECONOMY

The following highlights are evidence of the economic condition of the County:

Employment According to the State Employment Development Department, the County's total labor force as of the end of the current fiscal year is 206,700, of which 187,800 are employed and 18,900 are unemployed. As a result, the County's unemployment rate is 9.1%, a decrease of 0.5% in comparison with the prior fiscal year and a decrease of 6.8% since fiscal year 2011, which was the year that the County experienced the highest unemployment rate following the peak of the recession.

Income The County's average annual wages have been progressively rising over the past decade. For the current fiscal year, the County's average annual wages are \$40,542, an increase of 3.6% in comparison with the prior fiscal year.

Tourism For the current fiscal year, the dollar amount of the Transient Occupancy Tax (TOT) collected was \$2.6 million, an increase of 12.0% in comparison with the prior fiscal year. This increase in TOT is attributable to the growing number of people who visit the County each year to experience its National Parks, historic downtowns, agricultural-based events, and much more. Arguably one of the greatest assets of the County is the Sequoia National Park, which attracts thousands of visitors from all over the world every day. In fiscal year 2019, nearly 1.2 million people visited the Sequoia National Park.

LONG-TERM FINANCIAL PLANNING

Property taxes are a major source of local governmental revenues and are determined by assessed values of real and personal property. The County's local assessed property values increased 1.0% in comparison with the prior fiscal year.

The County's Capital Improvement Plan is a five-year plan that identifies capital projects and equipment purchases, provides a planning schedule, and identifies options for financing the plan. For fiscal year 2019/20, the Capital Projects fund requested budget is \$41.8 million.

Significant projects included in the budget for fiscal year 2019/20 include:

- \$15 million for the Sequoia Field Program Facility (total estimated project cost of \$43 million).
- \$4 million for the construction of Fire Station No. 1 (total estimated project cost of \$5 million).
- \$3 million for the South County Detention Facility (total estimated project cost of \$72 million).
- \$2 million for the Emergency Dispatch Relocation (total estimated project cost of \$3 million).
- \$2 million for the Dinuba Library Remodel (total estimated project cost of \$2 million).

All projects and project funding are subject to the approval of the Board.

MAJOR INITIATIVES

Current Initiatives The Board approved an update to the Strategic Management System 2016-2020 emphasizing that the County is “Open for Business” using a business model to provide public value when implementing the Strategic Goals of Public Safety and Security, Economic Well-Being, Quality of Life, and Organizational Performance. For the year, the Board’s commitment to serve the residents of the County effectively is demonstrated by the following initiatives (which are presented in no particular order and may have overlap among the categories):

Public Safety and Security

- Construction on the South County Detention Facility was nearing completion in June 2019. The County will begin occupancy in late August or early September 2019. This new inmate facility will decrease travel, transportation, and booking time for South County law enforcement agencies.
- Tree Mortality Task Force continues to assist with combatting the number of dying trees in the County. As of June 2019, the County has completed removal of 6,813 hazardous trees to date.

Quality of Life

- Executed agreements with the State Water Resources Control Board and Department of Water Resources to bring safe and reliable drinking water to disadvantaged communities.
- Collaborated with the County’s Health and Human Services Agency to administer the Step Up #LEAD (Leading, Educating, Advocating, and Dedication) program to at-risk youth in the Cities of Visalia, Tulare, and Porterville.
- The Museum Strategic Business Plan was developed over the last fiscal year with a focus on enriching the Tulare County Museum's original mission of historic preservation through a new vision of connectivity, engagement, and expertise that is responsive to change and rooted in history. Key plan initiatives include expanding an Agricultural Equipment Restoration Program to engage community youth in the research and restoration of historic artifacts, increasing educational programming and events to encourage patronage from across the public spectrum, and seeking accreditation through the American Alliance of Museums. The plan was approved by the Board in September 2019 and will be implemented over the next five years.

Organizational Performance

- The Board approved a reorganization of the County Administrative Office in March of 2016, encompassing a Strategic Management System and Economic Development Strategy.
- The County has been working on a multi-phased space planning project since 2015. The County selected an architect through a Request for Proposal and contracts were executed for Phases I and II in fiscal year 2015/16. Multiple County departments and a variety of sites have been involved in this project. The first two phases of construction were completed and the third phase is scheduled to continue for fiscal year 2019/20.

Future Initiatives For the future, in order to serve the County residents effectively, the Board continues to prioritize programs based on their needs and anticipates taking on the following initiatives to achieve this goal (which are presented in no particular order and may have overlap among the categories):

Public Safety and Security

- Finalize the scope of work with the State Board of State and Community Corrections for the County’s Sequoia Field Program Facility in the amount of \$40 million funded by Senate Bill 1022 Jail Construction Program.

- The Board will work closely with the Tree Mortality Task Force to determine guidelines for effectively and efficiently handling tree mortality in the County.
- The County's Fire department was awarded four California Climate Investment Fire Prevention grants to provide fuels reduction in targeted communities throughout the County to reduce the risk of wildfires.
- Work with County Probation and the Superior Court to implement a \$3.7 million dollar grant to expand pre-trial services in the County.
- Explore feasibility to establish Master Stewardship Agreements with federal and State governments to initiate projects that will reduce fuels and threat of wildfires.

Economic Well-Being

- Work with State and federal government officials to maintain local land use authority concerning marijuana grow sites.
- Monitor and provide feedback, as needed, on all State and federal legislative proposals and promote the County's business growth and development.
- Monitor impacts of the adoption of Sustainable Groundwater Plans as local Ground Water Sustainability Agencies begin to implement plans to reduce the pumping of ground water.

Quality of Life

- Work closely with the County Park Advisory Committee as it meets to review and evaluate the Conceptual Master Plan to begin working on the plan to finalize future projects for the parks.
- Continue to seek State and federal funding to assist communities and farms to secure a sustainable and affordable water supply.
- Continue working with local water agencies to implement the provisions of the Sustainable Groundwater Management Act, including executing agreements with public water agencies for the establishment of Groundwater Sustainability Agencies covering the Tule, Kaweah, and Kings sub-basins.

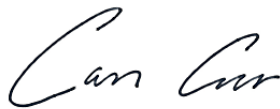
AWARDS AND ACKNOWLEDGMENTS

Certificate of Achievement for Excellence in Financial Reporting The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County's CAFR for the fiscal year ended June 30, 2018. This was the 25th consecutive year that the County has achieved this prestigious award. In order to receive this award, a government must publish an easily readable and efficiently organized CAFR that satisfies both GAAP and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement for Excellence in Financial Reporting Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Acknowledgments The preparation of this report was made possible by the dedicated service of the entire staff of the Auditor-Controller's Office, as well as the efforts and input of every department of the County, and by Brown Armstrong Accountancy Corporation for their professional assistance. Each participating member has our sincere appreciation for the contributions made in the preparation of this report. Finally, we would like to thank the Board for its continued efforts in planning and conducting the County's financial operations in a responsible and progressive manner.

Respectfully submitted,



Cass Cook, CFIP
Auditor-Controller/Treasurer-Tax Collector



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**County of Tulare
California**

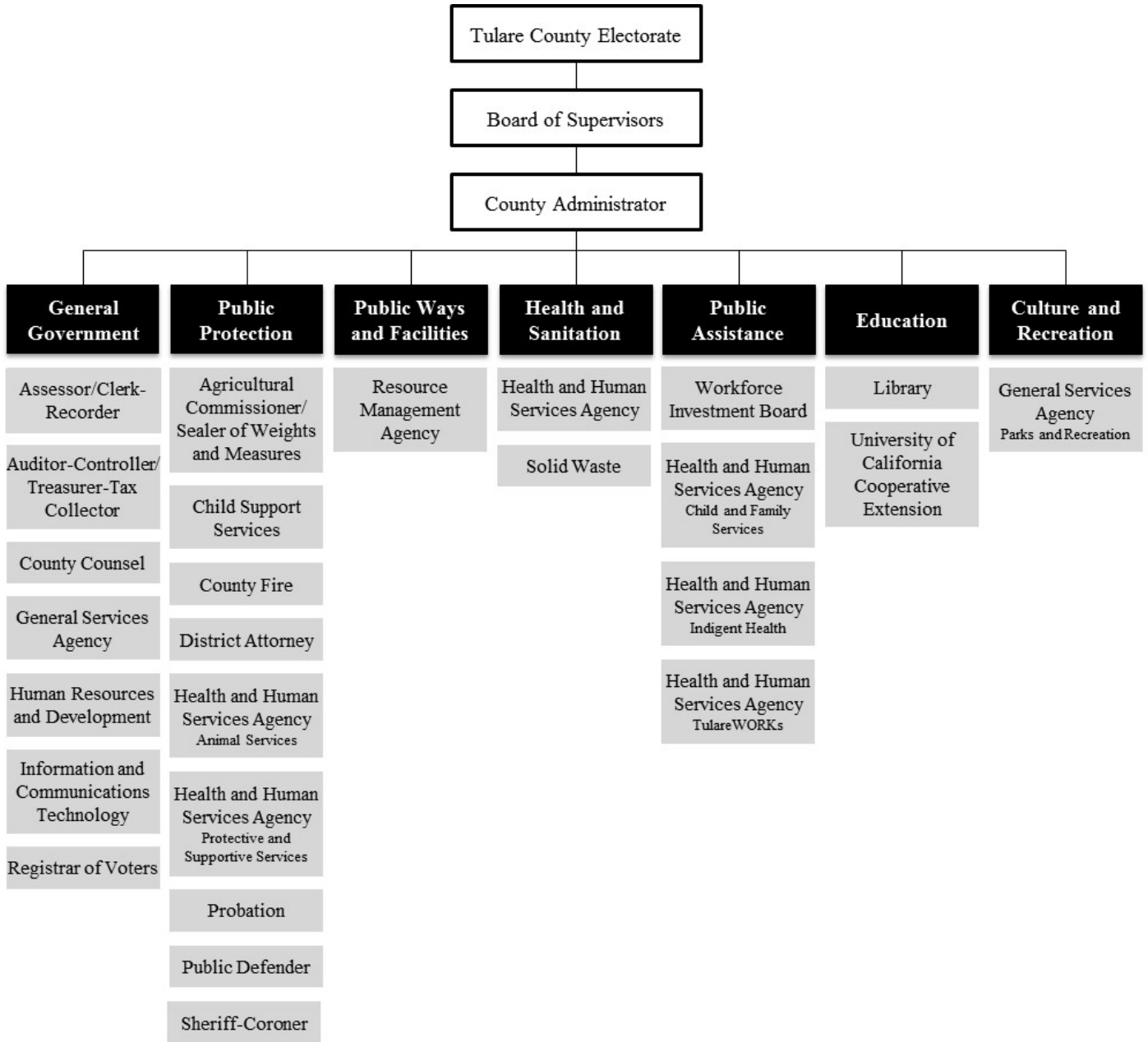
For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morill

Executive Director/CEO

COUNTY OF TULARE
Organizational Chart
June 30, 2019



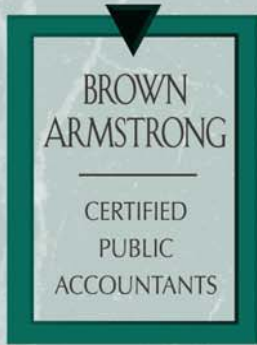
COUNTY OF TULARE
List of Elected and Appointed Officials
June 30, 2019

District/Department	Elected Official
Board of Supervisors District No. 1 <i>Exeter, Farmersville, Lemon Cove, Lindcove, Lindsay, Plainview, Strathmore, Three Rivers, Tooleville, Tonyville, Visalia (Part), and Woodville</i>	Kuyler Crocker, Chairman
Board of Supervisors District No. 2 <i>Allensworth, Alpaugh, Earlimart, Matheny Tract, Pixley, Tipton, Tulare, Teviston, and Waukena</i>	Pete Vander Poel, Vice Chairman
Board of Supervisors District No. 3 <i>Visalia</i>	Amy Shuklian
Board of Supervisors District No. 4 <i>Badger, Cutler, Dinuba, Goshen, Ivanhoe, Kingsburg (Part), London, Monson, Sultana, Orosi, Seville, Traver, Visalia (Part), Woodlake, and Yettam</i>	Eddie Valero
Board of Supervisors District No. 5 <i>California Hot Springs, Camp Nelson, Cotton Center, Ducor, East Porterville, Kennedy Meadows, Ponderosa, Poplar, Porterville, Posey, Richgrove, Springville, and Terra Bella</i>	Dennis Townsend
Assessor/Clerk-Recorder.....	Roland P. Hill
Auditor-Controller/Treasurer-Tax Collector.....	Cass Cook
District Attorney	Tim Ward
Sheriff-Coroner.....	Mike Boudreaux

Department/Agency	Appointed Official
Agricultural Commissioner/Sealer of Weights and Measures	Tom Tucker
Child Support Services	Roger Dixon
Cooperative Extension.....	Kevin Day
County Administrative Office.....	Jason T. Britt
County Counsel.....	Deanne H. Peterson
County Fire	Charles Norman
General Services Agency	John Hess
Grand Jury	Ron White, Foreman
Health and Human Services Agency	Timothy W. Lutz
Human Resources and Development	Rhonda Sjostrom
Information and Communications Technology	Peg Yeates
Law Library	Anne Bernardo
Library	Darla Wegener
Probation	Michelle Bonwell
Public Defender	Lisa Bertolino Mueting
Registrar of Voters	Michelle Baldwin
Resource Management Agency	Reed Schenke
Solid Waste.....	Bryce Howard
Workforce Investment Board.....	Adam Peck



Financial Section



BROWN ARMSTRONG

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

To the Honorable Board of Supervisors
of the County of Tulare, California

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the County of Tulare (the County), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the First 5 Tulare County, which represents 100 percent of the assets and revenues of the discretely presented component unit for the fiscal year then ended. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the First 5 Tulare County, is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the County, as of June 30, 2019, and the respective changes in financial position, and, where applicable, cash flows, and the respective budgetary comparison for the general fund and the realignment-social services fund thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management’s discussion and analysis, schedule of the County’s proportionate share of net pension liability, schedule of the County’s pension contributions, and schedule of changes in the County’s total other postemployment benefit (OPEB) liability and related ratios, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board (GASB), who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County’s basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

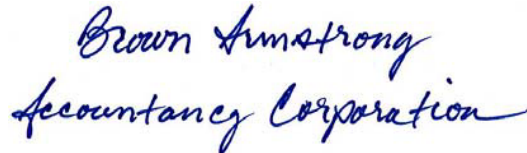
The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 20, 2019, on our consideration of the County’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County’s internal control over financial reporting and compliance.

BROWN ARMSTRONG
ACCOUNTANCY CORPORATION

Handwritten signature in blue ink that reads "Brown Armstrong Accountancy Corporation".

Bakersfield, California
December 20, 2019

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited)
June 30, 2019 (in thousands)

As management of the County of Tulare (the County), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 1 – 4 of this report.

FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$1,774,356 (*net position*).
- The County's total net position increased by \$32,348 from the prior fiscal year, which was mainly due to an increase in grant revenue.
- At the close of the current fiscal year, the County's governmental funds reported a combined fund balance of \$447,108, an increase of \$80,234 in comparison with the prior year. Approximately \$41,216, or 9.2%, of this amount is available for spending at the County's discretion (*unassigned fund balance*).
- At the end of the current fiscal year, unrestricted fund balance (the total of the *committed*, *assigned*, and *unassigned* components of *fund balance*) for the General Fund was \$137,292, or approximately 20.5% of total General Fund expenditures.
- The County's total outstanding long-term debt decreased by \$10,807 during the current fiscal year, which was attributable to the payments made on existing long-term debt.

OVERVIEW OF FINANCIAL STATEMENTS

The discussion and analysis provided here is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements consist of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also includes supplementary information intended to furnish additional detail to support the basic financial statements themselves.

Government-wide Financial Statements The *government-wide financial statements* are designed to provide readers with a broad overview of the County's finances in a manner similar to a private-sector business.

The *Statement of Net Position* presents financial information on all of the County's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *Statement of Activities* presents information showing how the County's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include general government, public protection, public ways and facilities, health and sanitation, public assistance, education, culture and recreation, and interest expense. The business-type activities of the County include solid waste, transit, and many sewer and water operations.

The *government-wide financial statements* include not only the County itself (known as the *primary government*), but also five legally separate organizations for which the elected officials of the County are financially accountable. Financial information for one of the component units, First 5 Tulare County, is reported separately from the financial information presented for the primary government itself. The remaining four component units, also legally separate, function for all practical purposes as departments of the County, and therefore have been included as integral parts of the primary government.

The *government-wide financial statements* can be found on pages 22 – 24 of this report.

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

Fund Financial Statements A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in assessing a government's near-term financing requirements.

Because the focus of *governmental funds* is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the County's near-term financing decisions. Both the Governmental Funds Balance Sheet and the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains twenty-two individual *governmental funds*. Information is presented separately in the Governmental Funds Balance Sheet and in the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances for the General Fund, the Public Facilities Corporation, the Public Financing Authority, and the Realignment-Social Services fund; all of which are considered to be major funds. Data from the other eighteen *governmental funds* are combined into a single aggregated presentation. Individual fund data for each of these nonmajor governmental funds are provided in the form of combining statements in the Combining and Individual Fund Statements and Schedules section of this report.

The County adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 25 – 30 of this report.

Proprietary Funds The County maintains two different types of proprietary funds: enterprise and internal service funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for its solid waste, transit, and many sewer and water operations. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the County's various functions. The County uses internal service funds to account for its insurance coverage and central services, such as mailroom, print shop, and motor pool. Because both of these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for Solid Waste, which is considered to be a major fund of the County. Conversely, all internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the nonmajor enterprise funds and the internal service funds are provided in the form of combining statements in the Combining and Individual Fund Statements and Schedules section of this report.

The basic proprietary fund financial statements can be found on pages 31 – 33 of this report.

Fiduciary Funds Fiduciary funds are used to account for resources held for the benefit of parties outside of the government. Fiduciary funds are not reported in the government-wide financial statements because the resources of those funds are not available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The County maintains three different types of fiduciary funds: investment trust funds, private-purpose trust funds, and agency funds. The *investment trust funds* are used to account for assets held by the County in a trustee capacity. The *private-purpose trust funds* are used by the County to report trust arrangements under which principal and income benefit other governments.

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
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These funds report the assets, liabilities, and activities of the Tulare County Redevelopment Successor Agency (Successor Agency). The *agency funds* are custodial in nature and do not involve measurement of results of operations.

The fiduciary fund financial statements can be found on pages 34 – 35 of this report.

Notes to the Financial Statements The notes provide additional information that is necessary to acquire a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 36 – 76 of this report.

Other Information In addition to the basic financial statements and accompanying notes, this report also presents *Required Supplementary Information* (RSI) concerning the County's progress in funding its obligation to provide other post-employment benefits to its employees. Also, included in RSI are (1) the Schedule of the County's Proportionate Share of Net Pension Liability and (2) the Schedule of the County's Contributions to the County's pension plan for its employees. RSI can be found on pages 77 – 78 of this report.

The combining and individual fund statements and schedules referred to earlier in connection with nonmajor governmental funds, nonmajor enterprise funds, internal service funds, and fiduciary agency funds are presented immediately following the RSI. Combining and individual fund statements and schedules can be found on pages 79 – 127 of this report.

GOVERNMENT-WIDE OVERALL FINANCIAL ANALYSIS

Key elements of the County's calculation of net position for both governmental activities and business-type activities for the fiscal years ended June 30, 2019 and June 30, 2018 are as follows:

Summary of Net Position
For the Fiscal Years Ended June 30, 2019 and 2018

	Governmental Activities		Business-type Activities		Total		Dollar Change	Percentage Change
	2019	2018	2019	2018	2019	2018		
ASSETS								
Current and other assets	\$ 675,244	\$ 593,367	\$ 75,850	\$ 72,254	\$ 751,094	\$ 665,621	\$ 85,473	12.8%
Capital assets, net of depreciation	1,679,273	1,678,086	31,690	25,572	1,710,963	1,703,658	7,305	0.4%
Total assets	2,354,517	2,271,453	107,540	97,826	2,462,057	2,369,279	92,778	3.9%
DEFERRED OUTFLOWS OF RESOURCES								
Deferred pensions	160,826	428,145	1,286	1,310	162,112	429,455	(267,343)	(62.3%)
Deferred OPEB	4,752	579	45	5	4,797	584	4,213	721.4%
Total deferred outflows of resources	165,578	428,724	1,331	1,315	166,909	430,039	(263,130)	(61.2%)
LIABILITIES								
Current and other liabilities	156,899	163,804	4,218	8,504	161,117	172,308	(11,191)	(6.5%)
Long-term liabilities	624,180	806,298	38,114	39,130	662,294	845,428	(183,134)	(21.7%)
Total liabilities	781,079	970,102	42,332	47,634	823,411	1,017,736	(194,325)	(19.1%)
DEFERRED INFLOWS OF RESOURCES								
Deferred revenue	15,262	15,421	-	-	15,262	15,421	(159)	(1.0%)
Deferred pensions	14,450	22,903	116	168	14,566	23,071	(8,505)	(36.9%)
Deferred OPEB	1,358	1,073	13	9	1,371	1,082	289	26.7%
Total deferred inflows of resources	31,070	39,397	129	177	31,199	39,574	(8,375)	(21.2%)
NET POSITION								
Net investment in capital assets	1,677,361	1,675,627	30,583	24,420	1,707,944	1,700,047	7,897	0.5%
Restricted	249,262	208,166	14,544	11,647	263,806	219,813	43,993	20.0%
Unrestricted	(218,677)	(193,115)	21,283	15,263	(197,394)	(177,852)	(19,542)	(11.0%)
Total net position	\$ 1,707,946	\$ 1,690,678	\$ 66,410	\$ 51,330	\$ 1,774,356	\$ 1,742,008	\$ 32,348	1.9%

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

Analysis of Net Position As noted earlier, net position over time may serve as a useful indicator of a government's financial position. In the case of the County, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$1,774,356 at the close of the most recent fiscal year. As described below, the County experienced a net increase of \$32,348, or 1.9%, from the prior fiscal year primarily as a result of an increase in revenue received from the State of California (the State) for various criminal justice programs.

Net Investment in Capital Assets The largest portion of the County's net position is invested in capital assets (e.g., land, buildings, roads, bridges, machinery, equipment, and intangible assets), less the related and outstanding debt used to acquire those assets. The County uses these capital assets to provide services to citizens; as such, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources, since the capital assets cannot be used to liquidate these liabilities.

The \$7,897, or 0.5%, increase in net position from the net investment in capital assets represents capital asset acquisitions and deletions, less current year depreciation, and the addition and/or retirement of related long-term debt and deferred inflows of resources. Capital asset additions were related primarily to infrastructure (roads and road improvements), construction in progress, and the acquisition of equipment and vehicles. The County recorded accumulated depreciation of \$553,597 against its assets.

Restricted Net Position Restricted net position of \$263,806 represents resources that are subject to external restrictions on how they may be used. Due to the unique nature of funding sources, the County has significantly more restricted net position dollars than unrestricted net position dollars. Restricted net position is comprised of the following:

- \$99,731, or 37.8%, for health and sanitation, including mental health care programs, alcohol and drug programs, environmental programs, social services realignment, and mental health realignment.
- \$48,960, or 18.6%, for federal and State allocations for public protection, including local community corrections, local safety and protection, juvenile justice, and jail inmate welfare.
- \$41,875, or 15.9%, for future roads projects.
- \$27,444, or 10.4%, for a debt service bond agreement for the acquisition and construction of public capital improvements and the repair and maintenance thereof.
- \$45,796, or 17.4%, for various other federal, State, or County imposed purposes.

Restricted net position increased \$43,993, or 20.0%, in comparison with the prior fiscal year. Significant changes to restricted net position include:

- Health and sanitation restrictions increased by \$14,939, or 17.6%, primarily due to unspent reimbursements from the State for social services and mental health realignment.
- Public protection increased by \$10,869, or 28.5%, predominantly as a result of unspent reimbursements from the State for public safety realignment set aside for future local community corrections, safety, and protection.
- The restricted amount for roads projects increased by \$10,955, or 35.4%, mainly due to an increase in infrastructure in progress.

Unrestricted Net Position The remaining balance of net position is unrestricted, which may be used to meet the County's ongoing obligations to citizens and creditors. The unrestricted net position is negative \$197,394, a decrease of \$19,542, or 11.0%, from the prior fiscal year. The negative unrestricted net position is primarily the result of the County's unfunded pension and OPEB obligations.

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

Changes in net position for both governmental activities and business-type activities for the fiscal years ended June 30, 2019 and June 30, 2018 are as follows:

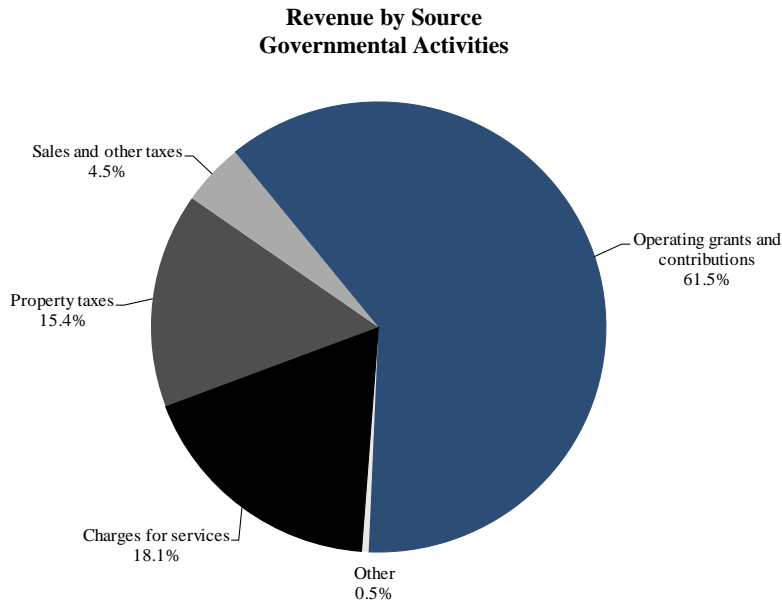
Changes in Net Position
For the Fiscal Years Ended June 30, 2019 and 2018

	Governmental Activities		Business-type Activities		Total		Dollar Change	Percent Change
	2019	2018	2019	2018	2019	2018		
REVENUES								
Program revenues								
Charges for services	\$ 160,016	\$ 103,525	\$ 17,369	\$ 16,775	\$ 177,385	\$ 120,300	\$ 57,085	47.5%
Operating grants and contributions	544,015	533,034	5,640	892	549,655	533,926	15,729	3.0%
General revenues								
Property taxes	136,706	130,346	-	-	136,706	130,346	6,360	4.9%
Sales and other taxes	39,440	42,811	3,893	2,393	43,333	45,204	(1,871)	(4.1%)
Other	4,536	4,680	2,891	64	7,427	4,744	2,683	56.6%
Total revenues	<u>884,713</u>	<u>814,396</u>	<u>29,793</u>	<u>20,124</u>	<u>914,506</u>	<u>834,520</u>	<u>79,986</u>	<u>9.6%</u>
EXPENSES								
General government	57,712	59,867	-	-	57,712	59,867	(2,155)	(3.6%)
Public protection	297,285	262,931	-	-	297,285	262,931	34,354	13.1%
Public ways and facilities	45,273	39,093	-	-	45,273	39,093	6,180	15.8%
Health and sanitation	172,915	148,328	-	-	172,915	148,328	24,587	16.6%
Public assistance	288,866	274,833	-	-	288,866	274,833	14,033	5.1%
Education	6,082	5,878	-	-	6,082	5,878	204	3.5%
Culture and recreation	2,509	2,462	-	-	2,509	2,462	47	1.9%
Interest expense	10,609	751	-	-	10,609	751	9,858	1,312.7%
Solid waste	-	-	10,838	11,336	10,838	11,336	(498)	(4.4%)
Water/Sewer services	-	-	1,152	1,568	1,152	1,568	(416)	(26.5%)
Transit	-	-	4,392	3,266	4,392	3,266	1,126	34.5%
Other business-type activities	-	-	9	12	9	12	(3)	(25.0%)
Total expenses	<u>881,251</u>	<u>794,143</u>	<u>16,391</u>	<u>16,182</u>	<u>897,642</u>	<u>810,325</u>	<u>87,317</u>	<u>10.8%</u>
Change in net position before transfers	<u>3,462</u>	<u>20,253</u>	<u>13,402</u>	<u>3,942</u>	<u>16,864</u>	<u>24,195</u>	<u>(7,331)</u>	<u>(30.3%)</u>
Transfers	<u>304</u>	<u>26</u>	<u>(304)</u>	<u>(26)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>
Change in net position	<u>3,766</u>	<u>20,279</u>	<u>13,098</u>	<u>3,916</u>	<u>16,864</u>	<u>24,195</u>	<u>(7,331)</u>	<u>(30.3%)</u>
Net position - beginning	1,690,678	1,665,809	51,330	46,264	1,742,008	1,712,073	29,935	1.8%
Prior period adjustment	13,502	4,590	1,982	1,150	15,484	5,740	9,744	169.8%
Net position - beginning, as restated	<u>1,704,180</u>	<u>1,670,399</u>	<u>53,312</u>	<u>47,414</u>	<u>1,757,492</u>	<u>1,717,813</u>	<u>39,679</u>	<u>2.3%</u>
Net position - ending	<u>\$ 1,707,946</u>	<u>\$ 1,690,678</u>	<u>\$ 66,410</u>	<u>\$ 51,330</u>	<u>\$ 1,774,356</u>	<u>\$ 1,742,008</u>	<u>\$ 32,348</u>	<u>1.9%</u>

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

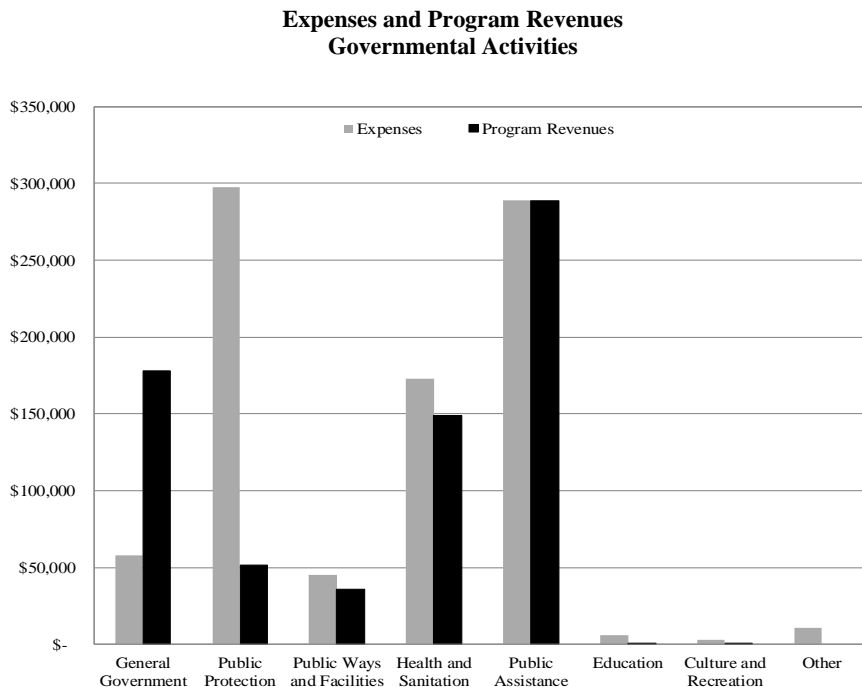
Governmental Activities Governmental activities increased the County's net position by \$3,766 to \$1,707,946 for the fiscal year ended June 30, 2019, which indicates these activities generated revenues sufficient to cover the cost of operations. Contributing factors are an increase in charges for services revenue of \$56,491 and an increase in public protection expenses of \$34,354. The largest source of governmental revenue continues to be operating grants and contributions, which represents 61.5% of all governmental activities revenue.

Key elements of revenues in governmental activities for the fiscal year ended June 30, 2019 are as follows:



Whereas most governmental activities require some general revenues to cover costs in excess of program revenues, the largest segment of uncovered costs is in the area of public protection.

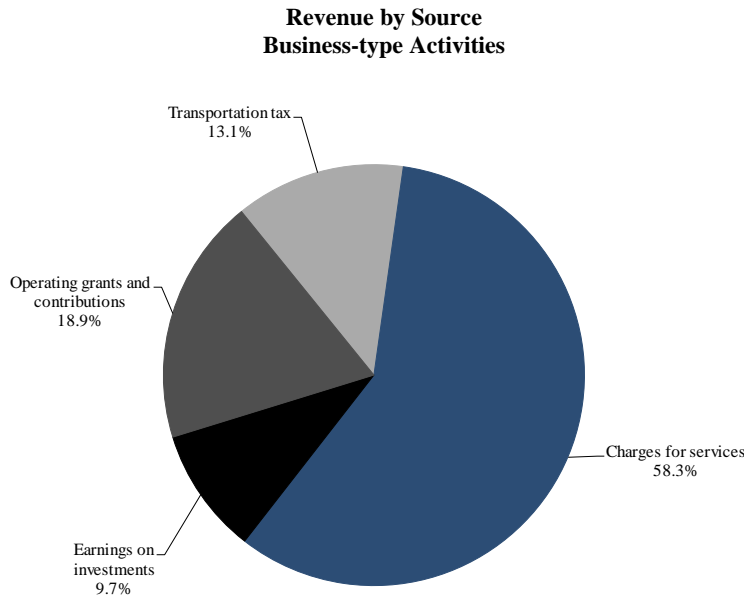
A comparison of expenses and program revenues for governmental activities for the fiscal year ended June 30, 2019 is as follows:



COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

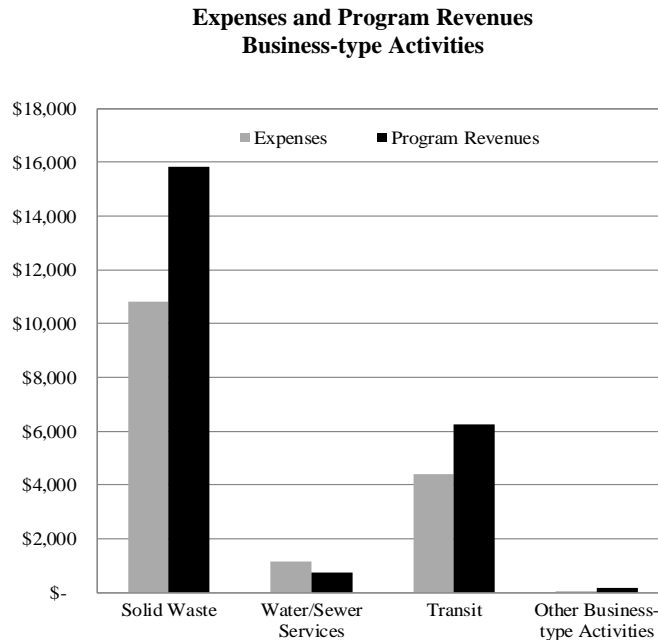
Business-type Activities For the County's business-type activities, the results for the current fiscal year were positive in that overall net position increased to reach an ending balance of \$66,410. The total increase in net position for business-type activities was \$13,098, or 24.6% from the prior fiscal year. The growth is largely attributable to a \$4,748 increase in operating grants and contributions revenue and a \$2,827 increase in earnings on investments revenue. The largest source of business-type revenue continues to be charges for services, which represents 58.3% of all business-type activities revenue.

Key elements of revenues in business-type activities for the fiscal year ended June 30, 2019 are as follows:



Total fee revenues for solid waste represents 91.0% of charges for services for business-type activities. Solid waste's program revenues of \$15,806 exceeded its expenses of \$10,838. The same situation held true for the prior fiscal year. The primary cause of solid waste generating excess revenue was due to a change in the fee structure.

A comparison of expenses and program revenues for business-type activities for the fiscal year ended June 30, 2019 is as follows:



COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
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FINANCIAL ANALYSIS OF GOVERNMENTAL FUNDS

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds The focus of the County's *governmental funds* is to provide information on near-term inflows and outflows of spendable resources, as well as balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for discretionary use as it represents the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the County itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the Board of Retirement.

As of the end of the current fiscal year, the County's *governmental funds* reported a combined ending fund balance of \$447,108, an increase of \$80,234 in comparison with the prior year. Approximately 15.2% of the total fund balance, or \$41,216, constitutes unassigned fund balance, which is available for spending at the County's discretion. The remainder of fund balance is either nonspendable, restricted, committed, or assigned fund balance to indicate that it is (1) not in spendable form (\$14,190), (2) restricted for particular purposes (\$264,659), (3) committed for particular purposes (\$57,867), or (4) assigned for particular purposes (\$69,176).

The General Fund is the primary operating fund of the County. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$42,267, while total fund balance reached \$235,380. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 6.3% of total General Fund expenditures, while total fund balance represents 35.2% of that same amount.

Spending from the General Fund increased by \$38,619, or 6.1%. Contributing factors include a \$12,615, or 6.4% increase in public protection spending primarily due to increased salaries and benefits in the Sheriff's Office. There was also an increase of \$3,228, or 1.3%, in public assistance spending mainly as a result of an increase in social services, including cash assistance and foster care. In addition, there was an increase of \$4,520, or 12.0%, in general government spending primarily due to salary increases as a result of both merit increases and cost of living adjustments.

Proprietary Funds The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Total net position of all proprietary funds was \$71,799, with \$66,410 of that in enterprise funds. Of the \$66,410 in enterprise funds, 77.1%, or \$51,188, was in Solid Waste. There was an increase of \$8,944, or 34.0%, in total net position for Solid Waste. Other factors concerning the finances of this fund have already been addressed in the discussion of the County's business-type activities.

GENERAL FUND BUDGETARY HIGHLIGHTS

Original Budget Compared to Final Budget The total change between the original budget and the final amended budget was an increase of \$8, or less than 1%. The most notable change was an increase in intergovernmental revenues primarily due to greater than expected revenue from the State for various public assistance programs.

Final Budget Compared to Actual Results The variance between the final budget and actual revenue resulted in an increase of \$78,236. The most significant differences between estimated revenues and actual revenues were as follows:

<u>Revenues Source</u>	<u>Final Budget</u>	<u>Actual Revenue</u>	<u>Difference</u>
Intergovernmental revenues	\$ 342,486	\$ 367,364	\$ 24,878
Taxes and special assessments	125,246	146,147	20,901
Interest, rents, and concessions	2,803	18,389	15,586
Other revenues	3,672	13,179	9,507

- Intergovernmental revenues were more than anticipated primarily as a result of money received from the State Controller's Office to fund the Local Law Enforcement Services Account, as required by Assembly Bill 118 as part of the 2011 State Realignment.

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Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

- Taxes and special assessments revenues were higher than anticipated largely due to an increase in assessed property values and sales and use tax.
- Interest, rents, and concessions revenues were more than expected primarily due to an increase in the fair value of investments held by the County Treasurer in a cash management investment pool at the end of the fiscal year.
- Other revenues were higher than projected mostly due to welfare advances from the State for children services, foster care, and in-home supportive services.

The variance between the final budget and actual expenditures resulted in \$70,420 of unspent appropriations. The most significant differences are as follows:

- Health and sanitation expenditures were \$22,290 lower than projected mainly due to providing medical services to fewer clients than anticipated, as well as unfilled positions in the Health and Human Services Agency (HHS) related to health and sanitation.
- Public protection expenditures were \$16,553 less than anticipated, which was largely attributable to salary savings resulting from unfilled positions in the Sheriff's Office and the District Attorney's Office.
- Public assistance expenditures were \$15,402 less than expected predominantly as a result of a reduced need for public assistance from State and federal governments, as well as unfilled positions in the HHS related to providing public assistance.
- General government expenditures were \$12,696 lower than expected primarily as a result of unspent appropriations for contingencies.

The General Fund budget and actual statement can be found on page 29 of this report.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets The County's investment in capital assets for its governmental and business-type activities at current year-end amounts to \$1,710,963 (net of accumulated depreciation). This investment in capital assets includes land, infrastructure, buildings and improvements, equipment and vehicles, construction in progress, and infrastructure in progress. The total increase in capital assets for the current fiscal year was \$7,305, or 0.4%.

**Capital Assets
(net of depreciation)**

	Governmental Activities		Business-type Activities		Total	
	2019	2018	2019	2018	2019	2018
Land	\$ 940,470	\$ 940,966	\$ 6,728	\$ 6,728	\$ 947,198	\$ 947,694
Infrastructure	481,342	472,345	-	-	481,342	472,345
Buildings and improvements	132,735	133,953	12,439	14,104	145,174	148,057
Equipment and vehicles	25,041	27,243	5,845	3,633	30,886	30,876
Construction in progress	75,661	71,211	6,678	1,107	82,339	72,318
Infrastructure in progress	24,024	32,368	-	-	24,024	32,368
Total	<u>\$ 1,679,273</u>	<u>\$ 1,678,086</u>	<u>\$ 31,690</u>	<u>\$ 25,572</u>	<u>\$ 1,710,963</u>	<u>\$ 1,703,658</u>

Some of the major capital projects completed during the current fiscal year are as follows:

- The Property and Evidence Storage Facility project, with a current fiscal year expense of \$1,071.
- The Visalia Wellness Center project, with a current fiscal year expense of \$603.

