



FISCAL YEAR 2022/23

COUNTY OF TULARE  
**RECOMMENDED  
BUDGET**

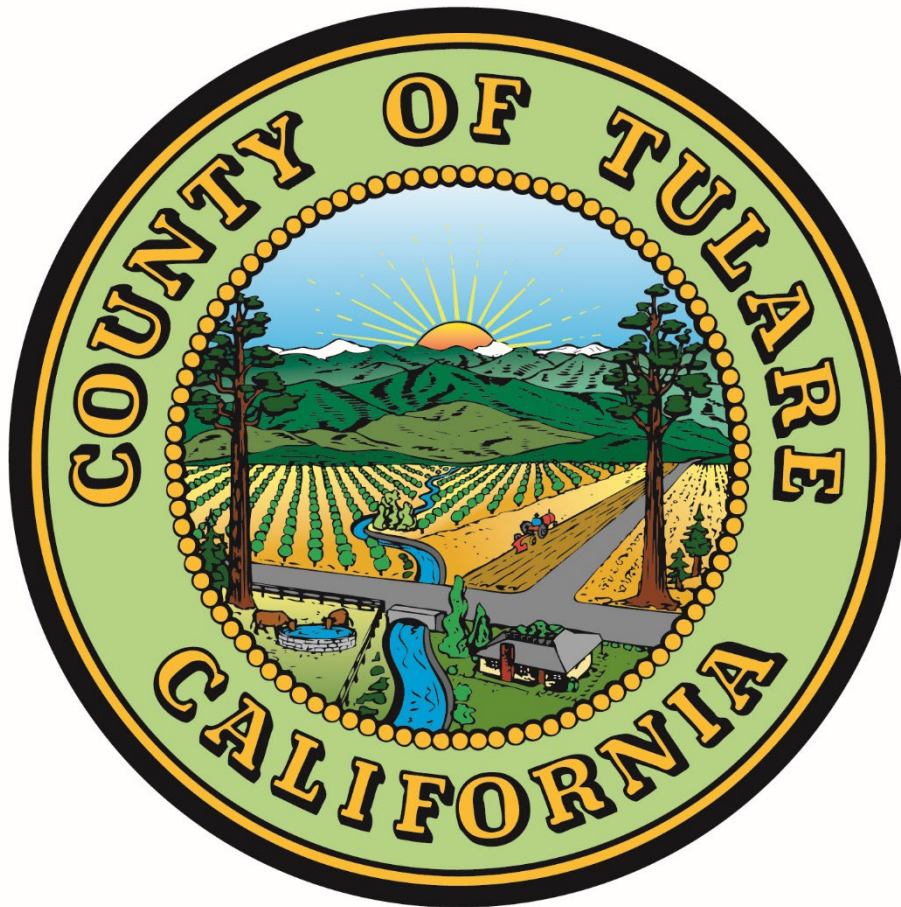
# COUNTY OF TULARE

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RECOMMENDED BUDGET

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FOR THE FISCAL YEAR ENDING JUNE 30, 2023



PRESENTED TO THE BOARD OF SUPERVISORS  
BY THE COUNTY ADMINISTRATIVE OFFICE

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# COUNTY OF TULARE

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## RECOMMENDED BUDGET FY 2022/23

# BOARD OF SUPERVISORS



Larry Micari  
District 1 Supervisor

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Pete Vander Poel  
District 2 Supervisor

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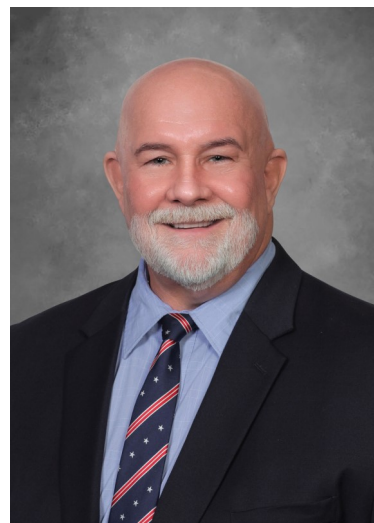
Amy Shuklian  
District 3 Supervisor

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Eddie Valero, Chair  
District 4 Supervisor

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Dennis Townsend, Vice Chair  
District 5 Supervisor

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# COUNTY OF TULARE

## MISSION VISION STATEMENTS AND CORE VALUES

### MISSION STATEMENT

To provide the residents of Tulare County with quality services to improve and sustain the region's safety, economic well-being, and quality of life.

### VISION STATEMENT

A county government that has earned the trust, respect, and support of its residents through collaboration, fair, and effective service.

### CORE VALUES

The County of Tulare is committed to a collaborative and team-oriented approach to service that is anchored in our shared values of:

- Accountability
- Can-do Attitude
- Commitment
- Compassion
- Fairness
- Innovation
- Professionalism
- Respect
- Respect for Diversity
- Responsiveness

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# COUNTY OF TULARE

## RECOMMENDED BUDGET FY 2022/23

PREPARED BY THE COUNTY ADMINISTRATIVE OFFICE\*

### RECOMMENDED BY:

**JASON T. BRITT**  
*County Administrative  
Officer*

**JOHN HESS**  
*Assistant County  
Administrative Officer*

**MARTA RODRIGUEZ**  
*Executive Assistant to the CAO*

Administrative Regulations  
Budget Review  
Delegated Action Requests  
FPPC Reporting  
General Administration  
Record Keeping

**PAUL GUERRERO**  
*Principal Administrative Analyst*

Budget: Mid-Year, Recommended, and Adopted  
Assessor/Clerk-Recorder  
Auditor-Controller/  
Treasurer -Tax Collector  
Board of Supervisors  
Capital Acquisition  
Contingency  
County Administration  
Debt Service  
General Revenues  
Miscellaneous Administration  
Pension Obligation Bonds  
Registrar of Voters  
Retirement

**KATRINA FERNANDEZ**  
*Senior Administrative Analyst*

Library  
Resource Management Agency  
Airport and Transit  
Assessment Districts/CSA's  
CDBG/HOME  
Flood Control  
Road Fund  
Terra Bella Sewer Maintenance District  
Solid Waste

**GABRIEL DIAZ-CARRERA**  
*Senior Administrative Analyst*

Agricultural Commissioner  
General Services Agency  
Capital Projects  
Internal Service Funds  
Purchasing  
Information and Communications Technology  
UC Cooperative Extension

**ROBERT HERNANDEZ**  
*Senior Administrative Analyst*

County Fire  
District Attorney  
Miscellaneous Criminal Justice  
Probation  
Public Defender  
Sheriff-Coroner

**ALEXANDER CRUZ**  
*Senior Administrative Analyst*

Child Support Services  
County Counsel  
Human Resources and Development  
Health and Human Services Agency  
Indigent Health Care  
Realignment  
Risk Management  
Workforce Investment Board

**CASSIE ALEGRE**  
*Budget Technician*

Master Schedule of Fees  
Position Control  
Trusts/Special Funds

\*Special thanks to the staff of the Print Shop for printing this Recommended Budget.

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# COUNTY OF TULARE

## DEPARTMENT LISTING FY 2022/23

AGRICULTURAL COMMISSIONER/SEALER OF WEIGHTS AND MEASURES	TOM TUCKER	684-3350
ASSESSOR/CLERK-RECORDER	TARA K. FREITAS	636-5100
AUDITOR-CONTROLLER/TREASURER-TAX COLLECTOR	CASS COOK	636-5200
BOARD OF SUPERVISORS	CHAIR EDDIE VALERO	636-5000
CHILD SUPPORT SERVICES	ROGER DIXON	713-5700
COUNTY ADMINISTRATIVE OFFICE	JASON T. BRITT	636-5005
COUNTY COUNSEL	JENNIFER M. FLORES	636-4950
DISTRICT ATTORNEY	TIM WARD	636-5494
COUNTY FIRE	CHARLES NORMAN	802-9800
GENERAL SERVICES AGENCY	BROOKE SISK	627-7227
HEALTH AND HUMAN SERVICES AGENCY	JOHN HESS, INTERIM	624-8000
HUMAN RESOURCES AND DEVELOPMENT	LUPE GARZA	636-4900
INFORMATION AND COMMUNICATIONS TECHNOLOGY	JOE HALFORD	622-7100
LIBRARY	DARLA WEGENER	713-2700
PROBATION	MICHELLE BONWELL	713-2750
PUBLIC DEFENDER	ERIN BROOKS	636-4500
REGISTRAR OF VOTERS	MICHELLE BALDWIN	624-7300
RESOURCE MANAGEMENT AGENCY	REED SCHENKE	624-7000
SHERIFF-CORONER	MIKE BOUDREAUX	802-9400
SOLID WASTE	BRYCE HOWARD	624-7195
UC COOPERATIVE EXTENSION	KARMJOT RANDHAWA	684-3300
WORKFORCE INVESTMENT BOARD	ADAM PECK	713-5200

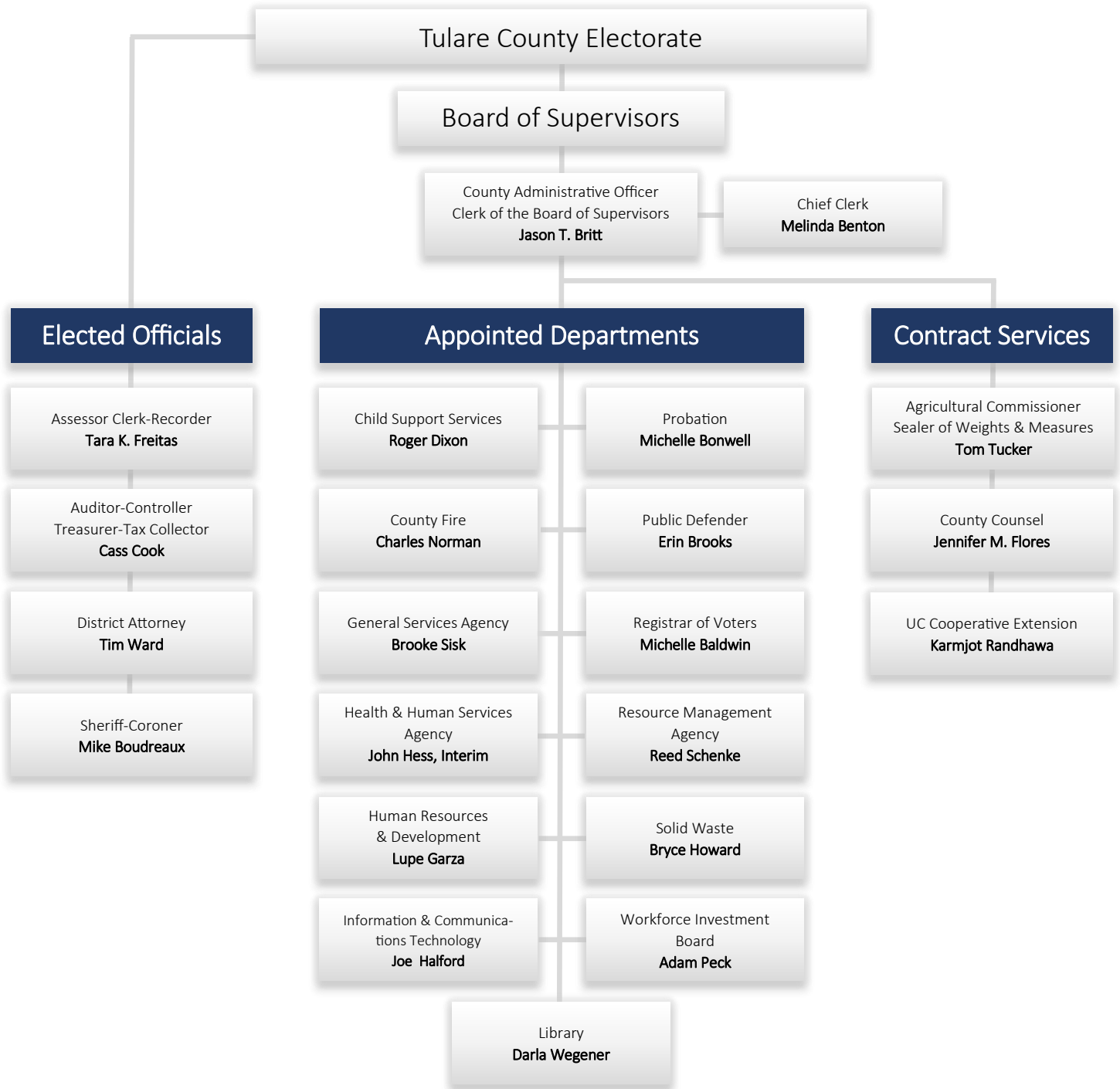


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# COUNTY OF TULARE

## ORGANIZATIONAL CHART FY 2022/23



*The organization chart is a visual depiction of the way work is distributed within the County of Tulare. It is also meant to be a tool to help our working relationship with the residents of Tulare County to create channels of communication in order to better accomplish our goals and objectives.*

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# BUDGET MESSAGE FROM THE CAO

Jason T. Britt

September 13, 2022

Dear Board of Supervisors:

It is my pleasure to report that Tulare County is financially stable and well-positioned to face current economic pressures, including the prolonged COVID-19 pandemic, historically high inflation, and future uncertainties. The Fiscal Year (FY) 2022/23 Recommended Budget is submitted for your consideration, review, modification, and/or adoption.

The prudent fiscal policies of your Board, the use of conservative revenue estimates, and the efforts of an outstanding County management team has contributed to the County's continuing strong financial position. This recommended budget of \$1.82 billion dollars is balanced for all applicable funds as required by law. Consistent with previous years, the FY 2022/23 Recommended Budget was developed in accordance with the priorities established in Tulare County's adopted Strategic Business Plan and the following long-standing budgeting principles:

- a. Historically conservative and reasonable revenue estimates are budgeted to ensure a balanced budget;
- b. Maintain the Board's strong commitment to public safety;
- c. Proceeds from sales of real property are designated for future one-time capital needs;
- d. One-time funds are used for one-time purposes when setting agency/departmental budget targets;
- e. County agencies/departments seek grants and other funding opportunities, to the extent possible, to minimize reoccurring General Fund costs. Departments should maximize expenditure of subvented dollars prior to using General Fund dollars;
- f. County General Fund will not backfill revenue losses from state-mandated or grant-funded programs; and
- g. Any structural increases or substantial one-time funding to agency/departmental budgets require a new or expanded sources of revenue and operational efficiencies (corresponding reduction of expenses or programmatic or project re-direction of expenses) for budget sustainability.

## County Budget Highlights

This \$1.82 billion budget, submitted to your Board for consideration, demonstrates Tulare County's sound financial position, and reflects the Board's policy to maintain feasible and sustainable fiscal operations within all of Tulare County's Governmental Funds, Internal Service Funds, Special District Funds, Enterprise Funds, Assessment Districts, and County Service Areas. Some notable budget highlights:

- General Fund budget increases from \$949.5 million to \$1.1 billion (10.7% increase from FY 2021/22);
- General Fund discretionary revenues increase from \$186.9 million to \$207.7 million (11.1% increase from FY 2021/22);
- General Fund unassigned fund balance increases from \$49.1 million to \$68.1 million (38.8% increase from FY 2021/22);
- Strategic Reserve increases from \$33 million to \$36 million; and
- Maintains General Fund Contingency at \$5 million.

## Budget Message

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The proposed budget also includes several investments in key County services. These investments will provide funds for future elections, increased retirement costs, building improvements, and other important needs. Some important investments include:

- Transfers \$1 million to the Public Agency Retirement Services (PARS) 115 trust to offset future retirement liabilities;
- Transfers \$5 million to replenish the Jail Medical Fund;
- Transfers \$2 million to the Equipment and Vehicle Replacement Fund;
- Transfers \$2.5 million to the Natural Resources Fund;
- Transfers \$3 million to replenish the Election Trust Fund;
- Transfers \$1.5 million to replenish the Conflict Defender Fund;
- Transfers \$4 million to the Litigation Trust Fund for future litigation;
- Allocates \$7 million for the Capital Improvement Plan (increase of \$1 million from FY 2021/22);
- Funds budgetary retirement costs from \$45.3 million to \$50.7 million (11.9% increase from FY 2021/22);
- Funds Pension Obligation Bond (POB) debt service payment of \$19.8 million;
- Allocates \$3 million for the SQF Complex Fire abatement and future disasters;
- Allocates \$1.4 million for Fire equipment and vehicles;
- Allocates \$1.5 million for IT projects;
- Funds total employee compensation increases from \$406.3 million to \$437.2 million (7.6% increase from FY 2021/22);
- Allocates \$1 million for drought response; and
- Allocates \$1 million for disaster management.

### American Rescue Plan Act

On March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law and authorized \$90.6 million dollars in COVID-19 relief funds to Tulare County. On August 24, 2021, the Board of Supervisors approved the ARPA Interim Recovery Plan to align with the US Department of Treasury interim rules. In May 2022, the US Department of Treasury released the final rule which included broader eligibility guidelines and acceptable uses of the funds. On July 26, 2022, the Board of Supervisors adopted the ARPA Final Recovery Plan, which aligns the County's spending with the US Department of Treasury's final rule. As of June 30, 2022, the County has expended over \$28 million of ARPA funds. The FY 2022/23 budget reflects approximately \$37 million in ARPA Final Recovery Plan spending.

### FY 2022/23 State Budget Highlights

On June 27, 2022, Governor Newsom signed California's FY 2022/23 Budget Act into law. The enacted budget agreement includes \$234.4 billion in General Fund appropriations and \$37.2 billion in budgetary reserves, which include:

- \$3.5 billion in the Special Fund for Economic Uncertainties;
- \$9.5 billion in the Public School System Stabilization Account;
- \$900 million in the Safety Net Reserve; and
- \$23.3 billion in the Budget Stabilization and Rainy-Day Fund.<sup>i</sup>

Consistent with the prior year's budgetary practices, California's FY 2022/23 budget also returns a portion of its unanticipated tax income to residents in the form of a broad-based relief package to offset rising costs associated with the highest inflation the country has experienced in 40 years.

Notable State Budget Act impacts to the County include the following:<sup>ii</sup>

- **Climate Resilience.** \$125 million for the Regional Resilience Grant Program to support regional climate resilience planning and implementation to reduce the risk of climate change impacts such as wildfire, sea level rise, drought, flood, increasing temperatures, and extreme heat events.
  - \$75 million in one-time grant funding to eligible agriculture-related businesses affected by severe drought conditions.
- **Organic Waste.** \$270 million over two years to provide direct support for local governments in the implementation of organic waste recycling.
- **Wildfires.** \$30 million General Fund for investments to support wildfire and forest resilience.
- **Homelessness.** An additional \$3.4 billion of General Fund over three years to invest in immediate behavioral health housing and treatment, as well as encampment cleanup grants, and extends for an additional year support for local government efforts.
- **Agriculture.** \$25 million for a one-time subvention payment to counties with active Williamson Act programs.
- **Library Infrastructure.** \$50 million to support an infrastructure grant program for capital projects. Priority is given to requests from local libraries in high-poverty areas and the match requirement may be reduced or waived for such libraries. There is also an intent to provide an additional \$100 million in FY 2023/24.
- **Affordable Housing.** \$2 billion multiyear package of affordable housing and homeownership investments including \$500 million to establish the California Dream for All program to assist first-time homebuyers.
- **Transportation.** \$14.8 billion for regional transit and rail projects; to support the continued development of the high-speed rail; bicycle and pedestrian projects; and climate adaptation projects, with a focus on aligning the state's transportation system with its climate goals. Budget also includes a one-year diesel sales tax holiday.
- **Behavioral Health**
  - **CARE Courts.** \$64.7 million for the Community Assistance, Recovery, and Empowerment (CARE) Court proposal to fund state departments and Judicial Branch costs for the new program, contingent on adoption of statutory changes codifying the program. However, there is no funding for counties to implement this mandated program.
  - **Behavioral Health Bridge Housing.** \$1.5 billion over two years for immediate, clinically enhanced bridge housing solutions for individuals experiencing homelessness with behavioral health needs.
  - **Behavioral Health Workforce.** \$200 million one-time General Fund over four years for behavioral health workforce investments.
- **Health**
  - **Medi-Cal for All, Regardless of Immigration Status.** The budget expands eligibility for full-scope Medi-Cal coverage to income-eligible individuals aged 26 to 49 years, regardless of immigration status. The estimated cost is \$2.6 billion (\$2.1 billion General Fund) annually at full implementation, inclusive of In-Home Supportive Services (IHSS) costs. Coverage is to begin no later than January 1, 2024.
  - **Workforce for a Healthy California for All Program.** \$296.5 million in FY 2022/23, \$370.5 million in FY 2023/24 and FY 2024/25 from the General Fund and the Opioid Settlement Fund to strengthen and expand the state's public health workforce.
  - **Unwinding the Public Health Emergency (PHE).** \$26.2 million in FY 2022/23, and \$1.2 million in FY2023/24 and FY 2024/25 and trailer bill language to unwind the array of program policy and system-related changes put in place during the COVID-19 PHE within the 12-month timeframe outlined by State Health Official Letter 21-002, once the COVID-19 PHE is officially terminated at the federal level.
- **Human Services**
  - **Resource Family Approval.** \$50 million General Fund ongoing to support counties in reducing approval timelines for foster caregiver applications.
  - **CalWORKs Grant Increase.** A 21% increase in CalWORKs grant levels beginning October 1, 2022. SB 187 also includes language that expresses the intent of the Legislature to increase CalWORKs maximum aid payments starting in October 2024 to a level that ensures no children live in deep poverty.

## Budget Message

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- **Local Public Safety**

- **Division of Juvenile Justice (DJJ) Realignment.** \$100 million one-time General Fund investment to support improvements to county-operated juvenile facilities more conducive to serving justice-involved youth with a wide range of needs, focused on supporting trauma informed care, restorative justice, and rehabilitative programming. This funding will be distributed directly to county probation departments no later than August 31, 2022 based on juvenile population levels and the number of facilities operated in each county.
- **Peace Officer Wellness and Training.** \$50 million one-time General Fund grants for city and county law enforcement agencies to improve law enforcement officer wellness units, peer support units, mental health services, and other evidence-based programs or services that enhance wellness.
- **Local Law Enforcement Aid.** \$23.4 million to support the State's Law Enforcement Mutual Aid System to provide local law enforcement aid during disasters and emergencies. This funding will reduce local costs, accelerate response time, and is a step toward sustainable participation for all counties.

### Forward Looking

Tulare County finished FY 2021/22 with an unassigned fund balance of \$68.1 million, stemming from greater-than-anticipated countywide revenues, planned and unplanned departmental savings, and revenue from the American Rescue Plan Act. Unassigned fund balance is considered one-time monies and are budgeted according to the Board's adopted Financial Policies. According to a recent report by PFM Asset Management, current national economic conditions can be described as persistent high inflation, declining consumer sentiment, slowing economic growth and looming recession probabilities, aggressive increases in Fed borrowing rates, rising yields and decades high mortgage rates, and elevated volatility in credit and equity markets.

As of the publication of this book, the economic outlook for the U.S., California, and the County continues to be uncertain. Contributing to that uncertainty are historically high inflation rates and a looming recession on a national level; constitutional funding obligations outpacing forecasted tax revenue collections at the state level <sup>iii</sup>; and for the County, growing wage pressure, retirement costs, exponential growth in costs for jail medical and mental health, and new unfunded or underfunded mandates. Of specific concern for Tulare County are several pieces of State legislation which could impose new mandated service obligations on the County without corresponding revenues. CARE Court and CalAIM are both significant pieces of legislation that will require the County to fund more services utilizing existing revenue streams.

The County continues to anticipate significant financial challenges as operational costs grow and are exacerbated by the highest inflationary period in the last 40 years. Rising operational costs include labor; law enforcement and fire services; jail medical and mental health care; Internal Service Funds working capital reserves; Zones of Benefits; new countywide financial and human resources systems; and the uncertain impacts of the lingering drought on our agricultural economy. The overall uncertainty in the economy coupled with growing operational costs, and state-imposed obligations to general county revenue will limit the County's capacity to fund new ongoing commitments in future years.

To maintain the County's financial stability given current economic uncertainties and enjoy balanced budgets in future years, the Board should maintain the following budget philosophy and strategies: fund only mandated services, negotiate financially sustainable labor agreements, limit the issuance of debt, use one-time funds for one-time expenses, strive to fund the Strategic Reserve to the stated reserve ratio reflected in the Reserve Policy, collaborate with TCERA to minimize significant retirement cost increases, continue utilizing conservative revenue estimating practices, encourage departments to maximize the use of non-General-Fund revenues to minimize the burden on the General Fund, and encourage departments to adopt more efficient business practices.

### Appreciation

Finally, the budget development process and budget book are not something done alone. I appreciate and thank the Tulare County Board of Supervisors for their guidance and commitment to conservative fiscal practices. I appreciate all elected

and appointed department and agency heads for their assistance throughout the budget process. Special thanks to the CAO staff for their commitment and dedication to the budget process and budget book.

Please take a moment to review the Executive Summary of the FY 2022/23 Recommended Budget that directly follows this letter.

Respectfully submitted,



Jason T. Britt  
County Administrative Officer

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<sup>i</sup> <https://ebudget.ca.gov/2022-23/pdf/Enacted/BudgetSummary/SummaryCharts.pdf>

<sup>ii</sup> [https://www.counties.org/sites/main/files/file-attachments/csac\\_june\\_budget\\_bab\\_-\\_2022-06-29.pdf](https://www.counties.org/sites/main/files/file-attachments/csac_june_budget_bab_-_2022-06-29.pdf)

<sup>iii</sup> <https://lao.ca.gov/Publications/Report/4590>

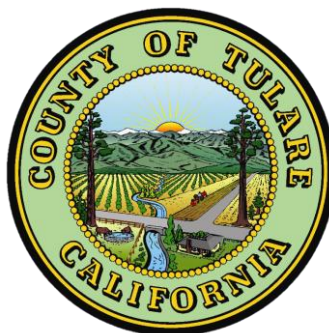


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## County Administrative Officer

County Administration Building  
2800 W. Burrel  
Visalia, CA 93291  
(559) 636-5005  
(559) 733-6318

**Jason T. Briff**  
County Administrative Officer



## Board of Supervisors

**Larry Micari**  
District 1

**Pete Vander Poel**  
District 2

**Amy Shuklian**  
District 3

**Eddie Valero, Chair**  
District 4

**Dennis Townsend, Vice Chair**  
District 5

### EXECUTIVE BUDGET SUMMARY

#### **GENERAL FUND BUDGET COMPARISON TO ACTUAL RESULTS IN FISCAL YEAR 2021/22**

Tulare County ended FY 2021/22 in a strong financial position despite growing economic uncertainty related to the COVID-19 pandemic, global supply-chain shortages, and the highest inflation rate in 40 years. The FY 2021/22 Adopted Budget improved or replaced county assets and equipment, supported expanded economic development investment, enhanced public safety and fire services, funded various capital projects and building improvements, restored the prior year's 2% budget reduction back to General Fund departments, increased the Strategic Reserve by \$3 million, restored the County contingency fund to pre-pandemic levels, and lifted the County hiring freeze.

#### **Achievements in FY 2021/22 include:**

- Unassigned Fund Balance budgeted at \$49.1 million.
- \$5 million contingency maintained.
- \$19.8 million (\$16.3 million General Fund) debt service payment toward the \$251 million Pension Obligation Bond.
- \$848 thousand assigned for countywide equipment and vehicle replacement.
- \$6.6 million assigned for Jail Medical expenditures for County Detention Facilities.
- \$3.7 million assigned for replenishment of Elections Trust Fund.
- \$5 million for Capital Improvements Plan were appropriated.
- \$1.7 million assigned for economic development support.
- \$3.7 million assigned for County building remodels and space planning.
- \$5 million assigned for the County Morgue.
- \$1.7 million one-time funds transferred for IT infrastructure upgrades and special projects.
- \$2.5 million assigned to Natural Resources Fund for SQF Complex Fire abatement and drought response.
- \$152 thousand spent on Groundwater Sustainability Agency memberships and water program activities.
- \$3 million appropriated to the Pension Stabilization Fund.
- \$4.9 million transferred to the Sheriff for the Motorola payoff.
- \$500 thousand assigned to the Financial System Replacement fund for the HR/Payroll upgrade.
- \$500 thousand assigned to the Conflict Defender Fund
- \$543 thousand assigned to the Homelessness and Community Activity Fund.
- \$2.5 million assigned to the Litigation Trust Fund.

As a result of greater-than-anticipated general revenue, departmental savings, and the temporary infusion of federal relief funds, the County realized a higher-than-expected unassigned fund balance at the close of FY 2021/22. Specifically, the General Fund ended the fiscal year with a fund balance of \$68.1 million, which represents a \$19,047,197 increase from the \$49.1 million General Fund unassigned fund balance in FY 2021/22. In FY 2020/21 General Fund unassigned fund balance was 42.3 million, in FY 2019/20 General Fund unassigned fund balance was \$46.3 million, in FY 2018/19 it was \$47.2 million, in FY 2017/18 it was \$38.2 million, and in FY 2016/17 it was \$31.6 million. Despite its larger fund balance at the start of this fiscal year, the General Fund has been cautiously budgeted in FY 2022/23 in recognition of the growing economic uncertainty caused by supply-chain irregularities, exceptionally high inflation, and the risk of a recession.

## Executive Budget Summary

### TULARE COUNTY FISCAL YEAR 2022/23 RECOMMENDED BUDGET

The FY 2022/23 Recommended Budget for all funds totals \$1.82 billion, an increase of \$206.6 million, or 12.79%, when compared to the FY 2021/22 Adopted Budget. The budget supports a total workforce of 5022.13 FTE positions and reflects a net increase of 19.5 FTE positions.

The Recommended Budget for all funds is depicted below:

Fund	FY 2021/22 Adopted	FY 2022/23 Recommended	Difference	Percentage Inc/Dec
General Fund	\$949,532,157	\$1,050,753,369	\$101,221,212	10.66%
Other Operating Funds	\$511,101,478	\$565,183,959	\$54,082,481	10.58%
County Service Areas	\$1,232,781	\$1,274,746	\$41,965	3.40%
Enterprise Funds	\$40,882,019	\$49,774,219	\$8,892,200	21.75%
Internal Service Funds	\$107,080,313	\$149,249,302	\$42,168,989	39.38%
Special Districts	\$6,126,036	\$6,348,141	\$222,105	3.63%
<b>Totals All Funds</b>	<b>\$1,615,954,784</b>	<b>\$1,822,583,736</b>	<b>\$206,628,952</b>	<b>12.79%</b>
Less Internal Service Funds	\$107,080,313	\$149,249,302	\$42,168,989	39.38%
<b>Net Total Of All Funds</b>	<b>\$1,508,874,471</b>	<b>\$1,673,334,434</b>	<b>\$164,459,963</b>	<b>10.90%</b>
Authorized Staffing	FY 2021/22 Adopted	FY 2022/23 Recommended	Net Change	
Total All Funds	5,002.63*	5,022.13	19.50	

\*Corrected from 5,003.63 to 5,002.63 after the initial publication of the budget book.

The Recommended Budget provides funding for mandated and essential services; local programs and projects; capital and infrastructure needs; equipment maintenance and replacement; and reserves and contingencies. In doing so, the Recommended Budget adheres to the State Budget Act, as well as County Administrative Regulations and Board Financial Policies.

In accordance with Section 29009 of the California Government Code, the Recommended Budget, for all applicable funds, is balanced as required by law. As such, the FY 2022/23 projected ending fund balance is zero - the funding sources are equal to financing uses. The financing uses include General Fund \$1.1 billion; Special Revenue Funds \$405.4 million; Capital Projects Funds \$131.7 million; and Debt Service Funds \$28 million.

The Fund Balance Summary is depicted in the table below:

	General Fund	Special Revenue Funds	Capital Projects Funds	Debt Service Funds
<b>Fund Balance Available June 30, 2021</b>	<b>\$49,050,121</b>	<b>\$110,266,991</b>	<b>\$28,561,669</b>	<b>\$678,766</b>
<b>Fund Balance Available June 30, 2022</b>	<b>68,097,318</b>	<b>97,006,105</b>	<b>36,342,520</b>	<b>710,968</b>
<b>Financing Sources:</b>				
Decreases To Obligated Fund Balances	-	2,058,037	3,632,349	-
Additional Financing Sources - Revenue	982,656,051	306,383,219	91,760,070	27,290,691
<b>Total Financing Sources</b>	<b>1,050,753,369</b>	<b>405,447,361</b>	<b>131,734,939</b>	<b>28,001,659</b>
<b>Financing Uses:</b>				
Increases To Obligated Fund Balances	3,000,000	29,059,586	-	5,764,903
Additional Financing Uses - Expenditures	1,047,753,369	376,387,775	131,734,939	22,236,756
<b>Total Financing Uses</b>	<b>1,050,753,369</b>	<b>405,447,361</b>	<b>131,734,939</b>	<b>28,001,659</b>
<b>FY 22/23 Projected Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Available Fund Balance Percentage Change<sup>1</sup></b>	<b>39%</b>	<b>-12%</b>	<b>27%</b>	<b>5%</b>
<b>Total Obligated Fund Balance (Reserves)</b>	<b>36,000,000</b>	<b>126,164,130</b>	<b>267,682</b>	<b>24,328,477</b>

(1) Available Fund Balance Percent Change reflects the changes from Fund Balance Available June 30, 2021, to Fund Balance Available June 30, 2022. The changes are demonstrated as a (decrease)/increase.

**General Fund**

General Fund budgeted expenditures for FY 2022/23 are \$1.1 billion. Of the \$68.1 million unassigned fund balance, \$3 million is recommended to increase the County's General Fund Strategic Reserve (Increases to Obligated Fund Balances) from \$33 million to \$36 million. The remaining \$65.1 million unassigned fund balance is recommended to be allocated as follows: \$19.7 million to the General Fund's operations, which includes a \$5 million contingency budget, and \$45.4 million for CAO one-time expenditures. Some of the specific one-time expenditures are TCiCT infrastructure and special projects \$1.5 million; County Fire \$1.4 million; Disaster Management \$1 million; Miscellaneous Criminal Justice transfer \$1.5 million; PARS 115 trust transfer \$1 million; Capital Projects Fund transfer \$7 million; SQF Abatement and grant matching \$3 million; Drought Response \$1 million; Operational priorities and future needs \$3.6 million; Jail Medical Fund transfer \$5 million; Equipment and Vehicle Replacement Fund transfer \$2 million; Natural Resource Fund transfer \$2.5 million; Election Trust Fund transfer \$3 million; Conflict Defender Fund transfer \$1.5 million; Future Construction Fund transfer \$6 million; and Litigation Trust Fund transfer \$4 million.

**Special Revenue Funds**

Special Revenue Funds include Aviation, Community Development Block Grant, Fish and Wildlife, Home Program Fund, Housing Successor, Indigent Health Care AB 75, Health Realignment, Mental Health Realignment, Social Services Realignment, Library, Road Fund, County Fire Fund, Workforce Investment Board, Child Support Services, and Tobacco Settlement Revenue. The recommended \$97 million Special Revenue fund balance for FY 2022/23 represents a \$29.1 million increase to obligated fund balances, which are \$13.9 million less when compared to FY 2021/22 amount of \$42.9 million. Material increases to obligated fund balances include: Mental Health Realignment \$10.5 million, Social Services Realignment \$17.4 million, County Fire \$1.1 million. Material decreases to obligated fund balances for budgetary expenditures in FY 2022/23 include: Library \$1.1 million, Health Realignment \$920,968.

**Capital Projects Funds**

The Capital Projects Funds include the General Services Agency (GSA) Capital Projects Fund and the Information and Communications Technology (ICT) Special Projects Fund. The recommended \$36.3 million GSA Capital Projects and ICT Special Projects Fund Balance for FY 2022/23 has no obligated fund balances. Material decreases to obligated fund balances for budgetary expenditures in FY 2021/22 include: Capital Projects \$3.6 million. Amounts budgeted in Capital Projects Funds fluctuate based on projects spanning multiple fiscal years and project balances carrying over to subsequent fiscal years until project completion. Projects are approved by the Board of Supervisors through the adoption of the Capital Improvement Plan (CIP). In FY 2021/22 the Board appropriated \$3.5 million from the Millennium Fund towards the CIP and on August 16, 2022, approved another transfer of \$3 million towards the CIP for FY 2022/23.

**Debt Service Funds**

The Debt Service Funds include the Building Debt Service Fund and Pension Obligation Bond Fund. In FY 2022/23, a \$5.8 million increase to Building Debt Service obligated fund balances is recommended for future countywide projects. The Pension Obligation Bond Fund has a \$3,878 available fund balance as of June 30, 2022, that will be used to offset the annual POB debt service amount of \$19.8 million in FY 2022/23.

**GENERAL FUND: FISCAL YEAR 2022/23**

The General Fund Budget encompasses the majority of the County's operations and totals \$1.1 billion, an increase of \$101.2 million or 10.7% compared to the FY 2021/22 Adopted Budget. Carryover fund balance is calculated for FY 2022/23 at \$68.1 million, an increase of \$19 million over last year's fund balance of \$49.1 million. The increase of \$3 million to Strategic Reserves and maintaining the General Fund contingency at \$5 million is recommended to balance the General Fund FY 2022/23 Budget. Essentially, the fund balance is available for one-time expenditures, budgeting the County's General Fund contingency at \$5 million, and covering the General Fund's Net County Cost of \$275.8 million, an increase of \$39.8 million, or 16.9% from last year's \$236 million.

The County's discretionary revenues total \$207.7 million, a \$20.8 million or 11.1% increase over last year's \$186.9 million. Of the \$207.7 million in discretionary revenue, property tax revenue comprises the largest portion at 67%, or \$138.9 million; sales tax revenue makes up 24%, or \$49.8 million; and all other tax revenues total 9%, or \$19 million.

## Executive Budget Summary

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The General Fund's estimated revenues are \$982.7 million, which are \$82.2 million or 9.1% higher than the FY 2021/22 Adopted Budget. The increase in revenues is primarily based on increasing participant caseload in the CalWORKs program and Behavioral Health services expansion funded by 1991 and 2011 State Realignment funds for the Health and Human Services Agency.

As previously noted, the FY 2022/23 Recommended Budget proposes to increase the Strategic Reserve by \$3 million, for a total of \$36 million to follow the County's financial policies and achieve reserve funding consistent with best practices.

The County's long-term debt as of June 30, 2022, amounts to \$242.5 million, which is a decrease of \$11.1 million when compared to the June 30, 2021, amount of \$253.6 million. The \$242.5 million long-term debt is summarized as follows:

- \$212.1 million (Pension Obligation Bonds)
- \$28.4 million (Millennium Fund Variable Rate Demand Bonds)
- \$925 thousand (Certificates of Participation for Enterprise Funds)
- \$879 thousand (Loans Payable for the Motorola Hardware)
- \$3 thousand (Bonds Payable for El Rancho Sewer District)

For FY 2022/23, the General Fund has been cautiously budgeted to address both strategic and operational responsibilities, financial sustainability, and structural balance, while anticipating future financial uncertainty.

To address the high inflation, fiscal uncertainty, a looming recession, and other budget challenges in the coming year due to the current economic environment and the negative impacts of COVID-19 pandemic, Tulare County will continue to implement a robust economic development strategy with the emphasis on Assessed Valuation Growth; increasing of strategic reserves; maintaining contingency reserves; investing in revenue-generating improvements, projects and activities; focusing on operational efficiencies; and proposing budget allocations within a framework of annual feasibility and long-term sustainability.

### **OTHER FUNDS: FISCAL YEAR 2022/23**

Activities not included in the General Fund are budgeted in Governmental (Operating Funds), County Service Areas, Enterprise and Assessment District, Internal Service, and Special District Funds as follows:

- **Operating Funds:** The County's most prominent Governmental Funds include Fire, Building Debt Service, Tobacco Settlement, Mental Health Realignment, Health Realignment, Social Services Realignment, Pension Obligation Bond, Roads, Child Support Services, Library, and Capital Projects.
  - **Fire Fund** appropriations decreased by \$443,718 or 1%, primarily due to reduced amount of Fire trucks and equipment ordered compared to last year. The capital asset purchases for FY 2022/23 include \$148,800 in grant-funded assets for extrication tools and purchases that include \$46,500 with the use of Fund Balance for extractors and fit testers. In addition, \$2,681,595 in capital assets were FY 2021/22 rollover assets approved by the Board of Supervisors prior to publication of this book. The Fire Fund also has its annual debt services payment of \$1,806,726 for the equipment lease/purchase program that includes two type 1 engines, one aerial fire truck, three 2,000-gallon engines, and five Type 3 wildland engines.
  - **Road Fund** is used to improve and maintain adequate transportation infrastructure. In June 2022, the Board of Supervisors approved the County Transportation Improvement Program (CTIP), which identifies the improvement and maintenance strategy for the County's transportation infrastructure. The CTIP identifies 45 projects with a total estimate of \$37.3 million. The FY 2022/23 Road Fund budget of \$123 million includes projects from the approved FY 2022/23 CTIP and the remainder of the previous year CTIP along with other Board approved projects.
  - **Child Support Services Fund** does not maintain a fund balance. Federal and State funding for child support services is provided to the Department of Child Support Service (DCSS) on a reimbursement basis. The mission of DCSS is to partner with parents to obtain accurate child support orders that assist families in meeting their medical and financial needs. Most of the services provided by DCSS are free to the public and approximately 23,264 children are supported each year. The FY 2022/23 Child Support Services Fund budget of \$15.6 million represents a \$1.2 million increase in funding from the previous fiscal year.
  - **Library Fund** increased appropriations by \$2.8 million or 49%, when compared with the Adopted Budget for

last fiscal year. Increases are primarily attributable to cost-of-living increases for staff, planned maintenance for library facilities, and the increased cost of completing major capital projects at the Dinuba and Springville Libraries.

- **Capital Projects Fund** increased appropriations by \$32.6 million or 35%, when compared with the Adopted Budget for last fiscal year. The increase is associated with the construction of the Sequoia Field Program Facility, Parks Improvements (ARPA funded), Energy Efficiency Improvements, and Tulare District Office Remodel.
- **Building Debt Service** accounts for the County's building debt service activities and departmental debt service contributions to the equipment lease/purchase program. The Building Debt Service Fund represents an increase of \$5,761,025 to its Obligated Fund Balance primarily based on an operating transfer-in from Capital Acquisitions.
- **Tobacco Settlement Fund** is used to collect the County's annual share of the Tobacco Master Settlement Agreement, nationwide litigation against tobacco companies for smoking related diseases. Tobacco Settlement collection is projected to be \$5,656,467 for FY 2022/23, an increase of \$68,751. The Tobacco Settlement Fund revenues received are then transferred to the Millennium Fund, an endowment established by the Board of Supervisors, to provide a stable, long-term source of funds for capital improvements, major maintenance, and repair projects within the County.
- **Mental Health Realignment Fund** accounts for revenue received from the State that are designated to support local mental health programs. Counties are provided with two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees. The FY 2022/23 budget represents an increase of \$986,072 or 4% in expenditures and an increase of \$1,750,677 or 10% in revenues. The \$3,832,330 difference between revenues and expenditures represents the use of fund balance.
- **Health Realignment Fund** accounts for revenue received from the State that are designated to support local health programs. Counties have two realignment revenue sources: a portion of state sales tax collections and Vehicle License Fees. The FY 2022/23 budget represents an overall increase of \$2,658,313 or 20% in expenditures and an increase of \$1,149,803 or 12% in revenues. The \$5,185,310 difference between revenues and expenditures represents the use of fund balance.
- **Social Services Realignment Fund** accounts for revenue received from the State and designated to support local Social Services, Juvenile Justice, and California Children's Services programs. Counties are provided with two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees. The FY 2022/23 budget represents an overall increase of \$17,085,493 or 15% in expenditures and an increase of \$16,265,280 or 15% in revenue. The \$8,582,927 difference between revenues and expenditures represents the use of fund balance.
- **Pension Obligation Bond Fund** accounts for the debt service payments of the County's Taxable Pension Obligation Bonds (POB), \$251 million, approved by the Board of Supervisors in April of 2018. A \$19.8 million POB debt service payment is scheduled for FY 2022/23, a decrease of \$2,827 over FY 2021/22. POB payments are scheduled to continue until June 2037.
- **Housing Successor Agency** was created to oversee the Redevelopment Agency dissolution process and all future Redevelopment Funds have been converted into Fiduciary Trust Funds. Currently, the Successor Agency continues the process of seeking the required authorization through the Oversight Board and the Department of Finance for related expenditures, which primarily consists of long-term debt. The recommended budget represents an overall increase of \$43,850 or 17% in expenditure due to increased fund balance.
- **County Service Area (CSA) Funds:** These funds account for eight sewer systems, three water systems, and one construction fund. The systems serve small, unincorporated, disadvantaged communities around the County. The purpose of the construction fund is to locate, develop, provide, and maintain potable water for residents of the unincorporated areas of the County. Overall, CSA appropriations represent an increase of \$41,965 or 3%, in combination with the use of fund balance.
- **Enterprise and Assessment Funds:** These funds account for operations that are financed and operated in a manner similar to private business, where the intent of the government is to provide goods or services to the public on a



## Executive Budget Summary

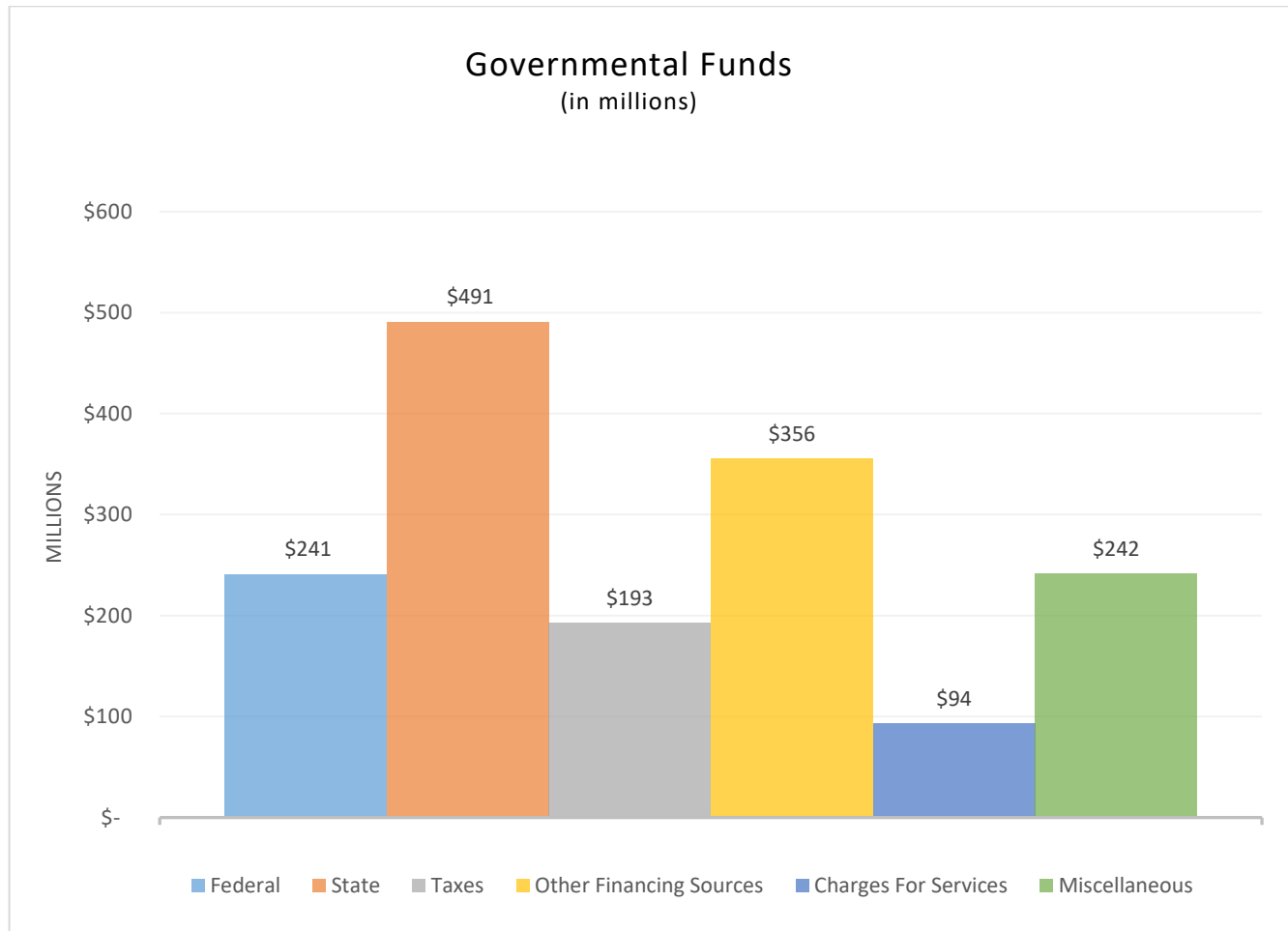
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continuing basis at a cost which is financed or recovered primarily through user charges. The County's Enterprise funds include Transit and Solid Waste Management. The Assessment District funds provide for long-term maintenance of storm drainage systems, landscape improvements, and road maintenance for residential subdivisions in unincorporated areas through district assessment fees.

- **Transit Fund** accounts for the operation of the Tulare County Area Transit (TCaT). Service has been provided in the form of community Dial-A-Ride service, rural fixed routes, and subsidies to residents since 1980. In August of 2020, the County and the cities of Dinuba, Exeter, Farmersville, Lindsay, Porterville, Tulare, and Woodlake established the Tulare County Regional Transit Agency (TCRTA) to own, operate and administer a public transportation system on behalf of the member agencies. The Transit Fund has been budgeted to reflect the County's share of TCRTA capital and operational costs in FY 2022/23. The Recommended Budget of \$11.5 million includes approximately \$1.7 million for the purchase of five buses and \$288,815 for the purchase of transit security enhancements.
  - **Solid Waste Fund** provides administration of the County Integrated Waste Management Plan, recycling programs, operation and maintenance of solid waste facilities, development of new solid waste facilities, regulation of solid waste collection services, and compliance with all applicable federal and state regulations. The Recommended Budget of \$35.4 million includes approximately \$8 million for the construction of a new cell at the Woodville Landfill and \$3.6 million for additional heavy equipment necessary for landfill operations.
  - **Assessment Funds** are used to budget for assessment districts and established to provide for the long-term maintenance of roads, storm drainage systems, and landscape belts within residential subdivisions of unincorporated areas. The Recommended Budget overall expenses increased \$154,016 or 10%. This increase results from an increase of budgeted maintenance.
  - **Terra Bella Sewer Maintenance District** provides sanitary sewer collection, treatment, and disposal services to the community of Terra Bella. The Terra Bella Sewer District serves a population of approximately 1,500 residents. The Recommended Budget overall expenses decrease \$20,057 or 2% due to a decrease in internal service costs and fund balance.
- **Internal Service Funds (ISFs):** These funds provide services to departments within the County by taking advantage of operating efficiencies, providing better accountability, and control over costs previously provided within the General Fund. ISFs include services such as insurance, facilities, information and communication technology, copier, custodial, fleet, grounds, print, mail, and utilities. The revenues for FY 2022/23 increased \$41,711,327 or 44%, in comparison to the prior fiscal year due to larger insurance claims proceeds.
- **Special District Funds:** These are independent units of local government generally organized and funded through assessments to the beneficiaries of the districts to perform targeted functions for a specific area.
- **County Flood Control Fund** coordinates all countywide flood control activities with the ultimate goal of reducing the risk to life and property from flood damage. It coordinates with federal, state, and local water resource agencies and special districts to reduce the impact of flood damage and to utilize the inherent value of stormwater. The Recommended Budget overall expenses increased by \$222,101 or 4% due to increased fund balance.

## GOVERNMENTAL FUNDS: MEANS OF FINANCING BY MAJOR SOURCE

The following diagrams are a summary of financial resources by source and percentage of total revenues, \$1,615,937,328.

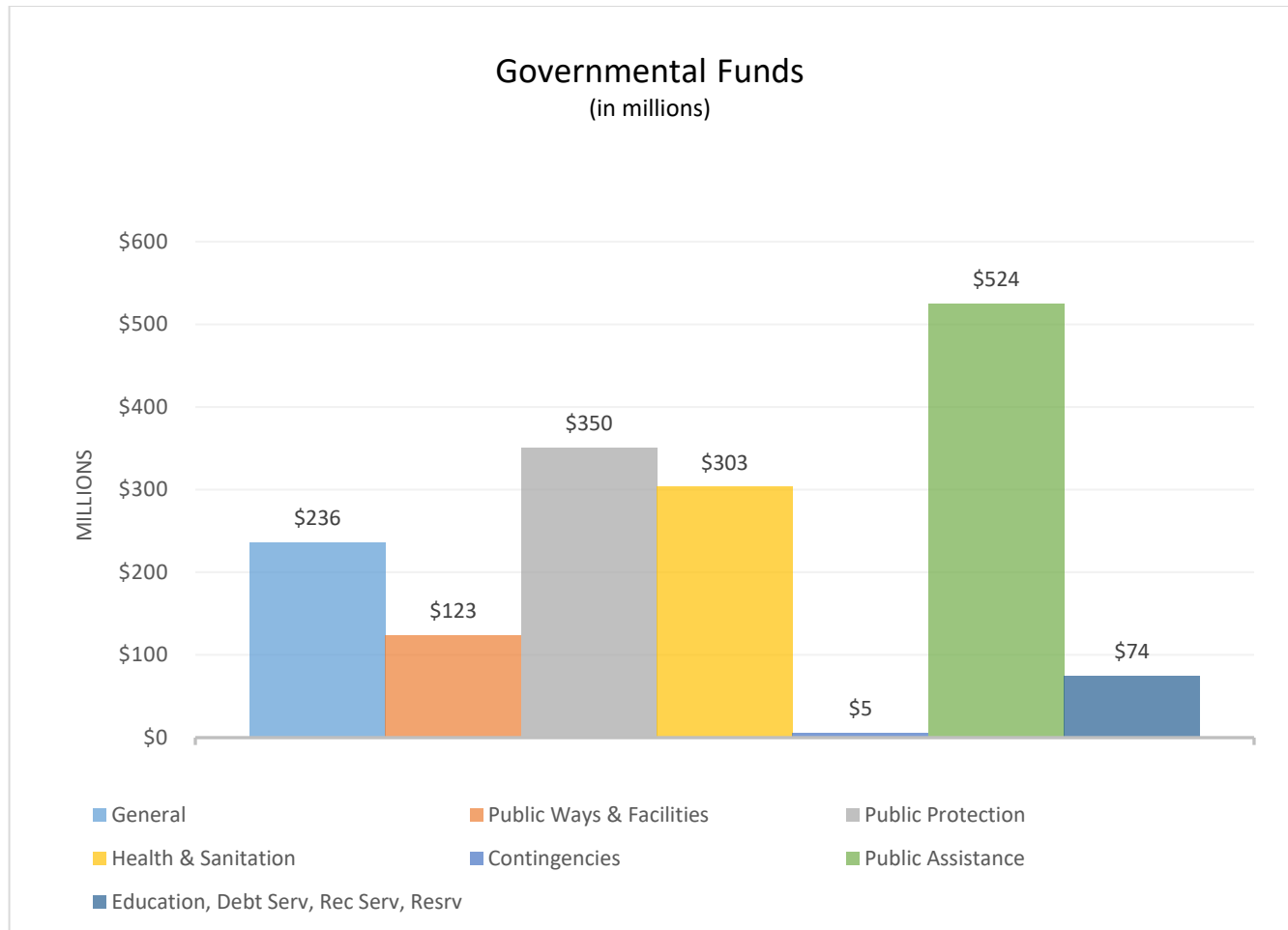


Means of Financing by Major Source		
Categories	Revenue Source	Percent of Total
Federal	\$241,040,626	14.92%
State	\$491,048,653	30.93%
Taxes	\$192,848,686	11.93%
Other Financing Sources	\$355,761,546	22.02%
Charges For Services	\$93,505,989	5.79%
Miscellaneous	\$241,731,828	14.96%
<b>Total Financing Sources</b>	<b>\$1,615,937,328</b>	<b>100%</b>

## Executive Budget Summary

### GOVERNMENTAL FUNDS: FINANCING USES BY FUNCTION

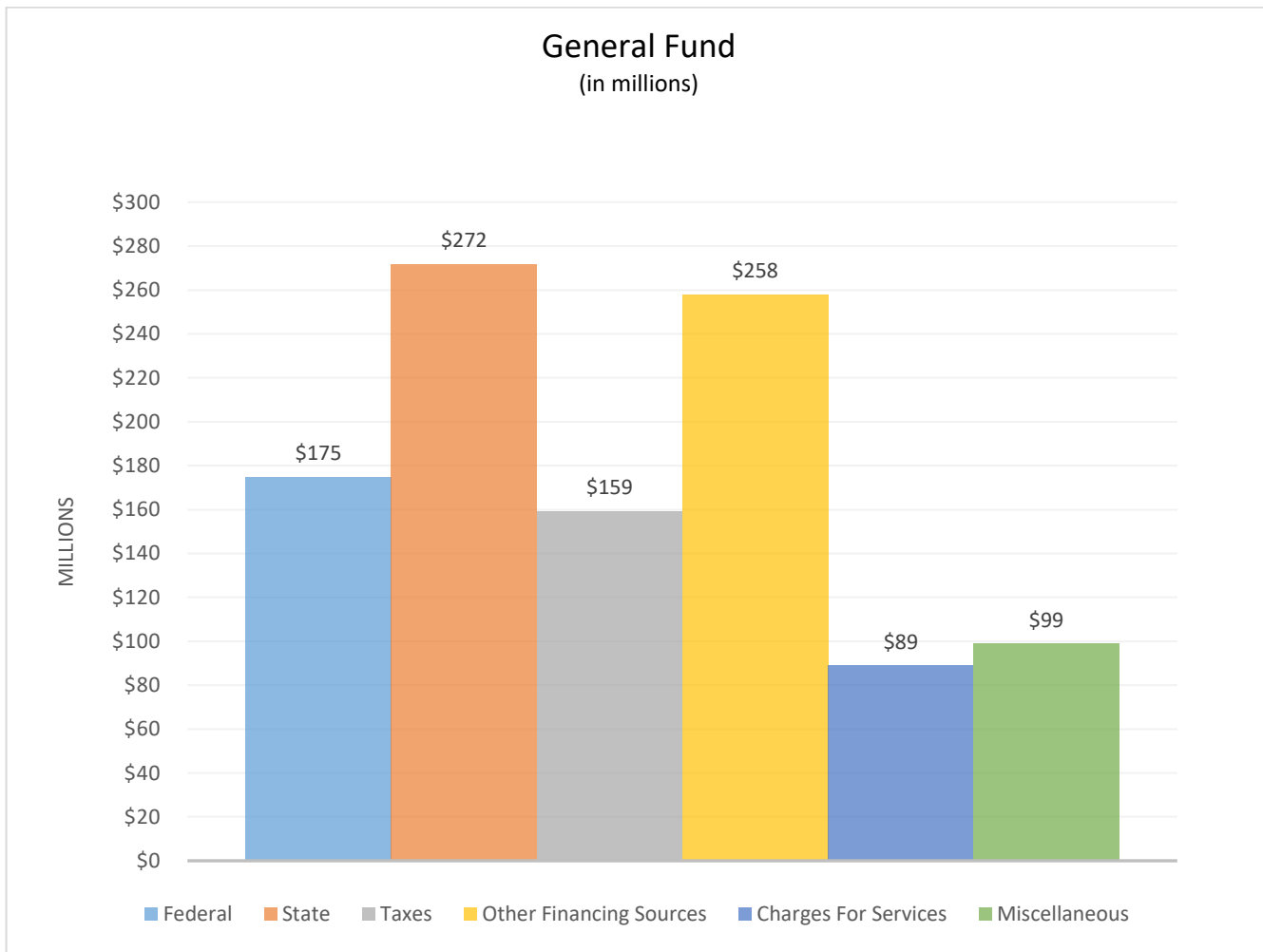
The following diagrams are a summary of appropriations by function and percentage of total appropriations, \$1,615,937,328.



Operating Budget by Major Function		
Categories	Appropriation Amount	Percent of Total
General	\$236,077,700	14.61%
Public Ways & Facilities	\$123,078,399	7.62%
Public Protection	\$350,471,502	21.69%
Health & Sanitation	\$302,854,033	18.74%
Contingencies	\$5,000,000	0.31%
Public Assistance	\$524,089,743	32.43%
Education, Debt Service, Recreational Service, Reserve	\$74,365,951	4.60%
<b>Total Financing Uses</b>	<b>\$1,615,937,328</b>	<b>100%</b>

## GENERAL FUND: MEANS OF FINANCING BY MAJOR SOURCE

The following diagrams are a summary of General Fund financial resources by source and percentage of total revenues, \$1,050,753,369.

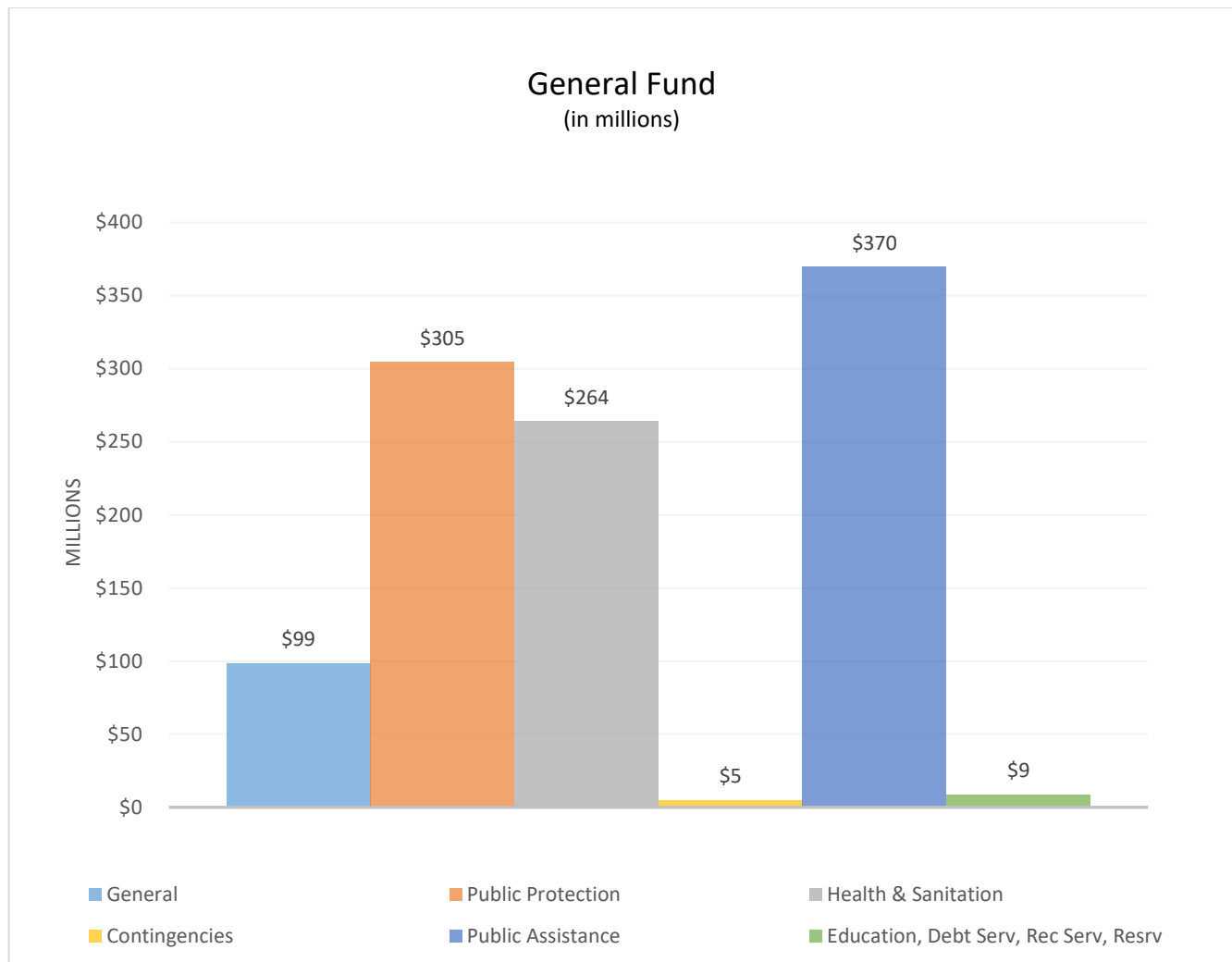


General Fund Means of Financing by Major Source		
Categories	Revenue Source	Percent of Total
Federal	\$174,662,259	16.62%
State	\$271,620,209	25.85%
Taxes	\$159,222,213	15.15%
Other Financing Sources	\$257,873,760	24.54%
Charges For Services	\$88,712,395	8.44%
Miscellaneous	\$98,662,533	9.39%
<b>Total Financing Sources</b>	<b>\$1,050,753,369</b>	<b>100%</b>

## Executive Budget Summary

### GENERAL FUND: FINANCING USES BY FUNCTION

The following diagrams are a summary of General Fund appropriations by function and percentage of total appropriations, \$1,050,753,369.



General Fund Operating Budget by Major Function		
Categories	Appropriation Amount	Percent of Total
General	\$98,686,294	9.39%
Public Protection	\$304,678,204	29.00%
Health & Sanitation	\$264,074,244	25.13%
Contingencies	\$5,000,000	0.48%
Public Assistance	\$369,519,357	35.17%
Education, Debt Serv, Rec Serv, Resrv	\$8,795,270	0.84%
<b>Total Financing Uses</b>	<b>\$1,050,753,369</b>	<b>100%</b>

In 2006, Tulare County adopted its first Strategic Business Plan (Plan). Essentially, this Plan reflects the vision of our County Board of Supervisors, our management, and the independently elected County officials. It represents the County's commitment to continuous improvement, innovation, and a can-do culture with which to better serve our fellow residents. The Plan sets forth the County's mission, the values by which it will be guided, and the goals we intend to achieve.

The Plan comprises four Strategic Initiatives and Goals: Safety and Security; Economic Well-Being; Quality of Life; and Organizational Performance.

In achieving the initiatives and goals of the Plan, we believe our employees are the County's most valued asset. Our commitment to the employees is to provide the best work environment and tools so that they may excel at their jobs, and thus, be able to deliver more efficient and effective services to the public.

**In the larger sense, Tulare County's Vision for organizational performance is to:**

- Provide quality public service measured by specific indications of our operational performance;
- Develop a skilled, solution-driven workforce whose contributions are valued and whose ideas are solicited, implemented, and rewarded resulting in an environment of continuous improvement;
- Acquire state-of-the-art technology with which to provide quality and timely information for the delivery of services directly to the public;
- Integrate information management systems where possible to organize the County's operations in a more efficient and productive manner;
- Conduct County business and operations in an open, transparent manner; and
- Provide stability of County operations through periods of economic fluctuations and changing priorities and service demands.

In this regard, the County is committed to finding innovative ways to collaborate internally and with our County's cities, schools, community organizations, business community, and the many other stakeholders to ensure coordination, pursue goals, solve problems, share information, and leverage resources. Our commitment is to act with our community for the benefit of the community. For reference, the current County's Strategic Business Plan is summarized in the following table:

**THE COUNTY OF TULARE STRATEGIC BUSINESS PLAN SUMMARY**

**MISSION:** To provide the residents of Tulare County with quality services in order to improve and sustain the region's safety, economic well-being, and quality of life

**VISION:** To earn the trust, respect, and support of the residents of Tulare County through collaboration and fair and effective service

**VALUES:** Respect, Innovation, Responsiveness, Fairness, Commitment, Accountability, Can-do Attitude, Compassion, Respect for Diversity, Professionalism

## County of Tulare Strategic Business Plan

STRATEGIC INITIATIVES			
<p><b>Safety and Security</b> <i>Provide for the safety and security of the public</i></p> <ul style="list-style-type: none"> <li>Promote personal responsibility for public safety</li> <li>Protect business and individuals from white collar crime</li> <li>Promote crime prevention by addressing contributors to crime including substance abuse, domestic violence, mental health issues, truancy, illiteracy, and gang activity</li> <li>Effectively and fairly investigate, arrest, prosecute, and punish individuals who engage in criminal behaviors</li> <li>Plan and provide coordinated emergency preparedness, response, recovery, and mitigation capabilities for both natural and man-made disasters</li> <li>Improve and maintain adequate transportation infrastructure</li> <li>Provide adequate facilities for protection of the public</li> <li>Collaborate with school districts, cities, and community-based nonprofit organizations to promote early intervention for youth involved in gang activities</li> <li>Promote County-wide loss prevention and workplace safety</li> <li>Provide an adequate and safe water supply</li> </ul>	<p><b>Economic Well-Being</b> <i>Promote economic development opportunities, effective growth management, and a quality standard of living</i></p> <ul style="list-style-type: none"> <li>Attract and retain a diverse business community in all regions of the County</li> <li>Encourage growth consistent with the County General Plan</li> <li>Collaborate in developing and sustaining a well-qualified labor pool</li> <li>Promote and provide a business-friendly, can-do service ethic</li> <li>Continue to protect the County's agriculture-based economy</li> <li>Expand enterprise and redevelopment zones</li> <li>Collaborate with the Economic Development Corporation for unincorporated County business development commensurate to the County's contribution to the organization</li> <li>Promote tourist opportunities and services stressing Tulare County's historical heritage and proximity to the High Sierra and National Parks</li> <li>Promote locating a four-year college or university in Tulare County</li> <li>Promote vocational training</li> </ul>	<p><b>Quality of Life</b> <i>Promote public health and welfare educational opportunities, natural resource management, and continued improvement of environmental quality</i></p> <ul style="list-style-type: none"> <li>Encourage innovative provision of quality supportive services for at-risk adults, youth, and children in the state and federally mandated dependency system that enables and supports success</li> <li>Link eligible needy children to no-cost or low-cost healthcare coverage</li> <li>Promote specific programs to raise literacy Countywide</li> <li>Encourage quality education opportunities for all County residents</li> <li>Promote youth-oriented activities in small communities</li> <li>Eliminate minority inequities through cultural education</li> <li>Provide greater recreational and cultural opportunities</li> <li>Promote a litter-free Tulare County</li> <li>Attract and retain a broad range of health and mental health service providers</li> </ul>	<p><b>Organizational Performance</b> <i>Continuously improve organizational effectiveness and fiscal stability</i></p> <ul style="list-style-type: none"> <li>Provide the public with accessible high-quality information services that are timely and responsive</li> <li>Provide for the stability of County operations through periods of economic fluctuations and changing priorities and service demands</li> <li>Provide a qualified, productive, and competitively compensated County workforce</li> <li>Provide for effective communication, collaboration, and decision-making at, and between, all levels of the organization</li> <li>Provide state-of-the-art technology and infrastructure to support better service delivery</li> <li>Provide for the objective evaluation and measurement of County program performance</li> <li>Promote an organization that continuously demonstrates the value of its employees in fulfilling the County mission</li> <li>Continually evaluate the organizational structure to improve service delivery</li> </ul>



In December 2016, the Board approved an update to the Strategic Business Plan. The theme of the approved amendments was to enhance the County's Strategic Management System, to coordinate closely with the Board of Supervisors, and to direct the County's Economic Development Strategy.

In this context, "Strategic Management" can be described as an organizational performance framework using a business model in which there is a proactive focus on a meaningful delivery of customer service, on a timelier basis, within budget, with a higher degree of quality, and with an emphasis on the project management method of implementation, reporting and measurement of results.

**The key elements of Strategic Management are stated as follows:**

- Organizational Mission and Goals;
- Proactive Thinking;
- Retain, Create, Increase, and Capture Value Through a Business Model;
- Use Best Management Practices to Improve Customer Service;
- Team-Based and Cross-Functional Collaboration;
- Project Management Method of Operational Implementation;
- Vetting, Monitoring and Progress Reporting;
- Delivery of Timely, Cost-Effective and Measurable Results;
- Organizational Development and Employee Empowerment;
- Focus on Continuous Learning, Improvement and Achievement;
- Emphasis on Prudent Fiscal Management; and
- Evaluation of Plans, Programs and Projects.

**Applied here, the CAO's Strategic Management framework is based on a "Business Model" that defines and markets Tulare County's Mission as being "Open for Business" by the following activities:**

- Proactively managing for public results with a customer-service focus;
- Expeditiously and effectively delivering public results within a collaborative, cross-functional, team-based, and continuously improving organization;
- Measuring actual performance with accountability by retaining, creating, increasing, and capturing "public value" through a Business Model; and, most importantly,
- Regularly reporting to the Board of Supervisors -- as the publically elected governing body of Tulare County -- for guidance and direction with respect to both strategic and operational activities.

Within this management framework, and in keeping with Tulare County's Strategic Business Plan and management system, performance in terms of a "Business Model" can be described by achieving the goals of Enhancing Public Safety and Security, Promoting Economic Well-Being, Improving Quality of Life and Strengthening Organizational Performance for the purpose of producing "Public Value."

**More specifically, "Public Value" can be measured by the following:**

- Completing capital project construction with a current focus on criminal justice projects, space planning implementation; and building maintenance and repairs designed to improve public service and enhance safety to the public and employees.
- Completing infrastructure construction such as roads, transit, water, wastewater, flood control, and park projects; and
- Promoting economic development opportunities by preparing the conditions under which jobs are created, income is increased, and increase in durable real estate and business value.

## County of Tulare Strategic Business Plan

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In connection with the Economic Development Strategy, Tulare County can help to spur economic development by creating the conditions under which there can be an increase in jobs, increase in income, and increase in durable real estate and business value.

**With this background in mind, the Economic Development Strategy can be outlined as follows:**

- (1) Businesses should be retained, expanded, created, and recruited;
- (2) Planning projects and building permits should be processed efficiently and creatively with a “can do” approach;
- (3) Infrastructure projects should be planned, funded, constructed and operated as rapidly as possible;
- (4) A target marketing plan should be established and executed focusing on business development, tourism and film activities;
- (5) Business counselling, job training and community outreach should be emphasized;
- (6) Intergovernmental economic development opportunities should be maximized where feasible and appropriate; and
- (7) Explore creative ways in which a public-private development partnership can generate increased streams of revenue such as, for example, property taxes, sales taxes, transient occupancy taxes, and project revenue sharing.

In March 2018, the Board of Supervisors approved a revised update to the Strategic Management Plan in that the Board stated that although it may not be feasible for every agency or department within county government to pursue a Business Model by generating new or expanded revenue, every agency or department should operate prudently within a framework of “budgetary sustainability” when proposing the addition of structural (i.e., ongoing) expenses or proposing substantial one-time costs; that is, expenditure growth at the budgetary level should be reasonably affordable over time and financially feasible.

## Board of Supervisors



### Larry Micari

**Supervisor, District One**

**Population:** 94,025

**Communities Served:** Exeter, Farmersville, Lemon Cove, Lindcove, Lindsay, Poplar-Cotton Center, Strathmore, Visalia (part), & Woodville

**Term Ending:** 1/6/25



### Pete Vander Poel

**Supervisor, District Two**

**Population:** 97,689

**Communities Served:** Allensworth, Alpaugh, Earlimart, Pixley, Tipton, Tulare, & Waukena

**Term Ending:** 1/6/25



### Amy Shuklian

**Supervisor, District Three**

**Population:** 95,473

**Community Served:** Visalia (part)

**Term Ending:** 1/6/25



### Eddie Valero

**Chair Supervisor, District Four**

**Population:** 95,503

**Communities Served:** Badger, Cutler, Dinuba, Goshen, Ivanhoe, Orosi, Three Rivers, Traver, Visalia (part), & Woodlake

**Term Ending:** 1/2/23



### Dennis Townsend

**Vice Chair, District Five**

**Population:** 92,366

**Communities Served:** Camp Nelson, Ducor, Kennedy Meadows, Porterville, Posey, Richgrove, Springville, & Terra Bella

**Term Ending:** 1/2/23

## Government Organization & Function

In 1852 the State Legislature created the General Law County of Tulare and established the City of Visalia as its county seat.

The function of the County is to provide services as requested by residents through laws enacted at the federal, state, and local level and through the election process.

The County is divided into five Supervisorial Districts based on population, as required by state statute, and members of the Board of Supervisors are elected from each District to serve staggered four-year terms. The Board is vested by the State with legislative authority, the responsibility to set county policy and provide for the health and well-being of its residents.

## Redistricting 2021

In accordance with Elections Code §21500, following each decennial federal census, the County is required to adjust its supervisorial district boundaries to ensure districts are substantially equal in population and comply with specific federal and state demographic and geographic requirements. This process is called redistricting and is important to ensure that elected officials represent approximately the same number of constituents.

At the county level, redistricting determines which neighborhoods and communities are grouped together into a supervisorial district for purposes of electing a representative on the Board of Supervisors.

In Tulare County, the Board of Supervisors is responsible for drawing supervisorial districts and in 2021, the Board appointed an advisory commission to seek public input in determining boundary changes. The commission held 14 public meetings in each county district, attended by hundreds of community members whose many hours of public comment served to inform and develop the Commission's recommendations to the Board of Supervisors.

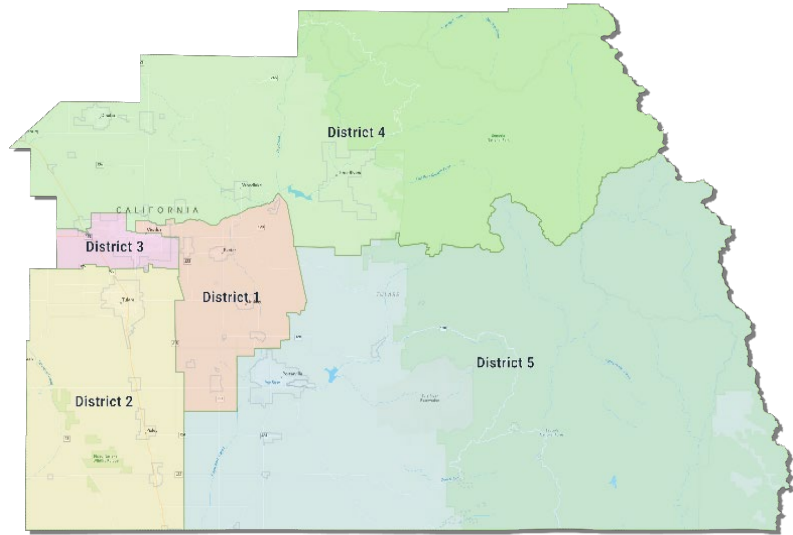
After receiving commission recommendations, the Board of Supervisors held an additional three public hearings to receive further public testimony regarding boundary changes. Finally, on December 7, 2021, the Board adopted an ordinance amending supervisorial district boundaries to reflect a community-driven district map.

## County Statistical Profile

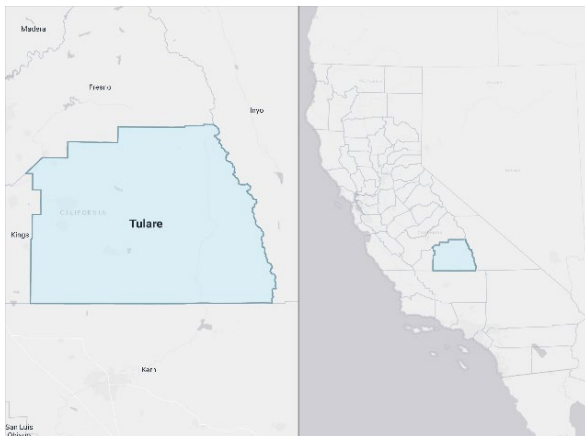
### Geography

The County is located in the southern region of California's San Joaquin Valley between San Francisco and Los Angeles, a 2.5-hour drive from California's Central Coast, and a short distance from Sequoia and Kings Canyon National Parks, Sequoia National Monument and Forests, and Inyo National Forest. State Highways 99 and 198 provide convenient access to these destinations.

The County's central California location, family-oriented lifestyle, and affordable housing contribute to its growing population and business community. And its diverse geography offers County residents opportunities for all-season outdoor recreation include hiking, water and snow skiing, fishing, and boating.



*Tulare County Supervisorial District Map, courtesy of TCiCT GIS*



*County of Tulare Map, courtesy of TCiCT GIS*

Mountain peaks of the Sierra Nevada Range rise to more than 14,000 feet in the eastern half of the County, which is comprised primarily of public lands within the Sequoia National Park, National Forest, Mineral King, Golden Trout, and Domelands Wilderness areas. Meanwhile, the extensively cultivated and fertile valley floor in the western half has enabled the County to become the leading producer of agricultural commodities in the United States. In addition to substantial agricultural packing and shipping operations, light and medium manufacturing plants are becoming an important contributor to the County's economy.

In addition to its unincorporated communities, the County serves eight cities: Dinuba, Exeter, Farmersville, Lindsay, Porterville, Tulare, Visalia, and Woodlake. According to the State of California Department of Finance<sup>1</sup>, the largest city in the County of Tulare is

Visalia with a population of 142,091 compared to the total unincorporated population of 135,279.

The county government consists of 22 departments responsible for all county services (see **Department Listing**). The offices of Assessor/Clerk-Recorder, Auditor-Controller/Treasurer-Tax Collector, District Attorney, and Sheriff-Coroner are elected positions.

### Benchmark Counties

The economic and demographic characteristics of a county govern the relationship between available resources and community need. The tax base primarily determines the availability of county revenue, while other factors affect demands for services such as public safety, health, and social services.

As such, regular evaluation of local economic and demographic characteristics allows county management to gauge the County's economic health and ability to deliver services to residents. One aspect of this evaluation includes comparing Tulare County characteristics to other "Benchmark Counties" with similar geographic environments and population sizes.

Benchmark Counties are considered similar when the total population is between 250,000 and 750,000 residents, and are suburban to rural environments, with no large metropolitan city having a population more than 300,000 residents. The eleven Benchmark Counties that meet the criteria are included in the comparisons of populations and economic factors. The counties are ranked in Table 1 by highest percentage of population growth over the last decade.

Table 1. Total Population Change in Benchmark Counties

CA Rank	County	1/1/2012	1/1/2022	2012 - 2022	%
3	Placer	359,648	409,025	49,377	13.7%
9	Merced	262,329	284,338	22,009	8.4%
12	Solano	416,495	447,241	30,746	7.4%
18	Tulare	451,153	475,014	23,861	5.3%
19	Stanislaus	522,176	549,466	27,290	5.2%
23	Santa Barbara	428,337	445,164	16,827	3.9%
26	San Luis Obispo	271,933	280,721	8,788	3.2%
32	Monterey	422,621	433,716	11,095	2.6%
38	San Mateo	737,002	744,662	7,660	1.0%
41	Marin	256,662	257,135	473	0.2%
46	Santa Cruz	267,332	266,564	-768	-0.3%
49	Sonoma	488,837	482,404	-6,433	-1.3%

## Population

California is the most populous state in the country, with over 39.1 million persons as of January 1, 2022. California represents 11.8% of the nation's 332 million persons, or one out of every eight persons, and the population of Tulare County represents 1.2% of the State.

The population base of the County is profiled in terms of age, education, labor skills, income levels, and how these factors change over time. Changes in population affect the demand for housing and related market values which in turn affect property tax revenues.

The County's population over a 10-year period indicates steady and constant growth. As shown in Table 2, the total county population has increased 5.3% since 2012. Growth has primarily occurred in the cities of Visalia, Tulare, Porterville, and Dinuba, with small declines in the cities of Exeter and Farmersville. Notably, over the past 10 years, the unincorporated area of the County has experienced a 6.5% decrease in population.

Table 2. Tulare County Population Change by City

City	1/1/2012	1/1/2022	2012 - 2022	%
<b>Total Unincorporated</b>	<b>144,713</b>	<b>135,279</b>	<b>(9,434)</b>	<b>-6.5%</b>
<b>Total Incorporated</b>	<b>306,440</b>	<b>339,735</b>	<b>33,295</b>	<b>10.9%</b>
Dinuba	22,663	25,127	2,464	10.9%
Exeter	10,444	10,257	(187)	-1.8%
Farmersville	10,853	10,239	(614)	-5.7%
Lindsay	12,411	12,566	155	1.2%
Porterville	55,143	62,345	7,202	13.1%
Tulare	60,642	69,462	8,820	14.5%
Visalia	126,922	142,091	15,169	12.0%
Woodlake	7,362	7,648	286	3.9%
<b>Total County</b>	<b>451,153</b>	<b>475,014</b>	<b>23,861</b>	<b>5.3%</b>

# County Statistical Profile

As shown in Figures 1 and 2, the County of Tulare maintains a low population density, with 98 persons per square mile of land. The majority (71.5%) of county residents are concentrated within the eight cities. When compared to the Benchmark Counties, Tulare County is the second least densely populated county, outranked only by San Luis Obispo County, with 85 persons per square mile. The other Benchmark Counties population density ranges from 132 to 1,660, with the average of 407 persons per square mile.

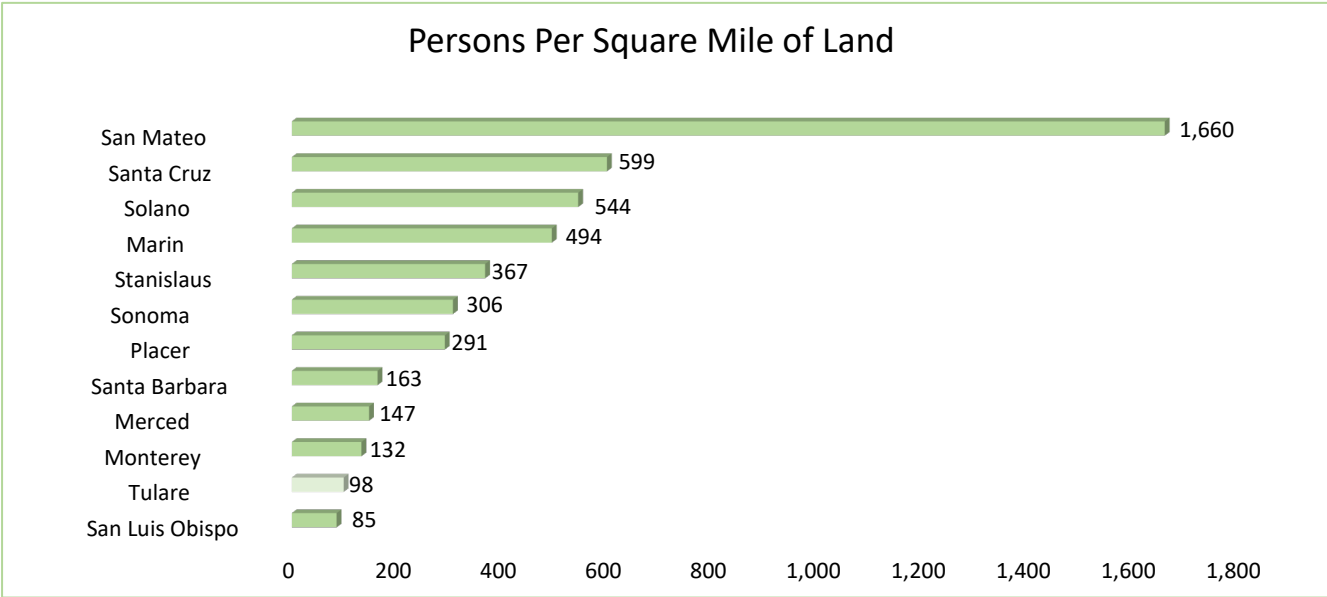
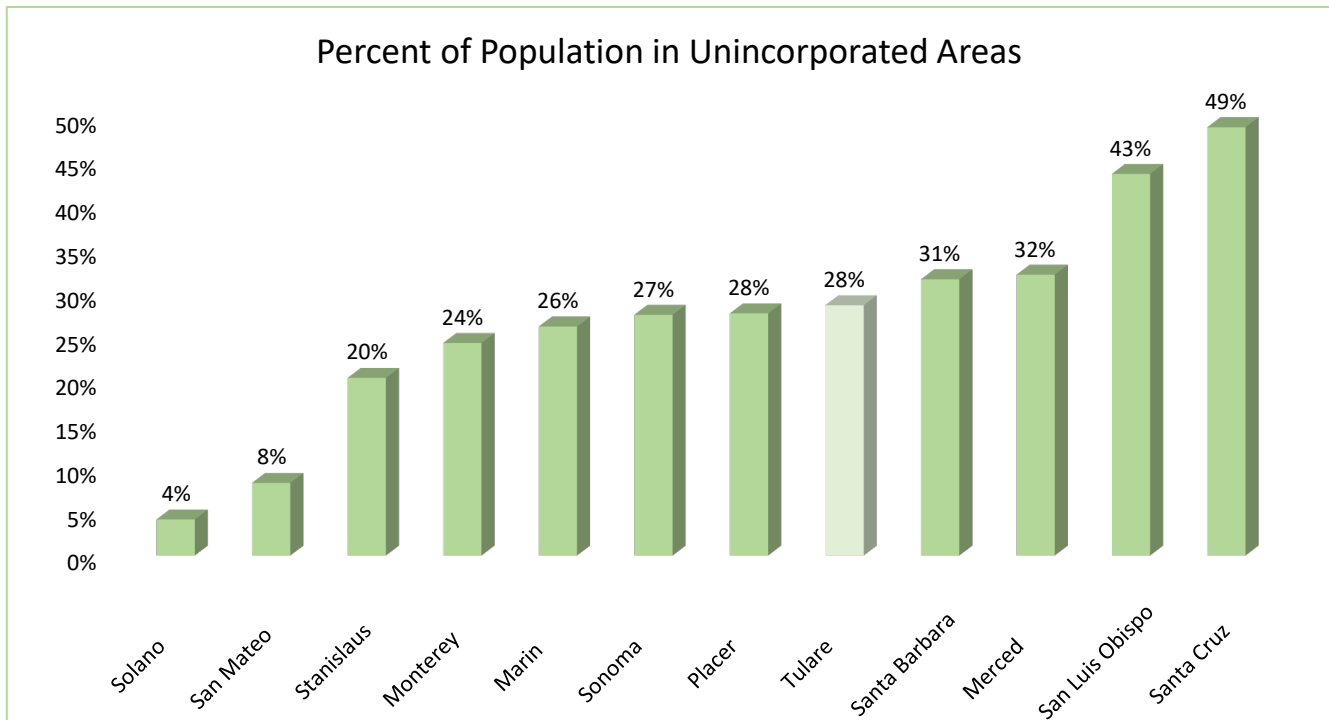


Figure 1– Persons per Square Mile

The County’s General Plan, which directs growth toward its cities, has resulted in the urban concentration of the population. The unique mixture of a sizeable urban population and a large rural/agricultural economic base creates many challenges for county government. These include:

- Balancing the continued urban growth pressures with the need to preserve the economic agricultural land base and open spaces.
- Coordinating transitions and expansions of infrastructure from the growing urban areas to the rural areas (i.e., reliever routes, upgraded feeder streets and roads, and flood control).
- Addressing issues in the transition zones between urban and agricultural areas (i.e., land and pesticide use, odors, and vermin).
- Acquiring sufficient water to supply the needs of the large agricultural community as well as the rapidly increasing urban population.
- Resolving the conflict between a large urban driven need for health, public assistance, and law and justice services, with the limited ability of county government to control, influence, or fund initiatives in urban environments that create long-term improvements.

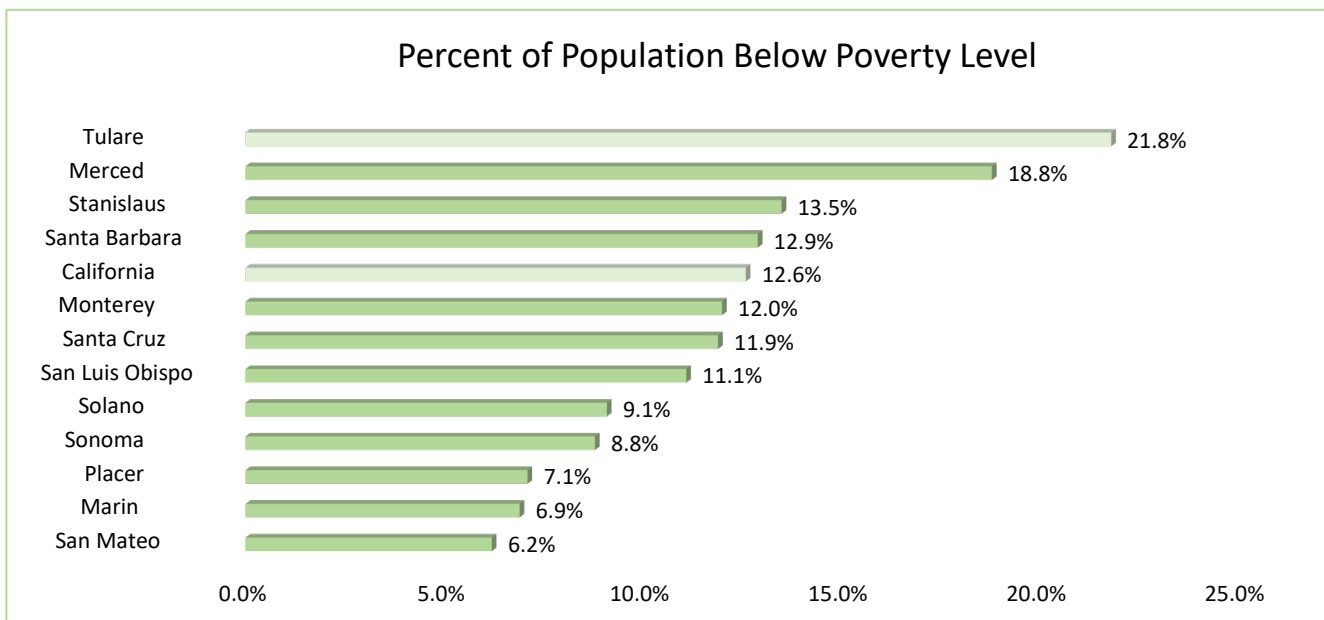


**Figure 2 – Percent of Population in Unincorporated Areas**

### Population Living in Poverty

The U.S. Census Bureau's poverty data (Figure 3) shows that in 2020, 21.8% of the County's population is living at or below poverty level, a decrease of 1.1% since the 2010 survey. In terms of population numbers, there has been a 2,598 decrease in the number of individuals living in poverty in the County in the last 10 years. The State 2020 poverty rate for 2020 is 12.6% and reflects a 1.35% decrease from 2010. The State has reduced its poverty population numbers by 66,511 when compared to the 2010 survey.

The U.S. Census Bureau's statistics on poverty provide an important measure of the country's economic well-being and are often used to assess need or eligibility for public assistance. The County's above-average poverty level places a greater strain on public assistance resources including increased demands for low-income housing, food stamps, discounted rates for water and sewer services, healthcare services, and assistance with vital services such as utilities and assistance.



**Figure 3 - Percent of Population Below Poverty Level**

# County Statistical Profile

## Major Private Sector Employers

County government, local municipalities, and education are the largest employers within the County. Additionally, a number of private sector entities operate in the County. Figure 4 shows the number of people employed by the top private sector employers.

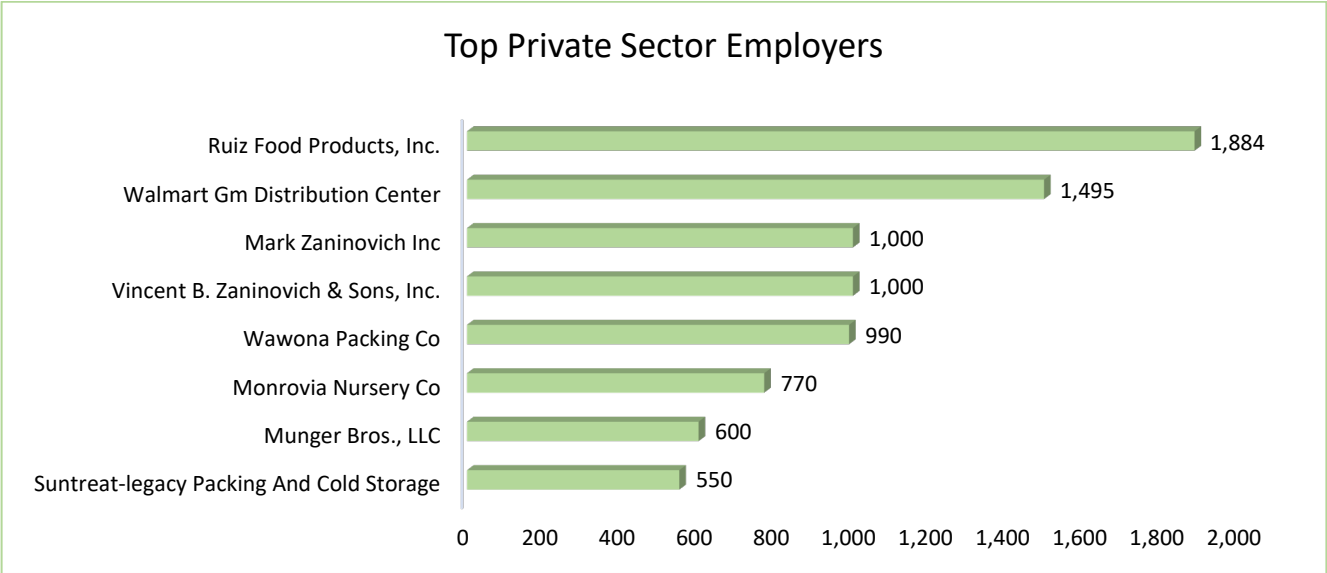


Figure 4 –Top Private Sector Employers

## Employment and Economic Growth

The County unemployment rate experienced an unprecedented spike in 2020 because of the COVID-19 pandemic. However, since the initial spike in 2020, rates have continuously decreased and as of June 2022, unemployment in the County is at its lowest level in decades. The 2022 County unemployment rate is estimated to be 8.1% and the State average is estimated to be 4.4% (Figure 5).

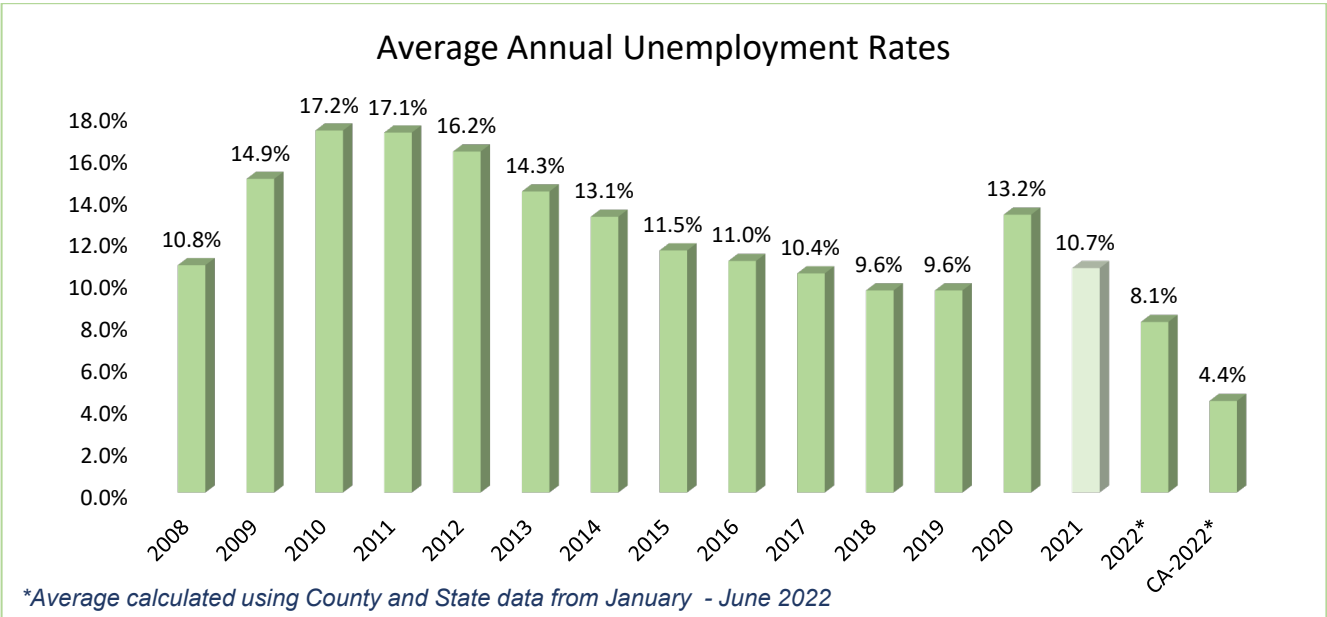


Figure 5 - Average Annual Unemployment Rates

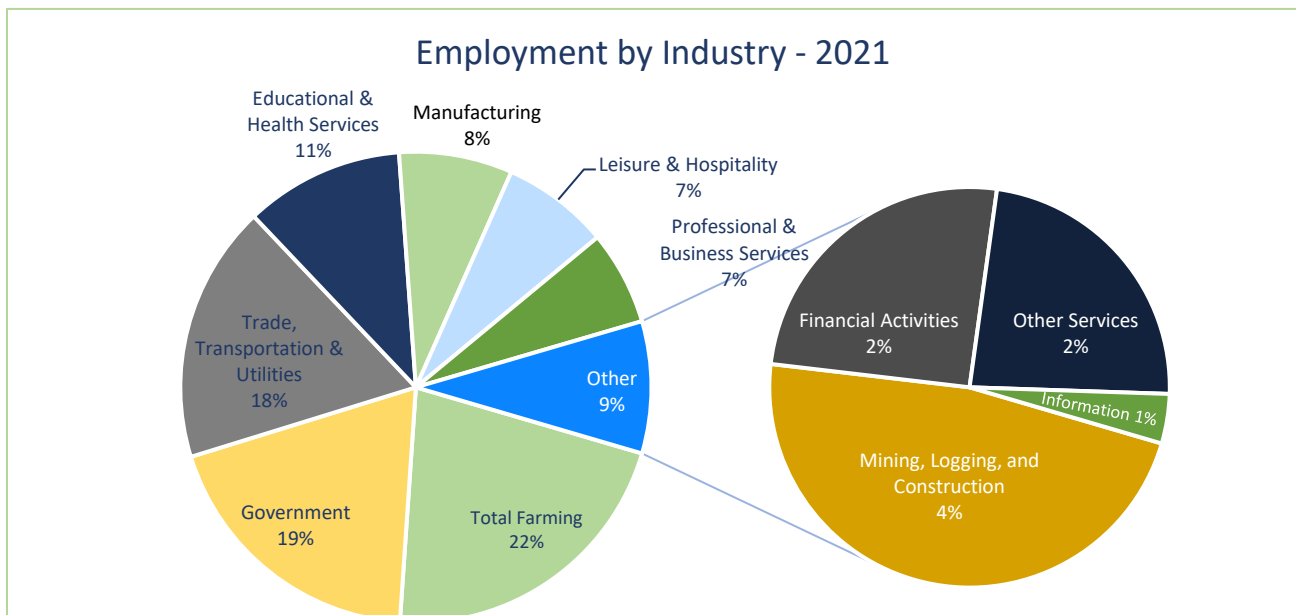


As shown in Figure 6, Tulare County's 2021 average wage per job was \$47,533. The 2021 average wage per job grew 4.54% when compared to 2020 yet remained the lowest amongst the eleven Benchmark Counties.



**Figure 6 – Annual Average Wage Per Job**

Figure 7 represents the distribution of the 165,600 civilian jobs in the Visalia and Porterville area for 2021, an increase of 6,500 jobs when compared to 2020. The industries with the greatest increase between 2020 and 2021 by overall annual growth were: Trade, Transportation, and Utilities with 2,400 jobs; Leisure and Hospitality with 1,600 jobs; and Education and Health Services with 700 jobs.



**Figure 7 – Annual Average Employment by Industry**

## County Statistical Profile

### Gross Agricultural Crop Value

Agricultural commodities continue to be a mainstay of the County's economy with a 2020 total gross production value of \$7.14 billion (Figure 8) and 1,669,118 acres in production. The value of agricultural crops for 2020 represents a decrease of \$365 million over 2019 production values. And total acres in production have decreased by 7,862 acres compared to 2019.

The County's agricultural products are diversified and include more than 120 different commodities including livestock, milk, fruits, nuts, vegetables, grains, seed, and nursery stock. Milk continues to be the leading commodity in the County, with a gross value of \$1.87 billion, an increase of \$254.6 million or 15.8% compared to the prior year. It is the diversity of commodities that has helped to mitigate conditions related to pests and adequate water supplies, which negatively impact certain crops.

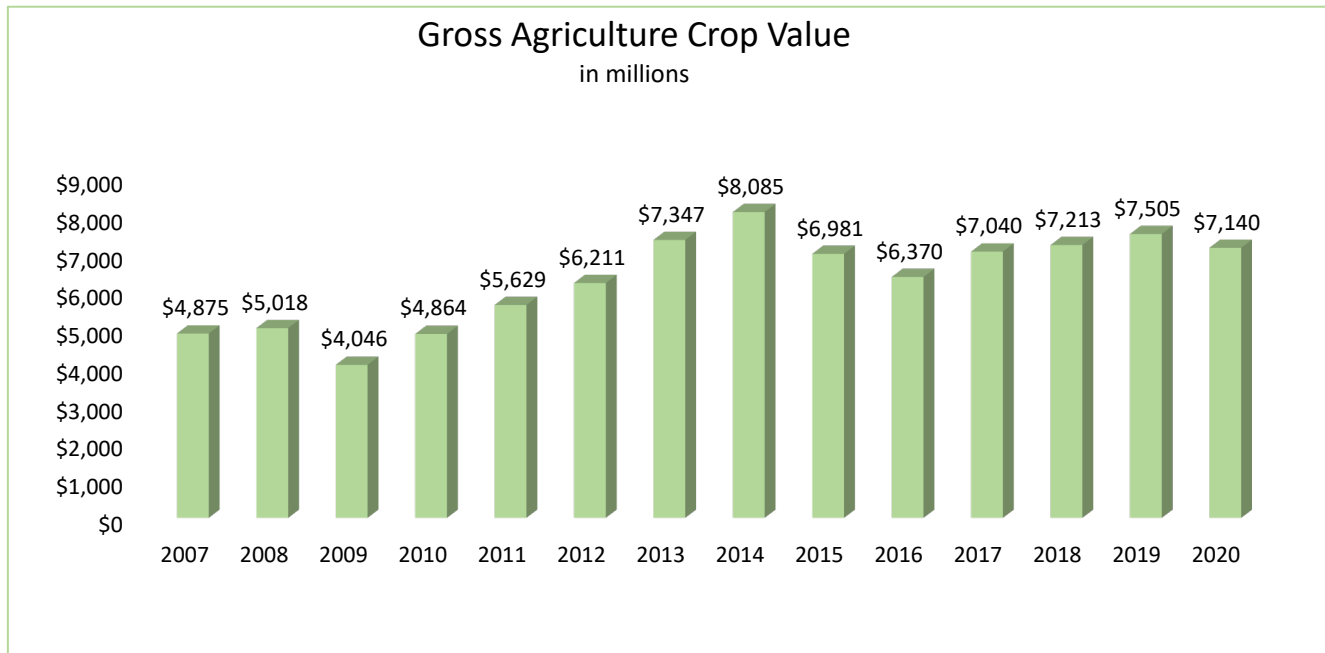


Figure 8 – Gross Annual Crop Value

### County Assessed Values and Growth

Property tax revenue comprises a large portion of the County's discretionary funds; and over 70% of discretionary monies is used to support public safety departments such as the Sheriff, District Attorney, Public Defender, Fire, and Probation.

Figure 9 illustrates the 10-year growth in assessed property values in the County of Tulare. Property taxes are a major source of local governmental revenues and are determined by assessed values of real and personal property. The property tax rate in California is currently 1% of assessed value.

The Preliminary Net Assessment Roll for Fiscal Year 2022/23 calculates property values in Tulare County at \$44.6 billion as of June 2022. This figure represents the net value of property and does not account for homeowner exemptions. The net assessed value increased by \$2.8 billion or 6.70% over the prior year's value of \$41.8 billion. The increase is consistent with increases over the prior three fiscal years. The principal ten property taxpayers in the County are listed in Table 3.

The growth in net assessed value starting in 2014 is attributable to the economic recovery from the 2010 recession. Growth has continued through this past fiscal year. However, future property values remain uncertain due to various economic and environmental factors, including the impacts of the drought on agricultural property and the degree to which these impacts are mitigated by residential and commercial growth. At this time, it is not anticipated that the COVID-19 pandemic will negatively impact property values and recent inflation in the housing market has resulted in a sustained increases in real property sales prices over the past two years.

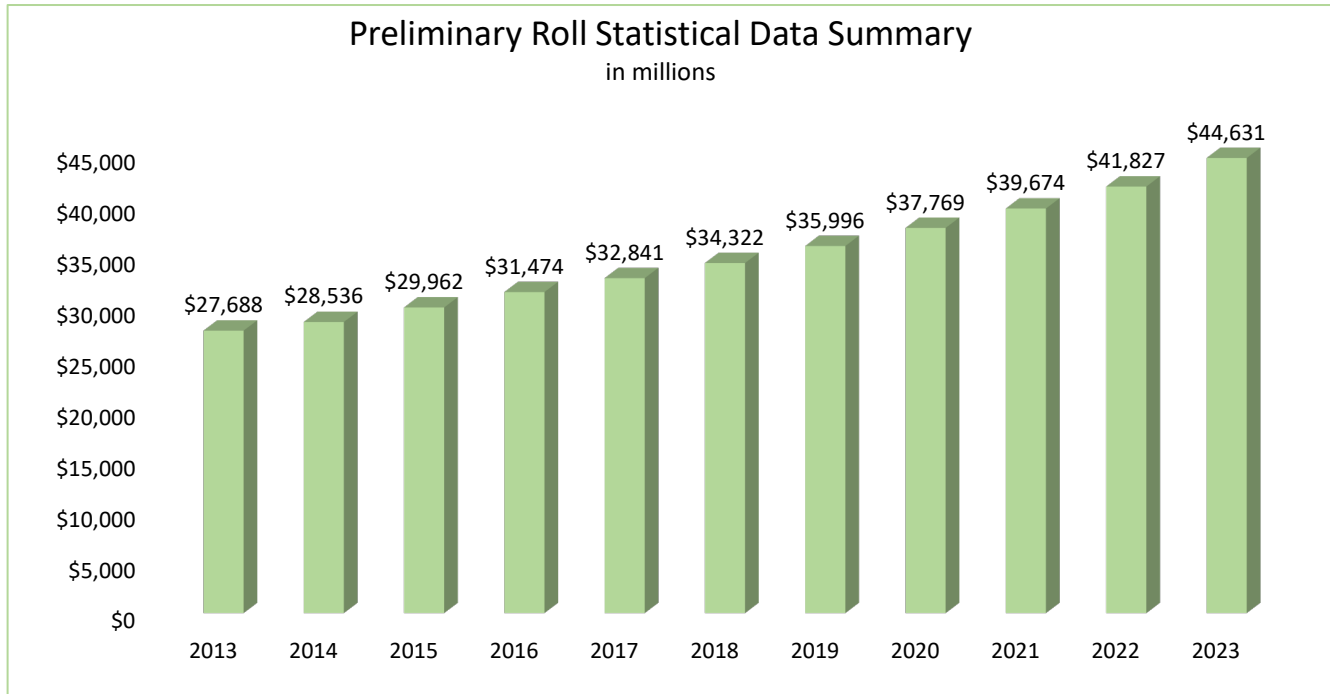


Figure 9 – Preliminary Roll Statistical Data Summary

Table 3. Top Ten Principal Property Taxpayers

Rank	Taxpayer	Taxable Assessed Value	% of AV
1	Southern California Edison Company	\$1,274,409,598	3.01%
2	California Dairies/Milk Producers	\$243,414,827	0.57%
3	Southern California Gas Company	\$229,032,971	0.54%
4	Saputo Cheese USA Inc	\$217,333,762	0.51%
5	Wal-Mart Stores/ Retail Trust	\$171,402,186	0.40%
6	Land O' Lakes	\$165,894,155	0.39%
7	Setton Pistachio	\$165,257,031	0.39%
8	Ventura Coastal	\$141,776,644	0.33%
9	Pacific Gas Electric Company	\$100,083,214	0.24%
10	Target Corporation	\$88,841,195	0.21%
<b>Total Top Ten Principal Property Taxpayers</b>		<b>2,797,445,195</b>	<b>6.60%</b>
<b>Total Taxable Assessed Value</b>		<b>42,385,131,656</b>	<b>100%</b>

## County Statistical Profile

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### **Figure References:**

#### **Figure 1 - Persons Per Square Mile**

State of California Department of Finance, (2021, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2010-2020, with 2010 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

State of California Department of Finance, (2022, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2021-2022, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

U.S. Census Bureau. *Quick Facts, Geography, Land area in square miles, 2020.* Table ID D110220.

<https://www.census.gov/quickfacts/fact/table/US/PST045221>

#### **Figure 2 - Percent of Population in Unincorporated Areas**

State of California Department of Finance, (2022, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2021-2022, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

#### **Figure 3 - Percent of Population Below Poverty Level**

U.S. Census Bureau. *Poverty Status in The Past 12 Months, American Community Survey 5-Year Estimates.* Table ID S1701.

<https://data.census.gov/cedsci/>

#### **Figure 4 - Top Private Sector Employers**

Workforce Investment Board of Tulare County (2022 July) *Business Table-Businesses for All Industries In Tulare County, CA.*

#### **Figure 5 - Average Annual Unemployment Rates**

State of California, Employment Development Department (2022 July). *Unemployment Rate and Labor Force Data for California Areas Detailed. Counties.* Data Not Seasonally Adjusted.

<https://www.labormarketinfo.edd.ca.gov/data/unemployment-and-labor-force.html>

#### **Figure 6 - Annual Average Wage Per Job**

U.S. Bureau of Labor Statistics (2022, March). *Quarterly Census of Employment and Wages.*

[https://data.bls.gov/cew/apps/table\\_maker/v4/table\\_maker.htm#type=2&st=06&year=2021&qtr=A&own=0&ind=10&supp=0](https://data.bls.gov/cew/apps/table_maker/v4/table_maker.htm#type=2&st=06&year=2021&qtr=A&own=0&ind=10&supp=0)

#### **Figure 7 - Annual Average Employment by Industry**

State of California, Employment Development Department (2022 June). *Industry Employment & Labor Force by Annual Average.*

<https://www.labormarketinfo.edd.ca.gov/data/employment-by-industry.html>

#### **Figure 8-Gross Agriculture Crop Value**

Tulare County Agricultural Commissioner/Sealer (2021, September). *Tulare County Crop and Livestock Report 2020.*

<https://agcomm.co.tulare.ca.us/standards-and-exclusion/crop-reports1/crop-reports-2011-2020/>

#### **Figure 9 – Preliminary Roll Statistical Data Summary**

Tulare County Assessor Clerk/Recorder (2022, June). *2022/2023 Preliminary Roll Statistical Data Summary.*

<https://tularecounty.ca.gov/assessor/news-and-information/property-data/delivered-roll-values/statistical-data-summary2/>

### **Table References:**

#### **Table 1 - Total Population Change**

State of California Department of Finance, (2021, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2010-2020, with 2010 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

State of California Department of Finance, (2022, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2021-2022, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

**Table 2 - Total Population by City**

State of California Department of Finance, (2021, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2010-2020, with 2010 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

State of California Department of Finance, (2022, May). *Report E-4 Population Estimates for Cities, Counties, and the State, 2021-2022, with 2020 Census Benchmark.*

<http://www.dof.ca.gov/Forecasting/Demographics/Estimates/>

**Table 3 - Top Ten Principal Property Taxpayers**

Tulare County Auditor Controller-Treasurer-Tax Collector (2022 August). *Principal Taxpayers Fiscal Year 2022.*

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Source: Tulare County Human Resources and Development – Wall Mural

## Employee Total Compensation

The County of Tulare offers a wide range of salaries and benefits to its employees. The salaries and benefits reflect the County's commitment to invest in employees who are the most valuable asset in the delivery of efficient and effective public services. The Human Resources and Development Department (HRD) administers a comprehensive employee compensation and benefits program with the goal of meeting the diverse and changing needs of the county employees. Accordingly, these salaries and benefits implement the County's Strategic Business Plan through the Quality of Life and Organizational Performance Initiatives for its employees.

### Tulare County Benefits for FY 2022/23

Tulare County provides employees a wide range of benefits described in the section entitled: Tulare County Benefits Defined. The benefits available to the County's employees vary based on bargaining unit. The Total Employee Compensation for Fiscal Year 2022/23 is budgeted at \$437 million. Additional County Contributions are estimated at \$44.6 million. Provided below are tables representing Total Employee Compensation and Additional County Contributions for County Employees.

Table 1 shows the appropriations for Total Employee Compensation for three fiscal years, namely, FY 2020/21 through 2022/23.

**TABLE 1**

#### Total Employee Compensation

<b>Appropriations</b>	<b>FY 2020/21 Actuals</b>	<b>FY 2021/22 Actuals***</b>	<b>FY 2022/23 Recommended</b>
Employee Salaries	\$251,463,415	256,607,850	\$335,920,374
Health Benefits	36,920,415	36,397,365	43,820,231
Retirement	33,414,193	36,926,044	50,778,920
Other Pay*	6,799,090	13,396,572**	6,744,268
<b>Total Employee Compensation</b>	<b>\$328,597,113</b>	<b>343,327,831</b>	<b>\$437,263,793</b>

\*Other Pay includes pay types such as, car allowance, career development pay, bilingual pay, and premium pay.

\*\*FY 2021/22 Actuals for Other Pay includes one-time \$1,500 premium pay.

\*\*\* FY 2021/22 Actuals as of 8/4/2022.

Total Employee Compensation goes beyond salary (see Table 1). Health Benefits, Retirement, and Other Pay represent additional items of employee compensation providing a broader and transparent picture of the total monetary value that is authorized each fiscal year through the Tulare County Board of Supervisors at the time the budget is adopted in September.

Table 2 on the following page identifies in detail Additional County Contributions for Employee Sick Leave, Life Insurance, Long Term Disability, Defined Contributions (County Match), Wellness Program, Tuition Reimbursement, Unemployment Insurance, Virtual On-Demand Primary Care, and Workers' Compensation.

## Employee Total Compensation

**TABLE 2**

Additional County Contributions

	<b>FY 2020/21</b>	<b>FY 2021/22**</b>	<b>FY 2022/23 Estimated</b>
Employee Sick Leave*	\$10,554,412	\$12,184,146	\$14,065,532
Life Insurance	79,610	69,773	76,763
Long Term Disability	209,612	200,190	221,427
Defined Contributions (County Match)	1,464,167	1,523,256	1,600,000
Wellness Program	-	-	70,000
Employee Assist Program	90,203	89,010	88,790
Tuition Reimbursement	3,932	3,985	12,691
Unemployment Insurance	1,143,933	395,855	745,083
Virtual On-Demand Primary Care	36,660	36,660	-
Workers Compensation	13,484,916	15,790,015	27,725,481
<b>Total</b>	<b>\$27,067,445</b>	<b>\$30,292,890</b>	<b>\$44,605,767</b>

\*Employee Sick Leave is represented in the employee salaries amount. (See Table 1)

\*\* FY 2021/22 as of 6/30/2022

### Tulare County Bargaining Units

Tulare County has eight Bargaining Units plus six units characterized as Unrepresented Employees. Essentially, a Bargaining Unit is a grouping of similar job classifications. Members of a unit may elect to be represented by a union or association.

These unions and associations represent employees for the purposes of expressing the employment needs of the unit's membership, negotiating for salaries, benefits, other pay, working conditions, and other employment matters.

Table 3 reflects Tulare County's Bargaining Units (as of July 1, 2022) and the total number of employees represented in these units:

**TABLE 3**

Bargaining Units

<b>Bargaining Unit Names</b>	<b>Total Enrolled</b>
SEIU - Service Employees International Union (Units 01, 02, 03, 04, 06, and 07)	<b>2,622</b>
GLAW - Government Lawyers Association of Workers (Unit 08)	<b>71</b>
TCPA - Tulare County Probation Association (Unit 12)	<b>150</b>
TCDSA - Tulare County Deputy Sheriff's Association (Units 13 and 15)	<b>477</b>
PLEMA - Professional Law Enforcement Association (Unit 14)	<b>28</b>
PATCOP - Professional Association of Tulare County Physicians (Unit 16)	<b>5</b>
DACIATC - District Attorney Criminal Investigators Association Tulare County (Unit 22)	<b>36</b>
TCPFA - Tulare County Professional Firefighters Association (Unit 23)	<b>86</b>
Unrepresented Employees (Units 09, 10, 11, 19, 20, and 21)	<b>708</b>



### Tulare County Benefits

**Benefit Amount** – This is a financial contribution the County provides to employees on a pre-tax basis to help offset a portion of the health insurance premiums. Benefit amounts vary by bargaining unit and salary grade.

**Cash-in-Lieu of Benefits** – Employees may elect to waive enrollment in the County’s health insurance coverage. Employees who elect to waive enrollment may receive a cash payment in the amount of \$1,000 per year, paid bi-weekly as taxable income.

**Defined Contributions** – The County of Tulare offers a 457 Deferred Compensation Plan (DCP) and a 457 Roth Plan as an available employee benefit available. The County of Tulare has contracted with Empower Retirement Services to provide administrative services for the DCP.

The DCP allows eligible employees to supplement any existing retirement and pension benefits by saving and investing before-tax dollars through a voluntary contribution. Contributions and any employees’ earnings are tax-deferred until money is withdrawn.

**Employee Assistance Program** – The County of Tulare has contracted with Anthem Blue Cross to provide the Employee Assistance Program (EAP). The EAP is a confidential service designed to help employees and their families identify, assess, and resolve issues that may be affecting their personal life and/or job performance.

The EAP is available to the employee and/or anyone in the employee’s immediate family who is living in the employee’s home. The cost of the services is covered by the County of Tulare. The EAP also offers wellness education seminars and financial counseling which are designed to target specific problems or issues.

**Employee Discounts** – HRD has worked to obtain discounts on services, products, and entertainment, for our County employees. These incentives and opportunities for services or products are at reduced, or lower costs, and is a benefit to create economic wellness for our employees and their families and to help support local and regional businesses.

**Down Payment Assistance Program** – Employees of the County of Tulare are eligible to apply for Down Payment Assistance, up to 5.5% to help purchase or refinance a home anywhere in California. The program is very flexible, with eligible mortgage loans including FHA, VA, USDA, and Conventional mortgages.

**Flexible Spending Accounts** – A Flexible Spending Account (FSA) allows an employee to set aside a certain amount of their paycheck into an account – before paying income taxes. During the year employees have access to this account for reimbursement of expenses, such as healthcare and dependent daycare. This is a voluntary benefit offered by the County.

**Health Insurance** – This benefit is administered and maintained by HRD. This benefit includes Medical, Dental, Vision, and Prescription. Tulare County offers several different levels of insurance plans to best fit employee needs.

**Holiday Leave** – Tulare County observes 12 paid holidays per year. The County added a new holiday, June 19th also known as “Juneteenth” (Resolution No. 2021-0738).

**Life Insurance & Disability** – The County of Tulare provides all benefit eligible employees with Basic Life Insurance and Accidental Death and Dismemberment coverage - the policy will pay double the policy’s value in the event that the insured dies as a result of an accident. Long term disability is available to employees based on their bargaining unit. The disability benefit is provided at no cost to County employees based on their bargaining unit.

**Personal Holiday** – One Personal Holiday is available annually to regular and probationary employees. The Personal Holiday is valued at eight hours paid.

**Retirement** – The Tulare County Employees Retirement System is a group plan administered by the Tulare County Retirement Association and the Retirement Board of Directors pursuant to state law, namely, the County Employees' Retirement Act of 1937. If the employee works forty (40) hours or more per pay period, then the employee automatically becomes a member of the Retirement System at the time of employment. Both the employee and the County will contribute to retirement each pay period.

**Sick Leave** – Full-time Employees accumulate sick leave at the rate of 12 days per year. Part-time employees are covered by Health and Wellness Act hours for sick leave. Sick leave credits can be accrued with no cap limit.

**Tuition Reimbursement** – The Tuition Reimbursement Program is intended for employees, who in their off-duty hours, attend educational or training courses which benefit both themselves and the County of Tulare. The program reimburses for the first \$350 of covered expenses in a fiscal year.

**Vacation** – As a general rule, for each one hour of service other than overtime, employees can earn and accumulate vacation leave with pay in accordance with the Vacation Leave Schedule described in Table 4 below.

## Employee Total Compensation

**TABLE 4**  
Vacation Accrual

Years of Continuous Service*	Pay Periods of Continuous Service	Earning Rate Per Hour	Earning Rate Hours Per Pay Period	Earning Rate Weeks Per Year for FLSA covered employees**
0 – 3	1 - 78	.03846	3.077	2
3 – 7	79 - 182	.05769	4.615	3
7 – 11	183-286	.07692	6.154	4
Over 11	More than 286	.09615	7.692	5

\* Day one of Year (4), employee (EE) begins to accrue 3 weeks of vacation. Day one of Year (8), EE begins to accrue 4 weeks of vacation. Day one of Year (12), EE begins to accrue 5 weeks of vacation.

\*\*FLSA exempt employees accrue an additional 5 days of vacation per year.

**Virtual On-Demand Primary Care** – 98point6 is available to all eligible enrolled County of Tulare employees, retirees, and special districts. Physicians deliver on-demand primary care—diagnoses, treatments, medical consults, prescriptions and labs—via secure, in-app messaging. There is no cost to PPO plan participants, and only \$5 for those with a High Deductible Health Plan.

**Voluntary Products** – Tulare County partners with an insurance broker/consultant to offer voluntary benefits through payroll deduction on a pre- and post-tax basis. These voluntary benefits are 100% employee paid.

**Wellness Programs** – The County of Tulare promotes physical activity and healthy lifestyle choices and offers a wide array of programs and activities. Employees can learn ways to develop and incorporate healthful choices into their lifestyle through education and activity, resulting in healthier employees, improved morale, reduced absenteeism, and healthcare savings.

Annually, HRD sponsors a Health and Wellness Fair at which time vendors from the Employee Discount Program, and representatives from the medical, dental, vision, prescription, and voluntary plans provide information on wellness and healthcare.

Activities held throughout the year include: Free flu shots, onsite mammography screening, PINK Tuesday, health risk evaluations, Movember, biometric screenings, and walking challenges.

**Training Programs** – The County of Tulare is dedicated to the professional and personal development of its workforce. The Human Resources & Development Department has created and integrated an extensive curriculum of classes designed to enhance individual or group capabilities through a web-based system, Relias. Available through Relias are hundreds of training courses offered to employees across a multitude of topics including Safety, Professionalism, Diversity, Critical Thinking, Project Management, Communication, Employee Wellness, and more. The County also offers a variety of leadership trainings including Supervisory Academy, and programs through the National Association of Counties (NACo) and the California State Association of Counties (CSAC).

**Loans-at-Work Program** – The County partners with BMG Money for the Loans at Work program, a service that offers emergency unsecured loans with fixed repayments over terms up to 24 months to qualifying employees. The loan application process is done online between the borrower/employee and BMG with average approval time completed in 24-48 hours. Repayment is managed through automatic payroll deductions.

## Retirement Contributions

To address the current unfunded liability issue, the Board of Supervisors established the Strategic Financing Plan Ad Hoc Committee in 2017. During the course of several months of discussion, the Board established a Section 115 Trust for pension stabilization and funded the trust in the amount of \$3 million. Debt issuance in the amount of \$251 million for Pension Obligation Bonds was approved by the Board of Supervisors in April 2018.

Table 5 below reflects actual and estimated Retirement Contributions provided by the Employer and Employee through the period 2021 through 2041. It should be noted that Table 5 represents the estimated contributions based on assumptions as of the actuary's valuation date and are subject to change by the Tulare County Retirement Board.

**TABLE 5**  
Retirement Contributions

Valuation Year	Employer Normal Cost Contribution	Employer UAL Amortization Contribution	Total Employer Contributions	Employer Rate (%)	Employee Contribution	Employee Rate (%)
2021	\$26,484,961	\$18,419,066	\$44,904,027	15.2%	\$26,779,901	9.1%
2022	27,564,012	19,563,093	47,127,106	15.5%	27,565,505	9.1%
2023	28,374,188	19,734,288	48,108,476	15.4%	28,375,112	9.1%
2024	29,209,025	20,114,189	49,323,215	15.3%	29,209,897	9.1%
2025	30,069,642	20,278,648	50,348,290	15.2%	30,073,794	9.1%
2026	30,959,065	20,032,823	50,991,887	14.9%	30,964,635	9.1%
2027	31,875,964	19,825,190	51,701,154	14.7%	31,884,214	9.1%
2028	32,821,833	19,780,299	52,602,132	14.5%	32,833,351	9.0%
2029	33,797,548	19,436,615	53,234,163	14.2%	33,810,015	9.0%
2030	34,801,973	19,076,279	53,878,252	14.0%	34,818,481	9.0%
2031	35,838,385	19,323,946	55,162,330	13.9%	35,855,431	9.0%
2032	36,904,701	19,878,092	56,782,793	13.9%	36,922,090	9.0%
2033	38,002,111	20,471,997	58,474,108	13.9%	38,022,154	9.0%
2034	39,133,510	-	39,133,510	9.0%	39,153,613	9.0%
2035	40,297,855	-	40,297,855	9.0%	40,319,654	9.0%
2036	41,497,694	1,521,958	43,019,652	9.4%	41,517,725	9.0%
2037	42,731,497	-	42,731,497	9.0%	42,749,742	9.0%
2038	44,000,961	-	44,000,961	9.0%	44,018,425	9.0%
2039	45,308,413	-	45,308,413	9.0%	45,324,602	9.0%
2040	46,654,888	-	46,654,888	9.0%	46,670,338	9.0%
2041	48,042,175	-	48,042,175	9.0%	48,054,195	9.0%

\*Table 5 represents the estimated retirement contributions based on actuarial valuation assumptions and are subject to change per the Tulare County Employees Retirement Association.

## Employee Total Compensation

### Pension Obligation Bond

Table 6 below reflects Tulare County's debt schedule payments through the period ending 2019 through 2037 as a result of issuing a \$251 million Pension Obligation Bond (POB).

As a note, FY 2022/23 POB Debt Service charges are \$19.8 million. Of this amount, the General Fund will pay \$7.6 million and \$10.5 million will be addressed by subvented agencies and departments. Outside funds account for about \$1.7 million.

**TABLE 6**  
POB Debt Service Schedule

Period Ending	Principal	Coupon	Interest	Debt Service
06/30/2019	\$9,105,000.00	2.691%	\$9,268,153.72	\$18,373,153.72
06/30/2020	9,240,000.00	2.893%	9,685,149.16	18,925,149.16
06/30/2021	10,075,000.00	3.056%	9,417,835.96	19,492,835.96
06/30/2022	10,720,000.00	3.198%	9,109,943.96	19,829,943.96
06/30/2023	11,060,000.00	3.348%	8,767,118.36	19,827,118.36
06/30/2024	11,435,000.00	3.560%	8,396,829.56	19,831,829.56
06/30/2025	11,840,000.00	3.710%	7,989,743.56	19,829,743.56
06/30/2026	12,280,000.00	3.859%	7,550,479.56	19,830,479.56
06/30/2027	12,755,000.00	3.959%	7,076,594.36	19,831,594.36
06/30/2028	13,260,000.00	4.009%	6,571,623.90	19,831,623.90
06/30/2029	13,790,000.00	4.109%	6,040,030.50	19,830,030.50
06/30/2030	14,355,000.00	4.159%	5,473,399.40	19,828,399.40
06/30/2031	14,955,000.00	4.259%	4,876,374.96	19,831,374.96
06/30/2032	15,590,000.00	4.309%	4,239,441.50	19,829,441.50
06/30/2033	16,260,000.00	4.309%	3,567,668.40	19,827,668.40
06/30/2034	16,965,000.00	4.445%	2,867,025.00	19,832,025.00
06/30/2035	17,715,000.00	4.445%	2,112,930.76	19,827,930.76
06/30/2036	16,750,000.00	4.445%	1,325,499.00	18,075,499.00
06/30/2037	13,070,000.00	4.445%	580,961.50	13,650,961.50
	<b>\$251,220,000.00</b>		<b>\$114,916,803.12</b>	<b>\$366,136,803.12</b>

## Sub Fund and Fund Balance Summary

### Governmental Funds, Fiduciary Funds, and Strategic Reserve Summary

This section provides a summary of governmental fund balance classifications, fiduciary funds (i.e., third-party trust funds), and the Strategic Reserve of the County of Tulare (the County).

#### I. Governmental Fund Balance Classifications

- A. *Nonspendable*: Amounts that are not in spendable form (i.e., prepaid items) or amounts legally or contractually required to be maintained intact.
- B. *Restricted*: Amounts restricted (confined) by external parties (i.e., proceeds from granting agencies and laws/regulations of other governmental entities).
- C. *Committed*: Amounts that can only be used for a specific purpose pursuant to constraints imposed by formal action of the County's highest level of decision-making authority (i.e., Board of Supervisors). Committed amounts cannot be used for any other purpose unless the County's Board removes or changes the specified use by taking the same type of action it employed to previously commit those funds (e.g., resolution adopted by the Board). The formal action must occur prior to the end of the reporting period.
- D. *Assigned*: Amounts constrained by the County's intent to be used for specific purposes. Intent should be expressed by either the Board or by a body or an official to which the Board has delegated the authority. The Board, by board resolution, delegates the authority to assign fund balances to the County Administrative Office.
- E. *Unassigned*: Resources that are in spendable form and neither restricted, committed, nor assigned.

Table 1 below provides a summary of the County's General Fund balance for Fiscal Years 2017/18 through 2021/22.

**TABLE 1**

#### General Fund Balance Summary Fiscal Years 2017/18 through 2021/22

Fund Balance Classification	2022 <sup>(1)</sup>	2021	Fiscal Year 2020	2019	2018
Nonspendable	\$ 5,235,000	\$ 11,767,000	\$ 12,034,000	\$ 13,543,000	\$ 8,755,000
Restricted	131,789,339	114,579,000	102,448,000	84,545,000	74,630,000
Committed	52,303,000	58,984,000	57,962,000	57,394,000	44,446,000
Assigned	72,589,000	50,213,000	41,119,000	37,631,000	13,462,000
Unassigned	67,408,576	50,146,000	42,977,000	42,267,000	50,137,000
Total Fund Balance	<b>\$ 329,324,915</b>	<b>\$ 285,689,000</b>	<b>\$ 256,540,000</b>	<b>\$ 235,380,000</b>	<b>\$ 191,430,000</b>

(1) Amounts as of 8/5/22

## Sub Fund and Fund Balance Summary

### II. Fiduciary Funds

Fiduciary funds account for resources held by the County in a trustee capacity or as an agent on behalf of an outside or third party. The resources cannot be used to support the County's own programs.

Table 2 below provides a summary of the County's governmental and fiduciary cash balances as of June 30, 2022.

**TABLE 2**

### Governmental and Fiduciary Funds Summary Cash Balance as of June 30, 2022

Agency/Department/Office	Governmental				Fiduciary
	Restricted	Committed	Assigned	Unassigned	
Agricultural Commissioner	\$ 36,522	\$ -	\$ -	\$ -	\$ 49,984
Assessor/Clerk-Recorder	11,828,663	-	-	(179)	834,730
Auditor-Controller/Treasurer-Tax Collector	10,130,569	-	1,574,665	59,379	3,962,759
Child Support Services	2,694,106	-	-	-	-
County Administrative Office	-	-	68,597,350	-	-
District Attorney	3,836,391	-	-	235,796	3,202,900
General Services Agency	202	6,500,128	18,690,465	-	-
Health and Human Services Agency	90,689,362	9,274,535	-	-	857,368
Human Resources and Development	-	-	-	-	4,541,842
Library	12,434	-	-	-	-
Probation	67,267,874	-	6,185	-	1,048,325
Public Defender	3,443,303	-	-	-	46,622
Tulare County Employee Retirement Association	-	-	-	-	12,907,965
Resource Management Agency	2,856,441	412,372	504,560	235,948	812,340
Sheriff-Coroner	13,256,910	456,131	-	-	-
Tulare County Association of Government	228,191	-	-	-	15,933,722
Information and Communications Technology	-	3,075,953	-	-	-
Law Library	-	-	-	-	746,329
<b>Total</b>	<b>\$ 206,280,966</b>	<b>\$ 19,719,119</b>	<b>\$ 89,373,226</b>	<b>\$ 530,944</b>	<b>\$ 44,944,887</b>

### III. Strategic Reserve

The County's Strategic Reserve is comprised of Committed fund balance and is considered a stabilization arrangement. The Board strives to commit an amount equivalent to no less than 8% (approximately 30 days working capital) of the most recent audited General Fund operating revenues. The purpose of this reserve is to:

- A. Provide resources to make up for temporarily decreased revenues that result from State or Federal budget actions;
- B. Provide temporary resources in the event of an economic downturn;
- C. Provide resources in the event of a disaster or emergency declared by the Board of Supervisors, the state, or the federal government, for disaster costs or costs associated with emergencies;
- D. Absorb liability settlements in excess of available resources.

The amount determined will be classified as "committed" from the total amount of available Fund Balance to the Strategic Reserve prior to appropriations for all other funds. This amount shall be committed annually by the Board as part of the recommended budget approval process.

Annual commitment of funds to the Strategic Reserve shall be approved by the Board during the Annual Budget Hearings. In the event funds are to be appropriated to cover essential core functions of the County, the access of funds shall be determined by the Board by a four-fifths vote during the annual Budget Hearings or during action on the Mid-Year Budget Report. If there is a declared local, state, or federal government disaster or emergency, then the Board, by four-fifths vote, may access the strategic reserve at a regularly scheduled Board meeting.

## Sub Fund and Fund Balance Summary

The monies committed to the Strategic Reserve are only to be used for the purposes stated above. If the funding level of the Strategic Reserve falls below the 8% target level, the CAO shall present a plan to be approved by the Board to replenish the Strategic Reserve within twenty-four (24) months thereafter. The Board may choose to extend the timeframe to replenish the Strategic Reserve if the Board finds that it is in the County's best interest to do so.

At the present time, the County has \$33 million in the Strategic Reserve.

The County's estimated total operating revenues for Fiscal Year Ended June 30, 2022 are \$734 million and the total estimated unrestricted fund balance is \$192 million.

**TABLE 3**

### Estimated Fund Balance Summary of the General Fund For the Last Five Fiscal Years

FY 2022 amounts based on the County's financial statements (ACFR) as of 8/5/22  
(amounts expressed in thousands)

Fund Balance Classification	Other General Fund (Trust Funds, PARS, and TRAN)		2022 Total General Fund	2021 Total General Fund	2020 Total General Fund	2019 Total General Fund	2018 Total General Fund
	General Fund (001)						
Nonspendable	\$ 5,235	\$ -	\$ 5,235	\$ 11,767	\$ 12,034	\$ 13,543	\$ 8,755
Restricted	-	131,789	131,789	114,579	102,448	84,545	74,630
Committed	33,000	19,303	52,303	58,984	57,962	57,394	44,446
Assigned	113	72,476	72,589	50,213	41,119	37,631	13,462
Unassigned	67,232	177	67,409	50,146	42,977	42,267	50,137
<b>Total fund balance</b>	<b>\$ 105,580</b>	<b>\$ 223,745</b>	<b>\$ 329,325</b>	<b>\$ 285,689</b>	<b>\$ 256,540</b>	<b>\$ 235,380</b>	<b>\$ 191,430</b>
<b>Annual dollar increase</b>			\$ 43,636	\$ 29,149	\$ 21,160	\$ 43,950	\$ 23,224
<b>Annual percentage increase</b>			15.27%	11.36%	8.99%	22.96%	13.81%

#### Level of Unrestricted Fund Balance in the General Fund

The GFOA Best Practice recommends maintaining unrestricted fund balance in the General Fund of no less than two months (or no less than 16%) of operating revenues or operating expenditures, which for the County would be \$117,521 (16% of \$734,506 estimated operating revenues) for Fiscal Year 2022. However, the County's estimated level of fund balance in the General Fund for Fiscal Year 2022 is as follows:

<b>Estimated operating revenues</b>	<b>\$ 734,506</b>
Committed fund balance	\$ 52,303
Assigned fund balance	72,589
Unassigned fund balance	67,409
<b>Total unrestricted fund balance</b>	<b>\$ 192,301</b>
<b>% of operating revenues</b>	<b>26.18%</b>

Therefore, the County has a fund balance of \$74,780 in excess of the GFOA Best Practice minimum.

The following pages provide detail as of June 30, 2022 regarding the classifications and cash balance amounts attributed to the County's agencies, departments, and offices by fund number and by department.

# Sub Fund and Fund Balance Summary

## Governmental and Fiduciary Funds

Cash Balances as of Fiscal Year Ended June 30, 2022

By fund number

Fund	Fund Group	Fund Name	Cash Balance as of 06/30/2022	Classification	Responsible Department
401	Governmental	Sequoia Gateway Impact Fees	\$ 127,922.10	Committed	Resource Management Agency
402	Governmental	Abandoned Vehicle Abatement	\$ 228,191.00	Restricted	Tulare County Association of Governments
458	Governmental	Range Improvement Grazing D#1	\$ 36,522.23	Restricted	Agricultural Commissioner
404	Fiduciary	Auditor's Trust Fund	\$ 20,370.40	Held for Others	Auditor-Controller/Treasurer-Tax Collector
405	Fiduciary	Home Owners Tax Exemption Tr	\$ 1,494.38	Held for Others	Auditor-Controller/Treasurer-Tax Collector
406	Fiduciary	Building Seismic	\$ 32,932.31	Held for Others	Resource Management Agency
411	Governmental	Micrographics, Recorder's Trust and Recorders Modernization	\$ 10,855,792.44	Restricted	Assessor/Clerk-Recorder
408	Fiduciary	Automobile Insurance Fraud	\$ -	Held for Others	District Attorney
409	Fiduciary	Workers Comp Fraud	\$ (0.00)	Held for Others	District Attorney
410	Governmental	Public Health Emergency Preparedness Advance Fund	\$ 0.00	Restricted	Health and Human Services Agency
417	Governmental	AB 818	\$ 433,180.09	Restricted	Assessor/Clerk-Recorder
412	Governmental	County Children	\$ 200,036.92	Restricted	Health and Human Services Agency
413	Governmental	Conditional Release Prog-MH	\$ 27,921.02	Restricted	Health and Human Services Agency
414	Fiduciary	Deceased Trust Probate	\$ 9,431.12	Held for Others	Auditor-Controller/Treasurer-Tax Collector
415	Governmental	Domestic Violence Program	\$ 27,002.22	Restricted	Health and Human Services Agency
416	Fiduciary	DNA Identification Fund	\$ 60,683.60	Held for Others	Auditor-Controller/Treasurer-Tax Collector
433	Governmental	Micrographics e-Recording Trust Fund	\$ 139,874.00	Restricted	Assessor/Clerk-Recorder
418	Governmental	Child Support Federal Fund	\$ -	Restricted	Child Support Services
457	Governmental	Social Security Truncation	\$ 372,910.03	Restricted	Assessor/Clerk-Recorder
420	Fiduciary	H&S 12706 Fireworks	\$ 33.66	Held for Others	Auditor-Controller/Treasurer-Tax Collector
459	Governmental	Real Property Transfer Tax	\$ (179.30)	Unassigned	Assessor/Clerk-Recorder
421	Fiduciary	Employees Retirement	\$ 12,596,735.96	Held for Others	Tulare County Employee Retirement Association
422	Fiduciary	TCERA Property	\$ 311,228.97	Held for Others	Tulare County Employee Retirement Association
423	Fiduciary	Consumer Fraud	\$ 2,609,159.36	Held for Others	District Attorney
424	Governmental	MHSA Local Prudent Reserve	\$ 5,028,502.72	Restricted	Health and Human Services Agency
425	Governmental	Alcohol & Drug Prior Year Unexpended	\$ 3,174,815.30	Restricted	Health and Human Services Agency
426	Governmental	Public Safety Power Shutoff Resiliency Program	\$ 423,965.49	Restricted	Health and Human Services Agency
427	Fiduciary	Public Safety Augmentation Fd	\$ -	Held for Others	Temporary Holding Account
428	Fiduciary	Juv Inmate Welfare Benefit Fd	\$ 177,233.43	Held for Others	Probation
429	Fiduciary	Incorp Cities & States Fines	\$ 58,421.83	Held for Others	Auditor-Controller/Treasurer-Tax Collector
503	Governmental	Vital and Health Statistic	\$ 26,906.05	Restricted	Assessor/Clerk-Recorder
431	Fiduciary	Railroad Education	\$ 17,948.93	Held for Others	Resource Management Agency
432	Governmental	Harmon Field Clean-Up	\$ 202.45	Restricted	General Services Agency
407	Governmental	Property Tax System Replacement	\$ 9,244,584.00	Assigned	County Administrative Office
434	Governmental	Aids Education	\$ 104,968.42	Restricted	Health and Human Services Agency
435	Governmental	Drug Prevention	\$ 162,869.43	Restricted	Health and Human Services Agency
436	Governmental	Alcohol Prevention	\$ 574,593.26	Restricted	Health and Human Services Agency
437	Fiduciary	Victim Witness Assistance	\$ 553,151.71	Held for Others	District Attorney
438	Governmental	Mental Health Services Act	\$ 72,096,537.70	Restricted	Health and Human Services Agency
439	Fiduciary	Law Library Trust	\$ 746,329.29	Held for Others	Law Library
440	Governmental	Alcohol Trust Statham	\$ 1,082,890.82	Restricted	Health and Human Services Agency
441	Governmental	First Offender Program Fees	\$ 668.75	Restricted	Health and Human Services Agency
504	Governmental	Jail Medical Fund	\$ 10,742,038.32	Assigned	County Administrative Office
443	Fiduciary	Industrial Hemp Abatement Deposit	\$ 29,300.00	Held for Others	Agricultural Commissioner
444	Governmental	DUI Laboratory	\$ 58,600.41	Restricted	Auditor-Controller/Treasurer-Tax Collector
517	Governmental	Equipment and Vehicle Replacement Fund	\$ 5,692,829.90	Assigned	County Administrative Office
446	Governmental	Probation Sustaining Fund	\$ 6,515.59	Restricted	Probation
447	Governmental	Library	\$ -	Restricted	Library
448	Governmental	George Stewart Historical Collection	\$ 12,433.60	Restricted	Library
529	Governmental	Natural Resources Fund	\$ 6,700,000.00	Assigned	County Administrative Office
450	Fiduciary	Probation Officers Restitution	\$ 854,382.75	Held for Others	Probation
453	Fiduciary	Probation Officer Miscellaneous	\$ 16,709.26	Held for Others	Probation
454	Fiduciary	Public Defender Agency Trust	\$ 46,621.77	Held for Others	Public Defender
532	Governmental	Financial System Project Fund	\$ 9,532,900.00	Assigned	County Administrative Office
533	Governmental	Elections Trust Fund	\$ 7,203,894.70	Assigned	County Administrative Office
536	Governmental	Conflict Defender Fund	\$ 2,000,000.00	Assigned	County Administrative Office
585	Governmental	Future Economic Development	\$ 6,761,350.59	Assigned	County Administrative Office
586	Governmental	Step-Up and Community Outreach	\$ 628,982.63	Assigned	County Administrative Office
460	Fiduciary	Public Works	\$ 749,688.12	Held for Others	Resource Management Agency
589	Governmental	Homelessness and Community Activity	\$ 1,543,000.00	Assigned	County Administrative Office
592	Governmental	Litigation and Unallowable Reimbursement Fund	\$ 8,547,769.99	Assigned	County Administrative Office
463	Governmental	Criminal Justice Facility	\$ 0.00	Debt Service	Auditor-Controller/Treasurer-Tax Collector (Sub-fund of Debt Service 024)
464	Fiduciary	Courthouse Temp. Construction	\$ 774.99	Held for Others	Auditor-Controller/Treasurer-Tax Collector*
465	Fiduciary	State Fund	\$ 2,185.00	Held for Others	Auditor-Controller/Treasurer-Tax Collector
467	Fiduciary	State Trust surcharge of Vital Stats & Environmental Health	\$ 319,822.61	Held for Others	Health and Human Services Agency
479	Governmental	Supplemental Law Enforcement Services COPS	\$ 2,929,874.42	Restricted	District Attorney
469	Fiduciary	State Sales Tax	\$ 6,211.38	Held for Others	Auditor-Controller/Treasurer-Tax Collector
470	Fiduciary	Dinuba Courthouse Construction	\$ 61,445.86	Held for Others	Auditor-Controller/Treasurer-Tax Collector*
471	Fiduciary	State Transit Assistance	\$ 5,171,339.46	Held for Others	Tulare County Association of Governments
472	Governmental	Title IV-E	\$ 438,398.62	Restricted	Probation
500	Governmental	Asset Forfeiture	\$ 229,347.67	Unassigned	District Attorney
475	Fiduciary	Life & Annuity Program	\$ 0.01	Held for Others	District Attorney
477	Governmental	Officers Cash Overage	\$ 59,379.06	Unassigned	Auditor-Controller/Treasurer-Tax Collector
478	Governmental	Standards In Training Ben-Prob	\$ 129,875.94	Restricted	Probation
528	Governmental	DMV Auto Theft	\$ 622,027.07	Restricted	District Attorney
480	Governmental	Local Enforcement Agency (LEA)	\$ 244,798.46	Restricted	Health and Human Services Agency
481	Governmental	Used Oil Recycling Block Grant	\$ 722,814.76	Restricted	Health and Human Services Agency
482	Governmental	Treasurer's Trust Fund	\$ 134,710.91	Restricted	Auditor-Controller/Treasurer-Tax Collector
483	Fiduciary	Dinuba Transportation Tax	\$ 1,472,846.78	Held for Others	Tulare County Association of Governments
484	Fiduciary	Exeter Transportation Tax	\$ 112,838.36	Held for Others	Tulare County Association of Governments
485	Fiduciary	Farmersville Transportation Tax	\$ 117,134.73	Held for Others	Tulare County Association of Governments
486	Fiduciary	Lindsay Transportation Tax	\$ 810,249.83	Held for Others	Tulare County Association of Governments
487	Fiduciary	Porterville Transportation Tax	\$ 595,007.67	Held for Others	Tulare County Association of Governments
488	Fiduciary	Tulare Transportation Tax	\$ 4,031,842.49	Held for Others	Tulare County Association of Governments
489	Fiduciary	Visalia Transportation Tax	\$ 1,362,857.60	Held for Others	Tulare County Association of Governments
490	Fiduciary	Woodlake Transportation Tax	\$ 452,810.79	Held for Others	Tulare County Association of Governments



# Sub Fund and Fund Balance Summary

## Governmental and Fiduciary Funds

Cash Balances as of Fiscal Year Ended June 30, 2022

By fund number

Fund	Fund Group	Fund Name	Cash Balance as of 06/30/2022	Classification	Responsible Department
491	Fiduciary	Tulare County Transport Tax	\$ 1,806,794.53	Held for Others	Tulare County Association of Governments
545	Governmental	Special Projects	\$ 6,448.58	Unassigned	District Attorney
494	Governmental	Behavioral Health and Homelessness Multi Year Initiatives	\$ 397,793.11	Restricted	Health and Human Services Agency
554	Governmental	Real Estate Fraud Protection	\$ 284,489.16	Restricted	District Attorney
576	Governmental	Indigent Defense Fund	\$ 464,976.67	Restricted	Public Defender
595	Governmental	Public Defender General Purpose	\$ 2,978,325.91	Restricted	Public Defender
498	Fiduciary	IHSS Trust	\$ 76,979.35	Held for Others	Health and Human Services Agency
499	Fiduciary	Treasury - Minor Beneficiary	\$ 11,898.37	Held for Others	Auditor-Controller/Treasurer-Tax Collector
403	Governmental	Building Department	\$ 9,630.00	Unassigned	Resource Management Agency
501	Fiduciary	Tax Collectors Deposits in Transit	\$ (685,064.79)	Held for Others	Auditor-Controller/Treasurer-Tax Collector
419	Governmental	Compliance Inspection	\$ 131,648.14	Restricted	Resource Management Agency
41A	Governmental	Van Beek Brothers Environmental Impact Review	\$ 16,079.26	Restricted	Resource Management Agency
445	Governmental	Program Income (CDBG)	\$ 551,997.27	Restricted	Resource Management Agency
455	Governmental	Substandard Abatement Revolving Fund	\$ 504,560.41	Assigned	Resource Management Agency
506	Fiduciary	K/T Area Agency on Aging Assets	\$ 404,041.61	Held for Others	Health and Human Services Agency
507	Fiduciary	SB1473 Surcharge	\$ 9,406.10	Held for Others	Resource Management Agency
508	Governmental	Dairy Inspection Program	\$ 615,477.73	Committed	Health and Human Services Agency
509	Governmental	Youthful Offender Block Grant Fund (SB81)	\$ 27,662,765.03	Restricted	Probation
473	Governmental	Survey Monument Preservation	\$ 191,549.08	Committed	Resource Management Agency
511	Governmental	Environmental Litigation	\$ 364,790.51	Restricted	Health and Human Services Agency
512	Fiduciary	Agricultural Commissioner - CDFA Bait Surcharge	\$ 20,683.96	Held for Others	Agricultural Commissioner
513	Governmental	Child Restraint System Loaner	\$ 115,226.83	Restricted	Health and Human Services Agency
514	Governmental	Vital and Health Statistics Trust Fund	\$ 157,268.63	Restricted	Health and Human Services Agency
515	Governmental	Bioterrorism Preparedness Plan	\$ 1,059.74	Restricted	Health and Human Services Agency
492	Governmental	PVAE - Private Vehicular Access Easement Trust	\$ 8,843.62	Committed	Resource Management Agency
495	Governmental	Home Program Investment	\$ 1,176,257.95	Restricted	Resource Management Agency
518	Fiduciary	Public Health Preparedness	\$ 51,027.69	Held for Others	Health and Human Services Agency
519	Fiduciary	Education Rev Augmentation Fd	\$ 7,802.14	Held for Others	Auditor-Controller/Treasurer-Tax Collector
522	Governmental	Future Construction	\$ 18,690,464.88	Assigned	General Services Agency
523	Governmental	Local Community Corrections Fund	\$ 19,531,894.30	Restricted	Probation
524	Governmental	Proposition 99	\$ 179,101.13	Restricted	Health and Human Services Agency
496	Governmental	Grants (All receipts)	\$ 407,843.47	Restricted	Resource Management Agency
527	Governmental	Vehicle Internal Borrowing	\$ 1,574,665.19	Assigned	Auditor-Controller/Treasurer-Tax Collector
516	Governmental	Federal Forest Reserve	\$ 120,142.10	Restricted	Resource Management Agency
530	Governmental	Ivanhoe Community Drainage	\$ 30,920.00	Restricted	Resource Management Agency
537	Governmental	Fish and Game Fees	\$ 226,317.92	Unassigned	Resource Management Agency
531	Governmental	Public Guardian Interest	\$ 2,692,463.12	Restricted	Health and Human Services Agency
553	Governmental	CalHome	\$ 421,553.10	Restricted	Resource Management Agency
561	Governmental	Eminent Domain	\$ 84,057.44	Committed	Resource Management Agency
563	Governmental	Dairy Cares General Plan Amendment	\$ -	Committed	Resource Management Agency
569	Governmental	Neighborhood Stabilization Program (NSP1)	\$ -	Restricted	Resource Management Agency
430	Governmental	Inmate Welfare Trust	\$ 2,282,606.62	Restricted	Sheriff-Coroner
442	Governmental	Mental Health Training	\$ -	Restricted	Sheriff-Coroner
542	Governmental	Children's Wraparound Plan	\$ 2,903,776.30	Restricted	Health and Human Services Agency
543	Governmental	LSPF-Local Safety and Protection Fund	\$ 5,369,952.28	Restricted	Probation
449	Governmental	Off Highway Vehicle (014)	\$ 79,896.95	Restricted	Sheriff-Coroner
456	Governmental	State Asset Forfeitures 15% Trust	\$ 152,154.61	Restricted	Sheriff-Coroner
546	Governmental	Community Corrections Performance Incentive Fund	\$ 749,370.89	Restricted	Probation
548	Fiduciary	DNA Penalty Assessment Ab1806	\$ 172,228.58	Held for Others	Auditor-Controller/Treasurer-Tax Collector
461	Governmental	Sheriff Civil Trust Fund	\$ 497,655.28	Restricted	Sheriff-Coroner
550	Governmental	Federal Equitable Sharing	\$ 6,185.31	Assigned	Probation
462	Governmental	County Prop 69 DNA Finger Printing	\$ 283.35	Restricted	Sheriff-Coroner
552	Governmental	SLESF Juvenile Justice	\$ 9,341,114.59	Restricted	Probation
468	Governmental	Federal Ntf [narcotics asset forfeitures]	\$ 492,070.70	Restricted	Sheriff-Coroner
497	Governmental	Standards & Training For Corrections	\$ -	Committed	Sheriff-Coroner
555	Fiduciary	Asset Forfeiture NTF	\$ 40,589.26	Held for Others	District Attorney
558	Governmental	Pandemic Influenza Healthcare Preparedness Improvements for States	\$ 4,811.17	Restricted	Health and Human Services Agency
559	Fiduciary	Public Health Emergency Response	\$ 2,742.28	Held for Others	Health and Human Services Agency
560	Fiduciary	Public Works Permittee Trust Min King Dairy	\$ 2,364.14	Held for Others	Resource Management Agency
502	Governmental	Sheriff's Automation Fund	\$ 337,955.55	Restricted	Sheriff-Coroner
562	Fiduciary	Public Health Emergency Response Phase III	\$ 2,754.47	Held for Others	Health and Human Services Agency
505	Governmental	Suppl Law Enforce Serv - Jails	\$ 40,532.60	Restricted	Sheriff-Coroner
564	Fiduciary	Emergency Medical Air Transportation Act	\$ 19,102.71	Held for Others	Auditor-Controller/Treasurer-Tax Collector
567	Governmental	Emergency Medical Services	\$ 176,162.04	Committed	Health and Human Services Agency
510	Governmental	Sheriff's Fleet Veh Replacement Trust Fund	\$ 922,494.36	Restricted	Sheriff-Coroner
526	Governmental	Sheriff's Farm Expansion Fund	\$ 455,572.77	Committed	Sheriff-Coroner
571	Fiduciary	Insurance Agency Fund	\$ 4,541,841.97	Held for Others	Human Resources and Development
573	Fiduciary	Redemption Reserve Trust Tc/Tr	\$ 1,122,094.51	Held for Others	Auditor-Controller/Treasurer-Tax Collector
574	Fiduciary	PIMS Trust Tc/Tr	\$ 765,420.93	Held for Others	Auditor-Controller/Treasurer-Tax Collector
575	Fiduciary	Tax Collector - Map Clearances	\$ 681,106.00	Held for Others	Auditor-Controller/Treasurer-Tax Collector
534	Governmental	Local Law Enforcement Service Acct. (LESA)	\$ 5,204,729.57	Restricted	Sheriff-Coroner
578	Fiduciary	Tax Collector Mobile Home Clearances	\$ 40,485.15	Held for Others	Auditor-Controller/Treasurer-Tax Collector
579	Fiduciary	Tax Collector - Bulk Transfers & Bankruptcies	\$ 24,953.31	Held for Others	Auditor-Controller/Treasurer-Tax Collector
580	Proprietary	Energy Management Control (081)	\$ 158,873.39	ISF	General Services Agency (Sub-fund of Utilities 081)
581	Governmental	Child Support ADM/INCENTIVE	\$ 2,694,105.56	Restricted	Child Support Services
582	Fiduciary	Tax Collector - Misc.	\$ 1,581,679.38	Held for Others	Auditor-Controller/Treasurer-Tax Collector
583	Fiduciary	SJVIA Investment Fund	\$ 0.78	Held for Others	Auditor-Controller/Treasurer-Tax Collector
535	Governmental	Seized Narcotic Funds [State dist to 466 or 568]	\$ 1,528,838.77	Restricted	Sheriff-Coroner
544	Governmental	Sheriff's Local Law Enforcement Grant (K9)	\$ 187.55	Restricted	Sheriff-Coroner
549	Governmental	State Criminal Alien Assistance Program	\$ 558.18	Committed	Sheriff-Coroner
590	Governmental	Local Revenue Fund 2011 (AB118)	\$ 9,937,257.29	Restricted	Auditor-Controller/Treasurer-Tax Collector
591	Governmental	IT Projects - County wide etc.	\$ 3,075,953.09	Committed	Information and Communications Technology
551	Governmental	Suppl Law Enf Serv Front Line	\$ 1,275,934.84	Restricted	Sheriff-Coroner
594	Governmental	Local Community Corrections Special Growth Fund	\$ 4,037,986.67	Restricted	Probation
568	Governmental	Narcotics Task Force State NTF	\$ 441,569.13	Restricted	Sheriff-Coroner
596	Governmental	Building and Property Improvement	\$ 6,500,127.68	Committed	General Services Agency

## Sub Fund and Fund Balance Summary

### Governmental and Fiduciary Funds

Cash Balances as of Fiscal Year Ended June 30, 2022

By fund number

Fund	Fund Group	Fund Name	Cash Balance as of 06/30/2022	Classification	Responsible Department
597	Governmental	Tobacco Control Proposition 56	\$ 686.05	Restricted	Health and Human Services Agency
598	Fiduciary	SB2 Affordable Housing Fee	\$ 834,730.01	Held for Others	Assessor/Clerk-Recorder
599	Governmental	Blue Cross Sharable Revenue	\$ 8,482,895.00	Committed	Health and Human Services Agency

**Grand Total** 361,008,015.05

NOTES:

\*Trust Fund 464 and 470: 8/6/18 Per CAO included with Auditor's Office fund groups

Governmental Funds: Used to account for activities related to serving the public.

Fiduciary Funds: Used to account for financial resources held for others as trustee.

Proprietary Funds: Used to account for business-type activities.

## Sub Fund and Fund Balance Summary

### Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2022

By department

Fund	Fund Group	Fund Name	Cash balance as of 06/30/2022	Classification
<b>Agricultural Commissioner/Sealer of Weights &amp; Measures</b>				
512	Fiduciary	Agricultural Commissioner - CDFA Bait Surcharge	\$ 20,683.96	Held for Others
458	Governmental	Range Improvement Grazing D#1	\$ 36,522.23	Restricted
443	Fiduciary	Industrial Hemp Abatement Deposit	\$ 29,300.00	Held for Others
<b>Agricultural Commissioner/Sealer of Weights &amp; Measures Total</b>			<b>86,506.19</b>	
<b>Assessor/Clerk-Recorder</b>				
598	Fiduciary	SB2 Affordable Housing Fee	\$ 834,730.01	Held for Others
411	Governmental	Micrographics, Recorder's Trust and Recorders Modernization	\$ 10,855,792.44	Restricted
417	Governmental	AB 818	\$ 433,180.09	Restricted
433	Governmental	Micrographics e-Recording Trust Fund	\$ 139,874.00	Restricted
457	Governmental	Social Security Truncation	\$ 372,910.03	Restricted
503	Governmental	Vital and Health Statistic	\$ 26,906.05	Restricted
459	Governmental	Real Property Transfer Tax	\$ (179.30)	Unassigned
<b>Assessor/Clerk-Recorder Total</b>			<b>12,663,213.32</b>	
<b>Auditor-Controller/Treasurer-Tax Collector</b>				
404	Fiduciary	Auditor's Trust Fund	\$ 20,370.40	Held for Others
405	Fiduciary	Home Owners Tax Exemption Tr	\$ 1,494.38	Held for Others
414	Fiduciary	Deceased Trust Probate	\$ 9,431.12	Held for Others
416	Fiduciary	DNA Identification Fund	\$ 60,683.60	Held for Others
427	Fiduciary	Public Safety Augmentation Fd	\$ -	Held for Others
429	Fiduciary	Incorp Cities & States Fines	\$ 58,421.83	Held for Others
464	Fiduciary	Courthouse Temp. Construction	\$ 774.99	Held for Others
465	Fiduciary	State Fund	\$ 2,185.00	Held for Others
469	Fiduciary	State Sales Tax	\$ 6,211.38	Held for Others
470	Fiduciary	Dinuba Courthouse Construction	\$ 61,445.86	Held for Others
499	Fiduciary	Treasury - Minor Beneficiary	\$ 11,898.37	Held for Others
501	Fiduciary	Tax Collectors Deposits in Transit	\$ (685,064.79)	Held for Others
519	Fiduciary	Education Rev Augmentation Fd	\$ 7,802.14	Held for Others
548	Fiduciary	DNA Penalty Assessment Ab1806	\$ 172,228.58	Held for Others
564	Fiduciary	Emergency Medical Air Transportation Act	\$ 19,102.71	Held for Others
573	Fiduciary	Redemption Reserve Trust Tc/Tr	\$ 1,122,094.51	Held for Others
574	Fiduciary	PIMS Trust Tc/Tr	\$ 765,420.93	Held for Others
575	Fiduciary	Tax Collector - Map Clearances	\$ 681,106.00	Held for Others
578	Fiduciary	Tax Collector Mobile Home Clearances	\$ 40,485.15	Held for Others
579	Fiduciary	Tax Collector - Bulk Transfers & Bankruptcies	\$ 24,953.31	Held for Others
582	Fiduciary	Tax Collector - Misc.	\$ 1,581,679.38	Held for Others
583	Fiduciary	SJVA Investment Fund	\$ 0.78	Held for Others
444	Governmental	DUI Laboratory	\$ 58,600.41	Restricted
590	Governmental	Local Revenue Fund 2011 (AB118)	\$ 9,937,257.29	Restricted
482	Governmental	Treasurer's Trust Fund	\$ 134,710.91	Restricted
527	Governmental	Vehicle Internal Borrowing	\$ 1,574,665.19	Assigned
477	Governmental	Officers Cash Overage	\$ 59,379.06	Unassigned
463	Governmental	Criminal Justice Facility	\$ 0.00	Debt Service
420	Fiduciary	H&S 12706 Fireworks	\$ 33.66	Held for Others
<b>Auditor-Controller/Treasurer-Tax Collector Total</b>			<b>15,727,372.15</b>	
<b>Child Support Services</b>				
418	Governmental	Child Support Federal Fund	\$ -	Restricted
581	Governmental	Child Support ADM/INCENTIVE	\$ 2,694,105.56	Restricted
<b>Child Support Services Total</b>			<b>2,694,105.56</b>	
<b>County Administrative Office</b>				
407	Governmental	Property Tax System Replacement	\$ 9,244,584.00	Assigned
504	Governmental	Jail Medical Fund	\$ 10,742,038.32	Assigned
517	Governmental	Equipment and Vehicle Replacement Fund	\$ 5,692,829.90	Assigned
529	Governmental	Natural Resources Fund	\$ 6,700,000.00	Assigned
532	Governmental	Financial System Project Fund	\$ 9,532,900.00	Assigned
533	Governmental	Elections Trust Fund	\$ 7,203,894.70	Assigned

## Sub Fund and Fund Balance Summary

### Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2022

By department

Fund	Fund Group	Fund Name	Cash balance as of 06/30/2022	Classification
536	Governmental	Conflict Defender Fund	\$ 2,000,000.00	Assigned
585	Governmental	Future Economic Development	\$ 6,761,350.59	Assigned
586	Governmental	Step-Up and Community Outreach	\$ 628,982.63	Assigned
589	Governmental	Homelessness and Community Activity	\$ 1,543,000.00	Assigned
592	Governmental	Litigation and Unallowable Reimbursement Fund	\$ 8,547,769.99	Assigned
<b>County Administrative Office Total</b>			<b>68,597,350.13</b>	
<b>District Attorney</b>				
555	Fiduciary	Asset Forfeiture NTF	\$ 40,589.26	Held for Others
408	Fiduciary	Automobile Insurance Fraud	\$ -	Held for Others
409	Fiduciary	Workers Comp Fraud	\$ (0.00)	Held for Others
423	Fiduciary	Consumer Fraud	\$ 2,609,159.36	Held for Others
437	Fiduciary	Victim Witness Assistance	\$ 553,151.71	Held for Others
475	Fiduciary	Life & Annuity Program	\$ 0.01	Held for Others
528	Governmental	DMV Auto Theft	\$ 622,027.07	Restricted
479	Governmental	Supplemental Law Enforcement Services COPS	\$ 2,929,874.42	Restricted
554	Governmental	Real Estate Fraud Protection	\$ 284,489.16	Restricted
500	Governmental	Asset Forfeiture	\$ 229,347.67	Unassigned
545	Governmental	Special Projects	\$ 6,448.58	Unassigned
<b>District Attorney Total</b>			<b>7,275,087.24</b>	
<b>General Services Agency</b>				
432	Governmental	Harmon Field Clean-Up	\$ 202.45	Restricted
522	Governmental	Future Construction	\$ 18,690,464.88	Assigned
596	Governmental	Building and Property Improvement	\$ 6,500,127.68	Committed
580	Proprietary	Energy Management Control (081)	\$ 158,873.39	ISF
<b>General Services Agency Total</b>			<b>25,349,668.40</b>	
<b>Health and Human Services Agency</b>				
467	Fiduciary	State Trust surcharge of Vital Stats & Environmental Health	\$ 319,822.61	Held for Others
498	Fiduciary	IHSS Trust	\$ 76,979.35	Held for Others
506	Fiduciary	K/T Area Agency on Aging Assets	\$ 404,041.61	Held for Others
518	Fiduciary	Public Health Preparedness	\$ 51,027.69	Held for Others
559	Fiduciary	Public Health Emergency Response	\$ 2,742.28	Held for Others
562	Fiduciary	Public Health Emergency Response Phase III	\$ 2,754.47	Held for Others
410	Governmental	Public Health Emergency Preparedness Advance Fund	\$ 0.00	Restricted
412	Governmental	County Children	\$ 200,036.92	Restricted
413	Governmental	Conditional Release Prog-MH	\$ 27,921.02	Restricted
415	Governmental	Domestic Violence Program	\$ 27,002.22	Restricted
424	Governmental	MHSA Local Prudent Reserve	\$ 5,028,502.72	Restricted
425	Governmental	Alcohol & Drug Prior Year Unexpended	\$ 3,174,815.30	Restricted
426	Governmental	Public Safety Power Shutoff Resiliency Program	\$ 423,965.49	Restricted
434	Governmental	Aids Education	\$ 104,968.42	Restricted
435	Governmental	Drug Prevention	\$ 162,869.43	Restricted
436	Governmental	Alcohol Prevention	\$ 574,593.26	Restricted
438	Governmental	Mental Health Services Act	\$ 72,096,537.70	Restricted
440	Governmental	Alcohol Trust Statham	\$ 1,082,890.82	Restricted
441	Governmental	First Offender Program Fees	\$ 668.75	Restricted
480	Governmental	Local Enforcement Agency (LEA)	\$ 244,798.46	Restricted
481	Governmental	Used Oil Recycling Block Grant	\$ 722,814.76	Restricted
494	Governmental	Behavioral Health and Homelessness Multi Year Initiatives	\$ 397,793.11	Restricted
511	Governmental	Environmental Litigation	\$ 364,790.51	Restricted
513	Governmental	Child Restraint System Loaner	\$ 115,226.83	Restricted
514	Governmental	Vital and Health Statistics Trust Fund	\$ 157,268.63	Restricted
515	Governmental	Bioterrorism Preparedness Plan	\$ 1,059.74	Restricted
524	Governmental	Proposition 99	\$ 179,101.13	Restricted
531	Governmental	Public Guardian Interest	\$ 2,692,463.12	Restricted
542	Governmental	Children's Wraparound Plan	\$ 2,903,776.30	Restricted
558	Governmental	Pandemic Influenza Healthcare Preparedness Improvements for States	\$ 4,811.17	Restricted

## Sub Fund and Fund Balance Summary

### Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2022

By department

Fund	Fund Group	Fund Name	Cash balance as of 06/30/2022	Classification
597	Governmental	Tobacco Control Proposition 56	\$ 686.05	Restricted
508	Governmental	Dairy Inspection Program	\$ 615,477.73	Committed
567	Governmental	Emergency Medical Services	\$ 176,162.04	Committed
599	Governmental	Blue Cross Sharable Revenue	\$ 8,482,895.00	Committed
<b>Health and Human Services Agency Total</b>			<b>100,821,264.64</b>	
<b>Human Resources and Development</b>				
571	Fiduciary	Insurance Agency Fund	\$ 4,541,841.97	Held for Others
<b>Human Resources and Development Total</b>			<b>4,541,841.97</b>	
<b>Information and Communications Technology</b>				
591	Governmental	IT Projects - County wide etc.	\$ 3,075,953.09	Committed
<b>Information and Communications Technology Total</b>			<b>3,075,953.09</b>	
<b>Law Library</b>				
439	Fiduciary	Law Library Trust	\$ 746,329.29	Held for Others
<b>Law Library Total</b>			<b>746,329.29</b>	
<b>Library</b>				
447	Governmental	Library	\$ -	Restricted
448	Governmental	George Stewart Historical Collection	\$ 12,433.60	Restricted
<b>Library Total</b>			<b>12,433.60</b>	
<b>Probation</b>				
450	Fiduciary	Probation Officers Restitution	\$ 854,382.75	Held for Others
428	Fiduciary	Juv Inmate Welfare Benefit Fd	\$ 177,233.43	Held for Others
453	Fiduciary	Probation Officer Miscellaneous	\$ 16,709.26	Held for Others
472	Governmental	Title IV-E	\$ 438,398.62	Restricted
478	Governmental	Standards In Training Ben-Prob	\$ 129,875.94	Restricted
523	Governmental	Local Community Corrections Fund	\$ 19,531,894.30	Restricted
543	Governmental	LSPF-Local Safety and Protection Fund	\$ 5,369,952.28	Restricted
546	Governmental	Community Corrections Performance Incentive Fund	\$ 749,370.89	Restricted
552	Governmental	SLESF Juvenile Justice	\$ 9,341,114.59	Restricted
446	Governmental	Probation Sustaining Fund	\$ 6,515.59	Restricted
509	Governmental	Youthful Offender Block Grant Fund (SB81)	\$ 27,662,765.03	Restricted
594	Governmental	Local Community Corrections Special Growth Fund	\$ 4,037,986.67	Restricted
550	Governmental	Federal Equitable Sharing	\$ 6,185.31	Assigned
<b>Probation Total</b>			<b>68,322,384.66</b>	
<b>Public Defender</b>				
454	Fiduciary	Public Defender Agency Trust	\$ 46,621.77	Held for Others
595	Governmental	Public Defender General Purpose	\$ 2,978,325.91	Restricted
576	Governmental	Indigent Defense Fund	\$ 464,976.67	Restricted
<b>Public Defender Total</b>			<b>3,489,924.35</b>	
<b>Resource Management Agency</b>				
406	Fiduciary	Building Seismic	\$ 32,932.31	Held for Others
431	Fiduciary	Railroad Education	\$ 17,948.93	Held for Others
455	Governmental	Substandard Abatement Revolving Fund	\$ 504,560.41	Assigned
460	Fiduciary	Public Works	\$ 749,688.12	Held for Others
507	Fiduciary	SB1473 Surcharge	\$ 9,406.10	Held for Others
560	Fiduciary	Public Works Permittee Trust Min King Dairy	\$ 2,364.14	Held for Others
419	Governmental	Compliance Inspection	\$ 131,648.14	Restricted
445	Governmental	Program Income (CDBG)	\$ 551,997.27	Restricted
516	Governmental	Federal Forest Reserve	\$ 120,142.10	Restricted
530	Governmental	Ivanhoe Community Drainage	\$ 30,920.00	Restricted
553	Governmental	CalHome	\$ 421,553.10	Restricted
569	Governmental	Neighborhood Stabilization Program (NSP1)	\$ -	Restricted
41A	Governmental	Van Beek Brothers Environmental Impact Review	\$ 16,079.26	Restricted
495	Governmental	Home Program Investment	\$ 1,176,257.95	Restricted
496	Governmental	Grants ( All receipts)	\$ 407,843.47	Restricted
561	Governmental	Eminent Domain	\$ 84,057.44	Committed
563	Governmental	Dairy Cares General Plan Amendment	\$ -	Committed
473	Governmental	Survey Monument Preservation	\$ 191,549.08	Committed

## Sub Fund and Fund Balance Summary

### Governmental and Fiduciary Funds

Cash Balance as of Fiscal Year Ended June 30, 2022

By department

Fund	Fund Group	Fund Name	Cash balance as of 06/30/2022	Classification
403	Governmental	Building Department	\$ 9,630.00	Unassigned
537	Governmental	Fish and Game Fees	\$ 226,317.92	Unassigned
401	Governmental	Sequoia Gateway Impact Fees	\$ 127,922.10	Committed
492	Governmental	PVAE - Private Vehicular Access Easement Trust	\$ 8,843.62	Committed
<b>Resource Management Agency Total</b>			<b>4,821,661.46</b>	
<b>Sheriff-Coroner</b>				
430	Governmental	Inmate Welfare Trust	\$ 2,282,606.62	Restricted
442	Governmental	Mental Health Training	\$ -	Restricted
456	Governmental	State Asset Forfeitures 15% Trust	\$ 152,154.61	Restricted
462	Governmental	County Prop 69 DNA Finger Printing	\$ 283.35	Restricted
468	Governmental	Federal Ntf [narcotics asset forfeitures]	\$ 492,070.70	Restricted
502	Governmental	Sheriff's Automation Fund	\$ 337,955.55	Restricted
505	Governmental	Suppl Law Enforce Serv - Jails	\$ 40,532.60	Restricted
510	Governmental	Sheriff's Fleet Veh Replacement Trust Fund	\$ 922,494.36	Restricted
534	Governmental	Local Law Enforcement Service Acct. (LESA)	\$ 5,204,729.57	Restricted
544	Governmental	Sheriff's Local Law Enforcement Grant (K9)	\$ 187.55	Restricted
551	Governmental	Suppl Law Enf Serv Front Line	\$ 1,275,934.84	Restricted
568	Governmental	Narcotics Task Force State NTF	\$ 441,569.13	Restricted
449	Governmental	Off Highway Vehicle (014)	\$ 79,896.95	Restricted
461	Governmental	Sheriff Civil Trust Fund	\$ 497,655.28	Restricted
535	Governmental	Seized Narcotic Funds [State dist to 466 or 568]	\$ 1,528,838.77	Restricted
497	Governmental	Standards & Training For Corrections	\$ -	Committed
526	Governmental	Sheriff's Farm Expansion Fund	\$ 455,572.77	Committed
549	Governmental	State Criminal Alien Assistance Program	\$ 558.18	Committed
<b>Sheriff-Coroner Total</b>			<b>13,713,040.83</b>	
<b>Tulare County Association of Governments</b>				
471	Fiduciary	State Transit Assistance	\$ 5,171,339.46	Held for Others
483	Fiduciary	Dinuba Transportation Tax	\$ 1,472,846.78	Held for Others
484	Fiduciary	Exeter Transportation Tax	\$ 112,838.36	Held for Others
485	Fiduciary	Farmersville Transportation Tax	\$ 117,134.73	Held for Others
486	Fiduciary	Lindsay Transportation Tax	\$ 810,249.83	Held for Others
487	Fiduciary	Porterville Transportation Tax	\$ 595,007.67	Held for Others
488	Fiduciary	Tulare Transportation Tax	\$ 4,031,842.49	Held for Others
489	Fiduciary	Visalia Transportation Tax	\$ 1,362,857.60	Held for Others
490	Fiduciary	Woodlake Transportation Tax	\$ 452,810.79	Held for Others
491	Fiduciary	Tulare County Transport Tax	\$ 1,806,794.53	Held for Others
402	Governmental	Abandoned Vehicle Abatement	\$ 228,191.00	Restricted
<b>Tulare County Association of Governments Total</b>			<b>16,161,913.24</b>	
<b>Tulare County Employee Retirement Association</b>				
421	Fiduciary	Employees Retirement	\$ 12,596,735.96	Held for Others
422	Fiduciary	TCERA Property	\$ 311,228.97	Held for Others
<b>Tulare County Employee Retirement Association Total</b>			<b>12,907,964.93</b>	

**Grand Total \$ 361,008,015.05**

#### NOTES:

Governmental Funds: Used to account for activities related to serving the public.

Fiduciary Funds: Used to account for financial resources held for others as trustee.

Proprietary Funds: Used to account for business-type activities.



An important part of the annual budget development cycle is the identification and prioritization of the County's capital expenditures which includes capital assets, capital lease arrangements, and capital projects. The capital expenditures must align with and support the Board's countywide strategic business priorities.

### Capital Assets

The County policy for capital asset accounting and budgeting conforms to State definitions and regulations as set forth in the manual of Accounting Standards and Procedures for Counties and reflects current values. The policy establishes the basis for financial classification.

The County of Tulare Auditor - Controller's Office issues the capital asset guidelines providing definitions, capital asset categories, and thresholds. Capital assets are assets with an initial individual cost of \$5,000 or more and an estimated useful life in excess of one year. Capital assets include land, land improvements, buildings, building improvements, infrastructure, additions, betterments, equipment, vehicles, intangible property, and sensitive assets. To obtain more information regarding Capital Asset definitions refer to the **Budget Glossary**. The Capital Assets are accounted for in the respective department budgets and a comprehensive list is also provided (refer to the **Capital Asset Summary**).

*New Public Health Clinic in Visalia*



### Capital Lease Purchase Policy

To enter into a capital lease arrangement for the acquisition of a capital asset, a department must complete several steps. First, the agreement between the County and the vendor is approved (by the Board of Supervisors, County Counsel, and the Purchasing Agent). The department must then establish a corresponding budget within the county financial system. Once the budget is approved and an agreement has been established, the asset may be ordered. Upon delivery of the asset, an accounting entry will be made by journal voucher to record the acquiring of the capital asset and the incurring of the long-term debt.

### Capital Projects Funds

County Capital Projects Funds include the Capital Projects Fund, managed by the Capital Projects Division of the General Services Agency, and the Tulare County Information and Communications Technology (TCICT) Special Projects Fund, managed by the TCICT Department. In 2009, the Board of Supervisors also established Future Construction Fund 522, into which revenues from the sale of real property is deposited and assigned to future capital improvement projects. Together, these funds are utilized to continuously improve the condition and technological infrastructure of over 100 county buildings, totaling approximately two million square feet of space.

The management of these funds requires regular strategic planning and the coordination of various revenue sources. In accordance with the County Financial Policies, each year the Capital Projects Division assesses and prioritizes facility improvement and construction projects within the County, which are then vetted by the County Administrative Officer and brought before the Board of Supervisors for approval in the form of a five-year Capital Improvement Plan (CIP). Similarly, the ICT Department prepares an annual technology infrastructure improvement plan, which is vetted by the County Administrative Officer and brought to the Board of Supervisors for approval through the annual budget process.

#### 1. Capital Projects Fund

The Capital Projects Fund budget for Fiscal Year (FY) 2022/23 is \$126.4 million, and includes projects not accounted for in other department budgets as well as \$876,731 for undesignated major maintenance, which is used to address improvements and maintenance when no other funding is available. Capital improvement projects administered by other departments are not included in the Capital Projects Fund budget. For example, the \$8 million Woodville Landfill Cell Expansion Project is currently included in the FY 2022/23 Solid Waste budget.

## Capital Expenditures

The following table identifies significant planned capital expenditures over a three-million-dollar threshold for FY 2022/23.

**Table 1. Significant Capital Expenditures Over \$3 Million**

Project Name	Department/Agency	Budget FY 2022/23
Sequoia Field Program Facility (New Facility)	Sheriff - Coroner	\$44,940,630
Parks Improvements (ARPA Funded)	GSA	\$8,262,000
Energy Efficiency Improvement	Multiple County Departments	\$5,510,160
Tulare District Office Remodel	HHSA	\$5,000,000
Morgue Facility (New Facility)	Sheriff - Coroner	\$4,955,840
Terra Bella Fire Station Remodel	Fire	\$4,087,637
Public Health Lab Expansion	HHSA	\$3,678,972
Main Jail Demolition	Sheriff - Coroner	\$3,500,000
Goshen Fire Station (New Station)	Fire	\$3,500,000
Relocation of Registrar of Voters	Registrar of Voters	\$3,473,448
HVAC Improvements (ARPA Funded)	Multiple County Departments	\$3,459,639
Dinuba Library Remodel	Library	\$3,448,569
Porterville Substation Relocation	Sheriff - Coroner	\$3,424,710
Juvenile Detention Facility Interior Improvements	Probation	\$3,421,092

The following is a summary of key capital improvement projects scheduled for FY 2022/23:

**Sequoia Field Program Facility** will be a new, 256 bed, adult detention facility, funded primarily through State Senate Bill 1022 and a 10% County match. Final plans are expected to be submitted to the Board of Supervisors for approval to bid by November 2022, with construction to begin by January 2023. Construction will take approximately 18 months.

**Parks Improvements, funded by ARPA**, will enhance outdoor and green space areas for residents and communities to remain active and socially distanced throughout the COVID-19 pandemic and recovery. Proposed improvements include the repair and replacement of arbors, picnic tables, grills, irrigation system, paving, electrical system, water distribution system, water well, and renovate and/or install sports fields in the following county parks: Alpaugh, Bartlett, Cutler, Goshen, Kings River, Ledbetter, Mooney Grove, and Pixley. Projects and repairs will be completed by June 2023.

**Morgue Facility** will be built behind the existing morgue and will contain an autopsy suite, histology room with controlled storage, radiology suite for cat-scan and portable x-ray, staff support facilities, administrative areas including three private offices, and public lobby with separate counseling room. Design of this new building is expected to be completed in March 2023 and construction will commence September 2023.

**Terra Bella Fire Station Remodel** will include renovation to the existing fire station to include a day room, new HVAC system, new dorm room, and adding a three-bay fire apparatus garage. Design is completed and construction will commence by September 2022 with an expected completion date of June 2023.

**Dinuba Library Remodel** will include an extensive exterior and interior remodel of the Dinuba Library, which has had no significant improvements since it was built in 1975. Improvements include: accessibility upgrades to the parking lot, restrooms, and path of travel; electrical upgrades; HVAC replacement; roofing replacement and repair; remodeled circulation desk, children's area, staff break room and office space; exterior landscaping and grounds work. Architectural renderings and floor plans were completed in July 2022. Construction is expected to commence by January 2023.

### 2. ICT Special Projects Fund

The ICT Special Projects Fund budget for FY 2022/23 has dedicated \$5.34 million to the improvement of county technology and technology infrastructure. Projects include the replacement of Uninterrupted Power Supply (UPS) batteries to enable the use of technology during emergencies, upgrades to disaster recovery hardware, and other upgrades to radio towers, infrastructure, servers, and network routers.



## Capital Assets Summary

Item	Request #	Quantity	Unit Price	Total Cost
<b>General Fund</b>				
<b>Agricultural Commissioner/Sealer of Weights &amp; Measures (001-015)</b>				
1/2 Ton Pickup Truck	F00154	7	33,000	231,000
<b>Agricultural Commissioner/Sealer of Weights &amp; Measures Total</b>				<b>\$231,000</b>
<b>Assessor/ Clerk-Recorder (001-025)</b>				
* Vehicle	F00165	2	35,000	70,000
Vehicle	F00166	2	32,000	64,000
Scanner	F00181	1	20,000	20,000
Scanner	F00210	1	10,000	10,000
* Vehicle	F00222	1	30,000	30,000
<b>Assessor/ Clerk-Recorder Total</b>				<b>\$194,000</b>
<b>Auditor-Controller/Treasurer-Tax Collector (001-030)</b>				
Bill Pay Kiosk	F00220	2	20,000	40,000
<b>Auditor-Controller/Treasurer-Tax Collector Total</b>				<b>\$40,000</b>
<b>Purchasing (001-032)</b>				
* Trailer	F00182	1	11,501	11,501
<b>Purchasing Total</b>				<b>\$11,501</b>
<b>General Services Agency (001-087)</b>				
* Backhoe Loader	F00144	1	131,069	131,069
* John Deer Mower	F00145	1	24,427	24,427
Mower	F00146	2	29,058	58,116
<b>General Services Agency Total</b>				<b>\$213,612</b>
<b>District Attorney (001-100)</b>				
* Vehicle	F00177	1	60,638	60,638
* Apple Mac Studio	F00180	1	8,132	8,132
Vehicle	F00184	2	55,549	111,098
Vehicle	F00217	1	55,494	55,494
Vehicle	F00218	1	55,494	55,494
<b>District Attorney Total</b>				<b>\$290,856</b>
<b>Health and Human Services Agency (001-142)</b>				
Vehicle	F00060	1	50,590	50,590
Biosafety Cabinets	F00069	2	24,200	48,400
* Cargo Vans	F00070	2	55,000	110,000
Chemical Fume Hoods	F00071	2	15,400	30,800
Lab Testing Instruments	F00072	2	19,800	39,600
Microplate Washer	F00073	1	11,000	11,000
Biosafety Cabinet	F00074	1	48,400	48,400
Pickup Truck	F00075	1	70,000	70,000
Vehicle	F00076	1	24,210	24,210
Van	F00077	1	55,000	55,000
Van	F00078	1	41,000	41,000
Backup Battery Power Supply	F00079	2	10,241	20,482
Backup Battery Power Supply	F00080	4	8,140	32,560
Laboratory Dishwasher	F00081	1	16,000	16,000
Vehicles	F00083	3	60,329	180,987
Uninterrupted Power Supply	F00088	2	54,000	108,000
Firewall Appliance	F00089	1	22,000	22,000
Licensed Microwave Link	F00090	1	18,000	18,000
Forklift Battery	F00091	1	10,000	10,000
Forklift Battery Charger	F00092	1	10,500	10,500
Vehicle	F00093	1	51,000	51,000
Mobile Diesel Generator	F00095	2	175,000	350,000
Vehicle	F00101	1	41,000	41,000
Vehicle	F00103	1	41,000	41,000
Vehicle	F00104	1	41,000	41,000
Vehicle	F00105	1	41,000	41,000
Vehicle	F00106	1	41,000	41,000
Vehicle	F00107	1	41,000	41,000
Vehicle	F00108	1	46,000	46,000
Axis Rack Server	F00109	1	8,300	8,300
Port Switch	F00110	1	9,000	9,000
Port Switch	F00111	1	9,000	9,000
Port Switch	F00112	2	9,000	18,000

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# Capital Assets Summary

Item	Request #	Quantity	Unit Price	Total Cost
BioFire Torch Instrument	F00167	1	67,000	67,000
* Commercial Washer	F00226	1	14,239	14,239
* Video Conferencing Equipment	F00227	1	100,000	100,000
Vehicle	F00228	1	32,000	32,000
<b>Health and Human Services Agency Total</b>				<b>\$1,898,068</b>
<b>Probation (001-205)</b>				
* Media Equipment	F00140	1	50,000	50,000
** Vehicles	F00141	10	55,430	554,300
Computer Voice Stress Analyzer	F00142	1	9,200	9,200
DGI Network Equipment	F00143	1	32,000	32,000
Unlimited Power Supply	F00223	1	12,000	12,000
<b>Probation Total</b>				<b>\$657,500</b>
<b>Resource Management Agency (001-230)</b>				
Half-Ton Truck	F00062	1	45,000	45,000
<b>Resource Management Agency Total</b>				<b>\$45,000</b>
<b>Sheriff-Coroner (001-240)</b>				
* Eight Burner Range	F00185	1	10,500	10,500
* Commercial Ovens	F00186	4	15,000	60,000
* Commercial Washing Machines	F00187	2	32,189	64,378
* Cadaver Forklift Stacker	F00188	1	7,000	7,000
* Ford Explorer	F00191	1	55,000	55,000
* Ford Explorer	F00192	1	55,000	55,000
* Cessna Aircraft Components	F00193	1	92,770	92,770
* Live Scan Equipment	F00194	1	184,692	184,692
* Farm Crew Trailer	F00195	1	10,000	10,000
* Pole Camera	F00196	1	15,000	15,000
* EOD X-Ray	F00197	1	60,096	60,096
* EOD Trailer	F00198	1	45,000	45,000
* Tactical Electronics Kits	F00199	3	8,334	25,002
Aero Clave Decontamination	F00200	13	15,173	197,249
Respirator Fit Tester Machine	F00201	1	13,694	13,694
RatPak	F00202	4	11,560	46,240
Substance ID System	F00203	1	73,906	73,906
Portable X-Ray	F00204	1	40,000	40,000
Aircraft Dolly	F00205	1	7,500	7,500
<b>Sheriff-Coroner Total</b>				<b>\$1,063,027</b>
<b>General Fund Total</b>				<b>\$4,644,564</b>
<b>Other Funds</b>				
<b>Aviation (012-231)</b>				
* Navigational Aids	F00157	1	21,402	21,402
<b>Aviation Total</b>				<b>\$21,402</b>
<b>County Fire (013-245)</b>				
* Administrative Vehicles	F00018	2	80,000	160,000
* Swift Water Rescue Vehicle	F00020	1	329,853	329,853
* Swift Water Rescue Boat	F00022	1	39,742	39,742
* Swift Water Rescue Vehicle	F00023	1	350,000	350,000
* Spartan Aerial Apparatus	F00025	1	1,344,000	1,344,000
** Parade Engine Trailer	F00030	1	85,000	85,000
** Deputy Fire Chief Vehicle	F00045	1	90,000	90,000
* Handheld Radios	F00064	8	6,375	51,000
Extrication Equipment	F00065	3	49,600	148,800
* Extrication Equipment	F00068	1	232,000	232,000
Extractors	F00136	3	10,000	30,000
Fit Tester	F00137	1	16,500	16,500
<b>County Fire Total</b>				<b>\$2,876,895</b>
<b>Road Fund (014-225)</b>				
2 Axle Truck	F00084	1	145,000	145,000
1-Ton Flat Bed	F00085	1	60,000	60,000
3/4 Ton Pickup	F00086	1	40,000	40,000
1 Ton Truck with Service Bed	F00087	1	100,000	100,000
2 Axle Truck	F00097	1	145,000	145,000
3/4 Ton Pickup	F00098	1	40,000	40,000
26,000 GVWR Truck w/ Dump	F00099	1	165,000	165,000

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## Capital Assets Summary

Item	Request #	Quantity	Unit Price	Total Cost
3/4 Ton Pickup	F00100	1	40,000	40,000
1 Ton 4 X 4 Truck	F00102	1	105,000	105,000
3/4 Ton Pickup	F00113	1	40,000	40,000
AWD Motor Grader	F00114	1	380,000	380,000
Emulsion bolt on tank kit	F00115	1	15,000	15,000
1/2 Ton 4 X 4 Truck	F00116	1	43,000	43,000
1 Ton Dual Rear Wheel Truck	F00117	1	60,000	60,000
3/4 Ton Pickup	F00118	1	40,000	40,000
Wheel Loader	F00119	1	260,000	260,000
Shop - A/C Machine	F00120	1	13,000	13,000
1 Ton Dual Rear Wheel Truck	F00121	1	60,000	60,000
3/4 Ton Pickup	F00122	1	40,000	40,000
Motor Grader	F00123	1	345,000	345,000
Backhoe	F00124	1	140,000	140,000
9 Cubic Yard Dump Truck	F00125	1	170,000	170,000
Skip Loader Tractor 4X4	F00126	1	165,000	165,000
Sport Utility Vehicle	F00127	1	47,000	47,000
1/2 Ton Pickup	F00128	1	37,000	37,000
Two Axle Tilt Trailer	F00129	1	20,000	20,000
9 Cubic Yard Dump Truck	F00130	1	170,000	170,000
3/4 Ton Pickup	F00131	1	40,000	40,000
9 Cubic Yard Dump Truck	F00132	1	170,000	170,000
3/4 Ton Pickup	F00133	1	40,000	40,000
3/4 Ton 4X4 Ext. Cab PU	F00134	1	65,000	65,000
Snow Plow Attachment	F00135	1	30,000	30,000
Motor Grader	F00173	1	280,000	280,000
Backhoe	F00175	1	120,000	120,000
1/2 Ton Pickup Ext Cab	F00176	1	35,000	35,000
Flashing Beacons & Crosswalk Enhancements	F00178	1	85,000	85,000
1/2 Ton Pickup	F00179	1	31,000	31,000
2 Axle Dump Truck	F00212	1	230,000	230,000
Covered Car Port	F00213	1	50,000	50,000
Excavator Special Attachment	F00214	1	8,250	8,250
			<b>Road Fund Total</b>	<b>\$4,069,250</b>
<b>Child Support Services (016-101)</b>				
Switch for Security Cameras	F00221	1	14,000	14,000
			<b>Child Support Services Total</b>	<b>\$14,000</b>
<b>Capital Projects (030-086)</b>				
Truck	F00059	1	50,000	50,000
			<b>Capital Projects Total</b>	<b>\$50,000</b>
<b>Information and Communications Technology Special Projects (035-090)</b>				
Motorol Repeaters Equipment	F00000	1	45,000	45,000
Radio Communications	F00001	1	16,000	16,000
Wireless Access Point Expansion Equipment	F00002	1	30,000	30,000
Main Jail Data Center Decommission Equipment	F00003	1	150,000	150,000
UPS Upgrade Equipment	F00004	1	80,000	80,000
Civic Center Fiber Upgrade Equipment	F00005	1	106,000	106,000
Storage Area Network Expansion Equipment	F00006	1	350,000	350,000
Storage Area Network Expansion Equipment	F00007	1	225,000	225,000
Networks Enhancement Equipment	F00008	1	50,000	50,000
Business Continuity Equipment	F00009	1	50,000	50,000
Badge Access/Wiring Closets Equipment	F00010	1	30,000	30,000
ASR Router Replacement Equipment	F00011	1	275,000	275,000
Civic Engagement Enterprise Application	F00012	1	301,848	301,848
WEB CMS Expansion and Modernization	F00013	1	200,000	200,000
Multi Gig Switches	F00014	1	12,000	12,000
* Tulare Fire Station Radio Tower	F00017	1	300,000	300,000
* Goshen Radio Tower	F00044	1	300,000	300,000
* Tipton Radio Tower	F00046	1	300,000	300,000
* Richgrove Radio Tower	F00048	1	300,000	300,000
* Traver Radio Tower	F00049	1	300,000	300,000
* UPS Replacement	F00224	1	100,000	100,000
* 911 Upgrade	F00225	1	253,143	253,143
			<b>Information and Communications Technology Special Projects Total</b>	<b>\$3,773,991</b>

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# Capital Assets Summary

Item	Request #	Quantity	Unit Price	Total Cost
<b>Transit (040-220)</b>				
Bus Stop Enhancements	F00147	1	288,815	288,815
Solar Bus Stop Signs	F00148	1	67,226	67,226
Smart Card Fare System	F00149	1	173,487	173,487
* Large CNG Bus	F00160	1	270,603	270,603
* Large CNG Bus	F00161	1	270,603	270,603
* Large CNG Bus	F00162	1	270,603	270,603
* Large CNG Bus	F00163	1	270,603	270,603
* Large CNG Bus	F00164	1	550,000	550,000
			<b>Transit Total</b>	<b>\$2,161,940</b>
<b>Solid Waste (045-235)</b>				
Large Water Truck	F00037	1	450,000	450,000
Scraper	F00038	1	1,300,000	1,300,000
4x4 Pickup Truck	F00040	1	55,000	55,000
4x4 Pickup Truck	F00041	1	55,000	55,000
4x4 Pickup Truck	F00042	1	55,000	55,000
** Woodville Cell Expansion	F00043	1	8,000,000	8,000,000
Roll-off Bins	F00050	5	15,000	75,000
** Roll-off Bins	F00052	5	15,000	75,000
Water Well at Visalia Landfill	F00139	1	175,000	175,000
* Cash and Currency Counters	F00206	3	7,358	22,074
Roll-off Truck	F00207	1	500,000	500,000
Material Grinder	F00208	1	1,200,000	1,200,000
Fire Box	F00209	1	175,000	175,000
Water Well at Woodville Landfill	F00216	1	175,000	175,000
			<b>Solid Waste Total</b>	<b>\$12,312,074</b>
<b>Facilities (067-067)</b>				
Truck	F00015	1	75,000	75,000
Scissor Lift	F00016	1	60,000	60,000
			<b>Facilities Total</b>	<b>\$135,000</b>
<b>Custodial Services (068-068)</b>				
Cargo Van	F00057	1	47,000	47,000
Floor Burnisher	F00058	1	15,000	15,000
			<b>Custodial Total</b>	<b>\$62,000</b>
<b>Information and Communications Technology (071-090)</b>				
365 Enterprise	F00024	1	746,109	746,109
ServiceNow Software	F00026	1	181,000	181,000
DUO Software	F00027	1	370,000	370,000
365 Proofpoint	F00029	1	170,000	170,000
SmartNet/Flex Enterprise Software	F00031	1	543,000	543,000
VM Ware Enterprise Software	F00032	1	847,000	847,000
Tanium Enterprise Software	F00033	1	451,000	451,000
MailMeter Enterprise Software	F00034	1	160,000	160,000
Van Shelving and latter Rack	F00035	1	6,500	6,500
Short Link Wireless Connection	F00036	1	25,000	25,000
			<b>Information and Communications Technology Total</b>	<b>\$3,499,609</b>
			<b>Total Other Funds</b>	<b>\$28,976,161</b>
			<b>Total All Funds</b>	<b>\$33,620,725</b>

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# Appropriations and Revenues Summary

Fund	Dept	Department Name	Expenditures		Revenues	
			Requested	Recommended	Requested	Recommended
General Fund						
001	010	Board Of Supervisors	2,353,008	2,353,008	8,002	8,002
001	012	Miscellaneous Administration	52,452,973	52,452,973	1,486,078	1,486,078
001	015	Agricultural Commissioner/Sealer of Weights and Measures	10,694,632	10,694,632	9,050,208	9,050,208
001	025	Assessor/Clerk-Recorder	15,800,236	15,800,236	9,413,307	9,413,307
001	030	Auditor-Controller/Treasurer-Tax Collector	8,536,132	8,536,132	4,959,514	4,959,514
001	031	General Revenues	-	-	207,657,299	207,657,299
001	032	Purchasing	1,085,406	1,085,406	493,555	493,555
001	050	Contingency	5,000,000	5,000,000	-	-
001	055	Cooperative Extension	994,763	994,763	29,623	29,623
001	080	County Counsel	6,099,357	6,099,357	4,112,873	4,112,873
001	085	County Administration	1,365,252	1,365,252	569,730	569,730
001	087	General Services Agency	7,657,287	7,657,287	3,914,859	3,914,859
001	088	Registrar of Voters	3,952,050	3,952,050	2,876,198	2,876,198
001	091	Central Telephone Services	598,075	598,075	598,075	598,075
001	095	Capital Acquisitions	2,857,727	2,857,727	2,857,727	2,857,727
001	100	District Attorney	29,938,159	29,938,159	5,316,401	5,316,401
001	142	Health and Human Services Agency	637,627,738	637,627,738	620,612,908	620,612,908
001	200	Human Resources and Development	1,668,451	1,668,451	849,456	849,456
001	205	Probation	60,372,278	60,372,278	36,544,090	36,544,090
001	210	Public Defender	15,681,170	15,681,170	1,470,460	1,470,460
001	230	Resource Management Agency	25,108,811	25,108,811	21,974,941	21,974,941
001	240	Sheriff-Coroner	145,821,711	145,821,711	37,878,749	37,878,749
001	260	Citizens' Option for Public Safety (COPS)	1,208,099	1,208,099	986,655	986,655
001	265	Rural Crime Prevention	741,685	741,685	741,685	741,685
001	280	Juvenile Justice Crime Prevention Act	1,895,189	1,895,189	1,895,189	1,895,189
001	810	Miscellaneous Criminal Justice	8,243,180	8,243,180	6,358,469	6,358,469
		General Fund Subtotal	1,047,753,369	1,047,753,369	982,656,051	982,656,051
001	FBL	Fund Balance		-	68,097,318	68,097,318
		Increase of Reserves	3,000,000	3,000,000		-
		General Fund Total	1,050,753,369	1,050,753,369	1,050,753,369	1,050,753,369
Operating Funds						
004	142	Indigent Health Care	1,081,498	1,081,498	1,081,498	1,081,498
004	FBL	Fund Balance	-	-	-	-
		Indigent Health Care Fund Total	1,081,498	1,081,498	1,081,498	1,081,498
010	145	Library	8,509,436	8,509,436	6,509,436	6,509,436
		Decrease to Fund Balance		-	1,137,069	1,137,069
010	FBL	Fund Balance		-	862,931	862,931
		Library Fund Total	8,509,436	8,509,436	8,509,436	8,509,436
011	015	Fish and Wildlife	3,895	3,895	-	-
011	FBL	Fund Balance		-	3,895	3,895
		Fish and Wildlife Fund Total	3,895	3,895	3,895	3,895
012	231	Aviation	97,334	97,334	97,131	97,131
012	FBL	Fund Balance	-	-	203	203
		Aviation Fund Total	97,334	97,334	97,334	97,334
013	245	County Fire	29,978,744	29,978,744	29,978,744	29,978,744
		Increase to Fund Balance	1,144,982	1,144,982		
013	FBL	Fund Balance		-	1,144,982	1,144,982
		County Fire Fund Total	31,123,726	31,123,726	31,123,726	31,123,726
014	225	Road Fund	122,981,065	122,981,065	72,854,894	72,854,894
014	FBL	Fund Balance		-	50,126,171	50,126,171
		Road Fund Total	122,981,065	122,981,065	122,981,065	122,981,065
015	120	Workforce Investment Board	17,049,325	17,049,325	17,049,325	17,049,325
015	FBL	Fund Balance		-	-	-
		Workforce Investment Board Fund Total	17,049,325	17,049,325	17,049,325	17,049,325
016	101	Child Support Services	15,597,272	15,597,272	15,597,272	15,597,272
016	FBL	Fund Balance		-	-	-
		Child Support Services Fund Total	15,597,272	15,597,272	15,597,272	15,597,272
017	017	Mental Health Realignment	22,458,335	22,458,335	18,626,005	18,626,005
		Increase to Fund Balance	10,478,535	10,478,535		-
017	FBL	Fund Balance		-	14,310,865	14,310,865
		Mental Health Realignment Fund Total	32,936,870	32,936,870	32,936,870	32,936,870
018	018	Health Realignment	15,750,299	15,750,299	10,564,989	10,564,989
		Decrease to Fund Balance		-	920,968	920,968
018	FBL	Fund Balance		-	4,264,342	4,264,342