Construction in Progress The County both purchases and constructs capital assets throughout the year. When a capital project will be completed in a subsequent fiscal year, related project costs are recorded as construction in progress (CIP). In the year of completion, a project's CIP is allocated to the appropriate capital asset classification(s). In the current fiscal year, CIP had a net increase of \$10,021. CIP increases of \$16,662 were offset by project completions/disposals of \$6,641.

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

Some of the major project costs that make up the \$16,662 increase in CIP are as follows:

- Construction of the South County Detention Facility, with a current fiscal year expense of \$6,462.
- Construction of the Transit Operations and Maintenance Facility, with a current fiscal year expense of \$5,571.
- Construction of the Vocational Education Building, with a current fiscal year expense of \$1,402.

Infrastructure in Progress Similar to CIP, when an infrastructure project will be completed in a subsequent fiscal year, related project costs are recorded as infrastructure in progress. In the year of completion, a project's infrastructure in progress is allocated to the appropriate capital asset classification(s). In the current fiscal year, infrastructure in progress had a net decrease of \$8,344. Infrastructure in progress increases of \$16,179 were offset by project completions/disposals of \$24,523.

Some of the major project costs that make up the \$16,179 increase in infrastructure in progress are as follows:

- Caldwell Avenue to Avenue 280 road widening project, with a current fiscal year expense of \$4,158.
- Avenue 152 between SR99 and Road 222 improvement project, with a current fiscal year expense of \$1,544.
- Road D129 over Sand Creek Bridge rehabilitation project, with a current fiscal year expense of \$1,541.

Buildings and Improvements The County capitalized \$6,266 of buildings and improvements, net of \$7,022 in related depreciation, for a total decrease of \$2,883, or 1.9%.

Infrastructure The County capitalized \$31,652 in infrastructure, net of \$15,840 in related depreciation, for a total increase of \$8,997, or 1.9%.

Additional information on the County's capital assets can be found in Note IV.E on pages 53 – 54 of this report.

Long-term Debt At the end of the current fiscal year, the County had total outstanding debt of \$277,449. Of this amount, \$1,102, or 0.4%, comprises debt for certificates of participation issued by the Tulare County Public Facilities Corporation for the acquisition or construction of major capital facilities. Another \$32,315, or 11.6%, is the outstanding balance of variable rate demand bonds issued by the Tulare County Public Financing Authority to provide financing for future acquisition and construction of major capital facilities. An additional \$242,115, or 87.3%, is the debt for pension obligation bonds issued by the County to reduce its pension unfunded accrued actuarial liability. The remaining balance is for the acquisition of a copier accounted for as a capital lease, a bond to fund a sewer construction project, and a loan to fund an energy improvement project.

Outstanding Debt

	Governmental Activities		Business-type Activities		Total	
	2019	2018	2019	2018	2019	2018
Capital leases	\$ 9	\$ 17	\$ -	\$ -	\$ 9	\$ 17
Certificates of participation	-	-	1,102	1,147	1,102	1,147
Variable rate demand bonds	32,315	33,425	-	-	32,315	33,425
Pension obligation bonds	242,115	251,220	-	-	242,115	251,220
Bonds payable	-	-	5	5	5	5
Loans payable	1,903	2,442	-	-	1,903	2,442
Total outstanding debt	\$ 276,342	\$ 287,104	\$ 1,107	\$ 1,152	\$ 277,449	\$ 288,256

The overall decrease of current fiscal year outstanding debt of the County over the prior fiscal year is \$10,807, or 3.7%. The largest reductions occurred with payments of \$9,105 against pension obligation bonds and \$1,110 paid against variable rate demand bonds.

The County maintains a long-term credit rating of A1 Issuer (General Obligation equivalent) by Moody's Investors Service. Constitutional Amendment XIII A, passed by a vote of the people and effective July 1, 1978, prohibits the County from raising ad valorem property taxes above 1.0% of full cash value. Thus, the legal debt margin of \$452,498 is 1.25% of the net assessed valuation of \$36,199,801. As of June 30, 2019, the County had no tax supported general obligation bonded debt outstanding.

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

Additional information on the County's long-term debt can be found in Note IV.I on pages 56 – 59 of this report.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The following economic factors currently affect the County and were considered in developing the 2019/20 fiscal year budget:

The overall economic picture shows over ten years of sustained economic expansion, driven mostly by personal consumer spending, which is at a near all-time high in the United States (U.S.). As of June 2019, unemployment was relatively low (U.S. – 3.7%; State – 4.2%; the County – 9.1% [not seasonally adjusted]), which accounts for increased consumer confidence and spending. However, as of June 30, 2019, economists report signs of a slowing economy. Signs of economic slowing include inflation running below the Federal target of 2%, Institute for Supply Management survey showing a decline in manufacturing from previous years, inverted yield curves, prolonged trade disputes, recent survey data indicating consumer confidence is weakening, and a recent reduction of the Fed fund rate by 25 basis points due to a slowing global economy. Although the recommended budget is based on conservative revenue estimates, a slowdown or a recession in the economy could result in reduced County-wide revenues and negatively impact the proposed spending plan this year or in subsequent years.

While the County's budget is strong and enjoys increasing revenue, the rising costs of public safety and retirement, and general increases in the cost of doing business, coupled with a potential economic slowdown, threatens the strong financial position of the County in future years. Specific examples of increased costs include:

- South County Detention Facility – including jail medical/mental health care, public safety capital, and staffing needs;
- In-Home Supportive Services (IHSS) Program's rising costs;
- New County-wide financial and human resources systems;
- Internal service funds and zones of benefit's rising cost of doing business; and
- Increasing costs of salaries, benefits, and healthcare (total compensation) will require significant General Fund investments now and in future years.

These commitments will put tremendous pressure on the General Fund and, as such, will require County departments and agencies to adopt a leaner, more efficient approach to the management of scarce resources. The following strategies should be considered to maintain a sustainable, balanced budget in future years:

- Negotiate financially sustainable labor agreements;
- Limit the issuance of debt;
- Use one-time funds for one-time expenses;
- Fund critical capital and equipment needs;
- Adopt a Strategic Reserve Policy and strive to fund the stated reserve ratio appropriately;
- Actively monitor retirement assumption rates, funding ratios, and actions taken by the Tulare County Retirement Association (TCERA) to plan for significant cost increases;
- Encourage departments to continue maximizing the use of non-General Fund revenues to minimize the burden on the General Fund; and
- Encourage departments to adopt business practices designed to make organizations function as efficiently and effectively as possible.

For calendar year 2018, the County continues to be a leader in national agricultural production with a total gross value of over \$7,200,000, an increase of 2.5% above the prior year. Dairy milk and milk products had a total gross value of over \$1,600,000, making the County among the top dairy producers in the nation. The County's agricultural strength is based on the diversity of the crops produced. Although individual commodities may experience difficulties from year to year, the County continues to produce high-quality crops that provide food and fiber to more than ninety countries throughout the world.

On June 27, 2019, Governor Gavin Newsom signed a balanced, on-time, \$214.8 billion State budget while increasing the State's Budget Stabilization Account to \$16.5 billion in the State's "Rainy Day Fund." This year's budget reflects the Governor's

COUNTY OF TULARE
Management's Discussion and Analysis (unaudited) (continued)
June 30, 2019 (in thousands)

priorities of fiscal prudence by prioritizing new expenditures as temporary rather than ongoing structural costs, paying down debts, investing in education, investing in strategies for homelessness, and improving access to safe and affordable drinking water. The State budget directs funding to counties in the following areas:

- \$750 million for planning grants and housing-related infrastructure;
- \$75 million to protect vulnerable populations and improve resiliency of the State's critical infrastructure in response to utility-led public safety power shutdown actions;
- \$25 million to enhance disaster response readiness of the Mutual Aid System;
- \$296.8 million in FY 2019/20 and growing over the next four years to \$615.3 million in 2022/23 to revise the County IHSS Maintenance of Effort to create a sustainable future;
- \$40 million one-time State General Fund contribution for public health infectious disease activities;
- Three child welfare investments, each totaling more than \$20 million, to help counties provide housing assistance, offer immediate support in times of crisis, and recruit resource families;
- \$225.8 billion to implement forest and wildfire prevention activities throughout the State;
- \$1 billion for homeless emergency aid for local governments including Whole Person Care services, addressing the shortage of mental health professionals in the public system, and funding rapid rehousing services for students in the University of California, California State University, and California Community College systems. Counties will receive \$175 million, Continuums of Care will receive \$190 million, and the remainder is allocated to large cities;
- \$86.9 million for California Complete Count – Census 2020;
- \$87.3 million investment to upgrade and replace voting systems and technology in all 58 counties; and
- \$130 million for the Safe and Affordable Drinking Water programs and activities to address water resiliency and provide benefits to disadvantaged communities.

The County's fiscal year 2019/20 recommended budget for all funds totals \$1,381,732, an increase of \$119,194, or 9.4%, when compared to the fiscal year 2018/19 adopted budget. The budget supports a total workforce of 5,106 positions and reflects a net increase of seventy-two positions.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the County's finances for all those interested in the County's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Auditor-Controller's Office, 221 South Mooney Boulevard, Room 101-E, Visalia, California 93291. The County's Comprehensive Annual Financial Report for the fiscal year ended June 30, 2019, can also be found at the County's website: <http://tularecounty.ca.gov/auditorcontroller/index.cfm/auditor-controller/financial-reports1/>.

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Basic Financial Statements



COUNTY OF TULARE
Statement of Net Position
June 30, 2019 (in thousands)

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	First 5 Tulare County
ASSETS				
Cash in banks	\$ 124	\$ 393	\$ 517	\$ 628
Investment in treasury pool	548,473	25,572	574,045	3,441
Investments	2,013	-	2,013	-
Imprest cash	609	3	612	-
Accounts receivable (net of allowance for uncollectibles)	7,575	2,283	9,858	1,525
Deposits with others	-	-	-	32
Due from other governments	28,472	180	28,652	-
Internal balances	1,491	(1,491)	-	-
Prepaid items	3,403	-	3,403	17
Advances to other funds	1,667	-	1,667	-
Notes receivable	19,703	-	19,703	-
Inventories	208	-	208	-
Restricted assets	61,506	48,910	110,416	-
Capital assets, not being depreciated/amortized	1,040,155	13,406	1,053,561	-
Capital assets, net of accumulated depreciation/amortization	639,118	18,284	657,402	2
Total assets	<u>2,354,517</u>	<u>107,540</u>	<u>2,462,057</u>	<u>5,645</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferred pensions	160,826	1,286	162,112	-
Deferred OPEB	4,752	45	4,797	-
Total deferred outflows of resources	<u>165,578</u>	<u>1,331</u>	<u>166,909</u>	<u>-</u>
LIABILITIES				
Accounts payable	32,278	2,482	34,760	916
Due to other governments	68,111	-	68,111	-
Deposits from others	302	61	363	-
Salaries and benefits payable	11,069	198	11,267	16
Advances	44,564	1,477	46,041	-
Interest payable	575	-	575	-
Long-term liabilities				
Due within one year				
Capital lease	9	-	9	-
Certificates of participation payable	-	47	47	-
Bonds payable	1,210	-	1,210	-
Pension obligation bonds	9,240	-	9,240	-
Compensated absences	2,911	29	2,940	-
Loans payable	560	-	560	-
Claims payable	8,089	-	8,089	-
Due in more than one year				
Certificates of participation payable	-	1,055	1,055	-
Bonds payable	31,105	5	31,110	-
Pension obligation bonds	232,875	-	232,875	-
Compensated absences	20,974	274	21,248	44
Loans payable	1,343	-	1,343	-
Closure/post closure costs payable	-	34,366	34,366	-
Claims payable	27,203	-	27,203	-
Net pension liability	269,331	2,153	271,484	-
Total OPEB liability	19,330	185	19,515	-
Total liabilities	<u>781,079</u>	<u>42,332</u>	<u>823,411</u>	<u>976</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue	15,262	-	15,262	-
Deferred pensions	14,450	116	14,566	-
Deferred OPEB	1,358	13	1,371	-
Total deferred inflows of resources	<u>31,070</u>	<u>129</u>	<u>31,199</u>	<u>-</u>

Continued

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Statement of Net Position (continued)
June 30, 2019 (in thousands)

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	First 5 Tulare County
NET POSITION				
Net investment in capital assets	1,677,361	30,583	1,707,944	2
Restricted for				
Debt service	27,444	-	27,444	-
Roads projects	41,875	-	41,875	-
Low and moderate income housing	122	-	122	-
Public protection	48,960	-	48,960	-
Education	3,640	-	3,640	-
Health and sanitation	99,731	-	99,731	-
Landfill ground water contingencies	-	5,016	5,016	-
Acquisition of future disposal site	-	9,528	9,528	-
Other purposes	27,490	-	27,490	-
Unrestricted	(218,677)	21,283	(197,394)	4,667
Total net position	<u>\$ 1,707,946</u>	<u>\$ 66,410</u>	<u>\$ 1,774,356</u>	<u>\$ 4,669</u>
				Concluded

The notes to the financial statements are an integral part of this statement.

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COUNTY OF TULARE
Statement of Activities
For the Fiscal Year Ended June 30, 2019 (in thousands)

Functions/Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Position			Component Unit
	Expenses	Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	Total	First 5 Tulare County
Governmental activities							
General government	\$ 57,712	\$ 79,815	\$ 98,483	\$ 120,586	\$ -	\$ 120,586	\$ -
Public protection	297,285	19,758	31,776	(245,751)	-	(245,751)	-
Public ways and facilities	45,273	4,233	31,695	(9,345)	-	(9,345)	-
Health and sanitation	172,915	46,106	102,854	(23,955)	-	(23,955)	-
Public assistance	288,866	9,616	279,054	(196)	-	(196)	-
Education	6,082	264	153	(5,665)	-	(5,665)	-
Culture and recreation	2,509	224	-	(2,285)	-	(2,285)	-
Interest expense	10,609	-	-	(10,609)	-	(10,609)	-
Total governmental activities	<u>881,251</u>	<u>160,016</u>	<u>544,015</u>	<u>(177,220)</u>	<u>-</u>	<u>(177,220)</u>	<u>-</u>
Business-type activities							
Solid waste	10,838	15,806	37	-	5,005	5,005	-
Water/Sewer services	1,152	730	-	-	(422)	(422)	-
Transit	4,392	670	5,603	-	1,881	1,881	-
Other business-type activities	9	163	-	-	154	154	-
Total business-type activities	<u>16,391</u>	<u>17,369</u>	<u>5,640</u>	<u>-</u>	<u>6,618</u>	<u>6,618</u>	<u>-</u>
Total primary government	<u>\$ 897,642</u>	<u>\$ 177,385</u>	<u>\$ 549,655</u>	<u>\$ (177,220)</u>	<u>\$ 6,618</u>	<u>\$ (170,602)</u>	<u>\$ -</u>
Component unit							
First 5 Tulare County	\$ 4,825	\$ -	\$ 4,970				145
Total component unit	<u>\$ 4,825</u>	<u>\$ -</u>	<u>\$ 4,970</u>				<u>145</u>
General revenues							
Taxes							
Property taxes, levied for general purposes				122,017	-	122,017	-
Property taxes, levied for flood control				667	-	667	-
Property taxes, levied for fire protection				9,305	-	9,305	-
Property taxes, levied for library				4,717	-	4,717	-
Sales and other taxes				39,440	3,893	43,333	-
Earnings on investments				-	2,891	2,891	167
Miscellaneous				-	-	-	1
Tobacco settlement revenues				4,536	-	4,536	-
Transfers				304	(304)	-	-
Total general revenues and transfers				<u>180,986</u>	<u>6,480</u>	<u>187,466</u>	<u>168</u>
Change in net position				<u>3,766</u>	<u>13,098</u>	<u>16,864</u>	<u>313</u>
Net position - beginning				1,690,678	51,330	1,742,008	4,356
Prior period adjustments				13,502	1,982	15,484	-
Net position - beginning, as restated				<u>1,704,180</u>	<u>53,312</u>	<u>1,757,492</u>	<u>4,356</u>
Net position - ending				<u>\$ 1,707,946</u>	<u>\$ 66,410</u>	<u>\$ 1,774,356</u>	<u>\$ 4,669</u>

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Governmental Funds
Balance Sheet
June 30, 2019 (in thousands)

	General	Public Facilities Corporation	Public Financing Authority	Realignment- Social Services	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS						
Cash in banks	\$ 123	\$ -	\$ -	\$ -	\$ 1	\$ 124
Investment in treasury pool	339,623	98	-	31,467	124,033	495,221
Investments	-	-	2,013	-	-	2,013
Imprest cash	108	-	-	-	1	109
Accounts receivable (net of allowance for uncollectibles)	4,475	-	150	-	2,933	7,558
Due from other governments	18,413	-	-	-	9,329	27,742
Prepaid items	2,864	-	-	-	439	3,303
Advances to other funds	6,679	-	-	-	38	6,717
Notes receivable	4,000	-	-	-	15,703	19,703
Inventories	-	-	-	-	208	208
Restricted assets	3,179	-	58,327	-	-	61,506
Total assets	<u>\$ 379,464</u>	<u>\$ 98</u>	<u>\$ 60,490</u>	<u>\$ 31,467</u>	<u>\$ 152,685</u>	<u>\$ 624,204</u>
LIABILITIES						
Accounts payable	\$ 24,003	\$ -	\$ -	\$ -	\$ 6,367	\$ 30,370
Due to other governments	65,453	-	-	-	2,658	68,111
Deposits from others	245	57	-	-	-	302
Salaries and benefits payable	7,410	-	-	-	2,447	9,857
Advances	41,666	-	-	-	2,322	43,988
Advances from other funds	-	-	-	-	1,171	1,171
Total liabilities	<u>138,777</u>	<u>57</u>	<u>-</u>	<u>-</u>	<u>14,965</u>	<u>153,799</u>
DEFERRED INFLOWS OF RESOURCES						
Deferred revenue-special assessments	5,307	-	-	-	17,990	23,297
Total deferred inflows of resources	<u>5,307</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>17,990</u>	<u>23,297</u>
FUND BALANCES						
Nonspendable	13,543	-	-	-	647	14,190
Restricted	84,545	41	56,990	31,467	91,616	264,659
Committed	57,394	-	-	-	473	57,867
Assigned	37,631	-	3,500	-	28,045	69,176
Unassigned	42,267	-	-	-	(1,051)	41,216
Total fund balances	<u>235,380</u>	<u>41</u>	<u>60,490</u>	<u>31,467</u>	<u>119,730</u>	<u>447,108</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 379,464</u>	<u>\$ 98</u>	<u>\$ 60,490</u>	<u>\$ 31,467</u>	<u>\$ 152,685</u>	<u>\$ 624,204</u>

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Governmental Funds
Reconciliation of the Balance Sheet to the Statement of Net Position
June 30, 2019 (in thousands)

Total fund balances for governmental funds \$ 447,108

Total net position reported for governmental activities in the statement of net position is different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.

Those assets, including those reported in internal service funds, consist of:

Land	\$ 940,470	
Buildings and improvements, net of \$101,754 accumulated depreciation	132,735	
Equipment and vehicles, net of \$73,439 accumulated depreciation	25,041	
Infrastructure, net of \$340,718 accumulated depreciation	481,342	
Construction in progress	75,661	
Infrastructure in progress	24,024	
Total capital assets		1,679,273

The future revenue resulting from the delay in reimbursements from the State for mandated programs (Senate Bill 90) is categorized as deferred inflows of resources for the governmental fund statements because the funds will not be available for more than one year. 2,278

Tobacco Settlement revenue, delinquent property tax penalties, and delinquent code violation fines are categorized as deferred inflows of resources for the governmental fund statements because the revenues will not be available to liquidate liabilities of the current period. However, the revenue is recognized for the government-wide statements. 3,151

Agricultural Commissioner deferred inflows of resources from farmer fees; revenues were already recognized in the government-wide statements in prior year. 2,606

Long-term liabilities applicable to the County's governmental funds are not due and payable in the current period and, accordingly, are not reported as fund liabilities. Interest on long-term debt is not accrued in the governmental funds, instead it is recognized as an expenditure when due. All liabilities are reported in the statement of net position. Balances, including those reported in internal service funds, at June 30 are:

Accrued interest on debt	(575)	
Capital leases payable	(9)	
Bonds payable	(32,315)	
Pension obligation bonds	(242,115)	
Compensated absences	(23,885)	
Loans payable	(1,903)	
Claims payable	(35,292)	
Net pension liability and related deferred inflows/outflows of resources	(122,955)	
Total OPEB liability and related deferred inflows/outflows of resources	(15,936)	
Total long-term liabilities		(474,985)

Internal service funds are used by the County to charge the costs of various central services to individual funds. The assets (except capital assets included above) and liabilities (except long-term liabilities included above) of the internal service funds are included in governmental activities in the statement of net position. 48,515

Net position of governmental activities \$ 1,707,946

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2019 (in thousands)

	General	Public Facilities Corporation	Public Financing Authority	Realignment- Social Services	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES						
Taxes and special assessments	\$ 146,147	\$ -	\$ -	\$ -	\$ 29,999	\$ 176,146
Licenses and permits	11,457	-	-	-	15	11,472
Fines, forfeitures, and penalties	5,029	-	-	-	1,658	6,687
Interest, rents, and concessions	18,389	47	1,563	-	2,497	22,496
Intergovernmental revenues	367,364	-	-	88,962	87,627	543,953
Charges for services	81,131	-	-	-	5,550	86,681
Other revenues	13,179	-	-	-	22,328	35,507
Total revenues	<u>642,696</u>	<u>47</u>	<u>1,563</u>	<u>88,962</u>	<u>149,674</u>	<u>882,942</u>
EXPENDITURES						
Current						
General government	42,303	-	-	-	7,139	49,442
Public protection	208,246	-	-	-	36,730	244,976
Public ways and facilities	173	-	-	-	24,230	24,403
Health and sanitation	158,021	-	-	-	1	158,022
Public assistance	254,835	-	-	-	13,153	267,988
Education	874	-	-	-	4,424	5,298
Culture and recreation	1,603	-	-	-	-	1,603
Debt service						
Principal retirement	-	18	1,110	-	9,646	10,774
Interest and fiscal charges	-	25	931	-	9,351	10,307
Capital outlay	3,118	-	-	-	30,195	33,313
Total expenditures	<u>669,173</u>	<u>43</u>	<u>2,041</u>	<u>-</u>	<u>134,869</u>	<u>806,126</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(26,477)</u>	<u>4</u>	<u>(478)</u>	<u>88,962</u>	<u>14,805</u>	<u>76,816</u>
OTHER FINANCING SOURCES (USES)						
Sale of general capital assets	197	-	-	-	2,368	2,565
Transfers in	106,798	-	4,536	1,865	40,111	153,310
Transfers (out)	(36,568)	-	(3,500)	(86,295)	(26,094)	(152,457)
Total other financing sources (uses)	<u>70,427</u>	<u>-</u>	<u>1,036</u>	<u>(84,430)</u>	<u>16,385</u>	<u>3,418</u>
Net change in fund balances	43,950	4	558	4,532	31,190	80,234
Fund balances - beginning	191,430	37	59,932	26,935	88,540	366,874
Fund balances - ending	<u>\$ 235,380</u>	<u>\$ 41</u>	<u>\$ 60,490</u>	<u>\$ 31,467</u>	<u>\$ 119,730</u>	<u>\$ 447,108</u>

The notes to the financial statements are an integral part of this statement.

**COUNTY OF TULARE
Governmental Funds**

**Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances to the
Statement of Activities
For the Fiscal Year Ended June 30, 2019 (in thousands)**

Net change in fund balances - total governmental funds \$ 80,234

The change in net position reported for governmental activities in the statement of activities is different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation expense differs from capital outlay expenditures in the current period.

Capital outlay expenditures	\$ 33,313	
Depreciation expense	(28,349)	
Combined adjustment		4,964

Governmental funds report proceeds or losses from the sale of capital assets as revenues when received. However, in the statement of activities, proceeds of the sale must be offset by the book value of the asset sold (or otherwise disposed of) to determine a gain or loss on disposition. This is the book value of the capital assets sold in the current period. (3,313)

Governmental funds report the future resources as the result of delayed collection of reimbursements from the State for mandated programs (Senate Bill 90) as a deferred inflow of resources because the delay will exceed one year. However, for government-wide statements, the revenue is recognized when earned. (425)

Tobacco Settlement revenue, delinquent property tax penalties, and delinquent code violation fines are categorized as deferred inflows of resources for the governmental fund statements because the revenues will not be available to liquidate liabilities of the current period. However, for government-wide statements, the revenue is recognized when earned. 92

Current year collections of previously delayed reimbursements for Agricultural Commissioner programs are reported as current year revenue for the governmental funds. However, revenues were already recognized in the government-wide statements in prior year. 431

Governmental funds report the principal portion of debt service payments as expenditures. However, repayment of principal reduces long-term liabilities on the statement of net position and has no effect on the statement of activities. 10,754

Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. However, in the statement of activities, which is presented on the accrual basis of accounting, expenses and liabilities are reported when amounts are due and payable. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. This adjustment combines the net changes for the current period.

Compensated absences	580	
Accrued net pension liability	(90,025)	
Accrued total OPEB liability	(1,802)	
Accrued interest on debt	(280)	
Combined adjustment		(91,527)

Internal service funds are used by the County to charge the costs of various insurance coverage and central services to individual funds. The net cost of internal service funds is reported with the governmental funds. 2,556

Changes in net position of governmental activities \$ 3,766

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
General Fund
Statement of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	
REVENUES				
Taxes and special assessments	\$ 125,246	\$ 125,246	\$ 146,147	\$ 20,901
Licenses and permits	10,360	10,530	11,457	927
Fines, forfeitures, and penalties	3,936	3,936	5,029	1,093
Interest, rents, and concessions	2,803	2,803	18,389	15,586
Intergovernmental revenues	339,357	342,486	367,364	24,878
Charges for services	75,302	75,787	81,131	5,344
Other revenues	3,672	3,672	13,179	9,507
Total revenues	<u>560,676</u>	<u>564,460</u>	<u>642,696</u>	<u>78,236</u>
EXPENDITURES				
Current				
General government	61,012	54,999	42,303	12,696
Public protection	224,988	224,799	208,246	16,553
Public ways and facilities	238	238	173	65
Health and sanitation	179,969	180,311	158,021	22,290
Public assistance	270,494	270,237	254,835	15,402
Education	920	922	874	48
Culture and recreation	1,609	1,617	1,603	14
Capital outlay	5,523	6,470	3,118	3,352
Total expenditures	<u>744,753</u>	<u>739,593</u>	<u>669,173</u>	<u>70,420</u>
Deficiency of revenues under expenditures	<u>(184,077)</u>	<u>(175,133)</u>	<u>(26,477)</u>	<u>148,656</u>
OTHER FINANCING SOURCES (USES)				
Sale of general capital assets	230	230	197	(33)
Transfers in	196,937	201,683	106,798	(94,885)
Transfers (out)	(62,629)	(76,311)	(36,568)	39,743
Total other financing sources (uses)	<u>134,538</u>	<u>125,602</u>	<u>70,427</u>	<u>(55,175)</u>
Net change in fund balance	(49,539)	(49,531)	43,950	93,481
Fund balance - beginning	191,430	191,430	191,430	-
Fund balance - ending	<u>\$ 141,891</u>	<u>\$ 141,899</u>	<u>\$ 235,380</u>	<u>\$ 93,481</u>

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Realignment – Social Services Fund
Statement of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
For the Fiscal Year Ended June 30, 2019 (in thousands)

	<u>Budgeted Amounts</u>			Variance with Final Budget
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
REVENUES				
Intergovernmental revenues	\$ 85,731	\$ 85,731	\$ 88,962	\$ 3,231
Total revenues	<u>85,731</u>	<u>85,731</u>	<u>88,962</u>	<u>3,231</u>
EXPENDITURES				
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of revenues over expenditures	<u>85,731</u>	<u>85,731</u>	<u>88,962</u>	<u>3,231</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	1,218	1,218	1,865	647
Transfers (out)	<u>(90,370)</u>	<u>(90,370)</u>	<u>(86,295)</u>	<u>4,075</u>
Total other financing sources (uses)	<u>(89,152)</u>	<u>(89,152)</u>	<u>(84,430)</u>	<u>4,722</u>
Net change in fund balance	(3,421)	(3,421)	4,532	7,953
Fund balance - beginning	26,935	26,935	26,935	-
Fund balance - ending	<u>\$ 23,514</u>	<u>\$ 23,514</u>	<u>\$ 31,467</u>	<u>\$ 7,953</u>

The notes to the financial statements are an integral part of this statement.

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COUNTY OF TULARE
Proprietary Funds
Statement of Net Position
June 30, 2019 (in thousands)

	Business-type Activities - Enterprise Funds			Governmental Activities - Internal Service Funds
	Solid Waste	Nonmajor Enterprise	Total	
ASSETS				
Current assets				
Cash in banks	\$ 391	\$ 2	\$ 393	\$ -
Investment in treasury pool	15,600	9,972	25,572	53,252
Imprest cash	3	-	3	500
Accounts receivable (net of allowance for uncollectibles)	1,971	312	2,283	17
Prepaid items	-	-	-	100
Due from other governments	-	180	180	730
Total current assets	<u>17,965</u>	<u>10,466</u>	<u>28,431</u>	<u>54,599</u>
Noncurrent assets				
Restricted assets	48,894	16	48,910	-
Capital assets				
Land	6,116	612	6,728	-
Buildings and improvements, net	9,528	2,911	12,439	8
Equipment and vehicles, net	5,141	704	5,845	1,478
Construction in progress	-	6,678	6,678	-
Total capital assets	<u>20,785</u>	<u>10,905</u>	<u>31,690</u>	<u>1,486</u>
Total noncurrent assets	<u>69,679</u>	<u>10,921</u>	<u>80,600</u>	<u>1,486</u>
Total assets	<u>87,644</u>	<u>21,387</u>	<u>109,031</u>	<u>56,085</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferred pensions	1,200	86	1,286	8,755
Deferred OPEB	42	3	45	291
Total deferred outflows of resources	<u>1,242</u>	<u>89</u>	<u>1,331</u>	<u>9,046</u>
LIABILITIES				
Current liabilities				
Accounts payable	516	1,966	2,482	1,908
Deposits from others	-	61	61	-
Salaries and benefits payable	186	12	198	1,212
Compensated absences payable	29	-	29	58
Claims payable	-	-	-	8,089
Certificates of participation payable	-	47	47	-
Total current liabilities	<u>731</u>	<u>2,086</u>	<u>2,817</u>	<u>11,267</u>
Noncurrent liabilities				
Compensated absences payable	261	13	274	1,586
Advances	36	1,441	1,477	576
Advances from other funds	-	1,491	1,491	2,388
Closure/post closure costs payable	34,366	-	34,366	-
Claims payable	-	-	-	27,203
Bonds payable	-	5	5	-
Certificates of participation payable	-	1,055	1,055	-
Net pension liability	2,010	143	2,153	14,664
Total OPEB liability	<u>174</u>	<u>11</u>	<u>185</u>	<u>1,188</u>
Total noncurrent liabilities	<u>36,847</u>	<u>4,159</u>	<u>41,006</u>	<u>47,605</u>
Total liabilities	<u>37,578</u>	<u>6,245</u>	<u>43,823</u>	<u>58,872</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred pensions	108	8	116	786
Deferred OPEB	12	1	13	84
Total deferred inflows of resources	<u>120</u>	<u>9</u>	<u>129</u>	<u>870</u>
NET POSITION				
Net investment in capital assets	20,785	9,798	30,583	1,486
Restricted for				
Landfill ground water contingencies	5,000	16	5,016	-
Acquisition of future disposal site	9,528	-	9,528	-
Unrestricted	15,875	5,408	21,283	3,903
Total net position	<u>\$ 51,188</u>	<u>\$ 15,222</u>	<u>\$ 66,410</u>	<u>\$ 5,389</u>

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Proprietary Funds
Statement of Revenues, Expenses, and Changes in Net Position
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Business-type Activities - Enterprise Funds			Governmental Activities- Internal Service Funds
	Solid Waste	Nonmajor Enterprise	Total	
OPERATING REVENUES				
Charges for services	\$ 14,809	\$ 1,201	\$ 16,010	\$ 75,914
Interest, rents, and concessions	75	3	78	-
Other revenues	922	359	1,281	4,260
Total operating revenues	15,806	1,563	17,369	80,174
OPERATING EXPENSES				
Salaries and benefits	4,003	333	4,336	25,413
Services and supplies	4,058	4,677	8,735	39,526
Insurance premiums paid	-	-	-	7,850
Landfill closure and post closure costs	780	-	780	-
Depreciation	1,997	458	2,455	409
Claims incurred	-	-	-	5,516
Total operating expenses	10,838	5,468	16,306	78,714
Operating income (loss)	4,968	(3,905)	1,063	1,460
NONOPERATING REVENUES (EXPENSES)				
Loss on sale of capital assets	-	-	-	(85)
Intergovernmental revenues	37	5,603	5,640	59
Penalties collected	-	9	9	-
Taxes and special assessments	-	3,884	3,884	-
Investment earnings	2,498	393	2,891	1,673
Interest expense	-	(85)	(85)	(2)
Total nonoperating revenues (expenses)	2,535	9,804	12,339	1,645
Income before transfers	7,503	5,899	13,402	3,105
Transfers in	-	106	106	12
Transfers (out)	(410)	-	(410)	(561)
Change in net position	7,093	6,005	13,098	2,556
Net position - beginning	42,244	9,086	51,330	(10,669)
Prior period adjustment	1,851	131	1,982	13,502
Net position - beginning, as restated	44,095	9,217	53,312	2,833
Net position - ending	\$ 51,188	\$ 15,222	\$ 66,410	\$ 5,389

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Proprietary Funds
Statement of Cash Flows
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Business-type Activities - Enterprise Funds			Governmental Activities - Internal Service Funds
	Solid Waste	Nonmajor Enterprise	Total	
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers and users	\$ 14,840	\$ 1,182	\$ 16,022	\$ 734
Receipts from interfund services provided	19	-	19	74,948
Receipts from rents and concessions	75	3	78	-
Other receipts	922	610	1,532	4,247
Payments to employees	(3,253)	(226)	(3,479)	(20,732)
Payments to suppliers	(2,452)	(7,945)	(10,397)	(39,458)
Payments for interfund services used	(1,703)	(927)	(2,630)	(7,592)
Payments for claims	-	-	-	(4,227)
Net cash provided (used) by operating activities	<u>8,448</u>	<u>(7,303)</u>	<u>1,145</u>	<u>7,920</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Subsidy from intergovernmental entities	37	5,603	5,640	59
Receipts from taxes and assessments	-	3,893	3,893	-
Transfers from other funds	96	106	202	12
Transfers to other funds	(1,190)	-	(1,190)	(561)
Advances from other funds	-	(156)	(156)	2,388
Net cash provided (used) by noncapital financing activities	<u>(1,057)</u>	<u>9,446</u>	<u>8,389</u>	<u>1,898</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Sales of capital assets	-	7	7	(15)
Purchases of capital assets	(2,616)	(5,964)	(8,580)	(23)
Principal paid on capital debt	-	(45)	(45)	-
Interest paid on capital debt	-	(85)	(85)	(2)
Net cash used by capital and related financing activities	<u>(2,616)</u>	<u>(6,087)</u>	<u>(8,703)</u>	<u>(40)</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Investment earnings	2,498	393	2,891	1,673
Net cash provided by investing activities	<u>2,498</u>	<u>393</u>	<u>2,891</u>	<u>1,673</u>
Net increase (decrease) in cash and cash equivalents	7,273	(3,551)	3,722	11,451
Cash and cash equivalents - beginning	57,615	13,541	71,156	42,301
Cash and cash equivalents - ending	<u>\$ 64,888</u>	<u>\$ 9,990</u>	<u>\$ 74,878</u>	<u>\$ 53,752</u>
Displayed as				
Cash in banks	\$ 391	\$ 2	\$ 393	\$ -
Investment in treasury pool	15,600	9,972	25,572	53,252
Imprest cash	3	-	3	500
Restricted assets which are cash equivalents	48,894	16	48,910	-
Total cash displayed	<u>\$ 64,888</u>	<u>\$ 9,990</u>	<u>\$ 74,878</u>	<u>\$ 53,752</u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities				
Operating income (loss)	\$ 4,968	\$ (3,905)	\$ 1,063	\$ 1,460
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities				
Landfill closure and post closure costs	780	-	780	-
Depreciation expense	1,997	458	2,455	409
(Increase) decrease in accounts receivable	52	(19)	33	(2)
(Increase) decrease in intergovernmental receivables	-	251	251	(13)
(Increase) in due to other funds	(2)	-	(2)	(230)
Increase (decrease) in accounts payable	(97)	(4,195)	(4,292)	326
Increase (decrease) in deferred pensions	-	(28)	(28)	440
Increase (decrease) in deferred OPEB	(34)	(2)	(36)	(237)
(Decrease) in net pension liability	(1,137)	(1)	(1,138)	(9,563)
Increase (decrease) in total OPEB liability	56	5	61	382
Increase (decrease) in salaries and				
Increase in salaries and benefits payable and compensated absences	1,865	133	1,998	13,659
Increase in claims payable	-	-	-	1,289
Total adjustments	<u>3,480</u>	<u>(3,398)</u>	<u>82</u>	<u>6,460</u>
Net cash provided (used) by operating activities	<u>\$ 8,448</u>	<u>\$ (7,303)</u>	<u>\$ 1,145</u>	<u>\$ 7,920</u>

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Fiduciary Funds
Statement of Fiduciary Net Position
June 30, 2019 (in thousands)

	Investment Trust Funds	Private- Purpose Trust Funds	Agency Funds
ASSETS			
Cash in bank	\$ -	\$ -	\$ 3,483
Investment in treasury pool	975,430	326	44,757
Accounts receivable (net of allowance for uncollectibles)	2,218	-	1,347
Notes receivable	747	-	-
Prepaid items	3	-	-
Deposits with others	7,862	273	-
Due from other governments	2,929	1,061	1,751
Capital assets			
Infrastructure	-	2,091	-
Total capital assets (net of accumulated depreciation)	-	2,091	-
Total assets	<u>989,189</u>	<u>3,751</u>	<u>51,338</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred pensions	1,496	-	-
Total deferred outflows of resources	<u>1,496</u>	<u>-</u>	<u>-</u>
LIABILITIES			
Accounts payable	7,400	-	16,155
Due to other governments	3,216	1,060	3,289
Advances from other funds	1,029	38	600
Note payable	27,732	4,441	-
Agency obligations	-	-	31,294
Net pension liability	2,743	-	-
Total liabilities	<u>42,120</u>	<u>5,539</u>	<u>\$ 51,338</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred revenue	-	320	-
Deferred pensions	147	-	-
Total deferred inflows of resources	<u>147</u>	<u>320</u>	<u>\$ -</u>
NET POSITION			
Net position held in trust	<u>\$ 948,418</u>	<u>\$ (2,108)</u>	

The notes to the financial statements are an integral part of this statement.

COUNTY OF TULARE
Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Investment Trust Funds	Private- Purpose Trust Funds
ADDITIONS		
Contributions to pooled investments	\$ 5,788,143	\$ 963
Investment income	37,803	14
Total additions	<u>5,825,946</u>	<u>977</u>
DEDUCTIONS		
Distributions from pooled investments	5,812,303	1,082
Total deductions	<u>5,812,303</u>	<u>1,082</u>
Change in net position	13,643	(105)
Net position - beginning	934,775	(2,003)
Net position - ending	<u>\$ 948,418</u>	<u>\$ (2,108)</u>

The notes to the financial statements are an integral part of this statement.

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Notes to the Financial Statements



COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. The Financial Reporting Entity

The County of Tulare (the County) is a general law political subdivision of the State of California (the State) and as such can exercise the powers specified by the Constitution and laws of the State. An elected five member Board of Supervisors (the Board) governs the County. As required by Generally Accepted Accounting Principles (GAAP) in the United States of America, the accompanying financial statements present the County and its component units.

Component Units Component units are legally separate organizations for which the elected officials of the County are either financially accountable or for which the nature and significance of their relationship with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete. Blended component units, although legally separate entities, are, in substance, part of the County's operations. The discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the County.

In conformity with GAAP, the financial statements of five component units have been included and combined with financial data of the County. Four component units have an integral relationship with and serve as an extension of the County. Using the criteria of Governmental Accounting Standards Board (GASB) Statement No. 80, *Blending Requirements for Certain Component Units – an amendment of GASB Statement No. 14*, management has determined that each entity is presented as a blended component unit due to the composition of each governing board and the control of the day-to-day activities through the budget process. One component unit is presented discretely.

Blended Component Units The Terra Bella Sewer Maintenance District, the Flood Control District, the Public Facilities Corporation, and the Public Financing Authority are entities legally separate from the County. For financial reporting purposes, these entities are considered component units and their individual financial information is presented as part of the County's operations. The blended component units discussed herein have a June 30 year-end.