# Appropriations and Revenues Summary

Fund	Dept	Department Name	Expenditures		Revenues	
			Requested	Recommended	Requested	Recommended
		<b>Health Realignment Fund Total</b>	<b>15,750,299</b>	<b>15,750,299</b>	<b>15,750,299</b>	<b>15,750,299</b>
019	019	Social Services Realignment	132,709,629	132,709,629	124,126,702	124,126,702
		Increase to Fund Balance	17,436,069	17,436,069	-	-
019	FBL	Fund Balance	-	-	26,018,996	26,018,996
		<b>Social Services Realignment Fund Total</b>	<b>150,145,698</b>	<b>150,145,698</b>	<b>150,145,698</b>	<b>150,145,698</b>
020	020	Tobacco Settlement	5,656,467	5,656,467	5,656,467	5,656,467
020	FBL	Fund Balance	-	-	-	-
		<b>Tobacco Settlement Fund Total</b>	<b>5,656,467</b>	<b>5,656,467</b>	<b>5,656,467</b>	<b>5,656,467</b>
022	022	Pension Obligation Bond	19,828,619	19,828,619	19,828,619	19,828,619
		Increase to Fund Balance	3,878	3,878	-	-
022	FBL	Fund Balance	-	-	3,878	3,878
		<b>Pension Obligation Bond Fund Total</b>	<b>19,832,497</b>	<b>19,832,497</b>	<b>19,832,497</b>	<b>19,832,497</b>
024	024	Building Debt Service	2,408,137	2,408,137	7,462,072	7,462,072
		Increase to Fund Balance	5,761,025	5,761,025	-	-
024	FBL	Fund Balance	-	-	707,090	707,090
		<b>Building Debt Fund Total</b>	<b>8,169,162</b>	<b>8,169,162</b>	<b>8,169,162</b>	<b>8,169,162</b>
030	086	Capital Projects	126,394,741	126,394,741	87,517,592	87,517,592
		Decrease to Fund Balance	-	-	3,632,349	3,632,349
030	FBL	Fund Balance	-	-	35,244,800	35,244,800
		<b>Capital Projects Fund Total</b>	<b>126,394,741</b>	<b>126,394,741</b>	<b>126,394,741</b>	<b>126,394,741</b>
035	090	ICT Special Projects	5,340,198	5,340,198	4,242,478	4,242,478
035	FBL	Fund Balance	-	-	1,097,720	1,097,720
		<b>ICT Special Projects Fund Total</b>	<b>5,340,198</b>	<b>5,340,198</b>	<b>5,340,198</b>	<b>5,340,198</b>
050	230	Community Development Block Grants	3,244,582	3,244,582	3,244,582	3,244,582
050	FBL	Fund Balance	-	-	-	-
		<b>Community Development Block Grants Fund Total</b>	<b>3,244,582</b>	<b>3,244,582</b>	<b>3,244,582</b>	<b>3,244,582</b>
051	230	HOME Program Fund	963,591	963,591	964,674	964,674
051	FBL	Fund Balance	-	-	(1,083)	(1,083)
		<b>HOME Program Fund Total</b>	<b>963,591</b>	<b>963,591</b>	<b>963,591</b>	<b>963,591</b>
RA6	RA6	Housing Successor Agency	306,303	306,303	31,500	31,500
RA6	FBL	Fund Balance	-	-	274,803	274,803
		<b>Housing Successor Fund Total</b>	<b>306,303</b>	<b>306,303</b>	<b>306,303</b>	<b>306,303</b>
		<b>Operating Funds Total</b>	<b>565,183,959</b>	<b>565,183,959</b>	<b>565,183,959</b>	<b>565,183,959</b>
		<b>Governmental Funds (includes General Fund) Total</b>	<b>1,615,937,328</b>	<b>1,615,937,328</b>	<b>1,615,937,328</b>	<b>1,615,937,328</b>
<b>County Service Areas</b>						
C15	C15	Lemon Cove Water	53,391	53,391	478	478
C15	NP	Net Position	-	-	52,913	52,913
		<b>Lemon Cove Fund Total</b>	<b>53,391</b>	<b>53,391</b>	<b>53,391</b>	<b>53,391</b>
Z01	Z01	TC CSA#1 ZOB El Rancho	75,134	75,134	21,332	21,332
Z01	NP	Net Position	-	-	(135,228)	(135,228)
		<b>TC CSA#1 ZOB El Rancho Fund Total</b>	<b>75,134</b>	<b>75,134</b>	<b>(113,896)</b>	<b>(113,896)</b>
Z10	Z10	TC CSA#1 ZOB Delft Colony	119,317	119,317	66,557	66,557
Z10	NP	Net Position	-	-	35,028	35,028
		<b>TC CSA#1 ZOB Delft Colony Fund Total</b>	<b>119,317</b>	<b>119,317</b>	<b>101,585</b>	<b>101,585</b>
Z11	Z11	TC CSA#1 ZOB Delft Colony Water	141,639	141,639	57,772	57,772
Z11	NP	Net Position	-	-	83,867	83,867
		<b>TC CSA#1 ZOB Delft Colony Water Fund Total</b>	<b>141,639</b>	<b>141,639</b>	<b>141,639</b>	<b>141,639</b>
Z50	Z50	TC CSA#1 ZOB Seville	144,031	144,031	75,078	75,078
Z50	NP	Net Position	-	-	(103,884)	(103,884)
		<b>TC CSA#1 ZOB Seville Fund Total</b>	<b>144,031</b>	<b>144,031</b>	<b>(28,806)</b>	<b>(28,806)</b>
Z60	Z60	TC CSA#1 ZOB Tonyville	96,868	96,868	45,319	45,319
Z60	NP	Net Position	-	-	(102,429)	(102,429)
		<b>TC CSA#1 ZOB Tonyville Fund Total</b>	<b>96,868</b>	<b>96,868</b>	<b>(57,110)</b>	<b>(57,110)</b>
Z70	Z70	TC CSA#1 ZOB Tooleville	130,110	130,110	47,634	47,634
Z70	NP	Net Position	-	-	(481,783)	(481,783)
		<b>TC CSA#1 ZOB Tooleville Fund Total</b>	<b>130,110</b>	<b>130,110</b>	<b>(434,149)</b>	<b>(434,149)</b>
Z80	Z80	TC CSA#1 ZOB Traver	170,343	170,343	90,853	90,853
Z80	NP	Net Position	-	-	-	-

# Appropriations and Revenues Summary

Fund	Dept	Department Name	Expenditures		Revenues	
			Requested	Recommended	Requested	Recommended
		<b>TC CSA#1 ZOB Traver Fund Total</b>	<b>170,343</b>	<b>170,343</b>	<b>90,853</b>	<b>90,853</b>
Z90	Z90	TC CSA#1 ZOB Yettem	131,377	131,377	78,115	78,115
Z90	NP	Net Position		-	(196,233)	(196,233)
		<b>TC CSA#1 ZOB Yettem Fund Total</b>	<b>131,377</b>	<b>131,377</b>	<b>(118,118)</b>	<b>(118,118)</b>
Z91	Z91	TC CSA#1 ZOB Yettem Water	15,644	15,644	-	-
Z91	NP	Net Position		-	15,644	15,644
		<b>TC CSA#1 ZOB Yettem Water Fund Total</b>	<b>15,644</b>	<b>15,644</b>	<b>15,644</b>	<b>15,644</b>
Z95	Z95	TC CSA#2 Wells Tract Water	68,766	68,766	22,709	22,709
Z95	NP	Net Position		-	(79,226)	(79,226)
		<b>TC CSA#2 Wells Tract Water Fund Total</b>	<b>68,766</b>	<b>68,766</b>	<b>(56,517)</b>	<b>(56,517)</b>
Z96	Z96	TC CSA#2 Wells Tract Sewer	128,126	128,126	46,838	46,838
Z96	NP	Net Position		-	(398,549)	(398,549)
		<b>TC CSA#2 Wells Tract Sewer Fund Total</b>	<b>128,126</b>	<b>128,126</b>	<b>(351,711)</b>	<b>(351,711)</b>
<b>County Service Area Total</b>			<b>1,274,746</b>	<b>1,274,746</b>	<b>(757,195)</b>	<b>(757,195)</b>
<b>Enterprise and Assessment Districts Funds</b>						
040	220	Transit	11,529,615	11,529,615	7,574,128	7,574,128
040	NP	Net Position		-	3,955,487	3,955,487
		<b>Transit Fund Total</b>	<b>11,529,615</b>	<b>11,529,615</b>	<b>11,529,615</b>	<b>11,529,615</b>
045	235	Solid Waste	35,441,852	35,441,852	19,909,162	19,909,162
045	NP	Net Position		-	8,030,563	8,030,563
		<b>Solid Waste Fund Total</b>	<b>35,441,852</b>	<b>35,441,852</b>	<b>27,939,725</b>	<b>27,939,725</b>
761	761	Terra Bella Sewer Maintenance District	1,138,815	1,138,815	205,236	205,236
761	NP	Net Position		-	933,579	933,579
		<b>Terra Bella Fund Total</b>	<b>1,138,815</b>	<b>1,138,815</b>	<b>1,138,815</b>	<b>1,138,815</b>
L01	L01	92-01 Orosi Landscape	58,214	58,214	9,414	9,414
L01	NP	Net Position		-	48,800	48,800
		<b>92-01 Orosi Landscape Fund Total</b>	<b>58,214</b>	<b>58,214</b>	<b>58,214</b>	<b>58,214</b>
L05	L05	95-720 Orosi Storm	19,399	19,399	2,069	2,069
L05	NP	Net Position		-	17,330	17,330
		<b>95-720 Orosi Storm Fund Total</b>	<b>19,399</b>	<b>19,399</b>	<b>19,399</b>	<b>19,399</b>
L10	L10	95-722 Orosi Storm	37,604	37,604	2,623	2,623
L10	NP	Net Position		-	34,981	34,981
		<b>95-722 Orosi Storm Fund Total</b>	<b>37,604</b>	<b>37,604</b>	<b>37,604</b>	<b>37,604</b>
L16	L16	02-01 Erlmrt Lndscp	95,351	95,351	10,677	10,677
L16	NP	Net Position		-	84,674	84,674
		<b>02-01 Earlimart Fund Total</b>	<b>95,351</b>	<b>95,351</b>	<b>95,351</b>	<b>95,351</b>
L60	L60	02-748 Tipton Storm	39,653	39,653	3,233	3,233
L60	NP	Net Position		-	36,420	36,420
		<b>02-748 Tipton Storm Fund Total</b>	<b>39,653</b>	<b>39,653</b>	<b>39,653</b>	<b>39,653</b>
L65	L65	02-746 Erlmrt Storm	58,226	58,226	4,221	4,221
L65	NP	Net Position		-	54,005	54,005
		<b>02-746 Earlimart Storm Fund Total</b>	<b>58,226</b>	<b>58,226</b>	<b>58,226</b>	<b>58,226</b>
L70	L70	05-764 Cutler Drainage Distr	44,472	44,472	3,856	3,856
L70	NP	Net Position		-	40,616	40,616
		<b>05-764 Cutler Drainage Distr Fund Total</b>	<b>44,472</b>	<b>44,472</b>	<b>44,472</b>	<b>44,472</b>
L75	L75	04-752 Teviston Storm	10,108	10,108	1,194	1,194
L75	NP	Net Position		-	8,914	8,914
		<b>04-752 Teviston Storm Fund Total</b>	<b>10,108</b>	<b>10,108</b>	<b>10,108</b>	<b>10,108</b>
L80	L80	04-744 Erlmrt Storm	53,312	53,312	3,939	3,939
L80	NP	Net Position		-	49,373	49,373
		<b>04-744 Earlimart Storm Fund Total</b>	<b>53,312</b>	<b>53,312</b>	<b>53,312</b>	<b>53,312</b>
L85	L85	04-754 Orosi Storm	71,516	71,516	4,873	4,873
L85	NP	Net Position		-	66,643	66,643
		<b>04-754 Orosi Storm Fund Total</b>	<b>71,516</b>	<b>71,516</b>	<b>71,516</b>	<b>71,516</b>
L86	L86	07-79 Visalia Storm Drain	147,054	147,054	12,395	12,395
L86	NP	Net Position		-	134,659	134,659
		<b>07-79 Visalia Storm Fund Total</b>	<b>147,054</b>	<b>147,054</b>	<b>147,054</b>	<b>147,054</b>

# Appropriations and Revenues Summary

Fund	Dept	Department Name	Expenditures		Revenues	
			Requested	Recommended	Requested	Recommended
L87	L87	07-767 Visalia Storm Drain	56,917	56,917	5,780	5,780
L87	NP	Net Position		-	51,137	51,137
		<b>07-767 Visalia Storm Fund Total</b>	<b>56,917</b>	<b>56,917</b>	<b>56,917</b>	<b>56,917</b>
L88	L88	13-792 Visalia	75,686	75,686	9,564	9,564
L88	NP	Net Position		-	66,122	66,122
		<b>13-792 Visalia Fund Total</b>	<b>75,686</b>	<b>75,686</b>	<b>75,686</b>	<b>75,686</b>
L89	L89	14-830-TRAVER Storm Drain	22,011	22,011	3,623	3,623
L89	NP	Net Position		-	18,388	18,388
		<b>14-830 Traver Fund Total</b>	<b>22,011</b>	<b>22,011</b>	<b>22,011</b>	<b>22,011</b>
L90	L90	14-792 Visalia	68,528	68,528	11,354	11,354
L90	NP	Net Position		-	57,174	57,174
		<b>14-792 Visalia Fund Total</b>	<b>68,528</b>	<b>68,528</b>	<b>68,528</b>	<b>68,528</b>
L91	L91	16-767-VISALIA	28,030	28,030	4,127	4,127
L91	NP	Net Position		-	23,903	23,903
		<b>16-767 Visalia Fund Total</b>	<b>28,030</b>	<b>28,030</b>	<b>28,030</b>	<b>28,030</b>
L92	L92	18-789 Goshen	4,199	4,199	1,630	1,630
L92	NP	Net Position		-	2,569	2,569
		<b>18-789 Goshen Fund Total</b>	<b>4,199</b>	<b>4,199</b>	<b>4,199</b>	<b>4,199</b>
L93	L93	19-17-003-Orosi	4,206	4,206	1,605	1,605
L93	NP	Net Position		-	2,601	2,601
		<b>19-17-003 Orosi Fund Total</b>	<b>4,206</b>	<b>4,206</b>	<b>4,206</b>	<b>4,206</b>
L94	L94	20-770 Pixley	3,506	3,506	2,019	2,019
L94	NP	Net Position		-	1,487	1,487
		<b>20-770 Pixley Fund Total</b>	<b>3,506</b>	<b>3,506</b>	<b>3,506</b>	<b>3,506</b>
L95	L95	19-789 Goshen Storm Drain	3,672	3,672	2,000	2,000
L95	NP	Net Position		-	1,672	1,672
		<b>19-789 Goshen Storm Drain Fund Total</b>	<b>3,672</b>	<b>3,672</b>	<b>3,672</b>	<b>3,672</b>
L96	L96	20-19-003 Goshen Storm Drain	2,263	2,263	2,263	2,263
L96	NP	Net Position		-	-	-
		<b>20-19-003 Goshen Storm Drain Fund Total</b>	<b>2,263</b>	<b>2,263</b>	<b>2,263</b>	<b>2,263</b>
M03	M03	05-773 Strathmore Road Distr	2,211	2,211	66	66
M03	NP	Net Position		-	2,145	2,145
		<b>05-773 Strathmore Road Dist Fund Total</b>	<b>2,211</b>	<b>2,211</b>	<b>2,211</b>	<b>2,211</b>
M04	M04	06-781 Porterville Road Distr	40,981	40,981	700	700
M04	NP	Net Position		-	40,281	40,281
		<b>06-781 Porterville Road Distr Fund Total</b>	<b>40,981</b>	<b>40,981</b>	<b>40,981</b>	<b>40,981</b>
M06	M06	06-772R Visalia	93,287	93,287	7,986	7,986
M06	NP	Net Position		-	85,301	85,301
		<b>06-772R Visalia Fund Total</b>	<b>93,287</b>	<b>93,287</b>	<b>93,287</b>	<b>93,287</b>
M86	M86	07-792R Visalia Road Maint	180,052	180,052	3,511	3,511
M86	NP	Net Position		-	176,541	176,541
		<b>07-792R Visalia Road Maint Fund Total</b>	<b>180,052</b>	<b>180,052</b>	<b>180,052</b>	<b>180,052</b>
M87	M87	07-767R Visalia Road Maint	32,425	32,425	3,511	3,511
M87	NP	Net Position		-	28,914	28,914
		<b>07-767R Visalia Road Maint Fund Total</b>	<b>32,425</b>	<b>32,425</b>	<b>32,425</b>	<b>32,425</b>
M88	M88	09-804R Goshen Road Maint	36,025	36,025	4,567	4,567
M88	NP	Net Position		-	31,458	31,458
		<b>09-804R Goshen Road Maint Fund Total</b>	<b>36,025</b>	<b>36,025</b>	<b>36,025</b>	<b>36,025</b>
M89	M89	12-804R Goshen	17,205	17,205	2,432	2,432
M89	NP	Net Position		-	14,773	14,773
		<b>12-804R Goshen Fund Total</b>	<b>17,205</b>	<b>17,205</b>	<b>17,205</b>	<b>17,205</b>
M90	M90	13-792R Visalia	177,214	177,214	22,218	22,218
M90	NP	Net Position		-	154,996	154,996
		<b>13-792R Visalia Fund Total</b>	<b>177,214</b>	<b>177,214</b>	<b>177,214</b>	<b>177,214</b>
M91	M91	14-792R Visalia	117,119	117,119	22,853	22,853
M91	NP	Net Position		-	94,266	94,266
		<b>14-792R Visalia Fund Total</b>	<b>117,119</b>	<b>117,119</b>	<b>117,119</b>	<b>117,119</b>



## Appropriations and Revenues Summary

Fund	Dept	Department Name	Expenditures		Revenues	
			Requested	Recommended	Requested	Recommended
M92	M92	16-767R VISALIA	23,774	23,774	6,868	6,868
M92	NP	Net Position		-	16,906	16,906
		<b>16-767R Visalia Fund Total</b>	<b>23,774</b>	<b>23,774</b>	<b>23,774</b>	<b>23,774</b>
M93	M93	18-789R VISALIA	11,225	11,225	4,030	4,030
M93	NP	Net Position		-	7,195	7,195
		<b>18-789R Visalia Fund Total</b>	<b>11,225</b>	<b>11,225</b>	<b>11,225</b>	<b>11,225</b>
M94	M94	19-17-003R Orosi	9,867	9,867	3,498	3,498
M94	NP	Net Position		-	6,369	6,369
		<b>19-17-003R Orosi Fund Total</b>	<b>9,867</b>	<b>9,867</b>	<b>9,867</b>	<b>9,867</b>
M95	M95	20-770R Pixley	5,123	5,123	2,871	2,871
M95	NP	Net Position		-	2,252	2,252
		<b>20-770R Pixley Fund Total</b>	<b>5,123</b>	<b>5,123</b>	<b>5,123</b>	<b>5,123</b>
M96	M96	19-789R-Goshen Road	4,622	4,622	2,477	2,477
M96	NP	Net Position		-	2,145	2,145
		<b>19-789R Goshen Road Fund Total</b>	<b>4,622</b>	<b>4,622</b>	<b>4,622</b>	<b>4,622</b>
M97	M97	20-20-002R-Porterville Street	2,753	2,753	2,041	2,041
M97	NP	Net Position		-	712	712
		<b>20-20-002R Porterville Street Fund Total</b>	<b>2,753</b>	<b>2,753</b>	<b>2,753</b>	<b>2,753</b>
M98	M98	20-19-003R Goshen Street Maintenance	6,127	6,127	6,127	6,127
M98	NP	Net Position		-	-	-
		<b>20-19-003R Goshen Street Maintenance Fund Total</b>	<b>6,127</b>	<b>6,127</b>	<b>6,127</b>	<b>6,127</b>
<b>Enterprise Funds and Assessment Districts Total</b>			<b>49,774,219</b>	<b>49,774,219</b>	<b>42,272,092</b>	<b>42,272,092</b>
<b>Internal Service Funds</b>						
061	035	Risk Management	27,725,481	27,725,481	21,265,701	21,265,701
061	NP	Net Position		-	19,793,664	19,793,664
		<b>Workers' Compensation Fund Total</b>	<b>27,725,481</b>	<b>27,725,481</b>	<b>41,059,365</b>	<b>41,059,365</b>
062	035	Risk Management	45,867,335	45,867,335	42,892,522	42,892,522
062	NP	Net Position		-	4,038,285	4,038,285
		<b>General Liability Insurance Fund Total</b>	<b>45,867,335</b>	<b>45,867,335</b>	<b>46,930,807</b>	<b>46,930,807</b>
063	035	Risk Management	1,088,364	1,088,364	963,391	963,391
063	NP	Net Position		-	1,007,712	1,007,712
		<b>Property Insurance Fund Total</b>	<b>1,088,364</b>	<b>1,088,364</b>	<b>1,971,103</b>	<b>1,971,103</b>
064	035	Risk Management	777,620	777,620	764,620	764,620
064	NP	Net Position		-	1,114,764	1,114,764
		<b>Malpractice Insurance Fund Total</b>	<b>777,620</b>	<b>777,620</b>	<b>1,879,384</b>	<b>1,879,384</b>
066	066	Grounds Services	842,486	842,486	865,058	865,058
066	NP	Net Position		-	(9,678)	(9,678)
		<b>Grounds Services Fund Total</b>	<b>842,486</b>	<b>842,486</b>	<b>855,380</b>	<b>855,380</b>
067	067	Facilities	11,977,064	11,977,064	10,522,582	10,522,582
067	NP	Net Position		-	(301,550)	(301,550)
		<b>Facilities Fund Total</b>	<b>11,977,064</b>	<b>11,977,064</b>	<b>10,221,032</b>	<b>10,221,032</b>
068	068	Custodial Services	5,181,894	5,181,894	5,681,954	5,681,954
068	NP	Net Position		-	(250,727)	(250,727)
		<b>Custodial Services Fund Total</b>	<b>5,181,894</b>	<b>5,181,894</b>	<b>5,431,227</b>	<b>5,431,227</b>
070	070	Fleet Services	8,142,524	8,142,524	6,940,302	6,940,302
070	NP	Net Position		-	243,447	243,447
		<b>Fleet Services Fund Total</b>	<b>8,142,524</b>	<b>8,142,524</b>	<b>7,183,749</b>	<b>7,183,749</b>
071	090	Information & Communications Technology	33,290,338	33,290,338	33,290,338	33,290,338
071	NP	Net Position		-	1,330,958	1,330,958
		<b>Information &amp; Communications Technology Fund Total</b>	<b>33,290,338</b>	<b>33,290,338</b>	<b>34,621,296</b>	<b>34,621,296</b>
074	074	Communications	1,480,506	1,480,506	1,480,506	1,480,506
074	NP	Net Position		-	596,721	596,721
		<b>Communications Fund Total</b>	<b>1,480,506</b>	<b>1,480,506</b>	<b>2,077,227</b>	<b>2,077,227</b>
076	076	Mail Services	1,790,453	1,790,453	1,442,587	1,442,587
076	NP	Net Position		-	(264,765)	(264,765)
		<b>Mail Services Fund Total</b>	<b>1,790,453</b>	<b>1,790,453</b>	<b>1,177,822</b>	<b>1,177,822</b>

## Appropriations and Revenues Summary

Fund	Dept	Department Name	Expenditures		Revenues	
			Requested	Recommended	Requested	Recommended
077	077	Copier Services	564,444	564,444	637,867	637,867
077	NP	Net Position		-	78,460	78,460
		<b>Copier Services Fund Total</b>	<b>564,444</b>	<b>564,444</b>	<b>716,327</b>	<b>716,327</b>
079	079	Print Services	2,033,964	2,033,964	1,637,933	1,637,933
079	NP	Net Position		-	(125,429)	(125,429)
		<b>Print Services Fund Total</b>	<b>2,033,964</b>	<b>2,033,964</b>	<b>1,512,504</b>	<b>1,512,504</b>
081	081	Utilities	8,486,829	8,486,829	8,892,336	8,892,336
081	NP	Net Position		-	210,899	210,899
		<b>Utilities Fund Total</b>	<b>8,486,829</b>	<b>8,486,829</b>	<b>9,103,235</b>	<b>9,103,235</b>
		<b>Internal Service Funds Total</b>	<b>149,249,302</b>	<b>149,249,302</b>	<b>164,740,458</b>	<b>164,740,458</b>
<b>Special Districts</b>						
771	771	Flood Control District	6,348,141	6,348,141	647,125	647,125
771	FBL	Fund Balance		-	5,701,016	5,701,016
		<b>Tulare Co. Flood Control Dist Fund Total</b>	<b>6,348,141</b>	<b>6,348,141</b>	<b>6,348,141</b>	<b>6,348,141</b>
		<b>Special Districts Funds Total</b>	<b>6,348,141</b>	<b>6,348,141</b>	<b>6,348,141</b>	<b>6,348,141</b>
<b>Ending Totals</b>						
		<b>Total of All Funds</b>	<b>1,822,583,736</b>	<b>1,822,583,736</b>	<b>1,828,540,824</b>	<b>1,828,540,824</b>
		<b>Less Internal Service Funds</b>	<b>149,249,302</b>	<b>149,249,302</b>	<b>164,740,458</b>	<b>164,740,458</b>
		<b>Net Total of All Funds</b>	<b>1,673,334,434</b>	<b>1,673,334,434</b>	<b>1,663,800,366</b>	<b>1,663,800,366</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE ALL FUNDS SUMMARY FISCAL YEAR 2022-23					SCHEDULE 1
FUND NAME	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
	FUND BALANCE AVAILABLE JUNE 30, 2022	DECREASES TO OBLIGATED FUND BALANCES	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO OBLIGATED FUND BALANCES	TOTAL FINANCING USES
1	2	3	4	5	6	7	8
GOVERNMENTAL FUNDS							
GENERAL FUND	\$68,097,318	\$-	\$982,656,051	\$1,050,753,369	\$1,047,753,369	\$3,000,000	\$1,050,753,369
SPECIAL REVENUE FUNDS	\$97,006,105	\$2,058,037	\$306,383,219	\$405,447,361	\$376,387,775	\$29,059,586	\$405,447,361
CAPITAL PROJECTS FUNDS	\$36,342,520	\$3,632,349	\$91,760,070	\$131,734,939	\$131,734,939	\$-	\$131,734,939
DEBT SERVICE FUNDS	\$710,968	\$-	\$27,290,691	\$28,001,659	\$22,236,756	\$5,764,903	\$28,001,659
TOTAL GOVERNMENTAL FUNDS	\$202,156,911	\$5,690,386	\$1,408,090,031	\$1,615,937,328	\$1,578,112,839	\$37,824,489	\$1,615,937,328
OTHER FUNDS							
SPECIAL DISTRICT FUNDS	\$5,701,016	\$-	\$647,125	\$6,348,141	\$6,348,141	\$-	\$6,348,141
TOTAL OTHER FUNDS	\$5,701,016	\$-	\$647,125	\$6,348,141	\$6,348,141	\$-	\$6,348,141
TOTAL ALL FUNDS	\$207,857,927	\$5,690,386	\$1,408,737,156	\$1,622,285,469	\$1,584,460,980	\$37,824,489	\$1,622,285,469

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE GOVERNMENTAL FUNDS SUMMARY FISCAL YEAR 2022-23				SCHEDULE 2	
	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
FUND NAME	FUND BALANCE AVAILABLE JUNE 30, 2022	DECREASES TO OBLIGATED FUND BALANCES	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO OBLIGATED FUND BALANCES	TOTAL FINANCING USES
1	2	3	4	5	6	7	8
GENERAL FUND							
GENERAL FUND	\$68,097,318	\$-	\$982,656,051	\$1,050,753,369	\$1,047,753,369	\$3,000,000	\$1,050,753,369
TOTAL GENERAL FUND	\$68,097,318	\$-	\$982,656,051	\$1,050,753,369	\$1,047,753,369	\$3,000,000	\$1,050,753,369
SPECIAL REVENUE FUNDS							
AVIATION	\$203	\$-	\$97,131	\$97,334	\$97,334	\$-	\$97,334
CHILD SUPPORT SERVICES	\$-	\$-	\$15,597,272	\$15,597,272	\$15,597,272	\$-	\$15,597,272
COMMUNITY DEVELOPMENT BLOCK G	\$-	\$-	\$3,244,582	\$3,244,582	\$3,244,582	\$-	\$3,244,582
FISH AND WILDLIFE	\$3,895	\$-	\$-	\$3,895	\$3,895	\$-	\$3,895
HOME PROGRAM FUND	\$(1,083)	\$-	\$964,674	\$963,591	\$963,591	\$-	\$963,591
HOUSING SUCCESSOR	\$274,803	\$-	\$31,500	\$306,303	\$306,303	\$-	\$306,303
INDIGENT HEALTHCARE AB75	\$-	\$-	\$1,081,498	\$1,081,498	\$1,081,498	\$-	\$1,081,498
LIBRARY FUND	\$862,931	\$1,137,069	\$6,509,436	\$8,509,436	\$8,509,436	\$-	\$8,509,436
REALIGNMENT - HEALTH	\$4,264,342	\$920,968	\$10,564,989	\$15,750,299	\$15,750,299	\$-	\$15,750,299
REALIGNMENT - MENTAL HEALTH	\$14,310,865	\$-	\$18,626,005	\$32,936,870	\$22,458,335	\$10,478,535	\$32,936,870
REALIGNMENT - SOCIAL SERVICES	\$26,018,996	\$-	\$124,126,702	\$150,145,698	\$132,709,629	\$17,436,069	\$150,145,698
ROAD FUND	\$50,126,171	\$-	\$72,854,894	\$122,981,065	\$122,981,065	\$-	\$122,981,065
STRUCTURAL FIRE FUND	\$1,144,982	\$-	\$29,978,744	\$31,123,726	\$29,978,744	\$1,144,982	\$31,123,726
TC WORKFORCE INVESTMENT BOARD	\$-	\$-	\$17,049,325	\$17,049,325	\$17,049,325	\$-	\$17,049,325
TOBACCO SETTLEMENT REVENUE FN	\$-	\$-	\$5,656,467	\$5,656,467	\$5,656,467	\$-	\$5,656,467
TOTAL SPECIAL REVENUE FUNDS	\$97,006,105	\$2,058,037	\$306,383,219	\$405,447,361	\$376,387,775	\$29,059,586	\$405,447,361
CAPITAL PROJECTS FUNDS							
CAPITAL PROJECTS/MAJOR MAINT.	\$35,244,800	\$3,632,349	\$87,517,592	\$126,394,741	\$126,394,741	\$-	\$126,394,741
TCICT PROJECTS	\$1,097,720	\$-	\$4,242,478	\$5,340,198	\$5,340,198	\$-	\$5,340,198
TOTAL CAPITAL PROJECTS FUNDS	\$36,342,520	\$3,632,349	\$91,760,070	\$131,734,939	\$131,734,939	\$-	\$131,734,939
DEBT SERVICE FUNDS							
BUILDING LOANS	\$707,090	\$-	\$7,462,072	\$8,169,162	\$2,408,137	\$5,761,025	\$8,169,162

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE GOVERNMENTAL FUNDS SUMMARY FISCAL YEAR 2022-23				SCHEDULE 2	
	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
FUND NAME	FUND BALANCE AVAILABLE JUNE 30, 2022	DECREASES TO OBLIGATED FUND BALANCES	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO OBLIGATED FUND BALANCES	TOTAL FINANCING USES
1	2	3	4	5	6	7	8
PENSION OBLIGATION BOND	\$3,878	\$-	\$19,828,619	\$19,832,497	\$19,828,619	\$3,878	\$19,832,497
TOTAL DEBT SERVICE FUNDS	\$710,968	\$-	\$27,290,691	\$28,001,659	\$22,236,756	\$5,764,903	\$28,001,659
TOTAL GOVERNMENTAL FUNDS	\$202,156,911	\$5,690,386	\$1,408,090,031	\$1,615,937,328	\$1,578,112,839	\$37,824,489	\$1,615,937,328

Appropriations Limit \$-

Appropriations Subject To Limit \$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE FUND BALANCE - GOVERNMENTAL FUNDS FISCAL YEAR 2022-23			SCHEDULE 3 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>
FUND NAME	TOTAL FUND BALANCE JUNE 30, 2022	LESS: OBLIGATED FUND BALANCES			FUND BALANCE AVAILABLE JUNE 30, 2022
		ENCUMBRANCES	NONSPENDABLE, RESTRICTED AND COMMITTED	ASSIGNED	
1	2	3	4	5	6
<b>GENERAL FUND</b>					
GENERAL FUND	\$101,097,318	\$-	\$33,000,000	\$-	\$68,097,318
<b>TOTAL GENERAL FUND</b>	<b>\$101,097,318</b>	<b>\$-</b>	<b>\$33,000,000</b>	<b>\$-</b>	<b>\$68,097,318</b>
<b>SPECIAL REVENUE FUNDS</b>					
AVIATION	\$203	\$-	\$-	\$-	\$203
FISH AND WILDLIFE	\$3,895	\$-	\$-	\$-	\$3,895
HOME PROGRAM FUND	\$(1,083)	\$-	\$-	\$-	\$(1,083)
HOUSING SUCCESSOR	\$274,803	\$-	\$-	\$-	\$274,803
LIBRARY FUND	\$6,343,068	\$-	\$5,480,137	\$-	\$862,931
REALIGNMENT-HEALTH	\$24,783,111	\$-	\$20,518,769	\$-	\$4,264,342
REALIGNMENT-MENTAL HEALTH	\$32,946,808	\$-	\$18,635,943	\$-	\$14,310,865
REALIGNMENT-SOCIAL SERVICES	\$73,188,377	\$-	\$47,169,381	\$-	\$26,018,996
ROAD FUND	\$50,126,171	\$-	\$-	\$-	\$50,126,171
STRUCTURAL FIRE FUND	\$8,503,333	\$-	\$7,358,351	\$-	\$1,144,982
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$196,168,686</b>	<b>\$-</b>	<b>\$99,162,581</b>	<b>\$-</b>	<b>\$97,006,105</b>
<b>CAPITAL PROJECTS FUNDS</b>					
CAPITAL PROJECTS/MAJOR MAINT.	\$39,144,831	\$-	\$3,900,031	\$-	\$35,244,800
TCICT PROJECTS	\$1,097,720	\$-	\$-	\$-	\$1,097,720
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>\$40,242,551</b>	<b>\$-</b>	<b>\$3,900,031</b>	<b>\$-</b>	<b>\$36,342,520</b>
<b>DEBT SERVICE FUNDS</b>					
BUILDING LOANS	\$19,270,664	\$-	\$-	\$18,563,574	\$707,090
PENSION OBLIGATION BOND	\$3,878	\$-	\$-	\$-	\$3,878
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>\$19,274,542</b>	<b>\$-</b>	<b>\$-</b>	<b>\$18,563,574</b>	<b>\$710,968</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$356,783,097</b>	<b>\$-</b>	<b>\$136,062,612</b>	<b>\$18,563,574</b>	<b>\$202,156,911</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE OBLIGATED FUND BALANCES - BY GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 4
FUND NAME AND FUND BALANCE DESCRIPTIONS	OBLIGATED FUND BALANCES JUNE 30, 2022	DECREASES OR CANCELLATIONS		INCREASES OR NEW OBLIGATED FUND BALANCES		TOTAL OBLIGATED FUND BALANCES FOR THE BUDGET YEAR
		RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	6	7
<b>GENERAL FUND</b>						
<b>General Fund</b>						
Strategic Reserve	\$33,000,000	\$-	\$-	\$3,000,000	\$-	\$36,000,000
<b>TOTAL GENERAL FUND</b>	<b>\$33,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$3,000,000</b>	<b>\$-</b>	<b>\$36,000,000</b>
<b>SPECIAL REVENUE FUNDS</b>						
<b>Aviation</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Child Support Services</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Community Development Block Grant Fund</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Fish and Wildlife</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Home Program Fund</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Housing Successor</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Indigent Healthcare Ab75</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Library Fund</b>						
Restricted - Education Programs	\$5,480,137	\$1,137,069	\$-	\$-	\$-	\$4,343,068
<b>Realignment-Health</b>						
Restricted - Health Care Programs	\$20,518,769	\$920,968	\$-	\$-	\$-	\$19,597,801
<b>Realignment-Mental Health</b>						
Restricted - Mental Health Care Programs	\$18,635,943	\$-	\$-	\$10,478,535	\$-	\$29,114,478
<b>Realignment-Social Services</b>						
Restricted - Social Services Programs	\$47,169,381	\$-	\$-	\$17,436,069	\$-	\$64,605,450
<b>Road Fund</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Structural Fire Fund</b>						
Assigned-Structural Fire	\$7,358,351	\$-	\$-	\$1,144,982	\$-	\$8,503,333
<b>TC Workforce Investment Board</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>Tobacco Settlement Revenue Fnd</b>						
--	\$-	\$-	\$-	\$-	\$-	\$-
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$99,162,581</b>	<b>\$2,058,037</b>	<b>\$-</b>	<b>\$29,059,586</b>	<b>\$-</b>	<b>\$126,164,130</b>
<b>CAPITAL PROJECTS FUNDS</b>						
<b>Capital Projects/Major Maint.</b>						
Committed - Capital Projects	\$3,900,031	\$3,632,349	\$-	\$-	\$-	\$267,682
<b>TCiCT Projects</b>						
Committed - ICT Special Projects	\$-	\$-	\$-	\$-	\$-	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE OBLIGATED FUND BALANCES - BY GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 4
FUND NAME AND FUND BALANCE DESCRIPTIONS	OBLIGATED FUND BALANCES JUNE 30, 2022	DECREASES OR CANCELLATIONS		INCREASES OR NEW OBLIGATED FUND BALANCES		TOTAL OBLIGATED FUND BALANCES FOR THE BUDGET YEAR
		RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	6	7
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>\$3,900,031</b>	<b>\$3,632,349</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$267,682</b>
<b>DEBT SERVICE FUNDS</b>						
<b>Building Loans</b>						
Assigned - Debt Service	\$18,563,574	\$-	\$-	\$5,761,025	\$-	\$24,324,599
<b>Pension Obligation Bond</b>						
Assigned -Debt Service	\$-	\$-	\$-	\$3,878	\$-	\$3,878
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>\$18,563,574</b>	<b>\$-</b>	<b>\$-</b>	<b>\$5,764,903</b>	<b>\$-</b>	<b>\$24,328,477</b>
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>\$154,626,186</b>	<b>\$5,690,386</b>	<b>\$-</b>	<b>\$37,824,489</b>	<b>\$-</b>	<b>\$186,760,289</b>



STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 5
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DESCRIPTION	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

#### SUMMARIZATION BY SOURCE

TAXES	\$204,527,275	\$211,873,986	\$192,848,686	\$-
LIC.,PERMITS & FRANCHISE	\$11,619,494	\$12,950,272	\$12,175,747	\$-
FINES,FORFEIT.,PENALTIES	\$5,187,391	\$5,595,154	\$5,831,174	\$-
REV. FROM USE OF MONEY & PROP	\$8,104,784	\$6,322,404	\$5,936,784	\$-
INTERGOVERNMENTAL REVENUE	\$582,633,209	\$611,736,101	\$732,895,897	\$-
CHARGES FOR CURRENT SERV	\$75,463,465	\$76,459,372	\$93,505,989	\$-
MISCELLANEOUS REVENUE	\$27,618,981	\$10,354,426	\$6,759,249	\$-
OTHER FINANCING SOURCES	\$207,807,570	\$267,630,460	\$355,761,546	\$-
COWCAP	\$1,910,181	\$2,248,219	\$2,374,959	\$-
<b>TOTAL SUMMARIZATION BY SOURCE</b>	<b>\$1,124,872,350</b>	<b>\$1,205,170,394</b>	<b>\$1,408,090,031</b>	<b>\$-</b>

#### SUMMARIZATION BY FUND

GENERAL FUND	\$819,686,643	\$864,118,804	\$982,656,051	\$-
AVIATION	\$490,076	\$53,159	\$97,131	\$-
CHILD SUPPORT SERVICES	\$14,789,859	\$13,238,336	\$15,597,272	\$-
COMMUNITY DEVELOPMENT BLOCK GRANT FUND	\$30,000	\$1,574,903	\$3,244,582	\$-
FISH AND WILDLIFE	\$4,436	\$2,099	\$-	\$-
HOME PROGRAM FUND	\$-	\$10,000	\$964,674	\$-
HOUSING SUCCESSOR	\$61,163	\$51,737	\$31,500	\$-
INDIGENT HEALTHCARE AB75	\$608,902	\$661,168	\$1,081,498	\$-
LIBRARY FUND	\$5,885,475	\$6,207,205	\$6,509,436	\$-
REALIGNMENT-HEALTH	\$10,591,571	\$11,143,788	\$10,564,989	\$-
REALIGNMENT-MENTAL HEALTH	\$15,177,499	\$18,998,308	\$18,626,005	\$-
REALIGNMENT-SOCIAL SERVICES	\$94,061,617	\$117,062,507	\$124,126,702	\$-
ROAD FUND	\$64,796,123	\$56,802,215	\$72,854,894	\$-
STRUCTURAL FIRE FUND	\$30,703,770	\$33,288,915	\$29,978,744	\$-
TC WORKFORCE INVESTMENT BOARD	\$15,488,941	\$15,087,668	\$17,049,325	\$-
TOBACCO SETTLEMENT REVENUE FND	\$4,908,991	\$5,087,361	\$5,656,467	\$-
CAPITAL PROJECTS/MAJOR MAINT.	\$12,685,426	\$27,229,698	\$87,517,592	\$-
TCICT PROJECTS	\$8,959,770	\$7,031,212	\$4,242,478	\$-
BUILDING LOANS	\$6,447,772	\$7,687,510	\$7,462,072	\$-
PENSION OBLIGATION BOND	\$19,494,316	\$19,833,801	\$19,828,619	\$-
<b>TOTAL SUMMARIZATION BY FUND</b>	<b>\$1,124,872,350</b>	<b>\$1,205,170,394</b>	<b>\$1,408,090,031</b>	<b>\$-</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

GENERAL FUND
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GENERAL FUND
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PROPERTY TAXES
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**TAXES**

PROPERTY TAXES-CURRENT SECURED	\$57,315,257	\$60,043,622	\$54,145,126	\$-
PROPERTY TAX-CURRENT UNSECURED	\$3,373,103	\$3,927,614	\$3,167,747	\$-
PROPERTY TAXES-PRIOR SECURED	\$1,129,624	\$1,073,708	\$953,582	\$-
PROPERTY TAXES-PRIOR UNSECURED	\$37,612	\$47,436	\$52,916	\$-
PROPERTY TAX IN-LIEU OF VLF	\$64,247,554	\$67,647,139	\$61,249,877	\$-
SUPPL PROP TAX-CURRENT SECURED	\$1,178,892	\$1,075,690	\$1,063,756	\$-
SUPPL PROPERTY TAXES-PRIOR	\$273,946	\$290,745	\$205,627	\$-
WILLIAMSON ACT LOCAL (AB 1265)	\$4,454,965	\$4,784,580	\$3,981,050	\$-
RESIDUAL DIST	\$3,585,922	\$3,623,754	\$2,491,231	\$-
PASS THROUGH - FACILITIES PORTION	\$6,202,996	\$6,571,786	\$5,748,340	\$-
AVAILABLE OTHER ASSETS - H&S 34188	\$-	\$-	\$1	\$-
PROCEEDS FROM SALE OF ASSETS - H&S 34188	\$22,934	\$-	\$15,242	\$-
RDA PASS THRU	\$2,119,948	\$3,575,477	\$4,054,738	\$-

<b>TOTAL TAXES</b>	<b>\$143,942,753</b>	<b>\$152,661,551</b>	<b>\$137,129,233</b>	<b>\$-</b>
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TOTAL PROPERTY TAXES	\$143,942,753	\$152,661,551	\$137,129,233	\$-
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OTHER TAXES
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**TAXES**

SALES & USE TAXES	\$16,232,539	\$19,678,531	\$14,988,902	\$-
OTHER TAXES	\$-	\$-	\$1	\$-
TRANSIENT LODGING-ROOM OCCUP	\$2,435,601	\$3,068,993	\$2,925,098	\$-
PROPERTY TRANSFER TAX	\$2,334,802	\$2,938,765	\$2,977,100	\$-
TIMBER YIELD	\$1,479	\$4,959	\$1,693	\$-
AIRCRAFT	\$212,437	\$226,651	\$238,186	\$-
ADJUSTMENT OF PARTNERSHIP PROG	\$962,000	\$962,000	\$962,000	\$-
STATE - TOBACCO TAX PROP 10	\$125,436	\$-	\$-	\$-

<b>TOTAL TAXES</b>	<b>\$22,304,294</b>	<b>\$26,879,899</b>	<b>\$22,092,980</b>	<b>\$-</b>
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TOTAL OTHER TAXES	\$22,304,294	\$26,879,899	\$22,092,980	\$-
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LICENSES, PERMITS & FRANCHISES
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**LIC., PERMITS & FRANCHISE**

ANIMAL LICENSES	\$64,222	\$54,863	\$100,000	\$-
REGISTRATION FEES	\$492,643	\$458,477	\$495,326	\$-
BUSINESS LICENSES	\$2,073,070	\$2,636,562	\$3,593,894	\$-
CONSTRUCTION PERMITS	\$3,748,244	\$4,031,790	\$3,203,842	\$-
DAIRY COMPLIANCE INVEST FEES	\$25,000	\$22,150	\$20,000	\$-
AG PRESERVE APPLICATION FEES	\$100,000	\$36,250	\$20,000	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL <div style="display: inline-block; vertical-align: middle;"><div style="border: 1px solid black; width: 10px; height: 10px; display: inline-block;"></div><div style="border: 1px solid black; width: 10px; height: 10px; display: inline-block; margin-left: 5px;">X</div></div> ESTIMATED	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

FRANCHISES	\$4,454,981	\$5,247,449	\$4,250,752	\$-
OTHER LICENSES & PERMITS	\$542,756	\$334,803	\$379,932	\$-
AUTOMATION SURCHARGE	\$50,486	\$55,774	\$32,000	\$-
E.E. HOUSING PERMITS	\$57,063	\$57,424	\$55,000	\$-
REINSPECTION FEES	\$-	\$-	\$1,000	\$-
HOUSING CERTIFICATE OF NON-OP	\$200	\$900	\$1,500	\$-
HOUSING VERIFICATION OF US CIT	\$65	\$26	\$-	\$-
NOTICE OF APPEAL FEES-LIMITED	\$-	\$-	\$1	\$-

<b>TOTAL LIC.,PERMITS &amp; FRANCHISE</b>	<b>\$11,608,730</b>	<b>\$12,936,468</b>	<b>\$12,153,247</b>	<b>\$-</b>
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TOTAL LICENSES,PERMITS & FRANCHISES	\$11,608,730	\$12,936,468	\$12,153,247	\$-
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#### VEHICLE CODE FINES

##### FINES,FORFEIT.,PENALTIES

RED LIGHT VIOLATIONS	\$9,797	\$10,272	\$10,000	\$-
PROOF OF INSURANCE VIOLATIONS	\$42,197	\$40,519	\$40,000	\$-
PARKING FINES	\$24,825	\$21,788	\$44,750	\$-

<b>TOTAL FINES,FORFEIT.,PENALTIES</b>	<b>\$76,819</b>	<b>\$72,579</b>	<b>\$94,750</b>	<b>\$-</b>
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TOTAL VEHICLE CODE FINES	\$76,819	\$72,579	\$94,750	\$-
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#### OTHER COURT FINES

##### FINES,FORFEIT.,PENALTIES

OTHER COURT FINES	\$52,499	\$52,192	\$55,565	\$-
AUTO WARRANT SYS (FTA/FTP)	\$798	\$542	\$500	\$-
BICYCLE HELMET VIOLATIONS	\$290	\$149	\$200	\$-
STATE PENALTY ASSESSMENT	\$538,155	\$567,697	\$560,000	\$-
CRIME PREVENTION FINES	\$74	\$88	\$100	\$-
OFF-HIGHWAY VEHICLE FINES	\$224	\$362	\$300	\$-
GENERAL BASE FINE DISTRIBUTION	\$324,005	\$358,671	\$363,500	\$-
BASE FINE DISTRIBUTION-REALIGN	\$768,290	\$867,450	\$880,000	\$-
PC 1463.07 \$25 ADMIN SCRIN	\$967	\$-	\$-	\$-
P/C 1463.07 \$10 CITATION	\$60	\$-	\$-	\$-
TRAFFIC SCHOOL FEES #24	\$184,197	\$229,748	\$225,000	\$-

<b>TOTAL FINES,FORFEIT.,PENALTIES</b>	<b>\$1,869,559</b>	<b>\$2,076,899</b>	<b>\$2,085,165</b>	<b>\$-</b>
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TOTAL OTHER COURT FINES	\$1,869,559	\$2,076,899	\$2,085,165	\$-
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#### FORFEITURES & PENALTIES

##### FINES,FORFEIT.,PENALTIES

ADMINISTRATIVE FINES	\$38,053	\$52,202	\$50,000	\$-
PENALTY ON DELINQUENT TAXES	\$2,116,114	\$2,182,271	\$2,207,194	\$-
COST OF PREPARING DELINQ TAXES	\$156,470	\$144,693	\$130,000	\$-
PENALTY & ASSESSMENTS	\$134,765	\$128,111	\$61,002	\$-
BAIL ENHANCEMENT	\$67,123	\$66,311	\$69,500	\$-
CONTROLLED SUBSTANCE VIOLATION	\$127	\$46	\$100	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		ADMIN FINES: MEDICAL MARIJUANA	\$135,187	\$226,251	\$125,000	\$-
		<b>TOTAL FINES, FORFEIT., PENALTIES</b>	<b>\$2,647,839</b>	<b>\$2,799,885</b>	<b>\$2,642,796</b>	<b>\$-</b>
		<b>TOTAL FORFEITURES &amp; PENALTIES</b>	<b>\$2,647,839</b>	<b>\$2,799,885</b>	<b>\$2,642,796</b>	<b>\$-</b>
<b>FROM USE OF MONEY &amp; PROPERTY</b>						
		<b>REV. FROM USE OF MONEY &amp; PROP</b>				
		INTEREST	\$4,965,901	\$4,176,708	\$4,000,000	\$-
		FACILITY RENT	\$2,124,731	\$1,213,250	\$1,152,996	\$-
		<b>TOTAL REV. FROM USE OF MONEY &amp; PROP</b>	<b>\$7,090,632</b>	<b>\$5,389,958</b>	<b>\$5,152,996</b>	<b>\$-</b>
		<b>TOTAL FROM USE OF MONEY &amp; PROPERTY</b>	<b>\$7,090,632</b>	<b>\$5,389,958</b>	<b>\$5,152,996</b>	<b>\$-</b>
<b>STATE AID</b>						
		<b>INTERGOVERNMENTAL REVENUE</b>				
		STATE MOTOR VEHICLE-SUPPLEMENT	\$294,556	\$466,037	\$316,637	\$-
		STATE OTHER-IN LIEU TAX	\$-	\$5,424	\$5,500	\$-
		STATE-PUBLIC ASSISTANCE ADMIN	\$61,178,055	\$56,216,966	\$72,368,523	\$-
		STATE AID FOR CHILDREN	\$7,648,708	\$4,081,223	\$10,480,416	\$-
		STATE AID VLF REALIGNMENT	\$10,839,892	\$13,041,037	\$11,903,582	\$-
		STATE-MENTAL HEALTH	\$-	\$27,000	\$1,052,902	\$-
		AID FOR TUBERCULOSIS CONTROL	\$52,645	\$71,082	\$62,286	\$-
		STATE HEALTH PROGRAMS-OTHER	\$1,279,604	\$2,534,569	\$3,376,906	\$-
		STATE HEALTH PROGRAM-AB75	\$-	\$191,146	\$-	\$-
		STATE-AGRICULTURE	\$5,593,515	\$5,627,228	\$6,140,843	\$-
		STATE-WEIGHTS & MEASURES	\$12,578	\$17,583	\$17,171	\$-
		STATE AID FOR CORRECTION 84/85	\$1,785,117	\$301,667	\$-	\$-
		AID FOR TRNG POST	\$103,683	\$76,817	\$76,000	\$-
		STATE-DISASTER RELIEF	\$-	\$89,487	\$1	\$-
		STATE-VETERANS AFFAIRS	\$127,656	\$145,166	\$155,842	\$-
		ST-HOMEOWNERS PROP TAX RELIEF	\$423,323	\$408,834	\$436,083	\$-
		STATE- OTHER	\$24,751,504	\$25,635,406	\$41,532,755	\$-
		OTHER STATE GRANTS	\$10,281,799	\$5,344,892	\$15,411,169	\$-
		OTHER STATE CONTRACTS	\$-	\$29,763	\$471,215	\$-
		STATE REALIGNMENT 2011	\$63,236,667	\$74,896,608	\$69,443,964	\$-
		STATE AID FOR SB90	\$408,913	\$514,880	\$367,003	\$-
		PROP 172 PUB SAFETY FUND	\$41,077,250	\$62,864,109	\$38,001,410	\$-
		VICTIM WITNESS RESTITUTION	\$-	\$-	\$1	\$-
		REALIGNMENT BACKFILL	\$7,530,826	\$-	\$-	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$236,626,291</b>	<b>\$252,586,924</b>	<b>\$271,620,209</b>	<b>\$-</b>
		<b>TOTAL STATE AID</b>	<b>\$236,626,291</b>	<b>\$252,586,924</b>	<b>\$271,620,209</b>	<b>\$-</b>
<b>FEDERAL AID</b>						

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

**INTERGOVERNMENTAL REVENUE**

FED-PUBLIC ASSISTANCE ADMINIST	\$42,192,256	\$41,093,970	\$66,752,194	\$-
FED-PUB-ASSISTANCE-CHILDREN	\$41,552,493	\$44,322,293	\$42,801,010	\$-
FED-WIC	\$4,506,707	\$4,062,742	\$5,359,800	\$-
FED ALCOHOL & DRUG PROGRAMS	\$1,895,131	\$2,859,170	\$2,270,015	\$-
FED-HEALTH ADMINISTRATION	\$1,664,692	\$2,925,363	\$2,426,282	\$-
FED-DISASTER RELIEF	\$1,263,864	\$3,000	\$10	\$-
FED-IN LIEU TAXES	\$3,670,221	\$3,781,855	\$3,604,796	\$-
FED-OTHER	\$1,640,853	\$2,556,386	\$828,659	\$-
OTHER FEDERAL GRANTS	\$11,283,214	\$22,388,745	\$30,893,118	\$-
OTHER FEDERAL CONTRACTS	\$707,358	\$809,837	\$675,158	\$-
FED-HOMELAND SECURITY	\$613,420	\$237,425	\$1,519,570	\$-
FED-BIOTERRORISM PREPAREDNESS	\$735,426	\$901,241	\$892,196	\$-
FOOD & NUTRITION SERVICES	\$175,865	\$45,150	\$115,000	\$-
FEMA GRANTS	\$262,671	\$237,496	\$-	\$-
CDBG-REHAB PROGRAM INCOME	\$42,664	\$13,300	\$16,101	\$-
CAL HOME	\$1,606	\$250,000	\$252,000	\$-
HOME REHAB PROGRAM INCOME	\$9,607	\$12,691	\$660,102	\$-
FEDERAL CARES FUNDING	\$32,143,378	\$3,231,019	\$2	\$-
ARPA	\$14,316,313	\$15,130,393	\$15,596,246	\$-
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$158,677,739</b>	<b>\$144,862,076</b>	<b>\$174,662,259</b>	<b>\$-</b>

TOTAL FEDERAL AID	\$158,677,739	\$144,862,076	\$174,662,259	\$-
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**OTHER GOVERNMENTAL AID**

**INTERGOVERNMENTAL REVENUE**

ADMIN FEE	\$38,970	\$40,939	\$31,003	\$-
OTHER-IN LIEU TAXES	\$21,639	\$21,806	\$21,231	\$-
OTHER GOV. AGENCIES	\$300,159	\$473,428	\$656,382	\$-
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$360,768</b>	<b>\$536,173</b>	<b>\$708,616</b>	<b>\$-</b>

TOTAL OTHER GOVERNMENTAL AID	\$360,768	\$536,173	\$708,616	\$-
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**CHARGES FOR CURRENT SERVICES**

**CHARGES FOR CURRENT SERV**

ASSESSMENTS & TAX COLLECT FEES	\$241,946	\$386,251	\$373,952	\$-
HR&D ADMIN FEES	\$113,970	\$102,501	\$106,431	\$-
DEFERRED COMP ADMIN	\$71,860	\$96,596	\$109,942	\$-
PROP TAX ADM-SB2557	\$2,129,977	\$2,360,530	\$2,147,482	\$-
AUDITING & ACCOUNTING FEES	\$10,381	\$10,411	\$8,000	\$-
BOND PROCESSING FEES	\$28,417	\$28,739	\$30,000	\$-
ELECTION SERVICES	\$370,079	\$226,481	\$250,000	\$-
FILING FEES	\$16,400	\$13,330	\$13,500	\$-
LEGAL SERVICES	\$194,959	\$115,978	\$115,001	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		COURT APPOINTED ATTORNEY FEES	\$4	\$-	\$-	\$-
		REG FEES - APPOINTED COUNSEL	\$42,000	\$2,817	\$1	\$-
		COMPLIANCE REP/MONITORING FEES	\$9,425	\$4,810	\$-	\$-
		PLANNING & ENGINEERING SERV	\$1,328,657	\$993,570	\$1,353,410	\$-
		AGRICULTURAL SERVICES	\$2,170,069	\$1,752,660	\$2,113,742	\$-
		CIVIL PROCESS SERVICES	\$74,506	\$123,556	\$100,000	\$-
		INSTALLMENT ACCOUNT FEES	\$18,929	\$3,035	\$-	\$-
		ACCOUNTS RECEIVABLE FEE	\$180	\$120	\$-	\$-
		CITATION PROCESSING FEES	\$14,769	\$5,649	\$-	\$-
		ADMINISTRATIVE SCREENING	\$1,087	\$746	\$-	\$-
		DOMESTIC VIOLENCE-RESTRAINING	\$13,758	\$8,356	\$1	\$-
		TRAFFIC SCHOOL FEES	\$225,253	\$286,417	\$280,000	\$-
		TRAFFIC SCHOOL REALIGNMENT FEE	\$779,592	\$990,596	\$975,000	\$-
		VEHICLE REPOSSESSION FEES	\$2,695	\$3,910	\$3,500	\$-
		TOWING FEE CHARGE	\$65,091	\$81,150	\$65,000	\$-
		ESTATE FEES	\$15,845	\$21,463	\$35,635	\$-
		HUMANE SERVICES	\$39,268	\$64,897	\$100,000	\$-
		BOOKING FEES	\$2,995	\$198	\$-	\$-
		OUTSIDE CONTRACTS	\$36,262	\$40,884	\$20,026	\$-
		WEEKENDER ADMINISTRATION FEES	\$2,860	\$4,660	\$1	\$-
		RETURN TO CUSTODY	\$84,349	\$174,026	\$95,000	\$-
		PROOF OF CORRECTION	\$21,739	\$26,951	\$25,000	\$-
		SWAP FEES	\$79,787	\$253	\$-	\$-
		FINGERPRINT FEES	\$101,747	\$176,001	\$156,000	\$-
		DISPATCH SERVICE	\$339,096	\$373,461	\$424,738	\$-
		RESEARCH FEES	\$1,567	\$1,970	\$2,000	\$-
		TAX ESTIMATES FEE	\$10,098	\$8,431	\$9,000	\$-
		DMV-AUTO THEFT ASSESSMENT FEES	\$263,472	\$247,957	\$221,563	\$-
		RECORDING FEES	\$3,005,935	\$2,821,925	\$2,912,400	\$-
		BIRTHS, DEATHS & MARRIAGE CERT	\$213,379	\$224,884	\$162,864	\$-
		HEALTH FEES	\$11,731	\$14,233	\$11,290	\$-
		HEALTH FEES - MEDI-CAL	\$36,659,437	\$35,782,535	\$46,339,761	\$-
		MEDI-CAL-BLUE CROSS/MNGD CARE	\$3,917,342	\$3,985,646	\$5,718,619	\$-
		MEDI-CAL-HEALTHNET/MNGD CARE	\$18,610	\$65,247	\$71,124	\$-
		CAPITATION - KEY MEDICAL	\$17,877	\$25,168	\$21,902	\$-
		HEALTH FEES - MEDICARE	\$706,044	\$639,368	\$851,227	\$-
		HEALTH FEES - PRIVATE PAY	\$121,626	\$105,065	\$378,083	\$-
		HEALTH FEES - PATIENT INSUR	\$333,290	\$397,742	\$429,269	\$-
		MENTAL HEALTH SERVICES	\$50	\$202	\$1	\$-
		CALIF CHILDREN SERVICES	\$933,902	\$1,342,867	\$2,046,171	\$-
		INSTITUTIONAL CARE & SERVICES	\$7,962	\$-	\$-	\$-
		LIBRARY SERVICES	\$167,488	\$171,170	\$180,983	\$-
		CHGS FOR SERV-WATER & SEWER	\$15,581	\$318,895	\$1,362,390	\$-
		MUSEUM ENTRANCE FEES	\$9,477	\$10,446	\$20,000	\$-
		CAMPING FEES	\$42,755	\$49,235	\$50,000	\$-
		PARK ENTRANCE FEES	\$88,298	\$100,476	\$195,000	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

RESERVATION FEES	\$12,025	\$51,056	\$55,000	\$-
OTHER SERVICES	\$1,306,706	\$959,046	\$1,135,253	\$-
KTAAA ADMIN	\$1,021,838	\$1,067,814	\$1,440,762	\$-
SERVICES OF THE TREASURER	\$1,539,208	\$1,666,057	\$1,816,277	\$-
BILLED SVCS TO COURT	\$664,411	\$946,556	\$766,524	\$-
BURIAL SERVICE FEE	\$-	\$(19)	\$3,000	\$-
LOCAL GOV PERSONNEL SERVICES	\$10,027	\$27,111	\$28,000	\$-
SOLAR REVENUE	\$193,000	\$192,750	\$192,750	\$-
WATER VIOLATION	\$25	\$-	\$-	\$-
SPAY AND NEUTER CLINIC	\$-	\$85,779	\$314,850	\$-
BILLED PHONE REVENUE	\$127,778	\$185,774	\$173,557	\$-
ADMIN CHARGED	\$1,869,464	\$1,947,227	\$2,408,064	\$-
CO COUNSEL CHARGES	\$620,730	\$765,871	\$750,000	\$-
SERVICES TO OTHER DEPTS	\$590,568	\$618,025	\$927,595	\$-
COST PLAN RECOVERED	\$1,713,525	\$2,231,653	\$2,132,938	\$-
SERVICES TO RISK MANAGEMENT	\$2,132,547	\$2,333,887	\$2,804,057	\$-
GSA-COURIER	\$6,889	\$7,282	\$7,627	\$-
PROPERTY MANAGEMENT	\$64,300	\$42,066	\$53,566	\$-
<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$67,066,914</b>	<b>\$67,922,400</b>	<b>\$84,894,829</b>	<b>\$-</b>

TOTAL CHARGES FOR CURRENT SERVICES	\$67,066,914	\$67,922,400	\$84,894,829	\$-
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#### INTERFUND REVENUE

##### CHARGES FOR CURRENT SERV

I/F REV-BILLED PHONE REVENUE	\$218,351	\$244,625	\$287,392	\$-
I/F REV-ADMIN CHARGED	\$2,176,188	\$2,433,710	\$2,666,634	\$-
I/F REV-COUNTY COUNSEL CHARGES	\$9,844	\$2,307	\$8,000	\$-
INTERFUND REV-SERV TO OTH DEPT	\$537,682	\$417,976	\$741,129	\$-
I/F REV-COURIER	\$64,218	\$65,605	\$69,147	\$-
I/F REV-PROPERTY MANAGEMENT	\$21,841	\$24,872	\$39,249	\$-
I/F REV SHERIFF ENGRAVING SHOP	\$2,617	\$3,984	\$6,000	\$-

<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$3,030,741</b>	<b>\$3,193,079</b>	<b>\$3,817,551</b>	<b>\$-</b>
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TOTAL INTERFUND REVENUE	\$3,030,741	\$3,193,079	\$3,817,551	\$-
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#### MISCELLANEOUS REVENUE

##### MISCELLANEOUS REVENUE

WELFARE REPAYMENTS	\$675,854	\$640,151	\$425,001	\$-
FOOD STAMP REPAYMENTS	\$(513,545)	\$(242,137)	\$2	\$-
WELFARE REPAYMENTS & REFUNDS	\$181,343	\$8,247	\$-	\$-
RESTITUTION PAYMENTS	\$2,207	\$2,109	\$500	\$-
DA RESTITUTION	\$950	\$698	\$1,001	\$-
VENDOR REBATES	\$1,030,024	\$1,043,961	\$1,148,155	\$-
ASSET FORFEITURES	\$5,301	\$5,877	\$69,405	\$-
OTHER SALES-TAXABLE	\$220,657	\$228,337	\$216,392	\$-
OTHER SALES-TAXABLE (VIS 8.50)	\$35,996	\$63,257	\$81,121	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		OTHER SALES-TAXABLE (PVL 9.25)	\$47,973	\$40,213	\$35,063	\$-
		OTHER SALES-NON TAXABLE	\$67,180	\$57,078	\$54,202	\$-
		LESS CONSIGNMENT SALES	\$(3,290)	\$-	\$-	\$-
		OTHER REVENUE-PRIOR YEAR	\$15,206,346	\$2,256,967	\$7	\$-
		PRIOR YEAR ADJUSTMENTS	\$-	\$(24,489)	\$-	\$-
		VEHICLE USE REIMBURSEMENT	\$-	\$-	\$1,600	\$-
		PUBLIC ADM REIMBURSEMENTS	\$41,983	\$20,875	\$31,867	\$-
		RECOVERED BAD DEBTS	\$2,431	\$11,879	\$1,650	\$-
		OTHER REVENUE	\$1,147,302	\$627,334	\$1,957,477	\$-
		PROGRAM REPAYMENTS	\$2,265,118	\$1,278,934	\$931,457	\$-
		INSURANCE PROCEEDS/RECOVERIES	\$145,110	\$123,809	\$35,009	\$-
		WORKER'S COMP REIMBURSEMENT	\$-	\$-	\$3	\$-
		OTH REV 10% REBATE VICTIM REST	\$71,884	\$68,369	\$100,000	\$-
		OUTLAWED WARRANTS	\$257,542	\$129,761	\$110,509	\$-
		OTHER REVENUE-CASH OVERAGE	\$9	\$51	\$1	\$-
		PRIVATE GRANTS/DONATIONS	\$14,988	\$441,184	\$152,257	\$-
		NSF CHECKS	\$(551)	\$(2,391)	\$2	\$-
		PRIOR A/P ACCRUALS ADJUSTMENT	\$4,534,868	\$3,340,218	\$5	\$-
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$25,437,680</b>	<b>\$10,120,292</b>	<b>\$5,352,686</b>	<b>\$-</b>
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$25,437,680</b>	<b>\$10,120,292</b>	<b>\$5,352,686</b>	<b>\$-</b>
		<b>MISCELLANEOUS REVENUE OTHER</b>				
		<b>OTHER FINANCING SOURCES</b>				
		LITIGATION PROCEEDS	\$417,926	\$25,903	\$1	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$417,926</b>	<b>\$25,903</b>	<b>\$1</b>	<b>\$-</b>
		<b>TOTAL MISCELLANEOUS REVENUE OTHER</b>	<b>\$417,926</b>	<b>\$25,903</b>	<b>\$1</b>	<b>\$-</b>
		<b>OTHER FINANCING SOURCES</b>				
		<b>OTHER FINANCING SOURCES</b>				
		SALE OF FIXED ASSETS-NON TAX	\$326,285	\$251,836	\$206,273	\$-
		OPERATING TRANSFERS-IN	\$6,065,570	\$16,251,558	\$13,474,521	\$-
		TRANSFER IN 1991 REALIGNMENT	\$89,248,756	\$120,431,847	\$170,912,387	\$-
		O/T-IN:VEH ACQUISITION 08/09	\$1,128,120	\$1,650,881	\$2,083,482	\$-
		OPERATING TRANSFERS-IN HHSA TRUST FUNDS	\$-	\$1,637	\$50,000	\$-
		O/T-IN: LICENSES & PERMITS	\$1,073,481	\$1,100,001	\$1,480,847	\$-
		O/T IN: FINES & PENALTIES	\$473,679	\$477,483	\$1,188,356	\$-
		O/T IN: INTERGOVT. - STATE	\$36,289,235	\$37,351,647	\$62,416,480	\$-
		O/T IN: INTERGOVT. - FEDERAL	\$606,766	\$30,248	\$124,139	\$-
		O/T IN: CHARGES FOR SERVICES	\$281,238	\$248,428	\$2,661,525	\$-
		O/T IN: MISCELLANEOUS REV.	\$1,124,193	\$2,010,933	\$3,275,749	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$136,617,323</b>	<b>\$179,806,499</b>	<b>\$257,873,759</b>	<b>\$-</b>
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$136,617,323</b>	<b>\$179,806,499</b>	<b>\$257,873,759</b>	<b>\$-</b>



STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> X	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
<b>OPERATING REVENUES</b>						
<b>CHARGES FOR CURRENT SERV</b>						
		RECYCLING REVENUE	\$454	\$-	\$1	\$-
		WELLNESS INCENTIVE FUNDING	\$-	\$-	\$14	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$454</b>	<b>\$-</b>	<b>\$15</b>	<b>\$-</b>
		<b>TOTAL OPERATING REVENUES</b>	<b>\$454</b>	<b>\$-</b>	<b>\$15</b>	<b>\$-</b>
<b>COWCAP</b>						
<b>COWCAP</b>						
		INTERFUND REV - COST PLAN CHARGES	\$1,910,181	\$2,248,219	\$2,374,959	\$-
		<b>TOTAL COWCAP</b>	<b>\$1,910,181</b>	<b>\$2,248,219</b>	<b>\$2,374,959</b>	<b>\$-</b>
		<b>TOTAL COWCAP</b>	<b>\$1,910,181</b>	<b>\$2,248,219</b>	<b>\$2,374,959</b>	<b>\$-</b>
<b>TOTAL GENERAL FUND FINANCING SOURCES</b>			<b>\$819,686,643</b>	<b>\$864,118,804</b>	<b>\$982,656,051</b>	<b>\$-</b>
<b>TOTAL GENERAL FUND FINANCING SOURCES</b>			<b>\$819,686,643</b>	<b>\$864,118,804</b>	<b>\$982,656,051</b>	<b>\$-</b>
<b>SPECIAL REVENUE FUNDS</b>						
<b>INDIGENT HEALTHCARE AB75</b>						
<b>VEHICLE CODE FINES</b>						
<b>FINES, FORFEIT., PENALTIES</b>						
		VEHICLE CODE FINES	\$156,310	\$193,178	\$276,413	\$-
		<b>TOTAL FINES, FORFEIT., PENALTIES</b>	<b>\$156,310</b>	<b>\$193,178</b>	<b>\$276,413</b>	<b>\$-</b>
		<b>TOTAL VEHICLE CODE FINES</b>	<b>\$156,310</b>	<b>\$193,178</b>	<b>\$276,413</b>	<b>\$-</b>
<b>FORFEITURES &amp; PENALTIES</b>						
<b>FINES, FORFEIT., PENALTIES</b>						
		COUNTY PENALTY ASSESSMENT	\$432,428	\$450,514	\$732,050	\$-
		<b>TOTAL FINES, FORFEIT., PENALTIES</b>	<b>\$432,428</b>	<b>\$450,514</b>	<b>\$732,050</b>	<b>\$-</b>
		<b>TOTAL FORFEITURES &amp; PENALTIES</b>	<b>\$432,428</b>	<b>\$450,514</b>	<b>\$732,050</b>	<b>\$-</b>
<b>FROM USE OF MONEY &amp; PROPERTY</b>						
<b>REV. FROM USE OF MONEY &amp; PROP</b>						
		INTEREST	\$5,416	\$3,810	\$43,289	\$-
		<b>TOTAL REV. FROM USE OF MONEY &amp; PROP</b>	<b>\$5,416</b>	<b>\$3,810</b>	<b>\$43,289</b>	<b>\$-</b>
		<b>TOTAL FROM USE OF MONEY &amp; PROPERTY</b>	<b>\$5,416</b>	<b>\$3,810</b>	<b>\$43,289</b>	<b>\$-</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL <div style="display: inline-block; border: 1px solid black; padding: 2px;">ESTIMATED <input type="checkbox"/></div> <div style="display: inline-block; border: 1px solid black; padding: 2px;">X</div>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

**MISCELLANEOUS REVENUE**

**MISCELLANEOUS REVENUE**

PROGRAM REPAYMENTS	\$14,748	\$13,666	\$29,746	\$-
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<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$14,748</b>	<b>\$13,666</b>	<b>\$29,746</b>	<b>\$-</b>
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TOTAL MISCELLANEOUS REVENUE	\$14,748	\$13,666	\$29,746	\$-
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<b>TOTAL INDIGENT HEALTHCARE AB75 FINANCING SOURCES</b>	<b>\$608,902</b>	<b>\$661,168</b>	<b>\$1,081,498</b>	<b>\$-</b>
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**LIBRARY FUND**

**PROPERTY TAXES**

**TAXES**

PROPERTY TAXES-CURRENT SECURED	\$4,342,158	\$4,590,475	\$4,754,865	\$-
PROPERTY TAX-CURRENT UNSECURED	\$267,024	\$311,897	\$320,000	\$-
PROPERTY TAXES-PRIOR SECURED	\$89,220	\$84,998	\$78,000	\$-
PROPERTY TAXES-PRIOR UNSECURED	\$2,971	\$3,755	\$3,250	\$-
SUPPL PROP TAX-CURRENT SECURED	\$84,445	\$77,233	\$80,000	\$-
SUPPL PROPERTY TAXES-PRIOR	\$19,588	\$20,811	\$20,000	\$-
RESIDUAL DIST	\$239,093	\$250,790	\$260,000	\$-
PASS THROUGH - FACILITIES PORTION	\$295,006	\$310,539	\$310,000	\$-
PROCEEDS FROM SALE OF ASSETS - H&S 34188	\$1,963	\$-	\$1	\$-

<b>TOTAL TAXES</b>	<b>\$5,341,468</b>	<b>\$5,650,498</b>	<b>\$5,826,116</b>	<b>\$-</b>
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TOTAL PROPERTY TAXES	\$5,341,468	\$5,650,498	\$5,826,116	\$-
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**OTHER TAXES**

**TAXES**

TIMBER YIELD	\$55	\$184	\$100	\$-
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<b>TOTAL TAXES</b>	<b>\$55</b>	<b>\$184</b>	<b>\$100</b>	<b>\$-</b>
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TOTAL OTHER TAXES	\$55	\$184	\$100	\$-
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**FROM USE OF MONEY & PROPERTY**

**REV. FROM USE OF MONEY & PROP**

INTEREST	\$73,070	\$55,959	\$75,000	\$-
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<b>TOTAL REV. FROM USE OF MONEY &amp; PROP</b>	<b>\$73,070</b>	<b>\$55,959</b>	<b>\$75,000</b>	<b>\$-</b>
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TOTAL FROM USE OF MONEY & PROPERTY	\$73,070	\$55,959	\$75,000	\$-
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**STATE AID**

**INTERGOVERNMENTAL REVENUE**

ST-HOMEOWNERS PROP TAX RELIEF	\$33,453	\$32,423	\$27,000	\$-
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STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		STATE- OTHER	\$10,000	\$-	\$1	\$-
		OTHER STATE GRANTS	\$144,957	\$184,588	\$224,014	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$188,410</b>	<b>\$217,011</b>	<b>\$251,015</b>	<b>\$-</b>
		<b>TOTAL STATE AID</b>	<b>\$188,410</b>	<b>\$217,011</b>	<b>\$251,015</b>	<b>\$-</b>
		<b>FEDERAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		FEDERAL CARES FUNDING	\$217,117	\$-	\$1	\$-
		ARPA	\$-	\$80,728	\$200,001	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$217,117</b>	<b>\$80,728</b>	<b>\$200,002</b>	<b>\$-</b>
		<b>TOTAL FEDERAL AID</b>	<b>\$217,117</b>	<b>\$80,728</b>	<b>\$200,002</b>	<b>\$-</b>
		<b>OTHER GOVERNMENTAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		OTHER GOV. AGENCIES	\$-	\$-	\$1	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1</b>	<b>\$-</b>
		<b>TOTAL OTHER GOVERNMENTAL AID</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1</b>	<b>\$-</b>
		<b>CHARGES FOR CURRENT SERVICES</b>				
		<b>CHARGES FOR CURRENT SERV</b>				
		LIBRARY SERVICES	\$7,884	\$14,599	\$25,000	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$7,884</b>	<b>\$14,599</b>	<b>\$25,000</b>	<b>\$-</b>
		<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>\$7,884</b>	<b>\$14,599</b>	<b>\$25,000</b>	<b>\$-</b>
		<b>INTERFUND REVENUE</b>				
		<b>CHARGES FOR CURRENT SERV</b>				
		INTERFUND REV-SERV TO OTH DEPT	\$51,445	\$88,916	\$75,001	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$51,445</b>	<b>\$88,916</b>	<b>\$75,001</b>	<b>\$-</b>
		<b>TOTAL INTERFUND REVENUE</b>	<b>\$51,445</b>	<b>\$88,916</b>	<b>\$75,001</b>	<b>\$-</b>
		<b>MISCELLANEOUS REVENUE</b>				
		<b>MISCELLANEOUS REVENUE</b>				
		OTHER SALES-TAXABLE	\$122	\$896	\$2,000	\$-
		OTHER SALES-TAXABLE (VIS 8.50)	\$385	\$3,485	\$6,000	\$-
		OTHER SALES-TAXABLE (FAR 8.50)	\$2	\$232	\$300	\$-
		OTHER SALES-TAXABLE (DIN 8.50)	\$-	\$934	\$1,500	\$-
		OTHER REVENUE	\$-	\$315	\$100	\$-
		OUTLAWED WARRANTS	\$-	\$226	\$100	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		PRIVATE GRANTS/DONATIONS	\$-	\$80,331	\$40,000	\$-
		OTHER SALES-TAXABLE (WDLKE 8.75)	\$-	\$70	\$150	\$-
		OTHER SALES-TAXABLE (EXE 8.75)	\$28	\$720	\$750	\$-
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$537</b>	<b>\$87,209</b>	<b>\$50,900</b>	<b>\$-</b>
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$537</b>	<b>\$87,209</b>	<b>\$50,900</b>	<b>\$-</b>
		<b>OTHER FINANCING SOURCES</b>				
		<b>OTHER FINANCING SOURCES</b>				
		SALE OF FIXED ASSETS-NON TAX	\$424	\$-	\$1	\$-
		OPERATING TRANSFERS-IN	\$5,000	\$11,026	\$5,000	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$5,424</b>	<b>\$11,026</b>	<b>\$5,001</b>	<b>\$-</b>
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$5,424</b>	<b>\$11,026</b>	<b>\$5,001</b>	<b>\$-</b>
		<b>OPERATING REVENUES</b>				
		<b>CHARGES FOR CURRENT SERV</b>				
		WELLNESS INCENTIVE FUNDING	\$-	\$-	\$100	\$-
		OTHER SALES-TAXABLE (8.75)	\$65	\$1,075	\$1,200	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$65</b>	<b>\$1,075</b>	<b>\$1,300</b>	<b>\$-</b>
		<b>TOTAL OPERATING REVENUES</b>	<b>\$65</b>	<b>\$1,075</b>	<b>\$1,300</b>	<b>\$-</b>
		<b>TOTAL LIBRARY FUND FINANCING SOURCES</b>	<b>\$5,885,475</b>	<b>\$6,207,205</b>	<b>\$6,509,436</b>	<b>\$-</b>
		<b>FISH AND WILDLIFE</b>				
		<b>FORFEITURES &amp; PENALTIES</b>				
		<b>FINES, FORFEIT., PENALTIES</b>				
		FISH & GAME PENALTY ASSESSMENT	\$1,696	\$812	\$-	\$-
		FISH & GAME PRESERVATION FINES	\$2,740	\$1,287	\$-	\$-
		<b>TOTAL FINES, FORFEIT., PENALTIES</b>	<b>\$4,436</b>	<b>\$2,099</b>	<b>\$-</b>	<b>\$-</b>
		<b>TOTAL FORFEITURES &amp; PENALTIES</b>	<b>\$4,436</b>	<b>\$2,099</b>	<b>\$-</b>	<b>\$-</b>
		<b>TOTAL FISH AND WILDLIFE FINANCING SOURCES</b>	<b>\$4,436</b>	<b>\$2,099</b>	<b>\$-</b>	<b>\$-</b>
		<b>AVIATION</b>				
		<b>FROM USE OF MONEY &amp; PROPERTY</b>				
		<b>REV. FROM USE OF MONEY &amp; PROP</b>				
		FACILITY RENT	\$21,031	\$18,436	\$18,480	\$-
		<b>TOTAL REV. FROM USE OF MONEY &amp; PROP</b>	<b>\$21,031</b>	<b>\$18,436</b>	<b>\$18,480</b>	<b>\$-</b>
		<b>TOTAL FROM USE OF MONEY &amp; PROPERTY</b>	<b>\$21,031</b>	<b>\$18,436</b>	<b>\$18,480</b>	<b>\$-</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

**STATE AID**

**INTERGOVERNMENTAL REVENUE**

STATE-AVIATION	\$-	\$10,000	\$10,000	\$-
OTHER STATE GRANTS	\$15,710	\$1,177	\$-	\$-
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$15,710</b>	<b>\$11,177</b>	<b>\$10,000</b>	<b>\$-</b>

TOTAL STATE AID	\$15,710	\$11,177	\$10,000	\$-
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**FEDERAL AID**

**INTERGOVERNMENTAL REVENUE**

OTHER FEDERAL GRANTS	\$334,198	\$-	\$-	\$-
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$334,198</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

TOTAL FEDERAL AID	\$334,198	\$-	\$-	\$-
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**MISCELLANEOUS REVENUE**

**MISCELLANEOUS REVENUE**

PRIOR A/P ACCRUALS ADJUSTMENT	\$(7,058)	\$-	\$-	\$-
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$(7,058)</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

TOTAL MISCELLANEOUS REVENUE	\$(7,058)	\$-	\$-	\$-
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**OTHER FINANCING SOURCES**

**OTHER FINANCING SOURCES**

OPERATING TRANSFERS-IN	\$126,195	\$23,546	\$68,651	\$-
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$126,195</b>	<b>\$23,546</b>	<b>\$68,651</b>	<b>\$-</b>

TOTAL OTHER FINANCING SOURCES	\$126,195	\$23,546	\$68,651	\$-
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TOTAL AVIATION FINANCING SOURCES	\$490,076	\$53,159	\$97,131	\$-
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**STRUCTURAL FIRE FUND**

**PROPERTY TAXES**

**TAXES**

PROPERTY TAXES-CURRENT SECURED	\$8,822,517	\$9,237,326	\$9,131,189	\$-
PROPERTY TAX-CURRENT UNSECURED	\$542,038	\$626,523	\$620,000	\$-
PROPERTY TAXES-PRIOR SECURED	\$182,805	\$172,539	\$175,991	\$-
PROPERTY TAXES-PRIOR UNSECURED	\$6,087	\$7,623	\$6,500	\$-
SUPPL PROP TAX-CURRENT SECURED	\$161,043	\$146,188	\$150,000	\$-
SUPPL PROPERTY TAXES-PRIOR	\$37,941	\$39,969	\$37,000	\$-
RESIDUAL DIST	\$343,429	\$359,646	\$351,500	\$-
PASS THROUGH - FACILITIES PORTION	\$164,450	\$177,423	\$170,000	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		PROCEEDS FROM SALE OF ASSETS - H&S 34188	\$6,566	\$-	\$2,500	\$-
		<b>TOTAL TAXES</b>	<b>\$10,266,876</b>	<b>\$10,767,237</b>	<b>\$10,644,680</b>	<b>\$-</b>
		TOTAL PROPERTY TAXES	\$10,266,876	\$10,767,237	\$10,644,680	\$-
		<b>OTHER TAXES</b>				
		<b>TAXES</b>				
		TIMBER YIELD	\$38	\$127	\$100	\$-
		<b>TOTAL TAXES</b>	<b>\$38</b>	<b>\$127</b>	<b>\$100</b>	<b>\$-</b>
		TOTAL OTHER TAXES	\$38	\$127	\$100	\$-
		<b>LICENSES, PERMITS &amp; FRANCHISES</b>				
		<b>LIC., PERMITS &amp; FRANCHISE</b>				
		OTHER LICENSES & PERMITS	\$10,364	\$11,404	\$10,500	\$-
		<b>TOTAL LIC., PERMITS &amp; FRANCHISE</b>	<b>\$10,364</b>	<b>\$11,404</b>	<b>\$10,500</b>	<b>\$-</b>
		TOTAL LICENSES, PERMITS & FRANCHISES	\$10,364	\$11,404	\$10,500	\$-
		<b>FROM USE OF MONEY &amp; PROPERTY</b>				
		<b>REV. FROM USE OF MONEY &amp; PROP</b>				
		INTEREST	\$47,220	\$92,117	\$60,000	\$-
		<b>TOTAL REV. FROM USE OF MONEY &amp; PROP</b>	<b>\$47,220</b>	<b>\$92,117</b>	<b>\$60,000</b>	<b>\$-</b>
		TOTAL FROM USE OF MONEY & PROPERTY	\$47,220	\$92,117	\$60,000	\$-
		<b>STATE AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		STATE-OES REIMBURSEMENT	\$2,114,110	\$5,485,323	\$1	\$-
		ST-HOMEOWNERS PROP TAX RELIEF	\$67,848	\$65,090	\$50,000	\$-
		OTHER STATE GRANTS	\$626,816	\$66,953	\$370,000	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$2,808,774</b>	<b>\$5,617,366</b>	<b>\$420,001</b>	<b>\$-</b>
		TOTAL STATE AID	\$2,808,774	\$5,617,366	\$420,001	\$-
		<b>FEDERAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		FED-DISASTER RELIEF	\$474	\$-	\$-	\$-
		FEMA GRANTS	\$119,087	\$-	\$-	\$-
		FEDERAL CARES FUNDING	\$4,625,441	\$-	\$-	\$-
		ARPA	\$-	\$6,891,246	\$6,713,395	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$4,745,002</b>	<b>\$6,891,246</b>	<b>\$6,713,395</b>	<b>\$-</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
TOTAL FEDERAL AID			\$4,745,002	\$6,891,246	\$6,713,395	\$-
<b>OTHER GOVERNMENTAL AID</b>						
<b>INTERGOVERNMENTAL REVENUE</b>						
		OTH-GOV AGY INDIAN GAMING GRNT	\$-	\$98,000	\$98,000	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$-</b>	<b>\$98,000</b>	<b>\$98,000</b>	<b>\$-</b>
TOTAL OTHER GOVERNMENTAL AID			\$-	\$98,000	\$98,000	\$-
<b>CHARGES FOR CURRENT SERVICES</b>						
<b>CHARGES FOR CURRENT SERV</b>						
		PLANNING & ENGINEERING SERV	\$499,250	\$437,263	\$435,000	\$-
		DISPATCH SERVICE	\$26,201	\$28,277	\$30,000	\$-
		SUPPRESSION COST REIMBURSEMENT	\$106,255	\$194,074	\$390,000	\$-
		OTHER SERVICES	\$23,525	\$637,762	\$51,000	\$-
		SERVICES TO OTHER DEPTS	\$73,329	\$-	\$290,716	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$728,560</b>	<b>\$1,297,376</b>	<b>\$1,196,716</b>	<b>\$-</b>
TOTAL CHARGES FOR CURRENT SERVICES			\$728,560	\$1,297,376	\$1,196,716	\$-
<b>INTERFUND REVENUE</b>						
<b>CHARGES FOR CURRENT SERV</b>						
		INTERFUND REV-SERV TO OTH DEPT	\$12,539	\$12,644	\$9,000	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$12,539</b>	<b>\$12,644</b>	<b>\$9,000</b>	<b>\$-</b>
TOTAL INTERFUND REVENUE			\$12,539	\$12,644	\$9,000	\$-
<b>MISCELLANEOUS REVENUE</b>						
<b>MISCELLANEOUS REVENUE</b>						
		PRIOR YEAR ADJUSTMENTS	\$-	\$(34,357)	\$-	\$-
		OTHER REVENUE	\$73,881	\$-	\$-	\$-
		INSURANCE PROCEEDS/RECOVERIES	\$682,759	\$(92,493)	\$1	\$-
		OUTLAWED WARRANTS	\$1,467	\$373	\$1	\$-
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$758,107</b>	<b>\$(126,477)</b>	<b>\$2</b>	<b>\$-</b>
TOTAL MISCELLANEOUS REVENUE			\$758,107	\$(126,477)	\$2	\$-
<b>OTHER FINANCING SOURCES</b>						
<b>OTHER FINANCING SOURCES</b>						
		OPERATING TRANSFERS-IN	\$-	\$503,000	\$1,325,000	\$-
		O/T-IN:FIRE	\$11,319,326	\$8,124,875	\$9,501,350	\$-
		O/T IN: INTERGOVT. - FEDERAL	\$6,964	\$-	\$-	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$11,326,290</b>	<b>\$8,627,875</b>	<b>\$10,826,350</b>	<b>\$-</b>
TOTAL OTHER FINANCING SOURCES			\$11,326,290	\$8,627,875	\$10,826,350	\$-





STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		STATE-HIGHWAY PROJECTS	\$1,430,707	\$264,795	\$463,500	\$-
		HUTA SB1 RMRA	\$12,147,055	\$13,703,274	\$15,590,398	\$-
		RTPA/RSTP	\$1,168,152	\$1,203,051	\$870,000	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$28,008,438</b>	<b>\$29,009,580</b>	<b>\$34,648,259</b>	<b>\$-</b>
		<b>TOTAL STATE AID</b>	<b>\$28,008,438</b>	<b>\$29,009,580</b>	<b>\$34,648,259</b>	<b>\$-</b>
<b>FEDERAL AID</b>						
		<b>INTERGOVERNMENTAL REVENUE</b>				
		FED-DISASTER RELIEF	\$807	\$3,986	\$1	\$-
		FED-FOREST RESERVE REVENUE	\$149,742	\$196,984	\$-	\$-
		FED-OTHER	\$5,561	\$3,719	\$4,000	\$-
		FED-HIGHWAY PROJECTS	\$8,015,472	\$7,560,827	\$17,010,400	\$-
		FEDERAL CARES FUNDING	\$57,284	\$-	\$-	\$-
		ARPA	\$-	\$235,637	\$-	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$8,228,866</b>	<b>\$8,001,153</b>	<b>\$17,014,401</b>	<b>\$-</b>
		<b>TOTAL FEDERAL AID</b>	<b>\$8,228,866</b>	<b>\$8,001,153</b>	<b>\$17,014,401</b>	<b>\$-</b>
<b>CHARGES FOR CURRENT SERVICES</b>						
		<b>CHARGES FOR CURRENT SERV</b>				
		PLANNING & ENGINEERING SERV	\$203,169	\$189,607	\$235,000	\$-
		ROAD & STREET SERVICES	\$514,365	\$233,113	\$100,000	\$-
		DESIGN SERVICES	\$-	\$-	\$10,000	\$-
		SERVICES TO OTHER DEPTS	\$81,935	\$133,989	\$120,600	\$-
		ROAD YARD BILLING (INCL FUEL)	\$1,346,723	\$1,079,589	\$1,062,780	\$-
		I/F-RD YD BILLING (INCL FUEL)	\$1,726,049	\$1,709,352	\$1,403,342	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$3,872,241</b>	<b>\$3,345,650</b>	<b>\$2,931,722</b>	<b>\$-</b>
		<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>\$3,872,241</b>	<b>\$3,345,650</b>	<b>\$2,931,722</b>	<b>\$-</b>
<b>MISCELLANEOUS REVENUE</b>						
		<b>MISCELLANEOUS REVENUE</b>				
		OTHER SALES-TAXABLE (VIS 8.50)	\$783	\$-	\$1,000	\$-
		OTHER REVENUE-PRIOR YEAR	\$-	\$-	\$250,000	\$-
		OTHER REVENUE	\$12,716	\$17,503	\$470,182	\$-
		INSURANCE PROCEEDS/RECOVERIES	\$136,657	\$41,141	\$7	\$-
		OUTLAWED WARRANTS	\$1,136,609	\$12,701	\$8	\$-
		PRIOR A/P ACCRUALS ADJUSTMENT	\$66,188	\$-	\$10	\$-
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$1,352,953</b>	<b>\$71,345</b>	<b>\$721,207</b>	<b>\$-</b>
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$1,352,953</b>	<b>\$71,345</b>	<b>\$721,207</b>	<b>\$-</b>
<b>OTHER FINANCING SOURCES</b>						

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
<b>OTHER FINANCING SOURCES</b>						
		SALE OF FIXED ASSETS-NON TAX	\$116,591	\$31,361	\$8	\$-
		OPERATING TRANSFERS-IN	\$27,945	\$32,286	\$21,313	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$144,536</b>	<b>\$63,647</b>	<b>\$21,321</b>	<b>\$-</b>
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$144,536</b>	<b>\$63,647</b>	<b>\$21,321</b>	<b>\$-</b>
<b>OPERATING REVENUES</b>						
<b>CHARGES FOR CURRENT SERV</b>						
		RECYCLING REVENUE	\$-	\$-	\$7	\$-
		<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$-</b>	<b>\$-</b>	<b>\$7</b>	<b>\$-</b>
		<b>TOTAL OPERATING REVENUES</b>	<b>\$-</b>	<b>\$-</b>	<b>\$7</b>	<b>\$-</b>
<b>TOTAL ROAD FUND FINANCING SOURCES</b>			<b>\$64,796,123</b>	<b>\$56,802,215</b>	<b>\$72,854,894</b>	<b>\$-</b>
<b>TC WORKFORCE INVESTMENT BOARD</b>						
<b>FROM USE OF MONEY &amp; PROPERTY</b>						
<b>REV. FROM USE OF MONEY &amp; PROP</b>						
		INTEREST	\$7,441	\$4,459	\$5,000	\$-
		FACILITY RENT	\$229,228	\$262,392	\$200,015	\$-
		OVERHEAD - WIOA MOU REQUIREMENT	\$70,324	\$72,805	\$4	\$-
		<b>TOTAL REV. FROM USE OF MONEY &amp; PROP</b>	<b>\$306,993</b>	<b>\$339,656</b>	<b>\$205,019</b>	<b>\$-</b>
		<b>TOTAL FROM USE OF MONEY &amp; PROPERTY</b>	<b>\$306,993</b>	<b>\$339,656</b>	<b>\$205,019</b>	<b>\$-</b>
<b>STATE AID</b>						
<b>INTERGOVERNMENTAL REVENUE</b>						
		OTHER STATE GRANTS	\$-	\$580,437	\$477,249	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$-</b>	<b>\$580,437</b>	<b>\$477,249</b>	<b>\$-</b>
		<b>TOTAL STATE AID</b>	<b>\$-</b>	<b>\$580,437</b>	<b>\$477,249</b>	<b>\$-</b>
<b>FEDERAL AID</b>						
<b>INTERGOVERNMENTAL REVENUE</b>						
		WIOA REVENUE	\$13,007,439	\$12,019,429	\$13,436,148	\$-
		FEDERAL CARES FUNDING	\$123,959	\$-	\$-	\$-
		ARPA	\$-	\$32,222	\$-	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$13,131,398</b>	<b>\$12,051,651</b>	<b>\$13,436,148</b>	<b>\$-</b>
		<b>TOTAL FEDERAL AID</b>	<b>\$13,131,398</b>	<b>\$12,051,651</b>	<b>\$13,436,148</b>	<b>\$-</b>
<b>CHARGES FOR CURRENT SERVICES</b>						

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

**CHARGES FOR CURRENT SERV**

CHARGES FOR CURRENT SERVICES	\$692,622	\$583,633	\$554,847	\$-
<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$692,622</b>	<b>\$583,633</b>	<b>\$554,847</b>	<b>\$-</b>

TOTAL CHARGES FOR CURRENT SERVICES	\$692,622	\$583,633	\$554,847	\$-
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**MISCELLANEOUS REVENUE**

**MISCELLANEOUS REVENUE**

OTHER REVENUE	\$1,131	\$-	\$1	\$-
WORKER'S COMP REIMBURSEMENT	\$-	\$-	\$1	\$-
OUTLAWED WARRANTS	\$(2,343)	\$24,458	\$4	\$-
CONFERENCE REGISTRATIONS	\$-	\$-	\$5,001	\$-
WIB 3RD PARTY REIMBURSEMENT	\$-	\$10,080	\$7,001	\$-
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$(1,212)</b>	<b>\$34,538</b>	<b>\$12,008</b>	<b>\$-</b>

TOTAL MISCELLANEOUS REVENUE	\$(1,212)	\$34,538	\$12,008	\$-
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**OTHER FINANCING SOURCES**

**OTHER FINANCING SOURCES**

OPERATING TRANSFERS-IN	\$1,359,140	\$1,497,753	\$2,364,053	\$-
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$1,359,140</b>	<b>\$1,497,753</b>	<b>\$2,364,053</b>	<b>\$-</b>

TOTAL OTHER FINANCING SOURCES	\$1,359,140	\$1,497,753	\$2,364,053	\$-
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**OPERATING REVENUES**

**CHARGES FOR CURRENT SERV**

WELLNESS INCENTIVE FUNDING	\$-	\$-	\$1	\$-
<b>TOTAL CHARGES FOR CURRENT SERV</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1</b>	<b>\$-</b>

TOTAL OPERATING REVENUES	\$-	\$-	\$1	\$-
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TOTAL TC WORKFORCE INVESTMENT BOARD FINANCING SOURCES	\$15,488,941	\$15,087,668	\$17,049,325	\$-
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**CHILD SUPPORT SERVICES**

**FROM USE OF MONEY & PROPERTY**

**REV. FROM USE OF MONEY & PROP**

INTEREST	\$40,735	\$26,095	\$29,000	\$-
<b>TOTAL REV. FROM USE OF MONEY &amp; PROP</b>	<b>\$40,735</b>	<b>\$26,095</b>	<b>\$29,000</b>	<b>\$-</b>

TOTAL FROM USE OF MONEY & PROPERTY	\$40,735	\$26,095	\$29,000	\$-
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**STATE AID**

**INTERGOVERNMENTAL REVENUE**

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		STATE- OTHER	\$(1,151)	\$-	\$-	\$-
		STATE- CHILD SUPPORT ADMIN	\$5,204,957	\$4,782,442	\$4,735,825	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$5,203,806</b>	<b>\$4,782,442</b>	<b>\$4,735,825</b>	<b>\$-</b>
		<b>TOTAL STATE AID</b>	<b>\$5,203,806</b>	<b>\$4,782,442</b>	<b>\$4,735,825</b>	<b>\$-</b>
		<b>FEDERAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		FED-CHILD SUPP ENFRMNT INCENT	\$9,249,216	\$8,218,764	\$10,262,439	\$-
		ARPA	\$-	\$192,564	\$-	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$9,249,216</b>	<b>\$8,411,328</b>	<b>\$10,262,439</b>	<b>\$-</b>
		<b>TOTAL FEDERAL AID</b>	<b>\$9,249,216</b>	<b>\$8,411,328</b>	<b>\$10,262,439</b>	<b>\$-</b>
		<b>OTHER GOVERNMENTAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		ADMIN FEE	\$-	\$-	\$1	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1</b>	<b>\$-</b>
		<b>TOTAL OTHER GOVERNMENTAL AID</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1</b>	<b>\$-</b>
		<b>MISCELLANEOUS REVENUE</b>				
		<b>MISCELLANEOUS REVENUE</b>				
		WELFARE REPAYMENTS & REFUNDS	\$-	\$(1)	\$550,884	\$-
		OTHER SALES-NON TAXABLE	\$2,730	\$-	\$-	\$-
		OTHER REVENUE	\$397	\$449	\$12,315	\$-
		OUTLAWED WARRANTS	\$387	\$209	\$500	\$-
		PRIOR A/P ACCRUALS ADJUSTMENT	\$-	\$-	\$1	\$-
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$3,514</b>	<b>\$657</b>	<b>\$563,700</b>	<b>\$-</b>
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$3,514</b>	<b>\$657</b>	<b>\$563,700</b>	<b>\$-</b>
		<b>OTHER FINANCING SOURCES</b>				
		<b>OTHER FINANCING SOURCES</b>				
		SB1085 LEAVE REIMBURSEMENT	\$-	\$-	\$1	\$-
		SALE OF TAXABLE FIXED ASSETS	\$-	\$-	\$1	\$-
		SALE OF FIXED ASSETS-NON TAX	\$2,240	\$4,375	\$1	\$-
		OPERATING TRANSFERS-IN	\$290,348	\$13,439	\$6,291	\$-
		O/T IN: MISCELLANEOUS REV.	\$-	\$-	\$13	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$292,588</b>	<b>\$17,814</b>	<b>\$6,307</b>	<b>\$-</b>
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$292,588</b>	<b>\$17,814</b>	<b>\$6,307</b>	<b>\$-</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT	COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23	SCHEDULE 6
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7

TOTAL CHILD SUPPORT SERVICES FINANCING SOURCES	\$14,789,859	\$13,238,336	\$15,597,272	\$-
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REALIGNMENT-MENTAL HEALTH
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STATE AID
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INTERGOVERNMENTAL REVENUE				
ST AID MNTL HLTH REALIGNMENT	\$14,843,377	\$16,839,698	\$16,467,395	\$-
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$14,843,377</b>	<b>\$16,839,698</b>	<b>\$16,467,395</b>	<b>\$-</b>
TOTAL STATE AID	\$14,843,377	\$16,839,698	\$16,467,395	\$-

OTHER FINANCING SOURCES
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OTHER FINANCING SOURCES				
TRANSFER IN 1991 REALIGNMENT	\$334,122	\$2,158,610	\$2,158,610	\$-
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$334,122</b>	<b>\$2,158,610</b>	<b>\$2,158,610</b>	<b>\$-</b>
TOTAL OTHER FINANCING SOURCES	\$334,122	\$2,158,610	\$2,158,610	\$-

TOTAL REALIGNMENT-MENTAL HEALTH FINANCING SOURCES	\$15,177,499	\$18,998,308	\$18,626,005	\$-
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REALIGNMENT-HEALTH
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STATE AID
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INTERGOVERNMENTAL REVENUE				
STATE AID HEALTH REALIGNMENT	\$307,046	\$552,859	\$-	\$-
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$307,046</b>	<b>\$552,859</b>	<b>\$-</b>	<b>\$-</b>
TOTAL STATE AID	\$307,046	\$552,859	\$-	\$-

OTHER FINANCING SOURCES
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OTHER FINANCING SOURCES				
TRANSFER IN 1991 REALIGNMENT	\$10,284,525	\$10,590,929	\$10,564,989	\$-
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$10,284,525</b>	<b>\$10,590,929</b>	<b>\$10,564,989</b>	<b>\$-</b>
TOTAL OTHER FINANCING SOURCES	\$10,284,525	\$10,590,929	\$10,564,989	\$-

TOTAL REALIGNMENT-HEALTH FINANCING SOURCES	\$10,591,571	\$11,143,788	\$10,564,989	\$-
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REALIGNMENT-SOCIAL SERVICES
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STATE AID
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INTERGOVERNMENTAL REVENUE				
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STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		ST PUB ASST PROG REALIGNMENT	\$92,043,863	\$115,192,341	\$122,418,700	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$92,043,863</b>	<b>\$115,192,341</b>	<b>\$122,418,700</b>	<b>\$-</b>
		TOTAL STATE AID	\$92,043,863	\$115,192,341	\$122,418,700	\$-
		<b>OTHER FINANCING SOURCES</b>				
		<b>OTHER FINANCING SOURCES</b>				
		O/T-IN:HEALTH TRANSFER	\$264,249	\$187,145	\$-	\$-
		TRANSFER IN 1991 REALIGNMENT	\$1,753,505	\$1,683,021	\$1,708,002	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$2,017,754</b>	<b>\$1,870,166</b>	<b>\$1,708,002</b>	<b>\$-</b>
		TOTAL OTHER FINANCING SOURCES	\$2,017,754	\$1,870,166	\$1,708,002	\$-
		<b>TOTAL REALIGNMENT-SOCIAL SERVICES FINANCING SOURCES</b>	<b>\$94,061,617</b>	<b>\$117,062,507</b>	<b>\$124,126,702</b>	<b>\$-</b>
		<b>TOBACCO SETTLEMENT REVENUE FND</b>				
		<b>MISCELLANEOUS REVENUE OTHER</b>				
		<b>OTHER FINANCING SOURCES</b>				
		TOBACCO SETTLEMENT PROCEEDS	\$4,908,991	\$5,087,361	\$5,656,467	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$4,908,991</b>	<b>\$5,087,361</b>	<b>\$5,656,467</b>	<b>\$-</b>
		TOTAL MISCELLANEOUS REVENUE OTHER	\$4,908,991	\$5,087,361	\$5,656,467	\$-
		<b>TOTAL TOBACCO SETTLEMENT REVENUE FND FINANCING SOURCES</b>	<b>\$4,908,991</b>	<b>\$5,087,361</b>	<b>\$5,656,467</b>	<b>\$-</b>
		<b>COMMUNITY DEVELOPMENT BLOCK GR</b>				
		<b>FEDERAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		COMMUNITY DEVELOP BLOCK GRANT	\$-	\$1,386,662	\$2,705,008	\$-
		CDBG-REHAB PROGRAM INCOME	\$30,000	\$177,488	\$539,574	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$30,000</b>	<b>\$1,564,150</b>	<b>\$3,244,582</b>	<b>\$-</b>
		TOTAL FEDERAL AID	\$30,000	\$1,564,150	\$3,244,582	\$-
		<b>MISCELLANEOUS REVENUE</b>				
		<b>MISCELLANEOUS REVENUE</b>				
		PRIOR A/P ACCRUALS ADJUSTMENT	\$-	\$10,753	\$-	\$-
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$-</b>	<b>\$10,753</b>	<b>\$-</b>	<b>\$-</b>
		TOTAL MISCELLANEOUS REVENUE	\$-	\$10,753	\$-	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
TOTAL COMMUNITY DEVELOPMENT BLOCK GR FINANCING SOURCES			\$30,000	\$1,574,903	\$3,244,582	\$-
HOME PROGRAM FUND						
FEDERAL AID						
INTERGOVERNMENTAL REVENUE						
		HOME GRANT	\$-	\$10,000	\$300,000	\$-
		CAL HOME	\$-	\$-	\$164,674	\$-
		HOME REHAB PROGRAM INCOME	\$-	\$-	\$500,000	\$-
		TOTAL INTERGOVERNMENTAL REVENUE	\$-	\$10,000	\$964,674	\$-
		TOTAL FEDERAL AID	\$-	\$10,000	\$964,674	\$-
TOTAL HOME PROGRAM FUND FINANCING SOURCES			\$-	\$10,000	\$964,674	\$-
HOUSING SUCCESSOR						
FROM USE OF MONEY & PROPERTY						
REV. FROM USE OF MONEY & PROP						
		INTEREST	\$2,789	\$2,423	\$2,500	\$-
		TOTAL REV. FROM USE OF MONEY & PROP	\$2,789	\$2,423	\$2,500	\$-
		TOTAL FROM USE OF MONEY & PROPERTY	\$2,789	\$2,423	\$2,500	\$-
MISCELLANEOUS REVENUE						
MISCELLANEOUS REVENUE						
		PROGRAM REPAYMENTS	\$58,374	\$49,314	\$29,000	\$-
		TOTAL MISCELLANEOUS REVENUE	\$58,374	\$49,314	\$29,000	\$-
		TOTAL MISCELLANEOUS REVENUE	\$58,374	\$49,314	\$29,000	\$-
TOTAL HOUSING SUCCESSOR FINANCING SOURCES			\$61,163	\$51,737	\$31,500	\$-
TOTAL SPECIAL REVENUE FUNDS FINANCING SOURCES			\$257,598,423	\$279,269,369	\$306,383,219	\$-
CAPITAL PROJECTS FUNDS						
CAPITAL PROJECTS/MAJOR MAINT.						
STATE AID						
INTERGOVERNMENTAL REVENUE						
		STATE AB900	\$-	\$-	\$40,000,000	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
		OTHER STATE GRANTS	\$-	\$79,446	\$-	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$-</b>	<b>\$79,446</b>	<b>\$40,000,000</b>	<b>\$-</b>
		TOTAL STATE AID	\$-	\$79,446	\$40,000,000	\$-
		<b>FEDERAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		ARPA	\$-	\$884,989	\$12,714,097	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$-</b>	<b>\$884,989</b>	<b>\$12,714,097</b>	<b>\$-</b>
		TOTAL FEDERAL AID	\$-	\$884,989	\$12,714,097	\$-
		<b>MISCELLANEOUS REVENUE</b>				
		<b>MISCELLANEOUS REVENUE</b>				
		OTHER SALES-TAXABLE (VIS 8.50)	\$438	\$230	\$-	\$-
		OTHER REVENUE	\$-	\$92,899	\$-	\$-
		OUTLAWED WARRANTS	\$900	\$-	\$-	\$-
		<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$1,338</b>	<b>\$93,129</b>	<b>\$-</b>	<b>\$-</b>
		TOTAL MISCELLANEOUS REVENUE	\$1,338	\$93,129	\$-	\$-
		<b>OTHER FINANCING SOURCES</b>				
		<b>OTHER FINANCING SOURCES</b>				
		OTHER LONG-TERM DEBT PROCEEDS	\$-	\$8,970,537	\$-	\$-
		OPERATING TRANSFERS-IN	\$197,499	\$5,003,615	\$21,219,058	\$-
		O/T-IN:OTH CAP PROJECTS	\$8,986,589	\$8,697,982	\$10,584,437	\$-
		O/T-IN:PFA	\$3,500,000	\$3,500,000	\$3,000,000	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$12,684,088</b>	<b>\$26,172,134</b>	<b>\$34,803,495</b>	<b>\$-</b>
		TOTAL OTHER FINANCING SOURCES	\$12,684,088	\$26,172,134	\$34,803,495	\$-
		<b>TOTAL CAPITAL PROJECTS/MAJOR MAINT. FINANCING SOURCES</b>	<b>\$12,685,426</b>	<b>\$27,229,698</b>	<b>\$87,517,592</b>	<b>\$-</b>
		<b>TCICT PROJECTS</b>				
		<b>FEDERAL AID</b>				
		<b>INTERGOVERNMENTAL REVENUE</b>				
		FEDERAL CARES FUNDING	\$7,613,190	\$-	\$-	\$-
		ARPA	\$-	\$2,875,326	\$1,828,629	\$-
		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$7,613,190</b>	<b>\$2,875,326</b>	<b>\$1,828,629</b>	<b>\$-</b>
		TOTAL FEDERAL AID	\$7,613,190	\$2,875,326	\$1,828,629	\$-
		<b>OTHER FINANCING SOURCES</b>				



STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5	6	7
<b>OTHER FINANCING SOURCES</b>						
		OPERATING TRANSFERS-IN	\$1,346,580	\$4,155,886	\$2,413,849	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$1,346,580</b>	<b>\$4,155,886</b>	<b>\$2,413,849</b>	<b>\$-</b>
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$1,346,580</b>	<b>\$4,155,886</b>	<b>\$2,413,849</b>	<b>\$-</b>
<b>TOTAL TCICT PROJECTS FINANCING SOURCES</b>			<b>\$8,959,770</b>	<b>\$7,031,212</b>	<b>\$4,242,478</b>	<b>\$-</b>
<b>TOTAL CAPITAL PROJECTS FUNDS FINANCING SOURCES</b>			<b>\$21,645,196</b>	<b>\$34,260,910</b>	<b>\$91,760,070</b>	<b>\$-</b>
<b>DEBT SERVICE FUNDS</b>						
<b>PENSION OBLIGATION BOND</b>						
<b>MISCELLANEOUS REVENUE OTHER</b>						
<b>OTHER FINANCING SOURCES</b>						
		D.S. RETIREMENT- POB	\$19,494,316	\$19,833,801	\$19,828,619	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$19,494,316</b>	<b>\$19,833,801</b>	<b>\$19,828,619</b>	<b>\$-</b>
		<b>TOTAL MISCELLANEOUS REVENUE OTHER</b>	<b>\$19,494,316</b>	<b>\$19,833,801</b>	<b>\$19,828,619</b>	<b>\$-</b>
<b>TOTAL PENSION OBLIGATION BOND FINANCING SOURCES</b>			<b>\$19,494,316</b>	<b>\$19,833,801</b>	<b>\$19,828,619</b>	<b>\$-</b>
<b>BUILDING LOANS</b>						
<b>OTHER FINANCING SOURCES</b>						
<b>OTHER FINANCING SOURCES</b>						
		OPERATING TRANSFERS-IN	\$2,400,000	\$-	\$-	\$-
		DEBT SRVC - EQUIPMENT	\$-	\$1,806,726	\$1,806,727	\$-
		DEBT SRVC - BUILDING	\$3,451,181	\$3,566,048	\$3,803,934	\$-
		O/T IN ENERGY LEASE 2022	\$-	\$-	\$601,411	\$-
		O/T-IN:FOR ENERGY CONSERVATION	\$596,591	\$607,629	\$-	\$-
		O/T IN: FINES & PENALTIES	\$-	\$-	\$1,250,000	\$-
		O/T IN: INTERGOVT. - STATE	\$-	\$1,707,107	\$-	\$-
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$6,447,772</b>	<b>\$7,687,510</b>	<b>\$7,462,072</b>	<b>\$-</b>
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$6,447,772</b>	<b>\$7,687,510</b>	<b>\$7,462,072</b>	<b>\$-</b>
<b>TOTAL BUILDING LOANS FINANCING SOURCES</b>			<b>\$6,447,772</b>	<b>\$7,687,510</b>	<b>\$7,462,072</b>	<b>\$-</b>
<b>TOTAL DEBT SERVICE FUNDS FINANCING SOURCES</b>			<b>\$25,942,088</b>	<b>\$27,521,311</b>	<b>\$27,290,691</b>	<b>\$-</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23				SCHEDULE 6
FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	<div><input type="checkbox"/> <input checked="" type="checkbox"/></div> 5	6	7
TOTAL ALL FUNDS			\$1,124,872,350	\$1,205,170,394	\$1,408,090,031	\$-

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE SUMMARY OF FINANCING USES BY FUNCTION AND FUND GOVERNMENTAL FUNDS FISCAL YEAR 2022-23			SCHEDULE 7
DESCRIPTION	2020-21 ACTUAL	2021-22 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
<b>SUMMARIZATION BY FUNCTION</b>					
GENERAL	\$89,092,076	\$112,907,646	\$236,077,700	\$-	
PUBLIC PROTECTION	\$289,992,043	\$309,450,838	\$350,471,502	\$-	
PUBLIC WAYS AND FACILITIES	\$56,217,694	\$53,052,919	\$123,078,399	\$-	
HEALTH AND SANITATION	\$233,168,185	\$232,943,157	\$302,854,033	\$-	
PUBLIC ASSISTANCE	\$365,676,192	\$399,418,970	\$524,089,743	\$-	
EDUCATION	\$6,174,528	\$6,568,143	\$9,718,708	\$-	
RECREATION AND CULTURAL SERVICES	\$2,576,351	\$3,127,739	\$3,811,753	\$-	
RETIREMENT OF LONG TERM DEBT	\$21,290,338	\$22,138,516	\$23,011,001	\$-	
<b>TOTAL FINANCING USES BY FUNCTION</b>	<b>\$1,064,187,407</b>	<b>\$1,139,607,928</b>	<b>\$1,573,112,839</b>	<b>\$-</b>	
<b>APPROPRIATIONS FOR CONTINGENCIES</b>					
GENERAL FUND	\$-	\$-	\$5,000,000	\$-	
<b>TOTAL APPROPRIATIONS FOR CONTINGENCIES</b>	<b>\$-</b>	<b>\$-</b>	<b>\$5,000,000</b>	<b>\$-</b>	
<b>SUBTOTAL FINANCING USES</b>	<b>\$1,064,187,407</b>	<b>\$1,139,607,928</b>	<b>\$1,578,112,839</b>	<b>\$-</b>	
<b>PROVISIONS FOR OBLIGATED FUND BALANCES</b>					
GENERAL FUND	\$-	\$-	\$3,000,000	\$-	
STRUCTURAL FIRE FUND	\$-	\$-	\$1,144,982	\$-	
REALIGNMENT-MENTAL HEALTH	\$-	\$-	\$10,478,535	\$-	
REALIGNMENT-SOCIAL SERVICES	\$-	\$-	\$17,436,069	\$-	
PENSION OBLIGATION BOND	\$-	\$-	\$3,878	\$-	
BUILDING LOANS	\$-	\$-	\$5,761,025	\$-	
<b>TOTAL OBLIGATED FUND BALANCES</b>	<b>\$-</b>	<b>\$-</b>	<b>\$37,824,489</b>	<b>\$-</b>	
<b>TOTAL FINANCING USES</b>	<b>\$1,064,187,407</b>	<b>\$1,139,607,928</b>	<b>\$1,615,937,328</b>	<b>\$-</b>	

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE SUMMARY OF FINANCING USES BY FUNCTION AND FUND GOVERNMENTAL FUNDS FISCAL YEAR 2022-23			SCHEDULE 7
DESCRIPTION	2020-21 ACTUAL	2021-22 ACTUAL <input type="checkbox"/> ESTIMATED <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
SUMMARIZATION BY FUND					
GENERAL FUND	\$811,179,807	\$846,426,934	\$1,050,753,369	\$-	
INDIGENT HEALTHCARE AB75	\$608,902	\$661,167	\$1,081,498	\$-	
LIBRARY FUND	\$4,938,509	\$5,374,260	\$8,509,436	\$-	
FISH AND WILDLIFE	\$3,175	\$4,025	\$3,895	\$-	
AVIATION	\$468,499	\$53,133	\$97,334	\$-	
STRUCTURAL FIRE FUND	\$26,231,831	\$30,650,958	\$31,123,726	\$-	
ROAD FUND	\$55,749,195	\$52,999,786	\$122,981,065	\$-	
TC WORKFORCE INVESTMENT BOAR	\$15,488,946	\$15,087,666	\$17,049,325	\$-	
CHILD SUPPORT SERVICES	\$14,789,863	\$13,238,335	\$15,597,272	\$-	
REALIGNMENT-MENTAL HEALTH	\$5,549,217	\$11,256,522	\$32,936,870	\$-	
REALIGNMENT-HEALTH	\$10,740,499	\$10,556,246	\$15,750,299	\$-	
REALIGNMENT-SOCIAL SERVICES	\$73,223,289	\$98,806,225	\$150,145,698	\$-	
TOBACCO SETTLEMENT REVENUE FI	\$4,908,991	\$5,087,361	\$5,656,467	\$-	
PENSION OBLIGATION BOND	\$19,494,316	\$19,831,423	\$19,832,497	\$-	
BUILDING LOANS	\$1,319,326	\$1,806,726	\$8,169,162	\$-	
CAPITAL PROJECTS/MAJOR MAINT.	\$9,881,036	\$20,088,693	\$126,394,741	\$-	
TCICT PROJECTS	\$9,575,245	\$6,084,509	\$5,340,198	\$-	
COMMUNITY DEVELOPMENT BLOCK	\$30,000	\$1,574,905	\$3,244,582	\$-	
GRANT FUND					
HOME PROGRAM FUND	\$-	\$11,166	\$963,591	\$-	
HOUSING SUCCESSOR	\$6,761	\$7,888	\$306,303	\$-	
TOTAL FINANCING USES	\$1,064,187,407	\$1,139,607,928	\$1,615,937,328	\$-	

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23			SCHEDULE 8
FUNCTION, ACTIVITY AND BUDGET UNIT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
<b>GENERAL</b>					
<b>LEGISLATIVE AND ADMINISTRATIVE</b>					
BOARD OF SUPERVISORS	\$3,931,623	\$4,551,993	\$4,436,490	\$-	
ADMINISTRATIVE OFFICER	\$33,870,120	\$46,307,566	\$59,181,564	\$-	
TOTAL LEGISLATIVE AND ADMINISTRATIVE	\$37,801,743	\$50,859,559	\$63,618,054	\$-	
<b>FINANCE</b>					
AUDITOR-CONTROLLER	\$1,769,325	\$2,837,063	\$3,195,424	\$-	
TREASURER	\$1,560,326	\$1,699,595	\$1,816,280	\$-	
ASSESSOR	\$9,326,040	\$10,503,537	\$11,843,867	\$-	
TAX COLLECTOR	\$2,531,848	\$3,107,815	\$4,388,583	\$-	
PURCHASING AGENT	\$470,353	\$515,575	\$1,085,406	\$-	
TOTAL FINANCE	\$15,657,892	\$18,663,585	\$22,329,560	\$-	
<b>COUNSEL</b>					
COUNTY COUNSEL	\$3,916,277	\$5,012,502	\$6,099,357	\$-	
TOTAL COUNSEL	\$3,916,277	\$5,012,502	\$6,099,357	\$-	
<b>PERSONNEL</b>					
PERSONNEL	\$1,353,403	\$1,355,788	\$1,668,451	\$-	
TOTAL PERSONNEL	\$1,353,403	\$1,355,788	\$1,668,451	\$-	
<b>ELECTIONS</b>					
REGISTRAR OF VOTERS	\$3,498,175	\$4,304,312	\$3,952,050	\$-	
TOTAL ELECTIONS	\$3,498,175	\$4,304,312	\$3,952,050	\$-	
<b>COMMUNICATIONS</b>					
TELEPHONE AND RADIO SYSTEMS	\$382,990	\$459,609	\$598,075	\$-	
MESSANGER AND DELIVERY DEPARTM	\$93,660	\$96,374	\$101,143	\$-	
TOTAL COMMUNICATIONS	\$476,650	\$555,983	\$699,218	\$-	

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23			SCHEDULE 8
FUNCTION, ACTIVITY AND BUDGET UNIT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED	<div><input type="checkbox"/></div> <div><input checked="" type="checkbox"/></div>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3		4	5
PROPERTY MANAGEMENT					
MAINTENANCE DEPARTMENTS	\$2,354,407	\$1,172,201		\$1,213,975	\$-
DEPARTMENTS	\$2,354,525	\$2,644,734		\$2,612,880	\$-
TOTAL PROPERTY MANAGEMENT	\$4,708,932	\$3,816,935		\$3,826,855	\$-
PLANT ACQUISITION					
PLANT ACQIUSTION	\$19,181,918	\$24,753,772		\$130,407,226	\$-
TOTAL PLANT ACQUISITION	\$19,181,918	\$24,753,772		\$130,407,226	\$-
OTHER GENERAL					
SURVEYOR AND ENGINEER	\$78,502	\$71,624		\$110,165	\$-
DATA PROCESSING	\$-	\$789,569		\$406,332	\$-
CENTRAL SERVICES, STORES	\$2,324,381	\$2,603,873		\$2,824,587	\$-
DEFERRED COMP	\$94,203	\$120,144		\$135,845	\$-
TOTAL OTHER GENERAL	\$2,497,086	\$3,585,210		\$3,476,929	\$-
TOTAL GENERAL	\$89,092,076	\$112,907,646		\$236,077,700	\$-

STATE CONTROLLER		COUNTY OF TULARE		SCHEDULE 8	
SCHEDULES		DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT			
COUNTY BUDGET ACT		GOVERNMENTAL FUNDS			
		FISCAL YEAR 2022-23			
FUNCTION, ACTIVITY AND BUDGET UNIT	2020-21 ACTUAL	2021-22 ACTUAL <div><input type="checkbox"/> <input checked="" type="checkbox"/></div> ESTIMATED	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
PUBLIC PROTECTION					
JUDICIAL					
COURTS	\$6,386,924	\$8,949,519	\$7,625,029	\$-	
SHERIFF - COURTS	\$7,763,660	\$8,085,267	\$9,658,279	\$-	
GRAND JURY	\$100,706	\$114,998	\$198,961	\$-	
FAMILY SUPPORT - CHILD SUPPORT	\$14,789,863	\$13,238,335	\$15,597,272	\$-	
LAW LIBRARY	\$214,600	\$214,742	\$239,190	\$-	
DISTRICT ATTORNEY - PROSECUTIO	\$25,559,697	\$27,626,673	\$29,941,108	\$-	
PUBLIC DEFENDER	\$12,886,702	\$13,596,694	\$15,681,170	\$-	
TOTAL JUDICIAL	\$67,702,152	\$71,826,228	\$78,941,009	\$-	
POLICE PROTECTION					
SHERIFF	\$68,719,394	\$73,732,047	\$71,379,034	\$-	
DRUG & ALC ABUSE TESTS	\$152,248	\$185,965	\$180,000	\$-	
TOTAL POLICE PROTECTION	\$68,871,642	\$73,918,012	\$71,559,034	\$-	
DETENTION AND CORRECTION					
ADULT DETENTION	\$61,334,312	\$65,946,651	\$81,283,041	\$-	
PROBATION	\$32,521,530	\$34,732,218	\$47,259,396	\$-	
TOTAL DETENTION AND CORRECTION	\$93,855,842	\$100,678,869	\$128,542,437	\$-	
FIRE PROTECTION					
FIRE DEPARTMENT	\$26,231,831	\$30,650,958	\$29,978,744	\$-	
TOTAL FIRE PROTECTION	\$26,231,831	\$30,650,958	\$29,978,744	\$-	
FLOOD CONTROL AND SOIL AND WAT					
CHANNEL CONSTR AND MAINT	\$1,318,080	\$1,337,090	\$1,363,956	\$-	
TOTAL FLOOD CONTROL AND SOIL AND WAT	\$1,318,080	\$1,337,090	\$1,363,956	\$-	
PROTECTION INSPECTION					
AGRICULTURAL COMMISSIONER	\$9,611,358	\$9,326,368	\$10,694,632	\$-	
BUILDING INSPECTOR	\$3,442,303	\$4,653,464	\$5,584,070	\$-	
TOTAL PROTECTION INSPECTION	\$13,053,661	\$13,979,832	\$16,278,702	\$-	

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23			SCHEDULE 8
FUNCTION, ACTIVITY AND BUDGET UNIT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED	<div><input type="checkbox"/></div> <div><input checked="" type="checkbox"/></div>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3		4	5
OTHER PROTECTION					
COUNTY CLERK	\$581,587	\$557,547		\$880,187	\$-
RECORDER	\$824,357	\$896,485		\$3,076,182	\$-
PUBLIC ADMINISTRATOR	\$183,374	\$266,617		\$313,298	\$-
EMERGENCY SERVICES, DISASTER R	\$2,686,165	\$397,545		\$213,387	\$-
PUBLIC GUARDIAN	\$9,833,132	\$9,618,325		\$11,783,795	\$-
ENVIRONMENTAL PROTECTION PROGI	\$72,638	\$112,217		\$134,356	\$-
FISH AND GAME PROPAGATION	\$3,175	\$4,025		\$3,895	\$-
PLANNING AND ZONING	\$2,830,104	\$2,803,284		\$4,664,659	\$-
PREDATORY ANIMAL CONTROL	\$1,944,303	\$2,403,804		\$2,737,861	\$-
TOTAL OTHER PROTECTION	\$18,958,835	\$17,059,849		\$23,807,620	\$-
TOTAL PUBLIC PROTECTION	\$289,992,043	\$309,450,838		\$350,471,502	\$-
PUBLIC WAYS AND FACILITIES					
PUBLIC WAYS					
ROADS - PUBLIC WAYS	\$55,749,195	\$52,999,786		\$122,981,065	\$-
AIRPORTS	\$468,499	\$53,133		\$97,334	\$-
TOTAL PUBLIC WAYS	\$56,217,694	\$53,052,919		\$123,078,399	\$-
TOTAL PUBLIC WAYS AND FACILITIES	\$56,217,694	\$53,052,919		\$123,078,399	\$-



STATE CONTROLLER		COUNTY OF TULARE		SCHEDULE 8	
SCHEDULES		DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT			
COUNTY BUDGET ACT		GOVERNMENTAL FUNDS			
		FISCAL YEAR 2022-23			
FUNCTION, ACTIVITY AND BUDGET UNIT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED	<div><input type="checkbox"/></div> <div><input checked="" type="checkbox"/></div>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3		4	5
HEALTH AND SANITATION					
HEALTH					
PUBLIC HEALTH OFFICER	\$404,407	\$365,475		\$708,737	\$-
HEALTH DEPARTMENT	\$73,621,507	\$51,542,381		\$64,913,022	\$-
COMMUNITY MENTAL HEALTH	\$70,565,880	\$77,046,468		\$96,170,435	\$-
FAMILY PLANNING, FAMILY HEALTH	\$1,193,659	\$1,267,279		\$1,775,762	\$-
ALCOHOL AND DRUG ABUSE SERVICE	\$12,139,572	\$15,403,333		\$18,343,631	\$-
ENVIRONMENTAL HEALTH	\$8,106,501	\$10,345,924		\$13,419,397	\$-
TOTAL HEALTH	\$166,031,526	\$155,970,860		\$195,330,984	\$-
HOSPITAL CARE					
MEDICAL CARE SERVICES	\$66,768,471	\$76,825,282		\$107,093,817	\$-
MEDICALLY INDIGENT ADULTS	\$368,188	\$147,015		\$429,232	\$-
TOTAL HOSPITAL CARE	\$67,136,659	\$76,972,297		\$107,523,049	\$-
TOTAL HEALTH AND SANITATION	\$233,168,185	\$232,943,157		\$302,854,033	\$-

STATE CONTROLLER SCHEDULES		COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23		SCHEDULE 8
FUNCTION, ACTIVITY AND BUDGET UNIT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>PUBLIC ASSISTANCE</b>				
<b>ADMINISTRATION</b>				
ADMINISTRATION - SOCIAL SERVIC	\$168,766,773	\$196,314,425	\$257,131,294	\$-
TOTAL ADMINISTRATION	\$168,766,773	\$196,314,425	\$257,131,294	\$-
<b>AID PROGRAMS</b>				
AID PROGRAMS	\$147,300,849	\$150,668,154	\$185,489,166	\$-
TOTAL AID PROGRAMS	\$147,300,849	\$150,668,154	\$185,489,166	\$-
<b>GENERAL RELIEF</b>				
AID TO INDIGENTS - GENERAL REL	\$608,902	\$661,167	\$1,081,498	\$-
TOTAL GENERAL RELIEF	\$608,902	\$661,167	\$1,081,498	\$-
<b>CARE OF COURT WARDS</b>				
FOSTER CARE	\$31,751,651	\$33,678,752	\$48,211,097	\$-
TOTAL CARE OF COURT WARDS	\$31,751,651	\$33,678,752	\$48,211,097	\$-
<b>VETERANS' SERVICES</b>				
VETERANS SERVICES OFFICER	\$391,443	\$402,497	\$481,720	\$-
TOTAL VETERANS' SERVICES	\$391,443	\$402,497	\$481,720	\$-
<b>OTHER ASSISTANCE</b>				
WIA - VOCATIONAL TRAINING	\$15,060,432	\$14,690,121	\$16,835,938	\$-
COMMUNITY DEVELOPMENT	\$1,796,142	\$3,003,854	\$14,859,030	\$-
TOTAL OTHER ASSISTANCE	\$16,856,574	\$17,693,975	\$31,694,968	\$-
<b>TOTAL PUBLIC ASSISTANCE</b>	<b>\$365,676,192</b>	<b>\$399,418,970</b>	<b>\$524,089,743</b>	<b>\$-</b>

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2022-23			SCHEDULE 8
FUNCTION, ACTIVITY AND BUDGET UNIT	2020-21 ACTUAL	2021-22 ACTUAL ESTIMATED <input type="checkbox"/> <input checked="" type="checkbox"/>	2022-23 RECOMMENDED	2022-23 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
<b>EDUCATION</b>					
<b>LIBRARY SERVICES</b>					
COUNTY LIBRARY	\$5,132,596	\$5,575,896	\$8,723,945	\$-	
TOTAL LIBRARY SERVICES	\$5,132,596	\$5,575,896	\$8,723,945	\$-	
<b>AGRICULTURAL EDUCATION</b>					
AGRICULTURAL EXTENSION SERVIC	\$1,041,932	\$992,247	\$994,763	\$-	
TOTAL AGRICULTURAL EDUCATION	\$1,041,932	\$992,247	\$994,763	\$-	
<b>TOTAL EDUCATION</b>	<b>\$6,174,528</b>	<b>\$6,568,143</b>	<b>\$9,718,708</b>	<b>\$-</b>	
<b>RECREATION AND CULTURAL SERVICES</b>					
<b>RECREATION FACILITIES</b>					
PARKS	\$2,154,396	\$2,681,700	\$3,290,571	\$-	
TOTAL RECREATION FACILITIES	\$2,154,396	\$2,681,700	\$3,290,571	\$-	
<b>CULTURAL SERVICES</b>					
MUSEUM	\$421,955	\$446,039	\$521,182	\$-	
TOTAL CULTURAL SERVICES	\$421,955	\$446,039	\$521,182	\$-	
<b>TOTAL RECREATION AND CULTURAL SERVICES</b>	<b>\$2,576,351</b>	<b>\$3,127,739</b>	<b>\$3,811,753</b>	<b>\$-</b>	
<b>RETIREMENT OF LONG TERM DEBT</b>					
<b>DEBT SERVICES</b>					
RETIREMENT OF LONG TERM DEBT	\$21,290,338	\$22,138,516	\$23,011,001	\$-	
TOTAL DEBT SERVICES	\$21,290,338	\$22,138,516	\$23,011,001	\$-	
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>	<b>\$21,290,338</b>	<b>\$22,138,516</b>	<b>\$23,011,001</b>	<b>\$-</b>	
<b>GRAND TOTAL FINANCING USES BY FUNCTION</b>	<b>\$1,064,187,407</b>	<b>\$1,139,607,928</b>	<b>\$1,573,112,839</b>	<b>\$-</b>	

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE SPECIAL DISTRICTS AND OTHER AGENCIES SUMMARY - NON ENTERPRISE FISCAL YEAR 2022-23					SCHEDULE 12
DISTRICT/AGENCY NAME	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
	FUND BALANCE AVAILABLE JUNE 30, 2022	DECREASES TO OBLIGATED FUND BALANCES	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO OBLIGATED FUND BALANCES	TOTAL FINANCING USES
1	2	3	4	5	6	7	8
<b>SPECIAL DISTRICT FUNDS</b>							
TULARE CO FLOOD CONTROL	\$5,701,016	\$-	\$647,125	\$6,348,141	\$6,348,141	\$-	\$6,348,141
<b>TOTAL SPECIAL DISTRICT FUNDS</b>	<b>\$5,701,016</b>	<b>\$-</b>	<b>\$647,125</b>	<b>\$6,348,141</b>	<b>\$6,348,141</b>	<b>\$-</b>	<b>\$6,348,141</b>
<b>TOTAL SPECIAL DISTRICTS AND OTHER AGENCIES</b>	<b>\$5,701,016</b>	<b>\$-</b>	<b>\$647,125</b>	<b>\$6,348,141</b>	<b>\$6,348,141</b>	<b>\$-</b>	<b>\$6,348,141</b>

STATE CONTROLLER		COUNTY OF TULARE			SCHEDULE 13
SCHEDULES		FUND BALANCE - SPECIAL DISTRICTS AND OTHER AGENCIES - NON ENTERPRISE			ACTUAL <input type="checkbox"/>
COUNTY BUDGET ACT		FISCAL YEAR 2022-23			ESTIMATED <input checked="" type="checkbox"/>
DISTRICT/AGENCY NAME	TOTAL FUND BALANCE JUNE 30, 2022	LESS: OBLIGATED FUND BALANCES			FUND BALANCE AVAILABLE JUNE 30, 2022
		ENCUMBRANCES	NONSPENDABLE, RESTRICTED AND COMMITTED	ASSIGNED	
1	2	3	4	5	6
SPECIAL DISTRICT FUNDS					
TULARE CO FLOOD CONTROL	\$5,701,016	\$-	\$-	\$-	\$5,701,016
TOTAL SPECIAL DISTRICT FUNDS	\$5,701,016	\$-	\$-	\$-	\$5,701,016
TOTAL SPECIAL DISTRICTS AND OTHER AGENCIES	\$5,701,016	\$-	\$-	\$-	\$5,701,016

STATE CONTROLLER SCHEDULES COUNTY BUDGET ACT		COUNTY OF TULARE SPECIAL DISTRICTS AND OTHER AGENCIES - NON ENTERPRISE OBLIGATED FUND BALANCES FISCAL YEAR 2022-23				SCHEDULE 14
DISTRICT/AGENCY NAME	OBLIGATED FUND BALANCES JUNE 30, 2022	DECREASES OR CANCELLATIONS		INCREASES OR NEW OBLIGATED FUND BALANCES		TOTAL OBLIGATED FUND BALANCES FOR JUNE 30, 2022
		RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	6	7
SPECIAL DISTRICT FUNDS						
TULARE CO FLOOD CONTROL	\$-	\$-	\$-	\$-	\$-	\$-
TOTAL SPECIAL DISTRICT FUNDS	\$-	\$-	\$-	\$-	\$-	\$-
TOTAL SPECIAL DISTRICTS AND OTHER AGENCIES	\$-	\$-	\$-	\$-	\$-	\$-

# Board of Supervisors

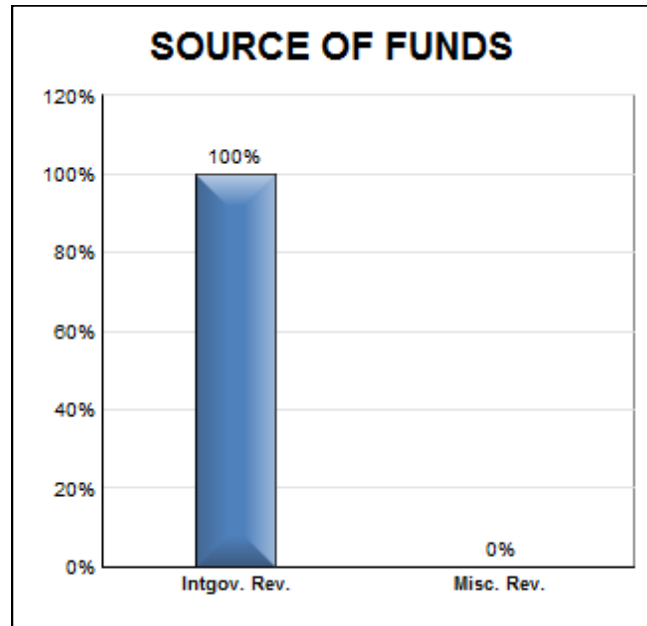
Eddie Valero  
Chair

Fund: 001

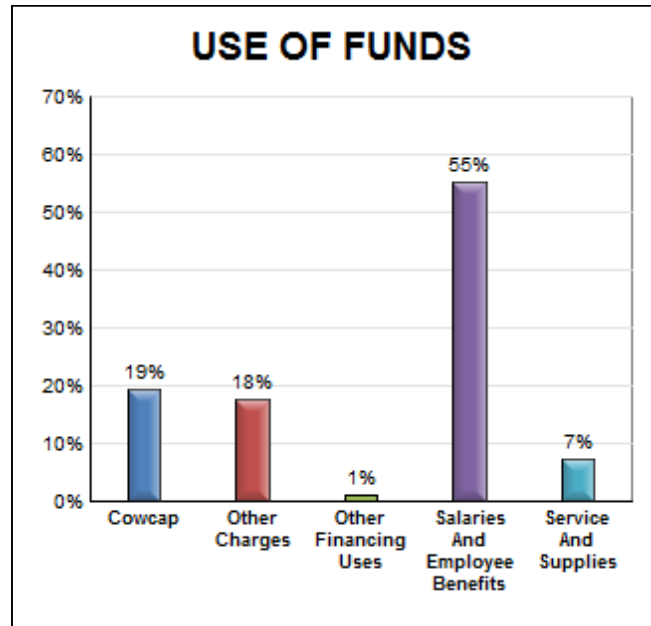
Agency: 010

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Legislative And Administrative	\$2,803,503	\$2,898,579	\$2,353,008	\$(545,571)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$2,803,503</b>	<b>\$2,898,579</b>	<b>\$2,353,008</b>	<b>\$(545,571)</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$1,308,449	\$1,110,201	\$566,076	\$(544,125)
Other Charges	\$229,596	\$306,856	\$300,137	\$(6,719)
Other Financing Uses	\$-	\$-	\$24,052	\$24,052
Salaries And Employee Benefits	\$1,130,954	\$1,321,921	\$1,294,796	\$(27,125)
Service And Supplies	\$134,504	\$159,601	\$167,947	\$8,346
<b>TOTAL APPROPRIATIONS:</b>	<b>\$2,803,503</b>	<b>\$2,898,579</b>	<b>\$2,353,008</b>	<b>\$(545,571)</b>
<b>REVENUES</b>				
Intergovernmental Revenue	\$16,944	\$8,000	\$8,000	\$-
Miscellaneous Revenue	\$42,635	\$200	\$2	\$(198)
<b>TOTAL REVENUES</b>	<b>\$59,579</b>	<b>\$8,200</b>	<b>\$8,002</b>	<b>\$(198)</b>
<b>NET COUNTY COST</b>	<b>\$2,743,924</b>	<b>\$2,890,379</b>	<b>\$2,345,006</b>	<b>\$(545,373)</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Under the California Constitution and state laws, the Board of Supervisors is both the legislative and executive branch of county government.

The Board of Supervisors also serves as the Governing Board of the Flood Control District, In-Home Support Services (IHSS), Public Authority, Public Finance Authority, Public Facilities Corporation, and the Terra Bella Sewer Maintenance District.

The Board enacts ordinances and resolutions, approves contracts, sets policies, adopts annual budgets, sets salaries and compensation, and through the County Administrative Officer, oversees departments' operations.

## Core Functions

Adopt rules and regulations necessary for the governance of the Board, the preservation of order, and the transaction of business.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Maximize public and private resources to improve forest health and water resources in Tulare County.

- **Objective 1:** Align the Tulare County tree Mortality Task Force mission focus with State Forest Management Task Force. **Results:** This objective was completed. The Tulare County Tree Mortality Task Force was rebranded as the Tulare County Forest Health Task Force to align with the state's mission and objective.
- **Objective 2:** Identify and implement forest health projects through the Tree Mortality Task Force.  
**Results:** This objective was partially completed. The Tulare County Forest Health Task Force met regularly; however, those projects did not move beyond the conceptual phase due to lack of funding.
- **Objective 3:** Identify opportunities and support water and drought initiatives. **Results:** This objective was completed. The County responded to water and drought needs through various programs and projects.

### Economic Well-Being

**Goal 1:** Ensure economic development opportunities in Tulare County.

- **Objective 1:** Participate with the Tulare County Economic Development Corporation to attract a diverse business community in Tulare County. **Results:** This objective was completed. County staff works with the Tulare County Economic Development Corporation to respond to business leads from the Governor's Office of Business and Economic Development, meet with potential business prospects, and guide them through the planning and permitting process.
- **Objective 2:** Maximize funding opportunities for local community technological advancement, such as broadband, for rural communities in Tulare County. **Results:** This objective was completed. The County has made several advancements in the pursuit of affordable broadband, such as joining the Golden State Connect Authority to leverage state and federal funding in an effort to reduce the digital divide.
- **Objective 3:** Promote the County's business-friendly opportunities. **Results:** This objective was completed. The Tulare County Resource Management Agency's Economic Development Division created the Business Expansion Attraction and Retention Program to focus on growing local business and attracting new business to the area.

### Quality of Life

**Goal 1:** Advocate for Tulare County residents to gain affordable housing and employment.

- **Objective 1:** Maximize use of the Tulare County Probation Vocational Education Center by offering rehabilitation programming for youth. **Results:** This objective was completed. The Tulare County Probation Vocational



Education Center was opened and operational in 2022, and multiple stakeholders offer rehabilitative programming for youth.

- **Objective 2:** Maximize funding opportunities such as state allocations or federal grants for homelessness. **Results:** This objective was completed. Through the Homeless Task Force, cross-jurisdictional communication and coordination have helped secure multiple funding streams, including Project Roomkey; Project Homekey; Community Development Block Grant–CV2 (CDBG-CV2); Homeless Housing, Assistance and Prevention (HHAP); and Encampment Resolution Funding.
- **Objective 3:** Support programs that address employment for those at-risk for homelessness. **Results:** This objective was completed. The Treatment for Individuals Experiencing Homelessness grant experienced delays stemming from the COVID-19 pandemic. This program is resuming its function of linking individuals with treatment for substance use disorders, inclusive of CSET for employment training and linkage. This program will continue in FY 2022/23.

#### Organizational Performance

**Goal 1:** Review and enhance the County mission statement and strategic Initiatives.

- **Objective 1:** Establish a Board of Supervisors Ad Hoc Committee to re-evaluate the County’s mission statement and strategic Initiatives. **Results:** This objective was partially completed. The strategic Initiatives are being reviewed by County Administrative Office staff in lieu of forming an Ad Hoc Committee.

#### Other Accomplishments in FY 2021/22

- The Board of Supervisors set direction to begin conversion on Sequoia Village from Project Roomkey (temporary shelter) to Homekey to add 50 beds of permanent housing for the homeless; approved Homekey 2.0 funds for conversion of Tagus Gardens (temporary shelter) into Madson Gardens to add 56 beds of permanent housing for homeless individuals; and approved securing an additional allocation of Emergency Solutions Grant Program - Coronavirus Notice of Funding Availability Round 2 (ESG-CV2) funds in support of Project Roomkey.
- The Board of Supervisors set direction to invest in County Fire equipment with a focus on forest health, and several new fire trucks were purchased, as well as thermal imaging cameras; handheld radios; administrative vehicles; swift water rescue boat and vehicles; and trailer with the \$30 million appropriation.
- The Board of Supervisors approved a newly acquired Mutual Service Agreement with U.S. Forest Service.
- The Board of Supervisors approved on April 12, 2022, a supplemental cost-of-living adjustment of 7%.

#### Key Goals and Objectives for FY 2022/23

##### Safety and Security

**Goal 1:** Maximize public and private resources to improve forest health and water resources in Tulare County.

- **Objective 1:** Identify opportunities to support forest health projects and legislation through the Forest Health Task Force.
- **Objective 2:** Identify drought impact mitigation projects through the Tulare County Drought Task Force.
- **Objective 3:** Identify opportunities to support water initiatives and legislation.

##### Economic Well-Being

**Goal 1:** Ensure economic development opportunities in Tulare County.

- **Objective 1:** Support the Resource Management Agency’s Economic Development group as they identify opportunities to attract a diverse business community to Tulare County.

- **Objective 2:** Maximize funding opportunities for local community technological advancement, such as broadband.
- **Objective 3:** Support programs addressing workforce investment and affordable housing for transitional-aged youth.

#### **Quality of Life**

**Goal 1:** Advocate for Tulare County residents to gain affordable housing and employment.

- **Objective 1:** Maximize funding opportunities such as state allocations or federal grants for homelessness.
- **Objective 2:** Support programs that address workforce training for residents in Tulare County.
- **Objective 3:** Identify opportunities to support affordable housing for residents in Tulare County.

#### **Organizational Performance**

**Goal 1:** Enhance the County mission statement and strategic initiatives.

- **Objective 1:** Support the County Administrative Office as they re-evaluate the County's mission and strategic initiatives.
- **Objective 2:** Continue to be efficient with current resources and good stewards of public funds.
- **Objective 3:** Support opportunities to improve internal and external service delivery.

#### **Budget Request**

The Requested Budget represents an overall decrease of \$545,571 or 19 % in expenditures and an overall decrease of \$198 or 2% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost decreased \$545,373 or 19% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Financing Uses will increase \$24,052 primarily based on energy lease charges.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$544,125 primarily based on changes in the Plan.

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022, and the publication of this book include the following:**

- Delete 1 FTE vacant position to help consolidate Board staff positions:
  - 1 Administrative Aide-K

#### **County Administrator's Recommendations**

This budget is recommended as submitted.

#### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

#### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Miscellaneous Administration

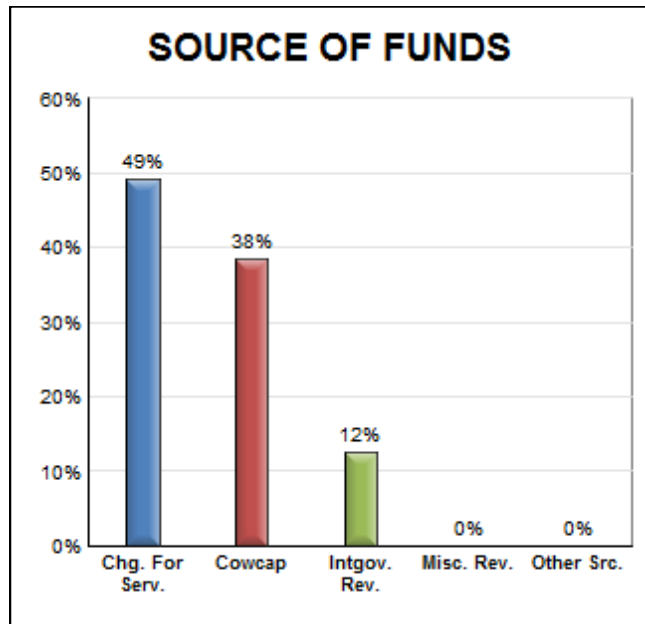
Jason T. Britt  
County Administrative Officer

Fund: 001

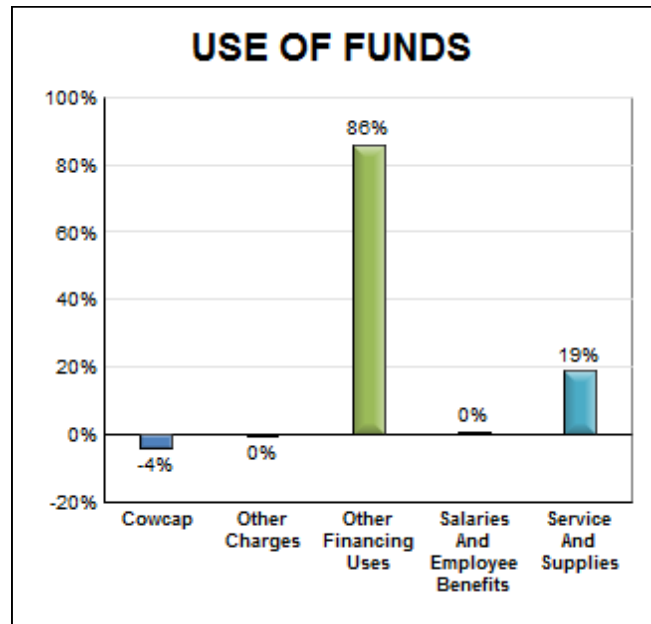
Agency: 012

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Finance	\$28,045	\$475,000	\$1,000,000	\$525,000
Legislative And Administrative	\$25,737,356	\$28,074,555	\$51,238,464	\$23,163,909
Library Services	\$194,087	\$201,903	\$214,509	\$12,606
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$25,959,488</b>	<b>\$28,751,458</b>	<b>\$52,452,973</b>	<b>\$23,701,515</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$(2,995,756)	\$(2,628,346)	\$(2,777,608)	\$(149,262)
Other Charges	\$330,314	\$347,000	\$334,987	\$(12,013)
Other Financing Uses	\$26,649,803	\$22,152,934	\$44,937,056	\$22,784,122
Salaries And Employee Benefits	\$192,014	\$195,505	\$206,800	\$11,295
Service And Supplies	\$1,783,113	\$8,684,365	\$9,751,738	\$1,067,373
<b>TOTAL APPROPRIATIONS:</b>	<b>\$25,959,488</b>	<b>\$28,751,458</b>	<b>\$52,452,973</b>	<b>\$23,701,515</b>
<b>REVENUES</b>				
Charges For Current Serv	\$476,699	\$780,569	\$731,716	\$(48,853)
Cowcap	\$688,282	\$626,475	\$569,609	\$(56,866)
Intergovernmental Revenue	\$191,735	\$358,747	\$184,749	\$(173,998)
Miscellaneous Revenue	\$74	\$4	\$4	\$-
Other Financing Sources	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$1,356,790</b>	<b>\$1,765,795</b>	<b>\$1,486,078</b>	<b>\$(279,717)</b>
<b>NET COUNTY COST</b>	<b>\$24,602,698</b>	<b>\$26,985,663</b>	<b>\$50,966,895</b>	<b>\$23,981,232</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The Miscellaneous Administration budget accounts for a variety of expenditures and revenues that do not fall within the jurisdiction of any specific department yet affect overall county activities and statutory mandates.

#### **Some examples of the varied expenses budgeted in Miscellaneous Administration are:**

- Good Works funding for community service programs throughout the County.
- Kings/Tulare Area Agency on Aging (KTAAA) County matching funds for the senior program, bus token funding for seniors, and other senior citizen services.
- The County Librarian's salary and benefits are required by law to be paid from the General Fund.
- Disaster management appropriation dedicated to the response of countywide emergencies of all kinds.
- Funding for special projects with countywide impacts.
- County contribution in support of the Fire Fund.
- Miscellaneous fees, such as various membership dues for local, regional, and state associations.
- Audit fees for County Single Audit and Comprehensive Annual Financial Report.

### Budget Request

The Requested Budget represents an overall increase of \$23,701,515 or 82% in expenditures and an overall decrease of \$279,717 or 16% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$23,981,232 or 89% when compared with the FY 2021/22 Final Budget.

#### **Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$1,067,373 primarily based on drought response, SQF Abatement and grant matching.
- Other Financing Uses will increase \$22,784,122 primarily based on operating transfers out for Jail Medical and future construction projects.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$149,262 primarily based on changes in the plan.
- Revenue Projections will decrease \$279,717 primarily based on a reduction in State-Disaster Relief revenues.

#### **County Administrator's Recommendations**

This budget is recommended as submitted.

#### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

#### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Agricultural Commissioner/ Sealer of Weights and Measures

Tom Tucker

## Agricultural Commissioner / Sealer of Weights and Measures

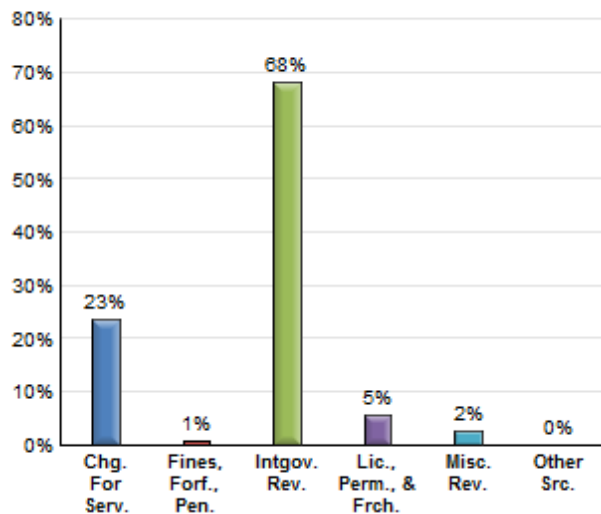
Fund: 001

Agency: 015

### SUMMARY OF APPROPRIATIONS AND REVENUES

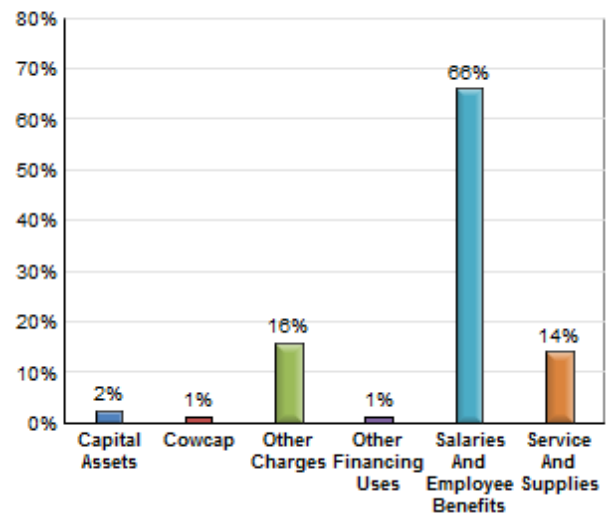
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Protection Inspection	\$9,611,358	\$10,093,589	\$10,694,632	\$601,043
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$9,611,358</b>	<b>\$10,093,589</b>	<b>\$10,694,632</b>	<b>\$601,043</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$166,160	\$219,000	\$231,000	\$12,000
Cowcap	\$415,858	\$297,012	\$143,796	\$(153,216)
Other Charges	\$2,533,170	\$1,908,884	\$2,011,348	\$102,464
Other Financing Uses	\$-	\$1	\$100,001	\$100,000
Salaries And Employee Benefits	\$5,887,297	\$6,380,210	\$6,777,853	\$397,643
Service And Supplies	\$608,873	\$1,288,482	\$1,430,634	\$142,152
<b>TOTAL APPROPRIATIONS:</b>	<b>\$9,611,358</b>	<b>\$10,093,589</b>	<b>\$10,694,632</b>	<b>\$601,043</b>
<b>REVENUES</b>				
Charges For Current Serv	\$2,171,269	\$2,094,205	\$2,114,987	\$20,782
Fines,Forfeit.,Penalties	\$134,765	\$61,002	\$61,002	\$-
Intergovernmental Revenue	\$5,608,502	\$5,527,542	\$6,160,317	\$632,775
Lic.,Permits & Franchise	\$492,643	\$495,326	\$495,326	\$-
Miscellaneous Revenue	\$240,212	\$192,643	\$218,576	\$25,933
Other Financing Sources	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$8,647,391</b>	<b>\$8,370,718</b>	<b>\$9,050,208</b>	<b>\$679,490</b>
<b>NET COUNTY COST</b>	<b>\$963,967</b>	<b>\$1,722,871</b>	<b>\$1,644,424</b>	<b>\$(78,447)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The offices of the Agricultural Commissioner and Sealer of Weights and Measures are consolidated into a single Department in Tulare County, as is the case in most California counties. The Commissioner/Sealer is licensed by the California Department of Food and Agriculture (CDFA) and appointed by the Board of Supervisors. Statutory duties are defined in the California Food and Agricultural Code, the Business and Professions Code, and the California Code of Regulations. The Department enforces state laws and regulations at the county level, assures compliance, provides education, and takes appropriate enforcement actions. Public outreach, survey, and enforcement relating to all areas of statutory responsibilities are key activities.

The mission of the Agricultural Commissioner is to promote and protect the agricultural community, public health, safety, and welfare of all. The mission of the Sealer of Weights and Measures is to ensure equity in the marketplace for all transactions involving weight, measure, or count.

## Core Functions

- Provide for rapid pest detection and prompt eradication of harmful pests before they become firmly established.
- Provide enforcement of quarantines and inspections of packages at parcel carrier terminals to prevent the introduction and/or spread of detrimental plant pests and diseases.
- Provide pesticide use enforcement to ensure the safe, legal, and proper use of pesticides.
- Administer the county's Weights and Measures program to ensure equity in the marketplace.
- Certify compliance with plant health standards of importing countries.
- Ensure that consumers are protected in the marketplace.
- Survey for harmful pests and plant diseases.
- Facilitate international and domestic trade of approximately 120 agricultural commodities.
- Assist in the certification and inspection services for the agricultural industry.
- Ensure the accurate and timely submission of pesticide inspection results and enforcement actions.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Work with the agricultural industry to develop practices to safeguard the environment from pesticide accidents.

- **Objective 1:** Work with a trusted industry pesticide container recycler and develop a program to accept containers to keep them out of the landfills, contaminate the environment, and safely re-use the container. **Results:** This objective was completed. On September 20, 2021, County Agricultural Commissioner staff inspected over 50 grower trailers, and numerous smaller loads of triple-rinsed empty pesticide containers dropped off for shredding. Over 84,000 pounds of plastic containers were shredded and hauled away for secondary sale by a county-approved vendor.
- **Objective 2:** Study and consider the need and the costs of developing a pesticide disposal program to collect and eliminate old unwanted pesticides that may otherwise pose a health risk to the community and the environment. **Results:** This objective was completed. Department staff collaborated with growers to develop a preliminary list of legacy pesticides. Over 34,000 pounds of pesticides needing disposal were identified. In collaboration with a contracted vendor, the department has scheduled a three-day event in October 2022. Funding in the amount of \$450,00 has been obtained to make the program a no-cost event for Tulare County growers.

### Quality of Life

**Goal 1:** Research and purchase renewable energy alternatives when acquiring equipment and capital assets.

- **Objective 1:** Research and purchase Alternative Fuel Vehicles and Hybrid technology vehicles when possible and feasible. **Results:** This objective was completed. The research was completed to identify vehicles that would be economically viable as well as more environmentally friendly. Seven smaller-sized pickups were chosen for the high miles-per-gallon rating and usefulness to the department. Other alternative fuel vehicles will be considered in subsequent years.
- **Objective 2:** Budget for a solar system that will help to defray monthly costs and utilize clean energy to support the Agricultural Building located in Tulare. **Results:** This objective was completed. In collaboration with General Services Agency staff, a budget was developed for the solar system and lighting project. This project should commence construction in the fall of FY 2022/23.

#### Organizational Performance

**Goal 1:** Utilize new technology to improve operational deficiencies.

- **Objective 1:** Identify departmental needs regarding communication technologies, equipment, and services. **Results:** This objective was completed. The results from a departmental survey were used to determine the technological improvements needed. Cellphones were identified as devices needing upgrades for the field inspectors, as they were using old-style flip phones. Smartphones are cost-effective and useful alternatives. The upgrade benefited over 75 field staff who can work more efficiently and have the ability to communicate with each other, their supervisors, and clients.
- **Objective 2:** Use the County's TCiCT and other Internal Services abilities to improve the department's data storage practices. **Results:** This objective was completed. Through collaboration with TCiCT on the development of an internal data storage program for the Pesticide Use Enforcement division, a system was developed to meet the department's needs. This system assisted the departments in better efficient use of data storage and records.

#### Key Goals and Objectives for FY 2022/23

##### Safety and Security

**Goal 1:** Identify opportunities to increase the effectiveness of safety trainings.

- **Objective 1:** Restructure the department's catalog of safety and training material to eliminate duplication and to make it more useful.

##### Quality of Life

**Goal 1:** Work with stakeholders on the need to start a pilot pesticide notification program.

- **Objective 1:** Hold discussions and various meetings with stakeholders, industry groups, and other affected county departments to determine the scope of the need and the ramifications of creating a program in the County.

##### Organizational Performance

**Goal 1:** Collaborate with the Resource Management Agency to determine a new process regarding the scope of work for herbicide applications and the licensing required to perform those activities properly.

- **Objective 1:** Hold a maximum of two meetings to discuss updates to the program, responsibilities, and priorities that will lead to a mutual outcome regarding the herbicide applications needed to control weeds along Tulare County roads. It is anticipated that the outcome will be a mutual understanding and agreement on the scope of work and responsibilities of each department that provides the highest level of organizational performance.

### Budget Request

The Requested Budget represents an overall increase of \$601,043 or 6% in expenditures and an overall increase of \$679,490 or 8% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost decreased \$78,447 or 5% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$397,643 primarily based on the cost-of-living adjustments.
- Services and Supplies will increase \$142,152 primarily based on increased department projects.
- Other Charges will increase \$102,464 primarily based on increased operational costs.
- Other Financing Uses will increase \$100,000 primarily based on the cost of the completion of the solar and lighting project.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$153,216 primarily based on changes to the plan.
- Revenue Projections will increase \$679,490 primarily based on increased state cooperative agreements.

**Staffing changes reflected in the Requested Budget include the following:**

- Amend 1 FTE to reflect current department duties:
  - 1 Department Human Resources Administrative Aid to Administrative Aide

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Amend 1 FTE position for the HR/Payroll reorganization project:
  - 1 Administrative Aid to Department Human Resources Administrative Aid

**Capital asset requests reflected in the Requested Budget include the following:**

- 7 Vehicles - \$231,000

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

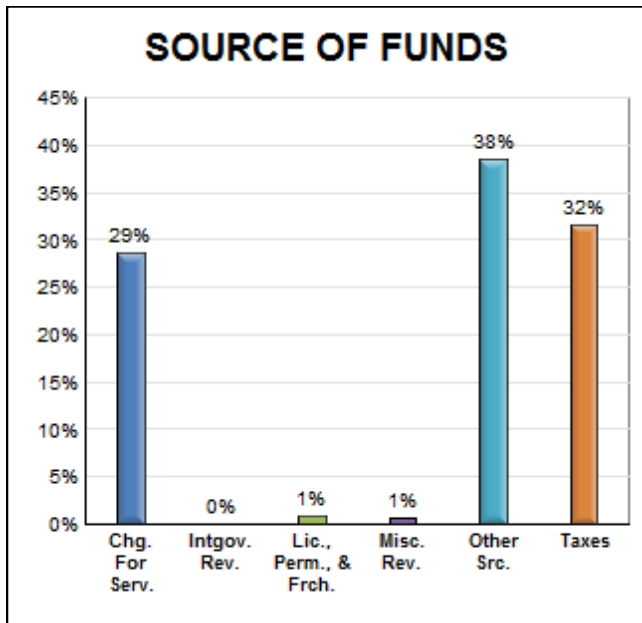
The Department Head concurs with the Recommended Budget.



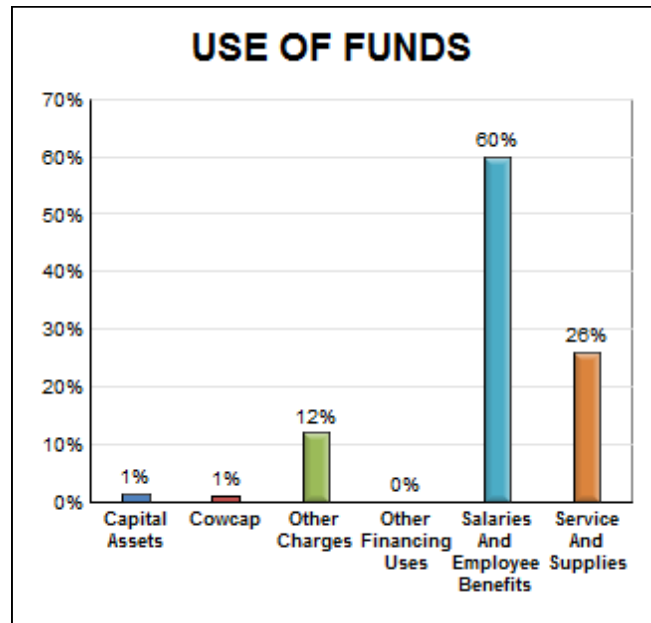
# Assessor/Clerk-Recorder

Tara K. Freitas  
Assessor/Clerk-Recorder

<b>Fund: 001</b>				
<b>Agency: 025</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Finance	\$9,326,040	\$10,385,567	\$11,843,867	\$1,458,300
Other Protection	\$1,405,944	\$2,073,557	\$3,956,369	\$1,882,812
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$10,731,984</b>	<b>\$12,459,124</b>	<b>\$15,800,236</b>	<b>\$3,341,112</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$-	\$170,000	\$194,000	\$24,000
Cowcap	\$292,016	\$264,930	\$210,720	\$(54,210)
Other Charges	\$1,389,320	\$1,575,962	\$1,847,145	\$271,183
Other Financing Uses	\$1,300,000	\$170,003	\$-	\$(170,003)
Salaries And Employee Benefits	\$7,374,156	\$8,558,380	\$9,462,027	\$903,647
Service And Supplies	\$376,492	\$1,719,849	\$4,086,344	\$2,366,495
<b>TOTAL APPROPRIATIONS:</b>	<b>\$10,731,984</b>	<b>\$12,459,124</b>	<b>\$15,800,236</b>	<b>\$3,341,112</b>
<b>REVENUES</b>				
Charges For Current Serv	\$2,710,799	\$2,823,309	\$2,687,401	\$(135,908)
Intergovernmental Revenue	\$84,864	\$5,001	\$5,500	\$499
Lic.,Permits & Franchise	\$70,006	\$71,000	\$70,000	\$(1,000)
Miscellaneous Revenue	\$59,934	\$62,254	\$53,303	\$(8,951)
Other Financing Sources	\$174,463	\$1,590,003	\$3,620,003	\$2,030,000
Taxes	\$2,334,802	\$2,218,600	\$2,977,100	\$758,500
<b>TOTAL REVENUES</b>	<b>\$5,434,868</b>	<b>\$6,770,167</b>	<b>\$9,413,307</b>	<b>\$2,643,140</b>
<b>NET COUNTY COST</b>	<b>\$5,297,116</b>	<b>\$5,688,957</b>	<b>\$6,386,929</b>	<b>\$697,972</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The services performed by the Assessor/Clerk-Recorder's Office are mandated by the California Constitution and the California Government Code. The mission of the Assessor/Clerk-Recorder's Office is multifaceted and stated separately below in the Assessor Division and Clerk-Recorder Division sections.

## Core Functions

- Responsible for real and personal property valuation activities, including Proposition 8 recalculations (decline in value).
- Responsible for the public service of timely and accurately processing marriage licenses, fictitious business names, notaries, and environmental filings, as well as handling requests for certified copies of birth, death, and marriage certificates.
- Responsible for the public service of timely and accurate recording and indexing of official documents.

## Assessor Division

The mission of the Assessor's Office is to accurately determine the taxable value of Tulare County land, improvements, personal property, assessable boats, and aircraft in compliance with state, county, and local laws. This division is responsible for identifying property and its ownership and placing value on all taxable property within the County. The compiled information makes up the annual assessment roll, reported to the State, the County Administrative Office, the Auditor-Controller/Treasurer-Tax Collector, and the public.

- **Assessment Appeals:** Respond to assessment appeals filed by taxpayers contesting property tax assessments. This process involves researching and gathering pertinent data to support the values and computations used by the Assessor's Office and meeting with property owner(s), their representatives, and members of the local Assessment Appeals Board (AAB) in a formal appeal hearing. AAB decisions are applied to secured, unsecured, and/or supplemental tax rolls.
- **Exemptions/Exclusions Program:** Receive, examine, and process applications from taxpayers requesting property tax exemptions/exclusions pursuant to the California Revenue and Taxation Code.
- **Mapping Services:** Maintain a complete set of assessment maps which geographically identify all real property within the county. The California Government Code mandates the creation and maintenance of official assessment maps, each uniquely identifying specific property ownership for valuation and tax purposes, which are used by Assessor staff, other county departments, title companies, surveyors, engineers, and individual property owners. Maintenance of assessment maps requires the creation and amendment of maps to reflect up-to-date information associated with property ownership boundaries and changes. Other critical references to assessment maps are political and jurisdictional boundaries in adherence to Board of Equalization mandates. Mapping Services also provide key information for the development and enhancement of the Tulare County's Geographical Information System (GIS).
- **Administration:** Plan, organize, direct, and support the daily operations of the office.

## Clerk-Recorder Division

The mission of the Clerk-Recorder's Division is to timely and accurately process the various orders for marriage licenses, fictitious business names, notaries, and environmental filings, as well as handling requests for certified copies of birth, death, and marriage certificates. The mission of the Recorder's Division is to timely and accurately perform the critical public service of ensuring official documents are recorded and indexed.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Leverage technology to initiate process improvements to better serve taxpayers.

- **Objective 1:** Identify a project plan to digitize property records which would reduce office overhead and increase efficiency by October 2021. **Results:** This objective was completed. A project plan was identified by the objective date, and ARPA funding was approved in January 2022. RFP No. 22-045 was opened on April 12, 2022.
- **Objective 2:** Increase access to resources and information available to the public by reorganizing and modernizing our website by April 2022. **Results:** This objective was completed.

**Goal 2:** Value all taxable property in Tulare County in order to accurately publish the secured and unsecured portions of the local assessment roll and deliver it to the County Auditor by July 2021.

- **Objective 1:** Value approximately 174,000 property accounts, review approximately 11,000 for Proposition 8 decline-in-value and 14,000 Williamson Act assessment. **Results:** This objective was completed. The department valued 175,064 property accounts, reviewed 10,128 properties under Proposition 8 decline-in-value and 13,939 Williamson Act properties.
- **Objective 2:** Deliver a complete and accurate assessment roll to the County Auditor by July 2021. **Results:** This objective was completed. A complete and accurate assessment roll was delivered to the County Auditor in June 2021.

**Goal 3:** Implement and develop an integrated GIS environment and database in the Assessor's Cadastral Division.

- **Objective 1:** Research and analyze best GIS practices to develop new mapping workflows by December 2021. **Results:** This objective was completed.
- **Objective 2:** Digitize and catalog retired Assessor's maps that will be integrated into the parcel fabric by June 2022. **Results:** This objective was completed.
- **Objective 3:** Upgrade property location services by creating web mapping applications for interdepartmental use by March 2022. **Results:** This objective was partially completed. The application has been developed, but interdepartmental availability is pending executing a contract with ProWest GIS.

**Goal 4:** Implement the new Megabyte Property Tax System (MPTS) software.

- **Objective 1:** Supply MPTS with initial data sets by July 2021. **Results:** This objective was completed.
- **Objective 2:** Participate in thorough user acceptance testing in system by May 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Expanded resources of public information through the creation and dissemination of FAQ bulletins on topics such as the Sustainable Groundwater Management Act, supplemental tax assessment, business property reporting, as well as translated several informational bulletins into Spanish.
- Enlisted the help of Human Resources and Development for leadership training; launched an internal communication vehicle using County-provided software; reestablished guideposts for the leadership team through the creation of a leadership library, from which staff can check out books on leadership topics.
- Leveraged channels of communication with local title companies to disseminate information on supplemental tax bills to first-time homebuyers; and collaborated with the Tulare County Bar Association and the estate planning community to share information on Prop. 19 application deadlines to benefit taxpayers.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Value all taxable property in Tulare County in order to accurately publish the secured and unsecured portions of the local assessment roll and deliver them to the County Auditor.

- **Objective 1:** Value approximately 175,000 property accounts. Of the 175,000 property accounts, review approximately 14,000 Williamson Act assessments and approximately 6,000 Proposition 8 decline-in-value assessments by July 2022.
- **Objective 2:** Deliver a complete and accurate assessment roll to the County Auditor by July 2022.

**Goal 2:** Finalize the implementation of Megabyte Property Tax System (MPTS) to transform and modernize department business practices.

- **Objective 1:** Enhance department processes with utilization of new software by December 2022.
- **Objective 2:** Expedite the performance of property appraisals through direct enrollment by March 2023.
- **Objective 3:** Link Assessor's electronic documents to MPTS image viewer by June 2023.

**Goal 3:** Implement a scanning project and transition to a paperless workflow process.

- **Objective 1:** Select a scanning project vendor by September 2022.
- **Objective 2:** Begin scanning Assessor's main office documents and records comprised of approximately 3 million pages by December 2022.
- **Objective 3:** Complete scanning project by June 2023.

**Goal 4:** Leverage technology and resources to improve workflows that better serve taxpayers.

- **Objective 1:** Complete a due diligence search for viable software that can streamline workflow processes between the Recorder's Office and the Assessor's deed processing division by March 2023.
- **Objective 2:** Complete GIS parcel fabric update by June 2023.
- **Objective 3:** Evaluate current document indexing technology as well as others in the market to determine what best meets the needs of the Clerk-Recorder by June 2023.

## Budget Request

The Requested Budget represents an overall increase of \$3,341,112 or 27% in expenditures and an overall increase of \$2,643,140 or 39% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$697,972 or 12% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$903,647 primarily based on a proposed net addition of 6.0 FTEs, increases in salaries and benefits for existing positions, and proposed salary adjustments.
- Services and Supplies will increase \$2,366,495 primarily based on the continued implementation of Megabyte Property Tax System and the implementation of Kofile scanning project.
- Other Charges will increase \$271,183 primarily based on increased Copier, Grounds, Utilities and TCICT internal service charges.
- Capital Assets will increase \$24,000 primarily based on the purchase of two new vehicles and a 24" scanner.

- Other Financing Uses will decrease \$170,003 primarily based on the department not transferring funds to Capital Projects in FY 2022/23.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$54,210 primarily based on changes in the Tulare County Plan.
- Revenue Projections will increase \$2,643,140 primarily based on increased recording fees, property transfer taxes and an operating transfers in for the Megabyte Property Tax System project.

**Staffing changes reflected in the Requested Budget include the following:**

- Amend 1 FTE position to allow for the flexible promotion of staff
  - 1 Title and Admin Tech I to Title and Admin Tech II

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective between April 10, 2022 and the publication of this book include the following:**

- Add 7 FTE positions for the HR/Payroll reorganization project.
  - 1 Office Assistant-K
  - 1 Payroll Clerk
  - 1 Clerk-Recorder Manager
  - 2 Assessment Technician II
  - 2 Title and Admin Technician II
- Amend 23 FTE positions to better align with the needs of the department.
  - 1 Staff Services Analyst II to Department Human Resources Analyst II
  - 1 Director of Staff Services to Assessment Services Director
  - 1 Cadastral Mapping Tech III to Cadastral Supervisor
  - 2 Cadastral Mapping Tech II to CAD GIS Technician II
  - 3 Cadastral Mapping Tech III to CAD GIS Technician III
  - 1 Appraiser I to Appraiser II
  - 1 Appraiser III to Auditor-Appraiser III
  - 1 Auditor-Appraiser IV to Appraiser IV
  - 8 Title and Admin Technician I to Title and Admin Technician II
  - 1 Supervising Title and Admin Technician to Chief of Property Transfers
  - 1 Supervising Title and Admin Technician to Supervising Assessment Technician
  - 2 Title and Admin Technician II to Assessment Technician III
- Delete 1 FTE position to fund added positions as part of the department reorganization project.
  - 1 Appraiser II
- Reclass 19 FTE positions to new or updated classifications, as part of the department reorganization project.
  - 1 Cadastral Supervisor to Chief Cadastral Mapper
  - 8 Title and Admin Technician I to Assessment Technician I

- 5 Title and Admin Technician I to Assessment Technician II
- 4 Title and Admin Technician II to Assessment Technician II
- 1 Supervising Title and Admin Technician to Supervising Assessment Technician
- Adjust Salaries for 2 classifications to address equity and parity issues, as part of the department reorganization project.
  - Chief Assessment Clerk (8.51%)
  - Supervising Title and Admin Technician (12.3%)

**Capital asset requests reflected in the Requested Budget include the following:**

- 2 Vehicles - \$64,000
- 1 Fujitsu Fi7900 Scanner - \$20,000
- 1 Colortrac SmartLF Sci 42" Color Rollfed Scanner - \$10,000

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 3 Vehicles - \$100,000

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Auditor-Controller/Treasurer-Tax Collector

Cass Cook

## Auditor-Controller/Treasurer-Tax Collector

Fund: 001

Agency: 030

### SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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#### ACTIVITY APPROPRIATIONS:

Finance	\$5,833,454	\$8,042,106	\$8,400,287	\$358,181
Other General	\$94,203	\$126,535	\$135,845	\$9,310
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$5,927,657</b>	<b>\$8,168,641</b>	<b>\$8,536,132</b>	<b>\$367,491</b>

#### APPROPRIATIONS:

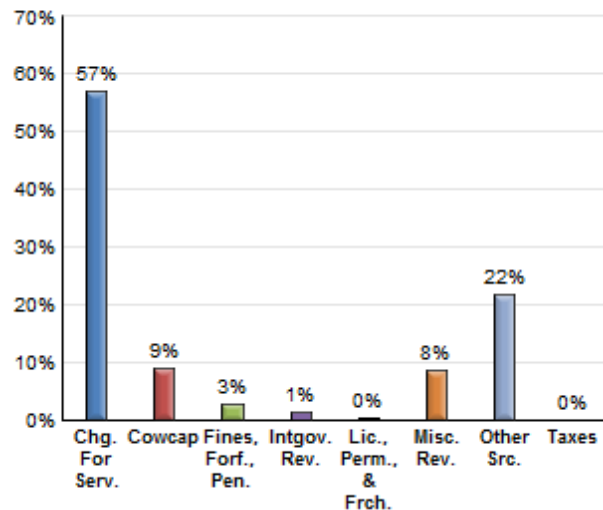
Capital Assets	\$-	\$12,500	\$40,000	\$27,500
Cowcap	\$(1,510,795)	\$(1,125,008)	\$(1,045,482)	\$79,526
Other Charges	\$779,261	\$949,520	\$979,102	\$29,582
Other Financing Uses	\$662,000	\$-	\$-	\$-
Salaries And Employee Benefits	\$4,586,396	\$5,179,878	\$5,583,058	\$403,180
Service And Supplies	\$1,410,795	\$3,151,751	\$2,979,454	\$(172,297)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$5,927,657</b>	<b>\$8,168,641</b>	<b>\$8,536,132</b>	<b>\$367,491</b>

#### REVENUES

Charges For Current Serv	\$2,420,240	\$2,906,069	\$2,829,196	\$(76,873)
Cowcap	\$476,222	\$459,863	\$436,411	\$(23,452)
Fines, Forfeitt., Penalties	\$156,470	\$130,000	\$130,000	\$-
Intergovernmental Revenue	\$81,947	\$17,500	\$64,000	\$46,500
Lic., Permits & Franchise	\$10,923	\$10,001	\$8,001	\$(2,000)
Miscellaneous Revenue	\$469,599	\$426,037	\$416,003	\$(10,034)
Other Financing Sources	\$22,344	\$1,074,578	\$1,075,903	\$1,325
Taxes	\$-	\$50,000	\$-	\$(50,000)
<b>TOTAL REVENUES</b>	<b>\$3,637,745</b>	<b>\$5,074,048</b>	<b>\$4,959,514</b>	<b>\$(114,534)</b>

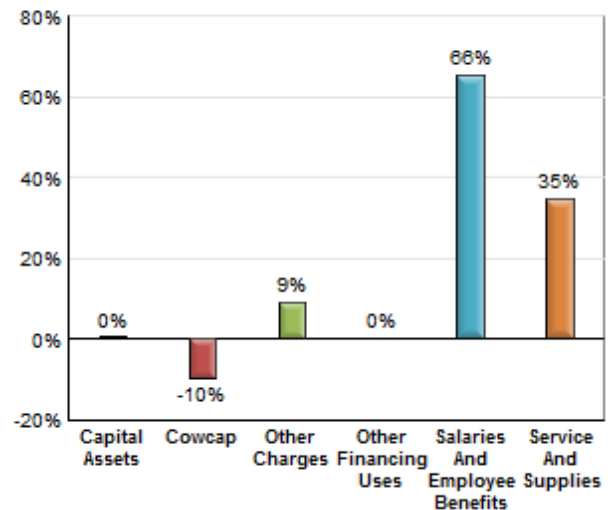
<b>NET COUNTY COST</b>	<b>\$2,289,912</b>	<b>\$3,094,593</b>	<b>\$3,576,618</b>	<b>\$482,025</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The purpose of the Auditor-Controller/Treasurer-Tax Collector is to maintain the performance of the county's financial integrity and promote public trust by providing assistance in financial practices, enforcing accounting policies and procedures, conducting internal audits, processing payroll, managing debts and investments, and administering property tax collections.

The Auditor-Controller/Treasurer-Tax Collector duties are performed in accordance with various state Government, Revenue and Taxation, and Health and Safety Code sections. In addition, duties are performed as mandated by county and local jurisdictions.

## Core Functions

- Act as the chief custodian and/or investment officer of all county funds, school districts, cities, and some special districts.
- Administer property tax collections and apportionments as mandated by the California Revenue and Taxation Code; state Government Code; state Health and Safety Code; county and city ordinances, resolutions, and agreements.
- Conduct independent internal audits, reviews, evaluations, and analyses to assist county management in improving the efficiency and effectiveness of programs and functions, safeguard county assets, ensure compliance with pertinent policies and procedures and laws and regulations, and meet financial reporting requirements.
- Exercise general supervision of the financial information and accounts of all departments, special districts, and agencies under the control of the Board of Supervisors.
- Provide fiscal services and advice to departments and maintain proper accounting records in accordance with the laws and professional standards with financial integrity and transparency.

## Auditor-Controller

### Accounting Systems/Welfare

- Distribute cash aid payments to Social Services recipients.
- Manage the Advantage Financial System (AFIN) and process and monitor financial information for departments, agencies, and special districts.
- Maintain the countywide general ledger.

### Financial Reporting and Audits

- Establish new and enforce existing accounting policies and procedures.
- Ensure financial reporting in accordance with county policies, state and federal laws and regulations, and Governmental Accounting Standards Board guidelines.
- Maintain and investigate claims received on the County's Fraud Hotline.
- Monitor budgetary and fiscal activities.
- Monitor debt service accounting for all existing county long-term debt and provide all required financial data during application for new debt.
- Provide accounting training and guidance to all departments.
- Perform internal audits, reviews, evaluations, and special projects as requested by the Tulare County Audit Committee.
- Promote internal controls and respond to inquiries regarding deficiencies and/or effectiveness of county operations.
- Provide projections, history, and analysis of financial information to county management for decision-making purposes.



- Provide technical assistance, cost-benefit analysis, research, and review of county policies and procedures.
- Assist in the preparation and management of the Tulare County Adopted Budget.
- Assist in the preparation of the County's Single Audit.

**Payroll**

- Provide timely and accurate preparation, distribution, and reporting of payroll to departments and special districts to ensure accuracy and compliance with state and federal reporting requirements, Memoranda of Understanding with labor unions, and pertinent county policies and procedures.

**Revenue/Claims**

- Audit and pay claims from vendors submitted on payment vouchers.
- Monitor and manage General Revenues.
- Monitor and manage accounts payable and other bookkeeping functions for special districts.
- Prepare the annual report to the state Controller's Office.
- Prepare the countywide Cost Allocation Plan (COWCAP) for the distribution of overhead expenses in accordance with state and federal guidelines.
- Reconcile cash, warrants payable, vouchers payable, and encumbrances.

**Treasurer-Tax Collector**

**Treasurer**

- Oversee and manage all monies deposited into the Tulare County Treasury before disbursement and earn a maximum investment return with low risk without sacrificing safety, principal, or liquidity.
- Provide banking and related services to pooled public entities.

**Tax Collector**

- Bill and collect secured, supplemental, and unsecured property tax assessments.
- Encourage voluntary compliance with the property tax laws of the State of California and the tax ordinances of the County of Tulare.
- Pursue collection of delinquent tax accounts.
- Publish tax delinquency information and conduct tax sale auctions as needed.
- Register, bill and collect transient occupancy tax (TOT) on all short-term rental properties in the unincorporated areas.

**Property Tax Accounting**

- Administer the Committee to Cancel Property Taxes, as delegated by the Board of Supervisors, to hear and decide claims for cancellation of property taxes and penalties.
- Implement state-mandated changes to the county's property tax information system.
- Levy, allocate and distribute property taxes.
- Publish annual property tax rates.
- Perform special accounting and reporting for the state's dissolution of all 39 Redevelopment Project Areas in the County.

- Reconcile and maintain the County's 15 property tax rolls.
- Report property tax levies, allocations, and distributions to state and local agencies.

### Key Goals and Objectives Results in FY 2021/22

#### Organizational Performance

**Goal 1:** Monitor and report the ARPA funding provided to the County.

- **Objective 1:** Review applicable departments' ARPA expenses to verify accuracy and ensure eligibility requirements are met to allow the most accurate information to be reported for the County. **Results:** This objective was completed.
- **Objective 2:** Compile and report eligible ARPA expenses to the federal government by the applicable reporting deadlines. **Results:** This objective was completed.

**Goal 2:** Monitor the Auditor Payroll overpayment database for accuracy and identify departments that may benefit from additional training regarding occurring errors to reduce repayment agreements.

- **Objective 1:** Work jointly with Tulare County Information Technology and Communication Department to produce a list of audit reports and determine a timeline in which these reports should be utilized by June 2022. **Results:** This objective was completed.
- **Objective 2:** Conduct an analysis relating to repayment agreements and review common errors in order to provide training opportunities. **Results:** This objective was completed.

**Goal 3:** Improve the timeliness of payments to vendors.

- **Objective 1:** Provide training to departments' accounts payable staff regarding required criteria for issuing payments to ensure payments are entered in the accounting system timely and accurately. **Results:** This objective was not completed. Training was not completed due to an upgrade of the County's financial system. The training will be incorporated with the financial system upgrade.
- **Objective 2:** Perform an internal review of late payments to identify any outstanding deficiencies in the vendor payment process. **Results:** This objective was completed.

**Goal 4:** Fully install a new property tax management system.

- **Objective 1:** Procure, establish, and design all necessary services and programming from existing vendors, new vendors, or County IT in order to fully integrate current processes with the incoming Megabyte Property Tax System by September 2021. **Results:** This objective was completed.
- **Objective 2:** Test all data and processes and train all staff on the new Megabyte Property Tax System by April 2022. **Results:** This objective was partially completed. The testing will be completed by the end of June 2022.
- **Objective 3:** Install and go live with the new Megabyte Property Tax System by June 2022. **Results:** This objective was partially completed. The system will be live in July 2022.

### Other Accomplishments in FY 2021/22

- Performed a countywide fuel card audit.
- Implemented the JP Morgan Virtual Card payment option for county vendors.

### Key Goals and Objectives for FY 2022/23

#### Organizational Performance

**Goal 1:** Upgrade the County's current financial system – CGI Advantage Financial (AFIN).

- **Objective 1:** Review the County’s business processes and use of the current system to identify business process optimizations for use in CGI Advantage 4 by August 2022.
- **Objective 2:** Analyze and configure the CGI Advantage 4 system to align to the County’s optimized user business processes by March 2023.
- **Objective 3:** Transition current financial operations to the CGI Advantage Cloud and upgrade to the CGI Advantage 4 platform by June 2023.

**Goal 2:** Fully implement the Megabyte Property Tax System (MPTS) and ancillary services.

- **Objective 1:** Go live with MPTS by July 2022.
- **Objective 2:** Integrate the “Bill Pay” service offered by Point & Pay with MPTS by October 2022.
- **Objective 3:** Offer an online Transient Occupancy Tax (TOT) interface for the public—utilizing both Point & Pay and MPTS by January 2023.

**Goal 3:** Replace the County’s human capital management and payroll system.

- **Objective 1:** Issue a request for proposals by July 2022.
- **Objective 2:** Conduct software demonstrations tailored to the County’s current business processes by November 2022.
- **Objective 3:** Select a vendor, enter into contract negotiations, and sign a contract by June 2023.

**Goal 4:** Remodel the Auditor-Controller/Treasurer-Tax Collector Offices.

- **Objective 1:** Redesign, order, and install new cubicle workstations for several divisions within the Auditor and Tax Collector offices by October 2022.
- **Objective 2:** Complete the construction of the payroll offices in the basement of the Visalia Courthouse by December 2022.
- **Objective 3:** Complete the construction of the Tax Collector windows and various other offices by April 2023.

## Budget Request

The Requested Budget represents an overall increase of \$367,491 or 4% in expenditures and an overall decrease of \$114,534 or 2% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$482,025 or 16% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$403,180 primarily based on the cost of living adjustment and proposed staffing changes.
- Services and Supplies will decrease \$172,297 primarily based on a reduction in banking service charges.
- Capital Assets will increase \$27,500 primarily based on the purchase of two bill pay kiosks.
- Revenue Projections will decrease \$114,534 primarily based on a reduction in banking service charges billed out to Treasury pool participants.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 1 FTE position to create more opportunities for advancement and retention:
  - 1 Collector – Tax Programs III

- Reclass 3 FTE positions to create more opportunities for advancement and retention:
  - 2 Principal Accountant Auditor to Accountant Auditor IV
  - 1 Department Human Resource Analyst III to Personnel Services Officer I
- Amend 2 FTE to better align the duties with the job title:
  - 1 Chief Accountant Treasury to Chief Investment Officer
  - 1 Accountant Auditor III to Accountant Auditor IV
- Delete 1 FTE due to efficiencies gained in the Treasury Office:
  - 1 Investment Officer

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022, and the publication of this book include the following:**

- Reclass 5 FTE positions in the payroll division:
  - 2 Payroll Technician I to Payroll Technician I/II/III
  - 1 Assistant Payroll Manager to Payroll Technician I/II/III
  - 1 Staff Services Analyst II to Payroll Technician I/II/III
  - 1 Payroll Manager to Chief Payroll Manager
- Amend 1 FTE as part of the countywide HR/Payroll reorganization:
  - 1 Staff Services Analyst III to Department Human Resource Analyst III

**Capital asset requests reflected in the Requested Budget include the following:**

- 2 Bill Pay Kiosks - \$40,000

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

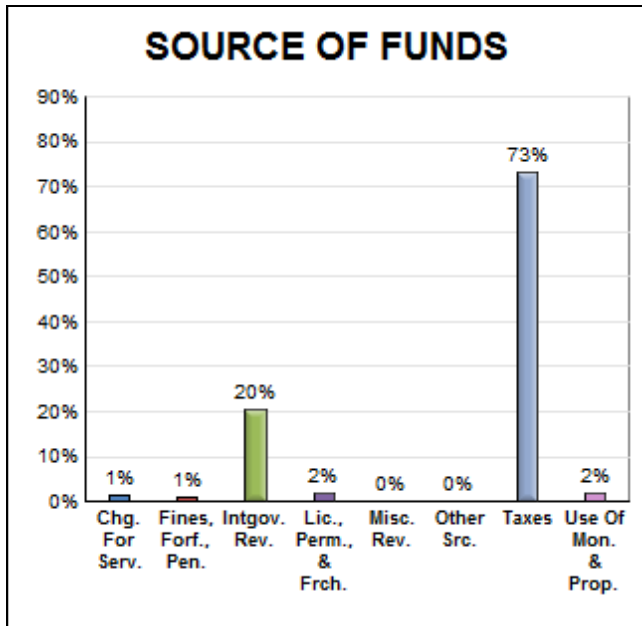
**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# General Revenues

Jason T. Britt  
County Administrative Officer

<b>Fund: 001</b>				
<b>Agency: 031</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>REVENUES</b>				
Charges For Current Serv	\$2,763,345	\$2,462,237	\$2,735,818	\$273,581
Fines,Forfeit.,Penalties	\$2,116,114	\$1,300,000	\$2,207,194	\$907,194
Intergovernmental Revenue	\$45,486,989	\$36,141,283	\$42,380,158	\$6,238,875
Lic.,Permits & Franchise	\$4,340,556	\$3,726,677	\$4,140,752	\$414,075
Miscellaneous Revenue	\$374	\$1	\$1	\$-
Other Financing Sources	\$417,926	\$1	\$1	\$-
Rev. from Use of Money & Prop	\$4,968,901	\$4,303,000	\$4,003,000	\$(300,000)
Taxes	\$161,666,861	\$138,958,368	\$152,190,375	\$13,232,007
<b>TOTAL REVENUES</b>	<b>\$221,761,066</b>	<b>\$186,891,567</b>	<b>\$207,657,299</b>	<b>\$20,765,732</b>
<b>NET COUNTY COST</b>	<b>\$(221,761,066)</b>	<b>\$(186,891,567)</b>	<b>\$(207,657,299)</b>	<b>\$(20,765,732)</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The General Revenues budget receives revenues not attributable to a specific county service or department. These discretionary revenues provide the Board of Supervisors the means of financing programs in accordance with the adopted Board priorities. The types of revenues included are property taxes, motor vehicle fees, sales taxes, interest earnings, state and federal funds, in lieu funds, and redevelopment pass-through revenues.

### Budget Request

The Requested Budget represents an overall increase of \$20,765,732 or 11% in revenues when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Revenue Projections will increase \$20,765,732 primarily based on current secured property taxes and local and state sales and use taxes.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Purchasing

## Brooke Sisk

### General Services Agency Director

Fund: 001

Agency: 032

#### SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Finance	\$470,353	\$486,657	\$1,085,406	\$598,749
Other Protection	\$2,204,976	\$-	\$-	\$-
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$2,675,329</b>	<b>\$486,657</b>	<b>\$1,085,406</b>	<b>\$598,749</b>

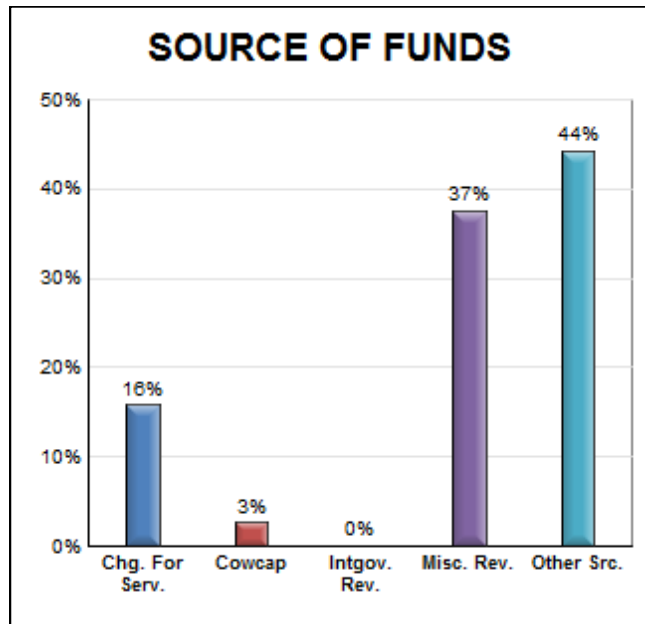
#### APPROPRIATIONS:

Capital Assets	\$-	\$-	\$11,501	\$11,501
Cowcap	\$(486,321)	\$(522,815)	\$(9,980)	\$512,835
Other Charges	\$239,375	\$256,136	\$309,143	\$53,007
Other Financing Uses	\$-	\$9,875	\$13,148	\$3,273
Salaries And Employee Benefits	\$648,300	\$682,909	\$688,252	\$5,343
Service And Supplies	\$2,273,975	\$60,552	\$73,342	\$12,790
<b>TOTAL APPROPRIATIONS:</b>	<b>\$2,675,329</b>	<b>\$486,657</b>	<b>\$1,085,406</b>	<b>\$598,749</b>

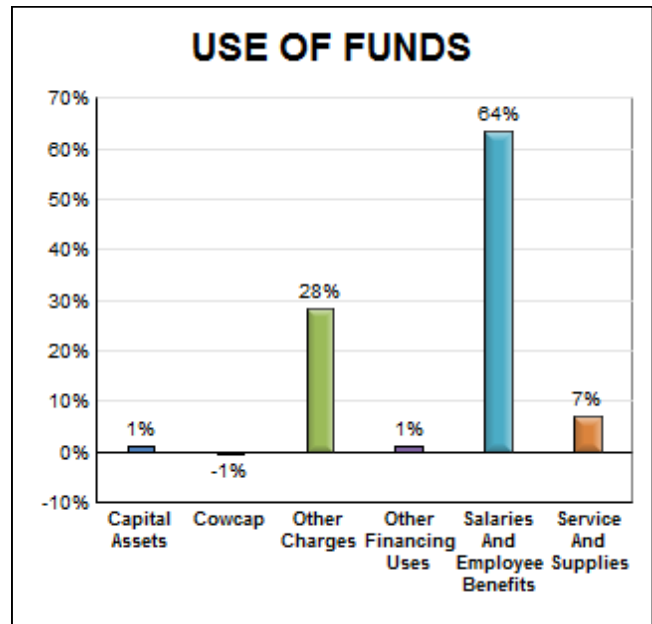
#### REVENUES

Charges For Current Serv	\$187,724	\$118,392	\$77,809	\$(40,583)
Cowcap	\$182,317	\$184,993	\$12,972	\$(172,021)
Intergovernmental Revenue	\$2,305,308	\$-	\$-	\$-
Miscellaneous Revenue	\$131,431	\$185,000	\$185,000	\$-
Other Financing Sources	\$326,285	\$211,548	\$217,774	\$6,226
<b>TOTAL REVENUES</b>	<b>\$3,133,065</b>	<b>\$699,933</b>	<b>\$493,555</b>	<b>\$(206,378)</b>

<b>NET COUNTY COST</b>	<b>\$(457,736)</b>	<b>\$(213,276)</b>	<b>\$591,851</b>	<b>\$805,127</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Purchasing Division of the General Services Agency is responsible for the procurement and disposition of essential goods and services required for government operations. County departments rely on the expertise of the Division to procure high-quality, low-cost goods and services and dispose of surplus goods efficiently and effectively.

## Core Functions

- Procure goods and professional or public works services in compliance with the authority delegated by the Board of Supervisors through Tulare County Ordinance, Part I, Chapter 3, Article 7.
- Dispose of and/or recycle surplus county property in a manner that reduces the contribution of county waste to landfills and generates residual General Fund revenue.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Maintain the Purchasing Customer Service Model to increase the efficiency and effectiveness of procurement services.

- **Objective 1:** Update the web-based interface to become a comprehensive resource tool for county departments by December 2021. **Results:** This objective was completed.
- **Objective 2:** Complete and upload training videos to the website by June 2022. **Results:** This objective was completed.

**Goal 2:** Offer opportunities for staff to increase knowledge, skills, and abilities regarding relevant procurement practices.

- **Objective 1:** Conduct cross-training with all staff by June 2022. **Results:** This objective was completed.
- **Objective 2:** Select staff will complete courses offered towards obtaining a Statewide EOC Position Credential by June 2022. **Results:** This objective was completed.

**Goal 3:** Improve the vehicle acquisition and disposition process.

- **Objective 1:** Modify existing vehicle procurement and disposition procedures by December 2021. **Results:** This objective was completed.
- **Objective 2:** Develop vehicle procurement training for departments by June 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Purchasing coordinated the temporary revisions to Administrative Regulation 4- Budgetary Controls in response to unforeseen manufacturing surcharges and increased shipping costs. These revisions allowed the County increased flexibility to acquire vehicles and equipment for departments.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Maintain the Purchasing Customer Service Model to increase the efficiency and effectiveness of procurement services.

- **Objective 1:** Develop a procurement handbook for Purchasing staff to improve proficiency by June 2023.
- **Objective 2:** Conduct an analysis of contracts to develop standardized templates for specific services and providers by June 2023.



**Goal 2:** Improve Purchasing's effectiveness in contracting for county goods and services.

- **Objective 1:** Update County Ordinance to reflect changes to procurement standards under federal law by December 2022.
- **Objective 2:** Revise Purchasing templates for contracts, bid documents, and agreements to streamline the creation of contracting records by December 2022.
- **Objective 3:** Provide training for county departments to enhance awareness and knowledge of the federal procurement process by June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$598,749 or 123% in expenditures and an overall decrease of \$206,378 or 29% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$805,127 or 378% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$12,790 primarily based on new services agreements.
- Other Charges will increase \$53,007 primarily based on increases in internal service charges and administrative costs.
- Capital Assets will increase \$11,501 primarily based on the purchase of a trailer.
- Other Financing Uses will increase \$3,273 primarily based on internal borrowing to replace a vehicle.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$512,835 primarily based on changes in the plan.
- Revenue Projections will decrease \$206,378 primarily based on changes in the COWCAP.

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 1 Trailer - \$11,501

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

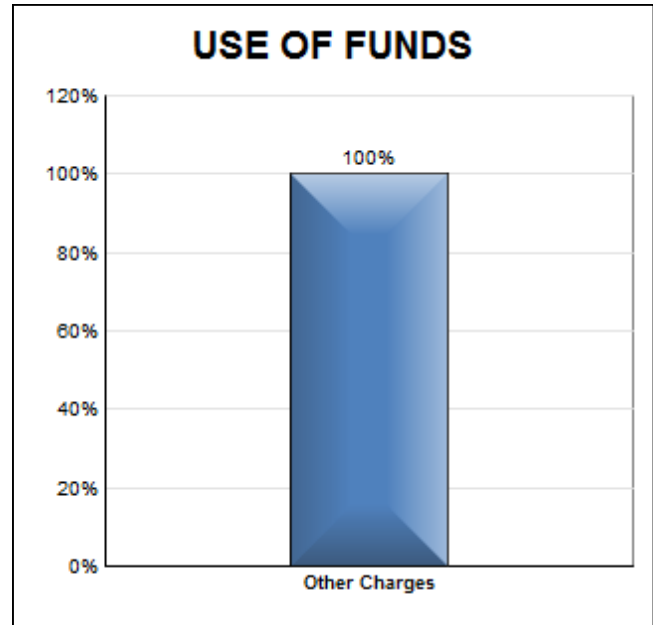
The Department Head concurs with the Recommended Budget.

# Contingency

## Jason T. Britt

### County Administrative Officer

<b>Fund: 001</b>				
<b>Agency: 050</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Legislative And Administrative	\$-	\$5,000,000	\$5,000,000	\$-
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$5,000,000</b>	<b>\$5,000,000</b>	<b>\$-</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$-	\$5,000,000	\$5,000,000	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$5,000,000</b>	<b>\$5,000,000</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>\$5,000,000</b>	<b>\$0</b>



Use of Funds: Illustrates the major expenditure accounts  
 Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

This budget is used to protect the County against unforeseen expenditure requirements and failure to realize anticipated revenues. If needed, appropriations from this budget may be transferred to another General Fund budget with the approval of the Board of Supervisors by a four-fifths vote. State law authorizes appropriations for contingencies in an amount not to exceed 15% of the total appropriations from the fund exclusive of the amount of the appropriation for contingencies.

### Budget Request

The Requested Budget does not represent any changes in expenditures and revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost remains the same when compared with the FY 2021/22 Final Budget.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# UC Cooperative Extension

**Karmjot Randhawa**  
**Regional Director**

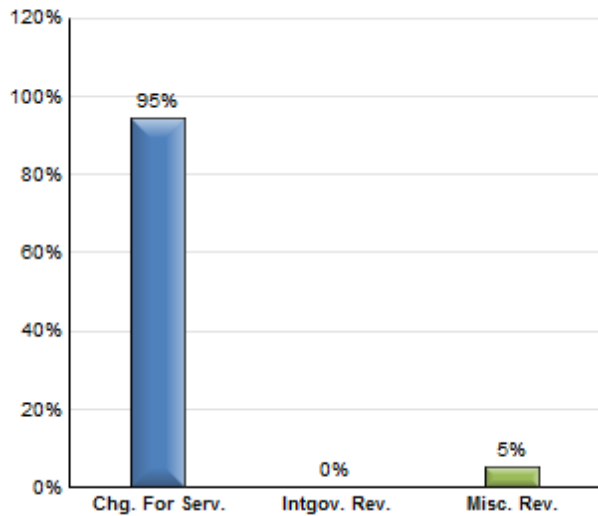
**Fund: 001**

**Agency: 055**

## **SUMMARY OF APPROPRIATIONS AND REVENUES**

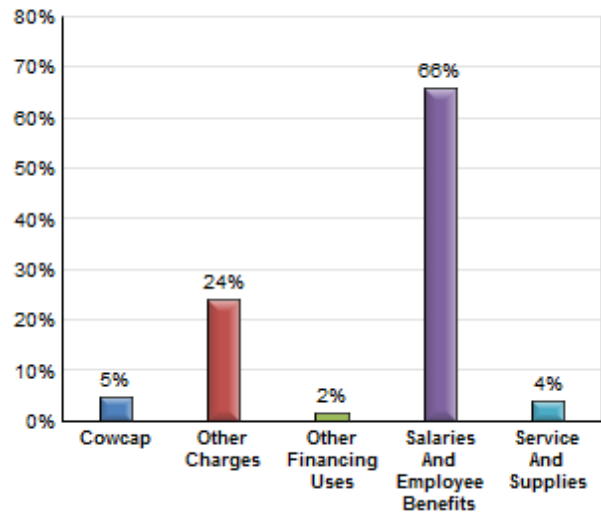
	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Agricultural Education	\$1,041,932	\$1,039,658	\$994,763	\$(44,895)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,041,932</b>	<b>\$1,039,658</b>	<b>\$994,763</b>	<b>\$(44,895)</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$191,062	\$100,232	\$56,960	\$(43,272)
Other Charges	\$273,386	\$266,579	\$224,718	\$(41,861)
Other Financing Uses	\$8,058	\$17,309	\$21,254	\$3,945
Salaries And Employee Benefits	\$545,018	\$612,296	\$651,630	\$39,334
Service And Supplies	\$24,408	\$43,242	\$40,201	\$(3,041)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,041,932</b>	<b>\$1,039,658</b>	<b>\$994,763</b>	<b>\$(44,895)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$10,027	\$26,371	\$28,001	\$1,630
Intergovernmental Revenue	\$3,577	\$2	\$2	\$-
Miscellaneous Revenue	\$12	\$1,640	\$1,620	\$(20)
<b>TOTAL REVENUES</b>	<b>\$13,616</b>	<b>\$28,013</b>	<b>\$29,623</b>	<b>\$1,610</b>
<b>NET COUNTY COST</b>	<b>\$1,028,316</b>	<b>\$1,011,645</b>	<b>\$965,140</b>	<b>\$(46,505)</b>

### **SOURCE OF FUNDS**



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### **USE OF FUNDS**



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The mission of the University of California Division of Agriculture and Natural Resources is to serve California through the creation, development, and application of knowledge in agricultural, natural, and human resources.

University of California Cooperative Extension (UCCE) brings together federal, state, and county governments into a voluntary partnership. Cooperative Extension was established by Congress with the Smith-Lever Act of 1914 and is authorized under the provisions of the State of California Education Code, Section 32330. This joint effort between the University of California (UC), the United States Department of Agriculture (USDA), and Tulare County began in 1918.

UCCE has agriculture, natural resources, 4-H, nutrition, family and consumer sciences staff serving in county offices. In addition, Cooperative Extension specialists are headquartered at UC Berkeley, UC Davis, and UC Riverside, where they conduct research and collaborate in county programs. As a part of the land-grant institutions, UCCE's mandate is dedicated to the welfare, protection, and enhancement of agriculture, natural resources, and people of California.

County Advisors work to strengthen Tulare County's agricultural productivity, competitiveness, and sustainability. Advisors collaborate with campus-based Cooperative Extension specialists and campus scientists to research, adapt, and field-test agricultural improvements or solutions, and promote the use of research findings. Urban horticultural programs help drive stewardship of natural resources while enhancing esthetic beauty.

The 4-H Youth Development program provides meaningful, learn-by-doing educational activities to children in 4-H clubs, and to children participating in school enrichment and after-school programs including an array of exciting activities for today's youth, including rocketry, shooting sports, computer science, and leadership, as well as traditional offerings such as cooking, animal husbandry, and sewing.

The nutrition, family and consumer sciences staff bring focus to nutrition, food safety, food preparation, as well as financial management and work with children, youth, and adults.

Collaborative partnerships with government agencies and cooperative research projects with industry extend the reach of UC advisors. Workshops, field days, public meetings, newsletters, mass media, social media and other communication tools bring information to the community.

## Core Functions

- Enhance and ensure safe, secure, competitive, and sustainable agricultural food systems through research and education.
- Increase science literacy in natural resources, agriculture, and nutrition.
- Enhance the health of Californians through nutrition research and education.
- Develop youth leadership through 4-H.
- Staff development and training in the use of new technologies to increase efficiencies and capture savings.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Reduce injuries and illness of agricultural workers from potential hazards when handling chemicals used in production agriculture.

- **Objective 1:** To reach and train 100 Spanish-speaking agricultural workers on integrated pest management. **Results:** This objective was not completed. The advisor scheduled to complete this objective left employment with UCCE in August of 2021 and was not available to complete it. The replacement advisor started in May of 2022.

- **Objective 2:** Evaluate chemical compounds with more preferable, efficient properties to be used as an alternative to current chemicals with less desirable characteristics in grapes. **Results:** This objective was partially completed. The advisor scheduled to complete this objective left employment with UCCE in August of 2021 and was not available to complete it. Some of this work was continued by advisors from neighboring counties.