- *Terra Bella Sewer Maintenance District* – The members of the governing board of the Terra Bella Sewer Maintenance District (TBSMD), an entity legally separate from the County, are members of the County's Board and have control over the day-to-day operations of the TBSMD through budget approvals. For financial reporting purposes, the TBSMD is reported as if it were part of the County's operations. The TBSMD is operated by the Engineering division of the County's Resource Management Agency. The purpose of the TBSMD is to develop, expand, and maintain the TBSMD Wastewater Treatment and Disposal facility. The TBSMD's financial information is included as an enterprise fund.
- *Flood Control District* – The members of the governing board of the Flood Control District (FCD), an entity legally separate from the County, are members of the County's Board and have control over the day-to-day operations of the FCD through budget approvals. For financial reporting purposes, the FCD is reported as if it were part of the County's operations. The FCD's primary responsibility is to provide flood control related services to the residents of the County. The FCD's financial information is included as a special revenue fund accounting for reimbursement for flood control related services and projects within the County.
- *Public Facilities Corporation* – The board members of the Public Facilities Corporation (PFC), a nonprofit public benefit corporation, which is legally separate from the County, are appointees of the County's Board which can impose its will upon the PFC by its authority to remove the PFC board members. For financial reporting purposes, the PFC is reported as if it were part of the County's operations as it serves to assist the County by acquiring equipment and facilities financed by the proceeds of borrowings. The equipment and facilities are then leased to the County. The PFC's financial information is included as a major governmental fund.
- *Public Financing Authority* – The Public Financing Authority (PFA), which is legally separate from the County, was established through a Joint Exercise of Powers Agreement between the County and the County Redevelopment Agency. The County's Board serves as the governing board of the PFA. For financial reporting purposes, the PFA is reported as if it were part of the County's operations as it serves to assist the County through borrowings, which are used for the acquisition and construction of public capital improvements and the repair and maintenance thereof. Lease payments to the PFA are payable through the County. The PFA's financial information is included as a major governmental fund.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

Discretely Presented Component Unit The members of the governing board of the First 5 Tulare County (F5TC), an entity legally separate from the County, are appointees of the County's Board, which can impose its will upon the F5TC through the approval of the F5TC's annual budget and by its authority to remove the F5TC board members and to hire or dismiss management. The F5TC was created by County Ordinance No. 3217 on December 8, 1998. The purpose of the F5TC is to develop, promote, and implement local early childhood development programs administered by the California Children and Families First Commission. For financial reporting purposes, the F5TC is discretely presented because the resources of the F5TC are not used to support County operations. Complete audited financial statements for the F5TC are available at the County Auditor-Controller's Office, 221 S. Mooney Boulevard, Room 101-E, Visalia, California 93291 or by going to F5TC's website at <https://www.first5tc.org/organizationalreports>.

B. Financial Statement Presentation

In accordance with GASB Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*, the financial statements consist of the following:

- Government-wide financial statements
- Fund financial statements
- Notes to the financial statements

Government-wide Financial Statements The government-wide financial statements consist of the statement of net position and the statement of activities and report information on all of the nonfiduciary activities of the primary government and its component units. All internal balances in the statement of net position have been eliminated, with the exception of those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total government column. The statement of activities presents program or function revenues and expenses of governmental activities and business-type activities. In the statement of activities, internal service funds' revenues and expenses related to interfund services have been eliminated. Revenues and expenses related to services provided to external customers have not been eliminated and are presented within governmental activities. As a general rule, interfund activities have been eliminated from the government-wide financial statements, with the exception of interfund services provided and used between functions.

The government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include general government, public protection, public ways and facilities, health and sanitation, public assistance, education, culture and recreation, and interest expense. The business-type activities of the County include solid waste, water and sewer services, transit, and other business-type activities.

Fund Financial Statements Separate fund financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Solid Waste, Transit, Terra Bella Sewer Maintenance District, Assessment Districts, County Service Area #1 and County Service Area #2 enterprise funds, and the County's internal service funds are charges to customers for sales and services; interest, rents, and concessions; and other revenues. Operating expenses for enterprise funds and internal service funds include salaries and benefits, services and supplies, insurance premiums paid, landfill closure and post closure costs, depreciation of capital assets, and claims incurred. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

C. Measurement Focus and Basis of Accounting

The accounts of the County are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained, consistent with legal and managerial requirements. The basis of accounting determines when transactions

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

and economic events are reflected in the financial statements. Measurement focus identifies which transactions and events should be recorded.

The *government-wide financial statements* are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, with the exception of agency funds, which have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The County considers expenditure-driven grant revenues available if they are collected within one year. All other revenues are considered available if they are collected within 90 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are due and payable.

Property taxes, franchise taxes, licenses, interest, and special assessments are susceptible to accrual. Property tax revenues recognized are only those levied for the current fiscal year that have been collected or expect to be collected within 60 days after fiscal year-end. Sales taxes collected and held by the State at year-end on behalf of the County are also recognized as revenue. Other receipts and taxes become measurable and available when cash is received by the County and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grant revenues are recognized when the qualifying expenditures have been incurred, all other grant requirements have been met, and reimbursement is expected within one year.

The County reports the following major individual governmental funds:

- The *General Fund* is the County's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.
- The *Public Facilities Corporation (PFC)* fund accounts for the activities of the PFC that assists the County by acquiring equipment and facilities financed from the proceeds of borrowing. Such equipment and facilities are leased to the County.
- The *Public Financing Authority (PFA)* fund accounts for the activities of the PFA, which assists the County through borrowings, which are used for construction, acquisition, and/or maintenance of capital assets.
- The *Realignment-Social Services* fund is a state mandated fund that accounts for the County match, sales tax revenues, and transfers to/from the General Fund for certain welfare program expenditures. The primary source of revenue is State funds.

Additionally, the County reports the following governmental fund types:

- The *special revenue funds* account for revenue sources that are legally restricted to expenditures for specific purposes (not including private-purpose funds or major capital projects).
- The *debt service funds* account for the servicing of general long-term debt not being financed by proprietary or permanent funds.
- The *capital projects fund* accounts for all major maintenance, improvements, acquisition, or construction of capital assets not being financed by proprietary funds.

COUNTY OF TULARE
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Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The County reports the Solid Waste fund as its only major individual proprietary fund.

- The *Solid Waste* fund is an enterprise fund that is used to account for the operation, maintenance, and development of various landfill and disposal sites for solid waste, and to prepare for future closure and post closure expenses.

Additionally, the County reports the following proprietary fund types:

- The *enterprise funds* are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. The activity is financed with debt secured solely by a pledge of net revenues of the activity, or laws or regulations require that the cost of providing services be recovered through fees and charges.
- The *internal service funds* are used to account for operations that provide mailroom, motor pool, print shop, utilities, custodial and maintenance, data processing, telecommunications, and insurance services to other funds, departments, or agencies of the County and its component units, or to other governments, on a cost-reimbursement basis. An internal service fund operates in a manner similar to an enterprise fund, but is used when the reporting government itself is the predominant participant in the fund.

Fiduciary funds account for assets held by the County in a trustee capacity or as an agent on behalf of others.

The County reports the following fiduciary fund types:

- The *investment trust funds* are used to account for assets held for external investment pool participants, such as schools and local special districts, and present changes in financial position. Investment trust funds are accounted for on the economic resources measurement focus and use the accrual basis of accounting.
- The *private-purpose trust funds* are used by the County to report trust arrangements under which principal and income benefit other governments. These funds report the assets, liabilities, and activities of the Tulare County Redevelopment Successor Agency (Successor Agency).
- The *agency funds* are custodial in nature and do not present changes in financial position or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds, including Property Tax Collection and Apportionment, State Fines Agency, Transportation Tax, Employee Health Benefits, Education Revenue Augmentation, and Other Agency, account for assets held by the County in an agency capacity for individuals, private organizations, or other governments.

D. Implementation of New Accounting Principles

The following GASB Statements have been implemented in the current financial statements:

- **GASB Statement No. 83** – *Certain Asset Retirement Obligations*. The provisions of GASB Statement No. 83 are effective for financial statements beginning after June 15, 2018.
- **GASB Statement No. 88** – *Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*. The provisions of GASB Statement No. 88 are effective for financial statements beginning after June 15, 2018.

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Notes to the Financial Statements
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The following GASB Statements will be implemented in future financial statements:

- **GASB Statement No. 84 – *Fiduciary Activities*.** The provisions of GASB Statement No. 84 are effective for financial statements beginning after December 15, 2018. The County has not fully judged the impact of implementation of GASB Statement No. 84 on the financial statements.
- **GASB Statement No. 87 – *Leases*.** The provisions of GASB Statement No. 87 are effective for financial statements beginning after December 15, 2019. The County has not fully judged the impact of implementation of GASB Statement No. 87 on the financial statements.
- **GASB Statement No. 89 – *Accounting for Interest Cost Incurred before the End of a Construction Period*.** The provisions of GASB Statement No. 89 are effective for financial statements beginning after December 15, 2019. The County has not fully judged the impact of implementation of GASB Statement No. 89 on the financial statements.
- **GASB Statement No. 90 – *Majority Equity Interests – an amendment of GASB Statements No. 14 and No. 61*.** The provisions of GASB Statement No. 90 are effective for financial statements beginning after December 15, 2018. The County has not fully judged the impact of implementation of GASB Statement No. 90 on the financial statements.
- **GASB Statement No. 91 – *Conduit Debt Obligations*.** The provisions of GASB Statement No. 91 are effective for financial statements beginning after December 15, 2020. The County has not fully judged the impact of implementation of GASB Statement No. 91 on the financial statements.

E. Assets, Liabilities, and Equity

Deposits and Investments The County's cash and cash equivalents are considered to be cash on hand, demand deposits, and investments held by the County Treasurer in a cash management investment pool (the Pool).

State statutes authorize the County to invest in obligations of the United States (U.S.) Treasury, federal agencies, supranationals, municipal securities, commercial paper, corporate notes and bonds, repurchase agreements, certificates of deposit, and the State Treasurer's Investment Pool.

The Treasury division of the Auditor-Controller's Office administers a pooled investment program for the County and for certain special purpose authorities including school districts. As of June 30, 2019, the special purpose authorities' cash and pooled investments were approximately 61.7% of the Pool's portfolio. GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and External Investment Pools*, requires governmental entities, including governmental external investment pools, to report certain investments at fair value in the balance sheet and the statement of net position and to recognize the corresponding change in the fair value of investments in the year in which the change occurred. The fair value of pooled investments is determined quarterly and is based on current market prices received from the County's securities custodian. The State of California Local Agency Investment Fund (LAIF) is required to invest in accordance with state statutes. No investments are reported at amortized cost.

The value of the deposits of the County's pooled investment program is equal to the dollars deposited in the program, plus increases and less decreases (unrealized gains and losses) required to record investments at their fair value as of June 30, 2019. The dollars deposited in the program have been increased by \$12,345 to reflect the gain in the fair value of the investment in the Pool at June 30, 2019.

In addition, investments outside the Pool were adjusted to fair value as of June 30, 2019, resulting in an increase of \$125.

Receivables and Payables Transactions between funds that are representative of noncurrent lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "Advances to/from other County funds." All other outstanding balances between funds are reported as "Due to/from other County funds." Advances between funds are offset by a fund balance reserve account in applicable governmental funds to indicate they are not available for appropriation and are not expendable financial resources.

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All trade and property taxes receivables are shown net of an allowance for uncollectible accounts. Trade accounts receivable in excess of 180 days comprise the trade accounts receivable allowance for uncollectible accounts.

The County is responsible for the assessment, collection, and apportionment of property taxes for all jurisdictions, including the schools and special districts within the County. The Board levies property taxes as of October 3 for property values assessed on July 1. Secured property tax payments are due in two equal installments. The first property tax installment is due November 1, delinquent with penalties after December 10, and the second property tax installment is due on February 1 delinquent with penalties after April 10. Secured property taxes become a lien on the property on January 1.

Property taxes on the unsecured roll are due on the January 1 lien date and become delinquent if unpaid after August 31. Property taxes are accounted for in the Unapportioned Tax Resources fund, an agency fund, until apportionment and disbursement to taxing jurisdictions. In fiscal year ended June 30, 1994, the County adopted the alternative method of secured property tax apportionment available under the Revenue and Taxation Code of the State (also known as the "Teeter Plan") whereby secured property taxes were distributed to participating taxing entities (including the County and related Component Units) on the basis of the tax levy, including any uncollected amounts at fiscal year-end. The County, as administrator, benefited from future collections of penalties and interest on delinquent taxes. Transactions of the Teeter Plan (including outstanding debt borrowed for the annual Teeter buyout) were accounted for in the General Fund. Taxes receivable are recorded as of the date levied. The County opted out of the Teeter Plan on June 30, 2009.

All jurisdictions within California derive their taxing authority from the State Constitution and various legislative provisions contained in the California Government Codes and Revenue and Taxation Codes.

Inventories and Prepaid Items Governmental fund type inventories not held for resale are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund type inventories are recorded as expenditures/expenses when consumed rather than when purchased. The inventories and prepaid items recorded in the governmental funds do not reflect current appropriable resources; therefore, an equivalent portion of fund balance is reported as nonspendable.

Certain payments to vendors reflect costs applicable to future accounting periods and are regularly recurring costs of operations recorded as prepaid items (e.g., prepaid rent and prepaid employee retirement contributions).

The costs associated with debt issuance are reported as an expenditure of the period in which they are incurred in governmental funds.

Restricted Assets Resources that will not be used in current operations that are restricted for acquisition or construction of noncurrent assets, or that are restricted for liquidation of long-term debt beyond the next year, are restricted assets.

Capital Assets Capital assets include land, land improvements, buildings and improvements (e.g., office buildings and building improvements), equipment (e.g., vehicles, machinery, and computers), infrastructure (e.g., roads, bridges, sidewalks, and similar items), and intangible assets (e.g., land easements and computer software). They are reported in the applicable governmental or business-type activities columns in the government-wide financial statements at historical cost or estimated historical cost if purchased or constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the asset are not capitalized. The capitalization thresholds are \$5 for equipment and vehicles, and \$100 for land improvements, buildings improvements, infrastructure, and computer software. Land and buildings are capitalized regardless of cost.

All capital asset additions are reported in the fiscal year in which the asset is acquired, except for infrastructure assets which use a business cycle extending from May to April, with all additions of the business cycle being reported in the fiscal year in which April is included. Donated capital assets, donated works of art and similar items, and capital assets received in a service concession arrangement are reported at their acquisition value at the date of donation.

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Capital assets of the County, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	50
Building improvements	20-50
Infrastructure roadway	
Pavement	10-40
Bridges	50
Pipe crossings	30
Traffic control devices	25
Signs	10
Sewer/water systems	7-20
Landfill site improvements	15
Vehicles/heavy equipment	3-20
Office equipment	3-16

Depreciation expense related to infrastructure assets is calculated by applying an annual depreciation rate to the cost of the grouping of subsystems. Depreciation expense in all other categories of capital assets is calculated on an item-by-item basis.

Capital outlay is recorded as expenditures of the General, special revenue, and capital projects funds, and as assets in the government-wide financial statements to the extent the County’s capitalization threshold is met. Interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital leases is included in depreciation and amortization.

Compensated Absences Employees are granted vacations and sick leave and are permitted to accumulate earned but unused vacation and sick leave benefits. The portion relating to the proprietary funds is expensed as salaries in the year earned. The benefit amounts relating to governmental funds, which will be paid from future resources, are recorded in the government-wide financial statements. Benefit amounts due and payable at year-end are recorded in the governmental funds as part of salaries and benefits payable. In the event of separation of employment or death, an employee, or the employee’s estate, is typically compensated for up to 300 hours of accumulated vacation at the employee’s current payroll rate.

Most covered employees (eligible for overtime compensation) receive either compensatory time off (CTO) in lieu of overtime or paid overtime. An employee earns CTO hours in lieu of paid overtime until a certain CTO balance is reached; thereafter, an employee receives paid overtime for overtime hours worked. In the event of separation of employment or death, an employee, or the employee’s estate, is compensated for 100% of their accumulated CTO hours.

Employees in Bargaining Units 8, 12, 13, 14, 15, 16 and 22 who leave County service by retirement after 10 years of service may convert 20.0% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 250 converted hours.

Employees in Bargaining Unit 23 who leave County service by retirement after 10 years of service may convert 20.0% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 250 converted hours for non-shift personnel and 350 converted hours for Fire shift personnel.

Employees in Bargaining Units 1, 2, 3, 4, 6 and 7 who leave County service by retirement after 10 years of service may convert 20.0% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 250 converted hours. Employees in Tiers I-III in these same Bargaining Units leaving County service in good standing, other than by retirement, after 10 years of service may convert 20.0% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 20 converted hours.

Employees in Bargaining Units 9, 10 (executive management), 11, 19, 20, and 21 who leave County service by retirement after 10 years of service may convert 20.0% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 250 converted hours. Employees in Tiers I-III in these same Bargaining Units leaving County service in good standing, other than by retirement, after five years of service may convert 20.0% of their unused sick leave credits to cash at their current payroll rate up to a maximum of 40 converted hours.

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The County has a sick leave buyback program that allows employees to be compensated on the second pay date in February for a portion of their unused sick leave based on their years of service and usage in the prior year. Employees with three to five years of service may convert up to 40 hours of sick leave (up to 56 hours for Fire shift personnel in Bargaining Unit 23). Employees with over five years may convert up to 60 hours (up to 84 hours for Fire shift personnel). The amount available for conversion is reduced by the sick leave used during the sick leave buy back usage review period. The sick leave buyback program will sunset with February 2020 being the last cash out provided.

Pension Plan For purposes of measuring the net pension liability and deferred outflows of resources and deferred inflows of resources relating to pensions and pension expense, information about the fiduciary net position of the County's pension plan and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by Tulare County Employees' Retirement Association (TCERA). For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Other Postemployment Benefits (OPEB) For purposes of measuring the total OPEB liability and deferred outflows of resources and deferred inflows of resources related to OPEB and OPEB expense, information about the fiduciary net position of the County's OPEB plan and additions to/deductions from the OPEB plan's fiduciary net position have been determined on the same basis as they are reported by TCERA. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value, except for money market investments and participating interest-earning investment contracts that have a maturity at the time of the purchase of one year or less, which are reported at cost.

Long-term Obligations In the government-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statements of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as expenses during the current period.

In the fund financial statements, governmental fund types recognize bond premiums, discounts, and issuance costs during the current period. The face amount of debt issued and premiums received on debt issuance are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Deferred Outflows of Resources and Deferred Inflows of Resources The County recognized deferred outflows of resources and/or deferred inflows of resources in the statement of net position and balance sheet. Deferred outflows of resources represents a consumption of net position or fund balance by the County that is applicable to a future reporting period and so will not be recognized as an outflow of resources (expense/expenditure) until that time. Deferred inflows of resources represent an acquisition of net position or fund balance by the County that is applicable to a future reporting period and will not be recognized as an inflow of resources (revenue) until that time.

Fund Balance Policies In the fund financial statements, governmental funds report fund balance as nonspendable, restricted, committed, assigned, or unassigned based primarily on the extent to which the County is bound to honor constraints on how specific amounts can be spent.

- *Nonspendable fund balance* – amounts that cannot be spent because they are either (1) not spendable in form; or (2) legally or contractually required to be maintained intact.
- *Restricted fund balance* – amounts with constraints placed on their use that are either (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.
- *Committed fund balance* – amounts that can only be used for specific purposes determined by formal action of the County's highest level of decision-making authority (the Board), and that remain binding unless removed in the same manner. The underlying action that imposed the limitation needs to occur no later than the close of the reporting period.
- *Assigned fund balance* – amounts that are constrained by the County's intent to be used for specific purposes. The intent can be established at either the highest level of decision-making authority, or by a body or an official designated for that

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purpose. This is also the classification for residual funds in the County's special revenue funds. The Board, by Board resolution, delegates the authority to assign fund balances to the County Administrative Office (CAO).

- *Unassigned fund balance* – the residual classification for the County's General Fund that includes amounts not contained in the other classifications. The General Fund should be the only fund that reports a positive unassigned fund balance amount. In other funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

The Board establishes, modifies, or rescinds fund balance commitments and assignments by passage of an ordinance or resolution (ordinances and resolutions are considered of equal authority with respect to fund balance). This is done through adoption of the budget and subsequent budget amendments that occur throughout the year.

Fund Balance Flow Assumptions When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, followed by the unrestricted resources (committed, assigned, and unassigned) as they are needed.

Use of Estimates The preparation of the basic financial statements is in conformity with GAAP. These accounting principles require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

II. RECONCILIATION OF GOVERNMENT-WIDE AND GOVERNMENTAL FUND FINANCIAL STATEMENTS

A reconciliation of the total fund balances for governmental funds to the total net position of governmental activities has been prepared as part of the basic financial statements, including explanations of differences on page 26.

A reconciliation of the total net change in fund balances for governmental funds to the total changes in net position of governmental activities has been prepared as part of the basic financial statements, including explanations of differences on page 28.

III. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary Information

In accordance with the provision of Sections 29000 through 29132, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act, the County prepares and adopts a final budget on or before October 2 for each fiscal year. Until the adoption of this final balanced budget, operations are governed by an operating budget approved by the Board.

A balanced operating budget is adopted each fiscal year for the County's General Fund, special revenue funds, debt service funds, and capital projects fund. A balanced operating budget is adopted each fiscal year for the FCD, which is governed by the Board and of which the Auditor-Controller is the ex-officio Finance Officer. The PFA and the PFC do not adopt a budget.

A spending plan is adopted each fiscal year for the County's enterprise funds and internal service funds, as well as the TBSMD (blended component unit), which is governed by the Board and of which the Auditor-Controller is the ex-officio Finance Officer.

Public hearings are conducted on the recommended budget and spending plans to review all appropriations and the sources of financing. Because the adopted budget for governmental fund types must be balanced, any shortfall in revenue requires an equal reduction in appropriations. All appropriations lapse at year-end.

All governmental fund type budgets and the spending plans for proprietary fund types are adopted on the modified accrual basis of accounting. The Board, per California Government Code Section 29125, has legally delegated authority under AR No. 4 to the County Administrative Officer (CAO) to approve transfers of appropriations within any budget unit among the object or sub-object accounts, with the following restrictions: (1) overall appropriations of the budget unit are not increased, (2) transfers cannot create a capital asset appropriation, (3) increases to existing capital asset appropriation cannot exceed 10.0%, and (4) increases

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from the County’s allocated salaries account may be approved for unspent salaries that are tied to a regular position that is vacant or under-filled. Budgeted amounts are reported both as adopted and as amended. As such, County department heads may make transfers of appropriations within a department with the approval of the CAO under the aforementioned restrictions. Transfers of appropriations to or from any budget unit, between funds, and from the Contingency Reserve are approved by the Board. Supplemental appropriations necessary and normally financed by unanticipated revenues during the year must be approved by the Board.

The Board made several supplemental budgetary appropriations throughout the fiscal year, including additional appropriations for new programs, additional positions, and unanticipated obligations. For the fiscal year ended June 30, 2019, appropriations in the General Fund were increased by \$8,522.

B. Individual Fund Deficits

At June 30, 2019, the following debt service, nonmajor enterprise, and internal service funds reported fund deficits:

	<u>Deficit Balance</u>
Debt Service Fund	
Pension Obligation Bond	\$ (1,051)
Nonmajor Enterprise Fund	
County Service Area #2	\$ (46)
Internal Service Fund	
Central Services	\$ (912)

The total amount collected from the various County departments was inadequate to make the initial debt payment from the Pension Obligation Bond fund. Thus, a one-time advance was received from the General Fund.

The County Service Area #2 fund retained a negative fund balance due to the continuing cost of maintenance exceeding revenues generated.

The Central Services fund deficit balance constitutes its proportionate share of net pension liability pursuant to the implementation of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*.

IV. DETAILED NOTES ON ALL FUNDS

A. Cash and Investments

As provided by California Government Code Section 53600, the cash balances of substantially all County funds and participating County schools and agencies are pooled and invested by the County Treasurer for the purpose of increasing earnings through investment activities. Interest earned on the pooled funds is apportioned quarterly based on the average daily balance of each participating fund. Certain funds, which have deposits in the County’s pooled investment program, do not receive the interest earnings on their deposits. The earnings on the investments related to those funds are assigned to the County’s General Fund, as permitted by the California Government Code. "Investments" in the governmental funds’ balance sheet represent the investment of assets associated with the PFC and the PFA, which are not invested by the County Treasurer but are held by fiscal agents.

Deposits Deposits consist of cash in banks, as well as non-negotiable certificates of deposit. As of June 30, 2019, the County’s bank deposits had a carrying amount of \$38,023 and the balance per the financial institutions totaled \$41,915. The difference between the carrying amount and the bank balance includes temporary reconciling items such as cash on hand, outstanding checks, and deposits in transit. Of the balance in the financial institutions, \$3,189 was covered by the Federal Deposit Insurance Corporation (FDIC), \$38,520 was collateralized pursuant to California Government Code, and the remaining \$206 was unsecured. The collateral is held by the pledging financial institution’s trust department or its agent and is considered to be held in the County’s name.

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Investments The Pool’s cash and investments are invested pursuant to the County’s Investment Policy guidelines established by the County Treasurer. The objectives of the policy are, in order of priority: preservation of capital, liquidity, and yield. The County Treasurer reports on a monthly basis to the Board. Additionally, there is an Oversight Committee established under California Government Code Sections 27130 through 27137 comprised of County officials, representatives from various pool participants, and members of the public, whose function is to monitor compliance with the County’s Investment Policy. Investments made outside the County Treasury are invested pursuant to governing bond covenants or California Government Code provisions.

The County’s Investment Policy, in compliance with California Government Code Sections 53601 and 53635, authorizes the County Treasurer to invest in permissible types of instruments. These include:

- Obligations issued by the County
- Obligations of the U.S. Treasury
- Obligations of the State of California and local agencies
- Obligations of Federal Agencies or U.S. government-sponsored enterprises
- Obligations of supranationals rated AA or better
- Bankers acceptances eligible for purchase by the Federal Reserve System
- Commercial paper rated A-1 by Standard & Poor's Corporation (S&P) or P-1 by Moody's Commercial Paper Record (Moody's)
- Negotiable certificates of deposit
- Medium-term corporate notes rated A or better
- Money market funds
- Repurchase and reverse repurchase agreements
- Local Agency Investment Fund (LAIF)
- Managed investment pools pursuant to California Government Code Section 53601
- Asset-backed securities rated AA or better

Credit Risk Credit risk exists when there is the possibility that the issuer or other counterparty to an investment may be unable to fulfill its obligations. To mitigate this risk, the County’s Investment Policy, which is more restrictive than the California Government Code, places a minimum standard on the rating of investments held in the Pool. Investments in securities other than those guaranteed by the U.S. Treasury or government sponsored enterprises must have a credit rating of no less than A for long-term or A-1 for short-term. Securities that are fully guaranteed as to payment by an agency, or government sponsored enterprise of the U.S. Government, were rated AA+ by nationally recognized statistical-rating organizations. As of June 30, 2019, the County invested in primarily high quality investments as shown below:

Credit Rating	Percentage of Investment Portfolio
AAA	12.9%
A-1 (short-term rating)	6.4%
AA	52.4%
A	19.2%
BBB	1.7%
Not Rated**	7.4%
Total	100.0%

** The portion of the portfolio that is “Not Rated” represents the following:

- A \$62,441 deposit in LAIF.
- A \$3,179 deposit with Public Agency Retirement Services associated with the Internal Revenue Code Section 115 irrevocable trust.
- A \$116 deposit into the Great West Portfolio Fund associated with the County’s Deferred Compensation forfeiture/asset holding account.
- Various individual securities totaling \$53,733 which were not rated by S&P, however were rated A or better by Moody’s.

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Concentration of Credit Risk Concentration of credit risk is the risk of loss attributed to the magnitude of an investment with a single issuer. The Treasury mitigates these risks by holding a diversified portfolio of high quality investments and limits the percentage of the total investments to the type of investment and to any one issuer by type of allowable investment instrument.

In accordance with GASB Statement No. 40, *Deposit and Investment Risk Disclosures – an amendment of GASB Statement No. 3*, the County held investments (excluding deposit accounts) in excess of 5.0% of the total year-end investments for the following issuers:

Issuer	Amount	Percentage
U.S. Treasury	\$ 403,366	24.0%
Federal National Mortgage Association	180,693	10.8%
CAMP	86,591	5.2%
Total	<u>\$ 670,650</u>	<u>40.0%</u>

Custodial Credit Risk Custodial credit risk for an investment exists when, in the event of failure of the counterparty to a transaction, the County will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Treasury has limited its custodial credit risk on investments by having all investments in the name of the County. In accordance with GASB Statement No. 40, the County is required to disclose custodial credit risk for investment securities that are uninsured and unregistered in the County's name, and are held by either (1) the counterparty or (2) the counterparty's trust department or agent but not in the County's name.

As of June 30, 2019, none of the investments in the County's portfolio meet the custodial credit risk disclosure requirement. The entire portfolio, with the exception of money market funds, consist of investment securities that are insured or registered, or securities held by the County or its agent in the County's name. The investment in money market funds is not evidenced by securities that exist in physical or book entry form.

Foreign Currency Credit Risk The County does not have any foreign currency risk as all investments are in U.S. dollar-denominated assets.

Interest Rate Risk Interest rate risk is the risk that fluctuations in interest rates will adversely affect the fair value of an investment. Generally, investments of longer maturities are more sensitive to changes in market interest rates. The Treasury mitigates this risk by limiting the dollar-weighted average maturity of the investment portfolio to 3.5 years and invests in longer-term securities only with funds that are not needed for current cash flow purposes. The weighted average maturity of the Pool as of June 30, 2019 is 734 days (2.01 years).

The County's investments as of June 30, 2019 are as follows:

Investments	Carrying Value	Reported Amount/Fair Value	Weighted Average Maturity (days)	Stated Interest Rate	Maturity Range
U.S. Treasury obligations	\$ 397,796	\$ 403,366	1,137	1.000% - 3.630%	08/15/2019 - 04/30/2024
Federal agency obligations	315,363	317,809	921	0.875% - 3.560%	07/25/2019 - 02/13/2024
Supranational obligations	79,001	79,342	491	1.562% - 2.701%	08/15/2019 - 09/14/2022
Corporate notes/bonds	471,453	474,833	790	1.250% - 6.000%	07/02/2019 - 05/18/2024
Municipal obligations	21,680	21,679	1,524	1.679% - 3.220%	10/01/2019 - 12/31/2023
Commercial paper	81,677	81,831	83		07/26/2019 - 12/30/2019
Negotiable time deposits	136,804	137,279	286	2.050% - 3.390%	07/24/2019 - 04/02/2021
	<u>1,503,774</u>	<u>1,516,139</u>			
Other investments					
Money market funds	12,096	12,096			
LAIF managed pool	62,334	62,441			
CAMP managed pool	86,591	86,591			
Total other investments	<u>161,021</u>	<u>161,128</u>			
Total investments	<u>\$ 1,664,795</u>	<u>\$ 1,677,267</u>			

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

As of June 30, 2019, the County's investments totaled \$1,677,267 and there was not an investment in Structured Notes nor any derivative products as defined by Financial Accounting Standards Board Statement No. 133.

Mortgage and Asset-Backed Securities Mortgage and asset-backed securities entitle the County to receive a share of the cash flows (principal and interest repayments) associated with a pool of loans, leases, credit card debt, or other receivables. As of June 30, 2019, the County's investments in mortgage and asset-backed securities represented 5.84% of the total portfolio and are rated AA or better.

Issuer	Amount	Percentage of Portfolio	S&P Rating
Federal Home Loan Mortgage Corporation	\$ 35,239	2.10%	AA+
John Deere Owner Trust	10,244	0.61%	NR ¹
Toyota Auto Receivables Trust	9,681	0.58%	AAA
Hyundai Auto Receivables Trust	8,551	0.51%	AAA
Honda Auto Receivables Trust	8,177	0.49%	AAA
American Express Credit Master Trust	5,474	0.33%	NR ¹
Ally Auto Receivables Trust	3,968	0.24%	AAA
Honda Auto Receivables Trust	3,936	0.23%	NR ¹
Nissan Auto Receivables Trust	3,322	0.20%	NR ¹
Capital One Prime Auto Receivables	3,312	0.20%	AAA
Ally Auto Receivables Trust	2,960	0.18%	NR ¹
Federal National Mortgage Association	2,784	0.17%	AA+

¹ These securities are not rated by S&P, however they are rated Aaa by Moody's.

California Local Agency Investment Fund (LAIF) LAIF is a governmental investment pool managed and directed by the State Treasurer and is not registered with the Securities and Exchange Commission. An oversight committee comprised of state officials and various participants provide oversight to the management of the fund. Investments in LAIF are highly liquid, as deposits can be converted to cash within 24 hours without penalty or loss of interest. The value of the County's shares in LAIF that may be withdrawn is determined on an amortized cost basis, which may be different from the fair value of the County's position in the LAIF pool. As of June 30, 2019, the County's investment in LAIF is \$62,441. The total amount recorded by all public agencies in LAIF at that date was \$24,584,685. Of that amount, 1.77% of the LAIF portfolio is invested in medium-term and short-term structured notes and asset-backed securities.

California Asset Management Program (CAMP) The CAMP is a short-term money market portfolio and cash management vehicle managed to maintain a dollar-weighted average portfolio maturity of 60 days and seeks to maintain a constant net asset value of one dollar per share. CAMP invests in obligations of the U.S. Government and its agencies, high quality, short-term debt obligations of U.S. companies and financial institutions and is AAAM rated by S&P.

Repurchase Agreements Repurchase agreements are contracts in which a broker/dealer sells securities to the Investment Pool with an agreement to repurchase those securities for a fixed price at an agreed-upon date. The California Government Code requires that public entities that utilize repurchase agreements collateralize the investments that underlay the repurchase agreements with amounts that exceed cost. The fair value of the securities underlying the repurchase agreements must be valued at 102.0% or greater. The Investment Policy reflects this requirement. As of June 30, 2019, the County had no outstanding repurchase agreements.

Fair Value Measurements The County categorizes its fair value measurements within the framework established by GASB Statement No. 72, *Fair Value Measurements and Application*. That framework provides a three-tiered fair value hierarchy as follows:

- *Level 1* – Investments reflect prices quoted in active markets.
- *Level 2* – Investments reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active.
- *Level 3* – Investments reflect prices based upon unobservable sources.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

The County has the following recurring fair value measurements as of June 30, 2019:

	Quoted Prices (Level 1)	Observable Inputs (Level 2)	Unobservable Inputs (Level 3)	Total
Investments				
U.S. Treasury obligations	\$ -	\$ 403,366	\$ -	\$ 403,366
Federal agency obligations	-	317,809	-	317,809
Supranational obligations	-	79,342	-	79,342
Corporate notes/bonds	-	474,833	-	474,833
Municipal obligations	-	1,679	20,000	21,679
Commercial paper	-	81,831	-	81,831
Negotiable time deposits	-	137,279	-	137,279
	\$ -	\$ 1,496,139	\$ 20,000	1,516,139
Other investments				
Money market funds				12,096
LAIF managed pool				62,441
CAMP managed pool				86,591
Total other investments				161,128
Total investments				\$ 1,677,267

The County obtains its fair values from its safekeeping agent who utilizes a pricing vendor. The pricing vendor uses numerous inputs to obtain their fair value measurements including pricing feeds, broker pricing information, matrix pricing, and other market data. All prices were obtained from the safekeeping agent and were considered Level 2, with the exception of a short-term loan agreement/promissory note with the Tulare County Transportation Authority which was considered Level 3.

Treasury Pool Income and Participant Withdrawals Pool investments are accounted for in accordance with the provisions of GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*, which requires governmental entities to report certain investments at fair value in the balance sheet and the statement of net position and recognize the corresponding change in value of investments in the year in which the change occurred. The value of the participant's shares in the Pool that may be withdrawn is determined on an amortized cost basis, which is different from the fair value of the participant's position in the Pool. The fair value fluctuates with interest rates, and increasing rates could cause the value to decline below original cost; however, County management believes the liquidity in the portfolio is more than adequate to meet cash flow requirements and to preclude the County from having to sell investments below original cost for that purpose.

For the fiscal year ended June 30, 2019, the Pool's investment income was comprised of the following:

Investment Income	Amount
Interest and dividends	\$ 32,938
Net increase in fair value	31,993
Investment expenses	(1,568)
Total Treasury Pool investment income	\$ 63,363

The net increase in the fair value of investments within the Pool during fiscal year 2018/19 was \$31,993. This amount takes into account all changes in fair value (including sales resulting in a net loss of \$1,291) that occurred during the year. In accordance with GASB Statement No. 31, the net fair value adjustment on investments held as of June 30, 2019 was an increase of \$33,284.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

Summary of Cash and Investments Balances The County's cash and investment balances for the governmental activities, business-type activities, fiduciary funds, and the discretely presented component unit as of June 30, 2019 are as follows:

Cash and Investments	Governmental Activities	Business-type Activities	Fiduciary Funds	Total	Component Unit First 5 Tulare County
Cash in banks	\$ 124	\$ 393	\$ 3,483	\$ 4,000	\$ 628
Investment in treasury pool	548,473	25,572	1,020,513	1,594,558	3,441
Investments	2,013	-	-	2,013	-
Imprest cash	609	3	-	612	-
Deposits with others	-	-	8,135	8,135	32
Restricted assets	61,506	48,910	-	110,416	-
Total cash and investments	<u>\$ 612,725</u>	<u>\$ 74,878</u>	<u>\$ 1,032,131</u>	<u>\$ 1,719,734</u>	<u>\$ 4,101</u>

The condensed statements of net position and changes in net position for the Pool as of June 30, 2019 are as follows:

Statement of Net Position	
Net position held in trust for all pool participants	<u>\$ 1,646,883</u>
Equity of internal pool (County) participants	\$ 699,925
Equity of external pool (Non-County) participants	946,958
Total equity	<u>\$ 1,646,883</u>

Statement of Changes in Net Position	
Net position as of July 1, 2018	\$ 1,528,440
Net additions by pool participants	53,512
Net increase in investment fair value	
Realized loss from sales	(1,291)
Fair value gain on investments held at year-end	33,284
Interest and dividends earned	32,938
Net position as of June 30, 2019	<u>\$ 1,646,883</u>

B. Receivables

Receivables for the County's individual major funds, nonmajor funds, and internal service funds as of June 30, 2019 are as follows:

Receivables	General	Public Financing Authority	Nonmajor Governmental	Internal Service Funds	Solid Waste	Nonmajor Enterprise	Total	Noncurrent Portion
Accounts	\$ 4,475	\$ 150	\$ 2,933	\$ 17	\$ 1,971	\$ 312	\$ 9,858	\$ -
Due from other governments	18,413	-	9,329	730	-	180	28,652	-
Notes receivable	4,000	-	15,703	-	-	-	19,703	19,703
Total receivables	<u>\$ 26,888</u>	<u>\$ 150</u>	<u>\$ 27,965</u>	<u>\$ 747</u>	<u>\$ 1,971</u>	<u>\$ 492</u>	<u>\$ 58,213</u>	<u>\$ 19,703</u>

C. Restricted Assets

Restricted assets in the governmental funds include \$58,327 in the PFA for future debt service and \$3,179 in the General Fund for future employer contributions of the pension plan. Restricted assets in the Solid Waste fund include \$34,366 for future closure/post closure expenses, \$5,000 for landfill ground water contingencies, and \$9,528 for acquisition of a future disposal site. In addition, \$16 is restricted for landfill ground water contingencies for County Service Area #2.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

D. Deferred Outflows of Resources and Deferred Inflows of Resources

Deferred Outflows of Resources Pursuant to GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, and GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, the County recognizes deferred outflows of resources in the government-wide and proprietary fund statements. These items are a consumption of net position by the County that is applicable to a future reporting period. Previous financial reporting standards do not include guidance for reporting those financial statement elements, which are distinct from assets and liabilities. Deferred outflows of resources that are reported in the proprietary funds are included in the government-wide statement of net position.

Deferred outflows of resources balances for the fiscal year ended June 30, 2019 are as follows:

Government-wide Deferred Outflows of Resources		
Governmental Activities		
Pensions	\$	160,826
OPEB		4,752
Total Governmental Activities		165,578
Business-type Activities		
Pensions		1,286
OPEB		45
Total Business-type Activities		1,331
Total Government-wide Deferred Outflows of Resources	\$	166,909
Proprietary Funds Deferred Outflows of Resources		
Business-type Activities		
Solid Waste Fund		
Pensions	\$	1,200
OPEB		42
Total Solid Waste Fund		1,242
Nonmajor Enterprise Fund		
Transit		
Pensions		86
OPEB		3
Total Nonmajor Enterprise Fund		89
Total Business-type Activities	\$	1,331
Internal Service Funds		
Central Services		
Pensions	\$	8,755
OPEB		291
Total Internal Service Funds	\$	9,046

Deferred Inflows of Resources Pursuant to GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, and GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, the County recognized deferred inflows of resources in the government-wide and governmental and proprietary fund statements. These items are an acquisition of net position or fund balance by the County that is applicable to a future reporting period. Previous financial reporting standards do not include guidance for reporting those financial statement elements, which are distinct from assets and liabilities.

Under the modified accrual basis of accounting, it is not enough that revenue has been earned if it is to be recognized in the current period. Revenue must also be susceptible to accrual (i.e., measurable and available to finance expenditures of the current period). Governmental funds report revenues not susceptible to accrual as deferred inflows of resources.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

Deferred inflows of resources balances for the fiscal year ended June 30, 2019 are as follows:

Government-wide Deferred Inflows of Resources	
Governmental Activities	
Community Development Block Grant (CDBG)	\$ 4,301
HOME	10,961
Pensions	14,450
OPEB	1,358
Total Governmental Activities	<u>31,070</u>
Business-type Activities	
Pensions	116
OPEB	13
Total Business-type Activities	<u>129</u>
Total Government-wide Deferred Inflows of Resources	<u><u>\$ 31,199</u></u>
Governmental Funds Deferred Inflows of Resources	
General Fund	
Senate Bill (SB) 90	\$ 2,278
Agricultural Commissioner - Mill Tax	1,894
Agricultural Commissioner - Other	712
Other	423
Total General Fund	<u>5,307</u>
Nonmajor Special Revenue Funds	
Tobacco Settlement	2,728
CDBG	4,301
HOME	10,961
Total Nonmajor Special Revenue Funds	<u>17,990</u>
Total Nonmajor Funds Deferred Inflows of Resources	<u>17,990</u>
Total Governmental Funds Deferred Inflows of Resources	<u><u>\$ 23,297</u></u>
Proprietary Funds Deferred Inflows of Resources	
Business-type Activities	
Solid Waste Fund	
Pensions	\$ 108
OPEB	12
Total Solid Waste Fund	<u>120</u>
Nonmajor Enterprise Fund	
Transit	
Pensions	8
OPEB	1
Total Nonmajor Enterprise Fund	<u>9</u>
Total Business-type Activities	<u><u>\$ 129</u></u>
Internal Service Funds	
Central Services Funds	
Pensions	\$ 786
OPEB	84
Total Internal Service Funds	<u><u>\$ 870</u></u>

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

E. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2019 is as follows:

	Beginning Balance	Additions	Retirements	Current Period Adjustments	Ending Balance
Governmental activities					
Capital assets, not being depreciated					
Land	\$ 940,966	\$ 716	\$ (1,212)	\$ -	\$ 940,470
Construction in progress	71,211	11,091	(6,641)	-	75,661
Infrastructure in progress	32,368	16,179	(24,523)	-	24,024
Total capital assets, not being depreciated	<u>1,044,545</u>	<u>27,986</u>	<u>(32,376)</u>	<u>-</u>	<u>1,040,155</u>
Capital assets, being depreciated					
Infrastructure	800,978	31,652	(10,570)	-	822,060
Buildings and improvements	232,712	6,266	(4,489)	-	234,489
Equipment and vehicles	99,936	6,212	(7,668)	-	98,480
Total capital assets, being depreciated	<u>1,133,626</u>	<u>44,130</u>	<u>(22,727)</u>	<u>-</u>	<u>1,155,029</u>
Less accumulated depreciation for					
Infrastructure	(328,633)	(15,840)	3,755	-	(340,718)
Buildings and improvements	(98,759)	(5,357)	2,362	-	(101,754)
Equipment and vehicles	(72,693)	(7,607)	7,247	(386)	(73,439)
Total accumulated depreciation	<u>(500,085)</u>	<u>(28,804)</u>	<u>13,364</u>	<u>(386)</u>	<u>(515,911)</u>
Total capital assets, being depreciated, net	<u>633,541</u>	<u>15,326</u>	<u>(32,089)</u>	<u>(386)</u>	<u>639,118</u>
Governmental activities capital assets, net	<u>\$ 1,678,086</u>	<u>\$ 43,312</u>	<u>\$ (96,841)</u>	<u>\$ (386)</u>	<u>\$ 1,679,273</u>
Business-type activities					
Capital assets, not being depreciated					
Land	\$ 6,728	\$ -	\$ -	\$ -	\$ 6,728
Construction in progress	1,107	5,571	-	-	6,678
Total capital assets, not being depreciated	<u>7,835</u>	<u>5,571</u>	<u>-</u>	<u>-</u>	<u>13,406</u>
Capital assets, being depreciated					
Buildings and improvements	35,728	-	-	-	35,728
Equipment and vehicles	17,294	3,142	(194)	-	20,242
Total capital assets, being depreciated	<u>53,022</u>	<u>3,142</u>	<u>(194)</u>	<u>-</u>	<u>55,970</u>
Less accumulated depreciation for					
Buildings and improvements	(21,624)	(1,665)	-	-	(23,289)
Equipment and vehicles	(13,661)	(790)	194	(140)	(14,397)
Total accumulated depreciation	<u>(35,285)</u>	<u>(2,455)</u>	<u>194</u>	<u>(140)</u>	<u>(37,686)</u>
Total capital assets, being depreciated, net	<u>17,737</u>	<u>687</u>	<u>-</u>	<u>(140)</u>	<u>18,284</u>
Business-type activities capital assets, net	<u>\$ 25,572</u>	<u>\$ 6,258</u>	<u>\$ -</u>	<u>\$ (140)</u>	<u>\$ 31,690</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities	
General government	\$ 2,342
Public protection	4,809
Public ways and facilities	18,061
Health and sanitation	1,296
Public assistance	1,642
Education	31
Culture and recreation	623
Total depreciation expense - governmental activities	<u>\$ 28,804</u>
Business-type activities	
Solid Waste	\$ 1,997
Nonmajor enterprise funds	458
Total depreciation expense - business-type activities	<u>\$ 2,455</u>

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

The amounts spent-to-date and remaining commitments for construction and infrastructure in progress as of June 30, 2019 are as follows:

	<u>Spent-to-Date</u>	<u>Remaining Commitment</u>
Governmental activities		
Fire Station No. 1	\$ 1,237	\$ 3,340
South County Detention Facility	68,335	3,201
Sequoia Field Program Facility	2,746	4,951
Vocational Education Building	1,513	98
Aumentum Project	1,777	2,621
Three Rivers Museum Restroom	21	229
Tuberculosis Clinic	32	468
Roads		
Environmental review of existing roads	12,084	-
Repair or bridge replacement	7,170	-
Other improvements	4,770	-
Total governmental activities	<u>99,685</u>	<u>14,908</u>
Business-type activities		
Transit Operations and Maintenance Facility	6,678	-
Total business-type activities	<u>6,678</u>	<u>-</u>
Total construction and infrastructure in progress	<u>\$ 106,363</u>	<u>\$ 14,908</u>

F. Interfund Receivables and Payables

Advances To/From Other County Funds Advances to/from other County funds are representative of noncurrent lending/borrowing arrangements outstanding at the end of the fiscal year.

The composition of advances to/from other County funds as of June 30, 2019 is as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General	Nonmajor Governmental	\$ 1,171
	Nonmajor Enterprise	1,491
	Internal Service	2,388
	Fiduciary	1,629
Nonmajor Governmental	Fiduciary	38
	Total	<u>\$ 6,717</u>

G. Transfers

Transfers to/from other County funds for the fiscal year ended June 30, 2019 consist of transfers for normal operations, including the accumulation of debt service payments and support of other funds' resources.

The schedule of transfers to/from other County funds as of June 30, 2019 is as follows:

<u>Transfers From</u>	<u>Transfers To</u>						
<u>General</u>	<u>Public Financing Authority</u>	<u>Realignment- Social Services</u>	<u>Nonmajor Governmental</u>	<u>Nonmajor Enterprise</u>	<u>Internal Service Funds</u>	<u>Total</u>	
General	\$ -	\$ -	\$ 1,865	\$ 34,600	\$ 91	\$ 12	\$ 36,568
Public Financing Authority	-	-	-	3,500	-	-	3,500
Realignment-Social Services	86,295	-	-	-	-	-	86,295
Nonmajor Governmental	19,543	4,536	-	2,000	15	-	26,094
Solid Waste	410	-	-	-	-	-	410
Internal Service Funds	550	-	-	11	-	-	561
Total transfers	<u>\$ 106,798</u>	<u>\$ 4,536</u>	<u>\$ 1,865</u>	<u>\$ 40,111</u>	<u>\$ 106</u>	<u>\$ 12</u>	<u>\$ 153,428</u>

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

H. Leases

Operating Leases (County as Lessor) The County has entered into long-term operating lease agreements leasing land and buildings to others. Leased assets represent a cost of \$47,609 with \$12,703 of accumulated depreciation for a net carrying amount of \$34,906. The revenues realized for the fiscal year ended June 30, 2019 were \$1,721.

The minimum future rentals for non-cancellable operating leases are as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2020	\$ 2,023
2021	1,782
2022	315
2023	293
2024	293
2025-2029	677
2030-2034	376
2035-2039	375
2040-2044	375
2045-2049	375
2050-2054	375
2055-2059	375
2060-2064	375
2065-2069	326
Total	<u>\$ 8,335</u>

Operating Leases (County as Lessee) The County has commitments under long-term operating lease agreements for facilities used in operations. These lease agreements provide for cancellation in the event the board of the respective entity does not appropriate funding in subsequent fiscal years. The expenses for the fiscal year ended June 30, 2019 were \$9,123. The future minimum lease payments for these leases are as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2020	\$ 9,648
2021	7,333
2022	5,657
2023	4,458
2024	3,554
2025-2029	2,801
2030-2034	151
2035-2039	87
Total	<u>\$ 33,689</u>

In addition to real property leases, the County has also entered into long-term leases for personal property, the majority of which are leased by the Health and Human Services Agency, the General Services Agency, and the Resource Management Agency. Most of these leases also provide for cancellation in the event that the Board does not appropriate funding, and are subject to annual adjustments based upon negotiations. Total rent and lease expense for these operating leases for the fiscal year ended June 30, 2019 is approximately \$158.

Capital Lease (County as Lessee) The County entered into a lease agreement as lessee for financing the acquisition of a copier with a five-year estimated useful life. The agreement qualifies as a capital lease for accounting purposes, and has been recorded at the present value of future minimum lease payments as of the inception date. The future minimum lease payments for the lease are as follows:

<u>Year Ending June 30,</u>	<u>Governmental Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2020	\$ 9	\$ 1
Total	<u>\$ 9</u>	<u>\$ 1</u>

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

I. Long-term Debt

Certificates of Participation The PFC and TBSMD, two of the County's blended component units, issued Certificates of Participation (COPs) to provide funds for the acquisition, construction, and repair and maintenance of equipment and major capital facilities. COPs have been issued for business-type activities and are reported in the proprietary funds if they are expected to be repaid from proprietary fund revenues. In addition, COPs have been issued to refund earlier certificates with higher interest rates.

COPs are obligations of the blended component units. However, the County is obligated under lease agreements it has signed. The County's obligation is limited to including in its annual budget lease payments called for in the lease agreements. These COPs were issued as 40-year certificates with increasing amounts of principal maturing each year.

COPs currently outstanding are as follows:

<u>Date Issued</u>	<u>Purpose of Debt</u>	<u>Interest Rates</u>	<u>Amount</u>
September 2, 1993 ¹	Business-type activities	5.0%	\$ 352
February 23, 1994 ¹	Business-type activities	5.0%	51
August 16, 1994 ¹	Business-type activities	4.5%	38
September 14, 1994 ¹	Business-type activities	4.5%	31
May 28, 1996 ²	Business-type activities	4.5%	630
	Total		<u>\$ 1,102</u>

¹ Issued by the PFC.

² Issued by the TBSMD.

Annual debt service requirements to maturity for COPs are as follows:

<u>Year Ending June 30,</u>	<u>Business-type Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2020	\$ 47	\$ 52
2021	48	50
2022	54	48
2023	55	45
2024	56	42
2025-2029	325	172
2030-2034	411	88
2035-2036	106	11
Total	<u>\$ 1,102</u>	<u>\$ 508</u>

Variable Rate Demand Bonds On December 17, 1999, the PFA issued Variable Rate Demand Bonds of \$45,000 with a variable rate not to exceed 12.0%. On December 1, 2006, these bonds were refunded with private placement Tobacco Settlement Asset Backed Bonds of \$42,360, which will mature on August 1, 2034. Per the trust indenture for these refunded bonds, each fiscal year up to \$3,500 will be transferred to the County to provide financing for the acquisition and construction of public capital assets, the repair and maintenance costs related thereto, and any other working capital needs of the County. A new lease agreement was established, superseding the terms of the initial lease agreement dated December 1, 1999. Pursuant to this new lease agreement, the County is leasing three buildings to the PFA used as security for the bonds, including the Juvenile Detention Facility, the Agriculture Commissioner building, and the Visalia Library building.

The variable rate shall be the rate of interest per annum, determined by the remarketing agent, to be the lowest rate which in its judgment, on the basis of prevailing financial market conditions, is necessary as of the date such rate becomes effective to remarket the bonds in a secondary market transaction at the price equal to par, but no greater than the maximum rate.

COUNTY OF TULARE
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June 30, 2019 (in thousands)

These bonds are treated as a long-term liability in accordance with GAAP as the County entered into a take-out agreement before the financial statements were issued. The take-out agreement does not expire within one year of the fiscal period end. Neither the take-out agreement itself nor the obligations issued pursuant to the agreement are cancelable by the lender within one year of the fiscal period end, and the lender is expected to be financially capable of honoring the take-out agreement.

These bonds are the obligation of the PFA, one of the County's blended component units. However, the County is obligated under the leaseback agreement it has signed with the PFA. The County's obligation is limited to including in its annual budget the lease payments called for in this leaseback agreement payable from a pledge of the County's share of the Tobacco Master Settlement Agreement.

Annual debt service requirements to maturity for the bonds are as follows:

Year Ending June 30,	Governmental Activities	
	Principal	Interest
2020	\$ 1,210	\$ 803
2021	1,305	769
2022	1,405	733
2023	1,505	694
2024	1,500	655
2025-2029	9,465	2,569
2030-2034	12,870	1,099
2035	3,055	-
Total	<u>\$ 32,315</u>	<u>\$ 7,322</u>

Pension Obligation Bonds In June 2018, the County issued \$251,220 Series 2018 Taxable Pension Obligation Bonds (POBs) as follows: (1) \$154,870 Taxable Serial bonds issued with a portion maturing every June and each maturity date carrying a different fixed interest rate beginning June 2019 at 2.691% and escalating each year until the final maturity date of June 2031 at 4.259%; (2) \$31,850 Taxable Term 2033 bonds issued at a fixed interest rate of 4.309% with maturity dates of June 2032 and June 2033; and (3) \$64,500 Taxable Term 2037 bonds issued at a fixed interest rate of 4.445% with maturity dates each June from 2034 through 2037. Interest on the POBs is payable semiannually, and the bonds are obligations of the General Fund.

\$250,000 of the bond proceeds were paid to TCERA in order to reduce the outstanding unfunded accrued actuarial liability of the County's retirement plan, and to achieve interest rate savings by being issued at interest rates which are less than the assumed rate of return earned on proceeds placed in the TCERA pension plan. The remaining \$1,220 of the bond proceeds were paid as bond issuance expenses. Because current federal law restricts the investment of proceeds of tax-exempt bonds in higher-yielding taxable securities, POBs are issued on a taxable basis.

Annual debt service requirements to maturity for the POBs are as follows:

Year Ending June 30,	Governmental Activities	
	Principal	Interest
2020	\$ 9,240	\$ 9,685
2021	10,075	9,418
2022	10,720	9,110
2023	11,060	8,767
2024	11,435	8,397
2025-2029	63,925	35,229
2030-2034	78,125	21,024
2035-2037	47,535	4,019
Total	<u>\$ 242,115</u>	<u>\$ 105,649</u>

Loan Payable In 2006, the County borrowed \$7,084 with an interest rate at 3.9% to fund energy improvement projects. This loan extends to September 2022.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

The debt payment schedule for the following fiscal years ending June 30 is as follows:

Year Ending June 30,	Governmental Activities	
	Principal	Interest
2020	\$ 560	\$ 64
2021	583	42
2022	605	19
2023	155	1
Total	<u>\$ 1,903</u>	<u>\$ 126</u>

Prior Year Defeasance of Debt In prior years, the County defeased certain COPs by placing the proceeds of new COPs in an irrevocable trust to provide for all future debt service payments on the old COPs. Accordingly, the trust account assets and the liability for the defeased COPs are not included in the County's financial statements. At June 30, 2019, there are no longer any bonds outstanding considered to be defeased.

Other Payables El Rancho Sewer District, part of County Service Area #1, issued revenue bonds during the fiscal year ended June 30, 1988. Farmers Home Administration purchased the bonds. The proceeds of the bonds were used for a sewer construction project. The original bonds payable of \$11 have a current principal balance of \$5 and bear interest at 5.0% per annum. This matures in fiscal year 2027, a 40-year period. The bonds were issued under California Health and Safety Code Section 49000. The bonds will be redeemed with monies raised from service charges associated with the sewer system operation.

The annual debt service requirements to maturity for the revenue bonds are as follows:

Year Ending June 30,	Business-type Activities	
	Principal	Interest
2020	\$ -	\$ -
2021	1	-
2022	1	1
2023	1	-
2024	-	-
2025-2027	2	-
Total	<u>\$ 5</u>	<u>\$ 1</u>

Changes in Long-term Liabilities The long-term liability activity for the fiscal year ended June 30, 2019 is as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities					
Capital lease	\$ 17	\$ -	\$ (8)	\$ 9	\$ 9
Variable rate demand bonds	33,425	-	(1,110)	32,315	1,210
Pension obligation bonds	251,220	-	(9,105)	242,115	9,240
Compensated absences	24,401	2,395	(2,911)	23,885	2,911
Loan payable	2,442	-	(539)	1,903	560
Claims payable	34,003	12,594	(11,305)	35,292	8,089
Net pension liability	433,793 *	-	(164,462)	269,331	-
Total OPEB liability	13,495	5,835	-	19,330	-
Total governmental activities	<u>\$ 792,796</u>	<u>\$ 20,824</u>	<u>\$ (189,440)</u>	<u>\$ 624,180</u>	<u>\$ 22,019</u>
Business-type activities					
Certificates of participation payable	\$ 1,147	\$ -	\$ (45)	\$ 1,102	\$ 47
Bonds payable	5	-	-	5	-
Compensated absences	293	39	(29)	303	29
Closure/post closure costs payable	34,270	96	-	34,366	-
Net pension liability	1,309 *	844	-	2,153	-
Total OPEB liability	124	61	-	185	-
Total business-type activities	<u>\$ 37,148</u>	<u>\$ 1,040</u>	<u>\$ (74)</u>	<u>\$ 38,114</u>	<u>\$ 76</u>

* A prior period adjustment was made to increase the governmental and business-type activities' beginning net positions.

COUNTY OF TULARE
Notes to the Financial Statements
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The liability for the majority of employee pension obligation bonds, compensated absences, net pension liability, and total OPEB liability are liquidated by the General Fund. The value of accumulated vacation at June 30, 2019 was \$18,469. Of this amount, \$192 is recorded in enterprise funds. The value of accumulated sick leave at June 30, 2019 was calculated using a termination payment method and is accrued at \$3,902. Of this amount, \$69 is recorded in enterprise funds. The value of accumulated CTO at June 30, 2019 was \$1,817. Of this amount, \$42 is recorded in enterprise funds. The value of sick leave buybacks for future years cannot be accurately estimated, but for the fiscal year ended June 30, 2019, the County paid \$940 to employees through this program.

The liabilities for claims and judgments payable include both general liability and workers' compensation liability and have been liquidated using the general liability insurance internal service fund and the workers' compensation insurance internal service fund.

J. Special Assessment Debt

The County is not obligated in any manner for special assessment debt for the outstanding bond issues totaling \$411,818 for School Bonds, 1915 Improvement Act Bonds, and Special District General Obligation Bonds at June 30, 2019. The County Auditor-Controller acts as an agent for the property owners and bond holders in collecting and forwarding the special assessments, with the exception of the Kaweah Delta Hospital Bond. The School Bonds totaling \$284,974 include bonds for Buena Vista, Burton, Earlimart, Exeter, Liberty, Kings River, Pixley Union, Richgrove, Stone Corral, Springville, Sundale, Terra Bella, Tipton, Traver, and Woodlake Elementary Schools; Exeter Union, Strathmore, Tulare Joint Union, and Woodlake High Schools; Cutler-Orosi, Dinuba, Farmersville, Lindsay, Porterville, and Visalia Unified Schools; and College of the Sequoias Community College. The 1915 Improvement Act Bonds totaling \$78 include bonds for Ducor Community Service District (CSD) and Ducor CSD Supplemental. The Special Districts General Obligation Bonds totaling \$126,766 are for the Kaweah Delta Hospital Bond and the Tulare Healthcare Bond.

K. Landfills

State and federal laws and regulations require that the County Solid Waste fund place a final cover on its landfill sites and perform certain maintenance and monitoring functions at the landfill sites for a minimum of 30 years after closure. In addition to operating expenses related to current activities of the landfill sites, an expense provision and related liability are being recognized based on the future closure and post closure care costs that will be incurred near or after the date the landfills no longer accept waste. The recognition of these landfill closure and post closure care costs is based on the amount of the landfills used during the year. The estimated liability for landfill closure and post closure care costs has a balance of \$28,617 as of June 30, 2019, which is based on an average of 44.0% usage (filled) of all landfill sites (remaining capacity determined as of August 18, 1989). It is estimated that an additional \$34,625 will be recognized as closure and post closure care expenses between the date of the statement of net position and the date the landfills are currently expected to be filled to capacity. The estimated remaining life of landfill sites ranges from 4.6 years for the Teapot Dome site, to 24.3 years for the Visalia site, to 74.8 years for the Woodville site. The estimated total current cost of the landfill closure and post closure care of \$63,242 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfills were acquired as of June 30, 2019. However, the actual cost of closure and post closure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

In addition, the County is required by State and federal laws and regulations to make annual contributions to finance closure and post closure care. The County is in compliance with these requirements, and at June 30, 2019, investments of \$28,617 are part of the pooled funds held by the County Treasurer. It is anticipated that future inflation costs will be financed in part from earnings on investments held by the County Treasurer. The remaining portion of anticipated future inflation costs (including inadequate earnings on investments, if any) and additional costs that might arise from changes in post closure requirements (due to changes in technology or more rigorous environmental regulations, for example) may need to be covered by charges to future landfill site users, taxpayers, or both.

Funds are set aside in accordance with the State Water Resources Control Board through the Regional Water Quality Control Board under California Governmental Code Regulations, Title 27, Subchapter 2, Article 4, and Sections 22220 through 22222. The funds are the financial assurance mechanism for corrective actions and are there to be used to clean up or otherwise remediate a release (e.g., plume of groundwater contamination) from the County's landfills. CalRecycle specifies what annual inflation rate should be applied to the amount required for corrective action, along with closure and post closure maintenance at the landfills.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

The County is in compliance with these requirements and, at June 30, 2019, investments of \$5,749 are part of the pooled funds held by the County Treasurer.

As of June 30, 2019, the pooled funds held by the County Treasurer for financial assurance and closure and post closure maintenance total \$34,366 to offset the total liability.

L. Remediation Contingencies

The Harmon Field Remediation project was completed in September 2015. Upon completion, a final report was submitted to the Department of Toxic Substances Control (DTSC), which was approved in May 2016. The post remediation site will require ongoing maintenance, including fence and gate repairs, weed control, rodent control, biannual reports to the DTSC, and five-year review inspections by the DTSC. For the fiscal year ended June 30, 2019, the County spent \$25 on maintaining and monitoring the post remediation site.

M. Restricted Net Position

The County's net position restricted for laws or regulations of other governments is as follows:

Recorder micrographics and modernization	\$	9,073
Advances to others		6,679
San Joaquin Valley Insurance Authority Loan		4,000
Pension		3,179
Retirement Contributions		2,864
Assessor AB 818		415
Social Security Truncation Program		358
Community Corrections Performance Incentive		351
Public Guardian		149
Child Seat Loaner		136
Memo Trust Deferred Comp		117
County Children's Trust		78
Housing		59
Real Estate Fraud Protection		21
Compliance Ordinance		11
Total Net Position Restricted: Other Purposes	\$	27,490

N. Condensed Financial Statements

The Public Facilities Corporation (PFC) issued COPs to finance its sewage and water projects. These projects are accounted for in three separate nonmajor enterprise funds. Each fund accounts for the maintenance and operations of the Terra Bella Sewer Maintenance District and clean and safe water systems (County Service Areas #1 and #2). However, investors in the COPs rely solely on the revenue generated by the individual activities for repayment.

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

The following tables present summarized financial information for these funds.

Condensed Statement of Net Position

	Terra Bella Sewer Maintenance District	County Service Area #1	County Service Area #2
Assets			
Current assets	\$ 1,020	\$ 606	\$ 53
Restricted assets	-	-	16
Capital assets	776	2,400	245
Total assets	<u>1,796</u>	<u>3,006</u>	<u>314</u>
Liabilities			
Current liabilities	108	126	19
Noncurrent liabilities	604	1,606	341
Total liabilities	<u>712</u>	<u>1,732</u>	<u>360</u>
Net Position			
Net investment in capital assets	147	1,953	214
Restricted	-	-	16
Unrestricted (deficit)	937	(679)	(276)
Total net position	<u>\$ 1,084</u>	<u>\$ 1,274</u>	<u>\$ (46)</u>

Condensed Statement of Revenues, Expenses, and Changes in Net Position

	Terra Bella Sewer Maintenance District	County Service Area #1	County Service Area #2
Water and sewer charges	\$ 144	\$ 513	\$ 69
Other operating revenues	-	4	-
Depreciation expense	(39)	(152)	(14)
Other operating expenses	(139)	(598)	(125)
Operating loss	<u>(34)</u>	<u>(233)</u>	<u>(70)</u>
Nonoperating revenues (expenses)			
Penalties collected	1	8	-
Taxes and special assessments	42	-	-
Investment earnings (expenses)	34	9	(1)
Interest expense	(28)	(46)	(11)
Transfers in	15	87	-
Change in net position	<u>30</u>	<u>(175)</u>	<u>(82)</u>
Net position - beginning	<u>1,054</u>	<u>1,449</u>	<u>36</u>
Net position - ending	<u>\$ 1,084</u>	<u>\$ 1,274</u>	<u>\$ (46)</u>

Condensed Statement of Cash Flows

	Terra Bella Sewer Maintenance District	County Service Area #1	County Service Area #2
Net cash provided (used) by			
Operating activities	\$ 23	\$ (82)	\$ (48)
Noncapital financing activities	58	(111)	50
Capital and related financing activities	(53)	(65)	(15)
Investing activities	34	9	(1)
Net increase (decrease)	<u>62</u>	<u>(249)</u>	<u>(14)</u>
Cash and cash equivalents - beginning	<u>841</u>	<u>627</u>	<u>63</u>
Cash and cash equivalents - ending	<u>\$ 903</u>	<u>\$ 378</u>	<u>\$ 49</u>

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

O. Fund Balances

Fund balances are presented in the following categories: nonspendable, restricted, committed, assigned, and unassigned (see Note I.E for a description of these categories). A detailed schedule of fund balances at June 30, 2019 is as follows:

	General	Public Facilities Corporation	Public Financing Authority	Realignment- Social Services	Nonmajor Governmental Funds	Total Governmental Funds
Nonspendable						
Advances to other funds	\$ 6,679	\$ -	\$ -	\$ -	\$ -	\$ 6,679
Inventories	-	-	-	-	208	208
Prepaid items	2,864	-	-	-	439	3,303
San Joaquin Valley Insurance Authority Loan	4,000	-	-	-	-	4,000
Nonspendable subtotal	<u>13,543</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>647</u>	<u>14,190</u>
Restricted for						
Advances to other funds	-	-	-	-	38	38
Alcohol and drug programs	5,145	-	-	-	-	5,145
Assessor AB 818	415	-	-	-	-	415
Child support services	1,887	-	-	-	2,270	4,157
Debt service bond agreement	-	41	56,990	-	-	57,031
Education programs	-	-	-	-	3,201	3,201
Environmental programs	1,285	-	-	-	-	1,285
Fire department programs	-	-	-	-	942	942
Health care programs	528	-	-	31,467	40,136	72,131
Highways	-	-	-	-	54	54
Law enforcement	25,508	-	-	-	-	25,508
Local Realignment 2011	5,351	-	-	-	-	5,351
Mental health care programs	15,819	-	-	-	-	15,819
Other purposes	1,221	-	-	-	3,362	4,583
Pension	3,179	-	-	-	-	3,179
Probation programs	2,708	-	-	-	-	2,708
Public ways and facilities programs	-	-	-	-	41,613	41,613
Recorder micrographics and modernization	9,073	-	-	-	-	9,073
Youthful Offender Block Grant	12,426	-	-	-	-	12,426
Restricted subtotal	<u>84,545</u>	<u>41</u>	<u>56,990</u>	<u>31,467</u>	<u>91,616</u>	<u>264,659</u>
Committed to						
Ag commissioner improvements	-	-	-	-	250	250
Building and property improvement	3,782	-	-	-	-	3,782
Dairy inspection program	563	-	-	-	-	563
Health enhancement services	9,209	-	-	-	-	9,209
Information technology projects	2,866	-	-	-	-	2,866
Other purposes	197	-	-	-	223	420
Property Tax Aumentum System	10,494	-	-	-	-	10,494
Sheriff projects	283	-	-	-	-	283
Strategic reserve	30,000	-	-	-	-	30,000
Committed subtotal	<u>57,394</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>473</u>	<u>57,867</u>
Assigned to						
Capital projects	-	-	3,500	-	22,252	25,752
Conflict defender	1,500	-	-	-	-	1,500
Financial system project	1,770	-	-	-	-	1,770
Future economic development	4,678	-	-	-	-	4,678
Homelessness and community activities	400	-	-	-	-	400
Imprest cash	108	-	-	-	1	109
Jail medical costs	6,000	-	-	-	-	6,000
Litigation	5,990	-	-	-	-	5,990
Natural resources	1,000	-	-	-	-	1,000
Other purposes	572	-	-	-	5,792	6,364
Registrar of voters	4,366	-	-	-	-	4,366
Step up	486	-	-	-	-	486
Teeter buyout buildup	10,761	-	-	-	-	10,761
Assigned subtotal	<u>37,631</u>	<u>-</u>	<u>3,500</u>	<u>-</u>	<u>28,045</u>	<u>69,176</u>
Unassigned	42,267	-	-	-	(1,051)	41,216
Total fund balances	<u>\$ 235,380</u>	<u>\$ 41</u>	<u>\$ 60,490</u>	<u>\$ 31,467</u>	<u>\$ 119,730</u>	<u>\$ 447,108</u>

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

V. OTHER INFORMATION

A. Risk Management

The County is exposed to tort claims arising out of various types of loss such as automobile losses, operations losses, and professional errors and omissions. The County is exposed to property loss and destruction of assets from theft, natural disasters, and other hazards. The County is exposed to workers' compensation claims arising out of job related injuries to County employees. The County uses a combination of self-insurance, pooled retentions with other counties, and commercial excess insurance to provide protection from loss. Premium is collected from County departments and deposited into the internal service funds to establish reserves to pay workers' compensation and general liability claims, pay insurance premiums, and pay the administrative costs associated with risk management and claim administration.

The Risk Management Division self-administers the County's liability claim program. Losses and incidents that may become claims are reported to the Risk Management Division for investigation, claim administration, and settlement. Incidents are immediately investigated and, when appropriate, a claim file is opened and reserves established to fund the value of the ultimate cost of the loss. In July of 2003, the County established a \$250 self-insured retention (SIR) for the general liability program and the retention continues to remain at that value. The County purchases excess liability limits above its SIR to cover general liability, auto liability, and error and omissions claims. Total liability coverage limits for the fiscal year 2018/19 was \$35,000. Liability costs and settlements have occasionally exceeded the SIR. There have been three settlements that have exceeded the SIR during fiscal year 2018/19. There are currently six open claims with reserves that exceed the SIR.

The property insurance program is a fully insured program and provides all risk coverage limits of \$600,000 and \$400,000 flood limits with a \$10 deductible for real and personal property. The property insurance program includes boiler and machinery coverage with a \$5 deductible. The vehicle deductible is \$10. Other property insurance program deductibles apply based on the loss type. The property insurance program covers the cost of an appraisal every five years for buildings valued at \$250 or more at no cost to the County. An appraisal of the County's buildings was completed in August of 2014 and the total insured value of the County's property assets is \$591,000. The next full County appraisal will be in August of 2019. Insurance premium costs are collected from County agencies to cover individual claim deductibles and program administration expense.

The County purchases cyber liability coverage to protect against the release of personal or private information into the internet. The program deductible is \$50. The County purchases insurance coverage for aviation, watercraft, and medical malpractice liability exposures. The watercraft program deductible is \$1 and the medical malpractice program deductible is \$10. The County purchases a crime bond to protect against employee theft or dishonesty. The crime bond deductible is \$25 and coverage limits are \$15,000.

The County is a member of the California State Association of Counties-Excess Insurance Authority (CSAC-EIA), a California Joint Powers Authority. The purpose of CSAC-EIA is to develop and fund insurance programs for California counties, cities, and other public agencies. CSAC-EIA was formed in October 1979 and has operated without interruption since that time. Fifty-four of the fifty-eight counties and many municipalities and special districts participate in the program.

In 2001, the California Public Entities Insurance Authority was formed to allow other California public entities access to CSAC-EIA's programs and services. In 2006, the Joint Powers Agreement was amended to allow public entities to join CSAC-EIA directly. Through the restructure, two categories of membership were established: counties and public entities. CSAC-EIA's board of directors consists of one representative from each of the fifty-four county members and seven elected representatives from the other public entities. County and public entity members serve together on the Executive Committee and other committees that support CSAC-EIA. CSAC-EIA issues its own audited Comprehensive Annual Financial Report which can be obtained from them at 75 Iron Point Circle, Suite 200, Folsom, CA 95630.

CSAC-EIA operates public entity risk pools for workers' compensation, comprehensive liability, property, medical malpractice, and other insurance programs. CSAC-EIA provides primary and excess insurance, subsidizes the cost of actuarial services for its members, performs loss prevention services, and contracts with consultants to conduct claim administration audits of its members.

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Self-insured retention and coverage limits are as follows:

Excess Insurance Program	Self-Insured Retention	Coverage Limits
Excess Workers' Compensation	\$ 125	Statutory
General Liability Programs I	250	\$ 1,000
General Liability Programs II	1,000	25,000
Optional Excess General Liability	25,000	10,000
Property	10	800,000
Medical Malpractice	10	21,510

Liability reserves include an amount for estimated claims payable, including expenses and an accrual for claims incurred but not reported. Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and the amount of payouts, as well as economic and social factors affecting claim values. The liability for claims and judgments is reported in the insurance internal service funds.

The County returned to a self-insured workers' compensation program on July 1, 2004. American International Group (AIG) provided a fully insured workers' compensation insurance policy for the previous six years. The workers' compensation program currently utilizes a \$125 SIR and includes statutory coverage limits. The workers' compensation fund covers the cost of the County safety analysts and County safety programs. The Risk Management Division self-administers the County safety program.

Effective April 2012, the County entered into a workers' compensation administration service agreement with CorVel Corporation, who is our current third party administrator. CorVel Corporation performs claim administration on behalf of the County and makes claim payments from a joint revolving bank account of \$500. The revolving fund is reconciled at least monthly by the County. The County renewed its claim administration agreement with CorVel in April 2017 for another three-year term.

Changes in the balances of claims liabilities during the last two fiscal years are as follows:

	Workers' Compensation	General and Property Damage	Total
Liability - June 30, 2017	\$ 28,820	\$ 4,297	\$ 33,117
Claims incurred	7,651	1,895	9,546
Claims payments	(7,651)	(1,009)	(8,660)
Liability - June 30, 2018	28,820	5,183	34,003
Claims incurred	11,247	1,347	12,594
Claims payments	(10,073)	(1,232)	(11,305)
Liability - June 30, 2019	\$ 29,994	\$ 5,298	\$ 35,292

B. Joint Ventures

A joint venture is defined by GASB Statement No. 14, *The Financial Reporting Entity*, as "a legal entity or other organization that results from a contractual arrangement and that is owned, operated, or governed by two or more participants as a separate and specific activity subject to joint control in which the participants retain either (a) an ongoing financial interest, or (b) an ongoing financial responsibility." Aside from the County's membership in the CSAC-EIA as described in Note V.A, the County also participates in other joint ventures as follows:

California Statewide Communities Development Authority (CSCDA) The CSCDA is a California Joint Exercise of Powers Authority, organized and existing under the California Government Code Section 6500 and following, and is sponsored by the League of California Cities and the California State Association of Counties. The CSCDA is comprised of more than 500

COUNTY OF TULARE
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California cities, counties, and special districts, including the County. The CSCDA is authorized to assist in the financing of 501(c) (3) nonprofit projects; however, the CSCDA may only issue debt with the approval of the governing body of the jurisdiction in which the project is located. There are no financial obligations placed on the County for project financing costs or debt repayment unless the County authorizes and incurs a direct obligation with CSCDA. Independently audited financial statements are available at CSCDA's website: <http://cscda.org/Resources/Audits-Transaction-Reports.aspx>.

California Statewide Automated Welfare System (CalSAWS) On April 9, 2019, the County became a participating member of CalSAWS, a Joint Powers Authority established to delineate the areas of understanding and agreement among all 58 California counties to procure shared services and hold contracts necessary on behalf of all counties for the formation of a 58- county governance structure. The Statewide Automated Welfare System (SAWS) Project is the automation of county welfare business processes in California. The approach currently includes three county level consortia welfare systems and a state-level database to track Temporary Assistance to Needy Families (TANF)/California Work Opportunity and Responsibility to Kids (CalWORKs) time on aid. SAWS supports six core programs: CalWORKs, SNAP (known as CalFresh in California), Medi-Cal, Foster Care, Refugee Assistance, and County Medical Services. It encompasses the following functions: eligibility determination, benefit computation, benefit delivery, case management and information management. Based on individual consortium business requirements, other programs or functions may be included in a consortium system. Independently audited financial statements can be obtained at 744 P Street MS 8-5-46, Sacramento, California 95814.

California Mental Health Services Authority (CalMHSA) On January 24, 2012, the County became a participating member of CalMHSA, a Joint Powers Authority established to develop mental health services and education programs, obtain funding, contract for services, collect data, make reports, and act as a repository of information and expertise for such programs. CalMHSA is comprised of 56 members, including 54 counties, one city, and one Joint Powers Authority. Independently audited financial statements can be obtained from CalMHSA's website at: <https://calmhsa.org/members/finance/>.

Central Valley Immunization Information System (CVIIS) On January 1, 2001, the Counties of Fresno, Kern, Kings, Madera, Mono, and Tulare entered into a Joint Exercise of Powers Agreement by which they created and established CVIIS as a separate public agency. CVIIS was created to provide a client-oriented, automated immunization system so that residents of member counties will have access to and receive age appropriate immunizations pursuant to Health and Safety Code Section 120440 (b) (1)1. Support for CVIIS staffing and infrastructure was provided by the California Department of Public Health Immunization Branch (CDPH/IZB). In 2010, as a result of statewide budget cuts that prevented CDPH/IZB from continuing to provide financial support, patient data and supporting infrastructure for CVIIS and six other regional registries were moved to a single location where they were subsequently managed by CDPH/IZB technical staff. Beginning in late 2016, the seven separate CDPH/IZB-managed regional registries were consolidated into the single, statewide California Immunization Registry 2 (CAIR2) that continues to be managed by CDPH/IZB. Independently audited financial statements can be obtained from the County Health and Human Services Agency, 5957 South Mooney Boulevard, Visalia, California 93277.

East Kaweah Groundwater Sustainability Agency (EKGSA) The EKGSA is a California Joint Exercise of Powers Authority, organized to implement the Sustainable Groundwater Management Act in a portion of the Kaweah Sub-basin as defined by the California Department of Water Resources' Bulletin 118. The County is responsible for a pro rata share of operating costs. Independently audited financial statements can be obtained at 315 East Lindmore Street, Lindsay, California 93247.

Eastern Tule Groundwater Sustainability Agency (ETGSA) The ETGSA is a California Joint Exercise of Powers Authority, organized to implement the Sustainable Groundwater Management Act in a portion of the Tule Sub-basin as defined by the California Department of Water Resources' Bulletin 118. The County is responsible for a pro rata share of operating costs. Independently audited financial statements can be obtained at 881 W. Morton Avenue, Suite D, Porterville, California 93257.

Goshen Public Financing Authority (GPFA) On September 17, 1996, the Tulare County Redevelopment Agency (RDA) and the Goshen Community Services District formed the legally-separate GPFA as a result of a Joint Powers Agreement. The County has pledged \$53 each year for 40 years against United States Department of Agriculture (USDA) bonds secured by GPFA for a sewer project in Goshen. Tulare County Redevelopment Successor Agency (the Successor Agency) was formed because of the RDA dissolution and the pledge has transferred over to the Successor Agency. Independently audited financial statements can be obtained from the Goshen Community Services District, 6678 Avenue 308 and Road 67, Goshen, California 93227.