#### Economic Well-Being

**Goal 1:** Investigate cultural management strategies to improve economic sustainability of crops.

- **Objective 1:** Evaluate alternate pruning strategies in nut crops to reduce management costs while increasing yield. **Results:** This objective was completed. Research efforts have demonstrated methods for improving crop production by as much as 10% and reducing costs by 5% in trial orchards.
- **Objective 2:** Develop a fungicide rotation program to mitigate powdery mildew resistance in table grapes in Tulare County and the entire San Joaquin Valley. **Results:** This objective was partially completed. The advisor scheduled to complete this objective left employment with UCCE in August of 2021 and was not available to complete it. Some of this work was continued by advisors from neighboring counties.

#### Quality of Life

**Goal 1:** UC SNAP-Ed and EFNEP programs will impact Tulare County with direct education strategies to promote healthy eating, food resource management, and physical activity literacy.

- **Objective 1:** SNAP-Ed programs will reach 2,600 unduplicated eligible residents including preschool, youth, adults, and families. **Results:** This objective was partially completed. As of June 30, 2022, the CalFresh Healthy Living (CFHL) Nutrition Team has reached over 1,900 participants. The goal is to reach at least 2,600 Supplemental Nutrition Assistance Program – Education (SNAP-Ed) eligible participants by the close of the Federal Fiscal Year 2021/22 on September 30, 2022.
- **Objective 2:** SNAP-Ed programs will work in 17 sites to engage the SNAP-Ed eligible community in program planning and implementation. Two sites will put sustainability measures in place to ensure changes to support healthy eating and physical activity continue. **Results:** This objective was completed. The CalFresh Healthy Living (CFHL) Nutrition Team worked in 23 sites to engage the SNAP-Ed eligible community in programming and implementation. At least three sites have developed sustainability measures in place to ensure behavior and environmental changes to support healthy eating and physical activity.
- **Objective 3:** EFNEP Tulare will reach low-income families to promote diet quality, physical activity, food resource management, and food security. **Results:** This objective was partially completed. COVID-19 pandemic related challenges has curtailed program outcomes and results. The Community Education Specialist will continue to work towards meeting EFNEP goals for Federal Fiscal Year 2021/22 on September 30, 2022.

**Goal 2:** Advance youth leadership and science literacy in natural resources, agriculture, and nutrition through the 4-H Youth Development Program.

- **Objective 1:** Gain back at least half of the 115 enrollments in Club programming that were lost due to COVID-19 during the 2020-2021 year. **Results:** This objective was completed. The program has an enrollment of 492 youth this year, which is an increase of 72 youth from last year or 62% of the 115 enrollments lost during the COVID-19 pandemic.
- **Objective 2:** Implement the Tech Changemakers technology training program with at least nine youth members reaching the target goal of 300 adults. **Results:** This objective was partially completed. The Tech Changemakers program has four youth members and reached 48 adults. In January 2022, COVID-19 protocols prevented the program from having in-person meetings after the youth were trained and

ready to go out in the community to deliver training. The timeline of the program was to be completed by March 2022 but was extended due to the COVID-19 pandemic.

- **Objective 3:** Participate in the Tulare County Office of Education Region VII STEM hub by providing training and guidance for implementation of 4-H curriculum and projects in after-school programs. **Results:** This objective was partially completed. UCCE is still part of the Tulare County Office of Education (TCOE) Region VII STEM hub. However, the training was not provided due to continued COVID-19 restrictions. This objective is anticipated to be completed in FY 2022/23.

### Other Accomplishments in FY 2021/22

- The Master Gardener Program had different outreach events including: Tulare Garden Festival at Tulare Library in April (113 contacts), Main Street Jamboree at Mooney Grove Park (213 contacts), Motors at Mission Oak Car Show (43 contacts), Go Native (145 contacts), and Woodlake Botanical Garden Berry Tasting (255 contacts).
- The Master Gardeners assembled 420 seedling kits for Hurley Elementary School students to take home to learn firsthand how a plant grows.
- The Master Gardener Program graduated 12 new volunteers to add to their current 82 volunteers to continue outreach and extension of education and leadership in gardening, landscape, and water conservation to homeowners throughout the county.

### Key Goals and Objectives for FY 2022/23

#### Economic Well-Being

**Goal 1:** Develop cultural management strategies to improve the economic sustainability of crops.

- **Objective 1:** Continue tree training research on walnut and pistachio orchards for both earlier and increased yield with lower grower costs.
- **Objective 2:** Conduct plant nutrition and pest management research efforts to determine best practices for improving crop health and production.
- **Objective 3:** Develop new and improved extension and outreach activities for local grape producers by June 2023.

#### Quality of Life

**Goal 1:** UC CalFresh and Expanded Food Nutrition and Education Programs will impact Tulare County with direct education strategies to promote healthy eating, food resource management, physical activity, and literacy.

- **Objective 1:** Reach 2,600 SNAP-Ed eligible residents with direct education and policy, systems, and environmental strategies to promote healthy eating, food resource management, and physical activity literacy. These activities will be complete by end of Federal Fiscal Year 2022/23, September 30, 2023.
- **Objective 2:** To work with at least 17 qualifying sites to engage the SNAP-Ed community in program planning and implementation. At least three sites will place sustainability measures in place to ensure changes to support healthy lifestyles and food security. These activities will be completed by end of Federal Fiscal Year 2022/23, September 30, 2023.
- **Objective 3:** Continue to strengthen school and community partnerships to implement and support obesity prevention interventions at qualifying sites. These activities will be completed by end of Federal Fiscal Year 2022/23, September 30, 2023.

**Goal 2:** Advance youth leadership and science literacy in natural resources, agriculture, and nutrition through the 4-H Youth Development Program.

- **Objective 1:** Expand the Tech Changemakers program to include at least three groups of teens teaching workforce development and economic mobility skills to at least 300 adults throughout Tulare County.
- **Objective 2:** Develop and provide support for 4-H In-School Clubs within Tulare County to expand the reach of 4-H programming to more diverse audiences.
- **Objective 3:** Expand participation in the Tulare County Office of Education Region VII STEM hub by providing training and guidance for the implementation of the 4-H curriculum and projects in the afterschool programs.

**Goal 3:** The Master Gardener Program volunteers will promote and provide education and leadership in garden and landscape practices and water-wise strategies to homeowner clientele throughout Tulare County.

- **Objective 1:** Establish Seed Libraries at multiple locations in the County including the Tulare, Exeter, Woodlake Libraries, and Mooney Grove Park.
- **Objective 2:** The Master Gardener Program will have volunteers in each Seed Library once a month to answer questions, give advice on gardening practices and give away seeds and instructional handouts.
- **Objective 3:** Master Gardeners will conduct multiple workshops at different locations to help the community with gardening matters.

### Budget Request

The Requested Budget represents an overall decrease of \$44,895 or 4% in expenditures and an overall increase of \$1,610 or 6% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost decreased \$46,505 or 5% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Charges will decrease \$41,861 primarily based on internal service charges.
- Other Financing Uses will increase \$3,945 primarily based on an energy project.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$43,272 primarily based on changes to the plan.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.



# County Counsel

Jennifer M. Flores

County Counsel

Fund: 001

Agency: 080

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Counsel	\$3,916,277	\$5,098,523	\$6,099,357	\$1,000,834
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$3,916,277</b>	<b>\$5,098,523</b>	<b>\$6,099,357</b>	<b>\$1,000,834</b>

### APPROPRIATIONS:

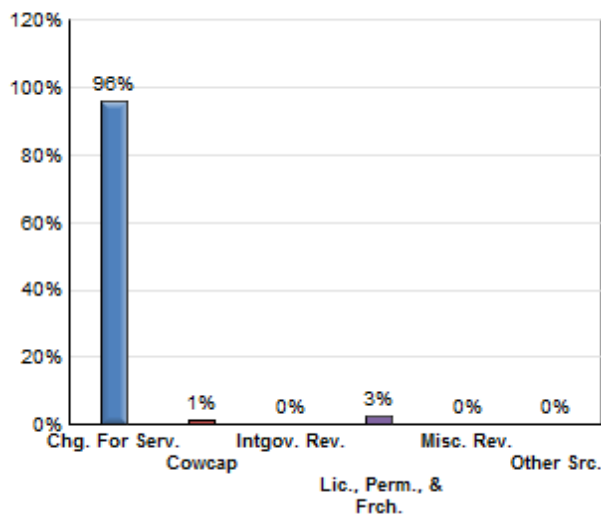
Cowcap	\$(3,303,598)	\$(2,715,885)	\$(2,725,617)	\$(9,732)
Other Charges	\$(148,159)	\$(205,626)	\$108,677	\$314,303
Other Financing Uses	\$400,468	\$487	\$26,764	\$26,277
Salaries And Employee Benefits	\$6,767,065	\$7,598,878	\$8,301,818	\$702,940
Service And Supplies	\$200,501	\$420,669	\$387,715	\$(32,954)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$3,916,277</b>	<b>\$5,098,523</b>	<b>\$6,099,357</b>	<b>\$1,000,834</b>

### REVENUES

Charges For Current Serv	\$3,100,894	\$3,606,706	\$3,943,433	\$336,727
Cowcap	\$77,684	\$57,807	\$59,439	\$1,632
Intergovernmental Revenue	\$91,706	\$-	\$-	\$-
Lic.,Permits & Franchise	\$114,425	\$110,000	\$110,000	\$-
Miscellaneous Revenue	\$221	\$1	\$1	\$-
Other Financing Sources	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$3,384,930</b>	<b>\$3,774,514</b>	<b>\$4,112,873</b>	<b>\$338,359</b>

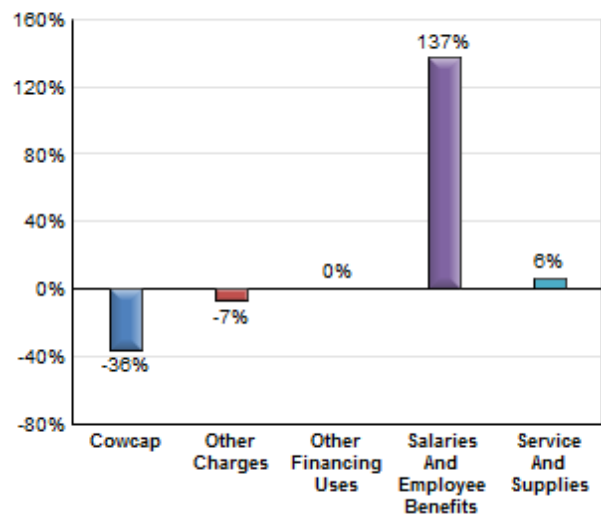
<b>NET COUNTY COST</b>	<b>\$531,347</b>	<b>\$1,324,009</b>	<b>\$1,986,484</b>	<b>\$662,475</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The mission of the County Counsel's Office is to provide quality and innovative services to benefit our clients and support the public good. Our vision is to meet the legal and risk management challenges facing the County of Tulare in partnership with our clients.

The County Counsel's Office also includes the Risk Management Division. The Risk Management Division protects the County's physical, fiscal, human, and goodwill assets through the administration of the County's Liability and Workers' Compensation Insurance, and safety programs. Discussion of the Risk Management budget may be found in the insurance funds budget narrative.

## Core Functions

- By statute, County Counsel provides legal advice and representation to the County of Tulare through the Board of Supervisors (BOS), elected and appointed county officers, county department heads and staff, county boards and commissions, and other county public officials or agencies regarding all civil legal matters facing the County of Tulare.
- County Counsel is also required by statute, subject to request and payment of attorney's fees and costs, to provide civil legal advice to memorial districts, sanitary districts, and resource conservation districts.
- County Counsel has been available by tradition, upon request and payment of attorney's fees and costs, to provide legal advice to public cemetery districts.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Continue to provide improved legal service in dependency and probate matters by developing protocols and providing relevant training.

- **Objective 1:** Conduct at least one training in the areas of: "Search and Seizure" and "New Cases and Legislation" for Child Welfare staff by June 2022. **Results:** This objective was completed.
- **Objective 2:** Conduct at least one training in "Current Issues" for Public Guardian staff by June 2022. **Results:** This objective was completed.

### Economic Well-Being

**Goal 1:** Improve the County fee setting process.

- **Objective 1:** Conduct County Fee-Setting Process training for departments by March 2022. **Results:** This objective was completed.
- **Objective 2:** Partner with requesting departments to provide guidance in reviewing fee structures through June 2022. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Further improve meetings conducted by Tulare County Boards, Committees, and Commissions.

- **Objective 1:** Update the Brown Act manual with recent case law developments by February 2022. **Results:** This objective was completed.
- **Objective 2:** Provide an Agenda Item Preparation training to targeted county personnel to ensure compliance with county policies and regulations by June 2022. **Results:** This objective was completed.
- **Objective 3:** Provide Government 101 training for special districts by June 2022. **Results:** This objective was completed.

**Goal 2:** Further improve county administrative appeals and hearings procedures.

- **Objective 1:** Continue to partner with Board Clerk and affected departments in development and implementation of improvements to the county administrative appeals and hearings procedures through June 2022.  
**Results:** This objective was partially completed. This objective is ongoing.

### Other Accomplishments in FY 2021/22

- Filed 279 Child Welfare Services petitions; pursued 13 appeals and appellate writs; appeared daily in the County's Juvenile Court for the protection of abused or neglected children while submitting 83 warrants to remove 523 children from dangerous home environments.
- Filed 30 new cases in Probate court for the protection of persons who are gravely disabled or who otherwise cannot provide for their basic needs or manage their finances. Appeared weekly in Probate Court for the protection of abused, neglected, or incapacitated adults. Appeared frequently in criminal court to assist the Court in resolving matters involving defendants who are incompetent to stand trial.
- Developed and applied, in collaboration with the Health and Human Services Agency- Mental Health Branch and the Court, the legal pleadings and processes for the implementation of Assisted Outpatient Treatment ("Laura's Law") in Tulare County. Filed three new cases under "Laura's Law". Represented the County in all appearances before the court.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Continue to provide improved legal service in dependency and probate matters by developing protocols and providing relevant training.

- **Objective 1:** Conduct at least one training in the areas of: "Search and Seizure" and "New Cases and Legislation" for Child Welfare staff by June 2023.
- **Objective 2:** Conduct at least one training in "Current Issues" for Public Guardian staff by June 2023.
- **Objective 3:** Develop and apply, in collaboration with the Health and Human Services Agency Mental Health Branch and the Court, the legal pleadings and processes for Tulare County's implementation of "CARE Court".

#### Economic Well-Being

**Goal 1:** Improve the County fee setting process.

- **Objective 1:** Conduct County fee setting process training for departments by March 2023.
- **Objective 2:** Partner with requesting departments to provide guidance in reviewing fee structures through 2023.

#### Organizational Performance

**Goal 1:** Further improve meetings conducted by Tulare County Boards, Committees and Commissions.

- **Objective 1:** Update the Brown Act manual with recent case laws developments by February 2023.
- **Objective 2:** Provide an Agenda Item Preparation training to targeted county personnel to ensure compliance with county policies and regulations by June 2023.
- **Objective 3:** Provide Government 101 training for special districts by June 2023.

**Goal 2:** Further improve county administrative appeals and hearing procedures.

- **Objective 1:** Continue to partner with Board Clerk and affected departments in development and implementation of improvements to the county administrative appeals and hearings procedures through June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$1,000,834 or 20% in expenditures and an overall increase of \$338,359 or 9% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$662,475 or 50% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$702,940 primarily based on addition of a position and cost-of-living adjustments.
- Other Charges will increase \$314,303 primarily based on changes in interfund expense-data processing expense and County Counsel charges.
- Other Financing Uses will increase \$26,277 primarily based on the cost of the energy project.
- Revenue Projections will increase \$338,359 primarily based on increased services to Risk Management and changes in the Countywide Cost Allocation Plan.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Add 1 FTE position to serve as County Hearing Officer:
  - 1 Chief Deputy County Counsel - Hearing Officer
- Amend 1 FTE position as a part of the HR/Payroll reorganization project:
  - 1 Account Clerk Senior K to Payroll Clerk II- K

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# County Administration

Jason T. Britt

County Administrative Officer

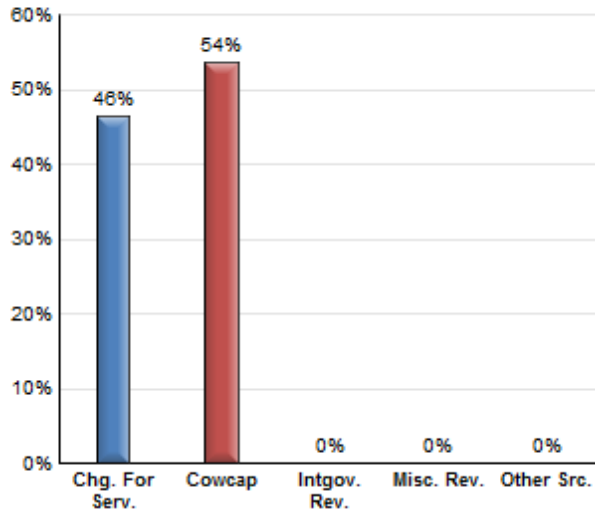
Fund: 001

Agency: 085

## SUMMARY OF APPROPRIATIONS AND REVENUES

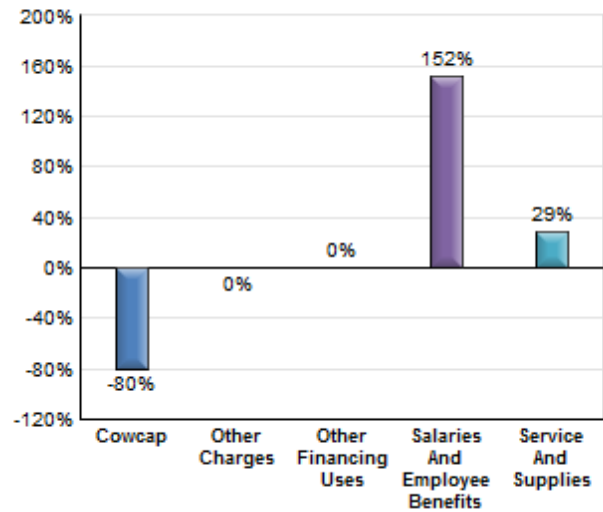
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Legislative And Administrative	\$2,949,410	\$2,581,819	\$1,365,252	\$(1,216,567)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$2,949,410</b>	<b>\$2,581,819</b>	<b>\$1,365,252</b>	<b>\$(1,216,567)</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$(798,861)	\$(925,651)	\$(1,358,543)	\$(432,892)
Other Charges	\$201,575	\$247,145	\$268,616	\$21,471
Other Financing Uses	\$-	\$-	\$-	\$-
Salaries And Employee Benefits	\$1,994,081	\$2,153,734	\$2,066,987	\$(86,747)
Service And Supplies	\$1,552,615	\$1,106,591	\$388,192	\$(718,399)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$2,949,410</b>	<b>\$2,581,819</b>	<b>\$1,365,252</b>	<b>\$(1,216,567)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$60,333	\$244,968	\$264,424	\$19,456
Cowcap	\$(299,470)	\$82,086	\$305,304	\$223,218
Intergovernmental Revenue	\$1,564,148	\$850,002	\$-	\$(850,002)
Miscellaneous Revenue	\$-	\$2	\$2	\$-
Other Financing Sources	\$35,875	\$65,382	\$-	\$(65,382)
<b>TOTAL REVENUES</b>	<b>\$1,360,886</b>	<b>\$1,242,440</b>	<b>\$569,730</b>	<b>\$(672,710)</b>
<b>NET COUNTY COST</b>	<b>\$1,588,524</b>	<b>\$1,339,379</b>	<b>\$795,522</b>	<b>\$(543,857)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

In keeping with the guidance, support, and direction of the Board of Supervisors, the County Administrative Officer (CAO) is responsible for the strategic and operational management of the County; serves as the Clerk of the Board of Supervisors; and prepares the annual budget and other plans for the County. In addition, through the coordination of agency and departmental activities, the CAO works to ensure that the County's government operates efficiently, effectively, and equitably.

## Core Functions

### County Administrative Office

- Oversee all county operations and functions, assuring that Board policies are carried out in the most efficient and cost-effective manner.
- Interpret, recommend, and implement all Board policies.
- Forecast and develop the County's annual budget and Mid-Year Budget Report.
- Review and monitor county budgets, services, and programs.
- Prepare financial analysis to support county operations.
- Oversee preparation of Board of Supervisors meeting agendas and minutes, maintain all official records, and support the Assessment Appeals Board as Clerk of the Board of Supervisors.
- Review, monitor, and prepare recommendations for federal and state legislation.
- Review and provide oversight of countywide position allocations.
- Work collaboratively with the General Services Agency and Capital Projects to set priorities for the Capital Improvement Plan.
- Administer contracts as directed by the Board of Supervisors.
- Review, implement, and monitor Tulare County's adopted Business Plan.

### Clerk of the Board

- Prepare, publish, and distribute the Board's agenda.
- Clerk all Board of Supervisors meetings and record legislative actions. Process and maintain all agreements, ordinances, and resolutions resulting from the Board's actions.
- Maintain and update rosters for appointments to boards, commissions, and special districts.
- Provide administrative support to the Assessment Appeals Board relative to the functioning of the assessment appeals process as required by the mandated guidelines of the State Legislature.
- Maintain and update the Tulare County Ordinance Code.
- Maintain copies of the Conflict of Interest – Form 700 Statements for department heads. Prepare annual notifications for the requirement for filing Conflict of Interest Form 700 – Statement of Economic Interests. Conduct the Biennial Code Review (even years), maintain files, and respond to questions related to the Conflict of Interest Disclosure process.
- Receive and process all claims filed against the county.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Support the County's Capital Improvement Plan (CIP) to include projects for law enforcement, fire, roads, and emergency operations.

- **Objective 1:** Support projects identified in the County's CIP for public safety. **Results:** This objective was completed. Funding was provided to support public safety capital improvement projects, such as the Emergency Dispatch Relocation Project for Sheriff and Fire.
- **Objective 2:** Provide administrative and funding support for the County's CIP as adopted by the Board of Supervisors. **Results:** This objective was completed. Funds were allocated in the FY 2021/22 budget for the CIP adopted by the Board of Supervisors.

### Economic Well-Being

**Goal 1:** Address the negative economic impacts caused by the COVID-19 pandemic on the County of Tulare through federal and state resources.

- **Objective 1:** Apply for funding from state and federal governments to obtain resources to address the public health emergency and negative impacts caused by the pandemic on the communities of Tulare County. **Results:** This objective was completed. The County received \$90.5 million in American Rescue Plan Act (ARPA) funding to address the negative impacts of the COVID-19 pandemic on communities in Tulare County.
- **Objective 2:** Develop an ARPA spending plan for federal resources to mitigate the pandemic impacts on the County of Tulare to be approved by the Board of Supervisors. **Results:** This objective was completed. On August 24, 2021, the ARPA Interim Recovery Plan was developed and approved by the Board of Supervisors.

### Quality of Life

**Goal 1:** Develop a plan to address water, sewer, and broadband infrastructure in the disadvantaged communities of the county.

- **Objective 1:** Utilize ARPA funding to address countywide infrastructure needs. **Results:** This objective was completed. The County's ARPA Interim Plan allocated funding to address water and sewer projects in the ARPA Infrastructure category.
- **Objective 2:** Partner and collaborate with Golden State Finance Authority to develop a countywide Strategic Broadband Plan. **Results:** This objective was completed. On October 12, 2021, the Board of Supervisors approved a Joint Exercise of Powers Agreement with the Golden State Connect Authority for the purpose of expanding broadband access and quality in rural counties.
- **Objective 3:** Work with local Groundwater Sustainability Agencies, CV-SALTS Coalitions, and Irrigated Lands Regulatory Program Coalitions in coordination with State and Federal agencies to address drinking water supply challenges. **Results:** This objective was completed. Staff worked with local Groundwater Sustainability Agencies to adopt tiered pumping caps and associated groundwater extraction fees. Additionally, staff worked with the CV-SALTS and Irrigated Lands Coalitions to construct drinking water kiosks at county sites to protect and provide adequate safe drinking water supplies.

### Organizational Performance

**Goal 1:** Complete a review of the County Administrative Regulations.

- **Objective 1:** Determine if an Administrative Regulation (AR) requires updating or removal. **Results:** This objective was completed.

- **Objective 2:** Revise ARs to provide guidance and clarity to county departments. **Results:** This objective was partially completed. This is an ongoing project. In FY 2021/22, the County Administrative Office completed revisions to AR 37 regarding the acceptance of gifts and donations, AR 47 regarding Good Works Funding, and AR 40 regarding employee appreciation; and wrote a new AR 46 regarding the distribution of tickets and passes. Revisions to AR 01 regarding travel claims, AR 23 regarding relocation expenses, and a new AR regarding social media are expected to be completed by June 2023.
- **Objective 3:** Bring all updated AR's, along with those AR's that are being removed, back to the Board of Supervisors for approval. **Results:** This objective was partially completed. This is an ongoing project. In FY 2021/22, the County Administrative Office brought AR 37, AR 47, and AR 40 to the Board for revision; and brought AR 46 for establishment. The Office will continue to bring ARs to the Board for approval as updates are made.

### Other Accomplishments in FY 2021/22

- Upgraded the County's Web Budget System.
- Completed the decennial redistricting of County Supervisorial Districts in December 2021.
- Supported Tulare County's Economic Development program and activities, which included the Great Wolf Lodge development.
- Funded the countywide Capital Improvement Plan and projects.
- Set aside funding for new construction of a County Morgue.
- Collaborated with General Service Agency to establish a Facility and Site Lease Agreement to finance the design, acquisition, construction, improvement, and installation of energy efficiency projects.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Support and fund the County's Capital Improvement Plan (CIP) to include public safety projects.

- **Objective 1:** Support projects identified in the County's CIP for law enforcement.
- **Objective 2:** Support projects identified in the County's CIP for Fire.
- **Objective 3:** Provide administrative and funding support for the County's CIP as adopted by the Board of Supervisors.

#### Economic Well-Being

**Goal 1:** Finalize the County of Tulare ARPA Recovery Plan to maximize resources to address the negative impacts caused by the Covid-19 pandemic.

- **Objective 1:** Align the Final Recovery Plan with the Final Rule guidelines set forth by the U.S Department of the Treasury.
- **Objective 2:** Establish a process for the annual collection of data and updates for ARPA-funded projects and programs.

#### Organizational Performance

**Goal 1:** Undertake a joint review of the County of Tulare Financial Policies with the Auditor-Controller.

- **Objective 1:** Review County of Tulare Financial Policies with the Auditor-Controller/Treasure-Tax Collector's Office for appropriateness, best practices, and comparability with other jurisdictions by June 2023.



## Budget Request

The Requested Budget represents an overall decrease of \$1,216,567 or 47% in expenditures and an overall decrease of \$672,710 or 54% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost decreased \$543,857 or 41% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will decrease \$718,399 primarily based on shifting state grant water programs and functions to the Resource Management Agency (RMA).
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$432,892 primarily based on changes in the Plan.
- Revenue Projections will decrease \$672,710 primarily based on shifting offsetting state grant revenues for water programs.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Add 1 FTE position due to shifting duties.
  - 1 Administrative Aide - K
- Delete 1 FTE position due to shifting duties and workload to RMA.
  - 1 Water Resources Program Director

## **County Administrator's Recommendations**

This budget is recommended as submitted.

## **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

## **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# General Services Agency

Brooke Sisk  
Director

Fund: 001

Agency: 087

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Communications	\$93,660	\$100,401	\$101,143	\$742
Cultural Services	\$421,955	\$462,974	\$521,182	\$58,208
Property Management	\$4,708,932	\$4,029,365	\$3,744,391	\$(284,974)
Recreation Facilities	\$2,154,396	\$2,899,192	\$3,290,571	\$391,379
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$7,378,943</b>	<b>\$7,491,932</b>	<b>\$7,657,287</b>	<b>\$165,355</b>

## APPROPRIATIONS:

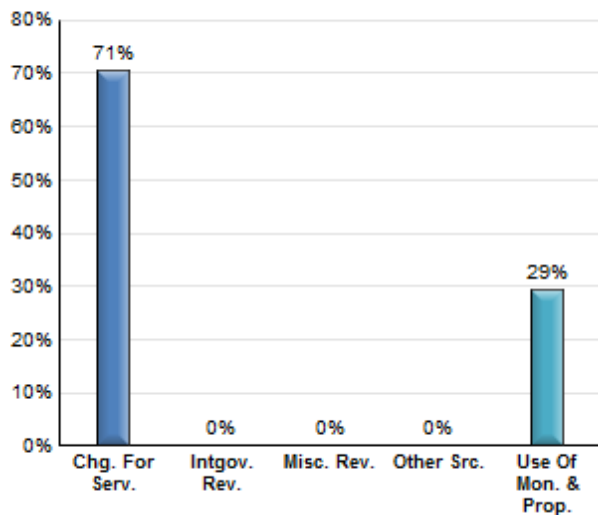
Capital Assets	\$22,206	\$366,806	\$213,612	\$(153,194)
Cowcap	\$294,585	\$212,502	\$446,075	\$233,573
Other Charges	\$660,020	\$927,047	\$1,269,970	\$342,923
Other Financing Uses	\$1,859,095	\$1,136,704	\$658,307	\$(478,397)
Salaries And Employee Benefits	\$3,368,827	\$3,836,835	\$4,141,224	\$304,389
Service And Supplies	\$1,174,210	\$1,012,038	\$928,099	\$(83,939)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$7,378,943</b>	<b>\$7,491,932</b>	<b>\$7,657,287</b>	<b>\$165,355</b>

## REVENUES

Charges For Current Serv	\$2,069,732	\$2,445,222	\$2,764,863	\$319,641
Intergovernmental Revenue	\$94,597	\$110,000	\$-	\$(110,000)
Miscellaneous Revenue	\$4,113	\$4,000	\$-	\$(4,000)
Other Financing Sources	\$273,083	\$93,357	\$-	\$(93,357)
Rev. from Use of Money & Prop	\$2,121,731	\$1,593,387	\$1,149,996	\$(443,391)
<b>TOTAL REVENUES</b>	<b>\$4,563,256</b>	<b>\$4,245,966</b>	<b>\$3,914,859</b>	<b>\$(331,107)</b>

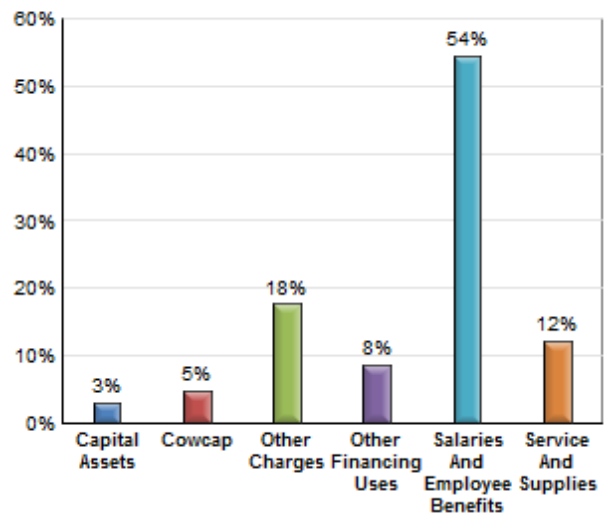
<b>NET COUNTY COST</b>	<b>\$2,815,687</b>	<b>\$3,245,966</b>	<b>\$3,742,428</b>	<b>\$496,462</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The General Services Agency (GSA) is comprised of several divisions, each of which provides services to the public and other departments. The divisions of GSA include Administration, Courier, Museum, Parks and Recreation, and Property Management. GSA Administration provides support services to several of the County's Internal Service Funds (ISF) including Custodial Services; Grounds Services; Facilities; Fleet Services; Print, Mail, Copier Services; Utilities; and the Capital Projects Division, which allows the provision of reliable, customer-driven services, which produce safe, healthy, and welcoming environments, and enable the efficient and effective delivery of county services to the public.

## Core Functions

- The Administration Division pays vendors for services provided, provides financial reports to management, provides personnel support to each division, and performs a variety of analytical functions.
- The Courier Division oversees the delivery of interoffice mail to departments, contracts for services and manages the courier program to ensure effective receipt of mail packages.
- The Museum Division protects, preserves, and promotes a shared understanding of Tulare County's past and its place in the future by providing the community with innovative, diverse, and engaging exhibits and events.
- The Parks and Recreation Division provides recreational opportunities for those who visit Tulare County Parks by ensuring access to playground and outdoor sports activities in a variety of park settings.
- The Property Management Division is responsible for property acquisition, disposition, lease negotiations, and tenant management.

## Key Goals and Objectives Results in FY 2021/22

### Economic Well-Being

**Goal 1:** Identify potential uses for currently vacant or underutilized county property.

- **Objective 1:** Dispose of Tulare/Pixley Courthouse by December 2021. **Results:** This objective was completed.
- **Objective 2:** Identify options for future use of the former Porterville Courthouse by March 2022. **Results:** This objective was partially completed. The County co-owns this property with the Judicial Council of California, and discussions of future use are in progress. This objective will continue in FY 2022/23.
- **Objective 3:** Identify future use of the Visalia Main Jail by March 2022. **Results:** This objective was completed.

### Quality of Life

**Goal 1:** Complete the Woodville Park Community Forest Establishment project.

- **Objective 1:** Install trees and irrigation system by January 2022. **Results:** This objective was completed.
- **Objective 2:** Host a community volunteer event where partners and members of the community can plant trees by February 2022. **Results:** This objective was completed.

**Goal 2:** Improve accessibility to the Museum by creating virtual tours.

- **Objective 1:** Write scripts for virtual tours and enlist narrators from local talent by November 2021. **Results:** This objective was completed.
- **Objective 2:** Coordinate with the Tulare County Office of Education to record narration and capture film of selected exhibits by December 2021. **Results:** This objective was completed.
- **Objective 3:** Upload virtual tours to the Museum website by May 2022. **Results:** This objective was completed.

### Other Accomplishments in FY 2021/22

- Adopted the Tulare County Parks Strategic Outreach Plan.

### Key Goals and Objectives for FY 2022/23

#### Economic Well-Being

**Goal 1:** Identify potential uses for currently vacant or underutilized county property.

- **Objective 1:** Identify options for future use of the former Porterville Courthouse by June 2023.
- **Objective 2:** Locate tenants or County departments to fill approximately 25,000 square feet of vacant space at the Tulare/Akers complex by June 2023.
- **Objective 3:** Secure property for the new Sheriff's substation in Porterville by September 2022.

#### Quality of Life

**Goal 1:** Create a cell phone audio tour for the Museum.

- **Objective 1:** Select displays for the audio tour by September 2022.
- **Objective 2:** Create content and record audio by March 2023.
- **Objective 3:** Edit, upload audio content, and create a QR code by May 2023.

**Goal 2:** Continuously improve the appearance of County parks to ensure a welcoming environment for park patrons.

- **Objective 1:** Complete design of Mooney Grove Park Pond Improvement Project by December 2022.
- **Objective 2:** Begin construction of Mooney Grove Park Pond Improvement Project by June 2023.

#### Organizational Performance

**Goal 1:** Pursue strategic initiatives to improve Parks Division effectiveness.

- **Objective 1:** Complete the Tulare County Parks Strategic Plan by March 2023
- **Objective 2:** Develop and launch the Parks Strategic Outreach Plan programming by June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$165,355 or 2% in expenditures and an overall decrease of \$331,107 or 8% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$496,462 or 15% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$304,389 primarily based on the cost-of-living adjustment.
- Other Charges will increase \$342,923 primarily based on internal service charges, utilities, and Workers' Compensation Insurance.
- Capital Assets will decrease \$153,194 primarily based on purchasing fewer assets.
- Other Financing Uses will decrease \$478,397 primarily based on a reduction in net revenue from Tulare/Akers Professional building caused by reduction in the square footage being leased.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$233,573 primarily based on changes in the plan.
- Revenue Projections will decrease \$331,107 primarily based on a decrease in revenue from vacant positions.

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Add 1 FTE position as part of the HR/Payroll reorganization project:
  - 1 Department HR Admin Aide
- Reclass 1 FTE position as part of the HR/Payroll reorganization project:
  - 1 Payroll Clerk to Payroll Clerk I

**Capital asset requests reflected in the Requested Budget include the following:**

- 2 John Deere Mower Z997R - \$58,116

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 1 John Deere Mower - \$ 24,427
- 1 Backhoe Loader - \$131,069

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Registrar of Voters

Michelle Baldwin  
Registrar of Voters

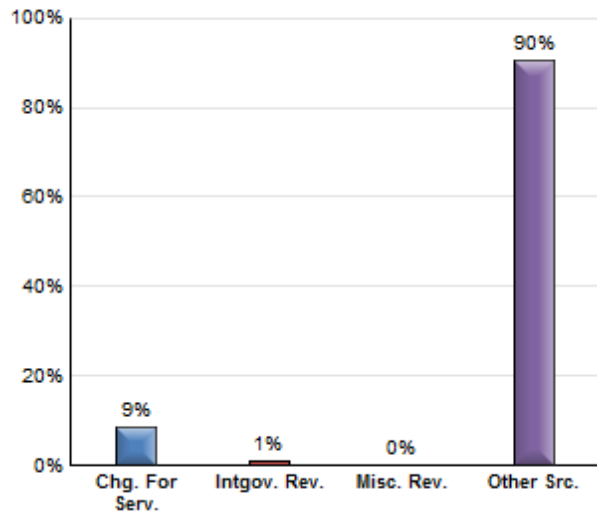
Fund: 001

Agency: 088

## SUMMARY OF APPROPRIATIONS AND REVENUES

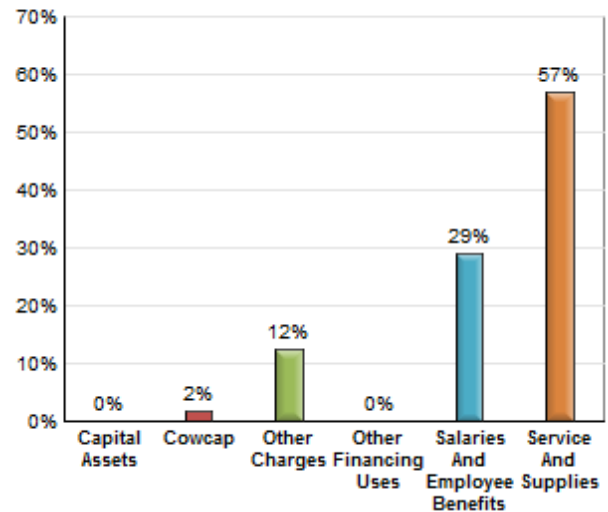
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Elections	\$3,498,175	\$4,340,426	\$3,952,050	\$(388,376)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$3,498,175</b>	<b>\$4,340,426</b>	<b>\$3,952,050</b>	<b>\$(388,376)</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$145,707	\$-	\$-	\$-
Cowcap	\$52,079	\$95,089	\$77,454	\$(17,635)
Other Charges	\$327,068	\$489,718	\$455,793	\$(33,925)
Other Financing Uses	\$-	\$-	\$3,132	\$3,132
Salaries And Employee Benefits	\$1,002,924	\$1,047,108	\$1,102,450	\$55,342
Service And Supplies	\$1,970,397	\$2,708,511	\$2,313,221	\$(395,290)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$3,498,175</b>	<b>\$4,340,426</b>	<b>\$3,952,050</b>	<b>\$(388,376)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$370,079	\$50,000	\$250,000	\$200,000
Intergovernmental Revenue	\$943,293	\$1,398,550	\$25,000	\$(1,373,550)
Miscellaneous Revenue	\$7,302	\$5,500	\$3,000	\$(2,500)
Other Financing Sources	\$1,286,423	\$1,790,420	\$2,598,198	\$807,778
<b>TOTAL REVENUES</b>	<b>\$2,607,097</b>	<b>\$3,244,470</b>	<b>\$2,876,198</b>	<b>\$(368,272)</b>
<b>NET COUNTY COST</b>	<b>\$891,078</b>	<b>\$1,095,956</b>	<b>\$1,075,852</b>	<b>\$(20,104)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Registrar of Voters is charged with conducting fair and impartial federal, state, local, and school elections as mandated by the State of California Elections Code, Government Code Section 26802.5, Education Code, Health & Safety Code, Water Code, and the Constitution of the United States.

## Core Functions

- Conduct elections, as mandated upon the County of Tulare in accordance with the provisions of the California Elections Code, with the highest degree of accuracy, efficiency, and professionalism.
- Maintain voter registration and update files when someone moves or changes their name or political party.
- Provide ballots to our military servicemen and women and civilian voters all over the world.
- File campaign paperwork and documents after carefully proofing for accuracy from candidates and elected officials.
- File and verify state and local initiatives, referenda, and recall petitions.
- Based on district lines and population, set precincts and polling locations for each election. Find new polling sites as needed and survey for Americans with Disabilities Act Compliance. Recruit and train 300-plus poll workers for each election.
- Count vote by mail and poll ballots. Verify each signature on the vote by mail ballots.
- Conduct canvass after each election and check randomly selected one (1) percent of precincts with hand counts. Verify poll rosters.
- Prepare and certify the Statement of Vote to be approved by the Board of Supervisors.
- Ensure the timely filing of campaign disclosure statements and act as filing officer for 87200 Filers Form 700 - Statements of Economic Interests as required by the Fair Political Practices Commission.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Install Imprivata OneSign on each computer for comprehensive identity access and multifactor authentication platform. Imprivata OneSign provides a secure, auditable chain of workstation access using a fingerprint biometric authentication for maximum workstation security.

- **Objective 1:** Coordinate with the Tulare County Information and Communications Technology (TCICT) to identify authorized users within our office by July 2021. **Results:** This objective was completed.
- **Objective 2:** Coordinate the installation with the TCICT by July 2021. **Results:** This objective was completed.
- **Objective 3:** Train staff to use the Imprivata OneSign system by August 2021. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Tulare County is one of six California counties to participate in the National States Geographic Information Council Geo-Enabled Elections pilot project. The Geo-Enable Elections project will focus especially on the use of geospatial information in elections. Our goal is to work on the development of best practices guidance for the spatial auditing processes for precinct assignments.

- **Objective 1:** Attend monthly meetings with a state appointed GIS Apprentice on an ongoing basis to collaborate on goals and objectives through November 2021. **Results:** This objective was completed.

- **Objective 2:** Implement the established best practices guidance for ensuring precinct assignments by January 2022. **Results:** This objective was completed.

**Goal 2:** Participate in a mock election with the Secretary of State that will focus on redistricting, ballot processing, voter participation history, Ballot Trax and initiate VoteCal matches.

- **Objective 1:** Coordinate with TCICT to create a county test environment by July 2021. **Results:** This objective was completed.
- **Objective 2:** Participate in the Secretary of State's mock election scenarios by October 2021. **Results:** This objective was completed.
- **Objective 3:** Attend the mock debrief session to review results, investigate tickets, and catalog findings in November 2021. **Results:** This objective was completed.

### Other Accomplishments in FY 2021/22

- Due to decennial redistricting, Received Federal and State boundary changes from the Secretary of State and local boundary changes from the Board of Supervisors and successfully identified and completed all necessary boundary changes to ensure voters were correctly placed within their precinct.
- Conducted the April 5, 2022, Congressional District 22 Special Vacancy Primary Election and certified within the nine (9) days as required by the Secretary of State.
- Created videos to assist poll workers on Election Day with setting up the necessary voting equipment for a successful election.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Install four new secure, accessible, and locked exterior ballot drop-off boxes within Tulare County.

- **Objective 1:** Determine which four communities have the greatest need for ballot drop-off boxes by August 2022.
- **Objective 2:** Publicly notice the proposed ballot drop-off locations and accept public comments on the proposed locations for at least 10 days by August 2022.
- **Objective 3:** Coordinate with County Facilities for the installation of Ballot Drop-off Boxes at the proposed locations by September 2022.

#### Organizational Performance

**Goal 1:** Enhance the Registrar of Voters website with software that will provide Spanish translation for all election materials in order to comply with federal spanish language requirements.

- **Objective 1:** Research and identify available vendors by July 2022.
- **Objective 2:** Contract with a vendor to provide translation services by August 2022.
- **Objective 3:** Work with TCICT to install the necessary software by August 2022.

### Budget Request

The Requested Budget represents an overall decrease of \$388,376 or 9% in expenditures and an overall decrease of \$368,272 or 11% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost decreased \$20,104 or 2% when compared with the FY 2021/22 Final Budget.



**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will decrease \$395,290 primarily based on only having one election in this fiscal year.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$17,635 primarily based on changes in the plan.
- Revenue Projections will decrease \$368,272 primarily based on a decrease in federal grants.

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Central Telephone Services

Joe Halford

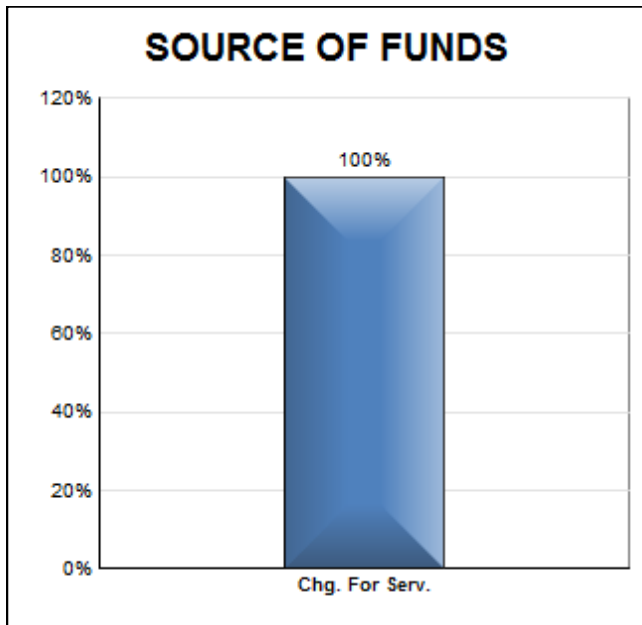
Information and Communications Technology Director

Fund: 001

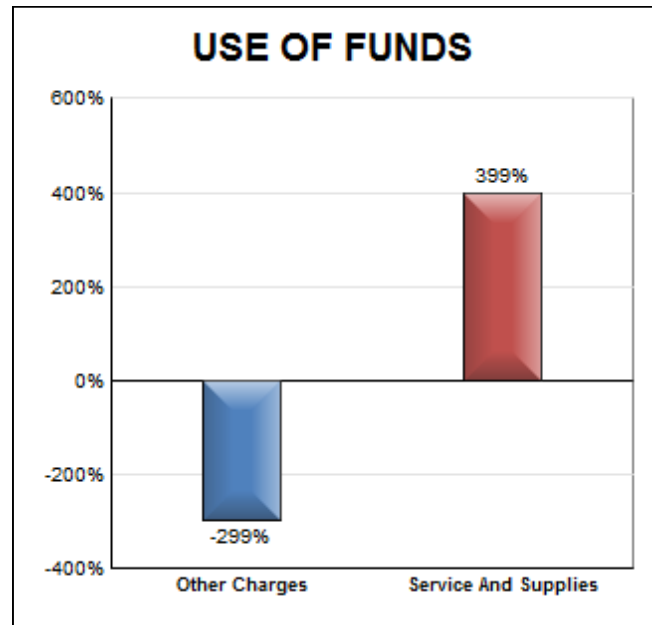
Agency: 091

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
ACTIVITY APPROPRIATIONS:				
Communications	\$382,990	\$600,771	\$598,075	\$(2,696)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$382,990</b>	<b>\$600,771</b>	<b>\$598,075</b>	<b>\$(2,696)</b>
APPROPRIATIONS:				
Other Charges	\$(1,335,046)	\$(1,658,981)	\$(1,786,007)	\$(127,026)
Service And Supplies	\$1,718,036	\$2,259,752	\$2,384,082	\$124,330
<b>TOTAL APPROPRIATIONS:</b>	<b>\$382,990</b>	<b>\$600,771</b>	<b>\$598,075</b>	<b>\$(2,696)</b>
REVENUES				
Charges For Current Serv	\$382,990	\$600,771	\$598,075	\$(2,696)
<b>TOTAL REVENUES</b>	<b>\$382,990</b>	<b>\$600,771</b>	<b>\$598,075</b>	<b>\$(2,696)</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Tulare County Information and Communications Technology Department (TCiCT) collaborates with private industry to provide the primary means of communication between Tulare County staff and the public.

## Core Functions

- Management of relations with telecommunications service providers for voice and data communications to ensure that the County is “Open for Business.”
- Purchase of voice and data communications equipment.
- Create public value through efficient and effective services to county departments relating to the allocation of telephone bills, refund requests, ordering new lines, canceling of unused lines, and other cost savings activities.

## Key Goals and Objectives Results in FY 2021/22

### Economic Well-Being

**Goal 1:** Review and maintain accurate telephone billing to ensure consistent charges to the various departments.

- **Objective 1:** Develop and implement service audit in an effort to identify cost-savings countywide by June 2022. **Results:** This objective was completed.
- **Objective 2:** Complete a Voice over Internet Protocol (VoIP) lease and upgrade of Cisco telecommunications equipment by June 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Updated VoIP call manager and call center servers.
- Connected dark fiber to Department Child Support Services Visalia office, Juvenile Detention Facility, Tulare Processing Center, Hillman Campus, Hyde Campus, and Business Continuity Site, increasing bandwidth for VoIP and data services.
- Installed network and VoIP in the new dispatch center at the Tulare Akers Professional Center, Animal Services Extension Clinic, and Woodville Landfill.

## Key Goals and Objectives for FY 2022/23

### Economic Well-Being

**Goal 1:** Review and maintain accurate telephone billing to ensure consistent charges to the various departments.

- **Objective 1:** Perform a service audit to identify cost-savings countywide by June 2023.
- **Objective 2:** Perform an equipment audit of Voice over Internet Protocol (VoIP) to determine device end-of-life, and communicate replacement costs and a funding plan with all departments by June 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$2,696 or less than 1% in expenditures and an overall decrease of \$2,696 or less than 1% in revenues when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$124,330 primarily based on increased telecommunication charges to other departments.
- Other Charges will decrease \$127,026 primarily based on decreased telecommunication charges to other departments.

- Revenue Projections will decrease \$2,696 primarily based on a reduction in anticipated revenues.

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Capital Acquisitions

Cass Cook

Auditor-Controller/Treasurer-Tax Collector

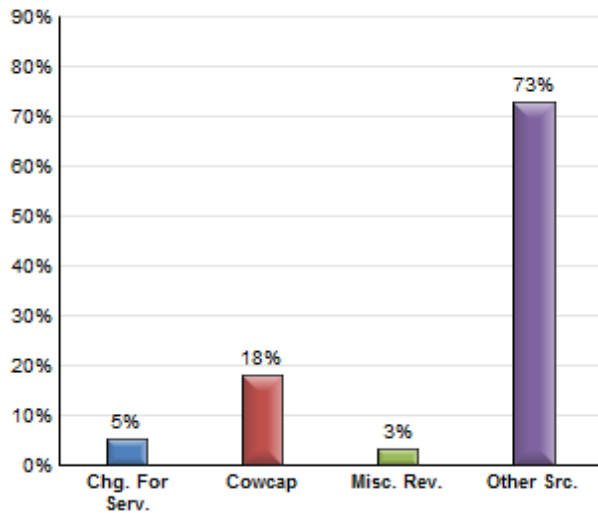
Fund: 001

Agency: 095

## SUMMARY OF APPROPRIATIONS AND REVENUES

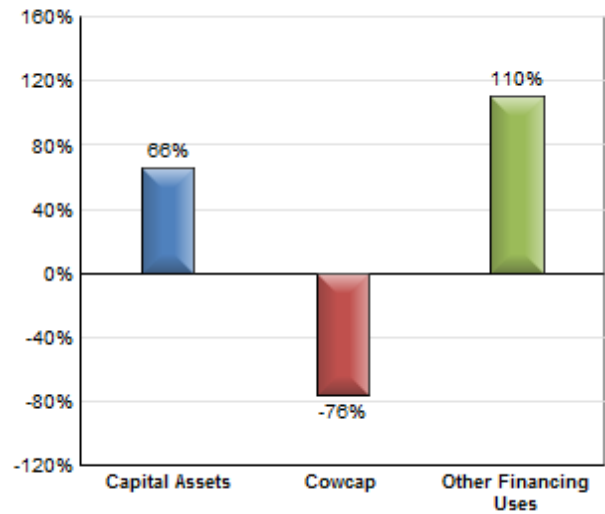
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Debt Services	\$476,696	\$600,367	\$774,245	\$173,878
Legislative And Administrative	\$1,128,120	\$1,991,062	\$2,083,482	\$92,420
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,604,816</b>	<b>\$2,591,429</b>	<b>\$2,857,727</b>	<b>\$266,298</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$1,128,120	\$2,091,062	\$2,183,482	\$92,420
Cowcap	\$(2,986,651)	\$(3,065,681)	\$(3,129,689)	\$(64,008)
Other Financing Uses	\$3,463,347	\$3,566,048	\$3,803,934	\$237,886
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,604,816</b>	<b>\$2,591,429</b>	<b>\$2,857,727</b>	<b>\$266,298</b>
<b>REVENUES</b>				
Charges For Current Serv	\$160,395	\$158,795	\$154,083	\$(4,712)
Cowcap	\$344,292	\$341,572	\$520,162	\$178,590
Miscellaneous Revenue	\$-	\$100,000	\$100,000	\$-
Other Financing Sources	\$1,128,120	\$1,991,062	\$2,083,482	\$92,420
<b>TOTAL REVENUES</b>	<b>\$1,632,807</b>	<b>\$2,591,429</b>	<b>\$2,857,727</b>	<b>\$266,298</b>
<b>NET COUNTY COST</b>	<b>\$(27,991)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### **Purpose**

The Capital Acquisitions budget is used to record the payment for all capital assets, including buildings, vehicles, and equipment, obtained by the County through capital leases or other long-term financial proceeds.

### **Budget Request**

The Requested Budget represents an overall increase of \$266,298 or 10% in expenditures and an overall increase of \$266,298 or 10% in revenues when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Capital Assets will increase \$92,420 primarily based on additional vehicles purchased through the use of internal borrowing.
- Revenue Projections will increase \$266,298 primarily based on changes in the Countywide Cost Allocation Plan.

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# District Attorney

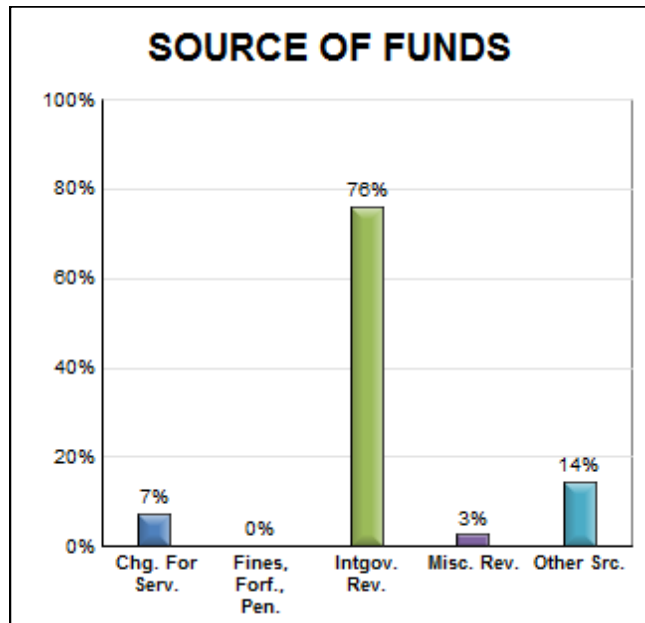
Tim Ward  
District Attorney

Fund: 001

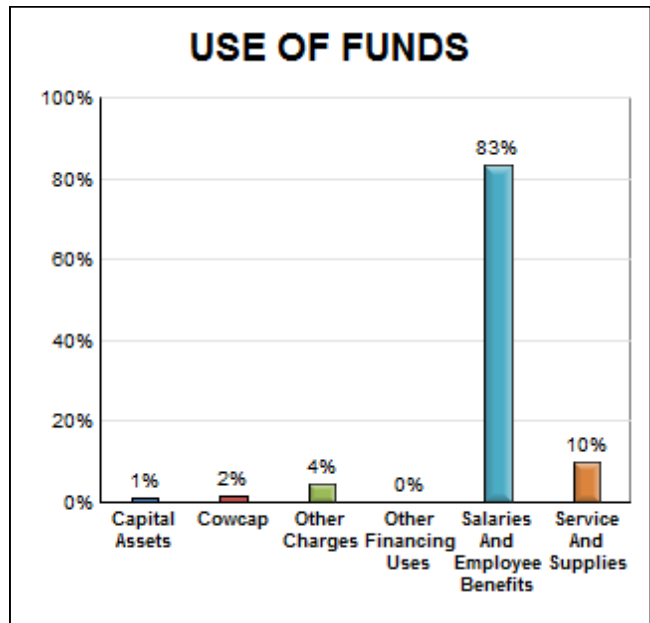
Agency: 100

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Judicial	\$25,408,814	\$27,736,411	\$29,624,861	\$1,888,450
Legislative And Administrative	\$-	\$-	\$-	\$-
Other Protection	\$183,374	\$329,434	\$313,298	\$(16,136)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$25,592,188</b>	<b>\$28,065,845</b>	<b>\$29,938,159</b>	<b>\$1,872,314</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$63,936	\$239,000	\$290,856	\$51,856
Cowcap	\$586,255	\$619,447	\$564,904	\$(54,543)
Other Charges	\$1,373,608	\$892,351	\$1,049,398	\$157,047
Other Financing Uses	\$158,583	\$1,946	\$3,806	\$1,860
Salaries And Employee Benefits	\$20,685,441	\$23,462,953	\$25,046,129	\$1,583,176
Service And Supplies	\$2,724,365	\$2,850,148	\$2,983,066	\$132,918
<b>TOTAL APPROPRIATIONS:</b>	<b>\$25,592,188</b>	<b>\$28,065,845</b>	<b>\$29,938,159</b>	<b>\$1,872,314</b>
<b>REVENUES</b>				
Charges For Current Serv	\$395,990	\$435,974	\$389,181	\$(46,793)
Fines,Forfeit.,Penalties	\$75	\$501	\$501	\$-
Intergovernmental Revenue	\$3,278,088	\$3,851,005	\$4,028,704	\$177,699
Miscellaneous Revenue	\$129,198	\$139,418	\$139,286	\$(132)
Other Financing Sources	\$686,386	\$732,757	\$758,729	\$25,972
<b>TOTAL REVENUES</b>	<b>\$4,489,737</b>	<b>\$5,159,655</b>	<b>\$5,316,401</b>	<b>\$156,746</b>
<b>NET COUNTY COST</b>	<b>\$21,102,451</b>	<b>\$22,906,190</b>	<b>\$24,621,758</b>	<b>\$1,715,568</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The District Attorney is an elected official and is part of the Executive Branch of government. The District Attorney is the public prosecutor and the chief law enforcement officer for the County, prosecuting all criminal cases – adult and juvenile. No one may institute criminal proceedings without the concurrence, approval, or authorization of the District Attorney. The District Attorney also provides advice and assistance to the Grand Jury in its investigation of crime.

Necessary expenses incurred by the District Attorney, in the detection and prosecution of crime, become county charges.

The District Attorney may sponsor, supervise, or participate in any project or program to improve the administration of justice. The jurisdiction of the District Attorney extends to all places and locations within the county, including within the boundaries of incorporated cities. In the enforcement of the law and in the exercise of the powers for which he is elected, the District Attorney acts as both a county officer and a state officer.

The District Attorney is also responsible for the investigation of crime. Such activities are inseparable from the prosecution function. Local police departments and the County Sheriff's Department usually conduct routine investigations. Especially complex, specialized, and sensitive investigations mostly fall to the District Attorney. Examples include police-involved criminal activity, political corruption, and major economic crimes. Grand Jury investigations and post-filing criminal investigations are also the responsibility of the District Attorney.

## Core Functions

The core function of the District Attorney's Office is to prosecute crimes and hold offenders accountable for their actions. The District Attorney's Office is divided into three bureaus: Criminal Prosecution – Special, Criminal Prosecution - General, and Investigations.

### **Bureau of Criminal Prosecutions - Special**

The Bureau of Criminal Prosecutions - Special is responsible for the Gang Violence Division, the Crimes Against Children Division, the Financial Crimes Division, the Special Crimes Division, and the Special Operations Division. These cases are handled by the same prosecutor from the time of filing until the case is concluded in court.

The Gang Violence Division handles all cases of gang violence in which the District Attorney has filed the specific enhancement alleging the crime is one involving a criminal street gang. The Crimes Against Children Division handles all cases of child homicide, child molestation, and physical child abuse. The Financial Crimes Division handles white-collar crime, workers' compensation fraud, auto insurance fraud, welfare fraud, and consumer fraud. The Special Crimes Division handles sexual assault, rural crime, domestic violence, auto theft, and elder abuse cases. The Special Operations Division consists of the Case Processing Unit, Information Technology (IT) Unit, and Victim/Witness Center.

- The Case Processing Unit consists of legal office assistants assigned between five separate offices responsible for the processing of all criminal cases.
- The IT Unit oversees the department computers, case management system, servers, and e-mail. The unit staff are the first point of contact in resolving all internal IT issues.
- The Victim/Witness Center provides a full range of comprehensive services to victims of crime in the County.

### **Bureau of Criminal Prosecutions - General**

Cases not handled by a special prosecutor fall within the Bureau of Prosecutions - General. They are handled by the Visalia Prosecutions Division, the Porterville Prosecutions Division, and the Juvenile Division. This bureau is also responsible for the Special Projects Division, Budget and Fiscal Unit, and the Grant Administration Unit.

The Visalia Prosecutions Division consists of two teams. These teams file all misdemeanor and felony complaints, handle all misdemeanor and preliminary hearing calendars, and prosecute all felony trials not handled by a special prosecutor, all in the Visalia courthouse. The Porterville Prosecutions Division handles all felony and misdemeanor prosecutions in the southern



part of the County at the Porterville courthouse. The Juvenile Division handles all juvenile prosecutions. The Special Projects Division consists of the Training and Staff Development Unit, the Human Resources Unit, the Forensic Mental Health Unit, and the Public Administration Unit. The Budget and Fiscal Unit handles an approximately \$30 million budget and payroll services for over 200 employees. The Grant Administration Unit is responsible for the administration of all grant funds. The unit manages over \$3,000,000 in grant funds annually to help offset the cost of investigating and prosecuting criminal cases.

### **Bureau of Investigations**

The Bureau of Investigations is comprised of experienced police professionals with a variety of law enforcement expertise. Supporting the department's mission of quality service to prosecutors and justice for victims of crime is an outstanding cadre of professional staff members, comprised of clerical personnel and investigator technicians and assistants.

The department's criminal investigators are responsible for a variety of crime types. The department has a robust Complex Cases Unit, which encompasses public integrity cases, crimes against police officers, and cold case homicides. The Digital Forensics Unit processes hundreds of computers each year in criminal cases. The Crimes Against Persons and Trial Preparation Unit is responsible for human trafficking investigations, sex crimes, child abuse, and child abduction, among other violent crimes.

The department also has an active Rural Crimes unit, protecting our farmers and ranchers from theft. The department has a variety of fraud-related units (real estate, auto insurance, workers' compensation insurance, welfare, and consumer fraud) working diligently to hold criminals responsible for their crimes. Leading these investigations is a management team comprised of forward-thinking supervisors who have both a depth of law enforcement experience and a commitment to continuous improvement.

## **Key Goals and Objectives Results in FY 2021/22**

### **Safety and Security**

#### **Goal 1: Develop a Mass Casualty Victimization Plan.**

- **Objective 1:** Obtain a mobile command unit to be used for mass casualty victimization response by December 2021. **Results:** This objective was not completed. During the last fiscal year, the department operated under various COVID restrictions, and the objective became more of a long-term plan, for which more planning needs to be put in place.
- **Objective 2:** Submit a comprehensive Mass Victimization Casualty Response Plan by January 2022. **Results:** This objective was not completed. During the last fiscal year, the department operated under various COVID restrictions, and the objective became more of a long-term plan, for which more planning needs to be put in place.
- **Objective 3:** Identify community partners and prepare a collaborative agreement for approval by June 2022. **Results:** This objective was not completed. During the last fiscal year, the department operated under various COVID restrictions, and the objective became more of a long-term plan, for which more planning needs to be put in place.

#### **Goal 2: Develop a Crisis Intervention Response Team (CIRT).**

- **Objective 1:** Identify the CIRT members and stakeholders and host a planning meeting by October 2021. **Results:** This objective was not completed. During the last fiscal year, the department operated under various COVID restrictions, and the objective became more of a long-term plan, for which more planning needs to be put in place. The department will begin work on this objective in FY 2022/23.
- **Objective 2:** Develop a CIRT Protocol including after business hour crisis response procedures by December 2021. **Results:** This objective was not completed. During the last fiscal year, the department operated under

various COVID restrictions, and the objective became more of a long-term plan, for which more planning needs to be put in place. The department will begin work on this objective in FY 2022/23.

- **Objective 3:** Host a CIRT training on crisis intervention and trauma-informed response by March 2022. **Results:** This objective was not completed. During the last fiscal year, the department operated under various COVID restrictions, and the objective became more of a long-term plan, for which more planning needs to be put in place. The department will begin work on this objective in FY 2022/23.

### Organizational Performance

**Goal 1:** Further improve current evidence processing processes, including a storage facility.

- **Objective 1:** Relocate evidence from the Visalia office to the Porterville office to free up space, including reviewing and disposing of the expired evidence by December 2021. **Results:** This objective was partially completed. Destruction of expired evidence is an ongoing process that the department will continue during FY 2022/23.
- **Objective 2:** Research evidence management system options and make recommendations for purchase by June 2022. **Results:** This objective was completed. Selected personnel has completed functional training for the new evidence tracking software, and all evidence is now tracked using the latest software.
- **Objective 3:** Conduct feasibility studies for a dedicated evidence property manager and make recommendations by June 2022. **Results:** This objective was completed.

**Goal 2:** Further improve the current Peer Counseling Program for the Bureau of Investigations.

- **Objective 1:** Increase peer counselors from the current 8 to 12 by maximizing training opportunities by June 2022. **Results:** This objective was partially completed. The peer counseling team has eight members; the training goal was not achieved due to the COVID-19 pandemic. However, the peer support team logged 784 contacts in FY 2021/22.
- **Objective 2:** Hold one general session on mental health issues for law enforcement personnel by December 2021. **Results:** This objective was completed. The District Attorney's Office hosted basic Critical Incident Stress Management training in October 2022, and all peer support team members attended.

### Other Accomplishments in FY 2021/22

- In March 2022, certified trainers facilitated the P.O.S.T. approved course Principled Policing: Procedural Justice & Implicit Bias training to 41 sworn personnel. The Bureau of Investigations completed 36 background investigations and 1,699.5 investigative hours.
- Provided services and assistance to 9,036 victims of crime and 5,182 victim-witnesses, 791 Elder/Dependent abuse victims, 716 victims of violence against men and women, and 14 victims of Human trafficking.
- Participated in 31 TV, radio, and podcast interviews, distributed 84 press releases, and has the largest Facebook following of any District Attorney's Office in California (21,700+) with 3,016,959 Facebook post views.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Implement a FOCUS Program, collaborating with Tulare County Department of Education and local law enforcement.

- **Objective 1:** Coordinate with Stanislaus County Department of Education as a resource to develop program applications that have been proven to be effective and could be used in Tulare County by August 31, 2022.

- **Objective 2:** Identify community partners and prepare a collaborative agreement for approval by December 31, 2022.
- **Objective 3:** Develop the FOCUS smartphone application, with the assistance of Stanislaus County, to program the Department database relevant to Tulare County schools and law enforcement agencies.

#### **Quality of Life**

**Goal 1:** Certify instructors and implement a CPR certification course for all District Attorney employees.

- **Objective 1:** Identify and certify four CPR instructors by June 30, 2023.
- **Objective 2:** Procure necessary equipment to CPR train employees every two years or as required.
- **Objective 3:** Establish a CPR training program available for all District Attorney employees by June 30, 2023.

#### **Organizational Performance**

**Goal 1:** Transition sworn personnel to the new handgun weapon system, including modernized optics.

- **Objective 1:** Procure 50 new Sig Sauer P320 handguns, holsters, mountable flashlights, and red dot optics.
- **Objective 2:** Send two investigators to a pistol-mounted optics transition instructor course for the transition from iron sights to red dot optics.
- **Objective 3:** Develop and implement a transition weapon system course for all sworn personnel to deploy the new handguns by June 30, 2023.

#### **Budget Request**

The Requested Budget represents an overall increase of \$1,872,314 or 7% in expenditures and an overall increase of \$156,746 or 3% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$1,715,568 or 7% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$1,583,176 primarily based on Cost of Living Adjustment.
- Services and Supplies will increase \$132,918 primarily based on the increased cost of gas, products, and professional services.
- Other Charges will increase \$157,047 primarily based on an increase in Data Processing, Maintenance, and Utility Charges.
- Capital Assets will increase \$51,856 primarily based on the increased cost of vehicles.
- Other Financing Uses will increase \$1,860 primarily based on energy conservation costs.
- Revenue Projections will increase \$156,746 primarily based on an increase in Federal and State Grants offset by a reduction in revenues from other Government Agencies.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 2 FTE positions to create the Forensic Fraud Unit
  - 1 Investigator - District Attorney Supervisor
  - 1 Investigator – District Attorney

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Amend 2 FTE Positions to create more opportunities for advancement and retention of department personnel.
  - 1 Payroll Clerk to Payroll Clerk II
  - 1 Analyst – Staff Services II to Department Human Resources II

**Capital asset requests reflected in the Requested Budget include the following:**

- 2 replacement vehicles - \$111,098
- 2 vehicles \$110,988

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 1 replacement vehicle - \$60,638
- 1 Apple Mac Studio - M1 Ultra - \$8,132

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Health and Human Services Agency

John Hess  
Director, Interim

Fund: 001

Agency: 142

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Administration	\$95,841,637	\$120,269,406	\$124,992,820	\$4,723,414
Aid Programs	\$147,300,849	\$183,539,968	\$185,489,166	\$1,949,198
Care Of Court Wards	\$31,617,455	\$38,603,417	\$48,068,132	\$9,464,715
Health	\$154,992,874	\$166,768,074	\$179,009,530	\$12,241,456
Hospital Care	\$61,587,442	\$71,479,664	\$85,064,714	\$13,585,050
Other Protection	\$11,777,435	\$12,759,812	\$14,521,656	\$1,761,844
Veterans' Services	\$391,443	\$451,276	\$481,720	\$30,444
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$503,509,135</b>	<b>\$593,871,617</b>	<b>\$637,627,738</b>	<b>\$43,756,121</b>

## APPROPRIATIONS:

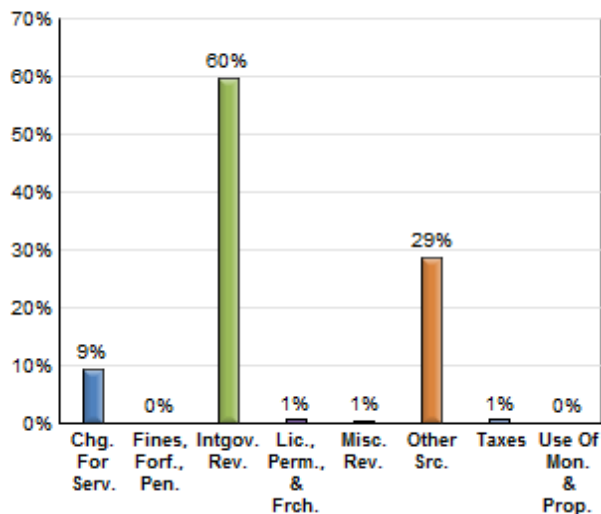
Capital Assets	\$1,325,870	\$1,392,058	\$1,898,068	\$506,010
Cowcap	\$4,654,062	\$5,009,101	\$4,911,420	\$(97,681)
Other Charges	\$188,692,174	\$229,210,741	\$231,207,789	\$1,997,048
Other Financing Uses	\$13,802,064	\$16,014,292	\$17,305,975	\$1,291,683
Salaries And Employee Benefits	\$136,625,210	\$164,292,043	\$174,596,983	\$10,304,940
Service And Supplies	\$158,409,755	\$177,953,382	\$207,707,503	\$29,754,121
<b>TOTAL APPROPRIATIONS:</b>	<b>\$503,509,135</b>	<b>\$593,871,617</b>	<b>\$637,627,738</b>	<b>\$43,756,121</b>

## REVENUES

Charges For Current Serv	\$44,651,969	\$56,814,645	\$58,802,781	\$1,988,136
Fines,Forfeit.,Penalties	\$334	\$603	\$259	\$(344)
Intergovernmental Revenue	\$319,635,087	\$349,268,970	\$370,992,377	\$21,723,407
Lic.,Permits & Franchise	\$2,389,199	\$3,521,276	\$3,969,268	\$447,992
Miscellaneous Revenue	\$23,802,109	\$3,187,116	\$3,575,845	\$388,729
Other Financing Sources	\$94,235,947	\$161,064,177	\$179,217,640	\$18,153,463
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
Taxes	\$2,119,948	\$3,000,000	\$4,054,738	\$1,054,738
<b>TOTAL REVENUES</b>	<b>\$486,834,593</b>	<b>\$576,856,787</b>	<b>\$620,612,908</b>	<b>\$43,756,121</b>

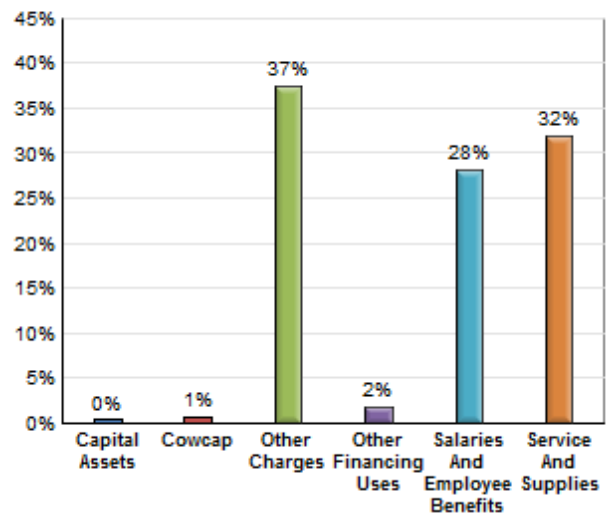
<b>NET COUNTY COST</b>	<b>\$16,674,542</b>	<b>\$17,014,830</b>	<b>\$17,014,830</b>	<b>\$0</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Broadly speaking, the purpose of the Tulare County Health & Human Services Agency (HHSA) is to provide a wide array of services to enhance Tulare County residents' lives. To quote the Mission Statement, HHSA is "dedicated to protecting and strengthening the well-being of the community through the development of effective policies, practices, and services delivered in a culturally and linguistically competent manner." HHSA is comprised of Administration, Fiscal Operations, Human Services, Mental Health, and Public Health. Together they work collaboratively to improve, promote, and protect the physical and mental health of residents by preventing disease, promoting healthy lifestyles, and encouraging self-sufficiency.

## Core Functions

- Supports services and policies that are: collaborative, community-driven, and evidence-based.
- Promotes service delivery that is: culturally competent, respectful, and a model of excellence.
- Supports a work environment that demonstrates diversity, integrity, accountability, teamwork and mutual respect, and staff development and recognition.

Administration provides strategic leadership and broad oversight of the four branches and directs human resources, public information, and community outreach. Tulare County's Office of Emergency Services (OES), which is the County's emergency management agency also falls under Administration.

In FY21/22, the Integrated Services Division was added under Administration to support the Agency's collaborative efforts across branches and among community partners. Integrated Services will house the Enhanced Care Management team, which is an integral part of the County's effort to align with the California Advancing and Innovating Medi-Cal (CalAIM) initiative. This division will ultimately house whole person care services, homelessness efforts, and criminal justice programs for the Agency. The goal is to improve care coordination, integrate services, facilitate community resource sharing, address social determinants of health, improve health outcomes, and decrease the inappropriate utilization and duplication of services.

The Fiscal Operations Branch provides a broad level of accounting compliance, cash oversight and control, billing, and contract management to the Agency. This Branch serves as a strategic partner to all Agency programs, helping to increase accountability, cost reimbursement, and prudent fiscal management through long-term financial forecasting. Together, these services increase funding sustainability and strengthen organizational performance. The branch also provides ancillary services, such as privacy compliance oversight, coordination of responses to Public Records Act requests, and building management services for the 52 county owned or leased HHSA buildings.

Additionally, the Animal Services Division resides under the Fiscal Operations Branch. Animal Services serves the residents of Tulare County by responding timely to animal-related calls and concerns, promoting a healthy animal community in the County through education and outreach, and working to find permanent placements for sheltered animals.

The Human Services Branch delivers a host of services that provide public value to the community, including assistance to elderly and dependent adults through its Aging Services programs, and case management services through its Tulare Work Opportunity and Responsibility to Kids (TulareWORKs) and Child Welfare Services (CWS) Divisions.

CWS is dedicated to protecting abused and neglected children and to strengthening, preserving, and reuniting families in crisis. Aging Services provides services to seniors aged 60 and older, disabled adults, and veterans and their families. Aging Services programs serve historically underserved groups, including low-income and minority seniors, seniors at risk for institutionalization, and seniors living in rural areas.

TulareWORKs provides essential resources and services to children and families experiencing financial hardship, life crises, or barriers to employment. TulareWORKs partners with community organizations to minimize employment barriers, provide job skills training, and facilitate additional support services. In FY 2021/22, TulareWORKs served approximately 53% of the population of Tulare County.

The Adult Protective Services (APS) and Public Guardian divisions also fall within the Human Services Branch; both programs respond to reports of negligence or abuse to elderly or dependent adults and provide appropriate services. In cases where

the court finds an individual incapable of self-care, the Public Guardian may assume responsibility for that person's care and finances.

The Mental Health Branch provides services through the Mental Health Plan for Tulare County residents experiencing symptoms of mental illness. The Mental Health Branch offers a full range of specialty mental health services provided by a culturally diverse network of community mental health programs, clinics, psychiatrists, psychologists, therapists, case managers, and peer support specialists. With the adoption of the Mental Health Services Act, enacted in January 2005, services are provided in a manner that is strength-based and consumer-centered and focused on wellness, recovery, and resiliency.

The Alcohol and Other Drug Program delivers treatment, recovery, prevention, and placement services aimed at improving the overall health and well-being of individuals who suffer from substance use and/or abuse. With the implementation of the Drug Medi-Cal Organized Delivery System in July 2019, the program and service delivery now focus on a comprehensive assessment and individualized treatment plan to address the whole person based on the needed level of care. Through a multi-disciplinary approach, these programs and services create a system of care that will help individuals of all ages access needed services.

The Public Health Branch protects and promotes the health status of Tulare County residents through the development and/or implementation of public health and primary care programs, with proactive performance management that analyzes service delivery and health outcomes annually, reporting results to community stakeholders. Services include individual Health, Public Health, and Environmental Health programs. They are provided with the intent of protecting health, preventing disease, and promoting the health and well-being of all persons in Tulare County.

The Tulare County Health Care Centers have clinics located in Visalia and Farmersville and specialize in providing services to underserved communities. The clinics are certified as Federally Qualified Health Center (FQHC) Look-alikes and offer primary, specialty, and preventive care services to county residents regardless of their ability to pay. The health care centers utilize the Patient-Centered Medical Home (PCMH) model to improve patient care and health outcomes through increased coordination between specialty providers, primary physicians, health educators, and other key personnel that contribute to whole-person care. Environmental Health plays a critical role in protecting public health and safety in a broad range of areas, including foodborne contaminants and environmental hazards.

The Tobacco Control Project also falls within the Public Health Branch. The Tobacco Control Project provides multi-modality efforts throughout the county to reduce health problems associated with tobacco use. The project coordinates with regional and state groups to provide education and information to the public, free smoking cessation classes, and consultation on how facilities can become smoke-free, in addition to working with enforcement agencies to curb tobacco sales to underage youth. The project also receives and processes complaints of violation of Labor Code Section 6404.5 (Smoke-Free Workplace/Bar Law).

Collaboration with other agencies and departments, as well as community-based organizations, is a priority for HHS, based on its potential for increasing both quantity and quality of services. This has been especially true with the onset of the COVID-19 pandemic. These collaborations include the Public Health Branch activating the Department Operation Center, in cooperation with the other HHS branches, in response to the COVID-19 pandemic. The Public Health Branch has also been working in partnership with the local hospitals and health care providers to expand emergency response capacity and provide necessary personal protective equipment for health care employees. Additional collaborations include: the Coordinated Care Operations Center was formed to support the social, behavioral health response related to COVID-19 pandemic; the newly formed Community Care Coalition was formed with community partners from health care, behavioral health, and community-based organizations focusing on coordinated efforts to meet the needs of Tulare County residents; the Health Advisory Committee, whose membership includes individuals and organizations from the community, HHS, and the Board of Supervisors; the Mental Health Court, a collaborative effort that includes the Superior Court, District Attorney, Public Defender, and Probation; the Suicide Prevention Task Force, a collaboration between HHS and numerous other government entities, community-based organizations, faith groups, and concerned community members throughout Tulare County that focuses on addressing suicide rates in the community and provides tools to suicidal or potentially suicidal persons, as well as to survivors of suicide; the Veterans Advisory Committee; the Animal Services Advisory Committee; and the Task Force on

Homelessness, which includes municipal partners, other county departments, and community partners. Working in partnership with community organizations and aligning available resources, HHSA can provide integrated, seamless client service delivery on multiple levels.

## Key Goals and Objectives Results in FY 2021/22

### Quality of Life

**Goal 1:** Develop, expand, or improve services to ensure a safe and thriving community.

- **Objective 1:** The Mental Health Branch will develop and implement Assisted Outpatient Treatment, or “Laura’s Law” as defined in AB 1976. This pilot program will provide court-ordered treatment, using intensive outpatient services, to treatment-refusing individuals with serious mental illness who have a recent history of arrests, psychiatric hospitalizations, harm to self or others, and/or at-risk of clinical deterioration by June 2022. **Results:** This objective was completed.
- **Objective 2:** TulareWORKs will resume the California Outcomes and Accountability Review (CalOAR) implementation, which is a new approach to measuring outcomes in our CalWORKs programs by utilizing the CalWORKs 2.0 service delivery approach by June 2022. **Results:** This objective was completed.
- **Objective 3:** Animal Services will open the new spay and neuter clinic and begin surgeries on both shelter animals and public-owned pets while also performing vaccinations and microchipping for owned pets by June 2022. **Results:** This objective was partially completed. Animal Services’ new Spay and Neuter Clinic opened to the public in October 2021. As of the beginning of April 2022, the clinic has performed 1,500 spay and neuter surgeries for shelter animals, public animals, and other shelter and rescue organizations. Vaccinations and microchips are currently offered with surgery appointments, and vaccination clinics for the public began in May 2022.

**Goal 2:** Evaluate and improve services to ensure services are provided in a collaborative and community-driven manner.

- **Objective 1:** The Public Health Branch will integrate Women, Infant, and Children (WIC) services into the Tulare County Health Care Centers. Services will be centered around lactation consulting and providing nutritional vouchers. Nutritional education will be provided to Tulare County Health Care Center patients as an extension of the traditional WIC offices by June 2022. **Results:** This objective was partially completed. The WIC program is coordinating with Tulare County Health Care Centers to provide referrals at initial obstetric (OB) assessment and linkages to lactation education. WIC has secured a workspace within the Visalia Health Care Center, and staff is working with County Facilities to retrofit the space so that it is conducive to business. In addition, the WIC program has received approval from the state for the site location; it is anticipated that services within this space will commence in Summer 2022.
- **Objective 2:** The Immunizations program will develop and implement a COVID-19 vaccination plan which includes enhanced influenza vaccination coverage to build local capacity. The plan will incorporate the three phases of vaccine availability, ensure equitable vaccination access at each phase, and encourage widespread vaccine acceptance and uptake by June 2022. **Results:** This objective was completed.
- **Objective 3:** Child Welfare Services, in collaboration with InTelegy, will ensure successful implementation within the Resource Family Approval team, including a Workload Management Tool functionality to enhance and improve direct services to the community. This will manage the manual processes that relieve the impact of imbalanced referral patterns, supporting realignment of the Resource Family Approval team activity to direct casework by June 2022. **Results:** This objective was completed.



### Organizational Performance

**Goal 1:** Increase the value of our services by enhancing quality and strengthening our ability to deliver cost-effective programs consistent with the Agency's vision, mission, and values.

- **Objective 1:** The Public Health Branch will increase its capacity to seek and obtain grant funding by training administrative staff in grant writing and program development. In addition, the branch will apply for a minimum of three competitive grants to increase funding and enhance program services by June 2022. **Results:** This objective was completed.
- **Objective 2:** A minimum of 80% of Public Health Branch staff will complete quality improvement training to understand and carry out the branch's Performance Management and Quality Improvement Plan by June 2022. **Results:** This objective was partially completed. Public Health put various staff through external training on Quality Improvement to ensure professional development and understanding of the subject; however, the branch did not reach 80% of the staff. As the Public Health Branch continues to demobilize its pandemic response activities, training will receive a renewed focus. It is expected that the objective will be met by June 2023.
- **Objective 3:** In line with the Governor's Master Plan for Aging, Tulare County Aging Services intends to partner with K/T AAA, Suicide Prevention Task Force, and others to help bridge the digital divide for local seniors. Senior isolation and loneliness are known to have adverse implications on health and well-being. Statewide, more than fifty percent of seniors age 75+ lack access to internet, devices to utilize it, or both. This concern has been exacerbated by the COVID-19 pandemic as seniors have needed to remain at home to minimize risk of exposure. Many have been disconnected from loved ones and community since the onset of the COVID-19 pandemic. The intent is to develop and operationalize programs that provide seniors with access to technology and internet that are catered specifically to their needs. Training/technical assistance needs of seniors will be addressed to strengthen digital literacy by June 2022. **Results:** This objective was completed.

**Goal 2:** Strengthen partnerships with community providers to maximize effectiveness, funding sustainability, and capacity building.

- **Objective 1:** The Public Health Branch will partner with the Regional Hospital Association to coordinate with local hospitals, Federally Qualified Health Centers, and community-based organizations to begin the Community Health Assessment process. By combining efforts with these partners, the Public Health Branch will be able to collect various primary and secondary data from the community to determine the health priorities and needs of Tulare County by June 2022. **Results:** This objective was completed.
- **Objective 2:** The Mental Health Branch will implement a portion of the California Advancing and Innovating Medi-Cal multi-year proposal which is a set of reforms to expand, transform, and streamline Medi-Cal service delivery and financing. The branch will be working with the managed care plans to develop Enhanced Care Management and In lieu of services as an option for Medi-Cal recipients who meet specific target populations within Tulare County by June 2022. **Results:** This objective was partially completed. A new Integrated Services Division was created to drive the CalAIM initiative for the Agency, including implementing Enhanced Care Management (ECM). The division successfully applied to become a certified ECM Provider and is currently in negotiations with the Managed Care Plans for implementation by June 2023.
- **Objective 3:** The Tulare County Adult Protective Services and Public Guardian's Office will expand its collaboration and training to all county law enforcement departments. This collaboration will better identify the gaps in services; help continue to build working relationships with our law enforcement partners; and allow agencies to complete their investigations efficiently by June 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Public Health supported businesses during the pandemic by administering approximately 6,000 vaccines at business-sponsored events, provided 70,550 items of Personal Protective Equipment (PPE), supported outbreak response, and refunded nearly 1,000 businesses with two years' worth of environmental health permit fees equating to approximately \$925,000.
- In-Home Supportive Services (IHSS) staff and management significantly reduced the backlog of overdue IHSS reassessments, increasing the timely reassessment compliance rate from 56.99% to 88.81%.
- Adult Protective Services (APS) staff decreased the documentation and case management backlog by 88% from July 2021 to May 2022.
- The Public Health Lab became the first laboratory in the Central Valley to perform genomic sequencing and sequenced over 1,500 samples.
- TulareWORKs successfully completed the Telework pilot in March 2022. Throughout the year, management worked to develop guidelines to help supervisors and staff transition to a hybrid telework model. Various reports were repurposed to determine productivity, and new tools and resources were used for staff engagement. Due to these efforts, TulareWORKs saw an increase in productivity, and staff communicated their appreciation for greater work/life balance. Processes and data from the pilot were used as a foundation to develop the Agency-wide voluntary Telework policy.

## Key Goals and Objectives for FY 2022/23

### Quality of Life

**Goal 1:** Develop, expand, or improve services that ensure a safe and thriving community.

- **Objective 1:** Animal Services will establish a Doggy Day Out Program, a temporary foster program that allows dogs to leave the shelter and spend quality time with community patrons by June 2023.
- **Objective 2:** Integrated Services will fully implement CalAIM Enhanced Care Management (ECM) services for two Populations of Focus, Homeless and Severe Mental Illness/Substance Use Disorder, by June 2023.
- **Objective 3:** The Public Health Laboratory will improve the capacity to monitor antimicrobial-resistant organisms in the community by implementing a new molecular assay that rapidly detects carbapenemase resistance by June 2023.

**Goal 2:** Evaluate and improve services to ensure they are provided in a collaborative and community-driven manner.

- **Objective 1:** Child Welfare Services and Tulare County Office of Education's (TCOE) Dream Center have partnered to ensure the success and continued collaboration of serving foster youth and non-minor-dependent youth. CWS will enhance the accessibility of services directly to the youth in collaboration with service providers, creating a true one-stop shop model of services with TCOE by June 2023.
- **Objective 2:** Public Health Administration will develop a tool to assess its relationships and communication with subcontractors so that a quality improvement project can be coordinated by June 2023.
- **Objective 3:** Behavioral Health has partnered with Recovery Innovations, a global company that is an expert in crisis and recovery. The collaboration will result in the development of a crisis continuum blueprint that will assist the branch with long-term planning, grant funds, and community collaboration opportunities by June 2023.

### Organizational Performance

**Goal 1:** Increase the value of our services by enhancing quality and strengthening our ability to deliver cost effective programs consistent with the Agency's vision, mission, and values.

- **Objective 1:** To enhance CalFresh program services, TulareWORKs will undergo a Business Process Redesign (BPR) to reduce the number of interactions by resolving a client's needs at the first point of contact and

eliminating unnecessary handoffs (both in-person and phone). By June 2023, 65% of clients will be handled at first interaction, allowing TulareWORKs to expand and enhance the ability to triage clients based on their needs and expand the call centers' scope of services.

- **Objective 2:** Behavioral Health is participating in the Semi-Statewide Electronic Health Records system project through CalMHSA. Through this partnership, the quality of behavioral health services, including measured outcomes, will improve providers' methods and ease of documentation, thus increasing the time available to treat individuals in need of care. Additionally, the Semi-Statewide EHR Project seeks to create a more integrated, holistic approach to county health information technology collection, storage, and reporting. This approach will lead to the continued integration of substance use disorder services with mental health services for providing care that addresses all the needs of an individual by June 2023
- **Objective 3:** The timely processing of IHSS applications benefits Tulare County's elderly and disabled population. It ensures they can live safely in their own home and continue to thrive in the community. As the IHSS program continues to grow and the number of applications increases, IHSS will focus efforts and resources to ensure applications are processed in a timely manner by June 2023.

**Goal 2:** Strengthen partnerships with community providers to maximize effectiveness, funding sustainability and capacity building.

- **Objective 1:** Integrated Services will collaborate with the Sheriff's department to apply for Providing Access and Transforming Health (PATH) funding to support capacity building among providers, plans, counties, and justice agencies and establish re-entry care for justice-involved populations by June 2023.
- **Objective 2:** The Public Health Branch will engage with community partners to advance health equity and focus on the community health assessment and improvement plan by establishing regularly scheduled work groups and subcommittees by June 2023.
- **Objective 3:** Child Welfare Services will strengthen partnerships with community providers through the Families First Prevention Service Act (FFPSA). It will enhance support services for families to help children remain at home and reduce the use of unnecessary congregate care placements by increasing options for prevention services, increased oversight, and requirements for placements by June 2023.

## Budget Request

The Requested Budget represents an overall increase of \$43,756,121 or 7% in expenditures and an overall increase of \$43,756,121 or 8% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost remains the same when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$10,304,940 primarily based on cost-of-living adjustments, merit increases, increased retirement and benefit costs, and additional personnel to support new programs and integrated service delivery.
- Services and Supplies will increase \$29,754,121 primarily based on capital facility transfers to support social and behavioral health service expansion, implementation of a statewide Electronic Health Record system, and increased contracted expenses for psychiatric services, Institutions for Mental Diseases (IMD) placements, and Criminal Justice Health and Mental Health Services.
- Other Charges will increase \$1,997,048 primarily based on increased expenses for services provided by other county departments and increased intra-agency program services.
- Capital Assets will increase \$506,010 primarily based on increased expenses for replacement vehicles to support service delivery.

- Other Financing Uses will increase \$1,291,683 primarily based on increased health realignment, and expenses for solar projects at two facilities.
- Revenue Projections will increase \$43,756,121 primarily based on increased state and federal funds for Medi-Cal caseload increases, additional funding for the COVID-19 pandemic response, anticipated increase in Vehicle License Fee and State sales tax receipts, Mental Health Services Capital and Innovation projects, and 2011 Realignment growth funds.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 9 FTE positions to address workload issues and organizational changes as a result of taking on additional programmatic oversight. The requested additional positions include:
  - 1 Accountant III
  - 2 Animal Care Technician
  - 2 Crisis Service Worker
  - 1 Deputy Public Guardian II
  - 1 Electronic Health Records Specialist
  - 2 Peer Support Specialist
- Delete 16.5 FTE vacant positions. The requested deleted positions include:
  - 1 Alcohol & Drug Specialist II
  - 1 Dietitian II
  - 1 Dietitian Registered
  - 1 Medical Office Assistant
  - 1 Nurse-Public Health II
  - 2 Nutrition Assistant
  - 2 Office Assistant
  - 1 Office Assistant Lead
  - .5 Primary Care Practitioner
  - 2 Self Sufficiency Counselor
  - 1 Self Sufficiency Counselor Lead
  - 3 Self Sufficiency Support Assistant
- Amend 83 FTE positions to align with program needs. The requested amended positions include:
  - 4 Account Clerk to Account Clerk Senior
  - 1 Animal Control Officer I to Veterinary Technician
  - 21 Clinical Social Worker I to Mental Health Associate Clinician I - Unlicensed
  - 5 Clinical Social Worker II to Mental Health Associate Clinician II - Unlicensed
  - 41 Social Worker Licensed to Mental Health Clinician - Licensed
  - 3 Social Worker-Licensed to Mental Health Clinical Supervisor
  - 8 Supervising Licensed Social Worker to Mental Health Clinical Supervisor
- Reclass 4 FTE positions to more accurately reflect actual job duties performed and the needs of the programs. The requested reclassified positions include:
  - 1 Administrative Services Officer II to Administrative Services Officer III
  - 1 Animal Services Manager to Animal Services Operations Manager
  - 1 Lead Psychologist to Chief Forensic Psychologist
  - 1 Office Assistant to Office Assistant - Lead - K

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective between April 10, 2022, and the publication of this book include the following:**

- Add 32 FTE positions to address workload issues and organizational changes as a result of taking on additional programmatic oversight. The requested additional positions include:
  - 1 Administrative Aide
  - 1 Administrative Specialist I

- 1 Administrative Specialist II
- 1 Analyst - Department Human Resources II
- 1 Budget Officer
- 1 Communicable Disease Investgr
- 2 Department Human Resources Administrative Aide
- 1 Deputy HHS Dir Integrated Svs
- 1 Dietitian Registered
- 1 Div Mgr HHS Public Health
- 1 Electronic Health Rec Spc,Supv
- 1 Environmental Health HHW Technician
- 2 Health Education Specialist
- 1 HHS Unit Manager
- 4 Lead Care Manager
- 1 Office of Emergency Services Specialist II
- 2 Payroll Clerk II
- 1 Public Health Prog Coordinator
- 1 Social Svs Supervisor II
- 3 Social Svs Worker III
- 1 Supv Licensed Social Worker
- 1 Training Officer I
- 1 Training Officer II
- 1 WIC Manager
- Delete 8 FTE vacant positions. The requested deleted positions include:
  - 1 Account Clerk
  - 2 Analyst-Staff Services III
  - 1 Dietitian I
  - 1 Health Aide
  - 1 Health Program Assistant
  - 1 Physician-OB/GYN
  - 1 Social Worker-Licensed
- Amend 46 FTE positions to align with program needs. The requested amended positions include:
  - 3 Admin Aide - K to Department Human Resources Admin Aide
  - 4 Admin Aide to Department Human Resources Admin Aide
  - 1 Analyst-Staff Services II to Analyst-Department Human Resources II
  - 2 Analyst-Staff Services III K to Analyst-Department Human Resources III
  - 2 Analyst-Staff Services III to Analyst-Department Human Resources III
  - 2 Dietitian I to Dietitian – Registered
  - 6 Dietitian II to Dietitian Registered
  - 1 Milk Technician Lead to Laboratory Technician Lead
  - 1 Milk Technician to Laboratory Technician
  - 1 OES Specialist I to Emergency Service Specialist I
  - 2 OES Specialist II to Emergency Services Specialist II
  - 2 Office Assistant Lead - K to Department Human Resources Admin Aide
  - 1 Office Assistant Lead to Department Human Resources Admin Aide
  - 1 Office Assistant to Office Assistant-K
  - 4 Payroll Clerk to Payroll Clerk II
  - 4 Peer Support Specialists to Community Health Workers
  - 1 Recruiter Assistant-K to Department Human Resources Admin Aide

- 1 Social Worker Licensed to Nurse I Supervisor
- 3 Social Worker Licensed to Supervising Licensed Social Worker
- 4 Training Officer II to Dept HR Training Officer II
- Reclass 24 FTE positions to more accurately reflect actual job duties performed and the needs of the programs. The requested reclassified positions include:
  - 2 Admin Aide to Department Human Resources Admin Aide
  - 4 Admin Aide to Department Human Resources Admin Aide
  - 1 Analyst-Staff Services II to Analyst-Department Human Resources II
  - 1 Analyst-Staff Services III K to Analyst-Department Human Resources III
  - 2 Analyst-Staff Services III to Analyst-Department Human Resources III
  - 1 Office Assistant Lead K to Department Human Resources Admin Aide
  - 1 Office Assistant Lead to Department Human Resources Admin Aide
  - 1 Office Assistant to Office Assistant-K
  - 1 Paralegal III to Administrative Specialist I
  - 4 Payroll Clerk to Payroll Clerk II
  - 1 Recruiter Assistant-K to Department Human Resources Admin Aide
  - 1 Training Officer 1 to Department Human Resources Training Officer I
  - 4 Training Officer II to Dept HR Training Officer II

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Axis Rack Server - \$8,300
- 6 Backup Battery Power Supply - \$53,042
- 1 BioFire Torch Instrument - \$67,000
- 3 Biosafety Cabinet - \$96,800
- 2 Chemical Fume Hoods \$30,800
- 1 Cisco or equivalent Firewall Appliance Model number ASA5510 - \$22,000
- 2 Forklift Battery Charger - \$20,500
- 2 Lab Testing Instrument - \$39,600
- 1 Laboratory Dishwasher - \$16,000
- 1 Licensed Microwave Link Model RW-7216-2000 - \$18,000
- 1 Microplate Washer - \$11,000
- 2 Mobile Diesel Generator - \$350,000
- 2 Symmetra or equivalent Uninterrupted Power Supply LX 16K Model Number SYA16K16PXR - \$108,000
- 17 Vehicles - \$796,787
- 4 WS-C3850 48 Port Switch - \$36,000

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 1 Commercial Washer- \$14,239
- 2 Transit Vans - \$110,000
- 1 Video Conferencing- \$100,000

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Human Resources and Development

Lupe Garza  
Director

Fund: 001

Agency: 200

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Personnel	\$1,353,403	\$1,328,794	\$1,668,451	\$339,657
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,353,403</b>	<b>\$1,328,794</b>	<b>\$1,668,451</b>	<b>\$339,657</b>

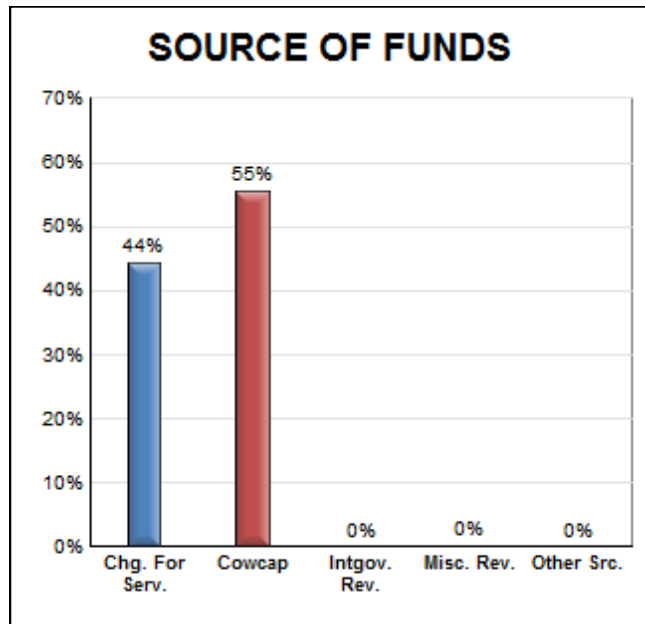
### APPROPRIATIONS:

Capital Assets	\$-	\$-	\$-	\$-
Cowcap	\$(2,562,744)	\$(2,905,306)	\$(2,606,692)	\$298,614
Other Charges	\$601,048	\$761,377	\$462,091	\$(299,286)
Other Financing Uses	\$390,000	\$-	\$22,759	\$22,759
Salaries And Employee Benefits	\$2,155,875	\$2,740,486	\$2,961,253	\$220,767
Service And Supplies	\$769,224	\$732,237	\$829,040	\$96,803
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,353,403</b>	<b>\$1,328,794</b>	<b>\$1,668,451</b>	<b>\$339,657</b>

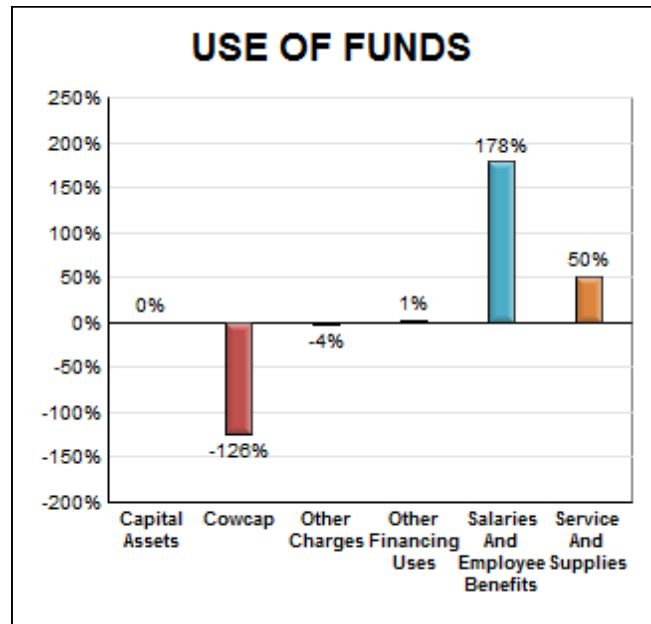
### REVENUES

Charges For Current Serv	\$392,195	\$415,027	\$375,970	\$(39,057)
Cowcap	\$440,854	\$495,423	\$471,062	\$(24,361)
Intergovernmental Revenue	\$273,029	\$-	\$-	\$-
Miscellaneous Revenue	\$840	\$502	\$2,424	\$1,922
Other Financing Sources	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$1,106,918</b>	<b>\$910,952</b>	<b>\$849,456</b>	<b>\$(61,496)</b>

<b>NET COUNTY COST</b>	<b>\$246,485</b>	<b>\$417,842</b>	<b>\$818,995</b>	<b>\$401,153</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Human Resources and Development Department (HR&D) is responsible for administering the Personnel Rules and Policies adopted by the Board of Supervisors. Additionally, the department provides support to all other departments and employees throughout the organization with a variety of human resources related services.