Greater Kaweah Groundwater Sustainability Agency (GKGSA) The GKGSA was established on August 23, 2016 as a result of a Joint Powers Agreement between the County, Kaweah Delta Water Conservation District, Lakeside Irrigation Water District, Kings County Water District, and St. Johns Water District for the purpose of meeting the sustainability goals and requirements for

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a portion of the Kaweah Sub-basin as mandated by the Sustainable Groundwater Management Act. In accordance with the Joint Powers Agreement, the County receipts deposits made by GKGSA, invests funds held in the County Treasury, issues checks at GKGSA's request, provides periodical expenditure and revenue reports, and arranges with a Certified Public Accounting firm to perform yearly audits of the agency. For all of the listed services, the County charges a quarterly administrative fee, which is dependent upon the number of transactions. Due to its recent establishment, the GKGSA does not have independently audited financial statements at this time.

Kings River East Groundwater Sustainability Agency (KREGSA) The KREGSA is a Special Act District, organized to implement the Sustainable Groundwater Management Act in a portion of the Kings Sub-basin as defined by the California Department of Water Resources' Bulletin 118. The County is responsible for a pro rata share of operating costs. Independently audited financial statements can be obtained at 289 North L Street, Dinuba, California 93618.

Kings/Tulare Area Agency on Aging (KTAAA) The KTAAA was established in 1980 as a result of a Joint Powers Agreement between Kings and Tulare Counties for the purpose of spending Older Americans Act and Older Californians Act monies in support of seniors. The County is responsible for a minimum of 78.0% of the required administrative match each year, but all resources would revert to the California Department of Aging. Independently audited financial statements can be obtained from the County Health and Human Services Agency, 5957 South Mooney Boulevard, Visalia, California 93277.

Lake Kaweah Enlargement Project The Lake Kaweah Enlargement project was established in 1999 as a result of a Joint Powers Agreement between the Kaweah Delta Water Conservation District, City of Visalia, County of Kings, Tulare Lake Bed Water Storage District, and the County for the purpose of constructing a spillway at Lake Kaweah in order to provide greater flood protection. The County is responsible for 12.0% of non-federally-supported costs of the project and retains a 12.0% interest in the completed project. Independently audited financial statements can be obtained from the Kaweah Delta Water Conservation District, 2975 Farmersville Boulevard, Farmersville, California 93223.

North Tulare County Regional Water Alliance (NCRWA) The NCRWA is a California Joint Exercise of Powers Authority between the County, East Orosi Community Services District, and Sultana Community Services District. NCRWA is organized to pursue a regional drinking water solution in Northern Tulare County. In accordance with the Joint Powers Agreement, the County will receipt deposits made by NCRWA, invest funds held in the County Treasury, issue checks at NCRWA's request, provide periodical expenditure and revenue reports, and arrange with a Certified Public Accounting firm to perform yearly audits of the agency. For all of the listed services, the County will charge a quarterly administrative fee, which is dependent upon the number of transactions. Due to its recent establishment and zero budget, the NCRWA does not have independently audited financial statements at this time.

San Joaquin Valley Insurance Authority (SJVIA) On September 29, 2009, the Counties of Tulare and Fresno entered into a Joint Exercise of Powers Agreement by which they created the SJVIA as a separate public agency charged with the responsibility of providing health and medical benefits to over 10,000 Fresno and Tulare County employees. Independently audited financial statements can be obtained from the Fresno County Auditor-Controller's Office, 2281 Tulare Street #105, Fresno, California 93721.

San Joaquin Valley Library System The entity was established in 1970 as a result of a Joint Powers Agreement among library jurisdictions in the San Joaquin Valley for the purpose of reducing key costs of operations and improving services to the public. The County is responsible for staffing and minor purchases in support of the system. The County's financial interest is based upon its percentage of contributions to the system and direct costs for telecommunication. Independently audited financial statements can be obtained from the Fresno County Library, 2420 Mariposa Street, Fresno, California 93721.

San Joaquin Valley Water Infrastructure Authority (SJVWIA) The SJVWIA is a California Joint Exercise of Powers Authority, organized to promote local water storage projects that benefit the southern San Joaquin Valley. The County is responsible for annual membership dues. Any future projects support costs will be shared equally among participants with specific project costs shared according to separate agreements per project. Independently audited financial statements can be obtained from the Fresno County Auditor-Controller's Office, 2281 Tulare Street #105, Fresno, California 93721.

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Tulare County Association of Governments (TCAG) TCAG was established in 1971 as a result of a Joint Powers Agreement among incorporated cities and the County for the purpose of providing a forum for the coordination of transportation and air quality maintenance programs. The County is responsible for staffing and for a pro rata share of operating costs. Independently audited financial statements can be obtained at 210 North Church Street, Visalia, California 93291.

Tulare County Service Authority for the Abatement of Abandoned Vehicles (the Authority) The Authority was established in 1991 as a result of a Joint Powers Agreement among incorporated cities and the County for the purpose of removing and disposing of abandoned vehicles deemed to be public nuisances. The Authority is responsible for the collection and disbursement of authorized funds and meeting State reporting requirements for which the Authority receives 1.0% of the annual funds collected. The Authority has no resources other than cash, which is distributed immediately upon receipt. Independently audited financial statements can be obtained from the State of California Controller's Office, Post Office Box 942850, Sacramento, California 94250.

Upper Kings Basin Integrated Regional Water Management Authority (UKBIRWMA) On May 18, 2010, the County became a full voting member of the UKBIRWMA at a one-time cost of \$30 plus annual dues of \$7. The purpose of the UKBIRWMA is to engage in the management of water resources under the Integrated Regional Water Management Planning Act of 2002. The UKBIRWMA has brought in over \$53,000 of funding to the region for planning and expanding local groundwater projects. Independently audited financial statements can be obtained from the Kings River Conservation District, 4886 East Jensen Avenue, Fresno, California 93725.

C. Contingent Liabilities

Two collective bargaining organizations have filed a Public Employment Relations Board charge alleging the County failed to meet and confer prior to changing the overtime calculation formula. If the County receives an unfavorable decision, total liability is estimated at under \$50.

JT2, Inc. dba Todd Companies has filed suit against the County alleging it is owed approximately \$650 for contract work done on three public works projects. The County disputes the claim in its entirety.

Furthermore, in the opinion of the County Counsel, a large majority of tax assessment appeals will be withdrawn by the applicants or settled by a stipulation of value and the County Assessor will prevail in the majority of appeals.

Program Compliance Requirements The County participates in a number of federal and state assisted grant programs, principal of which are the Family Support Payments, Child Support Enforcement, Community Development Block Grants, Workforce Investment Act, Justice Subvention programs, and Local Public Works programs. These programs are subject to program compliance audits by the grantors and audits conducted under the Single Audit Act Amendments of 1996. The amount, if any, of expenditures, which may be disallowed by the granting agencies, cannot be determined at this time, although the County expects amounts, if any, to be immaterial.

Termination Fee Presently, the County is not engaged in any contracts containing contingent liability for an early termination.

Tulare County Redevelopment Successor Agency In accordance with Assembly Bill (AB) 1X 26 and AB 1434, all redevelopment agencies in the State were dissolved and ceased to operate as legal entities as of February 1, 2012. It is reasonably possible that the State Department of Finance could invalidate any of the obligations reported on the Successor Agency's Recognized Obligations Payment Schedule. The range of potential loss of revenue to pay these obligations is between \$0 and \$6,049 over the remaining life of the Successor Agency (18 years).

D. Deferred Compensation Plan

The County offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available for distribution until termination, retirement, death, or unforeseeable emergency.

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The assets of the plan are held in a trust for the exclusive benefit of the participants and their beneficiaries. In accordance with GASB Statement No. 32, *Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans — a rescission of GASB Statement No. 2 and an amendment of GASB Statement No. 31*, these assets are not included in the financial statements of the County since an outside party administers the plan assets.

E. Tax Abatement

The County provides property tax abatements through the Agricultural Preserve Program. The program enrolls land in Williamson Act or Farmland Security Zone contracts whereby the land is exclusively restricted to agricultural, open space, or recreational uses in exchange for reduced property tax assessments. The compatibility of a particular use is determined by a combination of the Board's judgment, California Government Code, and Revenue and Taxation Code. Valuation still uses direct capitalization, but the land rents reflect a non-growing use.

Under the provisions of these contracts, land parcels are assessed for property tax purposes at a rate consistent with their actual use, rather than potential market value of the property. Contracts under the Williamson Act are voluntary and automatically renew every nine (9) years. The Farmland Security Zone is established by the Board within the agricultural preserve at the request of the property owner. Contracts under the Farmland Security Zone are voluntary and automatically renew every 18 years. Exit from these voluntary contracts can be accomplished by ceasing the automatic renewal and waiting for the contractual years to expire. Immediate cancellation of contracts is allowed with some conditions and requires a cancellation fee equal to 12.5% of the current market value for Williamson Act contracts, or a fee equal to 25% of the current market value for Farmland Security Zone contracts. Assessed values under the contract are typically the result of a lawfully mandated income approach to value calculation.

No other commitments were made by the County as part of the Williamson Act or Farmland Security Zone contracts. For the fiscal year ended June 30, 2019, the Agricultural Preserve Program tax abatements are \$5,447.

AB 1265 was passed by the State legislature in 2011 and allows counties to collect a calculated charge on each parcel in the Williamson Act. These are direct charges which go to the General Fund. For the fiscal year ended June 30, 2019, the County collected \$4,157 under AB 1265, for a net revenue reduction due to tax abatements through the Agricultural Preserve Program of \$1,290.

F. Employee Retirement System

General Information about the Pension Plan

Plan Description The Tulare County Employees' Retirement Association (TCERA) was established July 1, 1945 under the provisions of the County Employees Retirement Act of 1937 (California Government Code Sections 31450 et seq.). TCERA operates as a cost-sharing multiple-employer defined benefit plan with special funding circumstances and provides retirement, disability, and death benefits for qualified employees of the County, County Courts, Strathmore Public Utility District, and Tulare County Association of Governments. TCERA was integrated with Social Security in 1956. TCERA is administered by a nine-member Board of Retirement. TCERA issues a separate Comprehensive Annual Financial Report (CAFR) which may be obtained from TCERA at 136 North Akers Street, Visalia, California 93291 or by going to their website at <http://www.tcera.org/Investment-Financial/>.

TCERA oversees four County pension plans, which provide retirement, disability, and death benefits. The passage of the California Public Employees' Pension Reform Act (PEPRA) of 2012 resulted in the establishment of Tier 4 which has two rate tiers for both general and safety members. The PEPRA created limits on pensionable compensation tied to Social Security taxable wage base for Tier 4 members. The aggregate effect of the PEPRA will ultimately decrease the County's retirement cost.

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The eligibility of membership for the four tiers is as follows:

Summary of Plans and Eligible Participants

Open for New Enrollment:

General Tier 4	General members who have a membership date on or after January 1, 2013, and who are not eligible for reciprocity with another qualified pension plan, may continue in plan.
Safety Tier 4	Safety members who have a membership date on or after January 1, 2013, and who are not eligible for reciprocity with another qualified pension plan, may continue in plan.

Closed to New Enrollment:

General Tier 3	General members who have a membership date on or between January 1, 1990 through December 31, 2012, may continue in plan.
Safety Tier 3	Safety members who have a membership date on or between January 1, 1990 through December 31, 2012, may continue in plan.
General Tier 2	General members who have a membership date on or between January 1, 1980 through December 31, 1989, may continue in plan.
Safety Tier 2	Safety members who have a membership date on or between January 1, 1980 through December 31, 1989, may continue in plan.
General Tier 1	General members who have a membership date on or before December 31, 1979, may continue in plan.
Safety Tier 1	Safety members who have a membership date on or before December 31, 1979, may continue in plan.

- *Tier 1* – Benefits are calculated using the highest average one-year salary. Tier 1 members receive a maximum of 3.0% cost-of-living adjustment (COLA) annually after retirement. Tier 1 general members with service earned on or after July 1, 2005 are now subject to Internal Revenue Code (IRC) Section 415 limits due to the implementation of a new benefit formula. Only Tier 1 general members who entered deferred status prior to the implementation of the new benefit formula are exempt from these limits. All Tier 1 members are subject to Article 5.5 Alternative Financial Provisions of the California Government Code.
- *Tier 2* – Benefits are calculated using the highest average three-year salary. Tier 2 members receive a maximum of 2.0% COLA annually after retirement. Tier 2 general members with service earned on or after July 1, 2005 are now subject to IRC Section 415 limits due to the implementation of a new benefit formula. Only Tier 2 general members who entered deferred status prior to the implementation of the new benefit formula are exempt from these limits. All Tier 2 members are subject to Article 5.5 Alternative Financial Provisions of the California Government Code.
- *Tier 3* – Benefits are calculated using the highest average three-year salary. Tier 3 members receive a maximum of 2.0% COLA annually after retirement. All employees who joined TCERA on or after January 1, 1990 are subject to IRC Section 415 limits. All Tier 3 members are subject to Article 5.5 Alternative Financial Provisions of the California Government Code.
- *Tier 4* – Benefits are calculated using the highest average three-year salary. An earnings cap provision limits the benefits payable to some Tier 4 members. Tier 4 members receive a maximum of 2.0% COLA annually after retirement. All employees who joined TCERA on or after January 1, 1990 are subject to IRC Section 415 limits. Tier 4 members are not subject to Article 5.5 Alternative Financial Provisions of the California Government Code.

Benefits Provided

- *Tiers 1, 2, and 3* – The benefit is a percentage of monthly final average salary per year of service, depending on age at retirement. Due to the fact that TCERA is integrated with Social Security, the benefit is reduced by one-third of the percentage multiplied by the first three-hundred and fifty dollars of monthly final average salary per year of service credited after January 1, 1956. Benefits partially vest at five years of service and full vesting requires 10 years of service and a minimum age of 50 in order to receive a lifetime monthly retirement benefit. General members with 30 years of service and safety members with 20 years of service are eligible for retirement benefits at any age. Members who reach age 70, regardless of years of service, are eligible for retirement benefits.

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- *Tier 4* – The benefit is a percentage of monthly final average salary per year of service, depending on the age at retirement. Benefits fully vest at five years of service and at a minimum age of 52 for general members and 50 for safety members.
- *Disability Benefit* – Service related disability benefits are based upon the greater amount of 50.0% of final average salary or service retirement benefit if the member is eligible.

In accordance with Section 31727.7 of the County Employees Retirement Act of 1937, a member who has five years or more of credited service upon retirement for non-service connected disability, in lieu of any other allowance, shall receive a disability allowance equal to the percentage of final compensation set forth opposite the member’s number of years of service in the following table:

Years of Service	Percentage of Final Compensation
Five years, but less than six years	20.0%
Six years, but less than seven years	22.0%
Seven years, but less than eight years	24.0%
Eight years, but less than nine years	26.0%
Nine years, but less than ten years	28.0%
Ten years, but less than eleven years	30.0%
Eleven years, but less than twelve years	32.0%
Twelve years, but less than thirteen years	34.0%
Thirteen years, but less than fourteen years	36.0%
Fourteen years, but less than fifteen years	38.0%
Fifteen or more years	40.0%

- *Termination Benefit* – Upon termination, members’ accumulated contributions are refundable with interest accrued through the prior interest crediting period (June 30 and December 31).
- *Death Benefit* – If a member dies before retirement, the return of contributions with interest, along with a death benefit, is payable to the member's beneficiary or estate in the amount of one month's salary for each completed year of service under the retirement system, but not to exceed six months' salary. In lieu of the basic death benefit, if a member dies after becoming eligible for service retirement or non-service connected disability, an eligible spouse or minor child may elect to receive 60.0% of the allowance that the member would have received for retirement as of the day of their death. If the member dies in the performance of duty, an eligible spouse or minor child receives 50.0% of the member's final average salary. If the member dies after retirement, then the benefits depend upon the type of retirement, the member’s employment status at retirement, and the retirement option selected. If the retirement was for service connected disability, 100% of the member's basic allowance as it was at death is continued to the surviving spouse for life. If the retirement was for other than service connected disability, and the unmodified option was selected at the time of retirement, 60.0% of the member's allowance is continued to an eligible spouse for life. If the deceased member retired directly from active employment with a TCERA employer, a lump sum burial benefit of \$5 is paid to the beneficiary or estate.

Specific details for the retirement benefit calculations for each tier, including benefit factors, is available in TCERA’s CAFR.

Contributions Per Article 16 of the Constitution of the State of California, contribution requirements of the active employees and the participating employers are established and may be amended by the Board of Retirement.

- *Member* – The basic member rates are based on a formula reflecting the member's age of entry into TCERA. The rates are set to provide a retirement amount that is equal to a fractional part of the highest year’s salary, based on membership and tier. For members integrated with Social Security (Tiers 1 - 3), the contributions are reduced by one-third of such contribution payable with respect to the first three-hundred and fifty dollars of monthly salary. Due to a collective bargaining agreement, the County has a legal obligation to contribute 50.0% of the contributions required for active Tier 1 plan members. The rates reflected for Tier 1 members do not reflect the County “pickup.” Employees contribute 5.0% to 20.0% of their annual pay based on their date of entrance into the plan, age at entry, and membership type (general or safety).

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- *Employer* – The employer rates are actuarially determined annually to provide for the balance of the contributions needed to fund the promised benefits as set forth in the County Employees Retirement Act of 1937. Employer contribution rates consist of two components: the normal cost and the Unfunded Actuarial Liability (UAL). The UAL is calculated using a layered approach with each new layer of UAL amortized over its own declining 19-year period. The amortization method is level percentage of payroll. Contribution levels are recommended by the actuary and adopted by the Board of Retirement each year. The County is required to contribute the difference between the actuarially determined rate and the contribution rate of members. The County’s contributions to the plan for the fiscal year ended June 30, 2019 were \$30,006.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the County reported a liability of \$271,484 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. For the fiscal year ended June 30, 2018, the County issued pension obligation bonds which resulted in an additional contribution of \$250 million. As a result, the proportionate shares have been calculated under an alternative method. Under the alternative method, the proportionate share and the resulting net pension liability for each employer was determined after excluding the additional \$250 million from both the contributions and the pension plan’s Fiduciary Net Position. The net pension liability for the County was then reduced by the full amount of the \$250 million contribution, and the resulting net pension liability for each employer was then used to determine an adjusted proportionate share for the fiscal year ended June 30, 2018. It is expected that the original method for determining the proportionate shares (based on the proportion of the contributions paid by each employer) can be used for the June 30, 2019 measurement date. At June 30, 2018, the County’s proportion was 89.6928%, which was a decrease of 5.0215% from its proportion measured as of June 30, 2017.

For the fiscal year ended June 30, 2019, the County recognized a pension expense of \$79,735. Pension expense represents the change in the net pension liability during the measurement period, adjusted for actual contributions and the deferred recognition of changes in investment gain/loss, actuarial gain/loss, actuarial assumptions or method, and plan benefits.

At June 30, 2019, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 15,205	\$ 14,566
Changes in assumptions	90,582	-
Net difference between projected and actual earnings on retirement plan investments	26,319	-
County contributions subsequent to the measurement date	30,006	-
	<u>\$ 162,112</u>	<u>\$ 14,566</u>

Deferred outflows of resources and deferred inflows of resources above represent the unamortized portion of changes to net pension liability to be recognized in future periods in a systematic and rational manner.

\$30,006 reported as deferred outflows of resources related to pensions resulting from County contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020.

Others amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2020	\$ 62,286
2021	34,856
2022	16,636
2023	3,762
Total	<u>\$ 117,540</u>

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Actuarial Assumptions The total pension liability represents the portion of the actuarial present value of projected benefit payments attributable to past periods of employee service. A summary of the significant actuarial assumptions used to calculate the total pension liability measured as of June 30, 2018 is provided below (Note: These assumptions may differ from those used and reported in TCERA's CAFR due to different reporting requirements).

Inflation	3.0%
Expected Return on Assets	7.40% net of investment expenses
Salary Increases	3.0% plus promotion component based on employee classification and years of service, ranging from 0.5% to 8.0% for both general and safety members
Post Retirement COLA	Benefits are assumed to increase after retirement at the rate of 2.7% per year for Tier 1 and 2.0% per year for Tiers 2-4
Mortality Rates - Healthy Lives	General Members: Based on sex distinct Retired Pensioner (RP) 2014 Combined Healthy Tables, published by the Society of Actuaries, with Generational improvement using Projection Scale MP-2016, and increased by 12.1% for males and 8.0% for females to reflect plan experience Safety Members: Based on the sex distinct RP 2014 Combined Healthy Tables with blue-collar adjustment, published by the Society of Actuaries, with Generational improvement using Projection Scale MP-2016, and increased by 4.5% for males to reflect plan experience
Mortality Rates - Disabled Lives	All Members: Based on the sex distinct RP 2014 Generational Disabled Annuitant Mortality Table, published by the Society of Actuaries, with Generational improvement using Projection Scale MP-2016
Discount Rate	7.15% blended discount rate, net of pension plan investment expense, including inflation
Municipal Bond Rate	3.87% net of investment expenses
Date of Last Experience Study	July 1, 2014 through June 30, 2017

Between the June 30, 2017 and June 30, 2018 measurement dates, the blended discount rate decreased from 7.32% to 7.15% due to the results of the crossover test. The municipal bond rate increased from 3.58% to 3.87% and is based on the Bond Buyer 20-year Bond GO Index as of June 28, 2018. There were no other assumption changes as of the June 30, 2019 valuation date.

The long-term expected rate of return, measured as of June 30, 2018, on pension plan investments (7.40%) was determined using a building-block method in which best-estimate ranges of expected future real rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage adjusted for inflation.

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-term Expected Real Rate of Return</u>
Domestic Equity	20.0%	2.4%
Non-U.S. Equity (developed and emerging)	20.0%	6.2%
Global Equity	3.0%	4.2%
U.S. Fixed Income	27.0%	1.2%
Global Fixed Income	0.0%	-0.4%
Private Credit	5.0%	4.8%
Commodities	5.0%	2.2%
Real Estate	10.0%	3.9%
Private Equity	5.0%	4.3%
Hedge Funds	5.0%	0.9%
Total	<u>100.0%</u>	

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Discount Rate At June 30, 2018, the discount rate used to measure the total pension liability was 7.15%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that contributions from the County will be made at rates equal to the actuarially determined contribution rates. Based on these assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members until 2077, when only a portion of the projected benefit payments can be made from the projected fiduciary net position. Projected benefit payments are discounted at the long-term expected return on assets of 7.40% to the extent the fiduciary net position is available to make the payments and at the municipal bond rate of 3.87% to the extent they are not available. The single equivalent rate used to determine the total pension liability as of June 30, 2018 was 7.15%. The assumed discount rate has been determined in accordance with the method prescribed by GASB Statements No. 67 and No. 68 and may differ from the methodology used and reported in TCERA's CAFR.

Sensitivity of the County's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate The following presents the County's proportionate share of the net pension liability calculated using the discount rate of 7.15%, as well as the County's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one-percentage point lower (6.15%) or one-percentage point higher (8.15%) than the current rate:

	1% Decrease (6.15%)	Discount Rate (7.15%)	1% Increase (8.15%)
County's proportionate share of the net pension liability	\$ 517,617	\$ 271,484	\$ 71,683

Pension Fund Fiduciary Net Position Detailed information about the pension fund's fiduciary net position is available in TCERA's CAFR.

G. Other Postemployment Benefits (OPEB)

General Information about the OPEB Plan

Plan Description The County administers the County of Tulare Retiree Healthcare Plan (the Plan), an agent multiple-employer defined benefit medical plan. The Plan allows full-time general and safety employees who retire directly from service under the TCERA to continue to participate in their healthcare plans at their own expense. The same premiums are charged to both active employees and retirees. Although the County does not explicitly subsidize retirees' medical plan premiums, allowing retirees to participate in the same plan at the same premium rate results in an "implied subsidy." The implied subsidy is valued as the difference between the value of expected claims during the retirement period and the value of premiums expected to be paid by retirees during that period. Because each of these numbers is large, relatively small percentage changes in either number can lead to large percentage changes in the value of the implied subsidy. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*.

Benefits Provided The Plan provides most postemployment benefits, other than pensions, that employees are entitled to after leaving employment, including medical, dental, prescription drug, vision, life insurance, outside group legal, long-term care, and disability benefits outside a pension plan. The County contracts with Kaiser Permanente and Anthem Blue Cross for medical benefits and Delta Dental for dental benefits.

Employees Covered by Benefit Terms At the OPEB measurement date of June 30, 2018, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefit payments	326
Inactive employees entitled to but not yet receiving benefit payments	-
Active employees	4,208
Total	4,534

Contributions The County makes no direct contributions to fund the Plan. The implied subsidy is financed on a pay-as-you-go basis. The County does not intend to adopt a policy to pre-fund the implied subsidy to retirees.

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Total OPEB Liability

The County's total OPEB liability of \$19,515 was measured as of June 30, 2018, and was determined by an actuarial valuation as of June 30, 2018.

Actuarial Assumptions and Other Inputs The total OPEB liability measured as of June 30, 2018 was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial Valuation Date	June 30, 2018
Contribution Policy	No pre-funding
Discount Rate	June 30, 2018: 3.87% June 30, 2017: 3.75% (rounded up from Bond Buyer rate of 3.58%) Bond Buyer 20-Bond Index
General Inflation	June 30, 2018: 2.75%
Retirement, Disability, Termination	TCERA 2014-2017 Experience Study
Post-Retirement Mortality	Mortality projected fully generational with Scale MP-2016
Expected Long-Term Rate of Return on Investments	N/A
Salary Increases	Aggregate: 3.00% Merit: TCERA 2014-2017 Experience Study
Medical Trend	Non-Medicare: 7.25% for 2020, decreasing to an ultimate rate of 4.0% in 2075 Medicare: 6.3% for 2020, decreasing to an ultimate rate of 4.0% in 2075
Healthcare Participation for Future Retirees	Currently covered: 40% pre-65, 15% post-65 Currently waived: 0%

Changes in Total OPEB Liability

	Total OPEB Liability
Balance at June 30, 2018*	<u>\$ 13,619</u>
Changes for the Year:	
Service Cost	1,891
Interest	571
Changes of Benefit Terms	-
Differences Between Expected and Actual Experience	4,484
Assumption Changes	(465)
Benefit Payments**	<u>(585)</u>
Net Changes	5,896
Balance at June 30, 2019***	<u><u>\$ 19,515</u></u>

* Measurement date June 30, 2017

** Due to implied subsidy

*** Measurement date June 30, 2018

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate The following presents the total OPEB liability of the County using the discount rate of 3.87%, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is one-percentage-point lower (2.87%) or one-percentage point higher (4.87%) than the current discount rate.

	1% Decrease (2.87%)	Discount Rate (3.87%)	1% Increase (4.87%)
Total OPEB Liability	\$ 22,049	\$ 19,515	\$ 17,419

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates The following presents the total OPEB liability of the County using healthcare cost trend rates of 7.25% Non-Medicare/6.3% Medicare decreasing to 4% Non-Medicare/4% Medicare, as well as what the County's total OPEB liability would be if it were calculated using healthcare cost trend rates that are one-percentage-point lower (6.25% Non-Medicare/5.3% Medicare decreasing to 3% Non-Medicare/3% Medicare) or one-percentage-point higher (8.25% Non-Medicare/7.3% Medicare decreasing to 5% Non-Medicare/5% Medicare) than the current healthcare cost trend rates.

	1% Decrease (6.25% Non-Medicare/5.3% Medicare decreasing to 3% Non-Medicare/3% Medicare)	Current Healthcare Cost Trend Rate (7.25% Non-Medicare/6.3% Medicare decreasing to 4% Non-Medicare/4% Medicare)	1% Increase (8.25% Non-Medicare/7.3% Medicare decreasing to 5% Non-Medicare/5% Medicare)
Total OPEB Liability	\$16,475	\$19,515	\$23,434

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2019, the County recognized OPEB expense of \$1,972. At June 30, 2019, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 4,017	\$ -
Changes of assumptions	-	1,371
Employer contributions made subsequent to the measurement date*	780	-
	\$ 4,797	\$ 1,371

* Due to implied subsidy

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30,	Amount
2020	\$ 290
2021	290
2022	290
2023	290
2024	290
Thereafter	1,196
	\$ 2,646

COUNTY OF TULARE
Notes to the Financial Statements
June 30, 2019 (in thousands)

H. Trial Court Funding

AB 233, which was adopted by the State Legislature in 1997 and became effective January 1, 1998, transfers responsibility from the counties to the State for local trial court funding commencing in the 1997/98 fiscal year. Under this legislation, the State assumed a greater degree of responsibility for trial court operations costs from fiscal year 1997/98 forward.

The County will continue to be obligated to provide court facilities for all judicial officers and support positions authorized prior to July 1, 1996. This includes those judicial officers and positions, which replace those officers and positions created prior to July 1, 1996. However, AB 233 does not require that the County finance new capital facility expenditures related to judicial officers and support staff required for any judgeships authorized during the period from January 1, 1998 to June 30, 2003. The County remained obligated to fund capital expenditures with respect to capital needs of existing judicial officers and support positions located in several of its courthouse facilities until an agreement can be reached for each specific facility.

In fiscal year 2006/07, the County began negotiations with the State of California Judicial Council for individual facilities. Per the agreements, the County would be obligated to contribute an ongoing quarterly Court Facilities Payment to the State which will be adjusted annually.

In addition, there would be a Joint Occupancy Agreement between Judicial Council and the County. The primary occupant would be determined for each facility based upon square footage occupied. The responsibilities of each occupant would be outlined in the agreements and the secondary occupant would be required to reimburse the primary occupant a predetermined percentage of such expenses as utilities and repairs. The secondary occupant would be invoiced quarterly.

As of June 30, 2009, Joint Occupancy Agreements have been signed for the Tulare Courthouse (in which the County was originally a 30.0% occupant but no longer occupies due to closure of the courthouse), the Porterville Courthouse (in which the County was originally a 46.0% occupant but now occupies approximately 23.0% due to the closure of the courthouse), the Visalia Courthouse (in which the County is a 68.0% occupant), the William Silveira Jr. Juvenile Justice Center (in which the County is a 87.0% occupant), and the Dinuba Courthouse (in which the County does not occupy). The County is currently evaluating its options with regard to the now vacant Tulare Courthouse and is coordinating with the Administrative Office of the Courts.

I. Prior Period Adjustment

A prior period adjustment was made to governmental and business-type activities' beginning net positions to reflect the correct allocation of the reduction in net pension liability due to the issuance of pension obligation bonds in the prior fiscal year.

A summary of the restatements as of July 1, 2018 are as follows:

<u>Government-wide Financial Statement Activities</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>			
Net position at June 30, 2018, as previously stated	\$ 1,690,678	\$ 51,330			
Net pension liability adjustment	13,502	1,982			
Net position at June 30, 2018, as restated	<u>\$ 1,704,180</u>	<u>\$ 53,312</u>			
<u>Fund Financial Statement Activities</u>	<u>Internal Service Funds</u>	<u>Solid Waste</u>	<u>Nonmajor Enterprise</u>		
Net position at June 30, 2018, as previously stated	\$ (10,669)	\$ 42,244	\$ 9,086		
Net pension liability adjustment	13,502	1,851	131		
Net position at June 30, 2018, as restated	<u>\$ 2,833</u>	<u>\$ 44,095</u>	<u>\$ 9,217</u>		

J. Commitments and Contingencies

The County has entered into solar power purchase agreements in which solar panels will be built on seven County sites. Under these agreements, the County will purchase the energy generated for a period of 25 years following the activation of each site. Four of the sites are expected to become active in October 2019 and the other three sites will be activated at a date that is yet to be determined. The total expected cost of these agreements is \$44,220.

Required Supplementary Information



COUNTY OF TULARE
Tulare County Employees' Retirement Association (TCERA)
Schedule of the County's Proportionate Share of Net Pension Liability and Schedule of the County's
Contributions (unaudited)
June 30, 2019 (in thousands)

Schedule of the County's Proportionate Share of Net Pension Liability*

Fiscal Year	County's Proportion of the Net Pension Liability (Asset)	County's Proportionate Share of the Net Pension Liability (Asset) (A)	County's Covered Payroll (B)	County's Proportionate Share of the Net Pension Liability (Asset) as a % of its Covered Payroll (A/B)	Plan Fiduciary Net Position as a % of the Total Pension Liability	Measurement Date
2014	95.5672%	\$ 222,006	\$ 218,323	101.7%	80.4%	June 30, 2013
2015	94.5629%	148,162	222,683	66.5%	87.6%	June 30, 2014
2016	95.2063%	292,497	216,688 **	135.0%	79.8%	June 30, 2015
2017	95.0296%	398,539	225,139 **	177.0%	73.5%	June 30, 2016
2018	94.7143%	450,586	229,523	196.3%	86.1%	June 30, 2017
2019	89.6928%	271,484	241,200	112.6%	84.0%	June 30, 2018

*This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

**Restated in accordance with GASB Statement No. 82, *Pension Issues - an amendment of GASB Statements No. 67, No. 68, and No. 73.*

Schedule of the County's Contributions*

Fiscal Year	Actuarially Determined Contribution (A)	Contributions in Relation to the Actuarially Determined Contribution (B)	Contribution Deficiency (Excess) (A-B)	County's Covered Payroll** (C)	Contributions as a % of Covered Payroll (B/C)	Measurement Date
2015	\$ 24,641	\$ 24,641	\$ -	\$ 216,688 ***	11.4%	June 30, 2014
2016	29,506	29,506	-	225,139 ***	13.1%	June 30, 2015
2017	29,742	29,742	-	229,523 ***	13.0%	June 30, 2016
2018	31,839	31,839	-	239,079	13.3%	June 30, 2017
2019	284,216	284,216	-	248,151	114.5%	June 30, 2018

*This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

**Measured as of the respective reporting date.

***Restated in accordance with GASB Statement No. 82, *Pension Issues - an amendment of GASB Statements No. 67, No. 68, and No. 73.*

Notes to Required Supplementary Information (Pension)

The pension schedules presented relate solely to the County and not TCERA as a whole.

Changes of Assumptions Between the June 30, 2017 and June 30, 2018 measurement dates, the blended discount rate decreased from 7.32% to 7.15% due to the results of the crossover test. There were no other assumption changes as of the June 30, 2019 valuation date.

Changes of Benefit Terms None.

COUNTY OF TULARE
Tulare County Employees' Other Postemployment Benefits (OPEB) Plan
Schedule of Changes in the County's Total OPEB Liability and Related Ratios (unaudited)
June 30, 2019 (in thousands)

Schedule of Changes in the County's Total OPEB Liability and Related Ratios*

	Fiscal Year	
	2019	2018
Changes in Total OPEB Liability		
Service Cost	\$ 1,891	\$ 2,167
Interest	571	420
Changes of Benefit Terms	-	-
Differences Between Expected and Actual Experience	4,484	-
Assumption Changes	(465)	(1,212)
Benefit Payments**	(585)	(685)
Net Changes	5,896	690
Total OPEB Liability (beginning of year)	13,619	12,929
Total OPEB Liability (end of year)	\$ 19,515	\$ 13,619
Covered-Employee Payroll	\$ 258,638	\$ 250,246
Total OPEB Liability as a Percentage of Covered-Employee Payroll	7.5%	5.4%
Measurement Date	June 30, 2018	June 30, 2017

*This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

**Due to implied subsidy.

Notes to Required Supplementary Information (OPEB)

The OPEB schedule presented relates solely to the County. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*.

Changes of Assumptions Between the June 30, 2017 and June 30, 2018 measurement dates, the discount rate increased from 3.75% to 3.87%. Demographic assumptions were updated to TCERA 2014-2017 Experience Study.

Changes of Benefit Terms None.

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Combining and Individual Fund Statements and Schedules



COUNTY OF TULARE
Nonmajor Governmental Funds
Combining Balance Sheet
June 30, 2019 (in thousands)

	Total Special Revenue Funds	Total Debt Service Funds	Total Capital Projects Fund	Total Nonmajor Governmental Funds
ASSETS				
Cash in banks	\$ 1	\$ -	\$ -	\$ 1
Investment in treasury pool	97,149	3,644	23,240	124,033
Imprest cash	1	-	-	1
Accounts receivable (net of allowance for uncollectibles)	2,907	-	26	2,933
Due from other governments	7,773	-	1,556	9,329
Prepaid items	439	-	-	439
Advances to other funds	38	-	-	38
Notes receivable	15,703	-	-	15,703
Inventories	208	-	-	208
Total assets	<u>\$ 124,219</u>	<u>\$ 3,644</u>	<u>\$ 24,822</u>	<u>\$ 152,685</u>
LIABILITIES				
Accounts payable	\$ 4,320	\$ 52	\$ 1,995	\$ 6,367
Due to other governments	2,379	-	279	2,658
Salaries and benefits payable	2,401	-	46	2,447
Advances	2,322	-	-	2,322
Advances from other funds	120	1,051	-	1,171
Total liabilities	<u>11,542</u>	<u>1,103</u>	<u>2,320</u>	<u>14,965</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue - special assessments	17,990	-	-	17,990
Total deferred inflows of resources	<u>17,990</u>	<u>-</u>	<u>-</u>	<u>17,990</u>
FUND BALANCES				
Nonspendable	647	-	-	647
Restricted	91,616	-	-	91,616
Committed	223	-	250	473
Assigned	2,201	3,592	22,252	28,045
Unassigned	-	(1,051)	-	(1,051)
Total fund balances	<u>94,687</u>	<u>2,541</u>	<u>22,502</u>	<u>119,730</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 124,219</u>	<u>\$ 3,644</u>	<u>\$ 24,822</u>	<u>\$ 152,685</u>

COUNTY OF TULARE
Nonmajor Governmental Funds
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Total Special Revenue Funds	Total Debt Service Funds	Total Capital Projects Fund	Total Nonmajor Governmental Funds
REVENUES				
Taxes and special assessments	\$ 29,999	\$ -	\$ -	\$ 29,999
Licenses and permits	15	-	-	15
Fines, forfeitures, and penalties	679	979	-	1,658
Interest, rents, and concessions	2,395	14	88	2,497
Intergovernmental revenues	76,532	-	11,095	87,627
Charges for services	5,550	-	-	5,550
Other revenues	4,884	17,321	123	22,328
Total revenues	<u>120,054</u>	<u>18,314</u>	<u>11,306</u>	<u>149,674</u>
EXPENDITURES				
Current				
General government	54	-	7,085	7,139
Public protection	36,131	-	599	36,730
Public ways and facilities	24,230	-	-	24,230
Health and sanitation	1	-	-	1
Public assistance	13,153	-	-	13,153
Education	4,424	-	-	4,424
Debt service				
Principal retirement	-	9,646	-	9,646
Interest and fiscal charges	-	9,351	-	9,351
Capital outlay	18,013	-	12,182	30,195
Total expenditures	<u>96,006</u>	<u>18,997</u>	<u>19,866</u>	<u>134,869</u>
Excess (deficiency) of revenues over (under) expenditures	<u>24,048</u>	<u>(683)</u>	<u>(8,560)</u>	<u>14,805</u>
OTHER FINANCING SOURCES (USES)				
Sale of general capital assets	16	-	2,352	2,368
Transfers in	20,694	625	18,792	40,111
Transfers (out)	(23,990)	(2,000)	(104)	(26,094)
Total other financing sources (uses)	<u>(3,280)</u>	<u>(1,375)</u>	<u>21,040</u>	<u>16,385</u>
Net change in fund balances	20,768	(2,058)	12,480	31,190
Fund balances - beginning	73,919	4,599	10,022	88,540
Fund balances - ending	<u>\$ 94,687</u>	<u>\$ 2,541</u>	<u>\$ 22,502</u>	<u>\$ 119,730</u>

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COUNTY OF TULARE
Nonmajor Governmental Funds
Special Revenue Funds

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are legally restricted, committed, or assigned to expenditures for particular purposes.

Indigent Health Care– This fund is used to account for monies paid to hospitals and doctors for services rendered to individuals who cannot pay. This fund was established in fiscal year 1989/90 to receive the County's share of Proposition 99 monies per Assembly Bill (AB) 75. The primary source of revenue is tobacco taxes.

Redevelopment Successor Agency Housing – This fund was created on February 1, 2012, pursuant to the provisions of the Redevelopment Restructuring Act. Under this act, the County elected to assume the housing functions and take over the housing assets of the former Tulare County Redevelopment Agency, along with the related rights, powers, liabilities, duties, and obligations. The primary source of revenue is property taxes.

Library – This fund is used to account for informational, cultural, and recreational services to the public through library outlets. The primary sources of revenue are charges for services, ad valorem property taxes, and state funds.

Fish and Game – This fund is used to account for improving the habitat for wildlife propagation and for incidental administrative matters. The primary source of revenue is the County's share of fines levied for violations of fish and game laws within its boundaries.

Aviation – This fund is used to account for aviation services to the public and governmental agencies. The primary source of revenue is aircraft taxes.

Structural Fire – This fund is used to account for public structural fire protection. The primary sources of revenue are charges for services, ad valorem property taxes, and state funds.

Roads – This fund is used to account for the maintenance and construction of roadways and for specialized engineering services to other governmental units and the public. The primary sources of revenue are the County's share of state highway user taxes, Transportation Development Act, and Intermodal Surface Transportation Efficiency Act revenues.

Workforce Investment – This fund is used to account for services providing training and employment opportunities for the public. The primary sources of revenue are state and federal grants.

Child Support Services – This fund is used to account for the costs of administering child support services to families in the County. The primary source of revenue is charges for services.

Mental Health Realignment – This state mandated fund was established to account for the County match, sales tax revenues, and transfers to/from the General Fund for certain mental health program expenditures. The primary source of revenue is state funds.

Health Realignment – This state mandated fund was established to account for the County match, sales tax revenues, and transfers to/from the General Fund for certain health program expenditures. The primary source of revenue is state funds.

Tobacco Settlement – This fund was established to receive the County's share of the Tobacco Settlement litigation proceeds. The primary source of revenue is tobacco taxes.

Flood Control – This fund is used to account for flood control services provided in the County. The primary sources of revenue are ad valorem property taxes, assessments, and state funds.

Community Development Block Grant (CDBG) – This fund was set up to collect and recycle repayment of CDBG loan funds. The primary source of revenue is federal grants.

Housing Opportunities Made Equal – This fund is used to collect and recycle repayment of home loan funds. The primary source of revenue is federal grants.

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Balance Sheet
June 30, 2019 (in thousands)

	Indigent Health Care	Redevelopment Successor Agency Housing	Library	Fish and Game
ASSETS				
Cash in banks	\$ -	\$ -	\$ -	\$ -
Investment in treasury pool	407	84	3,776	6
Imprest cash	-	-	1	-
Accounts receivable (net of allowance for uncollectibles)	-	-	-	-
Due from other governments	38	-	-	-
Prepaid items	-	-	439	-
Advances to other funds	-	38	-	-
Notes receivable	-	1,819	-	-
Inventories	-	-	-	-
Total assets	<u>\$ 445</u>	<u>\$ 1,941</u>	<u>\$ 4,216</u>	<u>\$ 6</u>
LIABILITIES				
Accounts payable	\$ 326	\$ -	\$ 86	\$ -
Due to other governments	-	-	-	-
Salaries and benefits payable	-	-	140	-
Advances	-	1,819	-	-
Advances from other funds	-	-	-	-
Total liabilities	<u>326</u>	<u>1,819</u>	<u>226</u>	<u>-</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue - special assessments	-	-	-	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES				
Nonspendable	-	-	439	-
Restricted	119	122	3,201	-
Committed	-	-	-	-
Assigned	-	-	350	6
Total fund balances	<u>119</u>	<u>122</u>	<u>3,990</u>	<u>6</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 445</u>	<u>\$ 1,941</u>	<u>\$ 4,216</u>	<u>\$ 6</u>

Continued

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Balance Sheet (continued)
June 30, 2019 (in thousands)

	Aviation	Structural Fire	Roads	Workforce Investment
ASSETS				
Cash in banks	\$ -	\$ 1	\$ -	\$ -
Investment in treasury pool	65	1,177	42,184	250
Imprest cash	-	-	-	-
Accounts receivable (net of allowance for uncollectibles)	41	16	99	-
Due from other governments	15	667	5,998	352
Prepaid items	-	-	-	-
Advances to other funds	-	-	-	-
Notes receivable	-	-	-	-
Inventories	-	-	208	-
Total assets	<u>\$ 121</u>	<u>\$ 1,861</u>	<u>\$ 48,489</u>	<u>\$ 602</u>
LIABILITIES				
Accounts payable	\$ -	\$ 119	\$ 3,268	\$ 489
Due to other governments	-	-	2,379	-
Salaries and benefits payable	-	800	714	112
Advances	1	-	30	-
Advances from other funds	120	-	-	-
Total liabilities	<u>121</u>	<u>919</u>	<u>6,391</u>	<u>601</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue - special assessments	-	-	-	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES				
Nonspendable	-	-	208	-
Restricted	-	942	41,667	-
Committed	-	-	223	-
Assigned	-	-	-	1
Total fund balances	<u>-</u>	<u>942</u>	<u>42,098</u>	<u>1</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 121</u>	<u>\$ 1,861</u>	<u>\$ 48,489</u>	<u>\$ 602</u>

Continued

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Balance Sheet (continued)
June 30, 2019 (in thousands)

	Child Support Services	Mental Health Realignment	Health Realignment	Tobacco Settlement
ASSETS				
Cash in banks	\$ -	\$ -	\$ -	\$ -
Investment in treasury pool	2,665	15,409	24,608	-
Imprest cash	-	-	-	-
Accounts receivable (net of allowance for uncollectibles)	21	-	-	2,728
Due from other governments	703	-	-	-
Prepaid items	-	-	-	-
Advances to other funds	-	-	-	-
Notes receivable	-	-	-	-
Inventories	-	-	-	-
Total assets	<u>\$ 3,389</u>	<u>\$ 15,409</u>	<u>\$ 24,608</u>	<u>\$ 2,728</u>
LIABILITIES				
Accounts payable	\$ 29	\$ -	\$ -	\$ -
Due to other governments	-	-	-	-
Salaries and benefits payable	635	-	-	-
Advances	455	-	-	-
Advances from other funds	-	-	-	-
Total liabilities	<u>1,119</u>	<u>-</u>	<u>-</u>	<u>-</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue - special assessments	-	-	-	2,728
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,728</u>
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	2,270	15,409	24,608	-
Committed	-	-	-	-
Assigned	-	-	-	-
Total fund balances	<u>2,270</u>	<u>15,409</u>	<u>24,608</u>	<u>-</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 3,389</u>	<u>\$ 15,409</u>	<u>\$ 24,608</u>	<u>\$ 2,728</u>

Continued

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Balance Sheet (continued)
June 30, 2019 (in thousands)

	Flood Control	Community Development Block Grant	Housing Opportunities Made Equal	Total Special Revenue Funds
ASSETS				
Cash in banks	\$ -	\$ -	\$ -	\$ 1
Investment in treasury pool	5,058	665	795	97,149
Imprest cash	-	-	-	1
Accounts receivable (net of allowance for uncollectibles)	2	-	-	2,907
Due from other governments	-	-	-	7,773
Prepaid items	-	-	-	439
Advances to other funds	-	-	-	38
Notes receivable	-	3,706	10,178	15,703
Inventories	-	-	-	208
Total assets	<u>\$ 5,060</u>	<u>\$ 4,371</u>	<u>\$ 10,973</u>	<u>\$ 124,219</u>
LIABILITIES				
Accounts payable	\$ 3	\$ -	\$ -	\$ 4,320
Due to other governments	-	-	-	2,379
Salaries and benefits payable	-	-	-	2,401
Advances	-	11	6	2,322
Advances from other funds	-	-	-	120
Total liabilities	<u>3</u>	<u>11</u>	<u>6</u>	<u>11,542</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue - special assessments	-	4,301	10,961	17,990
Total deferred inflows of resources	<u>-</u>	<u>4,301</u>	<u>10,961</u>	<u>17,990</u>
FUND BALANCES				
Nonspendable	-	-	-	647
Restricted	3,219	59	-	91,616
Committed	-	-	-	223
Assigned	1,838	-	6	2,201
Total fund balances	<u>5,057</u>	<u>59</u>	<u>6</u>	<u>94,687</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 5,060</u>	<u>\$ 4,371</u>	<u>\$ 10,973</u>	<u>\$ 124,219</u>

Concluded

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Indigent Health Care	Redevelopment Successor Agency Housing	Library	Fish and Game
REVENUES				
Taxes and special assessments	\$ -	\$ -	\$ 4,717	\$ -
Licenses and permits	-	-	-	-
Fines, forfeitures, and penalties	676	-	-	3
Interest, rents, and concessions	29	2	130	1
Intergovernmental revenues	150	-	153	-
Charges for services	-	-	182	-
Other revenues	25	14	52	-
Total revenues	<u>880</u>	<u>16</u>	<u>5,234</u>	<u>4</u>
EXPENDITURES				
Current				
General government	-	6	-	-
Public protection	-	-	-	5
Public ways and facilities	-	-	-	-
Health and sanitation	1	-	-	-
Public assistance	711	-	-	-
Education	-	-	4,424	-
Capital outlay	-	-	-	-
Total expenditures	<u>712</u>	<u>6</u>	<u>4,424</u>	<u>5</u>
Excess (deficiency) of revenues over (under) expenditures	<u>168</u>	<u>10</u>	<u>810</u>	<u>(1)</u>
OTHER FINANCING SOURCES (USES)				
Sale of general capital assets	-	-	-	-
Transfers in	-	-	-	-
Transfers (out)	(194)	-	-	-
Total other financing sources (uses)	<u>(194)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	(26)	10	810	(1)
Fund balances - beginning	145	112	3,180	7
Fund balances - ending	<u>\$ 119</u>	<u>\$ 122</u>	<u>\$ 3,990</u>	<u>\$ 6</u>

Continued

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (continued)
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Aviation	Structural Fire	Roads	Workforce Investment
REVENUES				
Taxes and special assessments	\$ -	\$ 9,305	\$ 15,310	\$ -
Licenses and permits	-	15	-	-
Fines, forfeitures, and penalties	-	-	-	-
Interest, rents, and concessions	9	72	1,446	351
Intergovernmental revenues	10	1,925	31,694	10,495
Charges for services	-	865	4,147	356
Other revenues	-	4	117	14
Total revenues	<u>19</u>	<u>12,186</u>	<u>52,714</u>	<u>11,216</u>
EXPENDITURES				
Current				
General government	-	48	-	-
Public protection	-	19,697	-	487
Public ways and facilities	71	37	24,122	-
Health and sanitation	-	-	-	-
Public assistance	-	-	-	12,442
Education	-	-	-	-
Capital outlay	-	272	17,659	-
Total expenditures	<u>71</u>	<u>20,054</u>	<u>41,781</u>	<u>12,929</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(52)</u>	<u>(7,868)</u>	<u>10,933</u>	<u>(1,713)</u>
OTHER FINANCING SOURCES (USES)				
Sale of general capital assets	-	-	16	-
Transfers in	53	8,270	-	1,721
Transfers (out)	-	-	-	-
Total other financing sources (uses)	<u>53</u>	<u>8,270</u>	<u>16</u>	<u>1,721</u>
Net change in fund balances	1	402	10,949	8
Fund balances - beginning	(1)	540	31,149	(7)
Fund balances - ending	<u>\$ -</u>	<u>\$ 942</u>	<u>\$ 42,098</u>	<u>\$ 1</u>

Continued

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (continued)
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Child Support Services	Mental Health Realignment	Health Realignment	Tobacco Settlement
REVENUES				
Taxes and special assessments	\$ -	\$ -	\$ -	\$ -
Licenses and permits	-	-	-	-
Fines, forfeitures, and penalties	-	-	-	-
Interest, rents, and concessions	116	-	-	-
Intergovernmental revenues	15,076	16,749	179	-
Charges for services	-	-	-	-
Other revenues	47	-	-	4,536
Total revenues	<u>15,239</u>	<u>16,749</u>	<u>179</u>	<u>4,536</u>
EXPENDITURES				
Current				
General government	-	-	-	-
Public protection	15,151	-	-	-
Public ways and facilities	-	-	-	-
Health and sanitation	-	-	-	-
Public assistance	-	-	-	-
Education	-	-	-	-
Capital outlay	82	-	-	-
Total expenditures	<u>15,233</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	<u>6</u>	<u>16,749</u>	<u>179</u>	<u>4,536</u>
OTHER FINANCING SOURCES (USES)				
Sale of general capital assets	-	-	-	-
Transfers in	5	683	9,962	-
Transfers (out)	-	(9,983)	(9,262)	(4,536)
Total other financing sources (uses)	<u>5</u>	<u>(9,300)</u>	<u>700</u>	<u>(4,536)</u>
Net change in fund balances	11	7,449	879	-
Fund balances - beginning	2,259	7,960	23,729	-
Fund balances - ending	<u>\$ 2,270</u>	<u>\$ 15,409</u>	<u>\$ 24,608</u>	<u>\$ -</u>

Continued

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (continued)
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Flood Control	Community Development Block Grant	Housing Opportunities Made Equal	Total Special Revenue Funds
REVENUES				
Taxes and special assessments	\$ 667	\$ -	\$ -	\$ 29,999
Licenses and permits	-	-	-	15
Fines, forfeitures, and penalties	-	-	-	679
Interest, rents, and concessions	205	19	15	2,395
Intergovernmental revenues	101	-	-	76,532
Charges for services	-	-	-	5,550
Other revenues	75	-	-	4,884
Total revenues	<u>1,048</u>	<u>19</u>	<u>15</u>	<u>120,054</u>
EXPENDITURES				
Current				
General government	-	-	-	54
Public protection	791	-	-	36,131
Public ways and facilities	-	-	-	24,230
Health and sanitation	-	-	-	1
Public assistance	-	-	-	13,153
Education	-	-	-	4,424
Capital outlay	-	-	-	18,013
Total expenditures	<u>791</u>	<u>-</u>	<u>-</u>	<u>96,006</u>
Excess (deficiency) of revenues over (under) expenditures	<u>257</u>	<u>19</u>	<u>15</u>	<u>24,048</u>
OTHER FINANCING SOURCES (USES)				
Sale of general capital assets	-	-	-	16
Transfers in	-	-	-	20,694
Transfers (out)	(15)	-	-	(23,990)
Total other financing sources (uses)	<u>(15)</u>	<u>-</u>	<u>-</u>	<u>(3,280)</u>
Net change in fund balances	242	19	15	20,768
Fund balances - beginning	4,815	40	(9)	73,919
Fund balances - ending	<u>\$ 5,057</u>	<u>\$ 59</u>	<u>\$ 6</u>	<u>\$ 94,687</u>

Concluded

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Indigent Health Care Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	
REVENUES				
Fines, forfeitures, and penalties	\$ 977	\$ 977	\$ 676	\$ (301)
Interest, rents, and concessions	43	43	29	(14)
Intergovernmental revenues	-	-	150	150
Other revenues	31	31	25	(6)
Total revenues	<u>1,051</u>	<u>1,051</u>	<u>880</u>	<u>(171)</u>
EXPENDITURES				
Current				
Health and sanitation	2	2	1	1
Public assistance	1,048	1,048	711	337
Total expenditures	<u>1,050</u>	<u>1,050</u>	<u>712</u>	<u>338</u>
Excess of revenues over expenditures	<u>1</u>	<u>1</u>	<u>168</u>	<u>167</u>
OTHER FINANCING USES				
Transfers (out)	-	-	(194)	(194)
Total other financing uses	<u>-</u>	<u>-</u>	<u>(194)</u>	<u>(194)</u>
Net change in fund balance	1	1	(26)	(27)
Fund balance - beginning	145	145	145	-
Fund balance - ending	<u>\$ 146</u>	<u>\$ 146</u>	<u>\$ 119</u>	<u>\$ (27)</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Redevelopment Successor Agency Housing Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Interest, rents, and concessions	\$ -	\$ -	\$ 2	\$ 2
Other revenues	-	-	14	14
Total revenues	-	-	16	16
EXPENDITURES				
Current				
General government	-	21	6	15
Public assistance	113	93	-	93
Total expenditures	113	114	6	108
Net change in fund balance	(113)	(114)	10	124
Fund balance - beginning	112	112	112	-
Fund balance - ending	\$ (1)	\$ (2)	\$ 122	\$ 124

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Library Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes and special assessments	\$ 4,425	\$ 4,425	\$ 4,717	\$ 292
Interest, rents, and concessions	23	23	130	107
Intergovernmental revenues	109	109	153	44
Charges for services	210	210	182	(28)
Other revenues	59	59	52	(7)
Total revenues	4,826	4,826	5,234	408
EXPENDITURES				
Current				
Education	4,927	4,927	4,424	503
Total expenditures	4,927	4,927	4,424	503
Net change in fund balance	(101)	(101)	810	911
Fund balance - beginning	3,180	3,180	3,180	-
Fund balance - ending	\$ 3,079	\$ 3,079	\$ 3,990	\$ 911

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Fish and Game Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Fines, forfeitures, and penalties	\$ -	\$ -	\$ 3	\$ 3
Interest, rents and concessions	-	-	1	1
Total revenues	<u>-</u>	<u>-</u>	<u>4</u>	<u>4</u>
EXPENDITURES				
Current				
Public protection	<u>7</u>	<u>7</u>	<u>5</u>	<u>2</u>
Total expenditures	<u>7</u>	<u>7</u>	<u>5</u>	<u>2</u>
Net change in fund balance	(7)	(7)	(1)	6
Fund balance - beginning	<u>7</u>	<u>7</u>	<u>7</u>	<u>-</u>
Fund balance - ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6</u>	<u>\$ 6</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Aviation Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Interest, rents, and concessions	\$ 8	\$ 8	\$ 9	\$ 1
Intergovernmental revenues	393	393	10	(383)
Total revenues	401	401	19	(382)
EXPENDITURES				
Current				
Public ways and facilities	44	63	71	(8)
Capital outlay	434	414	-	414
Total expenditures	478	477	71	406
Deficiency of revenues under expenditures	(77)	(76)	(52)	24
OTHER FINANCING SOURCES				
Transfers in	76	76	53	(23)
Total other financing sources	76	76	53	(23)
Net change in fund balance	(1)	-	1	1
Fund balance - beginning	(1)	(1)	(1)	-
Fund balance - ending	\$ (2)	\$ (1)	\$ -	\$ 1

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Structural Fire Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes and special assessments	\$ 8,980	\$ 8,980	\$ 9,305	\$ 325
Licenses and permits	16	16	15	(1)
Interest, rents, and concessions	38	38	72	34
Intergovernmental revenues	1,953	1,969	1,925	(44)
Charges for services	901	936	865	(71)
Other revenues	56	56	4	(52)
Total revenues	11,944	11,995	12,186	191
EXPENDITURES				
Current				
General government	-	-	48	(48)
Public protection	19,932	20,166	19,697	469
Public ways and facilities	33	33	37	(4)
Capital outlay	540	625	272	353
Total expenditures	20,505	20,824	20,054	770
Deficiency of revenues under expenditures	(8,561)	(8,829)	(7,868)	961
OTHER FINANCING SOURCES				
Transfers in	8,000	8,270	8,270	-
Total other financing sources	8,000	8,270	8,270	-
Net change in fund balance	(561)	(559)	402	961
Fund balance - beginning	540	540	540	-
Fund balance - ending	\$ (21)	\$ (19)	\$ 942	\$ 961

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Roads Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	
REVENUES				
Taxes and special assessments	\$ 15,765	\$ 15,765	\$ 15,310	\$ (455)
Licenses and permits	12	12	-	(12)
Interest, rents, and concessions	321	321	1,446	1,125
Intergovernmental revenues	37,729	37,729	31,694	(6,035)
Charges for services	2,729	2,729	4,147	1,418
Other revenues	251	251	117	(134)
Total revenues	<u>56,807</u>	<u>56,807</u>	<u>52,714</u>	<u>(4,093)</u>
EXPENDITURES				
Current				
Public ways and facilities	84,475	84,349	24,122	60,227
Capital outlay	3,494	3,621	17,659	(14,038)
Total expenditures	<u>87,969</u>	<u>87,970</u>	<u>41,781</u>	<u>46,189</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(31,162)</u>	<u>(31,163)</u>	<u>10,933</u>	<u>42,096</u>
OTHER FINANCING SOURCES				
Sale of general capital assets	-	-	16	16
Transfers in	51	51	-	(51)
Total other financing sources	<u>51</u>	<u>51</u>	<u>16</u>	<u>(35)</u>
Net change in fund balance	(31,111)	(31,112)	10,949	42,061
Fund balance - beginning	31,149	31,149	31,149	-
Fund balance - ending	<u>\$ 38</u>	<u>\$ 37</u>	<u>\$ 42,098</u>	<u>\$ 42,061</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Workforce Investment Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Interest, rents, and concessions	\$ 847	\$ 847	\$ 351	\$ (496)
Intergovernmental revenues	10,262	10,880	10,495	(385)
Charges for services	799	816	356	(460)
Other revenues	11	11	14	3
Total revenues	<u>11,919</u>	<u>12,554</u>	<u>11,216</u>	<u>(1,338)</u>
EXPENDITURES				
Current				
Public protection	449	463	487	(24)
Public assistance	13,709	14,435	12,442	1,993
Total expenditures	<u>14,158</u>	<u>14,898</u>	<u>12,929</u>	<u>1,969</u>
Deficiency of revenues under expenditures	<u>(2,239)</u>	<u>(2,344)</u>	<u>(1,713)</u>	<u>631</u>
OTHER FINANCING SOURCES				
Transfers in	2,231	2,335	1,721	(614)
Total other financing sources	<u>2,231</u>	<u>2,335</u>	<u>1,721</u>	<u>(614)</u>
Net change in fund balance	(8)	(9)	8	17
Fund balance - beginning	(7)	(7)	(7)	-
Fund balance - ending	<u>\$ (15)</u>	<u>\$ (16)</u>	<u>\$ 1</u>	<u>\$ 17</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Child Support Services Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Interest, rents, and concessions	\$ 49	\$ 49	\$ 116	\$ 67
Intergovernmental revenues	16,270	16,270	15,076	(1,194)
Other revenues	6	6	47	41
Total revenues	<u>16,325</u>	<u>16,325</u>	<u>15,239</u>	<u>(1,086)</u>
EXPENDITURES				
Current				
Public protection	16,324	16,324	15,151	1,173
Public ways and facilities	25	25	-	25
Capital outlay	153	153	82	71
Total expenditures	<u>16,502</u>	<u>16,502</u>	<u>15,233</u>	<u>1,269</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(177)</u>	<u>(177)</u>	<u>6</u>	<u>183</u>
OTHER FINANCING SOURCES				
Transfers in	174	174	5	(169)
Total other financing sources	<u>174</u>	<u>174</u>	<u>5</u>	<u>(169)</u>
Net change in fund balance	(3)	(3)	11	14
Fund balance - beginning	2,259	2,259	2,259	-
Fund balance - ending	<u>\$ 2,256</u>	<u>\$ 2,256</u>	<u>\$ 2,270</u>	<u>\$ 14</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Mental Health Realignment Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	
REVENUES				
Intergovernmental revenues	\$ 15,309	\$ 15,309	\$ 16,749	\$ 1,440
Total revenues	<u>15,309</u>	<u>15,309</u>	<u>16,749</u>	<u>1,440</u>
EXPENDITURES				
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of revenues over expenditures	<u>15,309</u>	<u>15,309</u>	<u>16,749</u>	<u>1,440</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	2,008	2,008	683	(1,325)
Transfers (out)	(18,318)	(18,318)	(9,983)	8,335
Total other financing sources (uses)	<u>(16,310)</u>	<u>(16,310)</u>	<u>(9,300)</u>	<u>7,010</u>
Net change in fund balance	(1,001)	(1,001)	7,449	8,450
Fund balance - beginning	7,960	7,960	7,960	-
Fund balance - ending	<u>\$ 6,959</u>	<u>\$ 6,959</u>	<u>\$ 15,409</u>	<u>\$ 8,450</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Health Realignment Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental revenues	\$ -	\$ -	\$ 179	\$ 179
Total revenues	<u>-</u>	<u>-</u>	<u>179</u>	<u>179</u>
EXPENDITURES				
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of revenues over expenditures	<u>-</u>	<u>-</u>	<u>179</u>	<u>179</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	9,743	9,743	9,962	219
Transfers (out)	(13,271)	(13,271)	(9,262)	4,009
Total other financing sources (uses)	<u>(3,528)</u>	<u>(3,528)</u>	<u>700</u>	<u>4,228</u>
Net change in fund balance	(3,528)	(3,528)	879	4,407
Fund balance - beginning	23,729	23,729	23,729	-
Fund balance - ending	<u>\$ 20,201</u>	<u>\$ 20,201</u>	<u>\$ 24,608</u>	<u>\$ 4,407</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Tobacco Settlement Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	
REVENUES				
Other revenues	\$ 5,396	\$ 5,396	\$ 4,536	\$ (860)
Total revenues	<u>5,396</u>	<u>5,396</u>	<u>4,536</u>	<u>(860)</u>
EXPENDITURES				
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of revenues over expenditures	<u>5,396</u>	<u>5,396</u>	<u>4,536</u>	<u>(860)</u>
OTHER FINANCING USES				
Transfers (out)	(5,396)	(5,396)	(4,536)	860
Total other financing uses	<u>(5,396)</u>	<u>(5,396)</u>	<u>(4,536)</u>	<u>860</u>
Net change in fund balance	-	-	-	-
Fund balance - beginning	-	-	-	-
Fund balance - ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Flood Control Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Taxes and special assessments	\$ 545	\$ 545	\$ 667	\$ 122
Interest, rents, and concessions	48	48	205	157
Intergovernmental revenues	1,253	1,253	101	(1,152)
Other revenues	-	-	75	75
Total revenues	<u>1,846</u>	<u>1,846</u>	<u>1,048</u>	<u>(798)</u>
EXPENDITURES				
Current				
Public protection	5,749	5,749	791	4,958
Total expenditures	<u>5,749</u>	<u>5,749</u>	<u>791</u>	<u>4,958</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(3,903)</u>	<u>(3,903)</u>	<u>257</u>	<u>4,160</u>
OTHER FINANCING USES				
Transfers (out)	(48)	(48)	(15)	33
Total other financing uses	<u>(48)</u>	<u>(48)</u>	<u>(15)</u>	<u>33</u>
Net change in fund balance	(3,951)	(3,951)	242	4,193
Fund balance - beginning	4,815	4,815	4,815	-
Fund balance - ending	<u>\$ 864</u>	<u>\$ 864</u>	<u>\$ 5,057</u>	<u>\$ 4,193</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Community Development Block Grant Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Interest, rents, and concessions	\$ -	\$ -	\$ 19	\$ 19
Total revenues	<u>-</u>	<u>-</u>	<u>19</u>	<u>19</u>
EXPENDITURES				
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balance	-	-	19	19
Fund balance - beginning	40	40	40	-
Fund balance - ending	<u>\$ 40</u>	<u>\$ 40</u>	<u>\$ 59</u>	<u>\$ 19</u>

COUNTY OF TULARE
Nonmajor Special Revenue Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Housing Opportunities Made Equal Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Interest, rents, and concessions	\$ -	\$ -	\$ 15	\$ 15
Total revenues	<u>-</u>	<u>-</u>	<u>15</u>	<u>15</u>
EXPENDITURES				
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balance	-	-	15	15
Fund balance - beginning	(9)	(9)	(9)	-
Fund balance - ending	<u>\$ (9)</u>	<u>\$ (9)</u>	<u>\$ 6</u>	<u>\$ 15</u>

COUNTY OF TULARE
Nonmajor Governmental Funds
Debt Service Funds

DEBT SERVICE FUNDS

Debt service funds are used to account for the accumulation of resources and payment of principal and interest from governmental sources when the government is obligated in some manner for the payment.

Pension Obligation Bond – This fund accumulates the amounts assessed to departments for the payment of principal and interest of the County’s Pension Obligation Bonds, the proceeds of which were used to pay a portion of the County’s unfunded accrued actuarial liability as of June 2017.

Building Loans – This fund receives transfers of resources from County building occupants for the payment of the County’s lease obligations to the Public Facilities Corporation.

COUNTY OF TULARE
Debt Service Funds
Combining Balance Sheet
June 30, 2019 (in thousands)

	Pension Obligation Bond	Building Loans	Total Debt Service
ASSETS			
Investment in treasury pool	\$ -	\$ 3,644	\$ 3,644
Total assets	<u>\$ -</u>	<u>\$ 3,644</u>	<u>\$ 3,644</u>
LIABILITIES			
Accounts payable	\$ -	\$ 52	\$ 52
Advances from other funds	1,051	-	1,051
Total liabilities	<u>1,051</u>	<u>52</u>	<u>1,103</u>
FUND BALANCES			
Assigned	-	3,592	3,592
Unassigned	(1,051)	-	(1,051)
Total fund balances	<u>(1,051)</u>	<u>3,592</u>	<u>2,541</u>
Total liabilities and fund balances	<u>\$ -</u>	<u>\$ 3,644</u>	<u>\$ 3,644</u>

COUNTY OF TULARE
Debt Service Funds
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Pension Obligation Bond	Building Loans	Total Debt Service
REVENUES			
Fines, forfeitures, and penalties	\$ -	\$ 979	\$ 979
Interest, rents, and concessions	-	14	14
Other revenues	17,321	-	17,321
Total revenues	<u>17,321</u>	<u>993</u>	<u>18,314</u>
EXPENDITURES			
Debt service			
Principal retirement	9,105	541	9,646
Interest and fiscal charges	9,267	84	9,351
Total expenditures	<u>18,372</u>	<u>625</u>	<u>18,997</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,051)</u>	<u>368</u>	<u>(683)</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	625	625
Transfers (out)	-	(2,000)	(2,000)
Total other financing sources (uses)	<u>-</u>	<u>(1,375)</u>	<u>(1,375)</u>
Net change in fund balances	(1,051)	(1,007)	(2,058)
Fund balances - beginning	-	4,599	4,599
Fund balances - ending	<u>\$ (1,051)</u>	<u>\$ 3,592</u>	<u>\$ 2,541</u>

COUNTY OF TULARE
Debt Service Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Pension Obligation Bond Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	
REVENUES				
Other revenues	\$ 18,373	\$ 18,373	\$ 17,321	\$ (1,052)
Total revenues	<u>18,373</u>	<u>18,373</u>	<u>17,321</u>	<u>(1,052)</u>
EXPENDITURES				
Debt service				
Principal retirement	9,105	9,105	9,105	-
Interest and fiscal charges	9,268	9,268	9,267	1
Total expenditures	<u>18,373</u>	<u>18,373</u>	<u>18,372</u>	<u>1</u>
Net change in fund balance	-	-	(1,051)	(1,051)
Fund balance - beginning	-	-	-	-
Fund balance - ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,051)</u>	<u>\$ (1,051)</u>

COUNTY OF TULARE
Debt Service Funds
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
Building Loans Fund
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Fines, forfeitures, and penalties	\$ -	\$ -	\$ 979	\$ 979
Interest, rents, and concessions	-	-	14	14
Total revenues	-	-	993	993
EXPENDITURES				
Debt service				
Principal retirement	541	541	541	-
Interest and fiscal charges	84	84	84	-
Total expenditures	625	625	625	-
Excess (deficiency) of revenues over (under) expenditures	(625)	(625)	368	993
OTHER FINANCING SOURCES (USES)				
Transfers in	1,875	1,875	625	(1,250)
Transfers (out)	(2,000)	(2,000)	(2,000)	-
Total other financing sources (uses)	(125)	(125)	(1,375)	(1,250)
Net change in fund balance	(750)	(750)	(1,007)	(257)
Fund balance - beginning	4,599	4,599	4,599	-
Fund balance - ending	\$ 3,849	\$ 3,849	\$ 3,592	\$ (257)

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COUNTY OF TULARE
Nonmajor Governmental Funds
Capital Projects Fund

CAPITAL PROJECTS FUND

Capital projects funds are used to account for and report financial resources to be used for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Capital Projects – This fund is used to finance the acquisition and construction of public buildings, including major maintenance and improvements, other than those financed by proprietary and trust funds. Revenues are obtained from state funding and from other funds when allocated by the Board. There are no combining statements because the County uses one capital projects fund, which is reported on the nonmajor governmental funds combining financial statements.

COUNTY OF TULARE
Capital Projects Fund
Balance Sheet
June 30, 2019 (in thousands)

	Capital Projects
ASSETS	
Investment in treasury pool	\$ 23,240
Accounts receivable (net of allowance for uncollectibles)	26
Due from other governments	1,556
Total assets	\$ 24,822
LIABILITIES	
Accounts payable	\$ 1,995
Due to other governments	279
Salaries and benefits payable	46
Total liabilities	2,320
FUND BALANCE	
Committed	250
Assigned	22,252
Total fund balance	22,502
Total liabilities and fund balance	\$ 24,822

COUNTY OF TULARE
Capital Projects Fund
Statement of Revenues, Expenditures, and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2019 (in thousands)

	<u>Capital Projects</u>
REVENUES	
Interest, rents, and concessions	\$ 88
Intergovernmental revenues	11,095
Other revenues	<u>123</u>
Total revenues	<u>11,306</u>
EXPENDITURES	
Current	
General government	7,085
Public protection	599
Capital outlay	<u>12,182</u>
Total expenditures	<u>19,866</u>
Deficiency of revenues under expenditures	<u>(8,560)</u>
OTHER FINANCING SOURCES (USES)	
Sale of general capital assets	2,352
Transfers in	18,792
Transfers (out)	<u>(104)</u>
Total other financing sources (uses)	<u>21,040</u>
Net change in fund balance	12,480
Fund balance - beginning	<u>10,022</u>
Fund balance - ending	<u>\$ 22,502</u>

COUNTY OF TULARE
Capital Projects Fund
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Interest, rents, and concessions	\$ -	\$ -	\$ 88	\$ 88
Intergovernmental revenues	13,000	13,000	11,095	(1,905)
Other revenues	-	-	123	123
Total revenues	<u>13,000</u>	<u>13,000</u>	<u>11,306</u>	<u>(1,694)</u>
EXPENDITURES				
Current				
General government	3,486	4,318	7,085	(2,767)
Public protection	2,633	2,119	599	1,520
Capital outlay	29,965	40,681	12,182	28,499
Total expenditures	<u>36,084</u>	<u>47,118</u>	<u>19,866</u>	<u>27,252</u>
Deficiency of revenues under expenditures	<u>(23,084)</u>	<u>(34,118)</u>	<u>(8,560)</u>	<u>25,558</u>
OTHER FINANCING SOURCES (USES)				
Sale of general capital assets	-	-	2,352	2,352
Transfers in	16,368	21,390	18,792	(2,598)
Transfers (out)	-	(144)	(104)	40
Total other financing sources (uses)	<u>16,368</u>	<u>21,246</u>	<u>21,040</u>	<u>(206)</u>
Net change in fund balance	(6,716)	(12,872)	12,480	25,352
Fund balance - beginning	10,022	10,022	10,022	-
Fund balance - ending	<u>\$ 3,306</u>	<u>\$ (2,850)</u>	<u>\$ 22,502</u>	<u>\$ 25,352</u>

COUNTY OF TULARE
Nonmajor Enterprise Funds

NONMAJOR ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the Board is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where the Board has decided that periodic determination of net income is appropriate for accountability purposes.

Transit – This fund is used to account for the operation, maintenance, and development of a rural transit system and transit related projects.

Terra Bella Sewer Maintenance District – This fund is used to account for the operation, maintenance, and development of the Terra Bella Sewer Maintenance District governed by the Board.

Assessment Districts – These funds are used to account for the costs of maintenance and improvement of the Landscaping Assessment Districts.

County Service Area #1 and #2 – These funds are used to account for the development, operation, and maintenance of clean and safe drinking water systems in rural communities of the County.

COUNTY OF TULARE
Nonmajor Enterprise Funds
Combining Statement of Net Position
June 30, 2019 (in thousands)

	Transit	Terra Bella Sewer Maintenance District	Assessment Districts
ASSETS			
Current assets			
Cash in banks	\$ 2	\$ -	\$ -
Investment in treasury pool	7,533	903	1,125
Accounts receivable (net of allowance for uncollectibles)	6	117	-
Due from other governments	121	-	-
Total current assets	<u>7,662</u>	<u>1,020</u>	<u>1,125</u>
Noncurrent assets			
Restricted assets	-	-	-
Capital assets			
Land	-	68	-
Buildings and improvements, net	102	708	-
Equipment and vehicles, net	704	-	-
Construction in progress	6,678	-	-
Total capital assets	<u>7,484</u>	<u>776</u>	<u>-</u>
Total noncurrent assets	<u>7,484</u>	<u>776</u>	<u>-</u>
Total assets	<u>15,146</u>	<u>1,796</u>	<u>1,125</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred pensions	86	-	-
Deferred OPEB	3	-	-
Total deferred outflows of resources	<u>89</u>	<u>-</u>	<u>-</u>
LIABILITIES			
Current liabilities			
Accounts payable	1,813	30	-
Deposits from others	-	53	8
Salaries and benefits payable	12	-	-
Certificates of participation payable	-	25	-
Total current liabilities	<u>1,825</u>	<u>108</u>	<u>8</u>
Noncurrent liabilities			
Compensated absences payable	13	-	-
Advances	1,441	-	-
Advances from other funds	-	-	-
Bonds payable	-	-	-
Certificates of participation payable	-	604	-
Net pension liability	143	-	-
Total OPEB liability	11	-	-
Total noncurrent liabilities	<u>1,608</u>	<u>604</u>	<u>-</u>
Total liabilities	<u>3,433</u>	<u>712</u>	<u>8</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred pensions	8	-	-
Deferred OPEB	1	-	-
Total deferred inflows of resources	<u>9</u>	<u>-</u>	<u>-</u>
NET POSITION			
Net investment in capital assets	7,484	147	-
Restricted for			
Landfill ground water contingencies	-	-	-
Unrestricted	4,309	937	1,117
Total net position	<u>\$ 11,793</u>	<u>\$ 1,084</u>	<u>\$ 1,117</u>

Continued

COUNTY OF TULARE
Nonmajor Enterprise Funds
Combining Statement of Net Position (continued)
June 30, 2019 (in thousands)

	County Service Area #1	County Service Area #2	Total Nonmajor Enterprise Funds
ASSETS			
Current assets			
Cash in banks	\$ -	\$ -	\$ 2
Investment in treasury pool	378	33	9,972
Accounts receivable (net of allowance for uncollectibles)	175	14	312
Due from other governments	53	6	180
Total current assets	<u>606</u>	<u>53</u>	<u>10,466</u>
Noncurrent assets			
Restricted assets	-	16	16
Capital assets			
Land	503	41	612
Buildings and improvements, net	1,897	204	2,911
Equipment and vehicles, net	-	-	704
Construction in progress	-	-	6,678
Total capital assets	<u>2,400</u>	<u>245</u>	<u>10,905</u>
Total noncurrent assets	<u>2,400</u>	<u>261</u>	<u>10,921</u>
Total assets	<u>3,006</u>	<u>314</u>	<u>21,387</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred pensions	-	-	86
Deferred OPEB	-	-	3
Total deferred outflows of resources	<u>-</u>	<u>-</u>	<u>89</u>
LIABILITIES			
Current liabilities			
Accounts payable	105	18	1,966
Deposits from others	-	-	61
Salaries and benefits payable	-	-	12
Certificates of participation payable	21	1	47
Total current liabilities	<u>126</u>	<u>19</u>	<u>2,086</u>
Noncurrent liabilities			
Compensated absences payable	-	-	13
Advances	-	-	1,441
Advances from other funds	1,180	311	1,491
Bonds payable	5	-	5
Certificates of participation payable	421	30	1,055
Net pension liability	-	-	143
Total OPEB liability	-	-	11
Total noncurrent liabilities	<u>1,606</u>	<u>341</u>	<u>4,159</u>
Total liabilities	<u>1,732</u>	<u>360</u>	<u>6,245</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred pensions	-	-	8
Deferred OPEB	-	-	1
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>9</u>
NET POSITION			
Net investment in capital assets	1,953	214	9,798
Restricted for			
Landfill ground water contingencies	-	16	16
Unrestricted	(679)	(276)	5,408
Total net position	<u>\$ 1,274</u>	<u>\$ (46)</u>	<u>\$ 15,222</u>

Concluded

COUNTY OF TULARE
Nonmajor Enterprise Funds
Combining Statement of Revenues, Expenses, and Changes in Net Position
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Transit	Terra Bella Sewer Maintenance District	Assessment Districts
OPERATING REVENUES			
Charges for services	\$ 312	\$ 144	\$ 163
Interest, rents, and concessions	-	-	-
Other revenues	358	-	-
Total operating revenues	<u>670</u>	<u>144</u>	<u>163</u>
OPERATING EXPENSES			
Salaries and benefits	333	-	-
Services and supplies	3,806	139	9
Depreciation	253	39	-
Total operating expenses	<u>4,392</u>	<u>178</u>	<u>9</u>
Operating income (loss)	<u>(3,722)</u>	<u>(34)</u>	<u>154</u>
NONOPERATING REVENUES (EXPENSES)			
Intergovernmental revenues	5,603	-	-
Penalties collected	-	1	-
Taxes and special assessments	3,842	42	-
Investment earnings (expenses)	330	34	21
Interest expense	-	(28)	-
Total nonoperating revenues (expenses)	<u>9,775</u>	<u>49</u>	<u>21</u>
Income (loss) before transfers	<u>6,053</u>	<u>15</u>	<u>175</u>
Transfers in	-	15	4
Change in net position	<u>6,053</u>	<u>30</u>	<u>179</u>
Net position - beginning	5,609	1,054	938
Prior period adjustment	131	-	-
Net position - beginning, as restated	<u>5,740</u>	<u>1,054</u>	<u>938</u>
Net position - ending	<u>\$ 11,793</u>	<u>\$ 1,084</u>	<u>\$ 1,117</u>

Continued

COUNTY OF TULARE
Nonmajor Enterprise Funds
Combining Statement of Revenues, Expenses, and Changes in Net Position (continued)
For the Fiscal Year Ended June 30, 2019 (in thousands)