## Core Functions

- **Administration:** Plans, organizes, and directs the operations of the department. Ensures that goals and programs are consistent with the County's Strategic Management Plan. Ensures that the department is responsive to the public, the Board of Supervisors, departments, employees, employee organizations, and applicants. Provides oversight of fiscal processes, budget, and financial transactions/accounting.
- **Talent Acquisition, Compensation, and Classification:** Provides quality candidates for employment consideration through recruitment, testing, and onboarding employees. Maintains and amends Tulare County's Classification and Compensation Plan to reflect changing organizational structures and updates to job functions. Provides policy guidance to department managers and advice on human resource issues to employees and applicants.
- **Employee/Employer Benefits and Wellness:** Administers a comprehensive employee benefits program that meets the diverse and changing needs of employees, their families, retirees, and Special District employees. Communicates benefit programs to participants and provides education on how to be informed consumers with the long-term goal of reducing medical claims and health care premiums.
- **Employee/Employer Training and Development Services:** Provides Supervisory, Leadership, and Management training to employees. Arranges and facilitates specialized training and learning resources for departments and employees. Coordinates Sexual Harassment Prevention Training (AB 1825) with County Counsel.
- **Employee/Employer Relations:** Provides policy support to departments in the areas of labor relations, disciplinary actions, performance management, application of Personnel Rules, and Administrative Regulations. Facilitates meet and confer sessions and contract negotiations in relation to specific Memoranda of Understanding with bargaining units. The unit conducts investigations of alleged discrimination/harassment for departments and employees or coordinates with outside investigators for this service.
- **Employee/Employer Data Services:** Provides oversight and training to departments in maintaining and reporting employment data through the Enterprise Human Resources and Information System (HRIS). Performs, coordinates, maintains data and modifications to the HRIS system. Provides information in response to public information requests. Assists with the onboarding process. Provides policy guidance and advice on human resource related issues.
- **Support Systems:** Supports and assists the operations of the HR&D staff, and oversees records management, serves as the main customer service contact via phone or in-person, and provides general clerical support. Coordinates the Employee Service Award Program and responds to subpoena and record requests.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Evaluate, update, and restructure the Employee Wellness Program.

- **Objective 1:** Develop a working committee involving representatives from departments throughout the County by June 2022. **Results:** This objective was completed. A wellness committee, "Wellness Warriors" consisting of representatives from various county departments continued to be utilized as in past years for wellness programs throughout the year.
- **Objective 2:** Identify activities based on high-risk health insurance claims, employee survey feedback, and public health initiatives by June 2022. **Results:** This objective was partially completed. Activities were offered



based on high-risk health insurance claims and public health initiatives through our monthly wellness calendar and various programs (Biometric Screenings, Health Coaching, etc). An employee interest survey will be rolled out in October 2022, in conjunction with Open Enrollment for plan year 2023. Employee survey feedback will be used to implement new programs.

- **Objective 3:** Implement an updated program for Plan Year 2022 by June 2022. **Results:** This objective was partially completed. Due to high COVID-19 cases, a full wellness program was not implemented. However, wellness strategies were implemented and included mammography screenings, Movember, Biometric Screenings, and Health Coaching. One new program, Health for the Holidays, was offered in December 2021, promoting physical and emotional health, as well as healthy eating.

**Goal 2:** Assess and update the Training and Development Program.

- **Objective 1:** Conduct an assessment to determine the needs of the County Departments and employees by June 2022. **Results:** This objective was completed. The assessment is completed, and the results will be shared at the beginning of the new fiscal year.
- **Objective 2:** Develop and implement a Customer Service Training Program by June 2022. **Results:** This objective was completed.
- **Objective 3:** Incorporate Relias mobile app learning by June 2022. **Results:** This objective was completed.

**Goal 3:** Administer Human Resource policy and programs effectively and efficiently, while maintaining internal customer satisfaction.

- **Objective 1:** Develop and implement a Client Satisfaction Survey by June 2022. **Results:** This objective was not completed. Staff were assigned to contact tracing due to high COVID cases and the Minimum Wage Project. The survey will be implemented in the new fiscal year.
- **Objective 2:** Achieve internal customer satisfaction levels with HR&D services at or above 80% as measured by the annual survey by June 2022. **Results:** This objective was partially completed. Meetings between the HR Director and each Department Head were conducted to identify areas of improvement in customer service, and how HRD can better serve each department. HRD has been provided feedback on positive customer service improvement by various departments. A physical survey will be implemented in the new fiscal year.

### Other Accomplishments in FY 2021/22

- Completed salary and job class adjustments to achieve compliance with the State Minimum Wage increases to \$15 per hour effective January 1, 2022.
- Completed review of all job classes tasked with Human Resources and Payroll functions in all County departments for consistency in the use of current job classes.
- Conducted COVID contact tracing without hiring additional staff: traced 4,817 suspect cases and 5,448 work contacts.

### Key Goals and Objectives for FY 2022/23

#### Organizational Performance

**Goal 1:** Revise the recruitment program by June 2023.

- **Objective 1:** Revise the process and procedures and obtain department input.
- **Objective 2:** Conduct training and implement the revised program.
- **Objective 3:** Analyze recruitment data.

**Goal 2:** Create an Exit Interview Program by June 2023.

- **Objective 1:** Develop a process that includes in-person interviews.
- **Objective 2:** Analyze data and provide feedback to departments.

### Budget Request

The Requested Budget represents an overall increase of \$339,657 or 26% in expenditures and an overall decrease of \$61,496 or 7% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$401,153 or 96% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$220,767 primarily based on the cost of living adjustments.
- Services and Supplies will increase \$96,803 primarily based on increased training costs.
- Other Charges will decrease \$299,286 primarily based on decrease in IT charges.
- Other Financing Uses will increase \$22,759 primarily based on the new energy lease charge.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$298,614 primarily based on changes to the plan.

**Staffing changes reflected in the Requested Budget include the following:**

- Amend 4 FTE positions to align job title to duties involved:
  - 2 Employee/Employer Relations & Development Supervisor to Human Resources Supervisor
  - 2 Employee/Employer Relations Specialist 2 to Employee Relations Specialist 2

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Probation

**Michelle Bonwell**  
**Chief Probation Officer**

**Fund: 001**

**Agency: 205**

## **SUMMARY OF APPROPRIATIONS AND REVENUES**

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### **ACTIVITY APPROPRIATIONS:**

Care Of Court Wards	\$134,196	\$8,172	\$142,965	\$134,793
Detention And Correction	\$40,685,957	\$54,620,107	\$60,229,313	\$5,609,206
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$40,820,153</b>	<b>\$54,628,279</b>	<b>\$60,372,278</b>	<b>\$5,743,999</b>

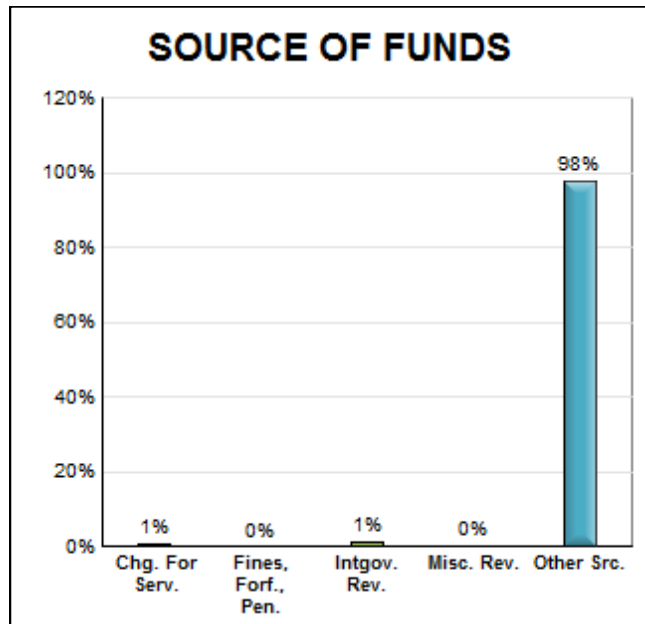
### **APPROPRIATIONS:**

Capital Assets	\$250,966	\$526,000	\$657,500	\$131,500
Cowcap	\$1,201,186	\$1,229,877	\$1,340,932	\$111,055
Other Charges	\$6,928,080	\$7,465,977	\$9,879,284	\$2,413,307
Other Financing Uses	\$6,102,326	\$1,775,164	\$1,315,961	\$(459,203)
Salaries And Employee Benefits	\$21,811,089	\$34,241,209	\$36,349,119	\$2,107,910
Service And Supplies	\$4,526,506	\$9,390,052	\$10,829,482	\$1,439,430
<b>TOTAL APPROPRIATIONS:</b>	<b>\$40,820,153</b>	<b>\$54,628,279</b>	<b>\$60,372,278</b>	<b>\$5,743,999</b>

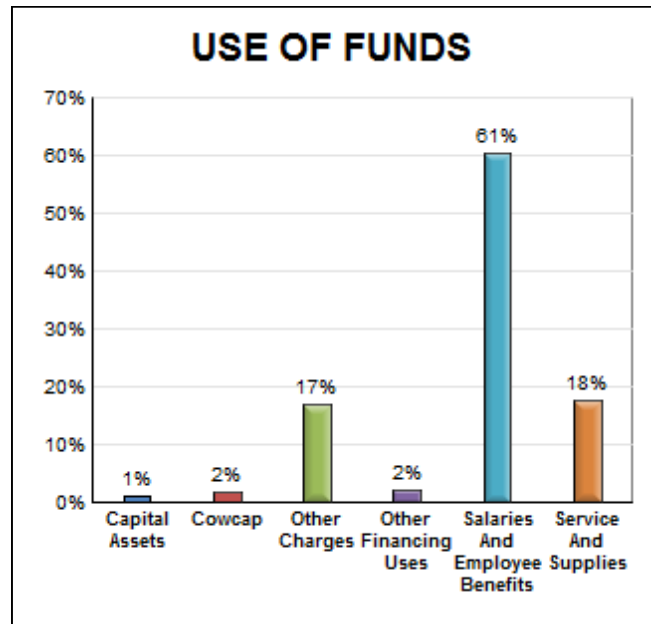
### **REVENUES**

Charges For Current Serv	\$411,924	\$418,950	\$255,757	\$(163,193)
Fines, Forfeit., Penalties	\$11,097	\$20,501	\$15,000	\$(5,501)
Intergovernmental Revenue	\$2,083,096	\$753,515	\$449,864	\$(303,651)
Miscellaneous Revenue	\$86,356	\$108,508	\$105,108	\$(3,400)
Other Financing Sources	\$17,846,418	\$31,437,786	\$35,718,361	\$4,280,575
<b>TOTAL REVENUES</b>	<b>\$20,438,891</b>	<b>\$32,739,260</b>	<b>\$36,544,090</b>	<b>\$3,804,830</b>

<b>NET COUNTY COST</b>	<b>\$20,381,262</b>	<b>\$21,889,019</b>	<b>\$23,828,188</b>	<b>\$1,939,169</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Sections 1203.5 and 1203.6 of the California Penal Code and Section 270 of the California Welfare and Institutions Code mandate the Office of the Chief Probation Officer. These statutes also authorize the appointment of assistant and deputy probation officers to perform such duties and tasks as directed by the Court and the Juvenile Justice Commission. Section 850 of the California Welfare and Institutions Code establishes the requirement for a Juvenile Hall and Section 854 of the California Welfare and Institutions Code places the appointment of the staff assigned to the Juvenile Hall under the direction of the Chief Probation Officer.

## Core Functions

### **Probation Department**

- Complete investigative reports on juvenile and adult offenders upon referral by the Juvenile and Criminal Courts and report findings and recommendations to the Court.
- Supervise persons placed under the supervision of the Probation Officer by the Juvenile and Criminal Courts and determine both the level and type of supervision consistent with Court-ordered conditions of probation.
- Supervise offenders released from the California Department of Corrections and Rehabilitation (CDCR) subject to a period of Post Release Community Supervision.
- Provide for the safe and secure detention of juveniles alleged to come within the jurisdiction of the Juvenile Court or who have been deemed wards of the Court and in need of in-custody programming.

The vision of the Tulare County Probation Department is changing lives and building safer communities. The mission of Tulare County Probation Department is protecting our communities, enhancing quality of life, and serving our courts. In an effort to meet this mission and associated legal mandates, the Probation Department provides a wide range of administrative, investigative, supervisory, rehabilitative, and detention services for juvenile and adult offenders.

### **Administrative Services Division**

The Administrative Services Division provides a full spectrum of administrative services to the operational divisions, including fiscal management, human resources, grants and contractual agreements, implementation of policies and procedures, external audits, internal operational studies, and information technology.

### **Adult Supervision Services Division**

The Adult Supervision Services Division consists of California Assembly Bill 109 (The Public Safety Realignment Act of 2011) assessment, supervision, and Pretrial services; California Senate Bill 678 (The Community Corrections Performance Incentive Act of 2009) assessment and supervision services; High-Risk Supervision; Limited Supervision; Adult Records; and the grant-funded Office of Traffic Safety, Sexual Assault Felony Enforcement, and Spousal Abuse Felony Enforcement programs.

State law requires the Probation Department keep on any person released to the care of the Probation Officer, a complete and accurate record in suitable books or other form, in writing, of the conduct, employment, occupation, and condition of such person committed to his/her care during the term of such probation, and the result of such probation. Results are provided to the Department of Justice on a monthly basis.

### **California Assembly Bill 109**

In an effort to address prison overcrowding and assist in alleviating California's financial crisis, California Assembly Bill 109 transferred responsibility for the supervision and housing of specified low-level offenders and parolees from CDCR to the county level. This bill went into effect on October 1, 2011.

California Penal Code Section 1230.1(a) was added through this legislation and required each County to establish a Community Corrections Partnership (CCP) to maximize the effective investment of criminal justice resources in evidence-based correctional sanctions and programs. The CCP is chaired by the Chief Probation Officer.

### **Juvenile Services Division**

The Juvenile Services Division consists of Juvenile Investigations/Court Services, Juvenile Interstate Compact, Team Supervision, Campus Probation Officer, Placement, Non-Custody Intake, and Central Records.

California Welfare and Institutions Code Section 281 mandates the Probation Officer shall, upon order of any court in any matter involving the custody, status, or welfare of a minor or minors, make an investigation of appropriate facts and circumstances and prepare and file with the Court written reports and written recommendations in reference to such matters.

California Welfare and Institutions Code Section 706.5 mandates each placement recommendation include a case plan. California Welfare and Institutions Code Section 791 mandates when directed by the Court, the Probation Department shall make an investigation and take into consideration the age, maturity, educational background, family relationships, demonstrable motivation, treatment history, if any, and other mitigating and aggravating factors in determining whether the minor is a person who would be benefited by education, treatment, or rehabilitation.

If a minor is found to be a person described in Section 602 of the California Welfare and Institutions Code and the Court does not remove the minor from the physical custody of the parent or guardian, the Court must impose specific conditions of probation following adjudication on specified offenses, which shall be enforced by the probation officer. The Court shall order the care, custody, and control of the minor to be under the supervision of the probation officer who may place the minor in any of the following: the home of a relative, a non-related extended family member, a Short-Term Residential Therapeutic Program (STRTP) or a licensed Resource Family. By statute, all foster children placed in STRTP's must be visited at least monthly regardless of location.

### **Adult Court Services Division**

The Adult Court Services Division consists of Adult Investigations, Adult Pretrial Court Officers, Drug Court, Recovery Court (California Proposition 36), Veteran's Court, Mental Health Court, Adult Interstate Compact, Electronic Monitoring Unit, Pretrial Supervision, and Pretrial Assessment Units.

California Penal Code Section 1203 mandates that any defendant who may be eligible for probation, following a finding or plea of guilty to a felony charge, be referred to the Probation Department for a report and recommendation. This mandated report may be comprehensive or abbreviated in format, based upon the needs of the Court.

California Penal Code Section 1191.3 mandates the Probation Officer provide, at the time of sentencing in all felony convictions, a general estimate of the conduct and work time credits to which the defendant may be entitled for previous time served; and the conduct or work time credits authorized under California Penal Code Sections 2931, 2933, or 4019.

### **Juvenile Detention Division**

California Welfare and Institutions Code Section 850 mandates the Board of Supervisors in every County shall provide and maintain, at the expense of the County, in a location approved by the Judge of the Juvenile Court or by the Presiding Judge of the Juvenile Court, a suitable house or place for the detention of wards of the Juvenile Court and of persons alleged to come within the jurisdiction of the Juvenile Court. Such house or place shall be known as the "Juvenile Hall" of the County.

The Juvenile Hall shall not be in, or connected with, any jail or prison, and shall not be deemed to be, nor be treated as a penal institution. Minimum standards are mandated and include but are not limited to education; recreation and exercise; counseling and casework services; behavior control; discipline; medical and dental services; food and nutrition; clothing, bedding, and linen services; and access to legal services.

The Juvenile Detention Facility maintains four distinct populations of juvenile offenders: juveniles who have been arrested by law enforcement and are awaiting a detention hearing and/or other order of the Court; juveniles who have been adjudicated and are awaiting placement in out-of-home; juveniles as a result of a Transfer Hearing that are being tried in Adult Criminal Court and are pending sentence; and juveniles who have been committed by the Court to secure, long-term programs. This will include the Secure Youth Treatment Facility, formerly DJJ.

The Juvenile Detention Facility also operates a Home Supervision Program, as mandated by California Welfare and Institutions Code Section 636; and an Aftercare Program for youth following completion of a commitment program, including electronic monitoring or global positioning.

The Probation Department provides commitment programs for both male and female offenders ranging in age from 12 through 25 years. The programs will provide a wide variety of services to address their identified needs and transitional planning to include the youth and their family.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Enhance the Pretrial data sharing between the Probation Department, the Sheriff's Office, and the Court through case management system integration to improve efficiency and work effectiveness.

- **Objective 1:** Implement complete automation of Caseload Explorer Pretrial/Tulare County Sheriff booking database by September 2021. **Results:** This objective was completed.
- **Objective 2:** Develop an updated workflow procedure and provide training to staff by October 2021. **Results:** This objective was completed.

### Quality of Life

**Goal 1:** Develop the land adjacent to the Juvenile Detention Facility to provide much needed outdoor space, which will serve a variety of purposes to include expanded therapeutic, recreational, and career technical education spaces.

- **Objective 1:** Install perimeter fences and security cameras adjacent to the Juvenile Detention Facility by November 2021. **Results:** This objective was not completed. There was a delay in obtaining the designs and plans from the architect. The project is now on-going and is anticipated to be completed by June 30, 2023.
- **Objective 2:** Develop and prepare the land to provide the activities listed above by February 2022. **Results:** This objective was not completed. Due to the delay in the installation of perimeter fences and security cameras, the preparation of land was not completed. It is anticipated that the project will be completed by June 30, 2023.
- **Objective 3:** Purchase items and equipment necessary to create space for activities listed above by March 2022. **Results:** This objective was not completed. The purchase of items and equipment to create space for activities is deferred until the completion of the two projects above. It is anticipated that all items and equipment will be purchased by June 30, 2023.

### Economic Well-Being

**Goal 1:** Enhance the Career and Technical Education (CTE) program (Vocational Education Program) by expanding the programs offered to the youth who are placed on or referred by the Probation Department.

- **Objective 1:** Add one (1) FTE Probation Vocational Instructor, a new classification, to develop vocational courses and provide instruction on various vocational trades by September 2021. **Results:** This objective was completed.
- **Objective 2:** Evaluate CTE programs to expand upon existing vocational trades provided by January 2022. **Results:** This objective was not completed. The hiring of the Probation Vocational Education Instructor is still ongoing; thus, the evaluation of CTE programs cannot be completed at this time. It is anticipated that the CTE programs will be evaluated by January 1, 2023.

- **Objective 3:** Initiate new CTE program(s) to enhance services currently provided by May 2022. **Results:** This objective was not completed. Initiation of a new CTE program is currently on hold pending the hiring of the Probation Vocational Education Instructor. It is anticipated that new CTE programs will be initiated by March 30, 2023.

#### **Safety and Security**

**Goal 1:** Expand the treatment and service options available and provided to probation clients to better address their individualized needs.

- **Objective 1:** Evaluate available treatment and service options to probation clients by August 2021. **Results:** This objective was completed.
- **Objective 2:** Develop an agreement(s) with service providers to fill the gaps in service identified in Objective 1 by December 2021. **Results:** This objective was completed.
- **Objective 3:** Establish provider meetings to assess service delivery and ensure client needs are being met by January 2022. **Results:** This objective was completed.

#### **Other Accomplishments in FY 2021/22**

- In partnership with 13 community-based organizations, Probation Department opened Connections, a facility that offers services at no cost for mental health, education, vocational training, drug and alcohol recovery, and life skills to both adults and youths in the community.
- The Probation Department updated all of its radio equipment to comply with the upgraded Federal Communications Commission guidelines and strengthen the safety of its officers.
- Expanded in-custody services by entering into a contract with Phoenix House Mental Services to provide client-centered, comprehensive treatment services to the youth.
- Probation Department received a Certificate of Special Congressional recognition from the Office of Congressman David Valadao for outstanding and invaluable service to the Community.
- To broaden the training capability of the Probation Department, a contract was entered with Relias, a learning management system that will increase training available to staff that will support professional growth and added knowledge.

#### **Key Goals and Objectives for FY 2022/23**

##### **Safety and Security**

**Goal 1:** Implement and complete new Supervision Standards with an Incentive and Sanction Matrix for field supervision.

- **Objective 1:** Complete and approve supervision standards/incentives/sanctions by September 2022.
- **Objective 2:** Train staff to utilize the Sanction Matrix by October 2022.
- **Objective 3:** Monitor utilization and efficacy by reducing Probation Terms and Conditions violations by 5%, by June 30, 2023.

##### **Quality of Life**

**Goal 1:** Develop the land adjacent to the Juvenile Detention Facility to provide much needed outdoor space, which will serve a variety of purposes to include expanded therapeutic, recreational, and career technical education spaces.

- **Objective 1:** Install perimeter fences and security cameras adjacent to the Juvenile Detention Facility by May 2023.

- **Objective 2:** Develop and prepare the land to provide the activities listed above by April 2023.
- **Objective 3:** Purchase items and equipment necessary to create space for activities listed above by June 2023.

#### **Organizational Performance**

**Goal 1:** Continue to improve the Department's organizational structure to align roles and responsibilities with job classifications.

- **Objective 1:** Evaluate the current Department organizational structure by July 2022.
- **Objective 2:** Assess roles and responsibilities of personnel by August 2022.
- **Objective 3:** Identify misalignment of job responsibilities by January 2023.

**Goal 2:** Implement Ce Check-in and Ce Provider programs to allow officers to improve tracking and service clients.

- **Objective 1:** Purchase software modules by August 2022.
- **Objective 2:** Train staff on software usage by October 2022.
- **Objective 3:** Assess the program to improve client supervision practices by June 30, 2023.

#### **Budget Request**

The Requested Budget represents an overall increase of \$5,743,999 or 11% in expenditures and an overall increase of \$3,804,830 or 12% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$1,939,169 or 9% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$2,107,910 primarily based on requested changes to the personnel allocation of the Department and cost of living adjustments.
- Services and Supplies will increase \$1,439,430 primarily based on the increased cost of contracted services.
- Other Charges will increase \$2,413,307 primarily based on increased prices for building maintenance, utilities and motor pool charges.
- Capital Assets will increase \$131,500 primarily based on increased cost of vehicles and addition of computer/data processing equipment requested.
- Other Financing Uses will decrease \$459,203 primarily based on a reduction in Capital Projects.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$111,055 primarily based on changes in the Plan.
- Revenue Projections will increase \$3,804,830 primarily based on increase in allocation from the State.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 7 FTE positions to address the growing needs of the department. The requested positions are:
  - 1 Administrative Services Officer III
  - 1 Probation Administrative Specialist II
  - 2 Training Officer II
  - 3 Background Investigator
- Delete 17 FTE positions to offset cost of requested new positions. The deleted positions are:
  - 2 Detention Services Officer
  - 2 Institution Supervisors



- 1 Probation Correctional Officer III
- 8 Probation Correctional Officer II
- 4 Office Assistant

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Add 1 position to fulfill the administrative needs of the department:
  - 1 Officer Assistant Supervisor
- Amend 58 positions to create more opportunities for advancement and retention of Probation staff:
  - 57 Probation Correctional Officer II to Probation Correctional Officer III
  - 1 Account Clerk to Payroll Clerk II
- Reclass 38 FTE positions to align job description with duties assigned:
  - 30 Probation Correctional Officer II to Probation Correctional Officer III
  - 2 Senior Account Clerk to Payroll Clerk II
  - 1 Staff Services Analyst III-K to Department Human Resources Analyst III
  - 5 Office Assistant III to Department Human Resources Administrative Aide
- Delete 5 FTE positions to offset cost of requested reclassified positions. The deleted positions are:
  - 1 Principal Clerk
  - 4 Probation Correctional Officer II

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Computer Voice Stress Analyzer - \$9,200
- 1 Network Switch Equipment - \$32,000
- 1 Unlimited Power Supply - \$12,000
- 10 Vehicles - \$554,300 (requested in FY 2021/22 but increased significantly in price).

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 1 Media Equipment - \$50,000

#### **County Administrator's Recommendations**

This budget is recommended as submitted.

#### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

#### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Public Defender

Erin Brooks  
Public Defender

Fund: 001

Agency: 210

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Judicial	\$12,886,702	\$13,561,400	\$15,681,170	\$2,119,770
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$12,886,702</b>	<b>\$13,561,400</b>	<b>\$15,681,170</b>	<b>\$2,119,770</b>

### APPROPRIATIONS:

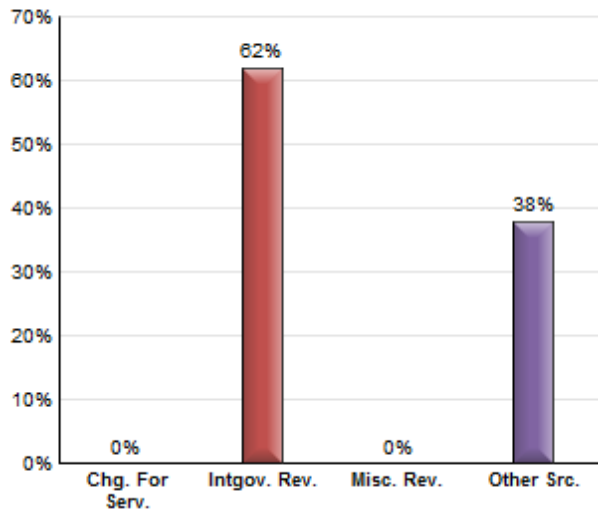
Capital Assets	\$-	\$-	\$-	\$-
Cowcap	\$190,876	\$177,132	\$206,699	\$29,567
Other Charges	\$1,234,122	\$1,349,405	\$1,398,264	\$48,859
Other Financing Uses	\$901,461	\$1,520	\$28,882	\$27,362
Salaries And Employee Benefits	\$9,769,943	\$10,929,255	\$12,210,349	\$1,281,094
Service And Supplies	\$790,300	\$1,104,088	\$1,836,976	\$732,888
<b>TOTAL APPROPRIATIONS:</b>	<b>\$12,886,702</b>	<b>\$13,561,400</b>	<b>\$15,681,170</b>	<b>\$2,119,770</b>

### REVENUES

Charges For Current Serv	\$89,998	\$2	\$2	\$-
Intergovernmental Revenue	\$207,964	\$1	\$911,242	\$911,241
Miscellaneous Revenue	\$181	\$4	\$4	\$-
Other Financing Sources	\$397,753	\$767,656	\$559,212	\$(208,444)
<b>TOTAL REVENUES</b>	<b>\$695,896</b>	<b>\$767,663</b>	<b>\$1,470,460</b>	<b>\$702,797</b>

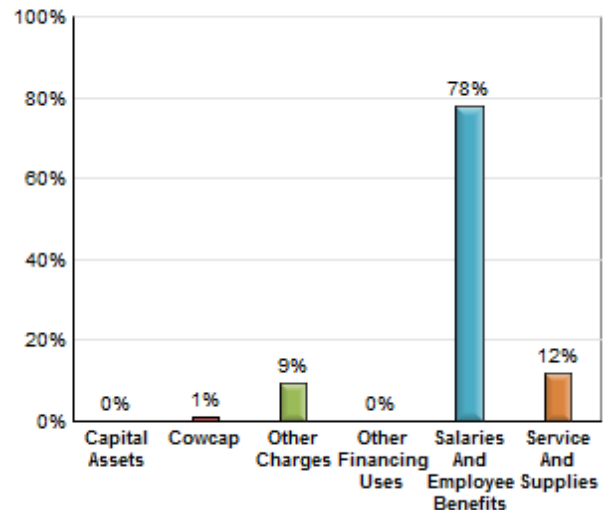
<b>NET COUNTY COST</b>	<b>\$12,190,806</b>	<b>\$12,793,737</b>	<b>\$14,210,710</b>	<b>\$1,416,973</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Tulare County Public Defender provides constitutionally and statutorily mandated legal services to certain indigent citizens in cases where life or liberty interests are at stake.

## Core Functions

The Tulare County Public Defender undertakes to provide competent, effective, ethical, and economical legal representation to individuals unable to afford private counsel in constitutionally and statutorily mandated cases where life or liberty interests are at stake. Such representation is mandated by the United States Constitution and California State law, primarily the Constitution, Government Code, Health and Safety Code, Penal Code, and Welfare and Institutions Code. The Public Defender participates as an active partner with other justice departments to ensure proper administration of justice for the citizens of Tulare County. Attorneys from the Public Defender's Office are typically appointed by the Tulare County Superior Court (Court) to represent:

- Adult defendants accused of crimes in misdemeanor and felony cases.
- Juveniles in delinquency cases.
- Individuals facing involuntary mental health commitments.
- Defendants facing incarceration in contempt of court cases arising out of a failure to obey civil court orders.

While enabling statutes mandate the work that the Public Defender must do, and the primary responsibility is to clients, the role as a Tulare County Department is actually broader. The Public Defender's Office is an integral part of the administration of justice for the citizens of Tulare County and takes the role as a criminal justice partner seriously, along with law enforcement agencies and Probation to ensure, to the extent possible, that just outcomes occur for its clients.

## Organization

Deputy Public Defenders are the backbone of the department. They handle case management and client contact from the inception of a case until final sentencing. They direct all of the action from client and witness interviews to initiating investigation requests, evaluating evidence, conducting legal research, and writing motions. Attorneys negotiate cases with their counterparts in the District Attorney's Office and with judges. When necessary, they try cases to juries or judges.

Investigators follow up on leads, interview witnesses, serve subpoenas, gather and analyze evidence, help create trial exhibits, advise attorneys, and strategize trial tactics. They often act as witness coordinators for attorneys who are in trial, sit at counsel table as the defense investigating officer, and sometimes testify in court.

Legal and Office Assistants open and close files, answer telephones, and maintain a case management database program. Legal support staff includes paralegals and law clerks who assist attorneys with legal research, writing and provide trial support on complex matters including death penalty cases. Interviewers make initial client intake contact. Social workers provide a variety of services, both before and after convictions for all clients. Mitigation Specialist works diligently to obtain detailed information and records on the department's most serious case load where clients are facing the death penalty. The department's Accountant and Payroll Clerk process payroll and all departmental financial transactions. Administrative, personnel and budget tasks are handled by the Administrative Services Officer, Department Human Resource Admin Aide, and Accountant.

The Public Defender has offices in the Visalia Courthouse, Porterville and the Juvenile Justice Complex. While there is some overlap in duties, most attorneys have specifically defined assignments:

Felony attorneys handle the most serious cases. Felony charges upon conviction, can lead to state or local prison sentences. Felony crimes include drug offenses, sex crimes, robbery and burglary, serious assaults, and murder.

Misdemeanor attorneys range in experience from recent law school graduates who have just passed the Bar Exam to lawyers with a few years of criminal law experience. Upon conviction for a misdemeanor, a client may serve a maximum of one year

in the county jail. These clients face a variety of less serious charges for crimes like driving under the influence of alcohol, petty theft, simple assaults, domestic violence, and some drug offenses.

Juvenile and Pretrial Unit attorneys include:

- Three deputy attorneys and a supervising attorney are assigned to the Juvenile and Pretrial Unit. Department attorneys rotate into the Unit for at least a year. Juvenile work is highly specialized and requires specific training and additional mandatory education. These attorneys handle all phases of representing juveniles charged with criminal offenses. Consequences for these young clients can range from informal supervision in their homes, formal probation supervision, removal from their parents' control and custody with a commitment to a group home or a local youth detention facility.
- Last day arraignments are held at the Pre-Trial Facility. Attorneys assigned to this court inform inmates of the charges against them, provide advice in entering pleas, and settle various, mostly older, cases that are in the client's best interest to quickly resolve.

Civil attorneys do not carry exclusively civil caseloads. Instead, the civil cases are rotated between several lawyers. The weekly civil calendars include:

- Conservatorship proceedings for individuals alleged to be unable to feed, clothe, or care for themselves because of a mental disorder or their advanced age.
- Welfare and Institutions Code Section 6500 proceedings wherein developmentally disabled individuals are facing involuntary commitment to a state hospital.
- Civil Contempt proceedings for people alleged to have willfully violated lawful court orders, primarily for failure to pay child support.
- Certain guardianship and adoption cases.
- Hearings for people involuntarily detained in mental health facilities or those involuntarily compelled to take psychotropic medications.
- Hearings for people facing recommitments as sexually violent predators; those found not guilty by reason of insanity, but still deemed insane; and mentally disordered offenders.

Specialty Court attorneys do not work exclusively in specialty courts. Instead, various lawyers are assigned to represent clients:

- Drug Court is a "voluntary" specialty court for individuals with drug problems charged with a variety of non-violent offenses and who would otherwise likely be facing State prison or local incarceration. Instead, these individuals agree to a rigorous program of court-monitored and enforced drug treatment. Participants pay for the costs associated with their individual treatment in this program.
- Proposition 36 "Recovery Court" is a statutorily mandated drug treatment program for all non-violent drug possession offenders. Upon successful completion of this court-ordered community-based treatment, the case against the defendant is dismissed.
- Mental Health Court was developed as the result of the Department working closely with the Tulare County Superior Court, Probation Department, Mental Health Branch of the Health and Human Services Agency, and the District Attorney's Office to create a court dedicated to addressing the special needs of offenders with serious, persistent mental illnesses. The goal, modeled after the Drug Court, is to help these individuals maintain their treatment programs and stay crime-free through the provision of very intensive mental health services and intervention. The program has been operational since 2008.
- Veterans Court provides veterans in the criminal justice system who suffer from Post-Traumatic Stress Disorder or other service-related mental health disorder with intensive, comprehensive treatment as an alternative to more traditional incarceration and punishment for certain kinds of offenses related to their diagnosed disorder. The Veterans Court has been operational since 2010.

The Public Defender's office in Porterville houses staff assigned primarily to the South County Justice Center.

Attorneys assigned to the Porterville office handle misdemeanor and felony criminal matters through trial and sentencing, all Welfare and Institutions Code section 6500 matters, and all the other appointed civil cases that are set in the South County Justice Center. Juvenile delinquency proceedings held in the South County Justice Center are handled by the Juvenile Attorney Team.

The office at the Juvenile Justice Center house the majority of the department's Investigations Unit, Interviewers, and a clerical support staff member.

## Key Goals and Objectives Results in FY 2021/22

### Economic Well-Being

**Goal 1:** Provide community outreach and continue to file petitions for relief under Proposition 47 before its scheduled sunset in 2022.

- **Objective 1:** Screen all case files for Proposition 47 eligibility and prepare and file any warranted petitions in Superior Court by June 2022. **Results:** This objective was partially completed. The department is still processing files and preparing petitions.
- **Objective 2:** Schedule at least two community events informing the community of relief under Proposition 47 by June 2022. **Results:** This objective was completed. The office participated in the following community events: September 29, 2021-Job Fair at the Visalia Convention Center; April 2, 2022 – Tulare County Museum Jamboree; and April 19, 2022 – Earth Day at Ledbetter Park, Oroshi.

### Organizational Performance

**Goal 1:** Improve the morale and well-being of attorneys in the office to reduce the rate of turnover.

- **Objective 1:** Implement 90-day check-ins for attorneys to meet with their supervisors to facilitate discussions regarding employee satisfaction and well-being by September 2021. **Results:** This objective was completed.
- **Objective 2:** Utilize allowable grant funding to create a multi-purpose room for training, meetings, and a break room by June 2022. **Results:** This objective was partially completed. The department is experiencing delays due to extended time in receiving quotes and approvals for flooring and wall removal.

**Goal 2:** Standardize training for new attorneys.

- **Objective 1:** Create a "New Attorney Toolkit" to provide resource materials for new attorneys by October 2021. **Results:** This objective was completed.
- **Objective 2:** Create and implement standardized training for new misdemeanor attorneys by February 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Secured two (2) grants for additional funding for indigent defense.
- Modified organization to add an Assistant Public Defender.
- Created and conducted a new recruitment process for promotional opportunities for attorneys.
- Coordinated with local jail and residential facilities to provide clothing to those being released from jail and for those living in residential facilities.

## Key Goals and Objectives for FY 2022/23

### Quality of Life

**Goal 1:** Improve & expand community outreach and visibility.

- **Objective 1:** Create a social media profile to promote the Clean Slate Program and related services to have eligible prior convictions dismissed, expunged, or sealed where allowable by law by November 2022.
- **Objective 2:** Participate in community outreach service events that support local agencies that serve Public Defender's clientele, particularly substance abuse treatment programs and homelessness outreach programs by June 2023.
- **Objective 3:** Promote the Clean Slate Program at the Tulare County Job Fair and Tulare County Museum Jamboree at Mooney Grove by June 2023.

### Organizational Performance

**Goal 1:** Standardize and improve training and procedures.

- **Objective 1:** Create and implement standardized training for all new felony attorneys by September 2022.
- **Objective 2:** Expand in-house training and other training opportunities for all employees by January 2023.
- **Objective 3:** Review our process for identifying conflicts of interest for all newly appointed cases before December 2022 with a goal of completing an initial conflict check for each new case within 7 days of appointment.

## Budget Request

The Requested Budget represents an overall increase of \$2,119,770 or 16% in expenditures and an overall increase of \$702,797 or 92% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$1,416,973 or 11% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$1,281,094 primarily based on the county's approved supplement cost of living increase. In addition, the department is adding positions under the new Public Defense Pilot Grant.
- Services and Supplies will increase \$732,888 primarily based on general increases in costs and the added expenses under the new Public Defense Pilot Grant.
- Other Financing Uses will increase \$27,362 primarily based on participation of the vehicle barrowing program.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$29,567 primarily based on plan changes.
- Revenue Projections will increase \$702,797 primarily based on the new Public Defense Pilot Grant and the one-time Community Corrections Partnership funds to utilize for technology and multi-use office improvements.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Amend 1 FTE position to fulfill the needs of organization management between the offices.
  - Chief Deputy Public Defender to Assistant Public Defender
- Reclass 1 FTE to meet the majority of the description of job duties.

- Account Clerk to Payroll Clerk I/II
- Add 4 FTE positions to fulfill the administrative needs of the department.
  - Department Human Resource Administrative Aide
  - Paralegal I
  - Investigator I – Public Defender
  - Social Worker – Public Defender

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Resource Management Agency

Reed Schenke  
Director

Fund: 001

Agency: 230

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Flood Control And Soil And Wat	\$1,318,080	\$1,362,390	\$1,363,956	\$1,566
Other Assistance	\$1,759,381	\$2,829,978	\$10,344,554	\$7,514,576
Other General	\$2,402,883	\$2,617,287	\$2,934,752	\$317,465
Other Protection	\$2,955,417	\$4,434,127	\$4,799,015	\$364,888
Property Manangement	\$-	\$-	\$82,464	\$82,464
Protection Inspection	\$3,442,303	\$5,119,641	\$5,584,070	\$464,429
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$11,878,064</b>	<b>\$16,363,423</b>	<b>\$25,108,811</b>	<b>\$8,745,388</b>

## APPROPRIATIONS:

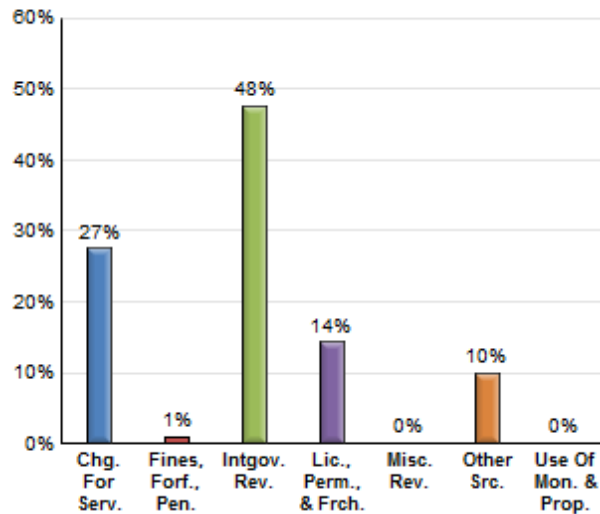
Capital Assets	\$70,492	\$60,000	\$45,000	\$(15,000)
Cowcap	\$567,483	\$501,502	\$432,158	\$(69,344)
Other Charges	\$1,707,597	\$2,892,731	\$3,398,293	\$505,562
Other Financing Uses	\$2,001,200	\$1,200	\$25,377	\$24,177
Salaries And Employee Benefits	\$5,942,145	\$7,893,402	\$9,190,868	\$1,297,466
Service And Supplies	\$1,589,147	\$5,014,588	\$12,017,115	\$7,002,527
<b>TOTAL APPROPRIATIONS:</b>	<b>\$11,878,064</b>	<b>\$16,363,423</b>	<b>\$25,108,811</b>	<b>\$8,745,388</b>

## REVENUES

Charges For Current Serv	\$3,991,632	\$5,726,496	\$6,028,473	\$301,977
Fines,Forfeit.,Penalties	\$173,240	\$175,000	\$175,000	\$-
Intergovernmental Revenue	\$1,240,134	\$2,951,071	\$10,455,604	\$7,504,533
Lic.,Permits & Franchise	\$3,780,237	\$2,829,900	\$3,129,900	\$300,000
Miscellaneous Revenue	\$1,298	\$26,000	\$11,000	\$(15,000)
Other Financing Sources	\$666,231	\$2,365,000	\$2,174,964	\$(190,036)
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$9,852,772</b>	<b>\$14,073,467</b>	<b>\$21,974,941</b>	<b>\$7,901,474</b>

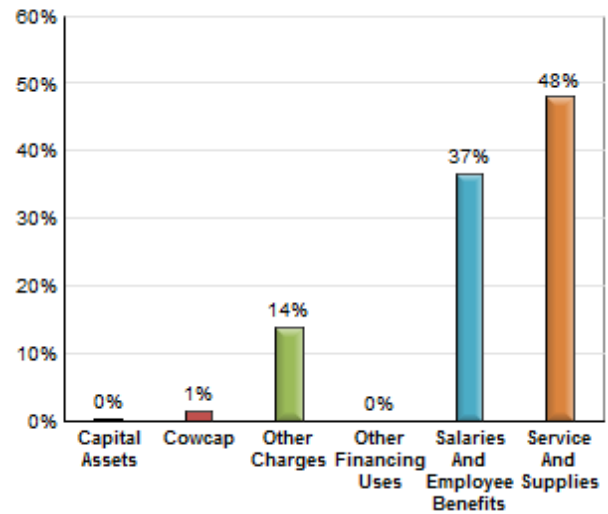
<b>NET COUNTY COST</b>	<b>\$2,025,292</b>	<b>\$2,289,956</b>	<b>\$3,133,870</b>	<b>\$843,914</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding



## Purpose

The purpose of the Resource Management Agency (RMA) is to provide efficient and effective public service in the areas of planning, engineering, development, construction, and building through its three branches: Economic Development and Planning, Public Works, and Fiscal Services.

## Core Functions

- Maintain a Strategic Management System approach based on a business model, emphasizing timely project delivery with a high degree of quality.
- Maintain and implement a comprehensive General Plan, Zoning Ordinance, and Ordinance Code relating to matters affecting the public health, safety, and general welfare of the residents of Tulare County.
- Provide community-based improvement projects that benefit the residents of Tulare County, including, but not limited to, projects involving safe routes to schools, complete streets, bike and pedestrian paths, water and wastewater infrastructure, and parks.
- Improve and maintain the County's transportation infrastructure to benefit the residents of Tulare County, including, but not limited to, projects involving road widenings, road rehabilitation, bridge replacement, bridge rehabilitation, and transit facilities and services.

RMA's vision is to serve as a model of customer service and expeditious project processing through collaborative team-based management, employee empowerment, continuous business process improvement, technological innovation, professional competence, multi-level communication, mutual respect, integrity, and an agency-wide commitment to professional excellence.

RMA's mission is to support Tulare County's economic well-being and quality of life initiative by being "Open for Business"; by effectively managing natural and developing resources, and by committing to delivery of timely and cost-effective public services.

- The Economic Development and Planning Branch includes the Economic Development Office; Permit Center; Environmental Planning; Special Projects; Project Processing; and Building and Housing Divisions.
- The Public Works Branch includes the Road Maintenance Management; Design Development and Construction Management; Special Programs Management; and Surveyors Divisions.
- The Fiscal Services Branch includes the Accounting, Human Resources, and Payroll Divisions.

## Key Goals and Objectives Results in FY 2021/22

### Economic Well-Being

**Goal 1:** Promote the economic well-being of the residents and businesses within the unincorporated area of Tulare County.

- **Objective 1:** Develop an Economic Development Strategic Plan for Tulare County by June 2022. **Results:** This objective was not completed. The plan is in the process of being developed and is expected to be completed by June 2023.
- **Objective 2:** Complete the Monument Preservation Project to preserve, recover, and restore monuments of the fifth standard parallel of the Public Land Survey System within Tulare County to perpetuate the monuments which define land boundaries in the County by June 2022. **Results:** This objective was partially completed. This is an ongoing project. Progress on this project is accomplished secondary to contributions towards community, road, bridge, and other public works projects.

### Quality of Life

**Goal 1:** Promote the public health, safety, and general welfare of the residents of Tulare County by implementing the County's General Plan 2030 Update through completion of major environmental planning, development, and building initiatives.

- **Objective 1:** Complete the Community Plan updating process for the unincorporated communities of Cutler-Orosi, Springville, and the Area Plan for Kingsburg and Delano Urban Development Boundaries by June 2022. **Results:** This objective was partially completed. Plans were completed for the communities of Cutler-Orosi and Delano. The Kingsburg plan will be completed in the first half of FY 2022/23. The Springville plan will be completed by June of 2023.
- **Objective 2:** Increase the volume and capabilities of electronic submission and approval of building and planning permits (E-Review) and finalize the E-Review process by June 2022. **Results:** This objective was completed.
- **Objective 3:** Develop and implement a General Plan Amendment to address water and environmental justice by June 2022. **Results:** This objective was partially completed. Significant efforts to develop plan amendments addressing environmental justice issues were achieved. Final plan amendments will be completed in FY 2022/23.

#### Organizational Performance

**Goal 1:** Improve the organizational performance of RMA's Economic Development and Planning, Public Works, and Fiscal Services Branches by implementing RMA's Strategic Management System.

- **Objective 1:** Apply to Caltrans for approval of an Indirect Cost Rate Plan (ICRP) for Roads and Planning by June 2022. **Results:** This objective was completed.
- **Objective 2:** Develop a plan to automate an RMA process or report and implement it by June 2022. **Results:** This objective was completed.
- **Objective 3:** Identify two continuous improvement initiatives to improve administrative efficiencies by June 2022. **Results:** This objective was completed.

#### Key Goals and Objectives for FY 2022/23

##### Economic Well-Being

**Goal 1:** Promote the economic well-being of the residents and businesses within the unincorporated area of Tulare County.

- **Objective 1:** Develop an Economic Development Strategic Plan for Tulare County by June 2023.

##### Quality of Life

**Goal 1:** Promote the public health, safety, and general welfare of the residents of Tulare County by implementing the County's General Plan 2030 Update through completion of major environmental, planning, development, and building initiatives.

- **Objective 1:** Complete the Community Plan updating process for the unincorporated community of Springville and the Area plan for the Kingsburg Urban Development Boundary by June 2023.
- **Objective 2:** Finalize and implement a General Plan Amendment to address water and environmental justice by June 2023.

##### Organizational Performance

**Goal 1:** Improve the organizational performance of RMA's Economic Development and Planning, Public Works and Fiscal Services Branches.

- **Objective 1:** Utilize website, chatbot, and the intelligent phone system to provide self-service options to customers, in order to improve service times.

## Budget Request

The Requested Budget represents an overall increase of \$8,745,388 or 53% in expenditures and an overall increase of \$7,901,474 or 56% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$843,914 or 37% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$1,297,466 primarily based on an increase in wages relate to cost-of-living increases and additional extra help personnel to assist with the increase in building and planning activity.
- Services and Supplies will increase \$7,002,527 primarily based on an increase in grant related expenditures, such as consultants.
- Other Charges will increase \$505,562 primarily based on an increase in support from other County departments and RMA units.
- Capital Assets will decrease \$15,000 primarily based on fewer budgeted vehicles in FY 2022/23 due to supply constraints.
- Other Financing Uses will increase \$24,177 primarily based on financing of new vehicles and lighting upgrade at our offices.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$69,344 primarily based on changes in the Plan.
- Revenue Projections will increase \$7,901,474 primarily based on a budgeted increase in grant related revenue and a projected increase in building permit revenue.

**Staffing changes reflected in the Requested Budget include the following:**

- Amend 3 FTE positions to create more opportunities for advancement and retention:
  - 2 Planner II to Planner III.
  - 1 Staff Services Analyst II to Staff Services Analyst III.
- Reclass 1 FTE position to align with current duties and business need:
  - 1 Secretary III to Administrative Secretary.

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective between April 10, 2022, and the publication of this book include the following:**

- Add 2 FTE positions to create opportunities for advancement and retention:
  - 2 Planning Technician III positions
- Reclass 4 FTE positions for the HR/Payroll reorganization project and to better align with business need:
  - 2 Staff Services Analyst III to Department HR Analyst III
  - 1 Payroll Clerk to Payroll Clerk I
  - 1 Office Assistant to Secretary I

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Half-Ton Truck - \$45,000

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Sheriff-Coroner

Mike Boudreaux

Sheriff-Coroner

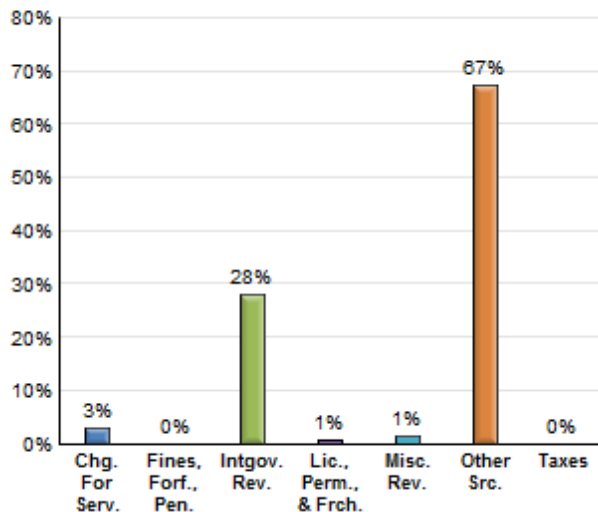
Fund: 001

Agency: 240

## SUMMARY OF APPROPRIATIONS AND REVENUES

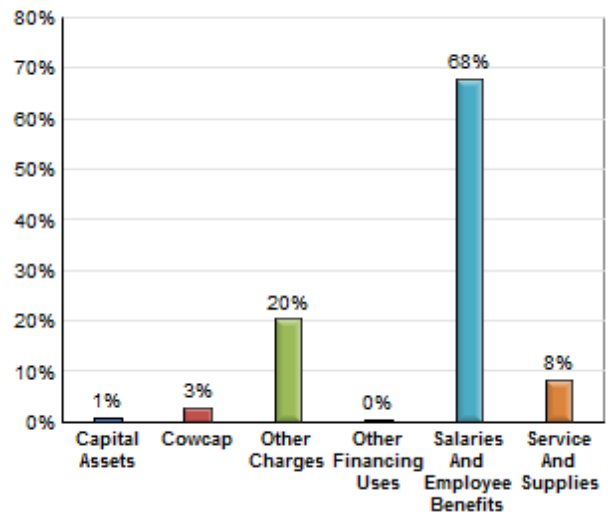
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Detention And Correction	\$52,539,923	\$58,299,712	\$66,046,569	\$7,746,857
Judicial	\$7,763,660	\$8,934,888	\$9,658,279	\$723,391
Police Protection	\$67,817,422	\$67,223,123	\$70,116,863	\$2,893,740
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$128,121,005</b>	<b>\$134,457,723</b>	<b>\$145,821,711</b>	<b>\$11,363,988</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$700,190	\$990,507	\$1,063,025	\$72,518
Cowcap	\$4,775,574	\$4,235,491	\$4,649,357	\$413,866
Other Charges	\$24,507,237	\$25,401,713	\$28,756,200	\$3,354,487
Other Financing Uses	\$8,372,529	\$1,761,289	\$849,782	\$(911,507)
Salaries And Employee Benefits	\$79,567,404	\$89,385,337	\$98,299,087	\$8,913,750
Service And Supplies	\$10,198,071	\$12,683,386	\$12,204,260	\$(479,126)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$128,121,005</b>	<b>\$134,457,723</b>	<b>\$145,821,711</b>	<b>\$11,363,988</b>
<b>REVENUES</b>				
Charges For Current Serv	\$1,015,497	\$1,150,447	\$1,114,418	\$(36,029)
Fines,Forfeit.,Penalties	\$4,834	\$505	\$505	\$-
Intergovernmental Revenue	\$12,197,544	\$8,396,545	\$10,583,881	\$2,187,336
Lic.,Permits & Franchise	\$400,396	\$363,000	\$220,000	\$(143,000)
Miscellaneous Revenue	\$460,547	\$792,493	\$541,486	\$(251,007)
Other Financing Sources	\$17,647,616	\$23,526,644	\$25,418,459	\$1,891,815
Taxes	\$125,436	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$31,851,870</b>	<b>\$34,229,634</b>	<b>\$37,878,749</b>	<b>\$3,649,115</b>
<b>NET COUNTY COST</b>	<b>\$96,269,135</b>	<b>\$100,228,089</b>	<b>\$107,942,962</b>	<b>\$7,714,873</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Tulare County Sheriff's Office (TCSO) is a State Constitutional Office headed by an elected Sheriff as prescribed in State Government Code 24000(b). The Sheriff is responsible for providing law enforcement services in the county including patrol of the unincorporated areas, traditional and cybercrime investigations, and custody of adult offenders. The Sheriff is also the Coroner, responsible for death investigations and conducting autopsies. The Sheriff's Office provides a variety of support services, including dispatch of law enforcement personnel, maintenance of criminal records, community outreach through crime prevention, youth services, and social media. The agency is divided into six divisions; each division is commanded by a Captain with two Assistant Sheriff's, each overseeing three divisions. The two Assistant Sheriff's report directly to the Undersheriff. The divisions are Investigations, Patrol, Operations Support, Administrative Services, Detentions, and Administrative Support.

## Core Functions

- Provide patrol, coroner, civil, and investigation services to ensure the safety of people and property.
- Provide safe and secure detentions of people committed to the custody of TCSO.
- Provide search and rescue services.

## Divisions

Investigations Division – The main activities of the division include:

- Follow up investigations on crimes within the unincorporated areas of the county.
- Manage or a member of multi-agency domestic violence, narcotics and gang suppression units.
- Assist other local, State, and Federal agencies with criminal investigations.
- Provide crime analysis and statistical information.
- Provide public education and crime prevention presentations.
- Identify, collect, process, and preserve evidence from suspects, victims, and crime scenes.
- Provide Coroner's investigations of deaths and determine the circumstances and cause of death.

Patrol Division – The main activities of the division include:

- Prevent and detect criminal activity while in marked vehicles, arresting those responsible for criminal activity.
- Create partnerships with the community and work to reduce not only criminality but also quality of life issues that perpetuate blight and crime utilizing the philosophy of community-based policing.
- Provide youth mentorship and avenues for growth through community outreach programs that provide positive role models and deterrence from gang involvement and crime.
- Community-based officers for community-oriented policing projects.
- School Resource Officer programs.
- Indian reservation coordination.

Operations Support Division – The main activities of the division include:

- Assure the public is informed about crime investigations, programs, and other activities through social media and our public information officer.
- Provide air support services using aircraft and Unmanned Aerial Vehicles (Drones).
- Provide search and rescue operations for people lost or missing in remote areas.
- Provide rescue and recovery operations in rivers, lakes, and swift-water environments. Recover and preserve criminal evidence.
- Provide mutual aid coordination to other law enforcement agencies upon request.
- Patrol the waterways, perimeter campgrounds, and picnic areas of the lakes and rivers throughout the county.
- Youth services such as Explorers and the Police Activity League.

Administrative Services Division – The main activities of the division include:

- Assure TCSO's operations are complying with federal, state, and local requirements.
- Investigate allegations of misconduct by personnel and oversee legal matters affecting the Department.
- Facilitate recruitment, hiring, and promotional processes.
- Suspected explosive device investigation through the EOD task force.
- Coordinate services provided by TCSO Volunteers, Chaplains, and Sheriff's Posse.
- Oversee vehicle fleet services.

Detentions Operations Division – The main activities of the division include:

- Detain, transport, and house pre-trial and sentenced inmates to court and other locations as needed.
- Provide for the care and welfare of inmates to include mental health and medical care.
- Coordinate transportation and other custody-related issues with other criminal justice agencies.
- Manage the custody deputy jail training officer program.
- Manage the detentions K9 program to ensure contraband does not enter the facilities.
- Manage the Department's two jail construction grant projects, (California Assembly Bill 900 and California Senate Bill 1022).

Administrative Support Division – The main activities of the division include:

- Produce beef, pork, eggs, vegetables, and other food products for use in the jail kitchen for inmate meals.
- Provide laundry service to inmates and warehousing of Sheriff's supplies for the jails.
- Conduct roadside litter, tire clean up, and graffiti abatement.
- Provide programs for inmates designed to increase their skills, education, and ability to function in the community without reverting to criminal activity.
- Provide alternatives to incarceration for eligible offenders. These include voluntary work assignments and/or participation in court-mandated treatment programs such as anger management and drug abuse prevention.
- Store and process crime reports and registration documents on gang members, sexual offenders, and other offenders legally required to register with law enforcement. Provide access to such documents by law enforcement personnel and the public in compliance with privacy and public disclosure laws.
- Provide 911 call services for county residents to report requests for law enforcement, emergency medical, and other urgent assistance.
- Coordinate all IT operations to include car computers, body worn cameras, in-car video systems, cell phones, video inmate conferencing, and other related IT at all Sheriff's facilities and mobile systems.
- Provide court security at courthouses throughout the county and serve court-related documents such as eviction notices, subpoenas, and other legal notices.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Partner with HHSA to create/expand the collaboration of Deputies from the HEART Unit with Behavior Health specialists (Clinician/Crisis).

- **Objective 1:** Establish a working model for Deputy/Behavioral Health to respond to calls for service that are identified as behavioral health in nature by June 2022. **Results:** This objective was not completed. This objective was delayed due to the process of recruiting new Behavioral Health Specialists to participate in the collaborative program. The collaborative program should be operating by September 2022.
- **Objective 2:** Establish training classes for Behavioral Health personnel to become familiar with law enforcement procedures/practices such as officer safety, situational awareness, and communications (Radio) by June 2022. **Results:** This objective was not completed. This objective was delayed due to the process of recruiting

new Behavioral Health Specialists to participate in the collaborative program. The collaborative program should operating by operating by September 2022.

#### **Economic Well-Being**

**Goal 1:** To improve economic well-being through cost saving measures, such as providing hosted in-county training resulting in less out-of-county travel, reduction of county vehicle usage, and overtime expenses.

- **Objective 1:** Reduce overtime expenses by scheduling more classes with a reduced class size which in turn also reduces overtime expenses. **Results:** This objective was completed.
- **Objective 2:** Despite the COVID-19 pandemic, TCSO increased its hosted class vendors by approximately 30% in FY 2020/21. In FY 2021/22, TCSO will increase that hosting amount by an additional 50%. **Results:** This objective was completed.

#### **Quality of Life**

**Goal 1:** Research, contract, and establish a local Jail Based Competency Treatment (JBCT) program for inmates.

- **Objective 1:** Detentions Administrative personnel and Health & Human Services Agency personnel will work together with the Department of State Hospitals to coordinate, design, and contract into a three-year agreement to strategically treat local county inmates with greater skilled mental health care. **Results:** This objective was partially completed. The County has executed a contract with the Department of State Hospitals and executed a contract with a JBCT vendor; however, the program will not be implemented until FY 2022/23 due to delays caused by the COVID-19 pandemic.
- **Objective 2:** Reduce recidivism in local county jails through the use of the JBCT program, which will also contribute referrals to community-based treatment when released from custody. **Results:** This objective was not completed. The County has executed a contract with the Department of State Hospitals and executed a contract with a JBCT vendor; however, the program will not be implemented until FY 2022/23 due to delays caused by the COVID-19 pandemic.

#### **Organizational Performance**

**Goal 1:** Conduct Team Building Workshop for personnel in management.

- **Objective 1:** All sworn and non-sworn personnel in a management position will be mandated to attend a uniquely designed Team Building Workshop as a group. The POST instructor and Sheriff will coordinate with one another ahead of time on the curriculum pursuant to overall needs and lessons for the attendees to gain improved organizational performance by June 2022. **Results:** This objective was completed.

#### **Other Accomplishments in FY 2021/22**

- The Sheriff's Office coordinated with multiple community-based organizations and vendors to provide needed food to families facing financial difficulties during the COVID-19 pandemic.
- The Sheriff's Office hosted a Winter Wonderland and several Police Activities League events providing cheer to children and adults through positive interactions between law enforcement and the community.
- The Sheriff's Office implemented the first ever Tulare County High Intensity Drug Trafficking Area Team to help stop the flow of illegal drugs that bring danger to the County.

#### **Key Goals and Objectives for FY 2022/23**

##### **Safety and Security**

**Goal 1:** Partner with HHSA to create/expand the collaboration of Deputies from the HEART Unit with Behavior Health specialists (Clinician/Crisis).

- **Objective 1:** Establish a working model for Deputy/Behavioral Health Specialist to respond to calls for service that are identified as behavioral health in nature by June 2023.
- **Objective 2:** Establish training classes for Behavioral Health personnel to become familiar with law enforcement procedures/practices such as officer safety, situational awareness, and communications (Radio) by June 2023.

#### **Economic Well-Being**

**Goal 1:** Open a new firearm training range to allow for 24-hour training and reduce out-of-county firearms training travel.

- **Objective 1:** Complete the movement of 240,000 cubic yards of soil by November 2022.
- **Objective 2:** Complete a phased opening of the firearm training range by January 2023.

#### **Quality of Life**

**Goal 1:** Reduce the mental health decompensation of county inmates by providing early access to treatment.

- **Objective 1:** Implement a local Jail Based Competency Treatment (JBCT) program for inmates.
- **Objective 2:** Treat local county inmates with greater skilled mental health care.

#### **Organizational Performance**

**Goal 1:** Enhance the County Emergency Dispatching Center through the utilization of the Motorola Spillman System.

- **Objective 1:** Complete movement of all 911 emergency phone lines and station terminals to the new dispatch center without disrupting current operations.
- **Objective 2:** Upon release of State funding, purchase the VESTA 911 call system to replace our outdated VIPER system.
- **Objective 3:** Update staff training prior to go-live to assist with the transition from ADSi to Motorola.

#### **Budget Request**

The Requested Budget represents an overall increase of \$11,363,988 or 8% in expenditures and an overall increase of \$3,649,115 or 11% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$7,714,873 or 8% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$8,913,750 primarily based on cost-of-living adjustments.
- Services and Supplies will decrease \$479,126 primarily based on payoff of the Motorola Spillman lease.
- Other Charges will increase \$3,354,487 primarily based on general liability, information technology, utility, and motor pool internal service charges.
- Other Financing Uses will decrease \$911,507 primarily based on energy conservation project payoff and a decrease in internal borrowing.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$413,866 primarily based on changes to the Plan.



- Revenue Projections will increase \$3,649,115 primarily based on Court Security, AB109 and JBCT program revenue.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 2 FTE positions to the Investigation Division:
  - o 2 Digital Forensic Analyst III
- Reclass 16 FTE positions to address expanded position responsibilities:
  - o 1 Administrative Secretary to Sheriff's Assistant
  - o 1 Department Secretary to Administrative Secretary
  - o 4 Investigator Aide to Sheriff's Background Investigator
  - o 1 Investigator Aide to Sheriff's Property & Evidence Supervisor
  - o 2 Investigator Aide to Sheriff's Property & Evidence Technician
  - o 1 Office Assistant to Sheriff's Youth Outreach Specialist
  - o 2 Office Assistant to Sheriff's Training Technician
  - o 1 Office Assistant to Sheriff's Asset Management Aide
  - o 1 Cook Lead to Sheriff's Correctional Cook Lead
  - o 2 Cook to Sheriff's Correctional Cook
- Amend 23 FTE positions to address the current needs of the Department. The requested amended positions are:
  - o 1 Secretary III to Department Secretary
  - o 2 Investigator Aide to Sheriff's Property & Evidence Technician
  - o 10 Cook Lead to Sheriff's Correctional Cook Lead
  - o 1 Clerk-Dispatcher to Office Assistant Lead
  - o 1 Clerk-Dispatcher-Senior to Sheriff's Records Clerk
  - o 2 Sheriff's Deputy I to Sheriff's Correctional Deputy
  - o 1 Sheriff's Sergeant-Crime Lab to Sheriff's Sergeant
  - o 1 Crime Systems Specialist I to Crime Systems Specialist III
  - o 1 Field Evidence Technician I to Field Evidence Technician III
  - o 1 Media Specialist I to Media Specialist II
  - o 1 Sheriff's Correctional Sergeant to Sheriff's Property & Evidence Supervisor
  - o 1 Sheriff's Correctional Deputy to Sheriff's Property & Evidence Technician
- Delete 5 FTE positions
  - o 4 Sheriff's Correctional Deputies
  - o 1 Sheriff's Deputy II

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022, and the publication of this book include the following:**

- Add 6 FTE positions to assist the Administrative Services Division:
  - o 6 Sheriff's Communication Officers
- Amend 18 FTE positions to address the current needs of the Department. The requested amended positions were:
  - o 6 Emergency Dispatcher II to Sheriff's Communication Officers
  - o 6 Account-Clerk-Senior to Payroll Clerk II
  - o 2 Investigator Aide to Sheriff's Background Investigator
  - o 2 Sheriff's Correctional Deputy to Sheriff's Background Investigator
  - o 2 Office Assistant to Department Human Resources Administrative Aide
- Delete 1 FTE vacant position to offset the cost of the request new positions:
  - o 1 Sheriff's Correctional Deputy
- Reclass 14 FTE The requested reclassified positions included:
  - o 2 Account Clerk to Payroll Clerk II
  - o 4 Investigator Aide to Sheriff's Background Investigator

- 4 Account Clerk-Senior to Payroll Clerk II
- Reclass 4 Office Assistant to Department Human Resources Administrative Aide
- Adjust Salary for 5 Classifications to account for compaction:
  - 1 Assistant Sheriff 5% (only 1 of 2)
  - 19 Emergency Dispatcher I/II/III 6%
  - 1 Emergency Dispatcher -Supervisor 6%

**Capital asset requests reflected in the Requested Budget include the following:**

- 13 Aero Clave Room Decontamination Machines - \$197,250
- 1 Respirator Fit Tester Machine - \$13,694
- 4 RatPak - \$46,240
- 1 Substance ID System - \$73,906
- 1 Portable X-Ray - \$40,000
- 1 Aircraft Dolly - \$7,500

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 1 Eight Burner Range - \$10,500
- 4 Commercial Gas Convention Ovens - \$60,000
- 2 Commercial Washing Machines - \$64,377
- 1 Cadaver Forklift - \$7,000
- 2 Ford Explorers - \$110,000
- 1 Cessna Aircraft Components - \$92,770
- 1 Live Scan Equipment \$184,692
- 1 Farm Crew Trailer - \$10,000
- 1 Pole Camera - \$15,000
- 1 EOD X-Ray - \$60,096
- 1 EOD Trailer – \$45,000
- 3 Tactical Electronics Kits - \$25,002

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Citizens' Option for Public Safety (COPS)

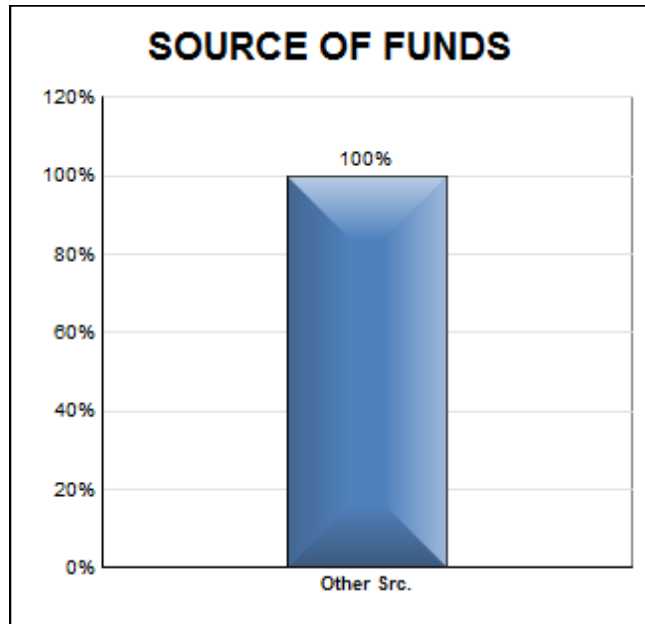
**Mike Boudreaux**  
**Sheriff-Coroner**

**Fund: 001**

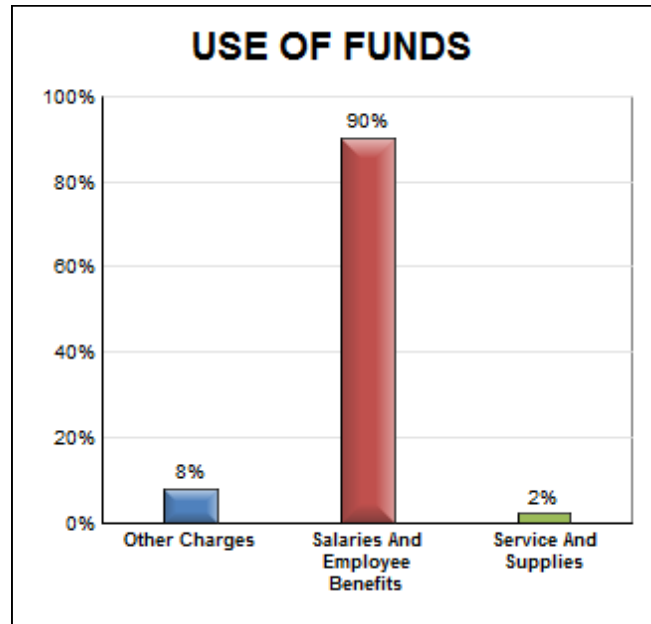
**Agency: 260**

## **SUMMARY OF APPROPRIATIONS AND REVENUES**

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Detention And Correction	\$268,938	\$289,218	\$371,366	\$82,148
Judicial	\$150,883	\$344,301	\$316,247	\$(28,054)
Police Protection	\$340,271	\$487,803	\$520,486	\$32,683
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$760,092</b>	<b>\$1,121,322</b>	<b>\$1,208,099</b>	<b>\$86,777</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$11,824	\$83,874	\$95,968	\$12,094
Salaries And Employee Benefits	\$736,690	\$956,620	\$1,087,131	\$130,511
Service And Supplies	\$11,578	\$80,828	\$25,000	\$(55,828)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$760,092</b>	<b>\$1,121,322</b>	<b>\$1,208,099</b>	<b>\$86,777</b>
<b>REVENUES</b>				
Other Financing Sources	\$578,702	\$906,187	\$986,655	\$80,468
<b>TOTAL REVENUES</b>	<b>\$578,702</b>	<b>\$906,187</b>	<b>\$986,655</b>	<b>\$80,468</b>
<b>NET COUNTY COST</b>	<b>\$181,390</b>	<b>\$215,135</b>	<b>\$221,444</b>	<b>\$6,309</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Citizens' Option for Public Safety (COPS) was established through Assembly Bill 3229, Chapter 134, Statutes of 1996. The funding requires the enactment of Supplemental Law Enforcement Services Funds, for use by the County Sheriff for front-line and jail operations and by the County District Attorney for criminal prosecutions.

## Core Functions

### Front-Line Operations Support

Sheriff's field personnel are utilized in various patrol assignments throughout Tulare County.

### Jail Operations

Sheriff's detention supervisory personnel are assigned to the detention facilities to provide staff supervision.

### District Attorney

District Attorney personnel are used for prosecution of criminal offenders.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Utilize COPS funds to maintain staffing levels allowing the agency to address its community policing goals. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Work with local governmental organizations to ensure Tulare County continues to receive annual funding. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Utilize COPS funds to maintain staffing levels allowing the agency to address its community policing goals.

### Organizational Performance

**Goal 1:** Work with local governmental organizations to ensure Tulare County continues to receive annual funding.

## Budget Request

The Requested Budget represents an overall increase of \$86,777 or 8% in expenditures and an overall increase of \$80,468 or 9% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost increased \$6,309 or 3% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$130,511 primarily based on supplemental cost of living increases.
- Services and Supplies will decrease \$55,828 primarily based on special department expenses.
- Other Charges will increase \$12,094 primarily based on information technology cost for services.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Rural Crime Prevention

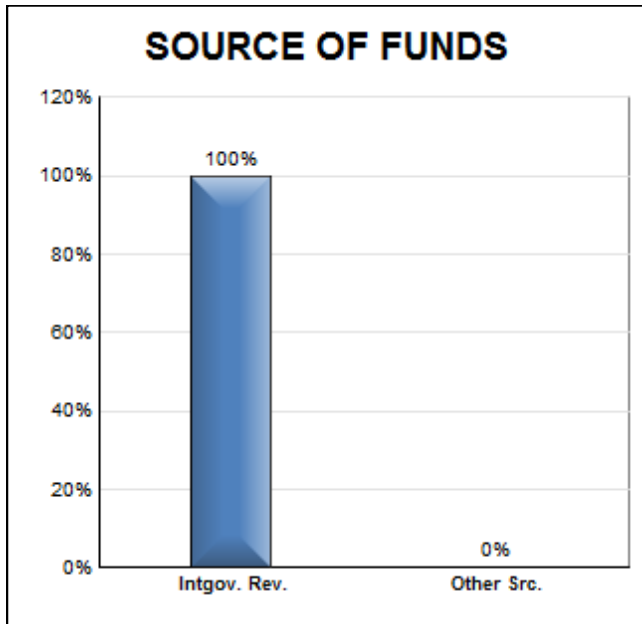
Tim Ward  
District Attorney

Fund: 001

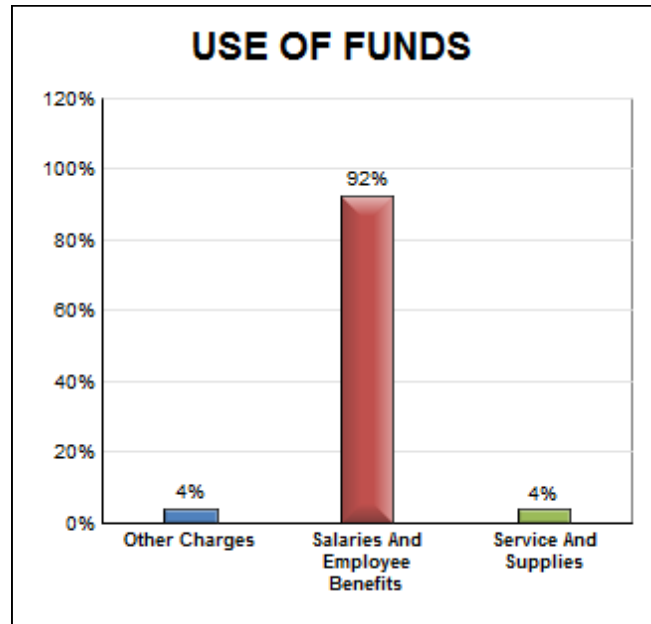
Agency: 265

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Police Protection	\$561,701	\$796,654	\$741,685	\$(54,969)
Protection Inspection	\$-	\$-	\$-	\$-
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$561,701</b>	<b>\$796,654</b>	<b>\$741,685</b>	<b>\$(54,969)</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$19,789	\$84,548	\$29,194	\$(55,354)
Salaries And Employee Benefits	\$533,722	\$685,045	\$685,431	\$386
Service And Supplies	\$8,190	\$27,061	\$27,060	\$(1)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$561,701</b>	<b>\$796,654</b>	<b>\$741,685</b>	<b>\$(54,969)</b>
<b>REVENUES</b>				
Intergovernmental Revenue	\$276,246	\$737,789	\$741,685	\$3,896
Other Financing Sources	\$285,457	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$561,703</b>	<b>\$737,789</b>	<b>\$741,685</b>	<b>\$3,896</b>
<b>NET COUNTY COST</b>	<b>\$(2)</b>	<b>\$58,865</b>	<b>\$0</b>	<b>\$(58,865)</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Former District Attorney Phil Cline created the Rural Crime Prevention Program decades ago to address the unique needs of protecting Tulare County's rural agricultural infrastructure. During his early years in the department, current District Attorney Tim Ward prosecuted rural crimes and still concentrates on the needs of the victims this unit serves. The District Attorney's Office collaborates with Tulare County Sheriff's Office to meet the program objectives. The Program is funded through the County Local Revenue Fund 2011, Enhancing Law Enforcement Activities Subaccount (ELEAS) from the State of California. Tulare County has a special interest in protecting farmers and ranchers and is uniquely suited for such a program due to its heavy reliance on the agriculture industry. Tulare County consistently ranks among the top counties in the nation in agricultural production and had \$7.1 billion in total crop value in 2020. Of the 3,158,400 acres of land in Tulare County, approximately 1,669,118 are used for agricultural activities.

## Core Functions

The Tulare County Sheriff's and District Attorney's Offices both provide investigative resources, while the District Attorney's Office provides prosecutorial resources to the Rural Crime Prevention Program in order to aggressively and collectively target offenders who prey on Tulare County's agricultural community.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Continue with agricultural crime prevention efforts while investigating and prosecuting agriculture crimes in collaboration with the Tulare County Sheriff's Office Ag Crimes Unit.

- **Objective 1:** By June 2022, conduct 15 or more site visits to monitor local recycling centers and scrapyards for early detection of agriculture crimes. **Results:** This objective was completed.
- **Objective 2:** By June 2022, deploy 10 or more pieces of bait equipment to keep Tulare County at the forefront in agriculture crime prevention efforts. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Maintain a leadership role within the Central Valley Rural Crimes Task Force (CVRCTF) and the California Rural Crimes Prevention Task Force (CRCPTF).

- **Objective 1:** Host quarterly CRCPTF meetings through June 2022. **Results:** This objective was completed. The meeting was hosted on January 5, 2022, in Santa Nella. It was one of the first meetings since the pandemic and was attended by 17 task force members.
- **Objective 2:** Host the annual Rural Crimes School by October 2021. **Results:** This objective was completed. The school was a success, with attendance exceeding the expectations.
- **Objective 3:** Attend an annual CVRCTF meeting by June 2022. **Results:** This objective was not completed. Department staff is scheduled to attend this meeting by June 30, 2023.

## Other Accomplishments in FY 2021/22

- 1,700 pieces of equipment were stamped with Owner Applied Numbers (OAN) to prevent theft in the first quarter of FY 2021/2022
- Next year's Rural Crime School is scheduled for next fall to include fifty students to increase the class size.
- In July of 2021, GPS trackers were upgraded to 4G to increase reliability in bait operations.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Continue agricultural crime prevention efforts and expand networking and information sharing with the Sheriff Ag units and private security agencies throughout the state.

- **Objective 1:** Increase the number of bait equipment deployments from 10 to 15 by June 2023.
- **Objective 2:** Administer the newly launched CRCPTF Facebook to share information with members and citizens by June 2023.
- **Objective 3:** Increase the number of site visits from 15 to 20 to local recycling centers and scrapyards for early detection of agricultural crimes.

### Organizational Performance

**Goal 1:** Continue to maintain a leadership role within the CVRCTF and the CRCPTF.

- **Objective 1:** Host quarterly CRCPTF meetings through June 2023.
- **Objective 2:** Host annual Rural Crimes School by November 2022.
- **Objective 3:** Attend an annual CVRCTF meeting by June 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$54,969 or 7% in expenditures and an overall increase of \$3,896 or 1% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost decreased \$58,865 or 100% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Charges will decrease \$55,354 primarily based on a decrease in TCiCT data processing charges.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.



# Juvenile Justice Crime Prevention

**Michelle Bonwell**  
**Chief Probation Officer**

**Fund: 001**

**Agency: 280**

## **SUMMARY OF APPROPRIATIONS AND REVENUES**

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### **ACTIVITY APPROPRIATIONS:**

Detention And Correction	\$361,024	\$1,829,992	\$1,895,189	\$65,197
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$361,024</b>	<b>\$1,829,992</b>	<b>\$1,895,189</b>	<b>\$65,197</b>

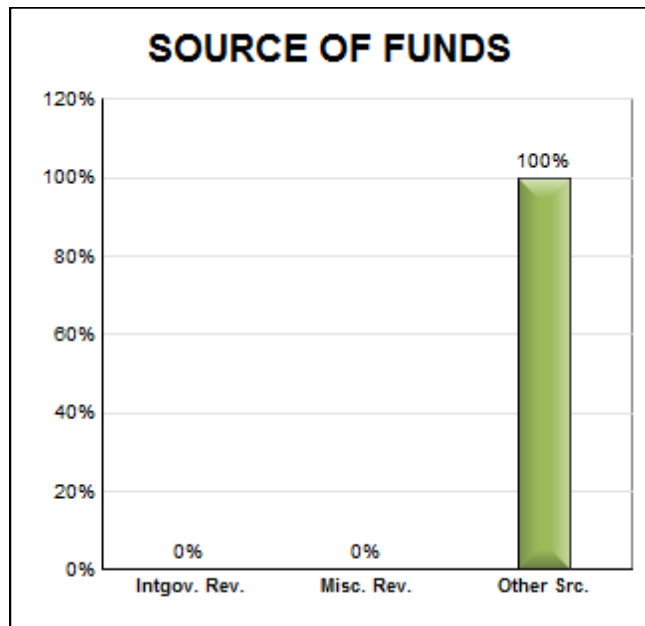
### **APPROPRIATIONS:**

Other Charges	\$144,249	\$173,361	\$174,918	\$1,557
Salaries And Employee Benefits	\$122,006	\$465,903	\$537,483	\$71,580
Service And Supplies	\$94,769	\$1,190,728	\$1,182,788	\$(7,940)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$361,024</b>	<b>\$1,829,992</b>	<b>\$1,895,189</b>	<b>\$65,197</b>

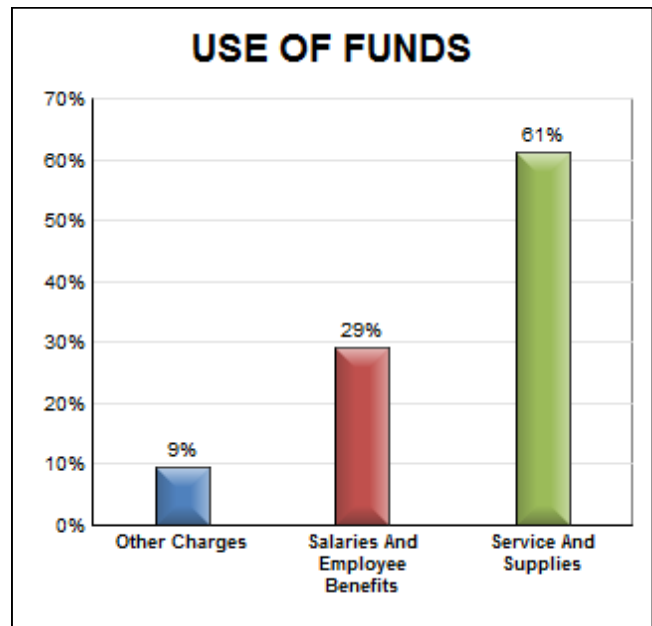
### **REVENUES**

Intergovernmental Revenue	\$-	\$-	\$-	\$-
Miscellaneous Revenue	\$983	\$1	\$1	\$-
Other Financing Sources	\$360,040	\$1,829,991	\$1,895,188	\$65,197
<b>TOTAL REVENUES</b>	<b>\$361,023</b>	<b>\$1,829,992</b>	<b>\$1,895,189</b>	<b>\$65,197</b>

<b>NET COUNTY COST</b>	<b>\$1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

This program was created by the passage of the California Assembly Bill 1913 (The Schiff-Cardenas Crime Prevention Act of 2000) and is funded yearly by the California State Legislature. The Tulare County Board of Supervisors approved and adopted the Tulare County Multi-Agency Juvenile Justice Plan in accordance with the empowering legislation. The Plan is updated by the Probation Department on an as-needed basis, reviewed by the Tulare County Juvenile Justice Coordinating Council, and submitted to the Board of State and Community Corrections for final approval. The funding is used to support a continuum of services that build upon the department's capacity to reduce juvenile delinquency through prevention, early intervention, supervision, treatment, incarceration, and community reintegration programs. In an effort to prevent, control, and reduce further incursion into the Juvenile Justice System, resources are targeted on the following areas:

- Identification and implementation of evidence-based programs.
- Harm reduction and empathy skills.
- Relationships and participation skills.
- Resiliency and risk avoidance skills.
- Providing graduated sanctions or consequences that are proportionate to the offense and applying those sanctions or consequences swiftly, surely, and consistently.
- Supporting structured aftercare for juvenile offenders who are returning to their communities after a period of incarceration through counseling and supervision.

## Core Functions

Juvenile Justice Crime Prevention programs provide services designed to prevent juvenile delinquency through the provision of direct and indirect services throughout the community in cooperation with other agencies.

### Family Preservation Services

The Family Preservation Program is designed to strengthen and unify the families of juveniles who have had contact with the Juvenile Justice System. This community-based program applies a model where the family unit is observed, evaluated, and treated together with the goal of keeping the family intact. The primary focus of this program is to identify the needs of both the juvenile and the family and to provide "wrap-around" support and intervention services in the home environment. This program utilizes strength-based, family-centered, intensive, individualized care planning, and management model strategies. Family Preservation also employs a team-based approach in the planning and implementation process, involving people who are instrumental in the formative years including, but not limited to: family members; social support networks; faith-based entities; service providers; and other community-based representatives. Positive outcomes include the development of problem-solving skills, coping skills, and self-efficacy of the youth and the family. Finally, there is an emphasis on integrating the juvenile into the community and building/maintaining the family's social support network. The program consists of two (2) FTE Deputy Probation Officers with a caseload ratio of 1:15.

### Aftercare and Re-entry Programs

The Aftercare and Re-entry Programs were created to assist high-risk juvenile offenders in making a successful transition to home and community following a period of secure confinement, either locally or at the state level. The goal of these programs is to provide youth with the supervision and support services necessary for responsible decision-making including, but not limited to supervision and counseling services; drug testing; compliance monitoring; community service; and family intervention.

Accountability in the Aftercare and Re-entry Programs is reinforced by a system of graduated sanctions that may include written assignments, increased counseling participation and/or drug testing, work program hours, or a return to the commitment program for additional confinement. These officers also work closely with forensic staff in an effort to identify

individual patterns of alcohol and drug abuse, as well as emotional, mental health and family issues that may present adjustment difficulties.

#### **Readiness for Employment through Sustainable Education (RESET) Program**

The Readiness for Employment through Sustainable Education (RESET) Program of Tulare County provides job readiness skills and assists youth with the completion of their education. The youth are assessed for areas of interest and aptitude, then a determination is made as to which of our work partners can best help them take the first step toward completing high school diploma/equivalent and work readiness training. The RESET partners range from providing career counseling, exploration and guidance and helping youth navigate through their career goals.

### [Key Goals and Objectives Results in FY 2021/22](#)

#### **Safety and Security**

**Goal 1:** Expand prevention and intervention services for at-risk youth in Tulare County in an effort to prevent involvement in the criminal justice system.

- **Objective 1:** Identify gaps in prevention and/or intervention efforts countywide to address youth needs by August 2021. **Results:** This objective was completed.
- **Objective 2:** Identify community-based organizations that provide or support prevention and/or intervention efforts by October 2021. **Results:** This objective was completed.
- **Objective 3:** Enter into contracts with identified community-based organizations to expand and enhance prevention and intervention efforts countywide. **Results:** This objective was completed.

### [Other Accomplishments in FY 2021/22](#)

- Tulare County Probation Department, in collaboration with the Child Welfare Services Agency, completed the Peer Review process.
- The Family Preservation Unit has provided services to twenty-five (25) youth since July 1, 2021. Since that date, seven youth have successfully completed the program, three will graduate this year, and three will receive jobs. There are currently thirteen (13) youth receiving services through the Family Preservation Unit.
- Expanded youth programming by entering into a contract with the Boys and Girls Club to provide their ServePrep and CareerLaunch programs to youth.
- A contract was entered with Community Services and Employment Training, Inc. (CSET) to provide the Tulare County Youth Credit Recovery Program.

### [Key Goals and Objectives for FY 2022/23](#)

#### **Quality of Life**

**Goal 1:** Increase local resources and treatment providers for juvenile offenders to reduce recidivism, maintain continuity of care and/or avoid incarceration.

- **Objective 1:** Identify/recruit potential juvenile treatment services by October 2022.
- **Objective 2:** Establish a contract with the vendor(s) by November 2022.

#### **Organizational Performance**

**Goal 1:** Implement the Juvenile Court Doc System to streamline the juvenile workflow by allowing electronic filing of all probation reports with the Juvenile Court and other justice partners.

- **Objective 1:** Work collaboratively with TCiCT to create a new system which will allow Probation Officers to file reports electronically to the Courts, the District Attorney, Public Defender, and Conflict Counsel by November 2022.
- **Objective 2:** Provide training on Court Doc's to all juvenile staff by December 2022.
- **Objective 3:** Implement the Juvenile Court Doc System by January 1, 2023.

### **Budget Request**

The Requested Budget represents an overall increase of \$65,197 or 4% in expenditures and an overall increase of \$65,197 or 4% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost did not change when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$71,580 primarily based on an approved supplement cost of living increase.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Miscellaneous Criminal Justice

Jason T. Britt  
County Administrative Officer

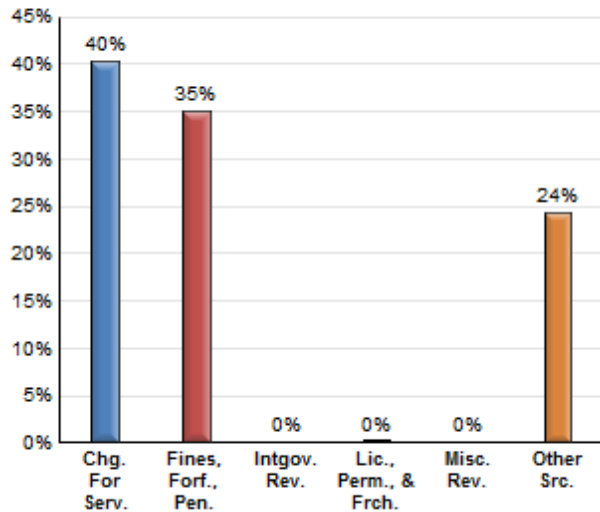
Fund: 001

Agency: 810

## SUMMARY OF APPROPRIATIONS AND REVENUES

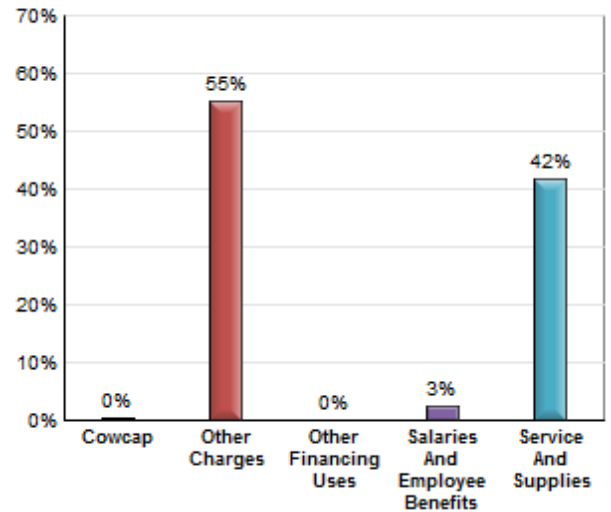
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Judicial	\$6,702,230	\$8,754,502	\$8,063,180	\$(691,322)
Police Protection	\$152,248	\$150,000	\$180,000	\$30,000
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$6,854,478</b>	<b>\$8,904,502</b>	<b>\$8,243,180</b>	<b>\$(661,322)</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$115,241	\$36,176	\$47,060	\$10,884
Other Charges	\$3,668,038	\$5,326,633	\$4,602,030	\$(724,603)
Other Financing Uses	\$5,728	\$5,956	\$9,719	\$3,763
Salaries And Employee Benefits	\$190,826	\$196,323	\$204,957	\$8,634
Service And Supplies	\$2,874,645	\$3,339,414	\$3,379,414	\$40,000
<b>TOTAL APPROPRIATIONS:</b>	<b>\$6,854,478</b>	<b>\$8,904,502</b>	<b>\$8,243,180</b>	<b>\$(661,322)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$2,264,378	\$2,187,603	\$2,566,007	\$378,404
Fines,Forfeit.,Penalties	\$1,997,288	\$2,187,961	\$2,233,250	\$45,289
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Lic.,Permits & Franchise	\$10,345	\$10,000	\$10,000	\$-
Miscellaneous Revenue	\$261	\$275	\$20	\$(255)
Other Financing Sources	\$666,180	\$2,576,780	\$1,549,191	\$(1,027,589)
<b>TOTAL REVENUES</b>	<b>\$4,938,452</b>	<b>\$6,962,619</b>	<b>\$6,358,469</b>	<b>\$(604,150)</b>
<b>NET COUNTY COST</b>	<b>\$1,916,026</b>	<b>\$1,941,883</b>	<b>\$1,884,711</b>	<b>\$(57,172)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

This budget reflects justice system expenditures and revenues that are not included in other departmental budgets. These expenses include Tulare County's required Maintenance of Effort (MOE) payments to the State for operations of the Superior Court, the Conflict Defender contract, Court-ordered expenses, Grand Jury expenses, Law Library salary and benefit expenses, Court Transfer payments, and other Court expenses not included in State Court funding. Court Security costs are included in the Sheriff's Department budget.

### Budget Request

The Requested Budget represents an overall decrease of \$661,322 or 7% in expenditures and an overall decrease of \$604,150 or 9% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Net County Cost decreased \$57,172 or 3% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Charges will decrease \$724,603 primarily based on fulfilling a one-time remittance from the County to the State Treasurer in FY 2021/22 and will not continue in subsequent fiscal years.
- Other Financing Uses will increase \$3,763 primarily based on increased costs for energy lease.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$10,884 primarily based on changes to the Plan.
- Revenue Projections will decrease \$604,150 primarily based on a reduced operating transfer from Miscellaneous Administration.

**Staffing changes reflected in the Requested Budget include the following:**

- No staffing changes requested.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Indigent Health Care

John Hess

Health and Human Services Agency Director, Interim

Fund: 004

Agency: 142

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

General Relief	\$608,902	\$1,050,000	\$1,081,498	\$31,498
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$608,902</b>	<b>\$1,050,000</b>	<b>\$1,081,498</b>	<b>\$31,498</b>

### APPROPRIATIONS:

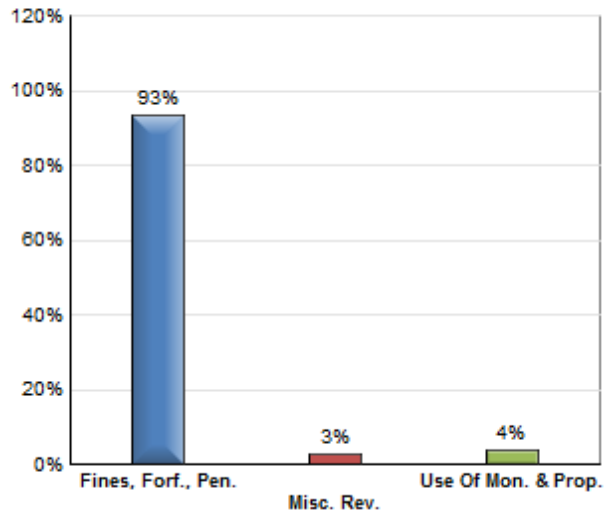
Other Charges	\$4,999	\$51,125	\$52,658	\$1,533
Salaries And Employee Benefits	\$-	\$-	\$-	\$-
Service And Supplies	\$603,903	\$998,875	\$1,028,840	\$29,965
<b>TOTAL APPROPRIATIONS:</b>	<b>\$608,902</b>	<b>\$1,050,000</b>	<b>\$1,081,498</b>	<b>\$31,498</b>

### REVENUES

Fines, Forfeit., Penalties	\$588,738	\$979,120	\$1,008,463	\$29,343
Miscellaneous Revenue	\$14,748	\$28,880	\$29,746	\$866
Rev. from Use of Money & Prop	\$5,416	\$42,000	\$43,289	\$1,289
<b>TOTAL REVENUES</b>	<b>\$608,902</b>	<b>\$1,050,000</b>	<b>\$1,081,498</b>	<b>\$31,498</b>

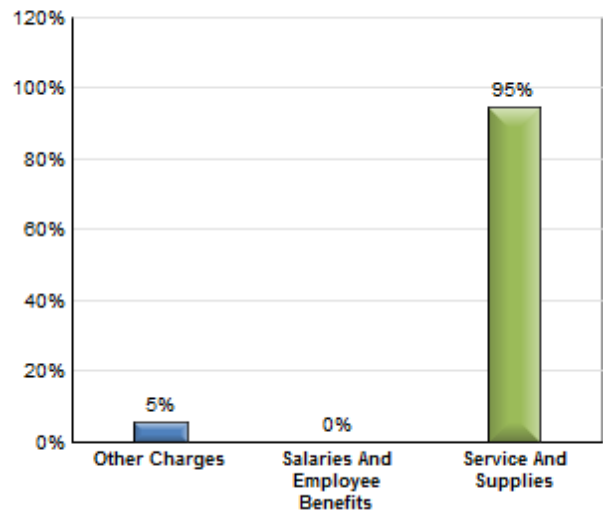
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

This budget encompasses the following program and service:

The Maddy Emergency Medical Services Fund (Maddy) Program provides limited funding for reimbursement of uncompensated emergency services provided by physicians to indigents. Funding for the Emergency Medical Services reimbursement is made available through Assembly Bill 75.

## Core Functions

- Provide reimbursement for uncompensated emergency services delivered to the indigent population by hospitals, surgeons, physicians, and other emergency service providers.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Increase the value of our services by enhancing quality and strengthening our ability to deliver cost-effective programs consistent with the Agency's vision, mission, and values.

- **Objective 1:** By June 2022, the Maddy Program will update the process of identifying administrative costs to simplify the reporting on the annual Maddy Emergency Medical Services Fund Report. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Increase the value of our services by enhancing quality and strengthening our ability to deliver cost-effective programs consistent with the Agency's vision, mission, and values.

- **Objective 1:** By June 2023, the Maddy Program will ensure providers are reimbursed within sixty (60) days or less after the end of the quarter.

## Budget Request

The Requested Budget represents an overall increase of \$31,498 or 3% in expenditures and an overall increase of \$31,498 or 3% in revenue when compared with the FY 2021/22 Final Budget.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.



# Library

## Darla Wegener County Librarian

**Fund: 010**

**Agency: 145**

### SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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#### ACTIVITY APPROPRIATIONS:

Library Services	\$4,938,509	\$5,710,529	\$8,509,436	\$2,798,907
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$4,938,509</b>	<b>\$5,710,529</b>	<b>\$8,509,436</b>	<b>\$2,798,907</b>

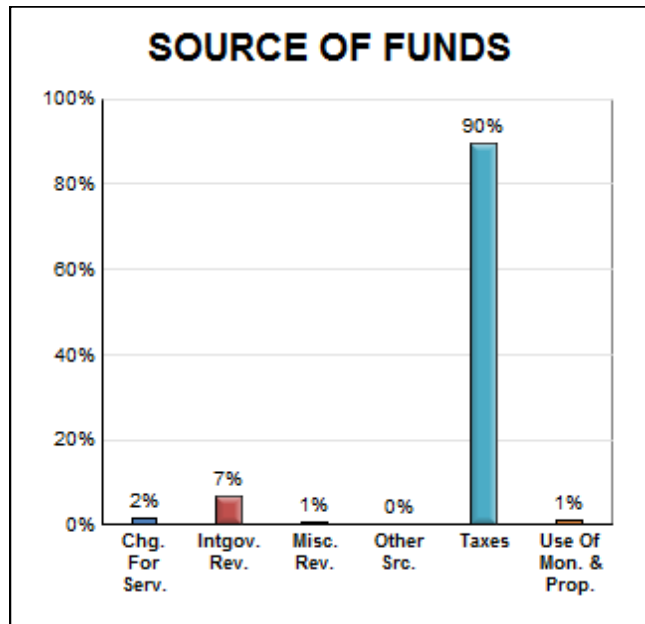
#### APPROPRIATIONS:

Capital Assets	\$172,454	\$-	\$-	\$-
Cowcap	\$296,412	\$298,284	\$276,671	\$(21,613)
Other Charges	\$857,666	\$1,130,123	\$1,408,502	\$278,379
Other Financing Uses	\$-	\$-	\$2,051,330	\$2,051,330
Salaries And Employee Benefits	\$2,656,545	\$3,075,461	\$3,600,644	\$525,183
Service And Supplies	\$955,432	\$1,206,661	\$1,172,289	\$(34,372)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$4,938,509</b>	<b>\$5,710,529</b>	<b>\$8,509,436</b>	<b>\$2,798,907</b>

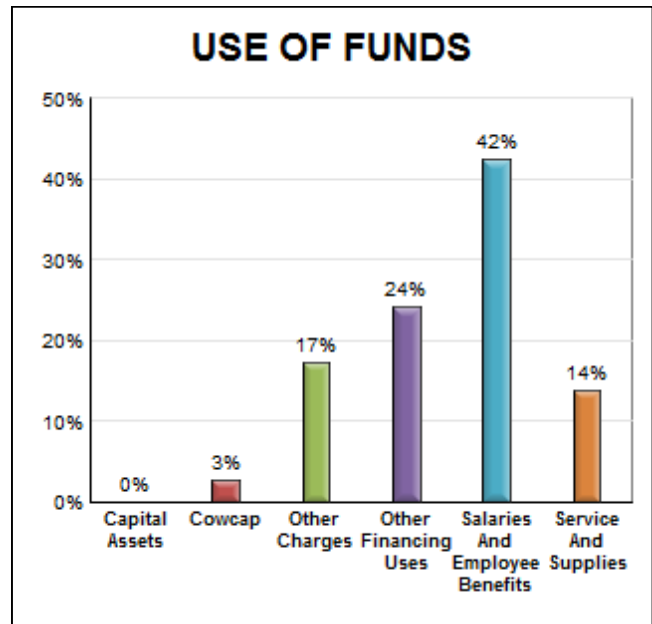
#### REVENUES

Charges For Current Serv	\$59,394	\$101,301	\$101,301	\$-
Intergovernmental Revenue	\$405,527	\$174,726	\$451,018	\$276,292
Miscellaneous Revenue	\$537	\$30,150	\$50,900	\$20,750
Other Financing Sources	\$5,424	\$1	\$5,001	\$5,000
Rev. from Use of Money & Prop	\$73,070	\$62,000	\$75,000	\$13,000
Taxes	\$5,341,523	\$5,342,351	\$5,826,216	\$483,865
<b>TOTAL REVENUES</b>	<b>\$5,885,475</b>	<b>\$5,710,529</b>	<b>\$6,509,436</b>	<b>\$798,907</b>

<b>NET COUNTY COST</b>	<b>\$(946,966)</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Tulare County Library strives to enrich the lives of all users by meeting the informational, recreational, self-educational, and cultural needs of the community in a welcoming atmosphere. Through a trained, service-oriented staff, the Library provides organized collections of current-interest materials and access to additional resources through participation in cooperative library systems. The Library endeavors to fulfill its commitment to the future by providing stimulating materials and programs that encourage lifelong learning for all.