	County Service Area #1	County Service Area #2	Total Nonmajor Enterprise Funds
OPERATING REVENUES			
Charges for services	\$ 513	\$ 69	\$ 1,201
Interest, rents, and concessions	3	-	3
Other revenues	1	-	359
Total operating revenues	<u>517</u>	<u>69</u>	<u>1,563</u>
OPERATING EXPENSES			
Salaries and benefits	-	-	333
Services and supplies	598	125	4,677
Depreciation	152	14	458
Total operating expenses	<u>750</u>	<u>139</u>	<u>5,468</u>
Operating income (loss)	<u>(233)</u>	<u>(70)</u>	<u>(3,905)</u>
NONOPERATING REVENUES (EXPENSES)			
Intergovernmental revenues	-	-	5,603
Penalties collected	8	-	9
Taxes and special assessments	-	-	3,884
Investment earnings (expenses)	9	(1)	393
Interest expense	(46)	(11)	(85)
Total nonoperating revenues (expenses)	<u>(29)</u>	<u>(12)</u>	<u>9,804</u>
Income (loss) before transfers	<u>(262)</u>	<u>(82)</u>	<u>5,899</u>
Transfers in	87	-	106
Change in net position	<u>(175)</u>	<u>(82)</u>	<u>6,005</u>
Net position - beginning	1,449	36	9,086
Prior period adjustment	-	-	131
Net position - beginning, as restated	<u>1,449</u>	<u>36</u>	<u>9,217</u>
Net position - ending	<u>\$ 1,274</u>	<u>\$ (46)</u>	<u>\$ 15,222</u>

Concluded

COUNTY OF TULARE
Nonmajor Enterprise Funds
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Transit	Terra Bella Sewer Maintenance District	Assessment Districts
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and users	\$ 313	\$ 143	\$ 160
Receipts from rents and concessions	-	-	-
Other receipts	609	-	-
Payments to employees	(226)	-	-
Payments to suppliers	(7,402)	(66)	(1)
Payments for interfund services used	(641)	(54)	(8)
Net cash provided (used) by operating activities	<u>(7,347)</u>	<u>23</u>	<u>151</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Subsidy from intergovernmental entities	5,603	-	-
Receipts from taxes and assessments	3,842	43	-
Transfers from other funds	-	15	4
Advances from other funds	-	-	-
Net cash provided (used) by noncapital financing activities	<u>9,445</u>	<u>58</u>	<u>4</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Sales of capital assets	-	1	-
Purchases of capital assets	(5,954)	-	-
Principal paid on capital debt	-	(26)	-
Interest paid on capital debt	-	(28)	-
Net cash used by capital and related financing activities	<u>(5,954)</u>	<u>(53)</u>	<u>-</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Investment earnings (expenses)	330	34	21
Net cash provided (used) by investing activities	<u>330</u>	<u>34</u>	<u>21</u>
Net increase (decrease) in cash and cash equivalents	(3,526)	62	176
Cash and cash equivalents - beginning	11,061	841	949
Cash and cash equivalents - ending	<u>\$ 7,535</u>	<u>\$ 903</u>	<u>\$ 1,125</u>
Displayed as			
Cash in banks	\$ 2	\$ -	\$ -
Investment in treasury pool	7,533	903	1,125
Restricted assets which are cash equivalents	-	-	-
Total cash displayed	<u>\$ 7,535</u>	<u>\$ 903</u>	<u>\$ 1,125</u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities			
Operating income (loss)	\$ (3,722)	\$ (34)	\$ 154
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities			
Depreciation expense	253	39	-
(Increase) decrease in accounts receivable	1	(1)	(3)
Decrease in intergovernmental receivables	251	-	-
Increase (decrease) in accounts payable	(4,237)	19	-
(Decrease) in deferred pensions	(28)	-	-
Increase (decrease) in deferred OPEB	(2)	-	-
(Decrease) in net pension liability	(1)	-	-
Increase (decrease) in total OPEB liability	5	-	-
Increase in salaries and benefits payable and compensated absences	133	-	-
Total adjustments	<u>(3,625)</u>	<u>57</u>	<u>(3)</u>
Net cash provided (used) by operating activities	<u>\$ (7,347)</u>	<u>\$ 23</u>	<u>\$ 151</u>

Continued

COUNTY OF TULARE
Nonmajor Enterprise Funds
Combining Statement of Cash Flows (continued)
For the Fiscal Year Ended June 30, 2019 (in thousands)

	County Service Area #1	County Service Area #2	Total Nonmajor Enterprise Funds
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and users	\$ 494	\$ 72	\$ 1,182
Receipts from rents and concessions	3	-	3
Other receipts	1	-	610
Payments to employees	-	-	(226)
Payments to suppliers	(390)	(86)	(7,945)
Payments for interfund services used	(190)	(34)	(927)
Net cash provided (used) by operating activities	<u>(82)</u>	<u>(48)</u>	<u>(7,303)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Subsidy from intergovernmental entities	-	-	5,603
Receipts from taxes and assessments	8	-	3,893
Transfers from other funds	87	-	106
Advances from other funds	(206)	50	(156)
Net cash provided (used) by noncapital financing activities	<u>(111)</u>	<u>50</u>	<u>9,446</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Sales of capital assets	6	-	7
Purchases of capital assets	(6)	(4)	(5,964)
Principal paid on capital debt	(19)	-	(45)
Interest paid on capital debt	(46)	(11)	(85)
Net cash used by capital and related financing activities	<u>(65)</u>	<u>(15)</u>	<u>(6,087)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Investment earnings (expenses)	9	(1)	393
Net cash provided (used) by investing activities	<u>9</u>	<u>(1)</u>	<u>393</u>
Net increase (decrease) in cash and cash equivalents	(249)	(14)	(3,551)
Cash and cash equivalents - beginning	627	63	13,541
Cash and cash equivalents - ending	<u>\$ 378</u>	<u>\$ 49</u>	<u>\$ 9,990</u>
Displayed as			
Cash in banks	\$ -	\$ -	\$ 2
Investment in treasury pool	378	33	9,972
Restricted assets which are cash equivalents	-	16	16
Total cash displayed	<u>\$ 378</u>	<u>\$ 49</u>	<u>\$ 9,990</u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities			
Operating income (loss)	\$ (233)	\$ (70)	\$ (3,905)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities			
Depreciation expense	152	14	458
(Increase) decrease in accounts receivable	(19)	3	(19)
Decrease in intergovernmental receivables	-	-	251
Increase (decrease) in accounts payable	18	5	(4,195)
(Decrease) in deferred pensions	-	-	(28)
Increase (decrease) in deferred OPEB	-	-	(2)
(Decrease) in net pension liability	-	-	(1)
Increase (decrease) in total OPEB liability	-	-	5
Increase in salaries and benefits payable and compensated absences	-	-	133
Total adjustments	<u>151</u>	<u>22</u>	<u>(3,398)</u>
Net cash provided (used) by operating activities	<u>\$ (82)</u>	<u>\$ (48)</u>	<u>\$ (7,303)</u>

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COUNTY OF TULARE
Internal Service Funds

INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County and to other governmental units on a cost reimbursement basis.

Insurance – These funds account for the financing of workers' compensation to applicable bargaining units, general liability, property casualty liability, and medical malpractice insurances. All other insurance functions are accounted for in the General Fund.

Central Services – These funds account for central services, such as mailroom, motor pool, print shop, utilities, custodial and maintenance services, data processing, and telecommunications, which are primarily provided to other departments of the County.

COUNTY OF TULARE
Internal Service Funds
Combining Statement of Net Position
June 30, 2019 (in thousands)

	Insurance	Central Services	Total Internal Service Funds
ASSETS			
Current assets			
Investment in treasury pool	\$ 41,318	\$ 11,934	\$ 53,252
Imprest cash	500	-	500
Accounts receivable (net of allowance for uncollectibles)	-	17	17
Prepaid items	-	100	100
Due from other governments	-	730	730
Total current assets	<u>41,818</u>	<u>12,781</u>	<u>54,599</u>
Noncurrent assets			
Capital assets			
Buildings and improvements, net	-	8	8
Equipment and vehicles, net	-	1,478	1,478
Total capital assets	<u>-</u>	<u>1,486</u>	<u>1,486</u>
Total noncurrent assets	<u>-</u>	<u>1,486</u>	<u>1,486</u>
Total assets	<u>41,818</u>	<u>14,267</u>	<u>56,085</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred pensions	-	8,755	8,755
Deferred OPEB	-	291	291
Total deferred outflows of resources	<u>-</u>	<u>9,046</u>	<u>9,046</u>
LIABILITIES			
Current liabilities			
Accounts payable	225	1,683	1,908
Salaries and benefits payable	-	1,212	1,212
Compensated absences payable	-	58	58
Claims payable	8,089	-	8,089
Total current liabilities	<u>8,314</u>	<u>2,953</u>	<u>11,267</u>
Noncurrent liabilities			
Compensated absences payable	-	1,586	1,586
Advances	-	576	576
Advances from other funds	-	2,388	2,388
Claims payable	27,203	-	27,203
Net pension liability	-	14,664	14,664
Total OPEB liability	-	1,188	1,188
Total noncurrent liabilities	<u>27,203</u>	<u>20,402</u>	<u>47,605</u>
Total liabilities	<u>35,517</u>	<u>23,355</u>	<u>58,872</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred pensions	-	786	786
Deferred OPEB	-	84	84
Total deferred inflows of resources	<u>-</u>	<u>870</u>	<u>870</u>
NET POSITION			
Net investment in capital assets	-	1,486	1,486
Unrestricted	6,301	(2,398)	3,903
Total net position	<u>\$ 6,301</u>	<u>\$ (912)</u>	<u>\$ 5,389</u>

COUNTY OF TULARE
Internal Service Funds
Combining Statement of Revenues, Expenses, and Changes in Net Position
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Insurance	Central Services	Total Internal Service Funds
OPERATING REVENUES			
Charges for services	\$ 24,903	\$ 51,011	\$ 75,914
Other revenues	4,052	208	4,260
Total operating revenues	<u>28,955</u>	<u>51,219</u>	<u>80,174</u>
OPERATING EXPENSES			
Salaries and benefits	-	25,413	25,413
Services and supplies	11,189	28,337	39,526
Insurance premiums paid	7,850	-	7,850
Depreciation	-	409	409
Claims incurred	5,516	-	5,516
Total operating expenses	<u>24,555</u>	<u>54,159</u>	<u>78,714</u>
Operating income (loss)	<u>4,400</u>	<u>(2,940)</u>	<u>1,460</u>
NONOPERATING REVENUES (EXPENSES)			
Loss on sale of capital assets	-	(85)	(85)
Intergovernmental revenues	58	1	59
Investment earnings	1,622	51	1,673
Interest expense	-	(2)	(2)
Total nonoperating revenues (expenses)	<u>1,680</u>	<u>(35)</u>	<u>1,645</u>
Income (loss) before transfers	<u>6,080</u>	<u>(2,975)</u>	<u>3,105</u>
Transfers in	10	2	12
Transfers (out)	(557)	(4)	(561)
Change in net position	<u>5,533</u>	<u>(2,977)</u>	<u>2,556</u>
Net position - beginning	768	(11,437)	(10,669)
Prior period adjustment	-	13,502	13,502
Net position - beginning, as restated	<u>768</u>	<u>2,065</u>	<u>2,833</u>
Net position - ending	<u>\$ 6,301</u>	<u>\$ (912)</u>	<u>\$ 5,389</u>

COUNTY OF TULARE
Internal Service Funds
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Insurance	Central Services	Total Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and users	\$ 89	\$ 645	\$ 734
Receipts from interfund services provided	24,628	50,320	74,948
Other receipts	4,052	195	4,247
Payments to employees	-	(20,732)	(20,732)
Payments to suppliers	(16,253)	(23,205)	(39,458)
Payments for interfund services used	(2,758)	(4,834)	(7,592)
Payments for claims	(4,227)	-	(4,227)
Net cash provided by operating activities	<u>5,531</u>	<u>2,389</u>	<u>7,920</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Subsidy from intergovernmental entities	58	1	59
Transfers from other funds	10	2	12
Transfers to other funds	(557)	(4)	(561)
Advances from other funds	-	2,388	2,388
Net cash provided (used) by noncapital financing activities	<u>(489)</u>	<u>2,387</u>	<u>1,898</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Sales of capital assets	-	(15)	(15)
Purchases of capital assets	-	(23)	(23)
Interest paid on capital debt	-	(2)	(2)
Net cash used by capital and related financing activities	<u>-</u>	<u>(40)</u>	<u>(40)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Investment earnings	1,622	51	1,673
Net cash provided by investing activities	<u>1,622</u>	<u>51</u>	<u>1,673</u>
Net increase in cash and cash equivalents	6,664	4,787	11,451
Cash and cash equivalents - beginning	35,154	7,147	42,301
Cash and cash equivalents - ending	<u>\$ 41,818</u>	<u>\$ 11,934</u>	<u>\$ 53,752</u>
Displayed as			
Investment in treasury pool	\$ 41,318	\$ 11,934	\$ 53,252
Imprest cash	500	-	500
Total cash displayed	<u>\$ 41,818</u>	<u>\$ 11,934</u>	<u>\$ 53,752</u>
Reconciliation of operating income (loss) to net cash provided by operating activities			
Operating income (loss)	<u>\$ 4,400</u>	<u>\$ (2,940)</u>	<u>\$ 1,460</u>
Adjustments to reconcile operating income (loss) to net cash provided by operating activities			
Depreciation expense	-	409	409
(Increase) in accounts receivable	-	(2)	(2)
(Increase) in intergovernmental receivables	-	(13)	(13)
(Increase) in due to other funds	(186)	(44)	(230)
Increase in accounts payable	28	298	326
Increase in deferred pensions	-	440	440
Increase (decrease) in deferred OPEB	-	(237)	(237)
(Decrease) in net pension liability	-	(9,563)	(9,563)
Increase (decrease) in total OPEB liability	-	382	382
Increase (decrease) in salaries and			
Increase in salaries and benefits payable and compensated absences	-	13,659	13,659
Increase in claims payable	1,289	-	1,289
Total adjustments	<u>1,131</u>	<u>5,329</u>	<u>6,460</u>
Net cash provided by operating activities	<u>\$ 5,531</u>	<u>\$ 2,389</u>	<u>\$ 7,920</u>

COUNTY OF TULARE

Fiduciary Funds

AGENCY FUNDS

Agency funds are custodial in nature and do not involve measurement of results of operations. Such funds have no equity accounts since all assets are due to individuals or entities at some future time. Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, and other governments.

Property Tax Collection and Apportionment Funds – These funds account for property taxes collected and for the apportionment of taxes to the State and others.

State Fines Agency Fund – This fund is used as a clearing fund for penalties, fines, and assessments collected and payable to the State.

Transportation Tax Funds – These funds account for 0.25% sales tax collected by the State Board of Equalization and deposited with the County for local transportation support.

Employee Health Benefits Fund – This fund is used to accumulate premium payments for health, dental, vision, life, long-term disability, and voluntary products collected from employees, retired employees, and special district employees for distribution to providers.

Education Revenue Augmentation Fund (ERAF) – This fund is used to collect tax revenues shifted from counties, cities, and special districts to augment loss of state funding to local schools.

Other Agency Funds – These funds account for monies held as an agent for a variety of purposes.

COUNTY OF TULARE
Fiduciary Funds
Combining Statement of Changes in Assets and Liabilities
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Balance July 1	Additions	Deductions	Balance June 30
Property Tax Collection and Apportionment Funds				
ASSETS				
Cash in bank	\$ 309	\$ 217	\$ (309)	\$ 217
Investment in treasury pool	16,876	1,103,209	(1,090,036)	30,049
Accounts receivable (net of allowance for uncollectibles)	-	692	-	692
Total assets	<u>\$ 17,185</u>	<u>\$ 1,104,118</u>	<u>\$ (1,090,345)</u>	<u>\$ 30,958</u>
LIABILITIES				
Accounts payable	\$ 8,183	\$ 281,144	\$ (277,986)	\$ 11,341
Due to other governments	2,050	-	(68)	1,982
Note payable	-	277,986	(277,986)	-
Agency obligations	6,952	530,838	(520,155)	17,635
Total liabilities	<u>\$ 17,185</u>	<u>\$ 1,089,968</u>	<u>\$ (1,076,195)</u>	<u>\$ 30,958</u>
State Fines Agency Fund				
ASSETS				
Investment in treasury pool	\$ 95	\$ 559	\$ (567)	\$ 87
Total assets	<u>\$ 95</u>	<u>\$ 559</u>	<u>\$ (567)</u>	<u>\$ 87</u>
LIABILITIES				
Accounts payable	\$ -	\$ 1,049	\$ (1,049)	\$ -
Agency obligations	95	4,999	(5,007)	87
Total liabilities	<u>\$ 95</u>	<u>\$ 6,048</u>	<u>\$ (6,056)</u>	<u>\$ 87</u>
Transportation Tax Funds				
ASSETS				
Investment in treasury pool	\$ 9,515	\$ 19,843	\$ (26,191)	\$ 3,167
Due from other governments	1,541	1,750	(1,540)	1,751
Total assets	<u>\$ 11,056</u>	<u>\$ 21,593</u>	<u>\$ (27,731)</u>	<u>\$ 4,918</u>
LIABILITIES				
Accounts payable	\$ 7,508	\$ -	\$ (6,786)	\$ 722
Agency obligations	3,548	1,751	(1,103)	4,196
Total liabilities	<u>\$ 11,056</u>	<u>\$ 1,751</u>	<u>\$ (7,889)</u>	<u>\$ 4,918</u>
Employee Health Benefits Fund				
ASSETS				
Investment in treasury pool	\$ 1,893	\$ 47,531	\$ (47,077)	\$ 2,347
Accounts receivable (net of allowance for uncollectibles)	88	30,911	(30,344)	655
Total assets	<u>\$ 1,981</u>	<u>\$ 78,442</u>	<u>\$ (77,421)</u>	<u>\$ 3,002</u>
LIABILITIES				
Accounts payable	\$ 73	\$ 90,370	\$ (87,673)	\$ 2,770
Due to other governments	196	2,778	(2,243)	731
Advances from other funds	-	600	-	600
Agency obligations	1,712	1,880	(4,691)	(1,099)
Total liabilities	<u>\$ 1,981</u>	<u>\$ 95,628</u>	<u>\$ (94,607)</u>	<u>\$ 3,002</u>

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COUNTY OF TULARE
Fiduciary Funds
Combining Statement of Changes in Assets and Liabilities (continued)
For the Fiscal Year Ended June 30, 2019 (in thousands)

	Balance July 1	Additions	Deductions	Balance June 30
Education Revenue Augmentation Fund				
ASSETS				
Investment in treasury pool	\$ 195	\$ 95,633	\$ (95,775)	\$ 53
Total assets	<u>\$ 195</u>	<u>\$ 95,633</u>	<u>\$ (95,775)</u>	<u>\$ 53</u>
LIABILITIES				
Agency obligations	\$ 195	\$ 8,558	\$ (8,700)	\$ 53
Total liabilities	<u>\$ 195</u>	<u>\$ 8,558</u>	<u>\$ (8,700)</u>	<u>\$ 53</u>
Other Agency Funds				
ASSETS				
Cash in bank	\$ 3,784	\$ -	\$ (518)	\$ 3,266
Investment in treasury pool	14,194	59,878	(65,018)	9,054
Total assets	<u>\$ 17,978</u>	<u>\$ 59,878</u>	<u>\$ (65,536)</u>	<u>\$ 12,320</u>
LIABILITIES				
Accounts payable	\$ 1,780	\$ 18,552	\$ (19,010)	\$ 1,322
Due to other governments	1,265	14	(703)	576
Agency obligations	14,933	51,198	(55,709)	10,422
Total liabilities	<u>\$ 17,978</u>	<u>\$ 69,764</u>	<u>\$ (75,422)</u>	<u>\$ 12,320</u>
Total Agency Funds				
ASSETS				
Cash in bank	\$ 4,093	\$ 217	\$ (827)	\$ 3,483
Investment in treasury pool	42,768	1,326,653	(1,324,664)	44,757
Accounts receivable (net of allowance for uncollectibles)	88	31,603	(30,344)	1,347
Due from other governments	1,541	1,750	(1,540)	1,751
Total assets	<u>\$ 48,490</u>	<u>\$ 1,360,223</u>	<u>\$ (1,357,375)</u>	<u>\$ 51,338</u>
LIABILITIES				
Accounts payable	\$ 17,544	\$ 391,115	\$ (392,504)	\$ 16,155
Due to other governments	3,511	2,792	(3,014)	3,289
Advances from other funds	-	600	-	600
Note payable	-	277,986	(277,986)	-
Agency obligations	27,435	599,224	(595,365)	31,294
Total liabilities	<u>\$ 48,490</u>	<u>\$ 1,271,717</u>	<u>\$ (1,268,869)</u>	<u>\$ 51,338</u>

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Statistical Section

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COUNTY OF TULARE Statistical Section

STATISTICAL SECTION

The information in this section is not covered by the Independent Auditor's Report, but is presented as supplemental data for the benefit of the readers of the Comprehensive Annual Financial Report. The objectives of statistical section information are to provide financial statement users with additional historical perspective, context, and detail to assist in using the information in the financial statements, notes to financial statements, and required supplementary information to understand and assess the County's economic condition.

Financial Trends – These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time:

- Net Position by Component
- Changes in Net Position
- Fund Balances of Governmental Funds
- Changes in Fund Balances of Governmental Funds

Revenue Capacity – These schedules contain information to help the reader assess the County's most significant local revenue source, the property tax:

- Equalized Roll Assessed Value of Taxable Property
- Direct and Overlapping Property Tax Rates
- Principal Property Taxpayers
- Property Tax Levies and Collections

Debt Capacity – These schedules present information to help the reader assess the affordability of the County's current level of outstanding debt and the County's ability to issue additional debt in the future:

- Ratios of Outstanding Debt by Type
- Computation of Direct and Overlapping Debt
- Legal Debt Margin Information

Demographic and Economic Information – These schedules offer economic and demographic indicators to help the reader understand the environment within which the County's financial activities take place:

- Demographics and Economic Statistics
- Principal Employers

Operating Information – These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs:

- Employees by Function
- Operating Indicators by Function
- Capital Asset Statistics by Function

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COUNTY OF TULARE
Statistical Section
Net Position by Component (unaudited)
Last 10 Fiscal Years (in thousands)

	Fiscal Year				
	2010	2011	2012	2013	2014
Governmental activities					
Net investment in capital assets*	\$ 1,524,380	\$ 1,541,360	\$ 1,576,213	\$ 1,558,744	\$ 1,584,261
Restricted	57,079	61,880	57,762	102,657	134,870
Unrestricted	56,992	63,537	74,420	83,404	65,066
Total governmental activities net position	<u>\$ 1,638,451</u>	<u>\$ 1,666,777</u>	<u>\$ 1,708,395</u>	<u>\$ 1,744,805</u>	<u>\$ 1,784,197</u>
Business-type activities					
Net investment in capital assets	\$ 28,811	\$ 28,172	\$ 27,463	\$ 29,728	\$ 27,357
Restricted	5,005	5,005	5,005	5,005	5,016
Unrestricted	9,363	6,792	7,002	7,999	8,140
Total business-type activities net position	<u>\$ 43,179</u>	<u>\$ 39,969</u>	<u>\$ 39,470</u>	<u>\$ 42,732</u>	<u>\$ 40,513</u>
Primary government					
Net investment in capital assets	\$ 1,553,191	\$ 1,569,532	\$ 1,603,676	\$ 1,588,472	\$ 1,611,618
Restricted	62,084	66,885	62,767	107,662	139,886
Unrestricted	66,355	70,329	81,422	91,403	73,206
Total primary government net position	<u>\$ 1,681,630</u>	<u>\$ 1,706,746</u>	<u>\$ 1,747,865</u>	<u>\$ 1,787,537</u>	<u>\$ 1,824,710</u>

	Fiscal Year				
	2015	2016	2017	2018	2019
Governmental activities					
Net investment in capital assets*	\$ 1,798,998	\$ 1,590,015	\$ 1,614,927	\$ 1,636,514	\$ 1,677,361
Restricted	-	141,900	153,860	180,978	249,262
Unrestricted	-	(87,606)	(94,026)	(151,683)	(218,677)
Total governmental activities net position	<u>\$ 1,798,998</u>	<u>\$ 1,644,309</u>	<u>\$ 1,674,761</u>	<u>\$ 1,665,809</u>	<u>\$ 1,707,946</u>
Business-type activities					
Net investment in capital assets	\$ 41,559	\$ 23,607	\$ 21,172	\$ 20,420	\$ 30,583
Restricted	-	5,016	10,445	9,088	14,544
Unrestricted	-	9,107	11,637	16,756	21,283
Total business-type activities net position	<u>\$ 41,559</u>	<u>\$ 37,730</u>	<u>\$ 43,254</u>	<u>\$ 46,264</u>	<u>\$ 66,410</u>
Primary government					
Net investment in capital assets	\$ 1,840,557	\$ 1,613,622	\$ 1,636,099	\$ 1,656,934	\$ 1,707,944
Restricted	-	146,916	164,305	190,066	263,806
Unrestricted	-	(78,499)	(82,389)	(134,927)	(197,394)
Total primary government net position	<u>\$ 1,840,557</u>	<u>\$ 1,682,039</u>	<u>\$ 1,718,015</u>	<u>\$ 1,712,073</u>	<u>\$ 1,774,356</u>

*Beginning balances of capital assets restated to include infrastructure assets.

Note:

Discretely presented component unit, First 5 Tulare County, is not included.

COUNTY OF TULARE
Statistical Section
Changes in Net Position (unaudited)
Last 10 Fiscal Years (in thousands)

	Fiscal Year				
	2010	2011	2012	2013	2014
Expenses					
Governmental activities					
General government	\$ 28,459	\$ 26,587	\$ 39,515	\$ 42,590	\$ 42,343
Public protection	197,905	192,533	182,316	190,402	190,904
Public ways and facilities	32,342	29,120	25,485	38,295	33,767
Health and sanitation	122,853	120,796	117,572	122,305	124,681
Public assistance	234,329	236,861	235,547	224,139	228,148
Education	5,033	5,027	5,412	5,020	5,112
Culture and recreation	2,136	2,095	310	371	329
Unallocated depreciation	791	953	520	520	520
Interest expense	5,993	5,806	3,137	2,259	1,990
Total governmental activities expenses	<u>629,841</u>	<u>619,778</u>	<u>609,814</u>	<u>625,901</u>	<u>627,794</u>
Business-type activities					
Solid Waste	14,138	13,144	10,847	7,365	10,812
Other business-type activities	2,452	2,710	2,856	3,579	3,844
Total business-type activities expenses	<u>16,590</u>	<u>15,854</u>	<u>13,703</u>	<u>10,944</u>	<u>14,656</u>
Total primary government expenses	<u>\$ 646,431</u>	<u>\$ 635,632</u>	<u>\$ 623,517</u>	<u>\$ 636,845</u>	<u>\$ 642,450</u>
Program Revenues					
Governmental activities					
Charges for services					
General government	\$ 28,860	\$ 26,601	\$ 24,375	\$ 31,271	\$ 24,259
Public protection	29,368	23,883	26,349	21,558	21,683
Public ways and facilities	1,782	1,971	3,406	6,700	5,083
Health and sanitation	46,523	47,938	52,666	43,479	40,554
Public assistance	5,823	3,324	4,299	6,687	6,717
Education	162	161	222	209	210
Culture and recreation	287	293	283	288	292
Operating grants and contributions	403,891	418,780	406,398	419,570	421,514
Capital grants and contributions	-	-	-	-	6
Total governmental activities program revenues	<u>516,696</u>	<u>522,951</u>	<u>517,998</u>	<u>529,762</u>	<u>520,318</u>
Business-type activities					
Charges for services					
Solid Waste	8,284	8,206	8,130	8,525	8,568
Other business-type activities	925	955	1,064	1,224	1,252
Operating grants and contributions	813	844	1,270	2,222	504
Total business-type activities program revenues	<u>10,022</u>	<u>10,005</u>	<u>10,464</u>	<u>11,971</u>	<u>10,324</u>
Total primary government program revenues	<u>\$ 526,718</u>	<u>\$ 532,956</u>	<u>\$ 528,462</u>	<u>\$ 541,733</u>	<u>\$ 530,642</u>
Net (expense)/revenue					
Governmental activities	\$ (113,145)	\$ (96,827)	\$ (91,816)	\$ (96,139)	\$ (107,476)
Business-type activities	(6,568)	(5,849)	(3,239)	1,027	(4,332)
Total primary government net expense	<u>\$ (119,713)</u>	<u>\$ (102,676)</u>	<u>\$ (95,055)</u>	<u>\$ (95,112)</u>	<u>\$ (111,808)</u>
General Revenues and Other Changes in Net Position					
Governmental activities					
Property taxes	\$ 105,400	\$ 99,991	\$ 101,519	\$ 105,604	\$ 107,101
Sales and other taxes	21,299	17,783	31,937	23,472	31,951
Earnings on investments	13,003	7,236	2,536	4,324	1,307
Tobacco settlement revenues	4,471	3,728	3,854	3,930	5,923
Bond issuance cost	-	-	-	-	-
Gain (loss) on sale of capital assets	-	(6,180)	(2,640)	191	208
Extraordinary item	-	-	-	(2,658)	-
Transfers	583	531	515	466	378
Total governmental activities	<u>144,756</u>	<u>123,089</u>	<u>137,721</u>	<u>135,329</u>	<u>146,868</u>
Business-type activities					
Sales and other taxes	379	943	2,486	1,842	2,328
Earnings on investments	3,062	2,104	863	857	163
Gain on sale of capital assets	-	123	1	2	-
Transfers	(583)	(531)	(515)	(466)	(378)
Total business-type activities	<u>2,858</u>	<u>2,639</u>	<u>2,835</u>	<u>2,235</u>	<u>2,113</u>
Total primary government	<u>\$ 147,614</u>	<u>\$ 125,728</u>	<u>\$ 140,556</u>	<u>\$ 137,564</u>	<u>\$ 148,981</u>
Change in Net Position					
Governmental activities	\$ 31,611	\$ 26,262	\$ 45,905	\$ 39,190	\$ 39,392
Business-type activities	(3,710)	(3,210)	(404)	3,262	(2,219)
Total primary government	<u>\$ 27,901</u>	<u>\$ 23,052</u>	<u>\$ 45,501</u>	<u>\$ 42,452</u>	<u>\$ 37,173</u>

Continued

COUNTY OF TULARE
Statistical Section
Changes in Net Position (unaudited) (continued)
Last 10 Fiscal Years (in thousands)

	Fiscal Year				
	2015	2016	2017	2018	2019
\$ 39,432	\$ 41,610	\$ 39,542	\$ 53,525	\$ 57,712	
202,075	199,878	221,740	246,602	297,285	
37,155	36,722	47,021	36,004	45,273	
129,190	132,566	143,286	143,652	172,915	
242,378	240,562	248,368	260,405	288,866	
5,470	5,353	5,300	5,521	6,082	
431	2,176	2,266	2,428	2,509	
511	-	-	-	-	
1,940	1,320	744	449	10,609	
<u>658,582</u>	<u>660,187</u>	<u>708,267</u>	<u>748,586</u>	<u>881,251</u>	
10,873	10,410	9,067	11,426	10,838	
4,155	4,410	4,633	4,568	5,553	
15,028	14,820	13,700	15,994	16,391	
<u>\$ 673,610</u>	<u>\$ 675,007</u>	<u>\$ 721,967</u>	<u>\$ 764,580</u>	<u>\$ 897,642</u>	
\$ 24,138	\$ 30,244	\$ 33,186	\$ 30,514	\$ 79,815	
23,741	19,650	19,342	19,429	19,758	
3,599	3,340	3,101	3,506	4,233	
42,588	41,652	52,471	36,499	46,106	
8,566	11,892	11,242	7,606	9,616	
202	233	197	186	264	
306	255	302	296	224	
424,721	444,945	456,543	477,539	544,015	
-	-	-	-	-	
<u>527,861</u>	<u>552,211</u>	<u>576,384</u>	<u>575,575</u>	<u>704,031</u>	
8,991	11,538	13,522	14,973	15,806	
1,334	1,238	1,274	1,327	1,563	
3,270	625	736	1,172	5,640	
13,595	13,401	15,532	17,472	23,009	
<u>\$ 541,456</u>	<u>\$ 565,612</u>	<u>\$ 591,916</u>	<u>\$ 593,047</u>	<u>\$ 727,040</u>	
\$ (130,721)	\$ (107,976)	\$ (131,883)	\$ (173,011)	\$ (177,220)	
(1,433)	(1,419)	1,832	1,478	6,618	
<u>\$ (132,154)</u>	<u>\$ (109,395)</u>	<u>\$ (130,051)</u>	<u>\$ (171,533)</u>	<u>\$ (170,602)</u>	
\$ 109,266	\$ 112,026	\$ 119,331	\$ 123,861	\$ 136,706	
30,524	29,690	41,300	35,976	39,440	
1,517	-	-	-	-	
3,894	3,856	3,811	3,920	4,536	
(183)	-	-	-	-	
239	-	-	-	-	
-	-	-	-	-	
265	305	305	302	304	
<u>145,522</u>	<u>145,877</u>	<u>164,747</u>	<u>164,059</u>	<u>180,986</u>	
2,084	2,344	2,709	1,704	3,893	
660	515	1,256	130	2,891	
-	-	-	-	-	
(265)	(305)	(305)	(302)	(304)	
2,479	2,554	3,660	1,532	6,480	
<u>\$ 148,001</u>	<u>\$ 148,431</u>	<u>\$ 168,407</u>	<u>\$ 165,591</u>	<u>\$ 187,466</u>	
\$ 14,801	\$ 37,901	\$ 32,864	\$ (8,952)	\$ 3,766	
1,046	1,135	5,492	3,010	13,098	
<u>\$ 15,847</u>	<u>\$ 39,036</u>	<u>\$ 38,356</u>	<u>\$ (5,942)</u>	<u>\$ 16,864</u>	

Concluded

Expenses

- Governmental activities
 - General government
 - Public protection
 - Public ways and facilities
 - Health and sanitation
 - Public assistance
 - Education
 - Culture and recreation
 - Unallocated depreciation
 - Interest expense
 - Total governmental activities expenses
- Business-type activities
 - Solid Waste
 - Other business-type activities
 - Total business-type activities expenses
- Total primary government expenses

Program Revenues

- Governmental activities
 - Charges for services
 - General government
 - Public protection
 - Public ways and facilities
 - Health and sanitation
 - Public assistance
 - Education
 - Culture and recreation
 - Operating grants and contributions
 - Capital grants and contributions
 - Total governmental activities program revenues
- Business-type activities
 - Charges for services
 - Solid Waste
 - Other business-type activities
 - Operating grants and contributions
 - Total business-type activities program revenues
- Total primary government program revenues
- Net (expense)/revenue
 - Governmental activities
 - Business-type activities
- Total primary government net expense

General Revenues and Other Changes in Net Position

- Governmental activities
 - Property taxes
 - Sales and other taxes
 - Earnings on investments
 - Tobacco settlement revenues
 - Bond issuance cost
 - Gain (loss) on sale of capital assets
 - Extraordinary item
 - Transfers
 - Total governmental activities
- Business-type activities
 - Sales and other taxes
 - Earnings on investments
 - Gain on sale of capital assets
 - Transfers
 - Total business-type activities
- Total primary government

Change in Net Position

- Governmental activities
- Business-type activities
- Total primary government

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COUNTY OF TULARE
Statistical Section
Fund Balances of Governmental Funds (unaudited)
Last 10 Fiscal Years (in thousands)

	Fiscal Year				
	2010	2011	2012	2013	2014
General Fund					
Nonspendable	\$ 1,173	\$ 439	\$ 1,596	\$ 3,244	\$ 395
Restricted	30	844	22,790	28,863	34,147
Committed	25,612	22,101	1,833	1,668	880
Assigned	-	-	1,081	-	-
Unassigned	31,713	27,146	61,448	62,710	76,284
Subtotal General Fund	<u>58,528</u>	<u>50,530</u>	<u>88,748</u>	<u>96,485</u>	<u>111,706</u>
All Other Governmental Funds					
Nonspendable	2,044	1,123	1,162	1,025	1,024
Restricted	103,142	114,071	134,727	137,544	125,233
Committed	210	3,232	4,000	6,000	4,100
Assigned	14,034	15,227	21,487	21,083	19,213
Unassigned	(12,733)	(19,429)	(20,971)	(19,542)	(2,597)
Subtotal all other governmental funds	<u>106,697</u>	<u>114,224</u>	<u>140,405</u>	<u>146,110</u>	<u>146,973</u>
Total governmental fund balance	<u>\$ 165,225</u>	<u>\$ 164,754</u>	<u>\$ 229,153</u>	<u>\$ 242,595</u>	<u>\$ 258,679</u>

	Fiscal Year				
	2015	2016	2017	2018	2019
General Fund					
Nonspendable	\$ 1,672	\$ 1,849	\$ 6,805	\$ 8,755	\$ 13,543
Restricted	37,189	45,270	52,072	74,630	84,545
Committed	15,430	14,524	39,359	44,446	57,394
Assigned	-	-	20,732	13,462	37,631
Unassigned	73,325	84,868	49,238	50,137	42,267
Subtotal General Fund	<u>127,616</u>	<u>146,511</u>	<u>168,206</u>	<u>191,430</u>	<u>235,380</u>
All Other Governmental Funds					
Nonspendable	700	672	722	716	647
Restricted	136,631	139,145	153,247	156,012	180,114
Committed	6,950	7,145	6,332	900	473
Assigned	22,078	26,804	7,919	17,833	31,545
Unassigned	-	-	(3)	(17)	(1,051)
Subtotal all other governmental funds	<u>166,359</u>	<u>173,766</u>	<u>168,217</u>	<u>175,444</u>	<u>211,728</u>
Total governmental fund balance	<u>\$ 293,975</u>	<u>\$ 320,277</u>	<u>\$ 336,423</u>	<u>\$ 366,874</u>	<u>\$ 447,108</u>

COUNTY OF TULARE
Statistical Section
Changes in Fund Balances of Governmental Funds (unaudited)
Last 10 Fiscal Years (in thousands)

	Fiscal Year				
	2010	2011	2012	2013	2014
REVENUES					
Taxes and special assessments	\$ 126,699	\$ 117,774	\$ 133,456	\$ 129,076	\$ 139,052
Licenses and permits	9,939	8,355	8,764	8,780	9,191
Fines, forfeitures, and penalties	13,031	12,429	13,020	15,257	10,364
Interest, rents, and concessions	12,177	8,474	3,722	7,239	3,076
Intergovernmental revenues	404,262	414,234	401,376	423,230	424,213
Charges for services	77,496	70,321	81,196	69,970	65,289
Other revenues	14,685	15,205	13,035	15,776	18,253
Total revenues	<u>658,289</u>	<u>646,792</u>	<u>654,569</u>	<u>669,328</u>	<u>669,438</u>
EXPENDITURES					
General government	29,713	25,525	34,433	36,138	42,838
Public protection	189,989	184,477	174,320	183,352	184,406
Public ways and facilities	15,489	12,986	8,714	23,711	19,164
Health and sanitation	121,340	118,919	114,136	118,063	122,115
Public assistance	232,527	234,642	233,388	221,539	226,442
Education	4,855	4,722	5,109	4,673	4,875
Culture and recreation	1,968	1,920	38	59	-
Capital outlay	36,704	37,634	56,075	42,776	46,006
Debt service					
Principal	10,103	11,624	11,726	13,173	6,515
Interest and fiscal charges	8,954	5,566	3,096	3,060	2,081
Total expenditures	<u>651,642</u>	<u>638,015</u>	<u>641,035</u>	<u>646,544</u>	<u>654,442</u>
Excess of revenues over expenditures	6,647	8,777	13,534	22,784	14,996
OTHER FINANCING SOURCES (USES)					
Sale of general capital assets	169	107	158	191	208
Bond proceeds	231	1,669	-	-	-
Transfers in	102,189	96,795	76,575	108,739	104,796
Transfers (out)	(103,720)	(97,392)	(77,105)	(107,764)	(106,558)
Total other financing sources (uses)	<u>(1,131)</u>	<u>1,179</u>	<u>(372)</u>	<u>1,166</u>	<u>(1,554)</u>
EXTRAORDINARY ITEMS					
RDA dissolution assets transfers	-	-	-	(5,726)	-
RDA dissolution liability transfers	-	-	-	74	-
Total extraordinary items	<u>-</u>	<u>-</u>	<u>-</u>	<u>(5,652)</u>	<u>-</u>
Net change in fund balances	<u>\$ 5,516</u>	<u>\$ 9,956</u>	<u>\$ 13,162</u>	<u>\$ 18,298</u>	<u>\$ 13,442</u>
Debt service as a percentage of noncapital expenditures	3.1%	2.9%	2.5%	2.7%	1.4%

Continued

COUNTY OF TULARE
Statistical Section
Changes in Fund Balances of Governmental Funds (unaudited) (continued)
Last 10 Fiscal Years (in thousands)

		Fiscal Year					
2015	2016	2017	2018	2019			
\$ 139,790	\$ 141,716	\$ 160,631	\$ 159,837	\$ 176,146		REVENUES	
10,514	10,894	11,294	10,943	11,472		Taxes and special assessments	
9,201	9,966	8,648	7,517	6,687		Licenses and permits	
5,351	4,649	7,655	3,350	22,496		Fines, forfeitures, and penalties	
426,487	446,953	457,163	477,911	543,953		Interest, rents, and concessions	
63,214	61,635	76,159	63,609	86,681		Intergovernmental revenues	
20,427	24,705	19,370	16,216	35,507		Charges for services	
674,984	700,518	740,920	739,383	882,942		Other revenues	
						Total revenues	
						EXPENDITURES	
28,892	41,220	37,139	44,218	49,442		General government	
195,560	199,028	209,822	215,616	244,976		Public protection	
22,167	21,576	31,199	17,405	24,403		Public ways and facilities	
127,612	132,489	140,044	136,396	158,022		Health and sanitation	
240,838	241,178	245,432	251,404	267,988		Public assistance	
5,188	5,149	4,969	4,890	5,298		Education	
-	1,616	1,571	1,658	1,603		Culture and recreation	
26,341	16,847	43,124	50,367	33,313		Capital outlay	
						Debt service	
10,772	6,459	7,875	1,529	10,774		Principal	
2,159	1,276	553	544	10,307		Interest and fiscal charges	
659,529	666,838	721,728	724,027	806,126		Total expenditures	
						Excess of revenues over expenditures	
15,455	33,680	19,192	15,356	76,816			
						OTHER FINANCING SOURCES (USES)	
239	275	250	296	2,565		Sale of general capital assets	
-	-	-	-	-		Bond proceeds	
117,341	144,696	145,268	142,429	153,310		Transfers in	
(116,951)	(144,392)	(144,561)	(141,935)	(152,457)		Transfers (out)	
629	579	957	790	3,418		Total other financing sources (uses)	
						EXTRAORDINARY ITEMS	
-	-	-	-	-		RDA dissolution assets transfers	
-	-	-	-	-		RDA dissolution liability transfers	
-	-	-	-	-		Total extraordinary items	
\$ 16,084	\$ 34,259	\$ 20,149	\$ 16,146	\$ 80,234		Net change in fund balances	
2.0%	1.2%	1.2%	0.3%	2.7%		Debt of service as a percentage of noncapital expenditures	
				Concluded			

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COUNTY OF TULARE
Statistical Section
Equalized Roll Assessed Value of Taxable Property (unaudited)
Last 10 Fiscal Years (in thousands)

Fiscal Year	Real Property Assessed Value*	Personal Property Assessed Value	Total Assessed Value	Total Direct Tax Rate
2010	\$ 26,317,008	\$ 1,692,118	\$ 28,009,126	1.000%
2011	26,525,428	1,516,586	28,042,014	1.000%
2012	26,377,210	1,596,844	27,974,054	1.000%
2013	26,186,643	1,628,687	27,815,330	1.000%
2014	27,022,893	1,655,360	28,678,253	1.000%
2015	28,209,818	1,856,188	30,066,006	1.000%
2016	29,892,545	1,885,794	31,778,339	1.000%
2017	31,321,975	1,972,354	33,294,329	1.000%
2018	32,708,033	1,992,432	34,700,465	1.000%
2019	33,293,549	1,736,945	35,030,494	1.000%

Source: Property tax division, County of Tulare

* Due to the 1978 passage of the property tax initiative Proposition 13 (Prop 13), the County does not track the estimated actual value of all County properties. Under Prop 13, property is assessed at the 1978 market value with an annual increase limited to the lesser of 2.0% or the Consumer Price Index (CPI) on properties not involved in a change of ownership or properties that did not undergo new construction. Newly acquired property is assessed at its new market value (usually the purchase price) and the value of any new construction is added to the existing base value of a parcel. As a result, similar properties can have substantially different assessed values based on the date of purchase. Additionally, Prop 13 limits the property tax rate to 1.0% of assessed value plus the rate necessary to fund local voter-approved bonds and special assessments.

COUNTY OF TULARE
Statistical Section
Direct and Overlapping Property Tax Rates (unaudited)
Last 10 Fiscal Years

	Fiscal Year				
	2010	2011	2012	2013	2014
County-wide Rates					
General	1.000%	1.000%	1.000%	1.000%	1.000%
School District Rates					
Buena Vista Elementary	0.027%	0.025%	0.016%	0.010%	0.008%
Burton Elementary *	0.019%	0.023%	0.023%	0.024%	0.026%
College of the Sequoias - Hanford Schools Facility Improvement District	0.020%	0.012%	0.025%	0.014%	0.019%
College of the Sequoias - Tulare Schools Facility Improvement District	0.000%	0.012%	0.025%	0.028%	0.028%
College of the Sequoias - Visalia Schools Facility Improvement District	0.000%	0.005%	0.013%	0.025%	0.025%
Cutler - Orosi Unified *	0.040%	0.011%	0.035%	0.040%	0.055%
Delano Joint High	0.100%	0.119%	0.155%	0.133%	0.121%
Dinuba Unified	0.151%	0.107%	0.151%	0.116%	0.107%
Earlimart Elementary	0.032%	0.034%	0.030%	0.025%	0.020%
Exeter Elementary	0.029%	0.028%	0.032%	0.037%	0.034%
Exeter High	0.040%	0.037%	0.040%	0.042%	0.046%
Farmersville Unified *	0.072%	0.098%	0.090%	0.080%	0.076%
Hanford Joint High *	0.054%	0.053%	0.055%	0.054%	0.060%
Kern Community College Schools Facility Improvement District *	0.009%	0.009%	0.010%	0.009%	0.009%
Kings Canyon Joint Unified *	0.064%	0.091%	0.109%	0.103%	0.097%
Kings River Elementary	0.052%	0.053%	0.060%	0.077%	0.064%
Kingsburg Joint Elementary	0.000%	0.022%	0.056%	0.032%	0.049%
Kingsburg Joint High	0.009%	0.074%	0.068%	0.060%	0.056%
Liberty Elementary	0.041%	0.054%	0.050%	0.040%	0.030%
Lindsay Unified	0.055%	0.092%	0.122%	0.125%	0.120%
Linns Valley Poso - Flat Joint Elementary	0.000%	0.015%	0.017%	0.010%	0.010%
Pixley Union Elementary	0.000%	0.000%	0.000%	0.000%	0.000%
Porterville Schools Facility Improvement District *	0.050%	0.005%	0.052%	0.047%	0.057%
Richgrove Elementary	0.038%	0.041%	0.038%	0.028%	0.038%
Springville Union Elementary	0.000%	0.000%	0.000%	0.000%	0.000%
State Center Comm College Schools Facility Improvement District *	0.000%	0.010%	0.010%	0.007%	0.009%
Stone Corral	0.030%	0.022%	0.025%	0.025%	0.015%
Strathmore High	0.053%	0.055%	0.050%	0.040%	0.040%
Sundale Elementary	0.031%	0.026%	0.024%	0.020%	0.020%
Terra Bella	0.000%	0.034%	0.030%	0.030%	0.030%
Tipton	0.000%	0.000%	0.000%	0.000%	0.000%
Three Rivers Elementary	0.000%	0.000%	0.000%	0.000%	0.000%
Traver Elementary *	0.051%	0.049%	0.052%	0.058%	0.058%
Tulare High *	0.020%	0.039%	0.039%	0.053%	0.058%
Visalia Unified *	0.030%	0.036%	0.030%	0.030%	0.030%
Woodlake Elementary	0.035%	0.043%	0.035%	0.033%	0.029%
Woodlake High	0.056%	0.066%	0.060%	0.055%	0.052%
Special District Rates					
Kaweah Delta Healthcare District	0.000%	0.028%	0.029%	0.027%	0.025%
Kaweah Delta Water Conservation	0.000%	0.000%	0.000%	0.000%	0.000%
Kings Joint Mosquito Abatement	0.005%	0.000%	0.000%	0.000%	0.000%
Tulare County Pest Control	5.000%	5.000%	5.000%	5.000%	5.000%
Tulare Healthcare District	0.039%	0.083%	0.113%	0.113%	0.082%
South Tulare County Citrus Pest Control District	11.423%	11.423%	11.423%	11.423%	11.423%

Continued

* School rates have been combined with educational facilities.

Notes:

All tax rates are levied and collected upon each \$100.00 valuation of net assessed valuation of taxable property, as assessed by the County Assessor, except for Kaweah Delta Water Conservation District (KDWC) and South Tulare County Citrus Pest Control District tax rates. KDWC tax rates are levied and collected upon each \$100.00 valuation of land and improvement assessed valuation of taxable property. South Tulare County Citrus Pest Control District tax rates are levied and collected upon each 100 trees per acre valuation as assigned by the County Assessor.

The County-wide tax rate is distributed to tax revenue districts according to California State law, specifically Assembly Bill (AB) 8. This includes the County of Tulare, Library Fund, Fire Fund, all cities, all schools, and special districts that set tax rates prior to Proposition 13.

Method used to calculate overlapping - The amount of debt of each unit applicable to the reporting unit is arrived at by (1) determining what percentage of the total assessed value of the overlapping jurisdiction lies within the limits of the reporting unit, and (2) applying this percentage to the total debt of the overlapping jurisdiction.

Source: Property tax division, County of Tulare

COUNTY OF TULARE
Statistical Section
Direct and Overlapping Property Tax Rates (unaudited) (continued)
Last 10 Fiscal Years

Fiscal Year					
2015	2016	2017	2018	2019	
1.000%	1.000%	1.000%	1.000%	1.000%	County-wide Rates
					General
					School District Rates
0.008%	0.008%	0.008%	0.006%	0.006%	Buena Vista Elementary
0.026%	0.026%	0.025%	0.032%	0.059%	Burton Elementary *
0.024%	0.024%	0.020%	0.030%	0.030%	College of the Sequoias - Hanford Schools Facility Improvement District
0.023%	0.025%	0.017%	0.024%	0.020%	College of the Sequoias - Tulare Schools Facility Improvement District
0.015%	0.015%	0.012%	0.013%	0.007%	College of the Sequoias - Visalia Schools Facility Improvement District
0.060%	0.060%	0.090%	0.095%	0.065%	Cutler - Orosi Unified *
0.106%	0.068%	0.077%	0.081%	0.065%	Delano Joint High
0.101%	0.104%	0.120%	0.120%	0.120%	Dinuba Unified
0.044%	0.044%	0.049%	0.076%	0.072%	Earlimart Elementary
0.030%	0.030%	0.030%	0.030%	0.046%	Exeter Elementary
0.057%	0.055%	0.030%	0.040%	0.050%	Exeter High
0.076%	0.076%	0.090%	0.119%	0.100%	Farmersville Unified *
0.060%	0.061%	0.054%	0.052%	0.054%	Hanford Joint High *
0.013%	0.010%	0.013%	0.036%	0.033%	Kern Community College Schools Facility Improvement District *
0.159%	0.163%	0.149%	0.137%	0.139%	Kings Canyon Joint Unified *
0.063%	0.063%	0.056%	0.056%	0.040%	Kings River Elementary
0.067%	0.058%	0.032%	0.047%	0.042%	Kingsburg Joint Elementary
0.066%	0.088%	0.062%	0.083%	0.073%	Kingsburg Joint High
0.034%	0.033%	0.030%	0.030%	0.010%	Liberty Elementary
0.165%	0.188%	0.117%	0.140%	0.133%	Lindsay Unified
0.010%	0.012%	0.018%	0.016%	0.014%	Linns Valley Poso - Flat Joint Elementary
0.000%	0.050%	0.085%	0.080%	0.040%	Pixley Union Elementary
0.060%	0.060%	0.062%	0.062%	0.069%	Porterville Schools Facility Improvement District *
0.028%	0.010%	0.000%	0.000%	0.000%	Richgrove Elementary
0.000%	0.020%	0.023%	0.020%	0.010%	Springville Union Elementary
0.010%	0.009%	0.008%	0.026%	0.026%	State Center Comm College Schools Facility Improvement District *
0.015%	0.020%	0.021%	0.018%	0.054%	Stone Corral
0.050%	0.055%	0.048%	0.040%	0.035%	Strathmore High
0.013%	0.013%	0.010%	0.004%	0.002%	Sundale Elementary
0.025%	0.030%	0.045%	0.050%	0.030%	Terra Bella
0.000%	0.000%	0.029%	0.029%	0.029%	Tipton
0.000%	0.000%	0.000%	0.000%	0.030%	Three Rivers Elementary
0.050%	0.053%	0.053%	0.053%	0.050%	Traver Elementary *
0.069%	0.063%	0.066%	0.074%	0.062%	Tulare High *
0.030%	0.030%	0.027%	0.018%	0.023%	Visalia Unified *
0.029%	0.028%	0.022%	0.020%	0.015%	Woodlake Elementary
0.040%	0.040%	0.050%	0.050%	0.049%	Woodlake High
					Special District Rates
0.028%	0.021%	0.021%	0.020%	0.018%	Kaweah Delta Healthcare District
0.000%	0.001%	0.000%	0.040%	0.000%	Kaweah Delta Water Conservation
0.000%	0.000%	0.000%	0.000%	0.000%	Kings Joint Mosquito Abatement
5.000%	5.000%	5.000%	5.000%	5.000%	Tulare County Pest Control
0.082%	0.082%	0.086%	0.100%	0.100%	Tulare Healthcare District
11.423%	11.423%	11.423%	11.423%	11.423%	South Tulare County Citrus Pest Control District
					Concluded

* School rates have been combined with educational facilities.

Notes:

All tax rates are levied and collected upon each \$100.00 valuation of net assessed valuation of taxable property, as assessed by the County Assessor, except for Kaweah Delta Water Conservation District (KDWC) and South Tulare County Citrus Pest Control District tax rates. KDWC tax rates are levied and collected upon each \$100.00 valuation of land and improvement assessed valuation of taxable property. South Tulare County Citrus Pest Control District tax rates are levied and collected upon each 100 trees per acre valuation as assigned by the County Assessor.

The County-wide tax rate is distributed to tax revenue districts according to California State law, specifically Assembly Bill (AB) 8. This includes the County of Tulare, Library Fund, Fire Fund, all cities, all schools, and special districts that set tax rates prior to Proposition 13.

Method used to calculate overlapping - The amount of debt of each unit applicable to the reporting unit is arrived at by (1) determining what percentage of the total assessed value of the overlapping jurisdiction lies within the limits of the reporting unit, and (2) applying this percentage to the total debt of the overlapping jurisdiction.

Source: Property tax division, County of Tulare

COUNTY OF TULARE
Statistical Section
Principal Property Taxpayers (unaudited)
June 30, 2019 and June 30, 2010 (in thousands)

Fiscal Year 2019

Rank	Taxpayer	Taxable Assessed Value	Percentage of Total Taxable Assessed Value⁽¹⁾
1	Southern California Edison Company	\$ 974,086	2.81%
2	Saputo Cheese USA, Inc.	256,311	0.74%
3	California Dairies, Inc./Milk Producers	225,436	0.65%
4	Land O' Lakes, Inc.	174,197	0.50%
5	Wal-Mart Stores, Inc./ Retail Trust	173,003	0.50%
6	Southern California Gas Company	162,312	0.47%
7	Ventura Coastal, LLC	113,691	0.33%
8	Oscar Mayer Food Corporation	100,876	0.29%
9	Pacific Gas Electric Company	94,482	0.27%
10	Target Corporation	80,115	0.23%
	Total	\$ 2,354,509	6.79%

Fiscal Year 2010

Rank	Taxpayer	Taxable Assessed Value	Percentage of Total Taxable Assessed Value
1	Southern California Edison Company	\$ 369,411	1.32%
2	Saputo Cheese USA, Inc.	300,134	1.07%
3	California Dairies, Inc./Milk Producers	192,871	0.69%
4	Pixley Ethanol, LLC	191,039	0.68%
5	Land O' Lakes, Inc./Cheese & Protien Intl., LLC	139,598	0.50%
6	Wal-Mart Stores, Inc.	133,639	0.48%
7	VF Outdoor (Cottonwood Fresno Holdings)	88,954	0.32%
8	Oscar Mayer Food Corporation	85,932	0.31%
9	Southern California Gas Company	83,093	0.30%
10	Imperial Bondware	82,884	0.30%
	Total	\$ 1,667,555	5.97%

Note:

(1) The percentage of total taxable assessed value is calculated using the certified tax roll as of July 1, 2018.

Source: Property tax division, County of Tulare

COUNTY OF TULARE
Statistical Section
Property Tax Levies and Collections (unaudited)
Last 10 Fiscal Years (in thousands)

Fiscal Year	Collected within the Fiscal Year of the Levy ⁽²⁾			Collections in Subsequent Years ⁽³⁾	Total Collections to Date	
	Taxes Levied ⁽¹⁾	Amount	Percentage of Levy		Amount	Percentage of Levy
2010	\$ 276,919	\$ 259,724	93.79%	\$ 12,440	\$ 272,164	98.28%
2011	275,625	258,384	93.74%	9,766	268,150	97.29%
2012	268,816	258,049	95.99%	10,406	268,455	99.87%
2013	261,866	251,629	96.09%	11,133	262,762	100.34%
2014	275,497	268,255	97.37%	11,189	279,444	101.43%
2015	289,784	281,415	97.11%	10,624	292,039	100.78%
2016	304,998	296,878	97.34%	10,784	307,662	100.87%
2017	316,810	308,417	97.35%	7,048	315,465	99.58%
2018	335,548	327,661	97.65%	7,116	334,777	99.77%
2019	353,290	344,865	97.62%	7,909	352,774	99.85%
Total	<u>\$ 2,959,153</u>	<u>\$ 2,855,277</u>		<u>\$ 98,415</u>	<u>\$ 2,953,692</u>	

Notes:

(1) Secured and unitary tax levy for the County itself, school districts, cities, and special districts, under the supervision of their own governing boards.

(2) Included are amounts collected by the County on behalf of itself, school districts, cities, and special districts under the supervision of their own governing boards.

(3) Collections in subsequent years represents monies collected for all previous years excluding the current fiscal year.

Source: Property tax division, County of Tulare

COUNTY OF TULARE
Statistical Section
Ratios of Outstanding Debt by Type (unaudited)
Last 10 Fiscal Years (in thousands, except per capita)

	Fiscal Year				
	2010	2011	2012	2013	2014
Governmental Activities					
Certificates of participation	\$ 32,290	\$ 26,315	\$ 20,820	\$ 16,350	\$ 11,525
Variable rate demand bonds	40,435	49,260	39,005	38,190	37,375
Pension obligation bonds	11,955	6,313	-	-	-
Tax allocation bonds	1,689	-	-	-	-
Loans and notes	14,351	13,199	10,544	9,332	4,399
Capital leases	-	-	654	-	-
Total Governmental Activities	100,720	95,087	71,023	63,872	53,299
Business-type Activities					
Certificates of participation	1,474	1,416	1,382	1,346	1,310
Bonds	7	7	7	7	7
Total Business-type Activities	1,481	1,423	1,389	1,353	1,317
Total Primary Government	\$ 102,201	\$ 96,510	\$ 72,412	\$ 65,225	\$ 54,616
Percentage of personal income ⁽¹⁾	0.86%	1.38%	0.98%	0.43%	0.35%
Outstanding debt Per Capita ⁽¹⁾⁽²⁾	\$ 228	\$ 221	\$ 161	\$ 143	\$ 119

	Fiscal Year				
	2015	2016	2017	2018	2019
Governmental Activities					
Certificates of participation	\$ 6,460	\$ -	\$ -	\$ -	\$ -
Variable rate demand bonds	36,460	35,545	34,535	33,425	32,315
Pension obligation bonds	-	-	-	251,220	242,115
Tax allocation bonds	-	-	-	-	-
Loans and notes	3,938	3,459	2,960	2,442	1,903
Capital leases	-	36	27	17	9
Total Governmental Activities	46,858	39,040	37,522	287,104	276,342
Business-type Activities					
Certificates of participation	1,273	1,236	1,192	1,147	1,102
Bonds	6	5	5	5	5
Total Business-type Activities	1,279	1,241	1,197	1,152	1,107
Total Primary Government	\$ 48,137	\$ 40,281	\$ 38,719	\$ 288,256	\$ 277,449
Percentage of personal income ⁽¹⁾	0.30%	0.24%	0.22%	1.55%	1.43%
Outstanding debt Per Capita ⁽¹⁾⁽²⁾	\$ 104	\$ 86	\$ 82	\$ 606	\$ 579

Notes:

(1) Personal income and populations used for these calculations appear in the Demographics and Economic Statistics section.

(2) Prior year outstanding debt per capita totals have been updated to reflect a change in calculation.

Source: Auditor-Controller, County of Tulare

COUNTY OF TULARE
Statistical Section
Computation of Direct and Overlapping Debt (unaudited)
June 30, 2019 (in thousands)

Fiscal Year 2019 Assessed Valuation	\$ 36,425,463	(includes unitary utility valuation)
Redevelopment Incremental Valuation	<u>(3,559,377)</u>	
Adjusted Assessed Valuation	<u>\$ 32,866,086</u>	

OVERLAPPING TAX AND ASSESSMENT DEBT

	% Applicable ⁽¹⁾	Debt
College of the Sequoias Hanford School Facilities Improvement District	0.958%	\$ 165
College of the Sequoias Tulare School Facilities Improvement District	88.485%	28,351
College of the Sequoias Visalia School Facilities Improvement District	100%	26,196
Other Community College District	2.870 - 8.129%	21,820
Dinuba Joint Unified School District	99.182%	19,531
Lindsay Unified School District	100%	19,819
Porterville Unified School District School Facilities Improvement District	100%	15,141
Visalia Unified School District	100%	53,920
Other Unified School Districts	8.626-100%	15,711
Delano Joint Union High School District	24.979%	10,555
Exeter Union High School District	100%	3,440
Tulare Joint Union High School District	99.845%	21,203
Other Union High School Districts	1.088-100%	12,373
Exeter Union School District	100%	19,811
Other School Districts	7.199-100%	36,679
Kaweah Delta Hospital District	100%	43,911
Tulare Local Healthcare District	100%	82,855
Special District 1915 Act Bonds	100%	78
Special District Revenue Bonds	100%	3,022
City 1915 Act Bonds	100%	522
Total overlapping tax and assessment debt		<u>435,103</u>

OVERLAPPING GENERAL FUND DEBT

Tulare County Office of Education Certificates of Participation	100%	\$ 34,660
College of Sequoias Community College District General Fund Obligations	78.163%	4,092
Kern Community College District General Fund and Benefit Obligations	7.372%	8,030
Cutler Orosi Joint Unified School District Certificates of Participation	93.973%	10,018
Dinuba Joint Unified School District Certificates of Participation	99.111%	4,847
Porterville Unified School District Certificates of Participation	100%	25,850
Visalia Unified School District Certificates of Participation	100%	76,545
Other Unified School District Certificates of Participation	16.578-100%	8,460
Union High School District Certificates of Participation	1.097-100%	330
School District Certificates of Participation	7.272-100%	22,635
City of Porterville Certificates of Participation and Pension Obligations	100%	22,635
City of Dinuba General Fund Obligations	100%	25,849
City of Lindsay General Fund Obligations	100%	1,335
City of Tulare General Fund Obligations	100%	26,675
City of Visalia Certificates of Participation	100%	20,470
City of Woodlake Certificates of Participation	100%	3,000
Total overlapping general fund debt		<u>295,431</u>

OVERLAPPING TAX INCREMENT DEBT (SUCCESSOR AGENCIES)

85,790

DIRECT GENERAL FUND DEBT

Tulare County General Fund Obligations	100%	<u>276,342</u>
Total direct general fund debt		<u>276,342</u>
Total combined debt		<u>\$ 1,092,666 ⁽²⁾</u>

RATIOS TO ADJUSTED ASSESSED VALUATION

Total overlapping tax and assessment debt	1.3%
Total direct debt	0.8%
Combined total debt	3.3%

Notes:

(1) The percentage of overlapping debt applicable to the County is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the overlapping district's assessed value that is within the boundaries of the County divided by the district's total taxable assessed value.

(2) Excludes tax and revenue anticipation notes, enterprise revenue, mortgage revenue and tax allocation bonds, and non-bonded capital lease obligations.

During bond issuance the County receives a repayment schedule from the entities and allocates the overlapping debt based on the percentage of the assessed values.

Sources: California Municipal Statistics, Inc. and Property tax division, County of Tulare

COUNTY OF TULARE
Statistical Section
Legal Debt Margin Information (unaudited)
Last 10 Fiscal Years (in thousands)

Legal Debt Margin Calculation for Fiscal Year 2019:

Net assessed value	\$ 36,199,801
Debt limit - 1.25% of taxable property ⁽¹⁾	<u>\$ 452,498</u>
Amount of debt applicable to debt limit ⁽²⁾	<u>-</u>
Legal debt margin ⁽³⁾	<u>\$ 452,498</u>

	Fiscal Year				
	2010	2011	2012	2013	2014
Debt limit	\$ 341,335	\$ 342,165	\$ 348,813	\$ 346,886	\$ 357,621
Total net debt applicable to limit	-	-	-	-	-
Legal debt margin	<u>\$ 341,335</u>	<u>\$ 342,165</u>	<u>\$ 348,813</u>	<u>\$ 346,886</u>	<u>\$ 357,621</u>
Total debt limit as a percentage of the legal debt margin	100%	100%	100%	100%	100%

	Fiscal Year				
	2015	2016	2017	2018	2019
Debt limit	\$ 374,972	\$ 394,278	\$ 413,275	\$ 430,925	\$ 452,498
Total net debt applicable to limit	-	-	-	-	-
Legal debt margin	<u>\$ 374,972</u>	<u>\$ 394,278</u>	<u>\$ 413,275</u>	<u>\$ 430,925</u>	<u>\$ 452,498</u>
Total debt limit as a percentage of the legal debt margin	100%	100%	100%	100%	100%

Notes:

(1) Constitutional Amendment XIII A, passed by a vote of the people and effective July 1, 1978, prohibits the County from raising ad valorem property taxes above 1.00% of full cash value. Thus, the legal debt is 1.25% of assessed valuation.

(2) As of 6/30/2018 the County had no tax supported general obligation bonded debt outstanding.

(3) Legal debt margin is computed by subtracting the County legal general obligation bonded debt from the legal debt limit.

Source: Property tax division, County of Tulare

COUNTY OF TULARE
Statistical Section
Demographics and Economic Statistics (unaudited)
Last 10 Fiscal Years

Fiscal Year	Population	Per Capita Personal Income	Personal Income⁽¹⁾	Median Age	School Enrollment	Unemployment Rate
2010	447,814	\$ 26,545	\$ 11,887,222	29	97,321	14.7%
2011	436,946	15,958 ⁽²⁾	6,972,784	30	97,889	15.9%
2012	449,253	16,404 ⁽²⁾	7,369,546	30	98,831	15.2%
2013	455,599	33,648	15,329,995	29	99,964	12.8%
2014	459,446	33,495	15,389,143	29	101,099	11.6%
2015	462,189	35,221	16,278,758	31	102,206	11.0%
2016	466,339	36,631	17,082,463	31	102,703	9.5%
2017	471,842	37,642	17,761,195	31	103,599	9.9%
2018	475,834	39,148	18,627,941	31	104,049	9.6%
2019	479,112	40,542	19,424,178	32	103,939	9.1%

Notes:

(1) Amounts expressed in thousands.

(2) Per capita personal income totals have been updated to reflect a change in calculation.

Source: County Administrative Office, County of Tulare

COUNTY OF TULARE
Statistical Section
Principal Employers (unaudited)
June 30, 2019 and June 30, 2008

Fiscal Year 2019

Rank	Employer	Employees	Percentage of Total County Employment
1	County of Tulare	5,034 ⁽¹⁾	2.68%
2	Visalia Unified School District	3,014 ⁽²⁾	1.60%
3	Kaweah Delta Health Care	2,000 ⁽³⁾	1.06%
4	Sierra View District Hospital	1,800 ⁽³⁾	0.96%
5	Ruiz Food Production, Inc.	1,800 ⁽³⁾	0.96%
6	Wal-Mart Distribution Center	1,692 ⁽³⁾	0.90%
7	Porterville Developmental Center	1,240 ⁽⁴⁾	0.66%
8	College of the Sequoias	817 ⁽⁵⁾	0.44%
9	Jostens	720 ⁽³⁾	0.38%
10	City of Visalia	642 ⁽⁶⁾	0.34%
Total		<u>18,759</u>	<u>9.98%</u>

Fiscal Year 2008*

Rank	Employer	Employees ⁽⁷⁾	Percentage of Total County Employment
1	County of Tulare	4,320	2.70%
2	Porterville Development Center	2,014	1.26%
3	Kaweah Delta Health Care District	2,000	1.25%
4	Ruiz Foods Products, Inc.	1,800	1.13%
5	Wal-Mart Distribution Center	1,692	1.06%
6	College of the Sequoias	1,160	0.73%
7	CIGNA HealthCare	900	0.56%
8	Jostens	720	0.45%
9	Dairyman's/Land O'Lakes, Inc.	600	0.38%
10	Monrovia Nursery Company	600	0.38%
Total		<u>15,806</u>	<u>9.90%</u>

*The employee information for fiscal year 2009/10 is not available.

Sources:

- (1) County of Tulare
- (2) Visalia Unified School District
- (3) Tulare County Economic Development Corporation
- (4) Porterville Developmental Center
- (5) College of the Sequoias
- (6) City of Visalia
- (7) County of Tulare Comprehensive Annual Financial Report for the fiscal year ended June 30, 2008

COUNTY OF TULARE
Statistical Section
Employees by Function (unaudited)
Last 10 Fiscal Years

Function	Fiscal Year				
	2010	2011	2012	2013	2014
General Government					
Legislative and Administrative	49	50	49	49	49
Counsel	53	54	54	58	61
Elections	7	5	4	7	5
Finance	149	154	156	154	160
Planning and Development	83	68	75	85	81
Other General	224	226	232	244	255
Public Protection					
Child Support Services	226	212	212	211	211
District Attorney	198	199	194	205	212
Fire Protection	116	115	116	114	114
Detention and Correction	348	348	351	387	391
Police Protection	718	726	726	805	817
Judicial	85	85	86	91	91
Other Protection	77	75	76	78	67
Public Ways and Facilities	135	166	150	156	157
Health and Sanitation	421	439	483	488	477
Public Assistance	1,366	1,451	1,565	1,574	1,559
Education	46	47	48	46	46
Culture and Recreation	18	19	9	9	-
Solid Waste Management	75	50	61	52	47
Total Number of Employees	4,394	4,489	4,647	4,813	4,800

Function	Fiscal Year				
	2015	2016	2017	2018	2019
General Government					
Legislative and Administrative	49	49	51	54	51
Counsel	61	57	57	63	64
Elections	7	7	7	11	11
Finance	159	160	162	163	164
Planning and Development	81	71	69	72	72
Other General	258	268	278	279	291
Public Protection					
Child Support Services	206	204	201	201	202
District Attorney	212	204	210	204	202
Fire Protection	113	117	116	117	121
Detention and Correction	393	399	409	411	411
Police Protection	840	846	863	876	875
Judicial	91	93	94	95	91
Other Protection	67	67	67	67	70
Public Ways and Facilities	154	156	159	171	175
Health and Sanitation	469	480	492	494	497
Public Assistance	1,534	1,584	1,619	1,630	1,642
Education	49	51	50	49	50
Culture and Recreation	-	-	-	-	-
Solid Waste Management	33	36	40	46	45
Total Number of Employees	4,776	4,849	4,944	5,003	5,034

Source: County Administrative Office, County of Tulare

COUNTY OF TULARE
Statistical Section
Operating Indicators by Function (unaudited)
Last 10 Fiscal Years

Function	Fiscal Year				
	2010	2011	2012	2013	2014
Public Protection					
Child Support Services					
Number of Caseloads	36,109	31,621	29,055	27,633	26,136
Number of Orders Established	3,972	1,638	1,277	1,185	1,167
District Attorney					
Number of Adult Felony Cases Filed	4,074	4,085	4,275	5,374	5,481
Number of Adult Misdemeanor Cases Filed	11,606	10,228	10,511	10,272	9,966
Number of Juvenile Felony Cases Filed	674	607	629	505	544
Number of Juvenile Misdemeanor Cases Filed	526	364	288	205	242
Total Cases Tried (Excluding Juvenile Trials)	175	137	139	124	138
Environmental Health					
Animal Control Field Calls	3,876	3,843	4,530	4,955	5,184
Animal Control Intake	8,787	9,316	9,269	9,269	8,945
Hazardous Materials Inspections	386	387	427	358	339
Hazardous Waste Inspections	212	221	233	218	181
Solid Waste Inspections	282	251	266	272	263
Fire Protection					
Assist Other Agencies	861	512		277	268
Medical Aids	6,949	7,529	6,927	7,235	7,336
Number of Fires	4,429	1,735	3,292	4,647	4,745
Public Defender					
Felony New Cases Opened	4,767	4,663	5,339	6,758	8,380
Juvenile Delinquency New Cases Opened	1,443	1,214	1,095	993	1,004
Misdemeanor New Cases Opened	6,911	7,374	7,409	7,224	7,649
Sheriff-Coroner					
Aggravated Assault	415	398	441	511	391
Burglary	1,186	1,132	1,272	1,109	1,010
Homicide	12	21	19	22	13
Jail Population - Admissions	24,348	23,444	22,251	22,660	22,563
Larceny Theft	2,041	2,164	1,964	1,799	1,401
Number of Auto Theft Vehicles Recovered	37	47	34	62	44
Rape	26	32	37	31	17
Robbery	90	91	72	96	90
Warrants Processed	19,079	22,548	17,079	17,538	19,650
Public Ways and Facilities					
Roads					
Total Maintained Mileage	3,046	3,041	3,041	3,039	3,038
Public Assistance					
Mental Health Clients Served					
Conserved	186	178	184	199	190
Inpatient	671	772	608	710	812
Outpatient	9,757	9,652	9,427	9,637	10,577
Community Based Programs					
Congregate Meals Served	69,851	71,261	70,150	60,743	60,890
Home Delivered Meals	51,692	65,260	59,460	63,089	64,470
Health Insurance Counseling and Advocacy Program	348	351	575	1,156	974
Number of People Served through Area Agency on Aging Funds	184,815	133,068	137,104	137,104	110,992
Number of Adult Protective Services Cases Opened	893	768	1,249	1,198	1,423
Number of Enrolled Participants in Cal Works	6,519	7,335	7,686	7,843	8,370
Welfare Fraud					
Court Ordered Restitution	187,912	287,254	335,518	458,324	-
Major Fraud Cases Completed	3,700	3,675	2,960	4,195	-
Persons Convicted	227	103	81	142	-
Culture and Recreation					
Library					
eBooks, eAudiobooks, Audiobooks and Music CDs	9,800	12,500	18,994	24,221	26,412
Volumes in collection	341,774	343,928	285,915	294,513	289,830
Parks and Recreation					
Total Amount of Park Reservations	1,036	837	1,095	789	734
Total Number of Cars Entered Parks	17,639	25,702	19,234	13,963	17,297
Other Enterprises					
Solid Waste					
Landfill Tonnage Gross Total	225,337	246,965	261,828	257,262	251,826
Landfill Tonnage Recycled Total	49,207	56,128	54,712	43,171	46,301
Transit					
Number of Passengers	188,999	244,500	308,293	351,697	356,560
Total Route Miles	676,359	794,963	842,636	929,804	1,009,061

Continued

Sources: Various departments, County of Tulare

COUNTY OF TULARE
Statistical Section
Operating Indicators by Function (unaudited) (continued)
Last 10 Fiscal Years

Fiscal Year					Function
2015	2016	2017	2018	2019	
25,066	24,250	23,587	22,892	22,450	Public Protection
1,456	1,161	961	797	1,040	Child Support Services
					Number of Caseloads
					Number of Orders Established
5,729	4,160	4,496	4,149	4,390	District Attorney
12,055	13,763	12,674	10,855	10,885	Number of Adult Felony Cases Filed
462	391	403	366	304	Number of Adult Misdemeanor Cases Filed
349	398	342	274	244	Number of Juvenile Felony Cases Filed
114	126	108	175	228	Number of Juvenile Misdemeanor Cases Filed
					Total Cases Tried (Excluding Juvenile Trials)
5,115	5,267	6,891	7,282	6,575	Environmental Health
8,348	7,684	7,917	7,192	7,514	Animal Control Field Calls
					Animal Control Intake
333	424	420	615	588	Hazardous Materials Inspections
196	198	218	309	294	Hazardous Waste Inspections
237	321	316	341	322	Solid Waste Inspections
509	545	398	527	506	Fire Protection
8,077	7,305	7,570	7,950	8,806	Assist Other Agencies
4,654	4,707	1,450	1,565	1,659	Medical Aids
					Number of Fires
9,058	7,597	6,056	5,854	5,410	Public Defender
1,208	1,182	999	946	692	Felony New Cases Opened
8,645	8,913	9,251	13,997	13,405	Juvenile Delinquency New Cases Opened
					Misdemeanor New Cases Opened
328	217	247	256	257	Sheriff-Coroner
686	813	686	635	617	Aggravated Assault
26	14	19	14	9	Burglary
22,881	21,301	19,204	21,446	19,370	Homicide
1,251	1,274	1,310	1,349	1,244	Jail Population - Admissions
76	162	151	198	208	Larceny Theft
32	25	35	39	33	Number of Auto Theft Vehicles Recovered
76	46	75	63	67	Rape
22,071	23,042	24,648	23,521	27,104	Robbery
					Warrants Processed
3,035	3,031	3,031	2,974	2,973	Public Ways and Facilities
					Roads
					Total Maintained Mileage
156	157	146	151	152	Public Assistance
802	776	762	857	949	Mental Health Clients Served
11,417	11,691	11,516	11,708	10,821	Conserved
					Inpatient
					Outpatient
69,200	66,192	61,672	63,012	67,350	Community Based Programs
79,271	69,185	71,318	75,461	80,301	Congregate Meals Served
1,114	1,073	1,131	1,599	1,754	Home Delivered Meals
103,127	55,269	54,365	42,302	45,942	Health Insurance Counseling and Advocacy Program
1,656	1,563	1,526	1,262	1,517	Number of People Served through Area Agency on Aging Funds
8,308	8,142	6,928	6,693	6,105	Number of Adult Protective Services Cases Opened
					Number of Enrolled Participants in Cal Works
279,920	139,787	351,630	173,887	373,000	Welfare Fraud
4,351	2,279	1,731	2,517	2,266	Court Ordered Restitution
97	18	149	114	123	Major Fraud Cases Completed
					Persons Convicted
29,709	20,722	26,713	26,576	10,053	Culture and Recreation
304,912	306,860	301,971	275,290	276,247	Library
					eBooks, eAudiobooks, Audiobooks and Music CDs
					Volumes in collection
709	624	746	748	643	Parks and Recreation
15,364	19,038	22,340	24,802	14,723	Total Amount of Park Reservations
					Total Number of Cars Entered Parks
345,633	417,252	466,650	496,269	500,477	Other Enterprises
37,824	37,995	46,927	69,814	45,251	Solid Waste
					Landfill Tonnage Gross Total
					Landfill Tonnage Recycled Total
374,312	348,737	301,666	297,243	277,471	Transit
999,663	1,039,336	1,033,941	1,010,078	1,007,030	Number of Passengers
					Total Route Miles
					Concluded

Sources: Various departments, County of Tulare

COUNTY OF TULARE
Statistical Section
Capital Asset Statistics by Function (unaudited)
Last 10 Fiscal Years

Function	Fiscal Year				
	2010	2011	2012	2013	2014
Public Protection					
Sheriff-Coroner					
Stations	4	4	4	4	4
Fire Protection					
Stations	26	27	27	27	27
Building Permits Issued	3,353	3,494	3,333	3,581	3,474
Public Ways and Facilities					
Roads					
Roads (miles)	3,540	3,041	3,041	3,041	3,038
Streetlights	1,472	1,537	1,541	1,542	1,471
Culture and Recreation					
Library					
Number of Branches	15	15	15	15	15
Volumes in Collection	341,774	343,928	285,915	285,915	285,915
Parks and Recreation					
Park Acreage	688	628	628	628	628
Parks	11	10	10	10	10
Museum (square feet)	42,919	42,919	42,919	42,919	42,919
Other Enterprises					
Solid Waste					
Landfill Sites	7	7	7	7	3
Transfer Stations	7	7	7	7	7

Function	Fiscal Year				
	2015	2016	2017	2018	2019
Public Protection					
Sheriff-Coroner					
Stations	4	4	4	5	6
Fire Protection					
Stations	27	27	27	27	27
Building Permits Issued	3,639	4,617	4,517	4,302	4,042
Public Ways and Facilities					
Roads					
Roads (miles)	3,035	3,031	3,495	2,974	2,973
Streetlights	1,471	1,157	1,157	1,182	1,182
Culture and Recreation					
Library					
Number of Branches	15	15	17	17	17
Volumes in Collection	304,912	306,860	301,971	275,290	276,247
Parks and Recreation					
Park Acreage	628	628	628	628	639
Parks	10	10	10	10	11
Museum (square feet)	42,919	42,919	42,919	42,919	42,919
Other Enterprises					
Solid Waste					
Landfill Sites	2	2	2	2	2
Transfer Stations	6	6	6	6	6

Sources: Various departments, County of Tulare