The Tulare County Library was established in 1910 by the Board of Supervisors under the County Free Library Law Sections 19100-19180, of the State Education Code, including the appointment of a qualified County Librarian. Administration, management, and supervisory staff provide leadership and direction to two divisions, Library Services and Literacy Services, which support countywide services through 17 branches, a literacy location, a bookmobile, and five book machines.

## Core Functions

- Provide access to a wide variety of information in various formats, both physical and virtual, to the residents of Tulare County for reading, literacy, and lifelong learning.
- Provide customer service through reference, readers' advisory, computer assistance, literacy, and borrowing services.
- Provide literacy and education services for children of all ages, including story times, summer reading, teen programs, family literacy, and more.
- Provide adult literacy services to assist residents of Tulare County in attaining reading, writing, and life skills.
- Provide educational and cultural enrichment through special events, programs, and historical collections.

### Library Services Division

Library Services provides administration, operation support, and services for 17 branch libraries in the communities of Alpaugh, Dinuba, Earlimart, Exeter, Farmersville, Ivanhoe, Lindsay, London, Orosi, Pixley, Springville, Strathmore, Terra Bella, Three Rivers, Tipton, Visalia, and Woodlake. The Library also operates a bookmobile and book dispensing machines in Cutler, Tipton, East Porterville, Traver, and the Workforce Investment Board "One-Stop" in Visalia.

The Library provides information access, reference, readers' advisory, and specialized educational based programs and events in person and virtually. The Library's collection of about 300,000 books, magazines, newspapers, DVDs, and audiobooks is available to all county residents, including access to almost 2,000,000 items from the collections of the members of the San Joaquin Valley Library System (SJVLS), a consortium of ten public library jurisdictions.

The Library provides free public access to computers, technology, the internet, and electronic resources at all branch libraries. Also available remotely are virtual events, free electronic resources, including access to magazines, newspapers, journals, language learning, career assistance, homework help, and downloadable books. To assist users, department staff provide free public instruction on software applications, e-resources, and the internet.

The children of Tulare County are a high priority to the Library. Branch libraries hold regular story times, class visits, and programs to support literacy and learning. Summer reading encourages recreational reading over the school break which helps children learn the love of reading and retain reading and comprehension skills learned in school. Performers and special events draw children and families to the Library both in person and online, introducing them to culture and education.

### Literacy Services Division

Literacy Services oversees the county's Read to Succeed Literacy program. The program primarily provides countywide adult literacy one-on-one tutoring services, English as a second language (ESL) conversation circles, and family literacy programs based out of the Visalia Literacy Center. Staff provides assessments of learners, volunteer training, support services, and materials to each adult learner pair. The program provides a wide range of goals, including General Education Development, test preparation, improvement of basic reading and writing skills, and mastery of ESL.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Transition Library and Literacy operations and services to reopen and fully provide library, literacy, and outreach services.

- **Objective 1:** Evaluate the need for permanent protective glass barriers and other safety features for library branches and the literacy center by June 2022. **Results:** This objective was completed.
- **Objective 2:** Develop procedures for in-person programs, including pre-registration and live streaming by June 2022. **Results:** This objective was completed.
- **Objective 3:** Review safety procedures to ensure compliance in anticipation of future pandemics and other safety issues by June 2022. **Results:** This objective was completed.

### Economic Well-Being

**Goal 1:** Work with the Workforce Investment Board to enhance outreach and services for those seeking employment or education opportunities.

- **Objective 1:** Share resources and provide workshops, job search kits, and materials to those seeking employment by August 2021. **Results:** This objective was completed.
- **Objective 2:** Create a job center in the Visalia branch providing Chromebooks and hotspots to branches to help with virtual interviews, resumes, and other activities by December 2021. **Results:** This objective was partially completed. Due to staff turnover, extended leaves, and hardware replacements, the Library continues to work on this project.
- **Objective 3:** Develop outreach programs as part of Pop Up Tulare County which assist education and job seekers, including workshops and online training by April 2022. **Results:** This objective was completed.

### Quality of Life

**Goal 1:** Enhance, update, and expand the Library's collections and services.

- **Objective 1:** Expand and update in-person and virtual programs and services to children, teens, and adults with funding from grants, the Library's Foundation, and Library Friends groups by April 2022. **Results:** This objective was completed.
- **Objective 2:** Provide more inclusive and updated materials in the children's non-fiction collections at all branches and book machines by May 2022. **Results:** This objective was completed.
- **Objective 3:** Expand Pop Up Tulare County bookmobile schedule to include stops in all five supervisorial districts by June 2022. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Review Library job specifications, recruitments, and assignments to optimize organizational performance.

- **Objective 1:** Review the Library job specifications to reflect current duties and responsibilities by April 2022. **Results:** This objective was partially completed. Library Assistants I/II/III and Librarian IV/V specifications were completed. Review of Librarians and Library Services Specialists I/II/III will begin in FY 2022/23.
- **Objective 2:** Recruit, hire, and train a Librarian to manage the main branch in Visalia by January 2022. **Results:** This objective was partially completed. Recruitment for the position was unsuccessful. As an alternative, the Library is currently training staff on Librarian duties and will conduct an internal promotional recruitment in FY 2022/23.

- **Objective 3:** Evaluate staff assignments and locations by June 2022. **Results:** This objective was partially completed. Due to staff turnover and promotions, the Library continues to work on this project into FY 2022/23. The placement of new staff hired in 2022 is currently being evaluated.

### Other Accomplishments in FY 2021/22

- Supported over \$400,000 in grants received by the Foundation to provide and expand Library services, including Pop Up Tulare County, Teen Makerspace Interns, and Book Machine replacements.
- Launched “1,000 Books Before Kindergarten” in December 2021, an ongoing reading challenge to promote and support early literacy and kindergarten readiness for children ages five and under.
- In addition to the successful annual Tulare County Book Festival, the Library held its first annual World Book Day to kick off a week of Día de los niños/Día de los libros grant funded events.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Improve the safety and security of Library facilities by investing in infrastructure improvements.

- **Objective 1:** Begin capital improvements to the Dinuba Branch Library, including awarding construction contract and begin construction project by September 2022.
- **Objective 2:** Complete Springville Branch Library’s new building design to go out to bid for project by December 2022.
- **Objective 3:** Coordinate any State Library Infrastructure Grant projects received for primarily life and safety improvements by January 2023.

#### Economic Well-Being

**Goal 1:** Provide community members with opportunities for job readiness training and English language acquisition.

- **Objective 1:** Expand Pop Up Tulare County outreach and bookmobile services to include job readiness training by April 2023.
- **Objective 2:** Collaborate with Friends of Tulare County Library and other organizations to provide grant-funded teen internships opportunities aimed at developing essential job skills by June 2023.
- **Objective 3:** Expand the Literacy services with additional State funding for English as a Second Language funding by October 2022.

#### Quality of Life

**Goal 1:** Provide expanded programs, events, and services to rural areas and underserved populations.

- **Objective 1:** Launch a Chromebook laptop and Wi-Fi hotspot lending program by August 2022.
- **Objective 2:** Implement the State Library Park Pass program to provide free access to California State Parks and develop special events to highlight the County’s only State Park in Allensworth by June 2023.
- **Objective 3:** Expand Library makerspace programming with teen interns at Exeter, Lindsay, and Pixley branches by January 2023.

#### Organizational Performance

**Goal 1:** Implement operational improvements and efficiencies to library administration, payroll, and service delivery.

- **Objective 1:** Develop a plan to train and transition all staff to online time keeping with TCTime by June 2023.

- **Objective 2:** Hire additional ARPA funded Extra Help part-time Library Assistants to help branch libraries with programs, services and outreach by December 2022.
- **Objective 3:** Review Cash management procedures to improve processes in compliance with Cash Manual guidelines by January 2023.

### Budget Request

The Requested Budget represents an overall increase of \$2,798,907 or 49% in expenditures and an overall increase of \$798,907 or 14% in revenues when compared with the FY 2021/22 Final Budget. The \$2,000,000 difference between expenditures and revenues represent the use of fund balance.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$525,183 primarily based on the addition of Extra Help staff funded by ARPA, anticipated promotions, and cost-of-living increases for existing positions.
- Other Charges will increase \$278,379 primarily based on inflation, copier replacements, fuel costs, and other increases.
- Other Financing Uses will increase \$2,051,330 primarily based on the use of Library Fund Balance to complete the Dinuba and Springville capital improvement projects.
- Revenue Projections will increase \$798,907 primarily based on increases in property tax, grant funding, and ARPA funding.

**Staffing changes reflected in the Requested Budget include the following:**

- Reclass 1 FTE position to create opportunities for advancement and retention:
  - 1 Librarian III to Librarian IV

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective between April 10, 2022 and the publication of this book include the following:**

- Reclass 1 FTE position as part of the HR/Payroll reorganization project:
  - 1 Administrative Aide-K to Department Human Resources Analyst I

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

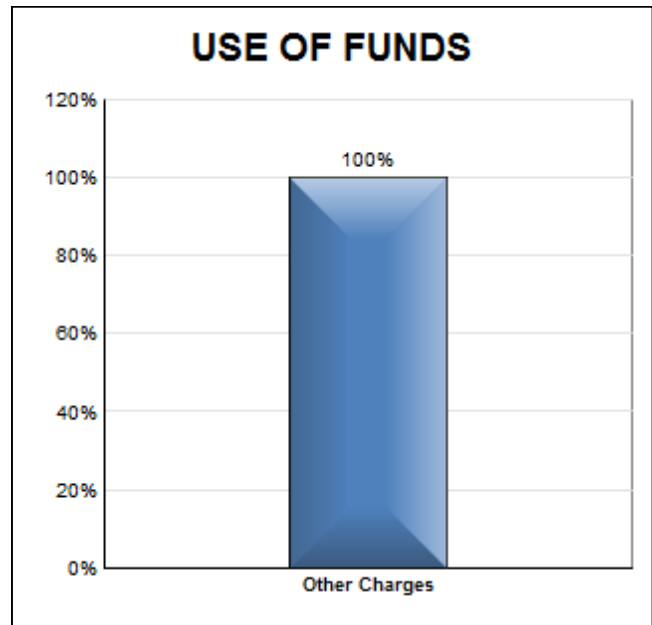
The Department Head concurs with the Recommended Budget.

# Fish and Wildlife

Tom Tucker

## Agricultural Commissioner / Sealer of Weights and Measures

Fund: 011				
Agency: 015				
SUMMARY OF APPROPRIATIONS AND REVENUES	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
ACTIVITY APPROPRIATIONS:				
Other Protection	\$3,175	\$5,821	\$3,895	\$(1,926)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$3,175</b>	<b>\$5,821</b>	<b>\$3,895</b>	<b>\$(1,926)</b>
APPROPRIATIONS:				
Other Charges	\$3,175	\$5,821	\$3,895	\$(1,926)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$3,175</b>	<b>\$5,821</b>	<b>\$3,895</b>	<b>\$(1,926)</b>
REVENUES				
Fines,Forfeit.,Penalties	\$4,436	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$4,436</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$(1,261)</b>	<b>\$5,821</b>	<b>\$3,895</b>	<b>\$(1,926)</b>



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

This budget is responsible for distributing monies that are derived from Fish and Wildlife fines and forfeitures imposed by the Court system. Distributions are made as awards to worthy local applicants, organizations, and agencies, and are to be expended solely for projects related to the protection, conservation, propagation, and preservation of fish and wildlife. Awards are recommended annually by the local Fish and Wildlife Commission to the Board of Supervisors for approval. The Fish and Wildlife Propagation Program is a function of the Agricultural Commissioner.

### Core Functions

Ensure Fish and Wildlife Commission members are kept informed of Fish and Wildlife fines and penalties revenue and present the Fish and Wildlife Commission's recommendations of awarding funding for conservation, propagation, and preservation projects to the Board of Supervisors.

### Accomplishments in FY 2021/22

- The Fish & Wildlife collected fines and penalties throughout the county, and a portion of this revenue was used to support the educational programs that protect the ecosystem and local wildlife.
- Purchased feed, medications, and cage maintenance supplies for birds of prey and raptor centers located around the county.
- Purchased feed and supplies for the rearing and care of other animals in Tulare County.

### Budget Request

The Requested Budget represents an overall decrease of \$1,926 or 33% when compared with the FY 2021/22 Final Budget. The \$3,895 difference between expenditures and revenues represents the use of Fund Balance.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Charges will decrease \$1,926 primarily based on a decrease in contributions to other agencies.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Aviation

## Reed Schenke

### Resource Management Agency Director

**Fund: 012**

**Agency: 231**

#### **SUMMARY OF APPROPRIATIONS AND REVENUES**

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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#### **ACTIVITY APPROPRIATIONS:**

Public Ways	\$468,499	\$103,698	\$97,334	\$(6,364)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$468,499</b>	<b>\$103,698</b>	<b>\$97,334</b>	<b>\$(6,364)</b>

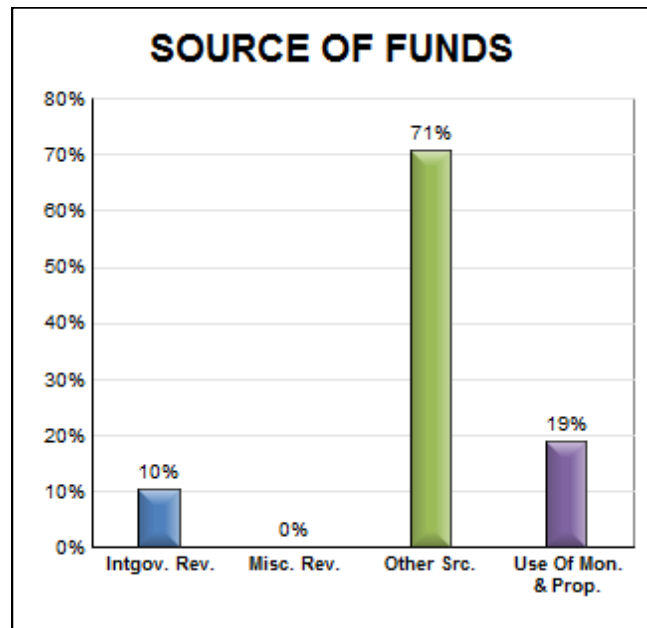
#### **APPROPRIATIONS:**

Capital Assets	\$345,205	\$21,402	\$21,402	\$-
Other Charges	\$123,294	\$71,626	\$65,233	\$(6,393)
Service And Supplies	\$-	\$10,670	\$10,699	\$29
<b>TOTAL APPROPRIATIONS:</b>	<b>\$468,499</b>	<b>\$103,698</b>	<b>\$97,334</b>	<b>\$(6,364)</b>

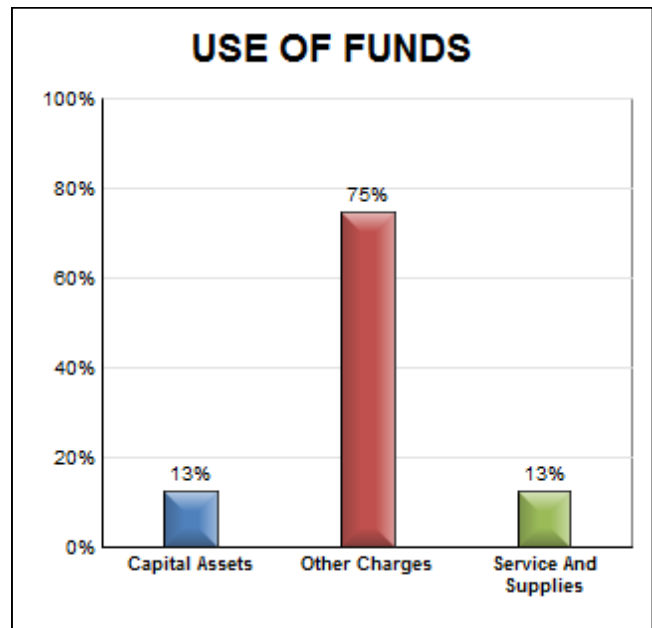
#### **REVENUES**

Intergovernmental Revenue	\$349,908	\$10,000	\$10,000	\$-
Miscellaneous Revenue	\$(7,058)	\$-	\$-	\$-
Other Financing Sources	\$126,195	\$75,642	\$68,651	\$(6,991)
Rev. from Use of Money & Prop	\$21,031	\$17,880	\$18,480	\$600
<b>TOTAL REVENUES</b>	<b>\$490,076</b>	<b>\$103,522</b>	<b>\$97,131</b>	<b>\$(6,391)</b>

<b>NET COUNTY COST</b>	<b>\$(21,577)</b>	<b>\$176</b>	<b>\$203</b>	<b>\$27</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding



## Purpose

Tulare County owns and operates Sequoia Field Airport which serves as a general aviation airport located north of Visalia. The airport occupies 117 acres of county property.

The Aviation Fund and airport operations are managed by the Resource Management Agency (RMA), Public Works Branch, Management Group 3, Special Programs.

## Core Functions

- Operate the aviation facilities in accordance with Federal Aviation Administration (FAA) regulations.
- Maximize utilization of aviation facilities.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Maintain airport facilities to meet current safety standards.

- **Objective 1:** Pass annual state and federal inspection by June 2022. **Results:** This objective was completed.
- **Objective 2:** Complete installation of navigational aid upgrades by January 2022. **Results:** This objective was partially completed. The project construction is complete, however the navigational aids have not had their final flight check, as required for commissioning. The Federal Aviation Administration (FAA) now requires a specialized airport survey to be completed before flight testing of the navigational aids. Staff are working with the FAA to include such a survey as a project in an upcoming update to the Airport Layout Plan to be funded through an aeronautical grant.

### Economic Well-Being

**Goal 1:** Diversify airport revenue sources to increase overall funding for airport operations.

- **Objective 1:** Obtain annual state aeronautics entitlement funding for FY 2020/21 and FY 2021/22. **Results:** This objective was completed.
- **Objective 2:** Continue to implement airport marketing plan for hangar and tie-down rentals throughout FY 2021/22. **Results:** This objective was completed.
- **Objective 3:** Explore alternative sources of revenue generation and/or cost reduction throughout FY 2021/22. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Provide strategic planning for future airport improvements including expanding management capabilities and expertise.

- **Objective 1:** Research, identify, and attend training session for airport managers by June 2022. **Results:** This objective was completed.
- **Objective 2:** Review and update the Airport Capital Improvement Plan (ACIP) by January 2022. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Maintain airport facilities in fully operational condition.

- **Objective 1:** Pass annual state and federal inspection by June 2023.
- **Objective 2:** Apply for an FAA Runway Rehabilitation Grant by June 2023.

### Economic Well-Being

**Goal 1:** Diversify airport revenue sources to increase overall funding for airport operations.

- **Objective 1:** Obtain annual state aeronautics entitlement funding for FY 2022/23.
- **Objective 2:** Continue to implement an airport marketing plan for hangar and tie-down rentals throughout FY 2022/23.
- **Objective 3:** Explore alternative sources of revenue generation and/or cost reduction throughout FY 2022/23.

### Organizational Performance

**Goal 1:** Increase staff's airport administration and management capabilities and expertise.

- **Objective 1:** Attend three airport manager training seminars by June 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$6,364 or 6% in expenditures and an overall decrease of \$6,391 or 6% in revenues when compared with the FY 2021/22 Final Budget.

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- Navigation Aids Flight Check - \$21,402

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# County Fire

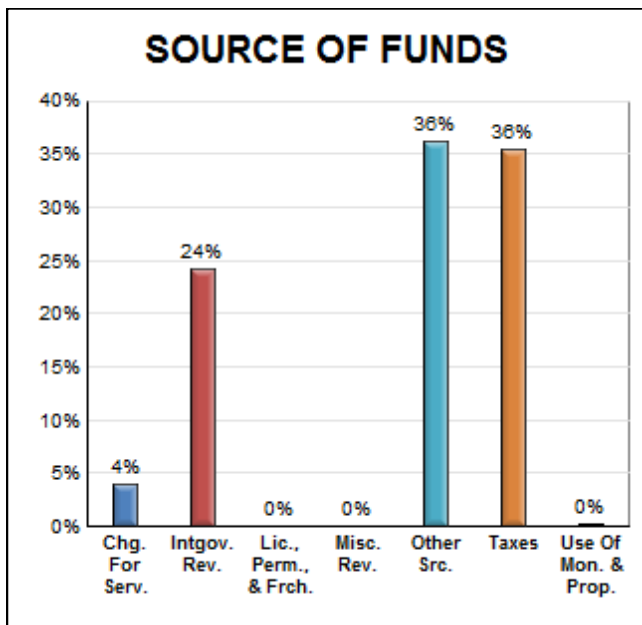
Charles Norman  
Fire Chief

Fund: 013

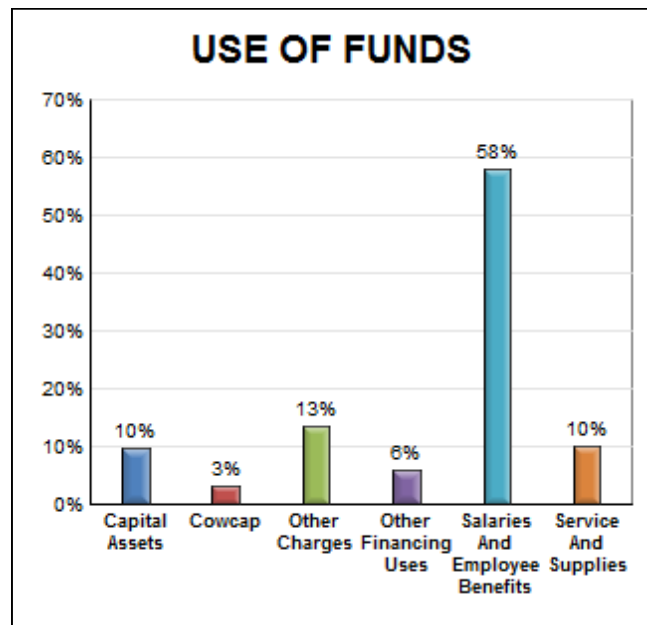
Agency: 245

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Fire Protection	\$26,231,831	\$30,422,462	\$29,978,744	\$(443,718)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$26,231,831</b>	<b>\$30,422,462</b>	<b>\$29,978,744</b>	<b>\$(443,718)</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$1,707,576	\$4,939,631	\$2,876,895	\$(2,062,736)
Cowcap	\$1,051,265	\$903,675	\$1,143,711	\$240,036
Other Charges	\$3,014,604	\$3,318,188	\$3,847,189	\$529,001
Other Financing Uses	\$-	\$1,806,618	\$1,814,770	\$8,152
Salaries And Employee Benefits	\$18,067,094	\$16,402,770	\$17,263,793	\$861,023
Service And Supplies	\$2,391,292	\$3,051,580	\$3,032,386	\$(19,194)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$26,231,831</b>	<b>\$30,422,462</b>	<b>\$29,978,744</b>	<b>\$(443,718)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$741,099	\$1,529,631	\$1,205,716	\$(323,915)
Intergovernmental Revenue	\$7,553,776	\$7,257,284	\$7,231,396	\$(25,888)
Lic.,Permits & Franchise	\$10,364	\$2,000	\$10,500	\$8,500
Miscellaneous Revenue	\$758,107	\$500	\$2	\$(498)
Other Financing Sources	\$11,326,290	\$9,924,875	\$10,826,350	\$901,475
Rev. from Use of Money & Prop	\$47,220	\$45,000	\$60,000	\$15,000
Taxes	\$10,266,914	\$10,161,103	\$10,644,780	\$483,677
<b>TOTAL REVENUES</b>	<b>\$30,703,770</b>	<b>\$28,920,393</b>	<b>\$29,978,744</b>	<b>\$1,058,351</b>
<b>NET COUNTY COST</b>	<b>\$(4,471,939)</b>	<b>\$1,502,069</b>	<b>\$0</b>	<b>\$(1,502,069)</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Tulare County Fire Department provides comprehensive fire protection, first responder emergency medical care, and fire prevention services.

## Core Functions

### Operations Division

- Respond to all types of fire emergencies on a daily basis, including residential and commercial structure fires, brush and grass fires, vehicle fires, and various other fire incidents.
- Provide first response to medical emergencies, including heart attacks, automobile accidents, home, work, and other injuries.
- Perform rescues in a variety of circumstances, such as industrial accidents, hiking mishaps, water-related incidents, and other situations.

### Prevention Division

- Investigate arson or other fire causes, identify responsible parties, and issue citations or make arrests as appropriate.
- Establish and perform fire prevention and safety programs for children and the general public. Distribute materials and generate news releases to raise awareness and to educate the general public.
- Perform weed and rubbish abatement and a lot clearing program to reduce identified fire hazards.

### Training Division

- Provide solid, realistic, ongoing, and verifiable training for all full time and extra help suppression personnel.
- Ensure all personnel meet initial and ongoing training as mandated by various State and Federal regulations, including National Standards and Industry best practices.
- Validate competency (ongoing) and developmental training for all suppression personnel by planning, scheduling, and executing monthly training topics, all-hands training, multi-company drills, and specialized internal or external training courses.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Improve and enhance life and safety operations within Tulare County.

- **Objective 1:** Work with allied agencies and key community leaders to complete a comprehensive and collaborative Community Wildfire Protection Plan that focuses on community risk and hazard assessment, public preparedness, fire adapted communities, public education, resilience, and fuels management priorities by June 2022. **Results:** This objective was completed.
- **Objective 2:** Finalize and go live on the relocation of Fire Comm to Fire Headquarters to accommodate current and future staffing levels while improving interoperability communication by June 2022. **Results:** This objective was completed.
- **Objective 3:** Resume Fire Safety and Prevention Education to surrounding communities. The Department will host Fire Camps in the communities of Cutler and Earlimart. Additionally, the department's Fire Prevention staff will begin conducting fire safety and prevention programs at schools and community organizations by June 2022. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Improve operations efficiencies by conducting a current standard of coverage analysis focusing on improved response times, hazard mitigation/recognition, and communications.

- **Objective 1:** Change the “deployment model” for the Extra Help Firefighting force to be scheduled for work at a fire station instead of responding randomly to an emergency by June 2022. **Results:** This objective was completed.
- **Objective 2:** Continue to develop, implement, and improve our Swift Water and Technical Rescue Capabilities through the California Office of Emergency Services by establishing and qualifying a type III Swift Water/Flood Rescue Team and purchase vital equipment to increase the ability to operate in complex environments with increased levels of risk by June 2022. **Results:** This objective was completed.
- **Objective 3:** Complete the process of installing laptop computers in all fire apparatus, with equipment for connectivity, which will enable fire apparatus to communicate with Fire Comm (Dispatch) voicelessly. The fire apparatus will be tracked by GPS which will allow for closest resource dispatching. This model will provide for more efficient use of the department’s resources by June 2022. **Results:** This objective was completed.

### Other Accomplishments in FY 2021/22

- **Livestock Ag Pass** - Tulare County Fire Department assisted in the research, development, and training of the first Tulare County Livestock Pass Program (Ag Pass). This program has been developed to create a clear line of communication, fire safety training and expectations for the Tulare County livestock community partners and stakeholders. It will also ensure the safe, organized evacuation and care of livestock assets during campaign fire incidents. Initial training was provided to more than 30 stakeholders and will require annual re-certification to ensure current information is provided to constituents.
- **Wildland Incidents** - On September 9, 2021, a lightning storm ignited approximately 15 fires in Tulare County. County, State, and Federal Fire resources contained all but 3 of these incidents. These combined incidents (KNP and Windy Fire) burned over 185,835 acres of vegetation over the course of 10 weeks. The Tulare County Fire Department committed over 140 personnel and 28 apparatus during the course of these incidents. The KNP Complex burned over 88,000 acres with no county structures destroyed. The Windy Fire burned over 97,000 acres and destroyed 14 structures in the Sugarloaf area. Aggressive strategy and tactics deployed by County Fire personnel saved many mountain communities and numerous structures.
- **Fuels Reduction Projects** - Through a collaborative effort between outside services and fire personnel, the department removed approximately 15,000 hazard trees adjacent to county roadways and treated approximately 160 acres of shaded fuel break on the westside of Hartland Christian Camp.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Improve and enhance life and safety operations within Tulare County.

- **Objective 1:** Implement and manage the construction, upfitting, and acceptance of 12 fire apparatus through the Master Lease Purchase Agreement with Emergency Vehicle Group and Spartan Fire Apparatus. Ensure specifications are met, design features are consistent, and National Fire Protection Agency testing requirements are met by June 2023.
- **Objective 2:** Collaborate with GSA to provide a Prescriptive Preventive Maintenance Program of all fire stations including HVAC, swamp coolers, emergency generators, rain gutters, and ice machines by June 2023.

- **Objective 3:** Coordinate with GSA and identify a strategic location for a station re-location in the community of Goshen to ensure standards of coverage and emergency response times are met, install electronic gating and fencing perimeters at the Tipton and West Porterville fire stations, re-pave the Lindsay Fire Station, connect a permanent domestic water supply to the Dinuba Fire Station and complete re-model of the Terra Bella Fire Station including a new apparatus bay by June 2023.

#### **Organizational Performance**

**Goal 1:** Improve operations efficiencies by conducting a current standard of coverage analysis focusing on improved response times, hazard mitigation/recognition, and communications.

- **Objective 1:** Purchase vital Swift Water Rescue equipment, train additional personnel, and complete the FEMA manifest and typing inspection review process through the California Office of Emergency Services to become a qualified Type II Swift Water and Flood Rescue Team by June 2023.
- **Objective 2:** Complete the Spillman/Motorola Dispatch Project, which includes finalizing the installation of cradle point modems in all fire apparatus and Blue Sea eject charging outlets on all of the department's fleet, dispatch pods and necessary equipment, (computers, screens, microphones, keyboards etc.) by September 2023.
- **Objective 3:** Incorporate the Vector Evaluations platform in the Target Solutions to allow video recordings of employees completing Job Performance Reports by June 2023.

#### **Budget Request**

The Requested Budget represents an overall decrease of \$443,718 or 1% in expenditures and an overall increase of \$ 1,058,351 or 4% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Fund Balance decreased \$1,502,069 or 100% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$861,023 primarily based on supplemental cost of living adjustment and pension costs.
- Other Charges will increase \$529,001 primarily based on increases in IT services and maintenance costs and increased fuel costs.
- Capital Assets will decrease \$2,062,736 primarily based on a reduced amount of Fire trucks and equipment ordered compared to last year.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$240,036 primarily based on changes to the plan.
- Revenue Projections will increase \$1,058,351 primarily based on increased property tax and intergovernmental revenue.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 1 Position in the Administration Division
  - Deputy Fire Chief
- Delete 1 Position in the Administration Division
  - Maintenance Worker III

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Amend 1 FTE position to fulfill the administrative needs of the department.
  - Payroll Clerk to Payroll Clerk II
- Adjust Salary for 4 Classifications to account for compaction:
  - 9 Emergency Dispatcher I/II/III 6%
  - 1 Emergency Dispatcher -Supervisor 6%

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Deputy Fire Chief Vehicle - \$90,000 (approved in FY 2021/22 but increased significantly in price)
- 1 Parade Engine Trailer - \$85,000 (approved in FY 2021/22 but increased significantly in price)
- 3 Sets of Extrication Equipment - \$148,800
- 3 Extractors - \$30,000
- 1 Fit Tester - \$16,500

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 2 Administrative Vehicles - \$160,000
- 2 Swift Water Rescue Vehicle - \$679,853
- 1 Swift Water Rescue Boat - \$39,742
- 1 Spartan Aerial Apparatus - \$1,344,000
- 8 Handheld Radios - \$51,000
- Extrication Equipment - \$232,000

#### **County Administrator's Recommendations**

This budget is recommended as submitted.

#### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

#### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Road Fund

## Reed Schenke

### Resource Management Agency Director

Fund: 014

Agency: 225

#### SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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#### ACTIVITY APPROPRIATIONS:

Public Ways	\$55,749,195	\$115,588,723	\$122,981,065	\$7,392,342
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$55,749,195</b>	<b>\$115,588,723</b>	<b>\$122,981,065</b>	<b>\$7,392,342</b>

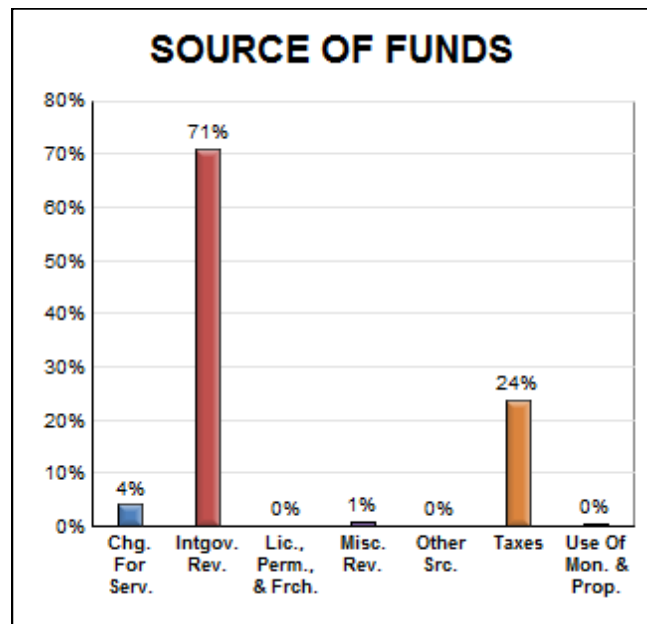
#### APPROPRIATIONS:

Capital Assets	\$1,860,079	\$3,447,000	\$4,069,250	\$622,250
Cowcap	\$586,760	\$865,405	\$713,003	\$(152,402)
Other Charges	\$6,564,860	\$12,441,795	\$10,094,352	\$(2,347,443)
Salaries And Employee Benefits	\$13,059,099	\$16,499,274	\$17,325,569	\$826,295
Service And Supplies	\$33,678,397	\$82,335,249	\$90,778,891	\$8,443,642
<b>TOTAL APPROPRIATIONS:</b>	<b>\$55,749,195</b>	<b>\$115,588,723</b>	<b>\$122,981,065</b>	<b>\$7,392,342</b>

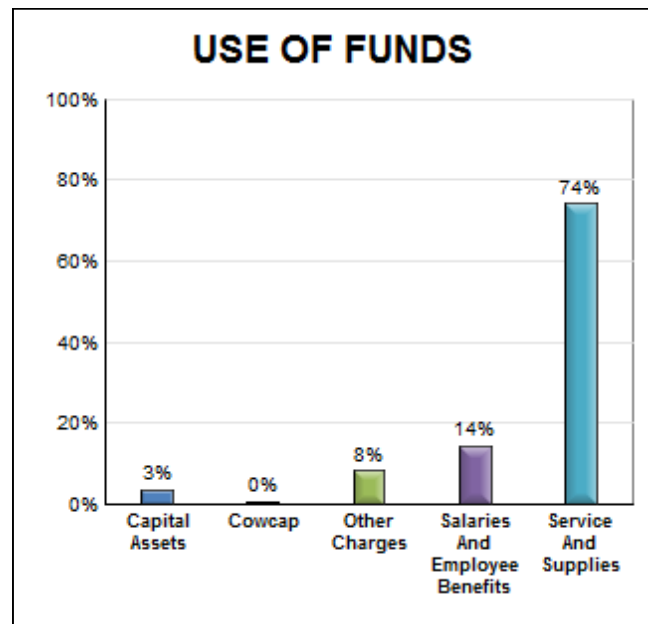
#### REVENUES

Charges For Current Serv	\$3,872,241	\$3,567,667	\$2,931,729	\$(635,938)
Intergovernmental Revenue	\$36,237,304	\$46,490,580	\$51,662,660	\$5,172,080
Lic.,Permits & Franchise	\$400	\$12,000	\$12,000	\$-
Miscellaneous Revenue	\$1,352,953	\$721,207	\$721,207	\$-
Other Financing Sources	\$144,536	\$21,321	\$21,321	\$-
Rev. from Use of Money & Prop	\$516,898	\$350,500	\$350,500	\$-
Taxes	\$22,671,791	\$16,839,459	\$17,155,477	\$316,018
<b>TOTAL REVENUES</b>	<b>\$64,796,123</b>	<b>\$68,002,734</b>	<b>\$72,854,894</b>	<b>\$4,852,160</b>

<b>NET COUNTY COST</b>	<b>\$(9,046,928)</b>	<b>\$47,585,989</b>	<b>\$50,126,171</b>	<b>\$2,540,182</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding



## Purpose

The Road Fund is a component of the Public Works Branch of the Resource Management Agency (RMA). Activities funded in this budget span across four Management Groups to assist with delivering public services within an organized, proactive, and efficient management framework: Management Group 1 (Road Maintenance), Management Group 2 (Design, Construction Management and Development Services), Management Group 3 (Special Programs), and Management Group 4 (Survey).

The purpose of the Road Fund is to deliver infrastructure maintenance and new improvements in support of RMA's strategic goals of promoting safety and security, economic well-being, and quality of life in and around communities.

## Core Functions

To improve and maintain adequate transportation infrastructure.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Improve safety of roadway network for all transportation methods including vehicular, transit, pedestrian, cyclist, and other alternative means.

- **Objective 1:** Complete construction of the Highway Safety Improvement Program (HSIP) Cycle 7 Avenue 232 project by December 2021. **Results:** This objective was completed.
- **Objective 2:** Begin construction of the HSIP Avenue 328 Project by June 2022. **Results:** This objective was completed.
- **Objective 3:** Complete design and right-of-way phase for the Ave 336 Railroad Crossing Improvements Project by June 2022. **Results:** This objective was partially completed. The right-of-way phase was completed. Design was not completed as additional coordination with Union Pacific Railroad is needed to complete additional requests.

### Economic Well-Being

**Goal 1:** Identify and improve streets and sidewalks that support economic development in the County.

- **Objective 1:** Finalize design and begin right-of-way phase for the Rocky Hill and Firebaugh Street Improvements Projects by June 2022. **Results:** This objective was not completed. Additional coordination and outreach with affected stakeholders (property owners, railroad company, and City of Exeter) was needed as a new proposed design alternative was evaluated.
- **Objective 2:** Complete construction of the Teapot Dome Road Rehabilitation Project by June 2022. **Results:** This objective was partially completed. Design is complete, and contractor was awarded in June 2022. Pending funding from Tule River Tribe Gaming Authority, construction is anticipated in August 2022.
- **Objective 3:** Continue design of the Avenue 280 Widening Project-Segment II (Visalia to Farmersville) by June 2021. **Results:** This objective was completed.

### Quality of Life

**Goal 1:** Maintain and improve the roadway network working toward a five-year goal of increasing the countywide Pavement Condition Index (PCI) by 10 points.

- **Objective 1:** Finalize construction of the FY 2021/22 Road Repair and Accountability Act (RRAA) projects on high priority roadways and begin design of the FY 2022 SB 1 projects by December 2021. **Results:** This objective was completed.

- **Objective 2:** Finalize construction of the 2021 Intersection Improvement Program by December 2021. **Results:** This objective was completed.
- **Objective 3:** Complete construction of the Farm 2 Market 2.0 Program – Project II by December 2021. **Results:** This objective was completed.

#### **Organizational Performance**

**Goal 1:** Establish or improve protocols and written policies for processes within Public Works – Roads.

- **Objective 1:** Modernize the Transportation Permit process to align with existing Permit Center procedures by June 2022. **Results:** This objective was completed.
- **Objective 2:** Update County Development Standards to reflect current best practices by June 2022. **Results:** This objective was partially completed. Project meetings were conducted and progress was made. Standards will be finalized by June 2023.
- **Objective 3:** Develop and implement an electronic file management system framework and policy by December 2021. **Results:** This objective was partially completed. All management groups have adopted utilization of Microsoft Teams. Full conversion to electronic file management is still in progress.

#### **Key Goals and Objectives for FY 2022/23**

##### **Safety and Security**

**Goal 1:** Improve safety of roadway network for all transportation methods including vehicular, transit, pedestrian, cyclist, and other alternative means.

- **Objective 1:** Complete construction of the Highway Safety Improvement Program (HSIP) Avenue 328 Safety Improvement Project by December 2022.
- **Objective 2:** Complete design and right-of-way phase for the Ave 336 Railroad Crossing Improvements Project by June 2023.
- **Objective 3:** Complete construction of the HSIP Striping Enhancement Project by June 2023.

##### **Economic Well-Being**

**Goal 1:** Identify and improve streets and sidewalks that support economic development in the County.

- **Objective 1:** Complete construction of the Teapot Dome Road Rehabilitation Project by December 2022.
- **Objective 2:** Finalize design and substantially complete right-of-way acquisition of the Avenue 280 Widening Project-Segment II (Visalia to Farmersville) by June 2023.

##### **Quality of Life**

**Goal 1:** Maintain and improve the roadway network working toward a five-year goal of increasing the countywide Pavement Condition Index (PCI) by 10 points.

- **Objective 1:** Finalize construction of the FY 2022/23 Road Repair and Accountability Act (RRAA) projects on high-priority roadways and begin design of the FY 2022/23 Senate Bill (SB) 1 projects by December 2022.
- **Objective 2:** Finalize construction of the 2022 Intersection Improvement Program by December 2022.

#### **Organizational Performance**

**Goal 1:** Establish or improve protocols and written policies for processes within Public Works - Roads.

- **Objective 1:** Update County Development Standards to reflect current best practices by June 2023.

## Budget Request

The Requested Budget represents an overall increase of \$7,392,342 or 6% in expenditures and an overall increase of \$4,852,160 or 7% in revenues when compared with the FY 2021/22 Final Budget. The \$50,126,171 difference between expenditures and revenues represents the use of fund balance.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$826,295 primarily based on salary increases related to cost-of-living adjustments, an increase in extra help personnel, and personnel additions.
- Services and Supplies will increase \$8,443,642 primarily based on increased material costs and an increase in current fund balance that is budgeted to be expensed in FY 2022/23.
- Other Charges will decrease \$2,347,443 primarily based on a reduction in budgeted right-of-way acquisition costs compared to the prior fiscal year.
- Capital Assets will increase \$622,250 primarily based on the re-budgeting of capital assets that could not be acquired in FY 2021/22, and an increase in the cost of common capital equipment and vehicles.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$152,402 primarily based on changes in the Plan.
- Revenue Projections will increase \$4,852,160 primarily based on a projected increase in gas tax revenues.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 1 FTE position due to an increase in road repair projects:
  - 1 Traffic Control Worker Supervisor
- Reclass 4 FTE positions to align with current duties and business need:
  - 4 Welder-Mechanic to Welder-Mechanic I
- Amend 6 FTE positions to create more opportunities for advancement and retention:
  - 6 Welder-Mechanic to Welder-Mechanic II

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Sport Utility Vehicle - \$47,000
- 2 Half-Ton Truck - \$68,000
- 1 Half-Ton Truck, 4x4 - \$43,000
- 1 Half-Ton Truck, Extended Cab - \$35,000
- 8 Three-Quarter-Ton Truck - \$320,000
- 1 Three-Quarter-Ton Truck 4x4, Extended Cab - \$65,000
- 2 One-Ton Dual Rear Wheel - \$120,000
- 1 One-Ton Flatbed - \$60,000
- 1 One-Ton Truck 4x4 - \$105,000
- 1 One-Ton Truck with Service Bed - \$100,000
- 2 Two Axle Truck - \$290,000
- 1 Two-Axle Tilt Trailer - \$20,000
- 1 Two-Axle Dump Truck - \$230,000
- 3 Nine-Cubic-Yard Dump Truck - \$510,000
- 1 26,000 GVWR Truck w/ Dump - \$165,000
- 1 A/C Machine - \$13,000
- 1 AWD Motor Grader - \$380,000

- 2 Backhoe - \$260,000
- 1 Covered Car Port - \$50,000
- 1 Emulsion Bolt on Tank Kit - \$15,000
- 1 Excavator Special Attachment - \$8,250
- 1 Flash Beacons & Xwalk Imp - \$85,000
- 2 Motor Grader - \$625,000
- 1 Skip Loader Tractor, 4x4 - \$165,000
- 1 Snow Plow Attachment - \$30,000
- 1 Wheel Loader - \$260,000

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Workforce Investment Board

**Adam Peck**  
**Executive Director**

**Fund: 015**

**Agency: 120**

## **SUMMARY OF APPROPRIATIONS AND REVENUES**

	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Other Assistance	\$15,060,432	\$16,056,290	\$16,835,938	\$779,648
Other Protection	\$428,514	\$453,728	\$213,387	\$(240,341)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$15,488,946</b>	<b>\$16,510,018</b>	<b>\$17,049,325</b>	<b>\$539,307</b>

## **APPROPRIATIONS:**

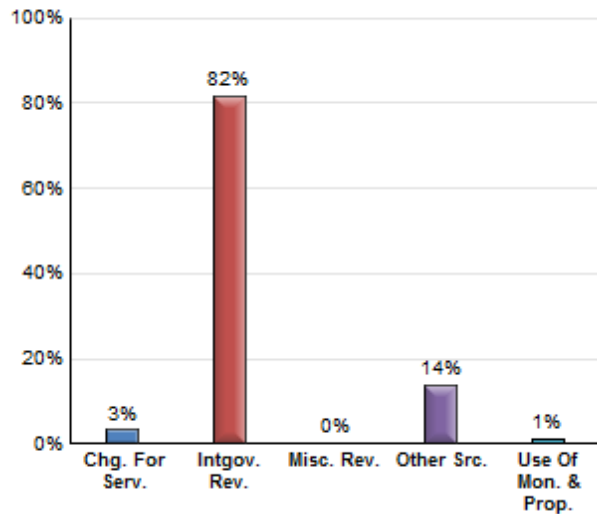
Cowcap	\$73,663	\$141,851	\$145,998	\$4,147
Other Charges	\$11,760,396	\$12,306,746	\$12,115,851	\$(190,895)
Salaries And Employee Benefits	\$2,208,221	\$2,497,074	\$2,811,632	\$314,558
Service And Supplies	\$1,446,666	\$1,564,347	\$1,975,844	\$411,497
<b>TOTAL APPROPRIATIONS:</b>	<b>\$15,488,946</b>	<b>\$16,510,018</b>	<b>\$17,049,325</b>	<b>\$539,307</b>

## **REVENUES**

Charges For Current Serv	\$692,622	\$880,218	\$554,848	\$(325,370)
Intergovernmental Revenue	\$13,131,398	\$13,017,722	\$13,913,397	\$895,675
Miscellaneous Revenue	\$(1,212)	\$8	\$12,008	\$12,000
Other Financing Sources	\$1,359,140	\$2,313,963	\$2,364,053	\$50,090
Rev. from Use of Money & Prop	\$306,993	\$298,107	\$205,019	\$(93,088)
<b>TOTAL REVENUES</b>	<b>\$15,488,941</b>	<b>\$16,510,018</b>	<b>\$17,049,325</b>	<b>\$539,307</b>

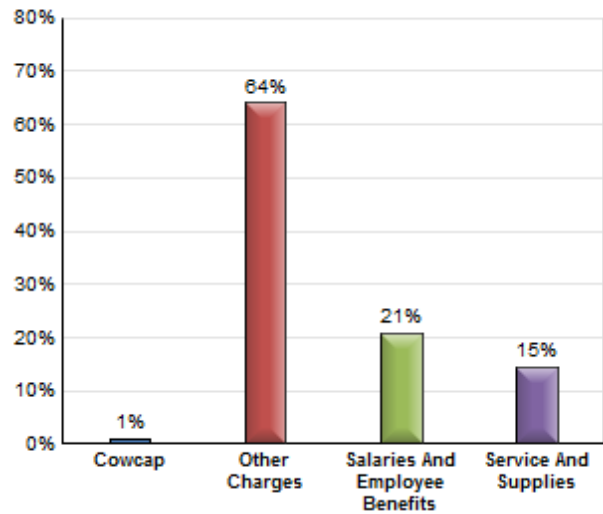
<b>NET COUNTY COST</b>	<b>\$5</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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### **SOURCE OF FUNDS**



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### **USE OF FUNDS**



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Workforce Investment Board of Tulare County (WIB) is a nonprofit 501(c)(3) organization. The WIB has an Administrative Services Agreement with the Tulare County Board of Supervisors, which provides the administrative framework under which they cooperate in undertaking Workforce Innovation & Opportunity Act (WIOA) funded programs within the County of Tulare. This agreement allows the WIB to be vested with substantial independent authority for the design, development, administration, and operation of the workforce system in Tulare County.

The WIB administrative responsibilities and authorities include the receipt and disbursements of all funds related to program operations, solicitation, and preparation of agreements with the one-stop operator, sub-recipients, and contractors, as well as the performance of oversight of the services described in WIOA.

The County of Tulare provides staff support to WIB per the Administrative Services Agreement. Staff provided under this agreement are exclusively dedicated to workforce and other activities deemed appropriate by the WIB at the WIB's exclusive discretion.

The WIB is responsible for the day-to-day administration of the WIOA for Tulare County. WIOA, which went into effect July 1, 2015, presents an extraordinary opportunity to improve job and career options for Tulare County's workers and job seekers through an integrated, job-driven public workforce system that links diverse talent to businesses. It supports the development of strong, vibrant regional economies where businesses thrive, and people want to live and work.

Three critical hallmarks of excellence characterize this revitalized workforce system:

- The needs of businesses and workers drive workforce solutions.
- One-Stop Centers provide excellent customer service to jobseekers and employers and focus on continuous improvement.
- The workforce system supports strong regional economies and plays an active role in the community and workforce development.

WIB carries out programs in cooperation with local partner agencies, which provide training and employment opportunities to all those seeking services. A wide array of services is available for job seekers and the business community at two comprehensive Employment Connection One-Stop Centers located in Porterville and Visalia, which combined received over 25,489 visits from the public seeking workforce and training services. In addition, specialized services are available to job seekers at two affiliate Employment Connection Centers in Dinuba and Tulare.

## Core Functions

- Meet the workforce development needs of individuals and businesses through coordinated education and training.
- Oversee WIOA funds, other grant funds, operations, and functions, assuring that expenditures, policies, and directives are carried out in an efficient and cost-effective manner.
- Partner with local workforce development areas throughout the Central San Joaquin Valley to maximize limited workforce development resources.

Based on previously outlined WIOA effective dates and data collection timelines, FY 2021/22 performance outcomes for each program year are not available until approximately six months after the year has ended. Therefore, the following goals presented are WIOA performance goals for FY 2020/21.

## Key Goals and Objectives Results in FY 2021/22

### Quality of Life

**Goal 1:** Employment - Achieve at least 90% of all WIOA Adult and Dislocated Worker participant employment performance goals set by the California Workforce Development Board (CWDB) by June 2021. Individuals must meet WIOA low-

income criteria to be eligible for the Adult Program. Individuals must meet dislocated worker criteria such as being laid off due to a company closure or substantial lay off or receiving unemployment insurance and unlikely to return to their previous industry or occupation.

- **Objective 1:** 60% of all Adult Program participants and 72% of all Dislocated Worker Program participants will find employment within 6 months after program completion. **Results:** This objective was partially completed. The Adult Program achieved the employment goal, however, the dislocated worker program achieved only 97% of the goal. A corrective action plan has been implemented to correct the performance shortfall.
- **Objective 2:** 60% of all Adult Program participants and 67.5% of all Dislocated Worker Program participants who find employment after program completion will remain employed for one year. **Results:** This objective was partially completed. The Adult Program achieved 97% of the goal and the Dislocated Worker Program achieved 92% of the goal. A corrective action plan has been implemented to correct the performance shortfall.
- **Objective 3:** The median earnings of all Adult Program participants employed six months after program completion will be \$4,400. The median earnings for all Dislocated Worker Program participants six months after program completion will be \$5,750. **Results:** This objective was completed.

**Goal 2:** Training - Achieve at least 90% of all WIOA Adult and Dislocated Worker participant training performance goals set by the CWDB by June 2021. Individuals must meet WIOA low-income criteria to be eligible for the Adult Program. Individuals must meet dislocated worker criteria such as being laid off due to a company closure or substantial lay off or receiving unemployment insurance and unlikely to return to their previous industry or occupation.

- **Objective 1:** 74.5% of all Adult Program participants and 77.5% of all Dislocated Worker Program participants enrolled in an education or training program will attain an industry recognized postsecondary credential or a secondary school diploma within one year of program completion. **Results:** This objective was completed.
- **Objective 2:** 65% of all Adult Program participants and 58.3% of all Dislocated Worker participants enrolled in an education or training program will achieve documented measurable skill gains. **Results:** This objective was completed.

**Goal 3:** Employment and Education - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2021. Youth must be between the ages of 16 to 24, be low income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 70% of all Youth Program participants will find a job or enroll in school within six months of program completion. **Results:** This objective was completed.
- **Objective 2:** 71% of all Youth Program participants who find employment after program completion will remain employed or enrolled in school for at least one year. **Results:** This objective was completed.
- **Objective 3:** The median earning of all Youth Program participants employed six months after program completion will be \$3,375. **Results:** This objective was completed.

**Goal 4:** Education and Training Progress - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2021. Youth must be between the ages of 16 to 24, be low income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 56.4% of all Youth Program participants enrolled in an education or training program will achieve documented measurable skill gains. **Results:** This objective was completed.
- **Objective 2:** 60% of all Youth Program participants enrolled in an education or training program will attain a recognized postsecondary credential or a secondary school diploma within one year of program completion. **Results:** This objective was completed.

### Other Accomplishments in FY 2021/22

- **Contact Tracer Temporary Employment for Individuals Impacted by the COVID-19 Pandemic**

To rapidly implement a temporary employment program for workers unemployed or underemployed because of the pandemic, the Employment Development Department (EDD) awarded the WIB a \$600,000 COVID-19 Disaster Recovery National Dislocated Worker Grant (NDWG). Subsequently, in August 2021, due to the rise in COVID-19 cases, EDD awarded the WIB an additional \$285,000 grant bringing the total NDWG funding to \$885,000.

The NDWG allowed the WIB, Health and Human Services Agency (HHS), and Employment Connection to collaborate to provide Tulare County residents impacted by COVID-19 with temporary employment as contact tracer trainees. Under the supervision of HHS Public Health, contact tracer trainees played an essential role in Tulare County's response to COVID-19. The contact tracers assisted COVID-19 positive individuals in getting medical care, determining levels of exposure to others, and contacted individuals with potential exposure to reduce infections in the population.

The Contact Tracer Temporary Employment program operated from June 2020 through March 2022. Through this partnership with HHS, 54 individuals worked 28,000 hours as contact tracers, earning an average of \$8,517 per individual.

- **Summer Training Employment Program for Students with Disabilities**

WIB received \$250,000 from the Foundation for California Community Colleges in coordination with the Department of Rehabilitation to develop and implement the Summer Training and Employment Program for Students (STEPS). The STEPS program provides workplace readiness, skills training, and work-based learning experiences for high school and college students with disabilities.

Partnerships were vital to the success of the STEPS program. Local community colleges, adult schools, regional centers, and high schools identified and referred students throughout Tulare County. All 51 students referred to the STEPS program were receiving special education or related services under Part B of the Individuals with Disabilities Education Act or were individuals who qualified under Section 504 of the Rehabilitation Act criteria. Seventeen percent were post-secondary education students, 72 % were high school juniors or seniors, and 11 % were adult school students.

Fifty students completed a 32-hour work readiness training component for four hours a day for two weeks. The work readiness training provided interactive job exploration through presentations from the business community to understand employer expectations.

Local businesses embraced the opportunity to provide 37 STEPS students with a meaningful paid work experience.

### Key Goals and Objectives for FY 2022/23

#### Quality of Life

Based on previously outlined WIOA effective dates and data collection timelines, FY 2022/23 performance outcomes for each program year are not available until approximately six months after the year has ended. Therefore, the following goals presented are WIOA performance goals for FY 2021/22.

- Goal 1:** Employment - Achieve at least 90% of all WIOA Adult and Dislocated Worker participant performance goals set by the California Workforce Development Board (CWDB) by June 2022. Individuals must meet WIOA low-income



criteria to be eligible for the Adult Program. Individuals must meet dislocated worker criteria such as being laid off due to a company closure or substantial layoff or receiving unemployment insurance and unlikely to return to their previous industry or occupation.

- **Objective 1:** 57% of all Adult Program participants and 63% of all Dislocated Worker Program participants will find employment within 6 months after program completion.
- **Objective 2:** 55% of all Adult Program participants and 60.5% of all Dislocated Worker Program participants who find employment after program completion will remain employed for one year.
- **Objective 3:** The median earnings of all Adult Program participants employed six months after program completion will be \$3,800. The median earnings for all Dislocated Worker Program participants six months after program completion will be \$5,160.

**Goal 2:** Training - Achieve at least 90% of all WIOA Adult and Dislocated Worker participant training performance goals set by the CWDB by June 2022. Individuals must meet WIOA low-income criteria to be eligible for the Adult Program. Individuals must meet dislocated worker criteria such as being laid off due to a company closure or substantial layoff or receiving unemployment insurance and unlikely to return to their previous industry or occupation.

- **Objective 1:** 74.5% of all Adult Program participants and 77.5% of all Dislocated Worker Program participants enrolled in an education or training program will attain an industry recognized postsecondary credential or a secondary school diploma within one year of program completion.
- **Objective 2:** 65% of all Adult Program participants and 58.3% of all Dislocated Worker participants enrolled in an education or training program will achieve documented measurable skill gains.

**Goal 3:** Education and Training - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2022. Youth must be between the ages of 16 to 24, be low income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 56.4% of all Youth Program participants enrolled in an education or training program will achieve documented measurable skill gains.
- **Objective 2:** 60% of all Youth Program participants enrolled in an education or training program will attain a recognized postsecondary credential or a secondary school diploma within one year of program completion.

**Goal 4:** Employment and Education - Achieve at least 90% of all WIOA In-School and Out-of-School Youth Program employment and education performance goals set by the CWDB by June 2022. Youth must be between the ages of 16 to 24, be low income, and have a barrier to finding employment or completing school to be eligible for the WIOA Youth Program.

- **Objective 1:** 70% of all Youth Program participants will find a job or enroll in school within six months of program completion.
- **Objective 2:** 71% of all Youth Program participants who find employment after program completion will remain employed or enrolled in school for at least one year.
- **Objective 3:** The median earning of all Youth Program participants employed six months after program completion will be \$3,375.

## Budget Request

The Requested Budget represents an overall increase of \$539,307 or 3% in expenditures and an overall increase of \$ 539,307 or 3% in revenues when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$314,558 primarily based on cost of living adjustment and additional personnel.
- Services and Supplies will increase \$411,497 primarily based on special department expensed due to inflation.
- Other Charges will decrease \$190,895 primarily based on the reduction of funding for the subrecipients.
- Revenue Projections will increase \$539,307 primarily based on an increase to the WIOA allocation and the receipt of additional grant funding such as the California Microbusiness COVID-19 Relief Grant Program, Dislocated Worker Additional Assistance grant, Equity and Special Populations grant, and Workforce Accelerator Fund 10.0 grant

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Add 2 FTE Positions to address additional in-house job development services.
  - 2 Business Resource Specialists

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Child Support Services

Roger Dixon  
Director

Fund: 016

Agency: 101

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Judicial	\$14,789,863	\$14,415,803	\$15,597,272	\$1,181,469
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$14,789,863</b>	<b>\$14,415,803</b>	<b>\$15,597,272</b>	<b>\$1,181,469</b>

### APPROPRIATIONS:

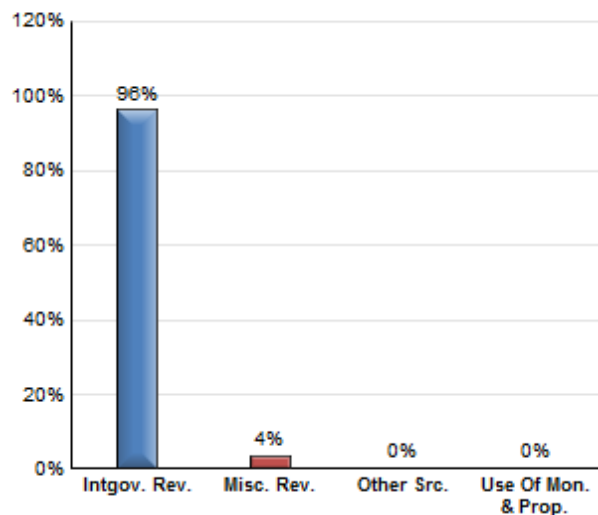
Capital Assets	\$-	\$-	\$14,000	\$14,000
Cowcap	\$164,123	\$223,892	\$117,892	\$(106,000)
Other Charges	\$2,378,011	\$2,378,967	\$2,317,610	\$(61,357)
Salaries And Employee Benefits	\$10,751,715	\$10,124,848	\$11,418,844	\$1,293,996
Service And Supplies	\$1,496,014	\$1,688,096	\$1,728,926	\$40,830
<b>TOTAL APPROPRIATIONS:</b>	<b>\$14,789,863</b>	<b>\$14,415,803</b>	<b>\$15,597,272</b>	<b>\$1,181,469</b>

### REVENUES

Intergovernmental Revenue	\$14,453,022	\$14,219,575	\$14,998,265	\$778,690
Miscellaneous Revenue	\$3,514	\$10,924	\$563,700	\$552,776
Other Financing Sources	\$292,588	\$156,304	\$6,307	\$(149,997)
Rev. from Use of Money & Prop	\$40,735	\$29,000	\$29,000	\$-
<b>TOTAL REVENUES</b>	<b>\$14,789,859</b>	<b>\$14,415,803</b>	<b>\$15,597,272</b>	<b>\$1,181,469</b>

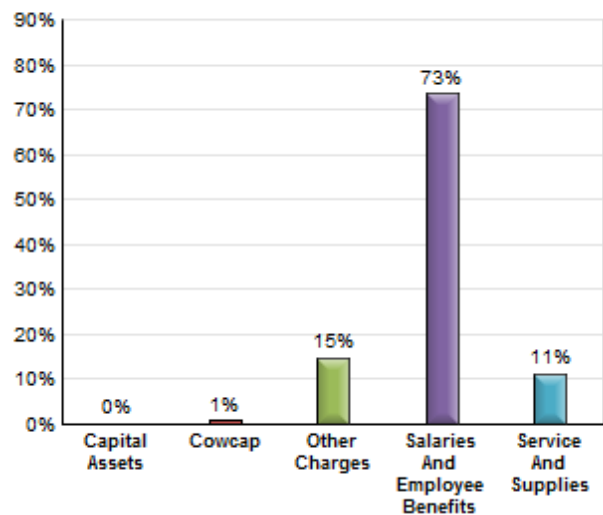
<b>NET COUNTY COST</b>	<b>\$4</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Tulare County Department of Child Support Services (TCD CSS) operates under Family Code Section 17000 et seq. The Distributed Collection goal and Federal Performance Measure goals are set by the California Department of Child Support Services.

## Core Functions

The purpose and mission of the TCD CSS are to enhance the well-being of children by assuring assistance in obtaining support, including financial and medical, is available to children through:

- locating parents;
- establishing parentage;
- establishing support obligations; and
- monitoring and enforcing those obligations.

Most services provided are free. Approximately 23,264 children are served by TCD CSS. The active caseload is approximately 22,088 cases. Services include:

- **Initiate Child Support Process** - A parent or the caretaker/guardian of a child who has child support and/or a medical support order, or wants to establish one, can apply for child support enforcement services by completing an online application for services.
- **Locate the Parent** - To get an order for support, establish parentage, or enforce a child support order, TCD CSS must know where the non-custodial parent lives or works. TCD CSS will make every effort to locate the non-custodial parent.
- **Establish Parentage** - If parentage has not been established, TCD CSS will initiate the legal process to establish parentage. If genetic tests are necessary, they are done at no cost to the parties. Parentage must be established before child support and medical support can be ordered by the Court.
- **Seek a Support Order** - If a court order for child support does not already exist, and the non-custodial parent is located, TCD CSS will seek a court order based on the parents' ability to pay support and the amount of time the child spends with each parent.
- **Obtain a Medical Support Order** - A National Medical Support Notice requires the non-custodial parent's employer to enroll the child(ren) in the non-custodial parent's health insurance plan. Under the court order, the non-custodial parent will be required to provide health insurance coverage, including vision and dental care, for the child(ren).
- **Enforce Support Orders** - TCD CSS will take steps to enforce court orders for child support, child support arrears, and medical support. Enforcement action will be taken if the non-custodial parent does not pay or pays less than the amount ordered, or if the non-custodial parent does not provide health insurance for the child(ren) as ordered by the Court. TCD CSS will determine the type of enforcement action to be taken, consistent with state and federal regulations.

TCD CSS does not assist with custody or visitation matters; handle divorces; enforce spousal support only orders or obtain or enforce restraining orders.

## Key Goals and Objectives Results in FY 2021/22

### Economic Well-Being

**Goal 1:** Ensure children in child support cases have the necessary financial support from parents as ordered. This will be achieved by increasing the amount of child support distributed collections by September 30, 2021, as set by the state.

- **Objective 1:** Collect and distribute \$40,900,000 by September 30, 2021. **Results:** This objective was completed. TCD CSS has a distributed collected amount of \$43,468,145 as of September 30, 2021
- **Objective 2:** Decrease the average number of days between an establishment of a monetary order to the first payment equal to or below the State average of 39 days. **Results:** This objective was completed.

TDCSS's average number of days from monetary order to first payment was 36 days as of September 30, 2021.

#### Quality of Life

**Goal 1:** Strengthen customer engagement by September 30, 2021, in support of the State strategic goal.

- **Objective 1:** Reduce or maintain an average of 127 days from case opening to the establishment of an order. **Results:** This objective was completed. TDCSS's average number of days from case opening to the establishment of an order was 109 days as of September 30, 2021.
- **Objective 2:** Focus on marketing services to new customers with the goal of opening 1,600 new cases. **Results:** This objective was completed. TDCSS opened 2,197 new cases as of September 30, 2021.
- **Objective 3:** Establish support orders at a percentage higher than the State average of 92.1%. **Results:** This objective was completed. TDCSS's average for established support orders was 93.1% as of September 30, 2021.

#### Organizational Performance

**Goal 1:** Operate a cost-effective program by September 30, 2021, in support of the State strategic goal to enhance program performance and meet federal performance measures.

- **Objective 1:** Achieve a Cost-Effectiveness ratio higher than the State average of \$2.74. **Results:** This objective was completed. TDCSS's Cost-Effectiveness ratio was \$2.95 as of September 30, 2021.

### Key Goals and Objectives for FY 2022/23

#### Economic Well-Being

**Goal 1:** Ensure children in child support cases have the necessary financial support from parents as ordered. This will be achieved by increasing the amount of child support distributed collections by September 30, 2022, as set by the state.

- **Objective 1:** Collect and distribute \$40,300,000.
- **Objective 2:** Decrease the average number of days between an establishment of a monetary order to the first payment equal to or below the State average of 35 days.

#### Quality of Life

**Goal 1:** Strengthen customer engagement by September 30, 2022, in support of the State's strategic goal.

- **Objective 1:** Reduce or maintain an average of 134 days from case opening to the establishment of an order.
- **Objective 2:** Focus on marketing services to new customers with the goal of opening 1,600 new cases.
- **Objective 3:** Establish support orders at a percentage higher than the State average of 92.8%.

#### Organizational Performance

**Goal 1:** Operate a cost-effective program by September 30, 2022, in support of the State's strategic goal to enhance program performance and meet federal performance measures.

- **Objective 1:** Achieve a Cost-Effectiveness ratio higher than the State average of \$2.68.

### Budget Request

The Requested Budget represents an overall increase of \$1,181,469 or 8% in expenditures and an overall increase of \$1,181,469 or 8% in revenues when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$1,293,996 primarily based on cost-of-living adjustments and full utilization of vacant positions this fiscal year.
- Capital Assets will increase \$14,000 primarily based on purchase of a switch for security system.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$106,000 primarily based on changes in the Plan.
- Revenue Projections will increase \$1,181,469 primarily based on increased revenues generated with Welfare Recoupment funds and a matching federal allocation.

**Staffing changes reflected in the Requested Budget include the following:**

- Amend 2 FTE positions to create more opportunities for advancement.
  - 2 Account Clerk to Account Clerk Senior

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective between April 10, 2022 and the publication of this book include the following:**

- Reclass 3 FTE positions for the HR/Payroll Reorganization project.
  - 2 Administrative Aide – K to Dept Human Rescs Admin Aide
  - 1 Account Clerk to Payroll Clerk II

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 1 Security System Switch - \$14,000

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Mental Health Realignment

John Hess

Health and Human Services Agency Director, Interim

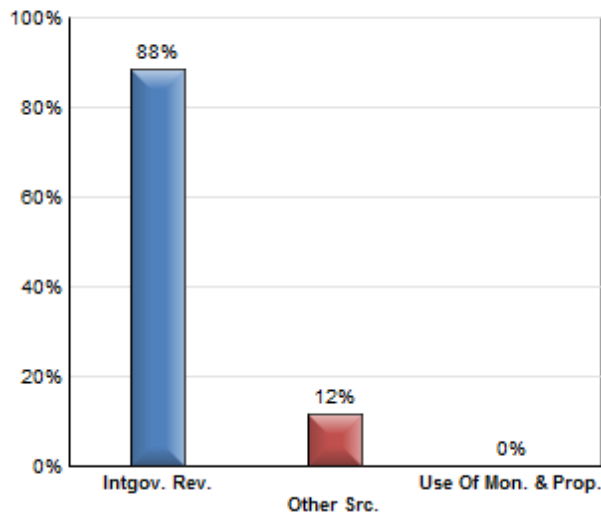
Fund: 017

Agency: 017

## SUMMARY OF APPROPRIATIONS AND REVENUES

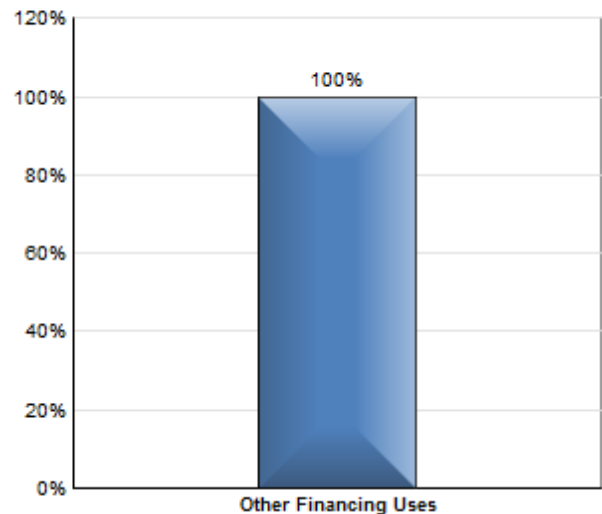
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
ACTIVITY APPROPRIATIONS:				
Hospital Care	\$5,549,217	\$23,444,407	\$22,458,335	\$(986,072)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$5,549,217</b>	<b>\$23,444,407</b>	<b>\$22,458,335</b>	<b>\$(986,072)</b>
APPROPRIATIONS:				
Other Financing Uses	\$5,549,217	\$23,444,407	\$22,458,335	\$(986,072)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$5,549,217</b>	<b>\$23,444,407</b>	<b>\$22,458,335</b>	<b>\$(986,072)</b>
REVENUES				
Intergovernmental Revenue	\$14,843,377	\$15,837,396	\$16,467,395	\$629,999
Other Financing Sources	\$334,122	\$1,037,932	\$2,158,610	\$1,120,678
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$15,177,499</b>	<b>\$16,875,328</b>	<b>\$18,626,005</b>	<b>\$1,750,677</b>
<b>NET COUNTY COST</b>	<b>\$(9,628,282)</b>	<b>\$6,569,079</b>	<b>\$3,832,330</b>	<b>\$(2,736,749)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### **Purpose**

This budget accounts for revenues received from the state that are designated to support local mental health programs. Counties have two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees (VLF).

Realignment revenue allocated to the County is placed in the Local Health and Welfare Trust Fund, which has separate accounts or funds for Mental Health, Health, and Social Services.

Accounting for these funds requires including them in the County's operating budget to identify the flow of funds to the General Fund, and to record the County's match for mental health. These funds are transferred from the Mental Health Realignment Fund to the General Fund for expenditures in mental health programs.

### **Budget Request**

The Requested Budget represents an overall decrease of \$986,072 or 4% in expenditures and an overall increase of \$1,750,677 or 10% in revenues when compared with the FY 2021/22 Final Budget. As a result, the use of Unrestricted Fund Balance decreased \$2,736,749 or 41.66% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Financing Uses will decrease \$986,072 primarily based on decreased use of Unrestricted Fund Balance due to anticipated 2011 Realignment Behavioral Health Subaccount base growth.
- Revenue Projections will increase \$1,750,677 primarily based on an anticipated increased in Vehicle License Fee and State sales tax receipts.

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.



# Health Realignment

John Hess

Health and Human Services Agency Director, Interim

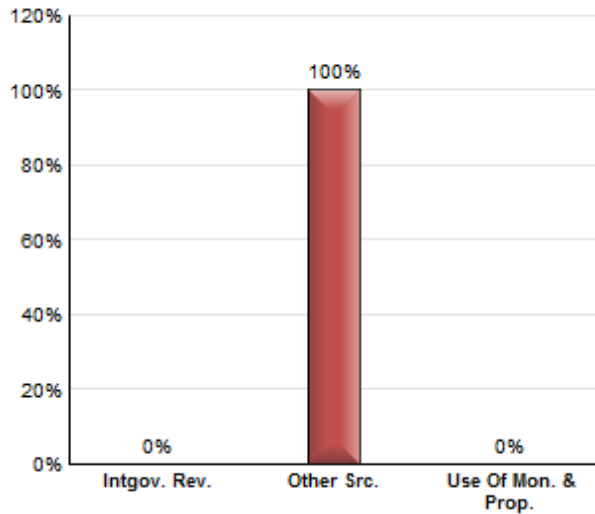
Fund: 018

Agency: 018

## SUMMARY OF APPROPRIATIONS AND REVENUES

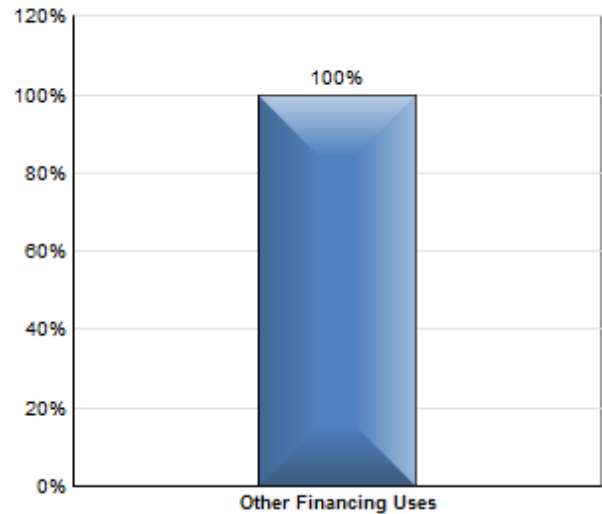
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
ACTIVITY APPROPRIATIONS:				
Health	\$10,740,499	\$13,091,986	\$15,750,299	\$2,658,313
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$10,740,499</b>	<b>\$13,091,986</b>	<b>\$15,750,299</b>	<b>\$2,658,313</b>
APPROPRIATIONS:				
Other Financing Uses	\$10,740,499	\$13,091,986	\$15,750,299	\$2,658,313
<b>TOTAL APPROPRIATIONS:</b>	<b>\$10,740,499</b>	<b>\$13,091,986</b>	<b>\$15,750,299</b>	<b>\$2,658,313</b>
REVENUES				
Intergovernmental Revenue	\$307,046	\$-	\$-	\$-
Other Financing Sources	\$10,284,525	\$9,415,186	\$10,564,989	\$1,149,803
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$10,591,571</b>	<b>\$9,415,186</b>	<b>\$10,564,989</b>	<b>\$1,149,803</b>
<b>NET COUNTY COST</b>	<b>\$148,928</b>	<b>\$3,676,800</b>	<b>\$5,185,310</b>	<b>\$1,508,510</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

This budget accounts for funds received from the state that are designated to support local health programs. Counties have two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees (VLF).

Realignment revenue allocated to the county is placed in the Local Health and Welfare Trust Fund, which has separate accounts or funds for Health, Mental Health, and Social Services.

Accounting for these revenues requires including them in the County's operating budget to identify the flow of revenues to the General Fund, and to record the county's match for Health. These revenues are transferred from the Health Realignment Fund to the General Fund for expenditures in health programs.

As a result of the state's implementation of the Affordable Care Act, a portion of the County's 1991 Health Realignment funding was redirected back to the state. Assembly Bill 85 outlined the methodologies for the cost redirection. In January 2013, the Board of Supervisors approved Tulare County's adoption of the Savings-Based formula as the redirection method for Health Realignment funds.

### Budget Request

The Requested Budget represents an overall increase of \$2,658,313 or 20% in expenditures and an overall increase of \$1,149,803 or 12% in revenues when compared with the FY 2021/22 Final Budget. As a result, the use of Unrestricted Fund Balance increased \$1,508,510 or 41% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Financing Uses will increase \$2,658,313 primarily based on increased expenses for the Criminal Justice medical contract, cost-of-living adjustments, and two solar projects at county facilities.
- Revenue Projections will increase \$1,149,803 primarily based on increased Vehicle License Fees.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Social Services Realignment

John Hess

Health and Human Services Agency Director, Interim

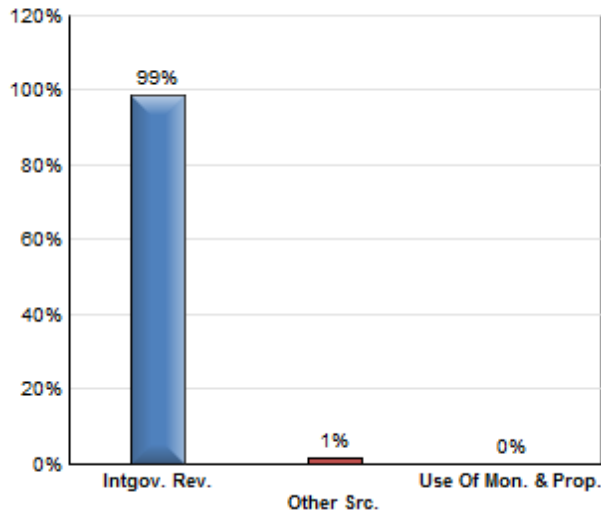
Fund: 019

Agency: 019

## SUMMARY OF APPROPRIATIONS AND REVENUES

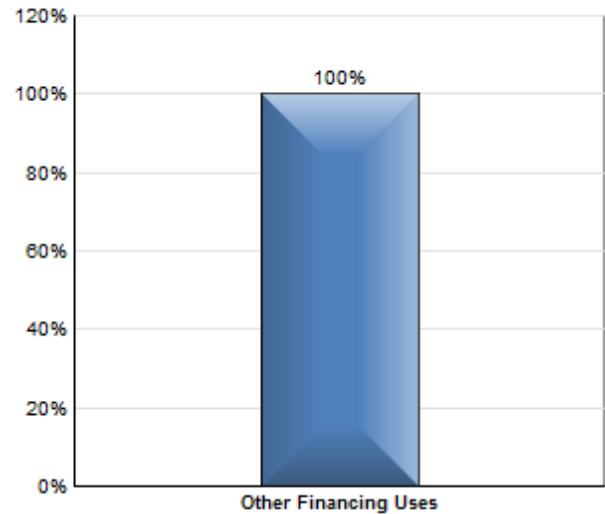
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Administration	\$72,925,136	\$115,052,981	\$132,138,474	\$17,085,493
Health	\$298,153	\$571,155	\$571,155	\$-
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$73,223,289</b>	<b>\$115,624,136</b>	<b>\$132,709,629</b>	<b>\$17,085,493</b>
<b>APPROPRIATIONS:</b>				
Other Financing Uses	\$73,223,289	\$115,624,136	\$132,709,629	\$17,085,493
<b>TOTAL APPROPRIATIONS:</b>	<b>\$73,223,289</b>	<b>\$115,624,136</b>	<b>\$132,709,629</b>	<b>\$17,085,493</b>
<b>REVENUES</b>				
Intergovernmental Revenue	\$92,043,863	\$106,153,421	\$122,418,700	\$16,265,279
Other Financing Sources	\$2,017,754	\$1,708,001	\$1,708,002	\$1
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$94,061,617</b>	<b>\$107,861,422</b>	<b>\$124,126,702</b>	<b>\$16,265,280</b>
<b>NET COUNTY COST</b>	<b>\$(20,838,328)</b>	<b>\$7,762,714</b>	<b>\$8,582,927</b>	<b>\$820,213</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

This budget accounts for revenues received from the state that are designated to support local Social Services, Juvenile Justice, and California Children's Services programs. Counties are provided with two realignment revenue sources: a portion of state sales tax collections and a portion of Vehicle License Fees.

Realignment revenue allocated to the County is placed in the Local Health and Welfare Trust Fund, which has separate accounts or funds for Social Services, Health, and Mental Health.

Accounting for these revenues requires including them in the County's operating budget to identify the flow of revenues to the General Fund, and to record the County's match for Social Services. These revenues are transferred from the Social Services Realignment Fund to the General Fund for expenditure on social services programs.

### Budget Request

The Requested Budget represents an overall increase of \$17,085,493 or 15% in expenditures and an overall increase of \$16,265,280 or 15% in revenues when compared with the FY 2021/22 Final Budget. As a result, the use of Unrestricted Fund Balance decreased \$820,213 or 11% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Financing Uses will increase \$17,085,493 primarily based on increased personnel expenses due to cost-of-living adjustments, one-time facility renovation expense, and a new Family First Prevention Services program.
- Revenue Projections will increase \$16,265,280 primarily based on new funding for Family First Prevention Services, an anticipated increase in State and Federal Funds for Medi-Cal caseload increases, and use of one-time funding for a Child Welfare Services facility renovation project.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Tobacco Settlement

Cass Cook

Auditor-Controller/Treasurer-Tax Collector

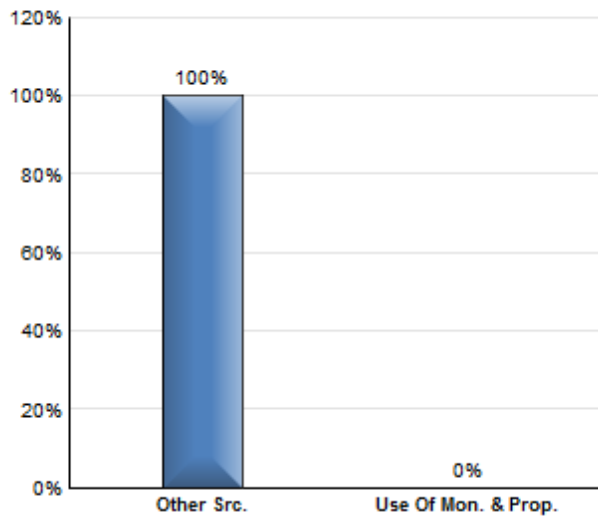
Fund: 020

Agency: 020

## SUMMARY OF APPROPRIATIONS AND REVENUES

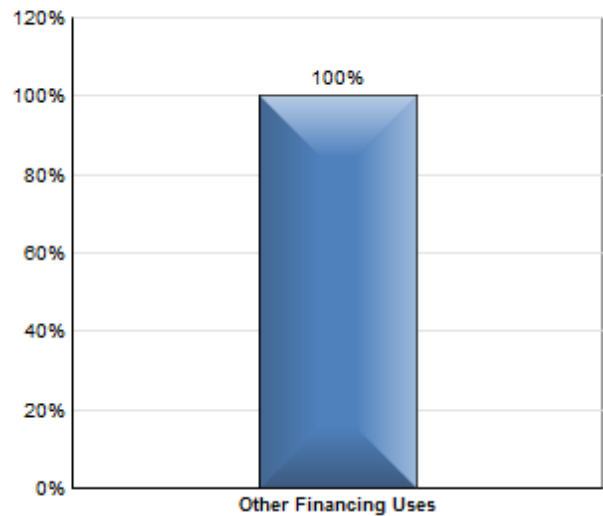
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Legislative And Administrative	\$4,908,991	\$5,587,716	\$5,656,467	\$68,751
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$4,908,991</b>	<b>\$5,587,716</b>	<b>\$5,656,467</b>	<b>\$68,751</b>
<b>APPROPRIATIONS:</b>				
Other Financing Uses	\$4,908,991	\$5,587,716	\$5,656,467	\$68,751
<b>TOTAL APPROPRIATIONS:</b>	<b>\$4,908,991</b>	<b>\$5,587,716</b>	<b>\$5,656,467</b>	<b>\$68,751</b>
<b>REVENUES</b>				
Other Financing Sources	\$4,908,991	\$5,587,716	\$5,656,467	\$68,751
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$4,908,991</b>	<b>\$5,587,716</b>	<b>\$5,656,467</b>	<b>\$68,751</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The Tobacco Settlement fund is used to collect the County's annual share of the Tobacco Master Settlement Agreement (MSA), a nationwide litigation against tobacco companies for smoking-related diseases. The annual MSA revenue received is transferred to the Tulare County's Public Financing Authority (PFA) to pay the debt service and administrative costs associated with the variable rate demand bonds issued by the PFA.

On December 17, 1999, the County established the Millennium Fund, an endowment designed to provide a stable, long-term source of funds for capital improvements, major maintenance, and repair projects within the County. This endowment was established utilizing \$45 million in variable rate demand bonds issued by the PFA. On December 1, 2006, the County refunded the variable rate demand bonds with private placement Tobacco Settlement Asset Backed bonds.

### Budget Request

The Requested Budget represents an overall increase of \$68,751 or less than 1% in expenditures and an overall increase of \$68,751 or less than 1% in revenues when compared with the FY 2021/22 Final Budget.

#### **County Administrator's Recommendations**

This budget is recommended as submitted.

#### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

#### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Pension Obligation Bond

Cass Cook

Auditor-Controller/Treasurer-Tax Collector

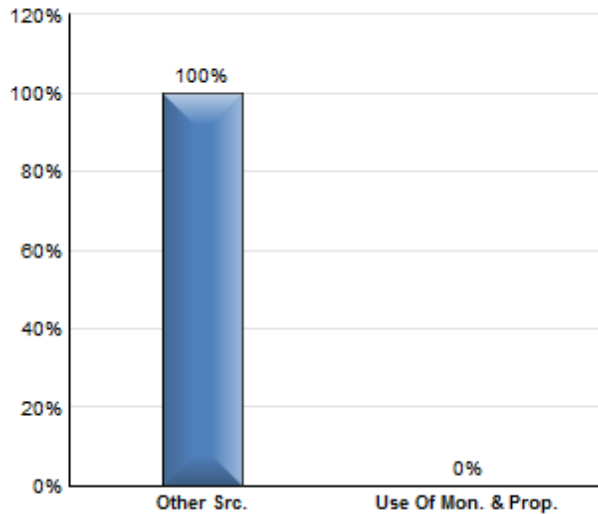
Fund: 022

Agency: 022

## SUMMARY OF APPROPRIATIONS AND REVENUES

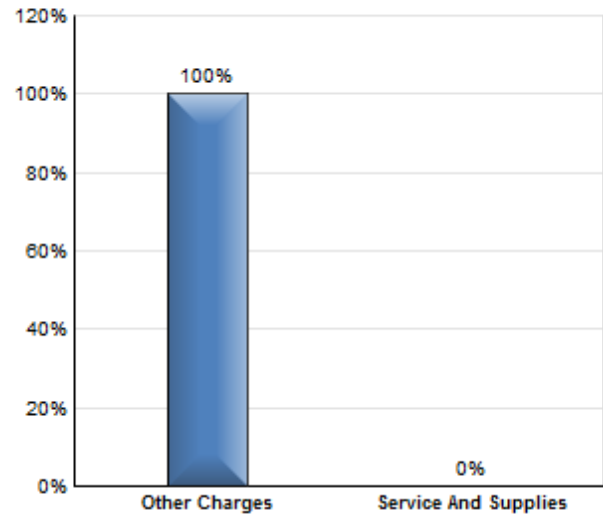
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
ACTIVITY APPROPRIATIONS:				
Debt Services	\$19,494,316	\$19,832,944	\$19,828,619	\$(4,325)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$19,494,316</b>	<b>\$19,832,944</b>	<b>\$19,828,619</b>	<b>\$(4,325)</b>
APPROPRIATIONS:				
Other Charges	\$19,492,816	\$19,831,444	\$19,827,119	\$(4,325)
Service And Supplies	\$1,500	\$1,500	\$1,500	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$19,494,316</b>	<b>\$19,832,944</b>	<b>\$19,828,619</b>	<b>\$(4,325)</b>
REVENUES				
Other Financing Sources	\$19,494,316	\$19,831,444	\$19,828,619	\$(2,825)
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$19,494,316</b>	<b>\$19,831,444</b>	<b>\$19,828,619</b>	<b>\$(2,825)</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$1,500</b>	<b>\$0</b>	<b>\$(1,500)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The Pension Obligation Bond (POB) fund accounts for debt service payments of the County's Taxable POBs. Tulare County issued POBs of \$251 million in June 2018 to pay a portion of the County's unfunded accrued actuarial liability as of June 2017. The interest rate applicable to the POBs is 4.2%.

Departments are apportioned their share of the annual debt based on payroll costs. The POB fund accumulates the amounts apportioned to departments and issues payment of principal, interest, and administrative costs of the long-term debt.

### Budget Request

The Requested Budget represents an overall decrease of \$4,325 or less than 1% in expenditures and an overall decrease of \$2,825 or less than 1% in revenues when compared with the FY 2021/22 Final Budget.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

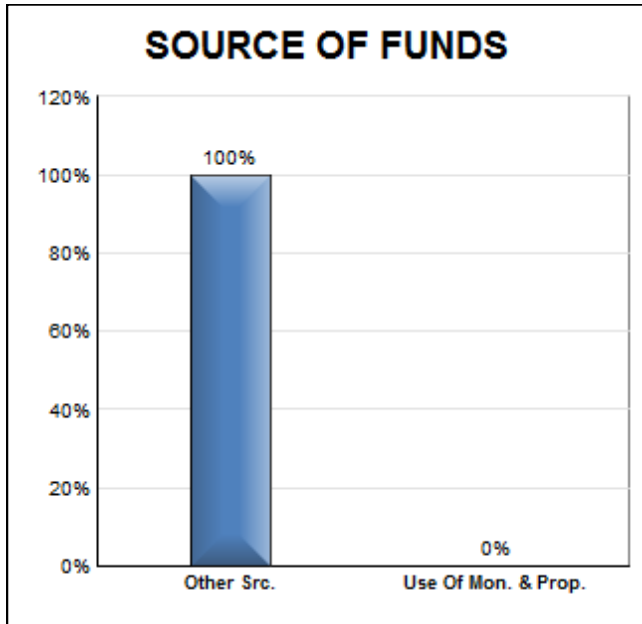


# Building Debt Service

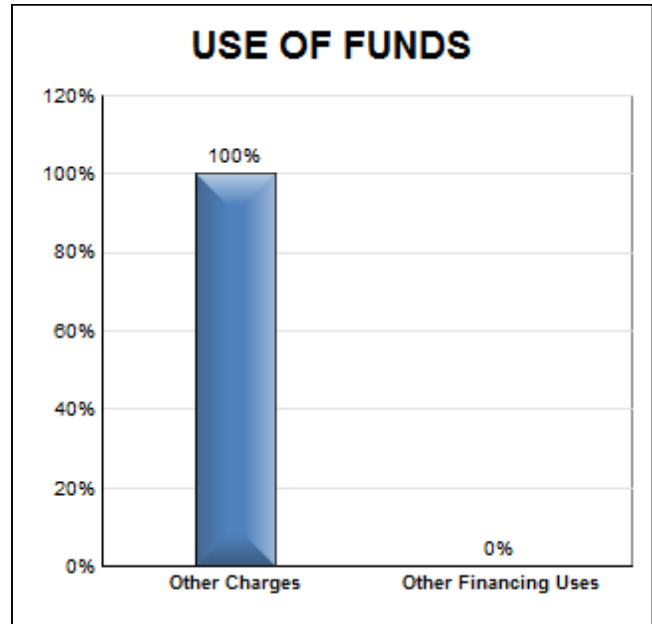
Cass Cook

Auditor-Controller/Treasurer-Tax Collector

<b>Fund: 024</b>				
<b>Agency: 024</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Debt Services	\$1,319,326	\$1,806,727	\$2,408,137	\$601,410
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,319,326</b>	<b>\$1,806,727</b>	<b>\$2,408,137</b>	<b>\$601,410</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$1,319,326	\$1,806,727	\$2,408,137	\$601,410
Other Financing Uses	\$-	\$-	\$-	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,319,326</b>	<b>\$1,806,727</b>	<b>\$2,408,137</b>	<b>\$601,410</b>
<b>REVENUES</b>				
Other Financing Sources	\$6,447,772	\$6,980,421	\$7,462,072	\$481,651
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$6,447,772</b>	<b>\$6,980,421</b>	<b>\$7,462,072</b>	<b>\$481,651</b>
<b>NET COUNTY COST</b>	<b>\$(5,128,446)</b>	<b>\$(5,173,694)</b>	<b>\$(5,053,935)</b>	<b>\$119,759</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The Building Debt Service fund accumulates resources to pay for future county debt and accounts for departments' debt service contributions relating to the energy improvement project.

### Budget Request

The Requested Budget represents an overall increase of \$601,410 or 33% in expenditures and an overall increase of \$481,651 or 7% in revenues when compared with the FY 2021/22 Final Budget. The \$5,053,935 difference between expenditures and revenues represents an increase to fund balance.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Charges will increase \$601,410 primarily based on long-term debt.
- Revenue Projections will increase \$481,651 primarily based on operating transfers in for the Energy Lease 2022.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Capital Projects

## Brooke Sisk General Services Agency Director

Fund: 030

Agency: 086

### SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Legislative And Administrative	\$274,363	\$835,625	\$921,381	\$85,756
Plant Acquisition	\$9,606,673	\$92,967,632	\$125,473,360	\$32,505,728
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$9,881,036</b>	<b>\$93,803,257</b>	<b>\$126,394,741</b>	<b>\$32,591,484</b>

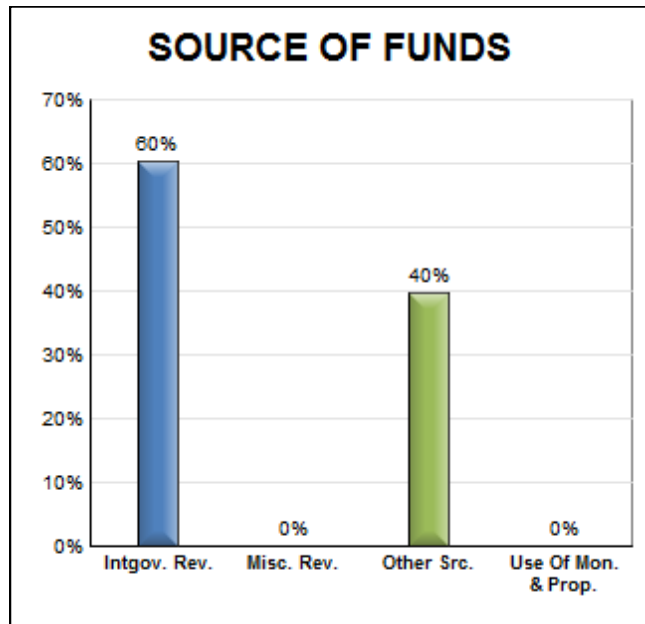
### APPROPRIATIONS:

Capital Assets	\$9,383,601	\$87,502,928	\$119,587,375	\$32,084,447
Cowcap	\$(286,143)	\$(219,705)	\$(50,876)	\$168,829
Other Charges	\$201,661	\$363,960	\$345,200	\$(18,760)
Other Financing Uses	\$195,851	\$5,352,602	\$5,734,306	\$381,704
Salaries And Employee Benefits	\$371,303	\$579,622	\$605,236	\$25,614
Service And Supplies	\$14,763	\$223,850	\$173,500	\$(50,350)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$9,881,036</b>	<b>\$93,803,257</b>	<b>\$126,394,741</b>	<b>\$32,591,484</b>

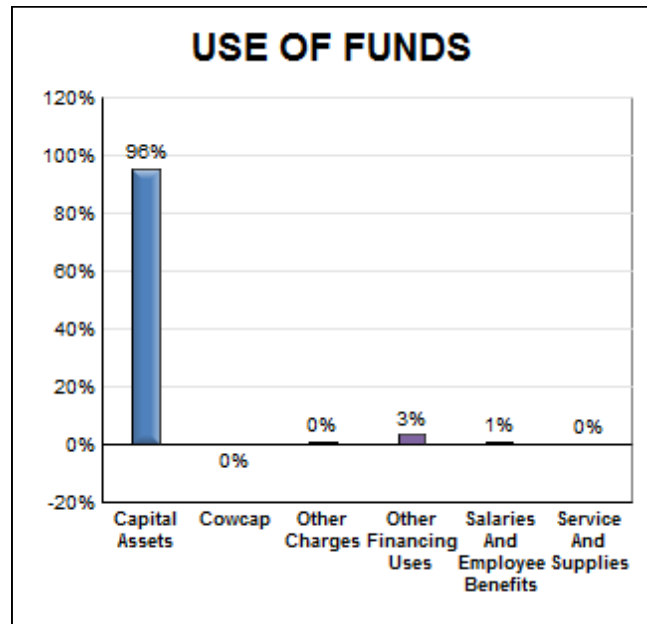
### REVENUES

Intergovernmental Revenue	\$-	\$40,000,000	\$52,714,097	\$12,714,097
Miscellaneous Revenue	\$1,338	\$1,674,000	\$-	\$(1,674,000)
Other Financing Sources	\$12,684,088	\$24,025,458	\$34,803,495	\$10,778,037
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$12,685,426</b>	<b>\$65,699,458</b>	<b>\$87,517,592</b>	<b>\$21,818,134</b>

<b>NET COUNTY COST</b>	<b>\$(2,804,390)</b>	<b>\$28,103,799</b>	<b>\$38,877,149</b>	<b>\$10,773,350</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Capital Projects Division of the General Services Agency builds, improves, and plans for the physical resources and assets necessary to provide services to residents and visitors of Tulare County. This requires an evaluation of current building conditions, recommendations of building improvements, and planning for future building needs based on the County's projected growth in services. To fulfill this mission, Capital Projects annually prepares the Capital Improvement Plan (CIP), which outlines the County's building needs for a five-year period. The CIP is a plan that summarizes the County's capital projects needs in a single document for a five-year planning period. The purpose of the CIP is to help guide the budgeting and project decision-making process.

Capital Projects is responsible for major maintenance, building improvements, new construction, and the preparation of the CIP. Projects are coordinated using an in-house project management team. This is supplemented by private-sector construction management firms on a case-by-case basis.

## Core Functions

- Plan, develop, manage, and complete capital and major maintenance projects.
- Prepare, manage, and monitor division and project budgets.
- Complete the five-year CIP.
- Assist departments with capital projects, major maintenance, and space planning needs. Review and prioritize project requests and provide direction and project oversight.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Provide project management for design and construction of public safety facilities.

- **Objective 1:** Complete construction of the Sheriff and Fire co-located dispatch center by October 2021. **Results:** This objective was completed.
- **Objective 2:** Begin construction on the Terra Bella Fire Station project by February 2022. **Results:** This objective was not completed. No bids were received, and this item will continue into FY 2022/23.

### Quality of Life

**Goal 1:** Modernize, design, and construct County-owned facilities to improve accessibility and enhance services to the public.

- **Objective 1:** Begin construction on the Dinuba Library remodel project by January 2022. **Results:** This objective was not completed. The project was delayed due to an extended design phase. This objective will continue into FY 2022/23
- **Objective 2:** Submit final construction plans to the Board of Supervisors for approval to bid the new branch library in Springville by June 2022. **Results:** This objective was not completed. The project was delayed due to an extended design phase. This item will continue into FY 2022/23

### Organizational Performance

**Goal 1:** Improve the quality of working conditions for County employees and enhance services to the public.

- **Objective 1:** Begin construction on the Board of Supervisors and County Administrative Office remodel project by October 2021. **Results:** This objective was completed.
- **Objective 2:** Begin construction on the Government Plaza parking lot project by November 2021. **Results:** This objective was completed.
- **Objective 3:** Complete construction of the Resource Management Agency remodel project at Government Plaza by June 2021. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Provide project management for the design and construction of public safety facilities.

- **Objective 1:** Begin construction on the Sequoia Field Program Facility project by January 2023.
- **Objective 2:** Submit final construction plans to the Board of Supervisors for approval to begin the bid process for the new Tulare County Sheriff Morgue project by March 2023.
- **Objective 3:** Complete construction of the Terra Bella Fire Station project by April 2023.

### Quality of Life

**Goal 1:** Modernize, design, and construct County-owned facilities to improve accessibility and enhance services to the public.

- **Objective 1:** Submit final construction plans to the Board of Supervisors for approval to begin the bid process for the new Springville Branch Library project by November 2022.
- **Objective 2:** Begin construction on the Dinuba Library remodel project by January 2023.

### Organizational Performance

**Goal 1:** Improve the quality of working conditions for County employees and enhance services to the public.

- **Objective 1:** Complete construction of the Government Plaza parking lot project by July 2022.
- **Objective 2:** Complete construction of the Board of Supervisors and County Administrative Office remodel project by October 2022.
- **Objective 3:** Submit final construction plans to the Board of Supervisors for approval to begin the bid process for the Registrar of Voters project by March 2023.

## Budget Request

The Requested Budget represents an overall increase of \$32,591,484 or 35% in expenditures and an overall increase of \$21,818,134 or 33% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Fund Balance increased \$10,773,350 or 38% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will decrease \$50,350 primarily based on special departmental expenses.
- Capital Assets will increase \$32,084,447 primarily based on facility and improvement projects.
- Other Financing Uses will increase \$381,704 primarily based on a libraries project costs.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$168,829 primarily based on changes in the Plan.

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Truck - \$50,000

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# ICT Special Projects

Joe Halford

Information and Communications Technology Director

Fund: 035

Agency: 090

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Other General	\$-	\$200,000	\$406,332	\$206,332
Plant Acquisition	\$9,575,245	\$3,594,430	\$4,933,866	\$1,339,436
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$9,575,245</b>	<b>\$3,794,430</b>	<b>\$5,340,198</b>	<b>\$1,545,768</b>

### APPROPRIATIONS:

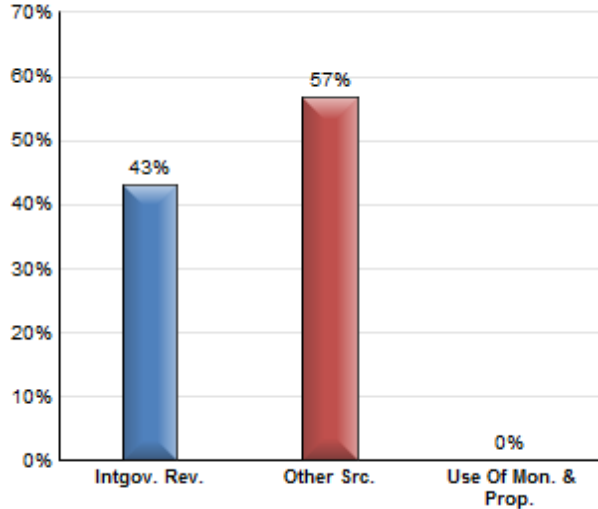
Capital Assets	\$4,506,241	\$2,842,138	\$2,273,991	\$(568,147)
Other Charges	\$7,848	\$-	\$80,003	\$80,003
Other Financing Uses	\$-	\$708,292	\$1,500,000	\$791,708
Salaries And Employee Benefits	\$34,806	\$-	\$-	\$-
Service And Supplies	\$5,026,350	\$244,000	\$1,486,204	\$1,242,204
<b>TOTAL APPROPRIATIONS:</b>	<b>\$9,575,245</b>	<b>\$3,794,430</b>	<b>\$5,340,198</b>	<b>\$1,545,768</b>

### REVENUES

Intergovernmental Revenue	\$7,613,190	\$-	\$1,828,629	\$1,828,629
Other Financing Sources	\$1,346,580	\$3,643,412	\$2,413,849	\$(1,229,563)
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$8,959,770</b>	<b>\$3,643,412</b>	<b>\$4,242,478</b>	<b>\$599,066</b>

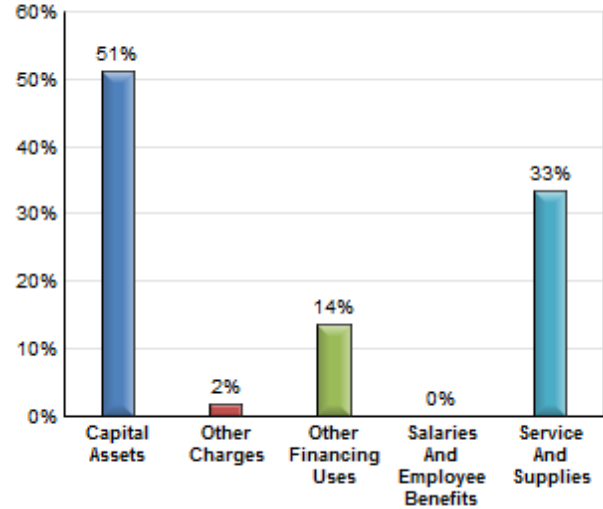
<b>NET COUNTY COST</b>	<b>\$615,475</b>	<b>\$151,018</b>	<b>\$1,097,720</b>	<b>\$946,702</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Information and Communications Technology (ICT) Special Projects supports the County's mission of creating public value and departments' initiatives through the efficacious management of projects funded outside of the standard Internal Service Fund monthly service charges. ICT uses a goals-based approach for project management, including formal planning, budget, and scoping processes to ensure constant and detailed accountability of expenditures and accomplishments. The budget unit assigned to these projects efficiently tracks all expenditures associated with these special data automation projects.

## Core Functions

- Provide public value through the efficient and effective management of large multi-year projects that improve County organizational efficiency.
- Collaborate with county departments to create cross-functional teams that demonstrate responsiveness, results, and accountability in project planning, implementation, and evaluation.
- Provide detailed accounting of feasibility, costs, value, and alternatives related to County investments in large multi-year projects.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Improve system infrastructure, security, and efficiency.

- **Objective 1:** Review SQL Server licenses and update by June 2022. **Results:** This objective was completed.
- **Objective 2:** Install new SQL Server modernization by June 2022. **Results:** This objective was completed.
- **Objective 3:** Complete NSX Microsegmentation for security isolation of systems by June 2022. **Results:** This objective was completed.

**Goal 2:** Expand backup storage and pilot a cloud data center.

- **Objective 1:** Purchase and install additional storage capacity to a local storage solution by January 2022. **Results:** This objective was completed.
- **Objective 2:** Relocate DMZ servers into the cloud by June 2022. **Results:** This objective was not completed. This objective has been delayed due to a prioritization of staffing resources for pandemic-related technology projects and constraints. This project is estimated to be completed in Spring 2023.
- **Objective 3:** Pilot disaster recovery from the cloud by June 2022. **Results:** This objective was not completed. This objective has been delayed due to a prioritization of staffing resources for pandemic-related technology projects and constraints. This project is estimated to be completed in Spring 2023.

**Goal 3:** Enhance network infrastructure redundancy.

- **Objective 1:** Enhance geo-redundancy across multiple internet connections by June 2022. **Results:** This objective was completed.
- **Objective 2:** Implement a multi-gig switch for increases in wireless access by June 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Implemented the Tanium software, which significantly improved patching compliance of Microsoft Windows computers on the County data network.

- Replaced several countywide uninterruptible power supplies (UPS).
- Acquired SmartNet Maintenance to support network infrastructure.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Upgrade the County's aging radio infrastructure.

- **Objective 1:** Purchase and install two MTR2000 repeaters to replace those that are beyond their serviceable life by February 2023.
- **Objective 2:** Purchase and install two new licensed microwave links to replace unlicensed microwave links approaching the end of serviceable life by June 2023.
- **Objective 3:** Purchase and program two dual-band radios assigned to the radio shop that are beyond their serviceable life by December 2023.

#### Quality of Life

**Goal 1:** Improve the County's public web content and constituent communication.

- **Objective 1:** Complete a needs assessment concerning a civic engagement application by March 2023.
- **Objective 2:** Consult with vendors to create a detailed County's public website improvement plan by June 2023.
- **Objective 3:** Engage in a pilot of Civic Engagement Application by June 2023.

#### Organizational Performance

**Goal 1:** Prepare for the closure of the Main Jail basement at the Visalia Courthouse campus.

- **Objective 1:** Upgrade and redirect legacy fiber at Visalia Courthouse campus by February 2023.
- **Objective 2:** Identify and redistribute data and telephone lines to alternate minimum points of entry on campus by April 2023.
- **Objective 3:** Remove all technologies from the Main Jail basement by June 2023.

**Goal 2:** Update the County storage area network.

- **Objective 1:** Replace data storage components that are at or approaching the end of their serviceable life by June 2023.
- **Objective 2:** Expand the data storage area network to meet growth needs by June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$1,545,768 or 41% in expenditures and an overall increase of \$599,066 or 16% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Fund Balance increased \$946,702 or 627% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$1,242,204 primarily based on an increase in expenditures for American Rescue Plan Act projects.
- Other Charges will increase \$80,003 primarily based on an increase in American Rescue Plan Act related projects.



- Capital Assets will decrease \$568,147 primarily based on a decreased cost associated with approved projects within the technology plan.
- Revenue Projections will increase \$599,066 primarily based on the increase in the approved projects within the technology plan.

**Capital asset requests reflected in the Requested Budget include the following:**

- Motorola MTR2000 Repeaters Equipment Bundle- \$45,000
- Radio Communications Equipment Bundle - \$16,000
- Wireless Access Point Expansion Equipment Bundle - \$30,000
- Main Jail Data Center Decommission Equipment Bundle - \$150,000
- UPS Upgrade Equipment Bundle - \$80,000
- Civic Center Fiber Upgrade Equipment Bundle - \$106,000
- Visalia Courthouse Storage Area Network Expansion Equipment Bundle - \$350,000
- Government Plaza Storage Area Network Expansion Equipment Bundle - \$225,000
- Networks Enhancement Equipment Bundle - \$50,000
- Business Continuity Equipment Bundle - \$50,000
- Badge Access & Wiring Closet Equipment Bundle - \$30,000
- Visalia Courthouse ASR Router Replacement Equipment Bundle - \$275,000
- Civic Engagement Application - \$301,848
- Web CMS Expansion & Modernization - \$200,000
- Multi Gig Switch Equipment Bundle - \$12,000

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- Tulare Fire Station Radio Tower - \$300,000
- Goshen Radio Tower - \$300,000
- Tipton Radio Tower - \$300,000
- Richgrove Radio Tower - \$300,000
- Traver Radio Tower - \$300,000
- UPS Replacement Project - \$100,000
- 911 Communications Upgrade Project - \$253,143

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Community Development Block Grants

Reed Schenke

Resource Management Agency Director

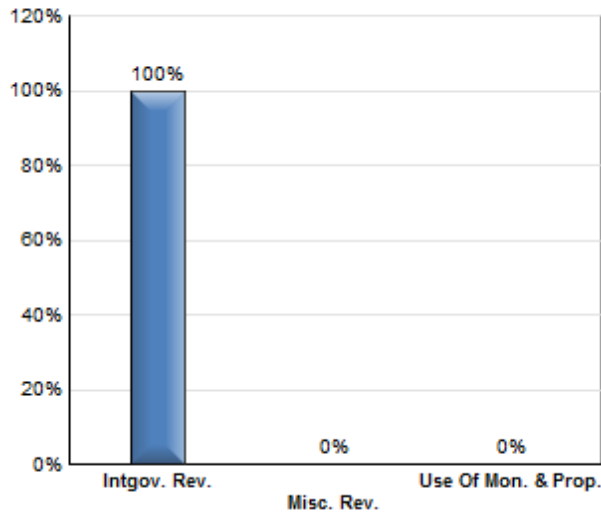
Fund: 050

Agency: 230

## SUMMARY OF APPROPRIATIONS AND REVENUES

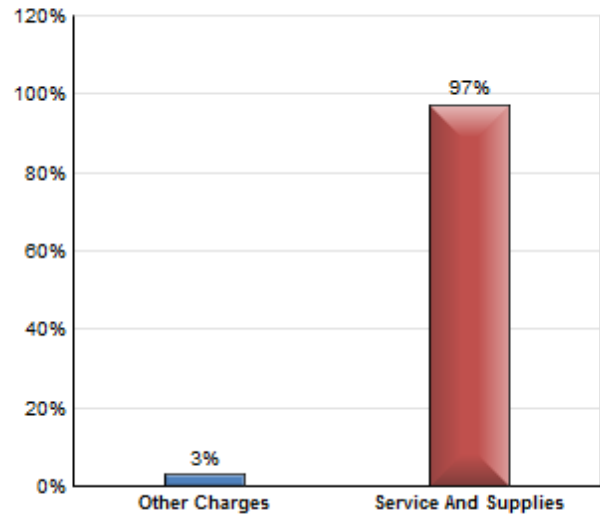
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Other Assistance	\$30,000	\$955,166	\$3,244,582	\$2,289,416
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$30,000</b>	<b>\$955,166</b>	<b>\$3,244,582</b>	<b>\$2,289,416</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$-	\$35,000	\$93,564	\$58,564
Service And Supplies	\$30,000	\$920,166	\$3,151,018	\$2,230,852
<b>TOTAL APPROPRIATIONS:</b>	<b>\$30,000</b>	<b>\$955,166</b>	<b>\$3,244,582</b>	<b>\$2,289,416</b>
<b>REVENUES</b>				
Intergovernmental Revenue	\$30,000	\$955,166	\$3,244,582	\$2,289,416
Miscellaneous Revenue	\$-	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$30,000</b>	<b>\$955,166</b>	<b>\$3,244,582</b>	<b>\$2,289,416</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Community Development Block Grants (CDBG) funds are used to develop viable communities by providing decent housing, a suitable living environment, and expanding economic opportunities principally for persons of low and moderate income in the unincorporated areas of Tulare County. All projects that are funded by CDBG must carry out at least one of the following three national objectives: 1) Benefit to targeted income group persons; 2) Aid in the prevention or elimination of slums and blight; or 3) Meet urgent community development needs.

These grant funds are used for: housing rehabilitation, first-time homebuyer's assistance, multi-family rental projects, infrastructure in support of housing, business training, economic development loans, business facade enhancement loans and grants, and construction of community improvements.

## Core Functions

To promote healthy neighborhoods and viable communities through the use of CDBG funds.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Seek additional funding for safety related projects or equipment.

- **Objective 1:** Identify eligible health and safety projects that qualify for future CDBG funding cycles throughout FY 2021/22. **Results:** This objective was completed.

### Economic Well-Being

**Goal 1:** Seek funding for infrastructure improvement projects.

- **Objective 1:** Develop a priority list of shovel-ready projects for future funding opportunities prior to end of FY 2021/22. **Results:** This objective was not completed. Funding for this priority area will not be available in FY 2021/22.

### Quality of Life

**Goal 1:** Utilize CDBG funding for community housing needs.

- **Objective 1:** Begin implementation of the CDBG housing assistance grant to offset impacts of COVID-19 pandemic by June 2022. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Seek additional funding for safety related projects or equipment.

- **Objective 1:** Identify eligible health and safety projects that qualify for future CDBG funding cycles throughout FY 2022/23.

### Quality of Life

**Goal 1:** Utilize CDBG funding for community housing needs.

- **Objective 1:** Seek grant extension for the continuation of program through June 2023.

### Organizational Performance

**Goal 1:** Apply for Economic Development or Planning grant funding.

- **Objective 1:** Identify and apply for eligible Economic Development or Planning grant funding opportunities by June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$2,289,416 or 240% in expenditures and an overall increase of \$2,289,416 or 240% in revenues when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$2,230,852 primarily based on a budgeted increase in reimbursable grant related expenses as a result of new grant activity.
- Other Charges will increase \$58,564 primarily based on a budgeted increase in reimbursable staff time for personnel to manage new grants.
- Revenue Projections will increase \$2,289,416 primarily based on anticipated grant related revenues as a result of new grant activity.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# HOME Program

Reed Schenke

Resource Management Agency Director

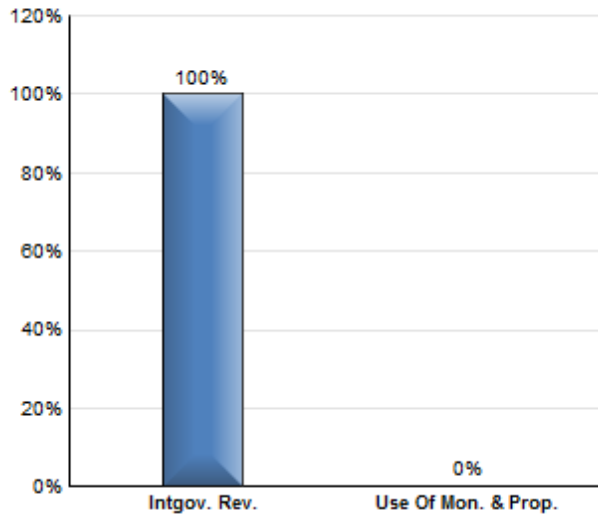
Fund: 051

Agency: 230

## SUMMARY OF APPROPRIATIONS AND REVENUES

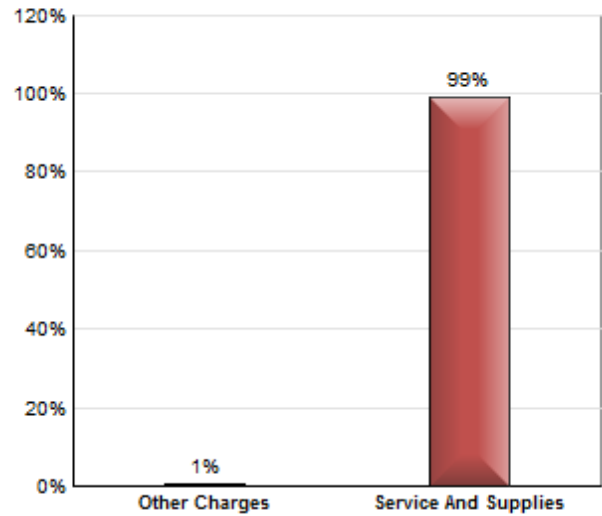
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Flood Control And Soil And Wat	\$-	\$83	\$-	\$(83)
Other Assistance	\$-	\$-	\$963,591	\$963,591
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$83</b>	<b>\$963,591</b>	<b>\$963,508</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$-	\$-	\$7,500	\$7,500
Service And Supplies	\$-	\$83	\$956,091	\$956,008
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$83</b>	<b>\$963,591</b>	<b>\$963,508</b>
<b>REVENUES</b>				
Intergovernmental Revenue	\$-	\$-	\$964,674	\$964,674
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$-</b>	<b>\$964,674</b>	<b>\$964,674</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$83</b>	<b>\$(1,083)</b>	<b>\$(1,166)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Home Investment Partnerships Program Grant (HOME) Programs strengthen the ability of state and local governments to provide housing for low and moderate-income persons, to expand the capacity of non-profit housing providers, and to leverage private sector participation.

HOME Program funds come to Tulare County through the State Department of Housing and Community Development from the HOME.

HOME grant funds may be used for:

- Housing Rehabilitation
- First-Time Homebuyers Assistance
- Multi-Family Rental Projects

## Core Function

To provide decent and affordable housing to low and moderate-income persons through the use of HOME grants.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Expand staff knowledge of program rules and application process to improve potential grant prospects.

- **Objective 1:** Have grant staff complete the CORE modules of the Building HOME online training program provided by the Department of Housing & Urban Development (HUD) Exchange. **Results:** This objective was partially completed. Staff began the training and will continue to complete the modules as time allows.

## Key Goals and Objectives for FY 2022/23

### Quality of Life

**Goal 1:** Provide assistance to first-time homebuyers.

- **Objective 1:** Implement a first-time homebuyer grant program by June 2023.

## Budget Request

The Requested Budget represents an overall increase of \$963,508 or more than 100% in expenditures and an overall increase of \$964,674 or more than 100% in revenues when compared with the FY 2021/22 Final Budget. The \$1,083 difference between expenditures and revenues represents a return to fund balance.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$956,008 primarily based on a budgeted increase in reimbursable expenses related to new grants.
- Other Charges will increase \$7,500 primarily based on a budgeted increase in reimbursable staff time related to new grants.
- Revenue Projections will increase \$964,674 primarily based on a budgeted increase in grant related revenues.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

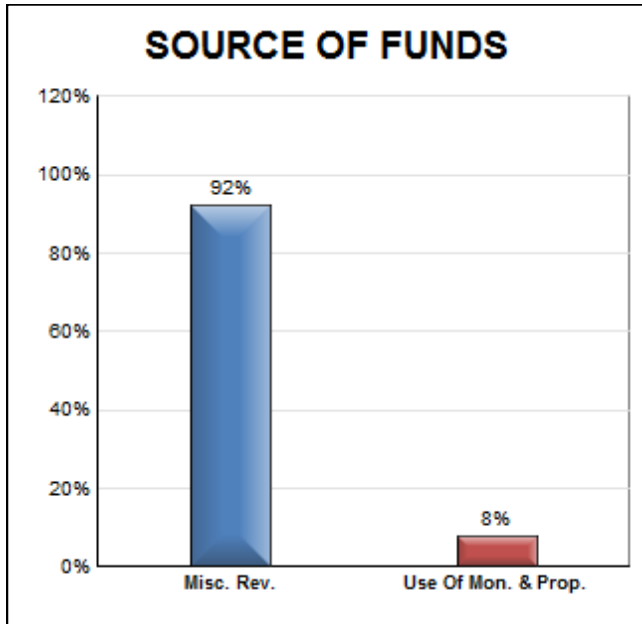
### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

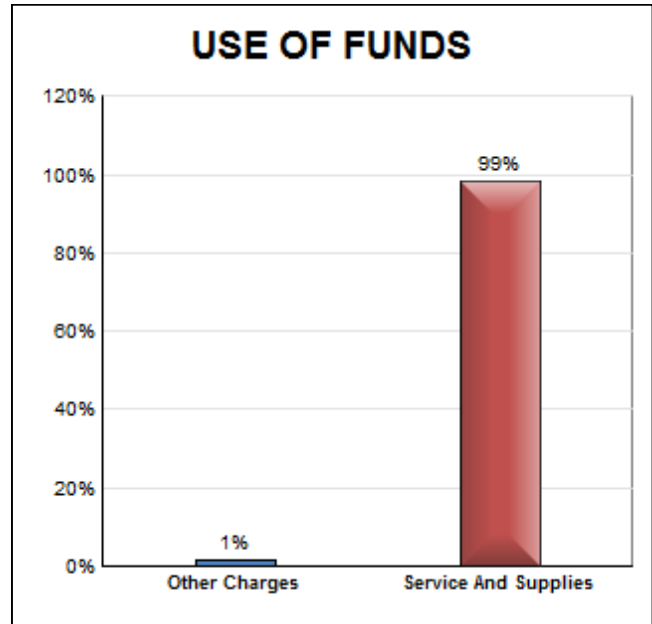
# Housing Successor Agency

Jason T. Britt  
Executive Director

<b>Fund: RA6</b>				
<b>Agency: RA6</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Other Assistance	\$6,761	\$262,453	\$306,303	\$43,850
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$6,761</b>	<b>\$262,453</b>	<b>\$306,303</b>	<b>\$43,850</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$5,081	\$4,916	\$4,813	\$(103)
Service And Supplies	\$1,680	\$257,537	\$301,490	\$43,953
<b>TOTAL APPROPRIATIONS:</b>	<b>\$6,761</b>	<b>\$262,453</b>	<b>\$306,303</b>	<b>\$43,850</b>
<b>REVENUES</b>				
Miscellaneous Revenue	\$58,374	\$29,000	\$29,000	\$-
Rev. from Use of Money & Prop	\$2,789	\$2,500	\$2,500	\$-
<b>TOTAL REVENUES</b>	<b>\$61,163</b>	<b>\$31,500</b>	<b>\$31,500</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$(54,402)</b>	<b>\$230,953</b>	<b>\$274,803</b>	<b>\$43,850</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The purpose of the Housing Successor Agency is to administer housing programs for the unincorporated communities of Tulare County. After the State dissolved Redevelopment Agencies, the County retained the housing functions of the former Tulare County Redevelopment Agency.

### Core Functions

Carry out the enforceable obligations of the former redevelopment agency, repaying outstanding debts of the former redevelopment agency, and disposing of the former redevelopment agency's non-housing property and assets in accordance with the regulations enacted with ABx1 26.

### Key Goals and Objectives Results in FY 2021/22

#### Organizational Performance

**Goal 1:** Fulfill regulatory responsibilities in accordance with state law.

- **Objective 1:** Prepare and submit annual Housing Successor report prior to June 2022. **Results:** This objective was completed.
- **Objective 2:** Finalize the property disposition plan and complete the transfer of remaining properties in FY 2021/22. **Results:** This objective was completed.

### Key Goals and Objectives for FY 2022/23

#### Organizational Performance

**Goal 1:** Fulfill regulatory responsibilities in accordance with state law.

- **Objective 1:** Prepare and submit annual Housing Successor report prior to June 2023.
- **Objective 2:** Develop a project list to utilize remaining housing funds by June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$43,850 or 19% in expenditures and no change in revenues when compared with the FY 2021/22 Final Budget. The \$274,803 difference between expenditures and revenues represents the use of fund balance.

#### County Administrator's Recommendations

This budget is recommended as submitted.

#### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

#### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

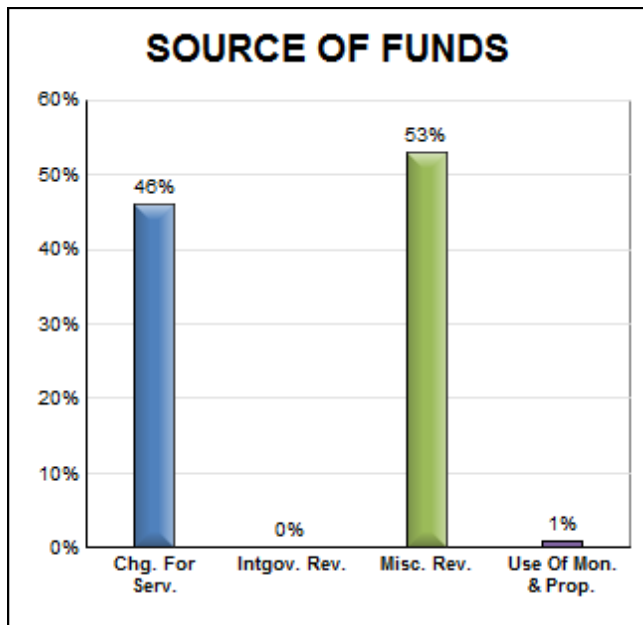


# Risk Management

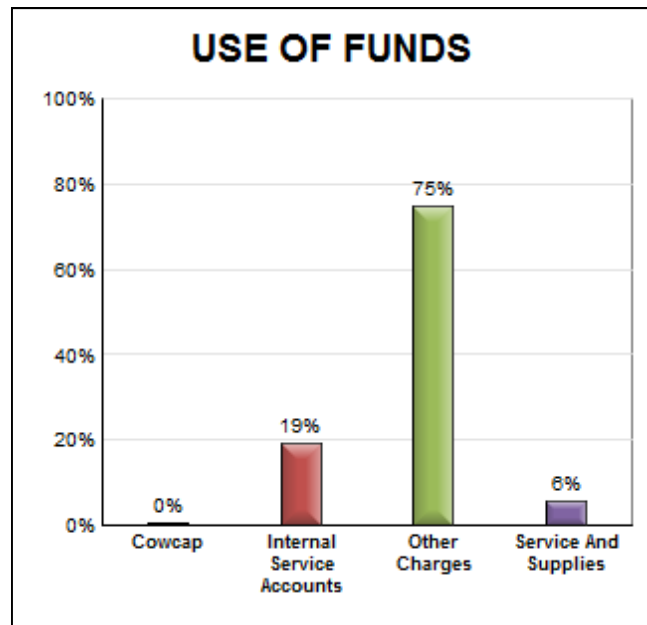
## Jennifer M. Flores County Counsel

<b>Fund: 061</b>				
<b>Agency: 035</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Other General	\$14,024,482	\$25,717,503	\$27,725,481	\$2,007,978
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$14,024,482</b>	<b>\$25,717,503</b>	<b>\$27,725,481</b>	<b>\$2,007,978</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$148,764	\$246,599	\$229,396	\$(17,203)
Internal Service Accounts	\$3,525,146	\$4,322,123	\$5,322,123	\$1,000,000
Other Charges	\$8,059,942	\$18,094,966	\$18,607,815	\$512,849
Service And Supplies	\$2,290,630	\$3,053,815	\$3,566,147	\$512,332
<b>TOTAL APPROPRIATIONS:</b>	<b>\$14,024,482</b>	<b>\$25,717,503</b>	<b>\$27,725,481</b>	<b>\$2,007,978</b>
<b>REVENUES</b>				
Charges For Current Serv	\$20,089,865	\$18,591,750	\$18,590,651	\$(1,099)
Intergovernmental Revenue	\$25,177	\$24,876	\$24,550	\$(326)
Miscellaneous Revenue	\$1,793,458	\$2,500,500	\$2,200,500	\$(300,000)
Rev. from Use of Money & Prop	\$702,244	\$450,000	\$450,000	\$-
<b>TOTAL REVENUES</b>	<b>\$22,610,744</b>	<b>\$21,567,126</b>	<b>\$21,265,701</b>	<b>\$(301,425)</b>
<b>NET COUNTY COST</b>	<b>\$(8,586,262)</b>	<b>\$4,150,377</b>	<b>\$6,459,780</b>	<b>\$2,309,403</b>
<b>Fund: 062</b>				
<b>Agency: 035</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Other General	\$8,646,129	\$13,869,867	\$45,867,335	\$31,997,468
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$8,646,129</b>	<b>\$13,869,867</b>	<b>\$45,867,335</b>	<b>\$31,997,468</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$57,749	\$83,837	\$141,423	\$57,586
Internal Service Accounts	\$5,364,439	\$7,000,000	\$7,100,000	\$100,000
Other Charges	\$2,864,136	\$5,653,030	\$37,492,912	\$31,839,882
Service And Supplies	\$359,805	\$1,133,000	\$1,133,000	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$8,646,129</b>	<b>\$13,869,867</b>	<b>\$45,867,335</b>	<b>\$31,997,468</b>
<b>REVENUES</b>				
Charges For Current Serv	\$8,992,281	\$9,950,660	\$10,052,521	\$101,861
Intergovernmental Revenue	\$212	\$-	\$-	\$-
Miscellaneous Revenue	\$737,216	\$1,000,001	\$32,750,001	\$31,750,000
Rev. from Use of Money & Prop	\$103,299	\$100,000	\$90,000	\$(10,000)
<b>TOTAL REVENUES</b>	<b>\$9,833,008</b>	<b>\$11,050,661</b>	<b>\$42,892,522</b>	<b>\$31,841,861</b>
<b>NET COUNTY COST</b>	<b>\$(1,186,879)</b>	<b>\$2,819,206</b>	<b>\$2,974,813</b>	<b>\$155,607</b>
<b>Fund: 063</b>				
<b>Agency: 035</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Other General	\$608,778	\$919,930	\$1,088,364	\$168,434
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$608,778</b>	<b>\$919,930</b>	<b>\$1,088,364</b>	<b>\$168,434</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$3,745	\$5,087	\$9,958	\$4,871
Internal Service Accounts	\$577,848	\$875,200	\$1,035,600	\$160,400
Other Charges	\$27,185	\$31,642	\$34,806	\$3,164
Service And Supplies	\$-	\$8,001	\$8,000	\$(1)

<b>TOTAL APPROPRIATIONS:</b>	<b>\$608,778</b>	<b>\$919,930</b>	<b>\$1,088,364</b>	<b>\$168,434</b>
<b>REVENUES</b>				
Charges For Current Serv	\$701,555	\$809,930	\$955,391	\$145,461
Rev. from Use of Money & Prop	\$11,596	\$10,000	\$8,000	\$(2,000)
<b>TOTAL REVENUES</b>	<b>\$713,151</b>	<b>\$819,930</b>	<b>\$963,391</b>	<b>\$143,461</b>
<b>NET COUNTY COST</b>	<b>\$(104,373)</b>	<b>\$100,000</b>	<b>\$124,973</b>	<b>\$24,973</b>
<b>Fund: 064</b>				
<b>Agency: 035</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Other General	\$471,850	\$528,508	\$777,620	\$249,112
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$471,850</b>	<b>\$528,508</b>	<b>\$777,620</b>	<b>\$249,112</b>
<b>APPROPRIATIONS:</b>				
Cowcap	\$7,935	\$4,206	\$7,718	\$3,512
Internal Service Accounts	\$446,363	\$500,000	\$704,000	\$204,000
Other Charges	\$17,552	\$24,000	\$65,300	\$41,300
Service And Supplies	\$-	\$302	\$602	\$300
<b>TOTAL APPROPRIATIONS:</b>	<b>\$471,850</b>	<b>\$528,508</b>	<b>\$777,620</b>	<b>\$249,112</b>
<b>REVENUES</b>				
Charges For Current Serv	\$430,985	\$402,508	\$754,620	\$352,112
Rev. from Use of Money & Prop	\$18,036	\$25,000	\$10,000	\$(15,000)
<b>TOTAL REVENUES</b>	<b>\$449,021</b>	<b>\$427,508</b>	<b>\$764,620</b>	<b>\$337,112</b>
<b>NET COUNTY COST</b>	<b>\$22,829</b>	<b>\$101,000</b>	<b>\$13,000</b>	<b>\$(88,000)</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The mission of the County Counsel's Office is to provide quality and innovative services to our clients and support the public good. Our vision is to meet the legal and risk management challenges facing Tulare County in partnership with our clients.

Risk Management personnel are included in County Counsel's budget (Agency 080); however, the associated costs are distributed to the Risk Management budget (Agency 035) as a cost for administering the insurance programs. Administration costs include insurance applications, premium allocations, review of vendor and contractor insurance requirements, and issuance of certificates as evidence of the County's insurance.

## Core Functions

The Risk Management Division has the responsibility of protecting the County's physical, fiscal, and human assets through the coordination of loss prevention and loss reduction activities, administration of claim programs, presentation of safety education and training, and use of risk financing methods such as insurance and risk transfer mechanisms.

Risk Management administers the following four insurance programs:

### **Workers' Compensation—Fund 061**

Risk Management is responsible for planning and administering the self-insured Workers' Compensation Internal Service Fund. The Workers' Compensation Insurance Program utilizes a \$125,000 self-insured retention and excess insurance. This coverage is afforded through Public Risk Innovation Solutions and Management (PRISM) Joint Powers Authority formerly known California State Association of Counties-Excess Insurance Authority (CSAC-EIA).

Administration entails oversight of the county's third-party claim administrator; coordination of the California Division of Occupational Safety and Health mandated loss prevention and safety programs; monitoring County leave-of-absence and return-to-work programs; oversight of the medical resolution and the Department of Transportation programs governing drivers of certain types of vehicles and equipment. A major focus in coordinating the Workers' Compensation Program is providing excellent customer service to injured employees and to departments.

### **General Liability—Fund 062**

Risk Management administers Tulare County's General Liability Fund, which includes self-administration of the Liability Claim Program. The county uses a \$250,000 self-insured retention and purchases excess insurance through PRISM. The county participates in the General Liability I and II programs through PRISM and purchases \$10 million in optional excess liability insurance to provide \$35 million in total liability limits. Liability lawsuits are defended by County Counsel attorneys and/or outside counsel when appropriate.

### **Property Insurance—Fund 063**

Risk Management oversees Tulare County's Property Insurance Program. The County participates in the PRISM Property Program that consists of over \$600 million in All Risk Coverage Limits, \$300 million in flood limits, and \$25 million in shared earthquake limits. The program covers the county's buildings, vehicles, and property with a total appraised value of \$713 million. Risk Management pursues recovery of losses to County property or vehicles from responsible parties. Deductibles vary depending on the type of property loss.

### **Medical Malpractice—Fund 064**

Risk Management oversees liability losses associated with the county's medical facility operations and oversees claims resulting from medical malpractice allegations against county employed or contracted medical professionals. The county participates in the Medical Malpractice Program through PRISM, which includes a \$25,000 deductible.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Promote and maintain a work culture and environment that supports a safe and healthy workforce.

- **Objective 1:** Develop and facilitate departmental loss control and safety training sessions utilizing various training and communication modalities by June 2022. **Results:** This objective was completed.
- **Objective 2:** Conduct site inspections and safety audits to ensure departments identify and address possible safety concerns, comply with Cal OSHA regulations, and evaluate the need for an updated safety plan or training procedure by June 2022. **Results:** This objective was completed.
- **Objective 3:** Consult with departments regarding their efforts to conduct emergency action training and annual drills and provide feedback and recommendations for changes or adjustments to protocols or procedures by June 2022. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Improve the efficiency and effectiveness of Risk Management programs to safeguard county assets.

- **Objective 1:** Conduct training for departments on insurance requirements and review processes for county contracts by June 2022. **Results:** This objective was completed.
- **Objective 2:** Conduct interactive process meetings, site visits, and leave of absence meetings with department supervisors and employees to explore reasonable accommodations and return-to-work alternatives based on the employee's temporary or permanent medical and work restrictions by June 2022. **Results:** This objective was completed.
- **Objective 3:** Provide departments annual and periodic loss control reports on the top risk exposures by frequency, severity, and financial impact to assist department management in developing strategies to minimize identified exposures by June 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Over 575 workers' compensation claims were resolved and closed. In conducting over 90 interactive process meetings, 130 employee medical leaves were resolved by either returning to work at full duty capacity, retirement, resignation, or an accommodation. Departmental leave meetings were also held with the General Services Agency, Sheriff, Probation, Resource Management Agency, and the Health & Human Services Agency to review and discuss potential resolution of leaves and accommodations.
- Settled and resolved over (93) general liability and civil litigation cases against the County resulting in settlement costs incurred of \$1,235,018 with substantial claim savings from demands totaling over \$114 million and collected \$595,207 in property and subrogation insurance recoveries.
- In consultation with County Counsel, Risk prepared revisions to update the County's Medical and Drug and Alcohol Resolutions.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Promote and maintain a work culture and environment that supports a safe and healthy workforce.

- **Objective 1:** By June 2023, develop and facilitate 13 loss control and safety training sessions for departments and supervisors utilizing various training and communication modalities.

- **Objective 2:** By June 2023, conduct site inspections and safety audits to ensure departments identify and address possible safety concerns, comply with Cal OSHA regulations, and evaluate the need for an updated safety plan or training procedure.
- **Objective 3:** By June 2023, consult with departments regarding their efforts to conduct emergency action training and annual drills and provide feedback and recommendations for changes or adjustments to protocols or procedures.

#### Organizational Performance

**Goal 1:** Improve the efficiency and effectiveness of Risk Management programs to safeguard County assets.

- **Objective 1:** By June 2023, conduct training for departments on insurance requirements and review processes for county contracts.
- **Objective 2:** By June 2023, provide departments annual and periodic loss control reports on the top risk exposures by frequency, severity, and financial impact to assist department management in developing strategies to minimize identified exposures.
- **Objective 3:** By June 2023, conduct interactive process meetings, site visits, and leave of absence meetings with department supervisors and employees to explore reasonable accommodations and return-to-work alternatives based on the employee's temporary or permanent medical and work restrictions.

#### Budget Request

The Requested Budget represents an overall increase of \$34,422,992 or 84% in expenditures and an overall increase of \$32,021,009 or 95% in revenues when compared with the FY 2021/22 Final Budget. As a result, the \$9,572,566 difference between expenditure and revenue represent the use of Unrestricted Net Position.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$512,631 primarily based on professional workers compensation expenses.
- Other Charges will increase \$32,397,195 primarily based on anticipated increase in general liability costs.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$48,766 primarily based on changes in the Plan.
- Internal Service Accounts will increase \$1,464,400 based on purchased insurance expenses.
- Revenue Projections will increase \$32,021,009 primarily based on anticipated increase in insurance proceeds and recoveries and workers' compensation, general liability, and property charges to departments.

#### County Administrator's Recommendations

This budget is recommended as submitted.

#### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

#### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Grounds Services

Brooke Sisk

General Services Agency Director

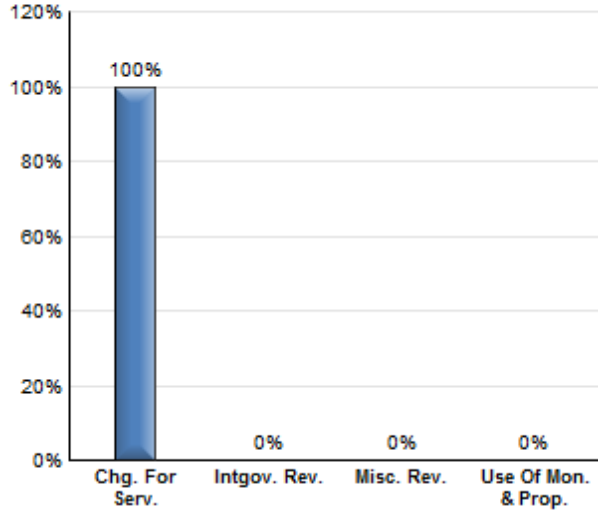
Fund: 066

Agency: 066

## SUMMARY OF APPROPRIATIONS AND REVENUES

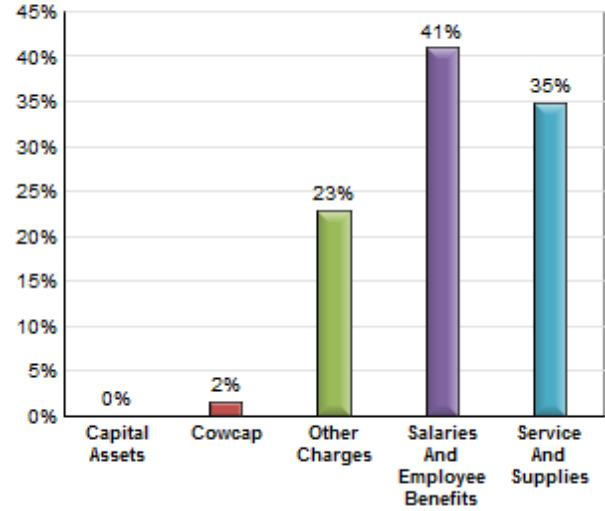
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Other General	\$630,167	\$874,298	\$842,486	\$(31,812)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$630,167</b>	<b>\$874,298</b>	<b>\$842,486</b>	<b>\$(31,812)</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$-	\$37,500	\$-	\$(37,500)
Cowcap	\$11,225	\$18,699	\$15,729	\$(2,970)
Other Charges	\$139,415	\$148,814	\$193,672	\$44,858
Salaries And Employee Benefits	\$281,593	\$383,534	\$342,334	\$(41,200)
Service And Supplies	\$197,934	\$285,751	\$290,751	\$5,000
<b>TOTAL APPROPRIATIONS:</b>	<b>\$630,167</b>	<b>\$874,298</b>	<b>\$842,486</b>	<b>\$(31,812)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$615,667	\$721,656	\$865,058	\$143,402
Intergovernmental Revenue	\$1,061	\$-	\$-	\$-
Miscellaneous Revenue	\$5,620	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$622,348</b>	<b>\$721,656</b>	<b>\$865,058</b>	<b>\$143,402</b>
<b>NET COUNTY COST</b>	<b>\$7,819</b>	<b>\$152,642</b>	<b>\$(22,572)</b>	<b>\$(175,214)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Grounds Services Division of the General Services Agency provides landscaping maintenance to county-owned and select leased facilities. Services are provided through a combination of full-time and extra-help staff for the major county campuses in Visalia and through contracted services for the remainder of county-owned sites. The cost of providing services is recovered through charges to user departments.

## Core Function

- Provide a warm and inviting exterior environment for Tulare County employees and visitors to county facilities.

## Key Goals and Objectives Results in FY 2021/22

### Quality of Life

**Goal 1:** Continuously improve the appearance of county-owned buildings to ensure each building provides a warm and welcoming environment for the public and employees.

- **Objective 1:** Complete the Juvenile Detention Facility landscaping project by December 2021. **Results:** This objective was completed.

### Safety and Security

**Goal 1:** Ensure trees are properly maintained at county facilities.

- **Objective 1:** Perform high priority tree pruning and removal at major county campuses by June 2022.  
**Results:** This objective was not completed. Due to staffing shortages, this objective will be continued into FY 2022/23.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Ensure trees are properly maintained at county facilities.

- **Objective 1:** Perform high priority tree pruning and removal at major county campuses by June 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$31,812 or 4% in expenditures and an overall increase of \$143,402 or 20% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position decreased \$175,214 or 115% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will decrease \$41,200 primarily based on a reduction in extra help expenses.
- Other Charges will increase \$44,858 primarily based on increased administrative, Information Technology, and Workers' Compensation costs.
- Capital Assets will decrease \$37,500 primarily based on a reduction in capital asset purchase requests.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$2,970 primarily based on changes in the Plan.
- Revenue Projections will increase \$143,402 primarily based on additional services provided to county departments and an increase to the internal service fund rate.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 1 FTE to assist the Parks Division.
  - 1 Parks & Grounds Worker

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.



# Facilities

## Brooke Sisk

### General Services Agency Director

Fund: 067

Agency: 067

#### SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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#### ACTIVITY APPROPRIATIONS:

Property Manangement	\$11,919,951	\$13,186,464	\$11,977,064	\$(1,209,400)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$11,919,951</b>	<b>\$13,186,464</b>	<b>\$11,977,064</b>	<b>\$(1,209,400)</b>

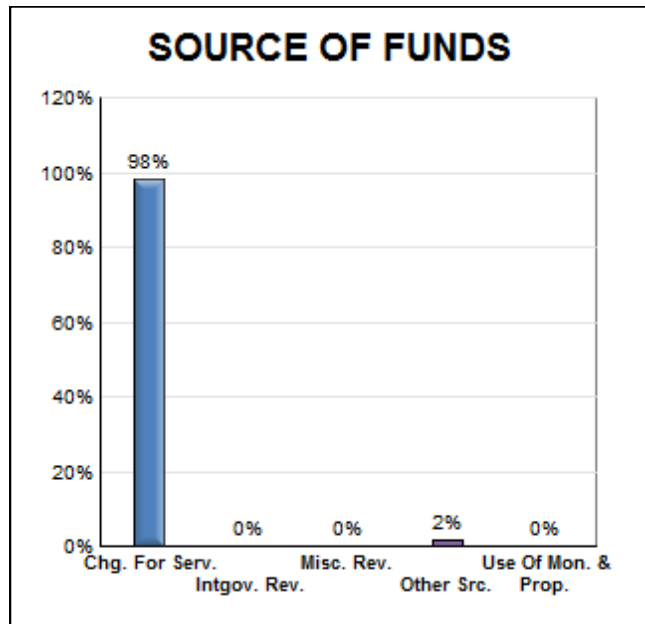
#### APPROPRIATIONS:

Capital Assets	\$14,053	\$46,000	\$135,000	\$89,000
Cowcap	\$248,472	\$250,016	\$201,202	\$(48,814)
Other Charges	\$1,552,856	\$1,586,111	\$1,879,501	\$293,390
Other Financing Uses	\$4,383	\$4,558	\$19	\$(4,539)
Salaries And Employee Benefits	\$3,176,836	\$3,775,869	\$4,124,132	\$348,263
Service And Supplies	\$6,923,351	\$7,523,910	\$5,637,210	\$(1,886,700)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$11,919,951</b>	<b>\$13,186,464</b>	<b>\$11,977,064</b>	<b>\$(1,209,400)</b>

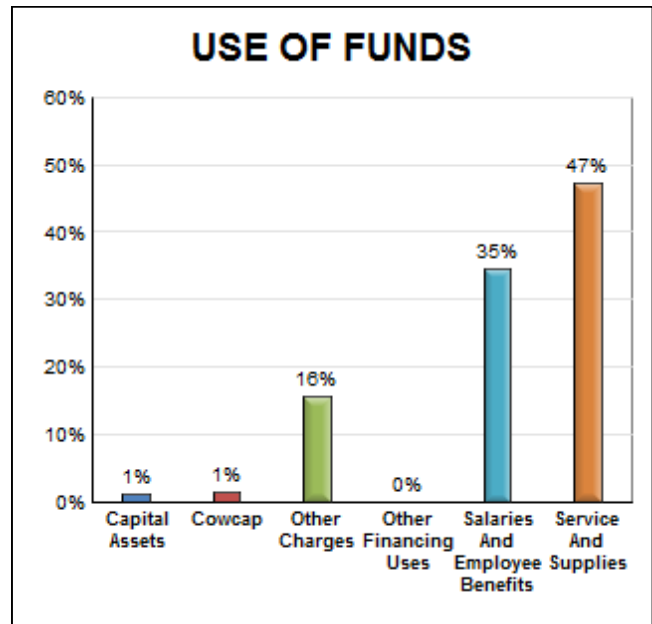
#### REVENUES

Charges For Current Serv	\$11,800,281	\$11,904,135	\$10,337,098	\$(1,567,037)
Intergovernmental Revenue	\$27,806	\$-	\$-	\$-
Miscellaneous Revenue	\$19	\$-	\$-	\$-
Other Financing Sources	\$169,000	\$158,000	\$185,484	\$27,484
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$11,997,106</b>	<b>\$12,062,135</b>	<b>\$10,522,582</b>	<b>\$(1,539,553)</b>

<b>NET COUNTY COST</b>	<b>\$(77,155)</b>	<b>\$1,124,329</b>	<b>\$1,454,482</b>	<b>\$330,153</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Facilities Division of the General Services Agency is responsible for maintaining all county-owned and select leased facilities. Facility and equipment maintenance services are performed using skilled in-house staff with contract support as needed.

## Core Functions

- Plan and perform preventative and elective maintenance of buildings and associated equipment for county-owned and select leased facilities.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Train staff in advanced electrical and plumbing techniques.

- **Objective 1:** Provide 16 hours of electrical training to five Facilities staff by May 2022. **Results:** This objective was completed.
- **Objective 2:** Provide eight hours of plumbing training to five Facilities staff by May 2022. **Results:** This objective was completed.

### Safety and Security

**Goal 1:** Replace aging and nonfunctioning aerators and controls at the Wastewater Treatment Plant.

- **Objective 1:** Develop a scope of work and bid the project by December 2021. **Results:** This objective was not completed. After the scope of work was developed, it was determined the project did not need to go out to bid.
- **Objective 2:** Award and manage the project to completion by March 2022. **Results:** This objective was completed. Work was completed utilizing current staff and a contractor.

## Other Accomplishments in FY 2021/22

- Staff repaired an arbor at Ledbetter Park.
- Staff completed improvements to the electrical system at Pixley Park.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Construct a structure to replace the existing Parks shop at Pixley Park.

- **Objective 1:** Develop a plan and scope of work by December 2022.
- **Objective 2:** Complete installation of the structure by June 2023.

### Organizational Performance

**Goal 1:** Identify major maintenance projects at County facilities.

- **Objective 1:** Develop a Facilities Improvement Plan by February 2023.
- **Objective 2:** Identify priority projects and potential funding sources by May 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$1,209,400 or 9% in expenditures and an overall decrease of \$1,539,553 or 13% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position increased \$330,153 or 29% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$348,263 primarily based on the cost of extra help positions and cost-of-living adjustments.
- Services and Supplies will decrease \$1,886,700 primarily based on redistributing the security services contract to the Health and Human Services Agency.
- Other Charges will increase \$293,390 primarily based on increased administrative, Workers' Compensation, and Information Technology costs.
- Capital Assets will increase \$89,000 primarily based on the purchase of one truck and one scissor lift.
- Other Financing Uses will decrease \$4,539 primarily based on a credit from the energy efficiency project loan.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$48,814 primarily based on changes in the Plan.
- Revenue Projections will decrease \$1,539,553 primarily based on redistributing the security services contract to the Health and Human Services Agency.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 1 FTE position to provide services to the Fire Department.
  - 1 Maintenance Worker III

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Truck - \$75,000
- 1 Scissor Lift - \$60,000

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Custodial Services

Brooke Sisk

General Services Agency Director

Fund: 068

Agency: 068

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Other General	\$3,721,520	\$4,504,092	\$5,181,894	\$677,802
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$3,721,520</b>	<b>\$4,504,092</b>	<b>\$5,181,894</b>	<b>\$677,802</b>

### APPROPRIATIONS:

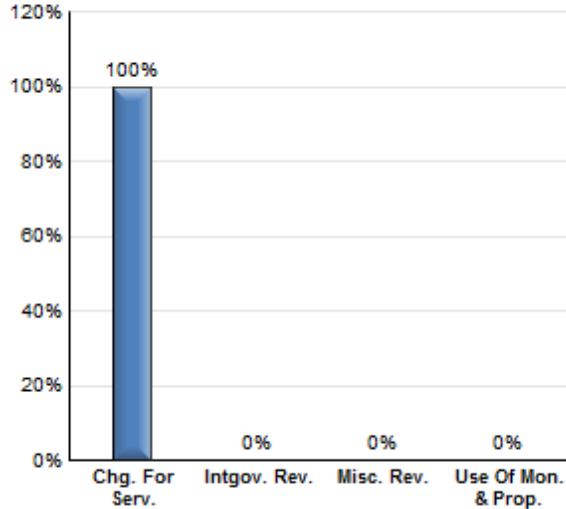
Capital Assets	\$-	\$10,000	\$62,000	\$52,000
Cowcap	\$38,319	\$73,084	\$82,929	\$9,845
Other Charges	\$634,598	\$793,317	\$1,002,677	\$209,360
Salaries And Employee Benefits	\$1,958,872	\$2,457,591	\$2,870,788	\$413,197
Service And Supplies	\$1,089,731	\$1,170,100	\$1,163,500	\$(6,600)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$3,721,520</b>	<b>\$4,504,092</b>	<b>\$5,181,894</b>	<b>\$677,802</b>

### REVENUES

Charges For Current Serv	\$3,743,590	\$4,478,139	\$5,681,954	\$1,203,815
Intergovernmental Revenue	\$36,788	\$-	\$-	\$-
Miscellaneous Revenue	\$-	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$3,780,378</b>	<b>\$4,478,139</b>	<b>\$5,681,954</b>	<b>\$1,203,815</b>

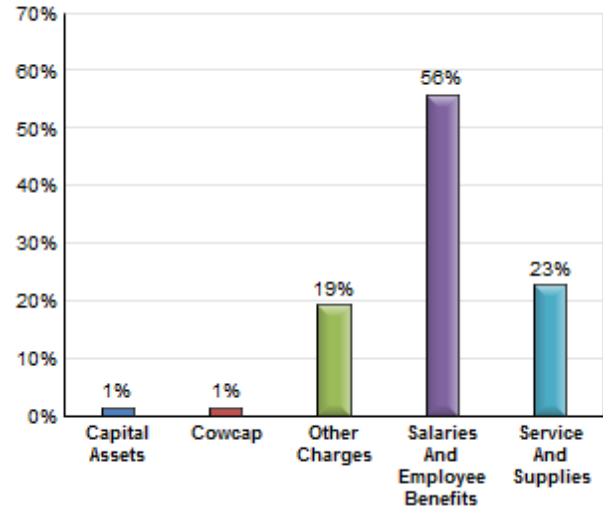
<b>NET COUNTY COST</b>	<b>\$(58,858)</b>	<b>\$25,953</b>	<b>\$(500,060)</b>	<b>\$(526,013)</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Custodial Services Division of the General Services Agency provides services to county-owned and select leased facilities. Services are provided through full-time staff in the Visalia area, at the detention facilities county-wide, and through contracted services for the remainder of county-owned and leased sites. Costs are recovered through charges to user departments.

Custodial Services strives to provide a clean, safe, and comfortable working environment using skilled personnel to maintain all buildings in an orderly, timely, and friendly fashion with a commitment to quality customer service and products.

## Core Function

- Provide a clean, healthy, and safe environment for Tulare County employees and visitors.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Align operations with post-COVID-19 protocols.

- **Objective 1:** Develop a COVID-19 Custodial Transition Plan in alignment with CDC guidance by December 2021. **Results:** This objective was completed.
- **Objective 2:** Reinstate former levels of service at all sites by June 2022. **Results:** This objective was partially completed. Custodial services have been reinstated to former levels at all sites with onsite staff. Services to departments where staff continue to work from home will be serviced as needed. This objective will continue into FY 2022/23.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Align operations with post-COVID-19 protocols.

- **Objective 1:** Reinstate former levels of service as requested by departments by May 2023.

**Goal 2:** Standardize the safety reporting process.

- **Objective 1:** Conduct staff training on the safety reporting process by September 2022.
- **Objective 2:** Provide a reference inspection checklist to be submitted to the custodial supervisor on a bi-weekly basis by November 2022.

## Budget Request

The Requested Budget represents an overall increase of \$677,802 or 15% in expenditures and an overall increase of \$1,203,815 or 27% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position decreased \$526,013 or 2,027% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$413,197 primarily based on the new position added, increase in overtime, and cost-of-living adjustment.
- Other Charges will increase \$209,360 primarily based on an increase in Information Technology services and administrative costs.

- Capital Assets will increase \$52,000 primarily based on an increase in capital asset purchases.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$9,845 primarily based on changes in the Plan.
- Revenue Projections will increase \$1,203,815 primarily based on increased custodial services to the County buildings.

**Staffing changes reflected in the Requested Budget include the following:**

- Add 1 FTE position for additional space added to current buildings
  - 1 Custodial Worker

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Cargo Van - \$47,000
- 1 Floor Burnisher - \$15,000

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Fleet Services

Brooke Sisk

General Services Agency Director

Fund: 070

Agency: 070

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Other General	\$4,760,595	\$6,211,573	\$8,142,524	\$1,930,951
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$4,760,595</b>	<b>\$6,211,573</b>	<b>\$8,142,524</b>	<b>\$1,930,951</b>

### APPROPRIATIONS:

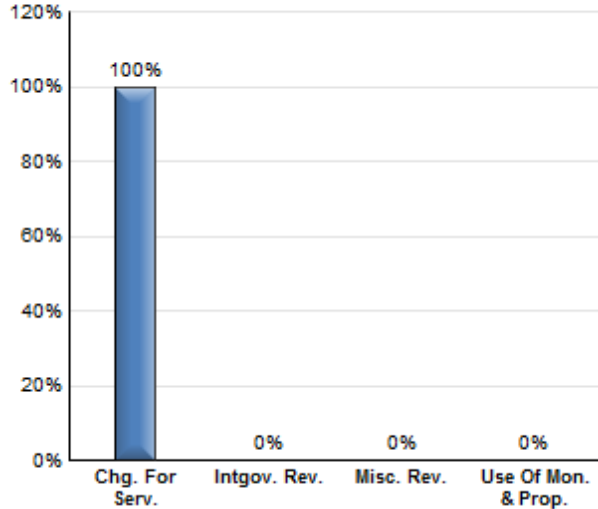
Capital Assets	\$-	\$60,000	\$-	\$(60,000)
Cowcap	\$126,297	\$132,925	\$165,124	\$32,199
Other Charges	\$3,471,454	\$4,643,361	\$6,486,590	\$1,843,229
Salaries And Employee Benefits	\$817,311	\$850,086	\$928,409	\$78,323
Service And Supplies	\$345,533	\$525,201	\$562,401	\$37,200
<b>TOTAL APPROPRIATIONS:</b>	<b>\$4,760,595</b>	<b>\$6,211,573</b>	<b>\$8,142,524</b>	<b>\$1,930,951</b>

### REVENUES

Charges For Current Serv	\$4,751,224	\$5,776,668	\$6,940,302	\$1,163,634
Intergovernmental Revenue	\$14,237	\$-	\$-	\$-
Miscellaneous Revenue	\$119	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$4,765,580</b>	<b>\$5,776,668</b>	<b>\$6,940,302</b>	<b>\$1,163,634</b>

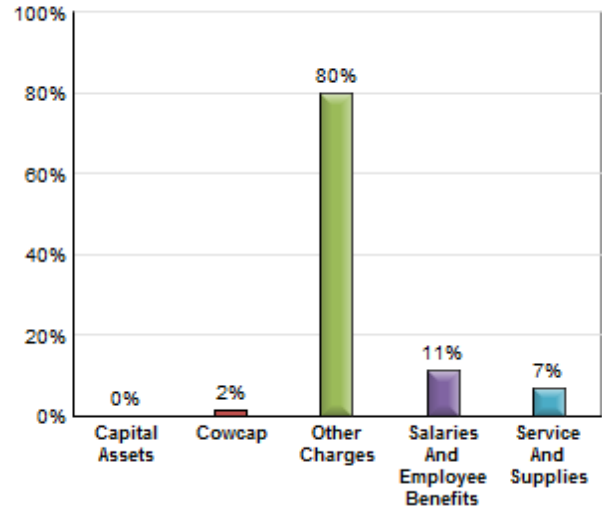
<b>NET COUNTY COST</b>	<b>\$(4,985)</b>	<b>\$434,905</b>	<b>\$1,202,222</b>	<b>\$767,317</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Fleet Services Division of the General Services Agency (GSA) provides safe and cost-effective management of vehicles operated by Tulare County. The services provided include performing maintenance and repairs and the acquisition and disposal of vehicles. Fleet Services maintains 45 checkout vehicles which can be used by county departments. The cost of providing services is recovered through charges to user departments.

## Core Functions

- Provide and maintain vehicles for county departments.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Monitor and track fuel consumption to provide efficient vehicle maintenance.

- **Objective 1:** Upgrade fuel stations to smart pumps at five sites by June 2022. **Results:** This objective was partially completed. The Civic Center fuel station was upgraded; however, the vendor was unable to complete the remaining four sites due to supply chain constraints and staffing. This objective will continue into FY 2022/23.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Monitor and track fuel consumption to provide efficient vehicle maintenance.

- **Objective 1:** Upgrade fuel stations to smart pumps at four sites by June 2023.

## Budget Request

The Requested Budget represents an overall increase of \$1,930,951 or 31% in expenditures and an overall increase of \$1,163,634 or 20% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position increased \$767,317 or 176% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Charges will increase \$1,843,229 primarily based on an increase in fuel and vehicle parts costs.
- Capital Assets will decrease \$60,000 primarily based on not requesting new assets in the new fiscal year.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$32,199 primarily based on changes in the Plan.
- Revenue Projections will increase \$1,163,634 primarily based on additional services provided to county departments.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.



# Information and Communications Technology

Joe Halford  
Director

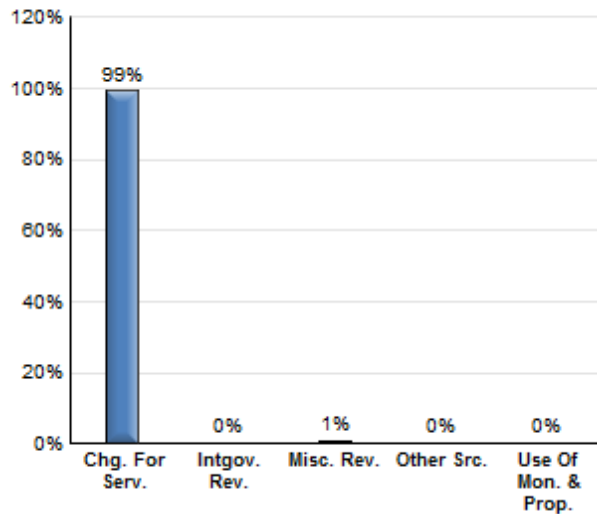
Fund: 071

Agency: 090

## SUMMARY OF APPROPRIATIONS AND REVENUES

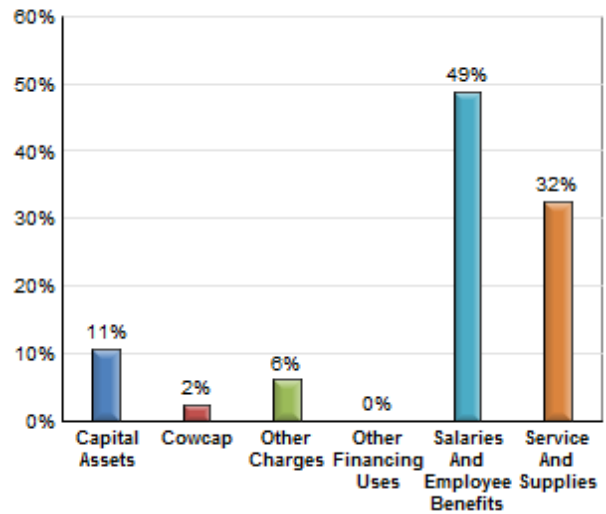
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Other General	\$24,006,223	\$28,879,036	\$33,290,338	\$4,411,302
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$24,006,223</b>	<b>\$28,879,036</b>	<b>\$33,290,338</b>	<b>\$4,411,302</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$385,000	\$2,825,019	\$3,499,609	\$674,590
Cowcap	\$830,692	\$1,158,390	\$1,009,528	\$(148,862)
Other Charges	\$1,383,447	\$1,560,022	\$1,822,590	\$262,568
Other Financing Uses	\$102,672	\$62	\$-	\$(62)
Salaries And Employee Benefits	\$14,816,498	\$16,604,536	\$16,197,752	\$(406,784)
Service And Supplies	\$6,487,914	\$6,731,007	\$10,760,859	\$4,029,852
<b>TOTAL APPROPRIATIONS:</b>	<b>\$24,006,223</b>	<b>\$28,879,036</b>	<b>\$33,290,338</b>	<b>\$4,411,302</b>
<b>REVENUES</b>				
Charges For Current Serv	\$21,775,553	\$27,679,007	\$33,024,839	\$5,345,832
Intergovernmental Revenue	\$216,400	\$2	\$3	\$1
Miscellaneous Revenue	\$19,240	\$25	\$265,493	\$265,468
Other Financing Sources	\$1	\$1	\$2	\$1
Rev. from Use of Money & Prop	\$-	\$1	\$1	\$-
<b>TOTAL REVENUES</b>	<b>\$22,011,194</b>	<b>\$27,679,036</b>	<b>\$33,290,338</b>	<b>\$5,611,302</b>
<b>NET COUNTY COST</b>	<b>\$1,995,029</b>	<b>\$1,200,000</b>	<b>\$0</b>	<b>\$(1,200,000)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

Tulare County Information and Communications Technology Department (TCiCT) provides public value by helping county departments enhance their operations and public service delivery. The enhancements result in cost-effective technology solutions and services researched, planned, developed, and implemented in collaboration with county departments.

## Core Functions

- Collaborate with county departments in the strategic use of technology to improve all facets of county business processes.
- Protect county intellectual property and residents' privacy by enforcing secure methodologies for the electronic and physical protection of data during input, transmission, and storage.
- Leverage county investments in technology and personnel to provide value and accountability to county departments through the research of new technologies, growing technical expertise in county personnel, and utilizing the collegial relationships between departments to guide technology investments, utilization, and reporting.
- The Administration Unit conducts budgeting, accounts payable, staffing, planning, and other day-to-day administrative operations within the department.
- Help maintain electronic communication amongst employees and with the citizens is one of TCiCT's primary functions. The Operations Division maintains the County network backbone, telephones, servers, storage, backup, and internet access.
- All county employees receive assistance from the TCiCT service desk and desktop support. This team manages more than 5000 desktops and laptops throughout the county.
- Programming and Application Support Services solves county business process needs by the creation and maintenance of custom software. They also install and maintain a wide variety of off-the-shelf applications and databases throughout the County.
- Geographic Information Services (GIS) creates maps and provides data analysis to support county departments and their customers by using geospatial information.
- Enterprise Content Management provides solutions to reduce the use of paper records and improve workflow by applying technology, business analysis, and library sciences.
- The Project Management Office provides project services with a goals-based approach that utilizes formal planning, budget, and scoping processes designed to provide on-time, on-scope, and on-budget project completion.
- Business Intelligence enables county departments to incorporate a data-driven decision-making process through the utilization of multiple data sources. This unit uses numerous technologies, applications, and effective practices to collect, integrate, analyze, and present information in customized reports, queries, data mining, and dashboards.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Create infrastructure for the Sheriff's Department Motorola Flex Project.

- **Objective 1:** Consult with all vendors to create a detailed network plan to support Motorola Flex. **Results:** This objective was completed.
- **Objective 2:** Procure and install all necessary hardware and software to match the network plan. **Results:** This objective was partially completed. It is anticipated that the final equipment will be installed by September 2022.
- **Objective 3:** Test the network to minimum standards to support Motorola Flex. **Results:** This objective was partially completed. It is anticipated that the final equipment will be installed by September 2022.

**Goal 2:** Consult and plan IT needs for capital improvement projects.

- **Objective 1:** Complete the installation of radio infrastructure from tower to dispatch at the Sheriff's Headquarters. **Results:** This objective was completed.
- **Objective 2:** Complete consultation and planning for the County Administrative Office and Board of Supervisor's office remodel. **Results:** This objective was completed.
- **Objective 3:** Complete consultation and planning for the Resource Management Agency permit center remodel. **Results:** This objective was completed.

#### Organizational Performance

**Goal 1:** Expand and improve accessibility and use of County GIS data and application systems for all interested departments.

- **Objective 1:** Through the County redistricting solution previously implemented, allow the Redistricting Commission and members of the public an opportunity to provide direct input to the supervisorial redistricting process through sophisticated mapping, data analysis web, and mobile tools. **Results:** This objective was completed.
- **Objective 2:** Implement the first phases of the NextGen 911 GIS based dataset that allows for a common GIS dataset shared across city, county, and state agencies in support of faster and more accurate call routing. **Results:** This objective was partially completed. It is expected that the dataset will be received in August 2022.
- **Objective 3:** Implement a public facing GIS open data site to allow the public to obtain access easily to public GIS data. **Results:** This objective was not completed. This objective has been delayed due to a prioritization of staffing resources for pandemic-related technology projects and constraints. This objective will be reviewed for implementation as part of the County's public website improvement plan.

**Goal 2:** Improve network infrastructure to ensure County productivity.

- **Objective 1:** Purchase and deploy additional Informacast servers to add redundancy to the platform and ensure critical paging alerts are sent. **Results:** This objective was completed.
- **Objective 2:** Conduct network enhancements by replacing end of life equipment at multiple county locations. **Results:** This objective was completed.
- **Objective 3:** Procure and deploy a Packet Broker System to identify and route network management, monitoring and discovery platforms. **Results:** This objective was completed.

#### Other Accomplishments in FY 2021/22

- Significant improvements were completed to the operating system security for County computers and mobile devices.
- Improved overall utilization and adoption of Office 365 throughout the County.
- Completed the installation of radio infrastructure at the new Sheriff and Fire dispatch center.

#### Key Goals and Objectives for FY 2022/23

##### Organizational Performance

**Goal 1:** Improve network infrastructure to ensure County productivity.

- **Objective 1:** Conduct network enhancements by replacing end-of-life equipment at multiple county locations by June 2023.
- **Objective 2:** Increase data center operational efficiency through the implementation of performance, capacity, and automation tools as part of the County's virtualization suite by June 2023.
- **Objective 3:** Implement new automated patching for data center servers by June 2023.

**Goal 2:** Develop a long-term County Technology Strategy.

- **Objective 1:** Reconvene the Information Technology Advisory Committee by spring 2023.
- **Objective 2:** Develop and maintain a reporting process for department stakeholders and ITAC members that increases transparency and facilitates the prioritization of County technology projects within the TCiCT Technology Project Portfolio, by spring 2023.
- **Objective 3:** Develop a standardized framework to identify, measure, and manage risk within existing and new County technology initiatives.

**Goal 3:** Improve organizational performance by leveraging modern tools, technologies, and training.

- **Objective 1:** Develop and implement improvements to the WebBudget platform by spring 2023.
- **Objective 2:** Increase utilization of Microsoft SharePoint and Teams throughout the County.
- **Objective 3:** Leverage training platforms to improve cyber security awareness.

## Budget Request

The Requested Budget represents an overall increase of \$4,411,302 or 15% in expenditures and an overall increase of \$5,611,302 or 20% in revenues when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will decrease \$406,784 primarily based on the use of salary savings.
- Services and Supplies will increase \$4,029,852 primarily based on an increase in anticipated technology costs such as Microsoft 365, VMWare, and other changes to the five-year technology plan.
- Other Charges will increase \$262,568 primarily based on an increase in anticipated costs such as liability insurance and utilities.
- Capital Assets will increase \$674,590 primarily based on changes to the five-year technology plan.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$148,862 based on changes in the Plan.
- Revenue Projections will increase \$5,611,302 primarily based on an increase in anticipated revenue from the internal service charges to departments.

**Staffing changes reflected in the Requested Budget include the following:**

- Amend 1 FTE position to align with current duties:
  - 1 Staff Services Analyst II to Department Human Resources Analyst II

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective date between April 10, 2022 and the publication of this book include the following:**

- Add 1 FTE position to address department needs:
  - 1 IT System Administrator II

- Delete 2 FTE positions to address department needs:
  - 2 IT System Technician II
- Amend 2 FTE positions to align with to current duties:
  - 1 Payroll Clerk to Payroll Clerk II
  - 1 Staff Services Analyst III to Department Human Resources Analyst III

**Capital asset requests reflected in the Requested Budget include the following:**

- 365 Enterprise Software Licensing Bundle - \$746,109
- ServiceNow Enterprise Software Licensing Bundle - \$181,000
- Duo Enterprise Software Licensing Bundle - \$370,000
- 365 Proofpoint Enterprise Software Licensing Bundle - \$170,000
- SmartNet Flex Enterprise Software Licensing Bundle - \$543,000
- VMware Enterprise Software Licensing & Maintenance Bundle - \$847,000
- Security Operations Center & Tanium Enterprise Software Licensing Bundle - \$451,000
- MailMeter Enterprise Software Licensing Bundle - \$160,000
- Van Shelving & Ladder Rack - \$6,500
- Short Link Wireless Connections Equipment Bundle - \$25,000

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Communications

Joe Halford

Information and Communications Technology Director

Fund: 074

Agency: 074

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Communications	\$1,076,301	\$1,430,690	\$1,480,506	\$49,816
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,076,301</b>	<b>\$1,430,690</b>	<b>\$1,480,506</b>	<b>\$49,816</b>

### APPROPRIATIONS:

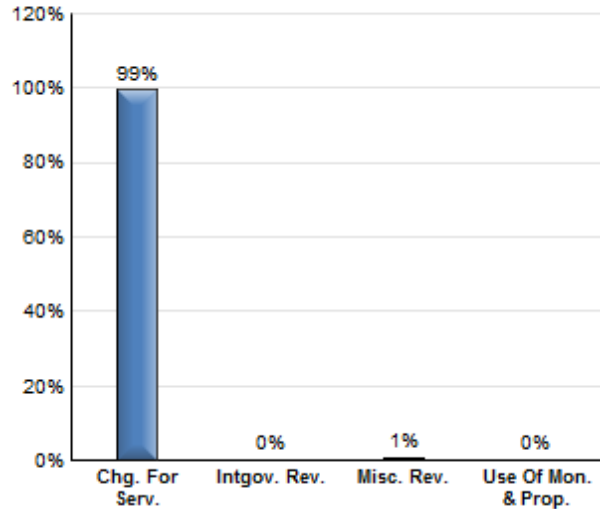
Capital Assets	\$26,880	\$-	\$-	\$-
Cowcap	\$10,370	\$14,170	\$14,635	\$465
Other Charges	\$498,364	\$561,502	\$608,470	\$46,968
Salaries And Employee Benefits	\$461,883	\$653,504	\$669,013	\$15,509
Service And Supplies	\$78,804	\$201,514	\$188,388	\$(13,126)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,076,301</b>	<b>\$1,430,690</b>	<b>\$1,480,506</b>	<b>\$49,816</b>

### REVENUES

Charges For Current Serv	\$1,163,181	\$1,421,686	\$1,471,500	\$49,814
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Miscellaneous Revenue	\$17,588	\$9,002	\$9,003	\$1
Rev. from Use of Money & Prop	\$1,523	\$2	\$2	\$-
<b>TOTAL REVENUES</b>	<b>\$1,182,292</b>	<b>\$1,430,690</b>	<b>\$1,480,506</b>	<b>\$49,816</b>

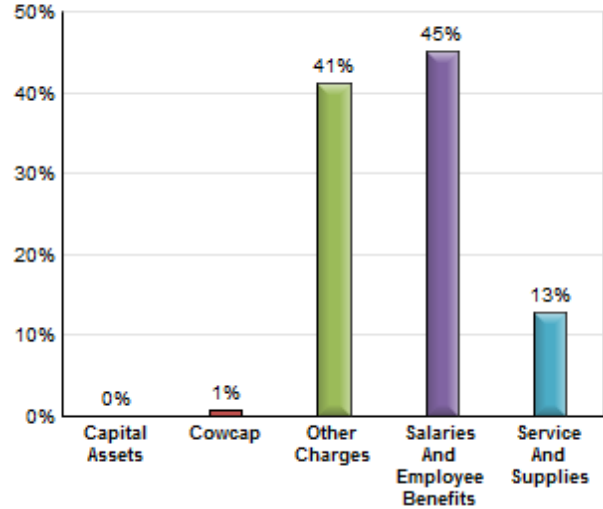
<b>NET COUNTY COST</b>	<b>\$(105,991)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Radio Communications Division of the Information and Communications Technology Department (TCICT) provides Public Safety and other entities with a robust and reliable radio and microwave network for communications across most areas of the County. Costs are recovered through charges to user departments.

## Core Functions

- The Radio Communications Division provides reliable radio communications and microwave data links to various departments and agencies. Constantly monitors the infrastructure performance and coverage against established benchmarks and makes improvements, where feasible.
- Builds public value with continual county-wide improvements to the radio and microwave network by upgrading current radio tower sites, installing new tower sites to meet emerging needs, and implementing improved signal routing protocols.
- The Radio Communications Division also provides installation, maintenance, and repair for equipment installed in vehicles, base stations, and communications towers with the goal to maintain established standards of quality and interoperability across county departments and their local partners.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Maintain current public safety communications systems through annual preventative maintenance.

- **Objective 1:** Tune-up base radios at various locations to current factory specifications. **Results:** This objective was completed.
- **Objective 2:** Inspect power systems, repeaters, antenna systems, and safety systems at various radio sites and repair or replace as needed. **Results:** This objective was completed.
- **Objective 3:** Inspect, tune-up, and repair as needed portable and mobile radios at various Sheriff substations and detention facilities. **Results:** This objective was completed.

**Goal 2:** Support public safety communication changes.

- **Objective 1:** Relocate Sheriff and Fire dispatch to the Tulare/Akers Professional Center. **Results:** This objective was completed.
- **Objective 2:** Relocate the Sheriff's Pixley Substation communications gear to a new Earlimart Substation. **Results:** This objective was not completed. This objective was not completed due to relocation delays.

**Goal 3:** Re-establish full functionality of the Jordan Peak Communications Site.

- **Objective 1:** Establish a lease with the U.S. Forest Service by October 2021. **Results:** This objective was not completed. Due to delays in the finalization of the United States Forest Service lease, this objective was not completed.
- **Objective 2:** Purchase the Jordan Peak radio shelter and associated radio components by October 2021. **Results:** This objective was completed.
- **Objective 3:** Transport and implement new shelter and establish communications by October 2021. **Results:** This objective was completed.

### Other Accomplishments in FY 2021/22

- Planned and funded new valley floor radio towers for installation in FY 2022/23.
- Inspected and adjusted Mooney's Grove Radio Tower guide wires.
- Performed preventative maintenance at various radio towers.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Maintain current public safety communication systems through annual preventive maintenance.

- **Objective 1:** Tune-up a minimum of five base radios at various locations to current factory specifications.
- **Objective 2:** Inspect a minimum of five repeaters and various systems including power, antenna, and safety at various radio sites, and repair or replace as needed.
- **Objective 3:** Complete inspections, tune-ups, and repairs for a minimum of 200 portable and mobile radios at various Sheriff substations and detention facilities.

**Goal 2:** Expand and improve public safety communication through infrastructure improvements.

- **Objective 1:** Purchase and install up to three new valley floor radio tower repeater systems in the County.
- **Objective 2:** Engineer and determine locations to install new radio towers in the foothills outside of the urbanized areas of Porterville and Exeter.

**Goal 3:** Support public safety communication changes.

- **Objective 1:** Establish a lease with the United States Forest Service for continued radio tower use on the United States Forest Service land by June 2023.
- **Objective 2:** Relocate the Tulare County Sheriff's Office Pixley Substation communications gear to the new Earlimart Substation by June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$49,816 or 3% in expenditures and an overall increase of \$49,816 or 3% in revenues when compared with the FY 2021/22 Final Budget.

#### County Administrator's Recommendations

This budget is recommended as submitted.

#### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

#### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.



# Mail Services

Brooke Sisk

General Services Agency Director

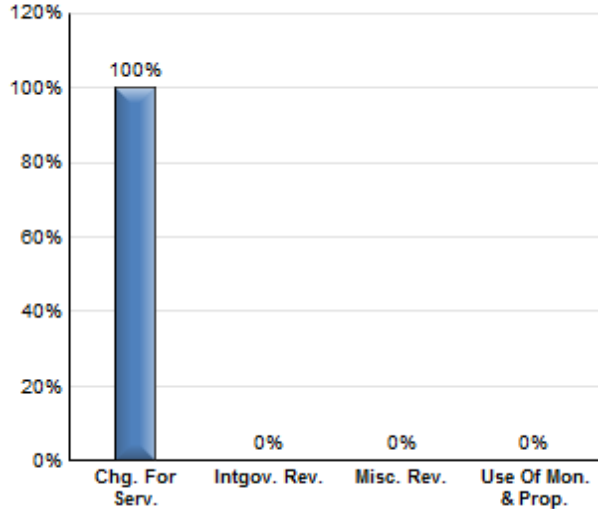
Fund: 076

Agency: 076

## SUMMARY OF APPROPRIATIONS AND REVENUES

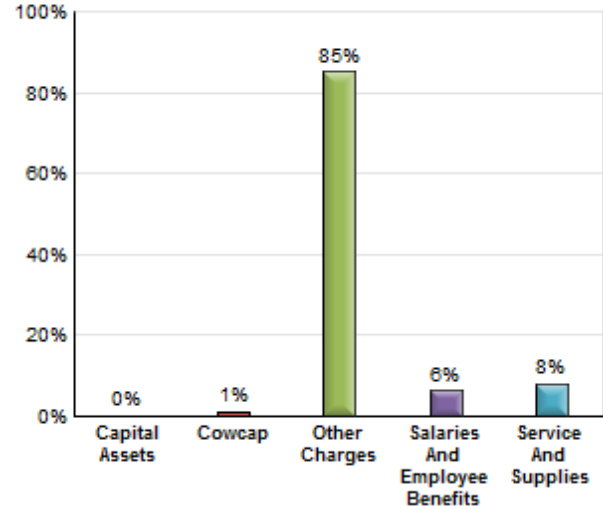
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Other General	\$1,367,033	\$2,072,745	\$1,790,453	\$(282,292)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,367,033</b>	<b>\$2,072,745</b>	<b>\$1,790,453</b>	<b>\$(282,292)</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$-	\$110,000	\$-	\$(110,000)
Cowcap	\$16,406	\$19,586	\$22,471	\$2,885
Other Charges	\$1,216,395	\$1,704,307	\$1,518,996	\$(185,311)
Salaries And Employee Benefits	\$43,831	\$98,852	\$109,986	\$11,134
Service And Supplies	\$90,401	\$140,000	\$139,000	\$(1,000)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,367,033</b>	<b>\$2,072,745</b>	<b>\$1,790,453</b>	<b>\$(282,292)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$1,382,748	\$1,673,922	\$1,442,587	\$(231,335)
Intergovernmental Revenue	\$388	\$-	\$-	\$-
Miscellaneous Revenue	\$301	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$1,383,437</b>	<b>\$1,673,922</b>	<b>\$1,442,587</b>	<b>\$(231,335)</b>
<b>NET COUNTY COST</b>	<b>\$(16,404)</b>	<b>\$398,823</b>	<b>\$347,866</b>	<b>\$(50,957)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Mail Services Division of the General Services Agency provides all Tulare County departments with mail and package related services. The cost of providing services is recovered through charges to user departments.

## Core Function

- Process incoming and outgoing mail at a discounted presort mail rate.
- Ship and receive packages and sort mail for inter-office courier service.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Increase awareness of services offered.

- **Objective 1:** Conduct outreach efforts with Tulare County departments by June 2022. **Results:** This objective was completed.

**Goal 2:** Upgrade equipment to improve the operational efficiency to better serve departmental needs.

- **Objective 1:** Replace mail feeder/folder module on the inserter by April 2022. **Results:** This objective was completed.
- **Objective 2:** Upgrade software on sorter to capture and store mail images by April 2022. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Improve communication with customers.

- **Objective 1:** Enhance the website to include a Frequently Asked Questions resource page by March 2023.
- **Objective 2:** Promote a dedicated email account for customer inquiries by April 2023.

**Goal 2:** Identify opportunities for cost savings.

- **Objective 1:** Negotiate annual maintenance rates with external vendors to offset the reduction in mail volume by June 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$282,292 or 14% in expenditures and an overall decrease of \$231,335 or 14% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position decreased \$50,957 or 13% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$11,134 primarily based on cost-of-living adjustment.
- Other Charges will decrease \$185,311 primarily based on reduction in postage purchases.
- Capital Assets will decrease \$110,000 primarily based on not requesting new assets in the new fiscal year.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$2,885 primarily based on changes in the Plan.
- Revenue Projections will decrease \$231,335 primarily based on reduction in mailing services.

**Staffing changes reflected in the Requested Budget include the following:**

- Reclass 1 FTE position to reflect a consolidation of duties:
  - 1 Print and Mail Operator to Digital Print and Mail Specialist
- Amend 1 FTE position to reflect a consolidation of duties:
  - 1 Print and Mail Operator to Digital Print and Mail Specialist

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Copier Services

Brooke Sisk

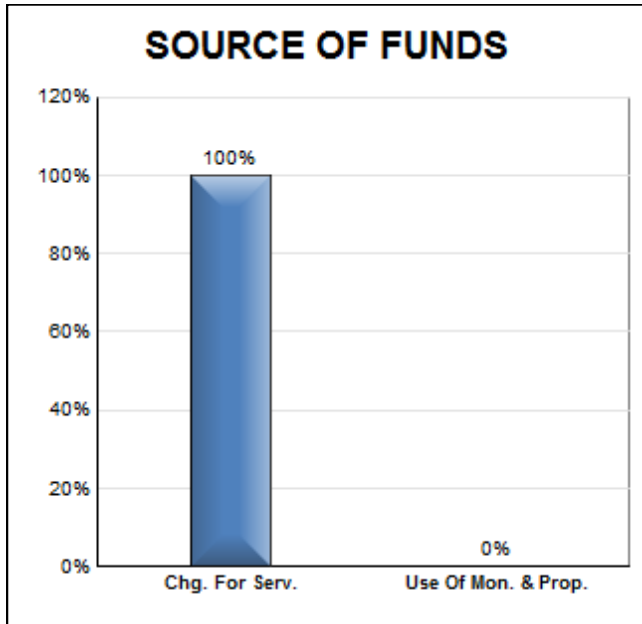
General Services Agency Director

Fund: 077

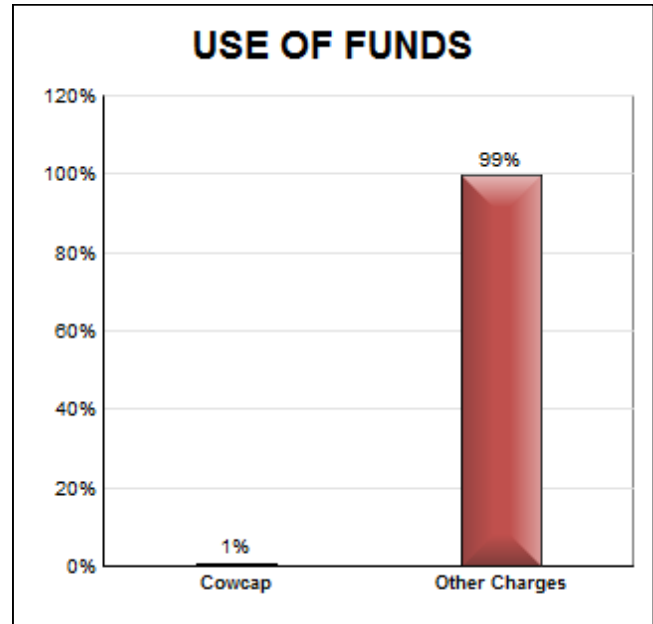
Agency: 077

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
ACTIVITY APPROPRIATIONS:				
Communications	\$340,705	\$400,880	\$564,444	\$163,564
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$340,705</b>	<b>\$400,880</b>	<b>\$564,444</b>	<b>\$163,564</b>
APPROPRIATIONS:				
Cowcap	\$687	\$1,895	\$3,834	\$1,939
Other Charges	\$340,018	\$398,985	\$560,610	\$161,625
<b>TOTAL APPROPRIATIONS:</b>	<b>\$340,705</b>	<b>\$400,880</b>	<b>\$564,444</b>	<b>\$163,564</b>
REVENUES				
Charges For Current Serv	\$260,442	\$250,130	\$637,867	\$387,737
Rev. from Use of Money & Prop	\$(6,524)	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$253,918</b>	<b>\$250,130</b>	<b>\$637,867</b>	<b>\$387,737</b>
<b>NET COUNTY COST</b>	<b>\$86,787</b>	<b>\$150,750</b>	<b>\$(73,423)</b>	<b>\$(224,173)</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Copier Services Division of the General Services Agency provides Tulare County departments with the necessary equipment to produce copies, scan materials, and fax documents at their local offices. These services and copier equipment are typically provided by contractors and managed by the Division. The cost of providing services is recovered through charges to user departments.

## Core Functions

- Provide copier, faxing, and scanning equipment to departments through the management of 375 multi-function copiers.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Enhance operational efficiency of copier equipment available to departments to ensure business needs are met.

- **Objective 1:** Replace 360 copiers and update software and hardware modules as needed by April 2022. **Results:** This objective was partially completed. A request for proposal was conducted in October 2021. A vendor was selected in April 2022. New equipment was ordered and will be installed as delivered. This item will continue into FY 2022/23.
- **Objective 2:** Configure up to half of copier equipment to send automated meter readings to vendor by April 2022. **Results:** This objective was partially completed. Due to a delay in the request for proposal process, the equipment had not been acquired. This objective will continue into FY 2022/23.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Increase operational efficiency of copier equipment to meet individual department needs.

- **Objective 1:** Coordinate with County departments and the copier vendor to replace and install new equipment, software, and hardware by December 2022.
- **Objective 2:** Configure up to half of the copier equipment to send automated meter readings to vendor by June 2023.

## Budget Request

The Requested Budget represents an overall increase of \$163,564 or 41% in expenditures and an overall increase of \$387,737 or 155% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position decreased \$224,173 or 149% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Other Charges will increase \$161,625 primarily based on copier maintenance contracts and administrative costs.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$1,939 primarily based on changes in the Plan.
- Revenue Projections will increase \$387,737 primarily based on increases in copy services.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Print Services

Brooke Sisk

General Services Agency Director

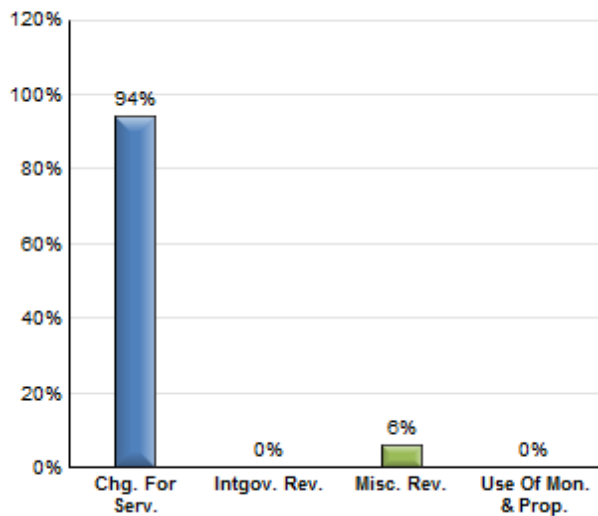
Fund: 079

Agency: 079

## SUMMARY OF APPROPRIATIONS AND REVENUES

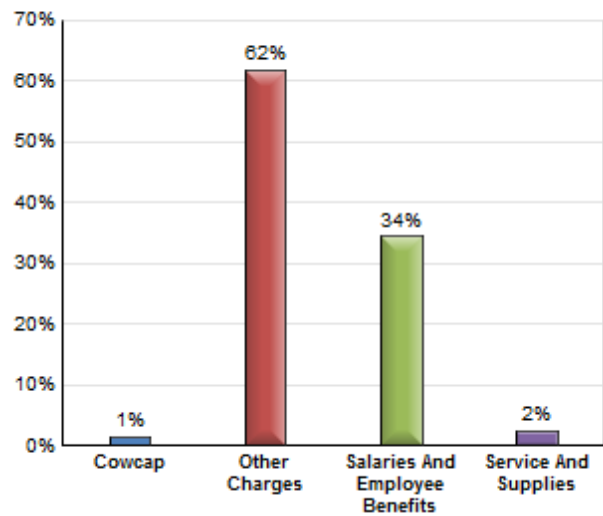
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
ACTIVITY APPROPRIATIONS:				
Other General	\$1,593,839	\$2,041,944	\$2,033,964	\$(7,980)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,593,839</b>	<b>\$2,041,944</b>	<b>\$2,033,964</b>	<b>\$(7,980)</b>
APPROPRIATIONS:				
Cowcap	\$39,702	\$41,782	\$36,226	\$(5,556)
Other Charges	\$859,366	\$1,187,834	\$1,249,512	\$61,678
Salaries And Employee Benefits	\$670,415	\$752,328	\$698,026	\$(54,302)
Service And Supplies	\$24,356	\$60,000	\$50,200	\$(9,800)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,593,839</b>	<b>\$2,041,944</b>	<b>\$2,033,964</b>	<b>\$(7,980)</b>
REVENUES				
Charges For Current Serv	\$1,480,768	\$1,315,213	\$1,541,707	\$226,494
Intergovernmental Revenue	\$6,595	\$-	\$-	\$-
Miscellaneous Revenue	\$107,823	\$168,045	\$96,226	\$(71,819)
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$1,595,186</b>	<b>\$1,483,258</b>	<b>\$1,637,933</b>	<b>\$154,675</b>
<b>NET COUNTY COST</b>	<b>\$(1,347)</b>	<b>\$558,686</b>	<b>\$396,031</b>	<b>\$(162,655)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Print Services Division of the General Services Agency provides a wide variety of printed products to departments and other local government agencies. The cost of providing services is recovered through charges to user departments and direct billing to external agencies.

## Core Functions

- Copy, print and finish documents, presentations, posters, training manuals, and more.
- Provide services including variable data, graphic design, and marketing products of all types.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Improve continuity of service and operations.

- **Objective 1:** Conduct cross training for multi-year preparedness with all staff by May 2022. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Improve continuity of service and operations.

- **Objective 1:** Work with manufacturers, wholesalers, and retailers to ensure needed supplies are on hand by June 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$7,980 or less than 1% in expenditures and an overall increase of \$154,675 or 10% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position decreased \$162,655 or 29% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will decrease \$9,800 primarily based on a reduction in office supplies expenses and unemployment insurance.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$5,556 primarily based on changes in the Plan.
- Revenue Projections will increase \$154,675 primarily based on administrative charges.

**Staffing changes reflected in the Requested Budget include the following:**

- Reclass 5 FTE positions to reflect a consolidation of duties:
  - 5 Digital Equipment Operator to Digital Print and Mail Specialist
- Amend 4 FTE positions to reflect a consolidation of duties:
  - 1 Print and Mail Operator to Digital Print and Mail Specialist
  - 3 Duplications Equipment Operator to Digital Print and Mail Specialist

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Utilities

Brooke Sisk

General Services Agency Director

Fund: 081

Agency: 081

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Property Manangement	\$6,879,578	\$6,442,783	\$8,486,829	\$2,044,046
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$6,879,578</b>	<b>\$6,442,783</b>	<b>\$8,486,829</b>	<b>\$2,044,046</b>

### APPROPRIATIONS:

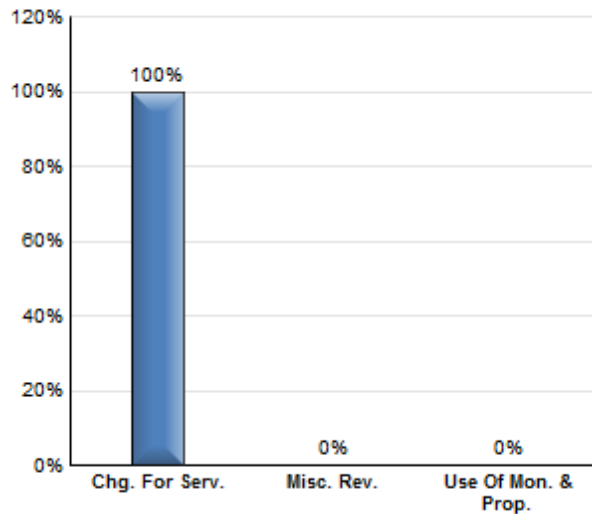
Cowcap	\$18,884	\$40,402	\$38,352	\$(2,050)
Other Charges	\$178,013	\$235,333	\$180,477	\$(54,856)
Other Financing Uses	\$576,191	\$-	\$-	\$-
Service And Supplies	\$6,106,490	\$6,167,048	\$8,268,000	\$2,100,952
<b>TOTAL APPROPRIATIONS:</b>	<b>\$6,879,578</b>	<b>\$6,442,783</b>	<b>\$8,486,829</b>	<b>\$2,044,046</b>

### REVENUES

Charges For Current Serv	\$6,322,892	\$6,145,511	\$8,892,336	\$2,746,825
Miscellaneous Revenue	\$1,738	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$6,324,630</b>	<b>\$6,145,511</b>	<b>\$8,892,336</b>	<b>\$2,746,825</b>

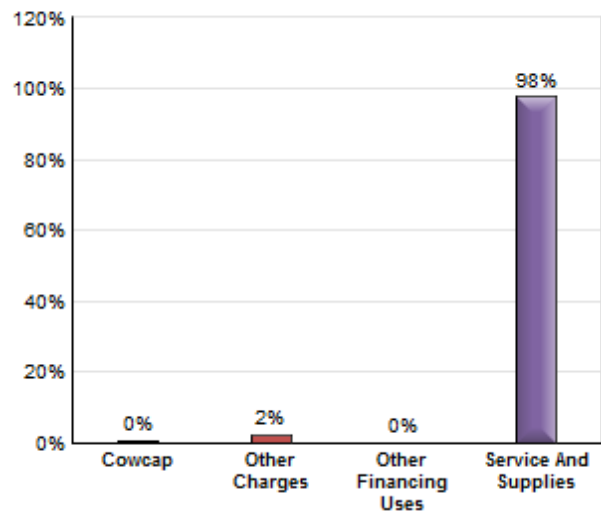
<b>NET COUNTY COST</b>	<b>\$554,948</b>	<b>\$297,272</b>	<b>\$(405,507)</b>	<b>\$(702,779)</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding



## Purpose

The Utilities Division of the General Services Agency manages the centralized invoicing process and subsequent billing for all county facilities' utility and infrastructure charges. The cost of providing services is recovered through charges to user departments. The Utilities Division also provides oversight for energy savings programs, seeks energy savings grants, and develops energy conservation recommendations.

## Core Functions

- Monitor and approve utility invoices for county-owned facilities.
- Monitor and assist in the preparation of the county's utility budget.
- Conduct outreach efforts to county departments to provide information about energy efficiency measures.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Assess savings on solar generation at all active solar sites.

- **Objective 1:** Develop a tool to analyze forecasted data by April 2022. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Facilitated the installation of lighting upgrades at eight County-owned sites.

## Key Goals and Objectives for FY 2022/23

### Organizational Performance

**Goal 1:** Evaluate and pursue measures to reduce energy consumption and realize cost savings.

- **Objective 1:** Pilot electric vehicle charging program by June 2023.
- **Objective 2:** Install new heating ventilation and air conditioning systems at five county facilities by June 2023.
- **Objective 3:** Complete photovoltaic solar power system installation at five county sites by June 2023.

## Budget Request

The Requested Budget represents an overall increase of \$2,044,046 or 32% in expenditures and an overall increase of \$2,746,825 or 45% in revenues when compared with the FY 2021/22 Final Budget. As a result, the Unrestricted Net Position decreased \$702,779 or 236% when compared with the FY 2021/22 Final Budget.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$2,100,952 primarily based on utility cost.
- Other Charges will decrease \$54,856 primarily based on reduction in maintenance charges.
- Revenue Projections will increase \$2,746,825 primarily based on utility charges to departments.

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

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# Transit

## Reed Schenke

### Resource Management Agency Director

Fund: 040

Agency: 220

#### SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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#### ACTIVITY APPROPRIATIONS:

Public Ways	\$4,075,693	\$12,700,853	\$11,529,615	\$(1,171,238)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$4,075,693</b>	<b>\$12,700,853</b>	<b>\$11,529,615</b>	<b>\$(1,171,238)</b>

#### APPROPRIATIONS:

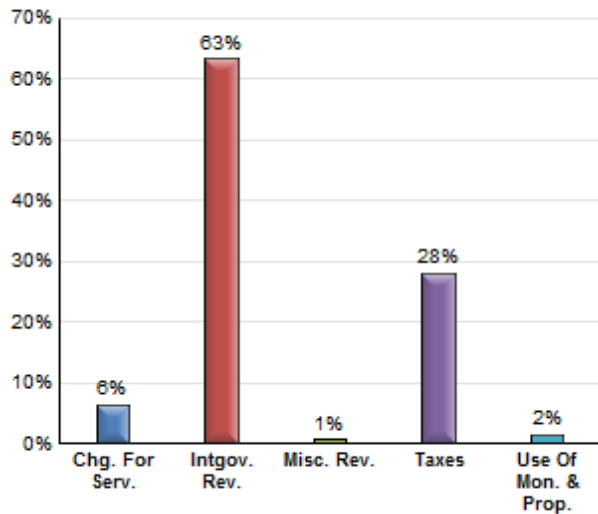
Capital Assets	\$-	\$2,367,394	\$2,161,940	\$(205,454)
Cowcap	\$30,528	\$47,511	\$37,910	\$(9,601)
Other Charges	\$776,860	\$1,592,703	\$1,512,000	\$(80,703)
Salaries And Employee Benefits	\$233,399	\$267,032	\$293,548	\$26,516
Service And Supplies	\$3,034,906	\$8,426,213	\$7,524,217	\$(901,996)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$4,075,693</b>	<b>\$12,700,853</b>	<b>\$11,529,615</b>	<b>\$(1,171,238)</b>

#### REVENUES

Charges For Current Serv	\$195,093	\$500,600	\$481,600	\$(19,000)
Intergovernmental Revenue	\$2,363,545	\$5,216,273	\$4,792,179	\$(424,094)
Miscellaneous Revenue	\$71,849	\$50,003	\$50,003	\$-
Rev. from Use of Money & Prop	\$95,526	\$120,000	\$120,000	\$-
Taxes	\$1,591,008	\$2,032,417	\$2,130,346	\$97,929
<b>TOTAL REVENUES</b>	<b>\$4,317,021</b>	<b>\$7,919,293</b>	<b>\$7,574,128</b>	<b>\$(345,165)</b>

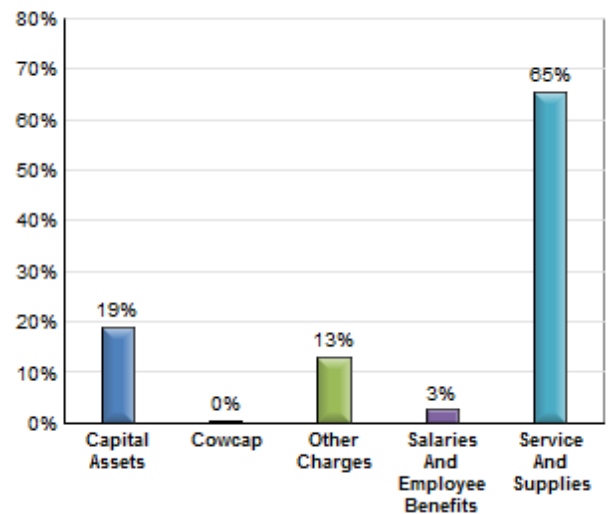
<b>NET COUNTY COST</b>	<b>\$(241,328)</b>	<b>\$4,781,560</b>	<b>\$3,955,487</b>	<b>\$(826,073)</b>
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#### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

#### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The purpose of the Tulare County Area Transit (TCaT) is to provide an effective and affordable means of transportation for residents in certain unincorporated areas of Tulare County. Service has been provided in the form of community Dial-A-Ride service, rural fixed routes, and subsidies to residents since 1980.

TCaT has nine fixed routes and four Dial-A-Ride services (North County, South County, Lindsay, and Rural Tulare). The County contracts with the Cities of Dinuba, Lindsay, Woodlake, Porterville, and Visalia to extend service to County residents in surrounding unincorporated areas. Subsidies are provided for residents who use Orange Belt Stages common carrier routes.

Transit operations are provided under a multi-year contract with a contracted Transportation Service Provider.

In August of 2020, the County and the cities of Dinuba, Exeter, Farmersville, Lindsay, Porterville, Tulare, and Woodlake established the Tulare County Regional Transit Agency (TCRTA) to own, operate and administer a public transportation system on behalf of the member agencies. On June 29, 2022, the County executed a Memorandum of Understanding (MOU) with TCRTA, appointing them the new operator of transit services for rural Tulare County. In accordance with the MOU, Transit funding allocated to the County by State and federal agencies are assigned to TCRTA, but the County still oversees their use. As such, Transit funding and administration of the MOU with TCRTA will continue to be managed by the Resource Management Agency's (RMA) Transit Division, housed in the Public Works Branch, Management Group 3, Special Programs.

## Core Function

Provide public transportation to county residents.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Improve security for drivers and passengers.

- **Objective 1:** Install and implement automated passenger counters and an electronic fare system by June 2022.  
**Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Improve transit service delivery and provide the public with convenient access to transit information and services.

- **Objective 1:** Participate in any programs or projects involving new fare media implemented by TCRTA by June 2022.  
**Results:** This objective was completed.
- **Objective 2:** Coordinate with TCRTA to improve regional transit connections and eliminate barriers to riders by June 2022. **Results:** This objective was completed.
- **Objective 3:** Identify a list of deliverables Tulare County Transit can provide to assist TCRTA with its transition to operating transit services, including any bidding for a transit contractor, by June 2022. **Results:** This objective was completed.

**Goal 2:** Provide infrastructure to support better service delivery.

- **Objective 1:** Complete the purchase of three CNG passenger buses, ordered in FY 2020/21, under the 5339 grant program by April 2022. **Results:** This objective was completed.
- **Objective 2:** Order and receive four new CNG buses under a grant from the Federal 5311 program by June 2022. **Results:** This objective was not completed. This objective was not completed. Staff are working with TCRTA to determine future purchases are in line with their objectives.
- **Objective 3:** Order one new CNG bus under a grant from the Federal 5339 program. **Results:** This objective was completed.

**Goal 3:** Prepare for transition to Regional Transit Authority.

- **Objective 1:** Identify a list of deliverables Tulare County Transit can provide to assist TCRTA with its transition to operating transit services, including any bidding for a transit contractor by June 2022. **Results:** This objective was completed.
- **Objective 3:** Identify and apply for future grants for low-to-no emissions vehicles. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Quality of Life

**Goal 1:** Provide the public with convenient access to quality local transit information and services.

- **Objective 1:** Participate in TCRTA's technical committees to ensure that Tulare County rural resident needs are equitably represented by June 2023.
- **Objective 2:** Finalize required transitional responsibilities under the TCRTA Joint Powers Agreement by January 2023.

### Organizational Performance

**Goal 1:** Provide infrastructure to support better service delivery.

- **Objective 1:** Complete the purchase and receive the compressed natural gas bus purchased under a grant from the Federal 5339 program by June 2023.

## Budget Request

The Requested Budget represents an overall decrease of \$1,171,238 or 9% in expenditures and an overall decrease of \$345,165 or 4% in revenues when compared with the FY 2021/22 Final Budget. The \$3,955,487 difference between expenses and revenues represents the use of Unrestricted Net Position.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$26,516 primarily based on budgeted cost-of-living adjustments.
- Capital Assets will decrease \$205,454 primarily based on an overall reduction in new bus expenditures.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$9,601 primarily based on changes in the Plan.
- Revenue Projections will decrease \$345,165 primarily based on less grant revenue to purchases buses and vehicles.

**Capital asset requests reflected in the Requested Budget include the following:**

- Bus/Stop Enhancements - \$288,815
- Smart Card Fare System - \$173,487
- Solar Bus Stop Signs - \$67,226

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 5 Large Compressed Natural Gas Passenger Bus - \$1,632,412

### County Administrator's Recommendations

This budget is recommended as submitted.

### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Solid Waste

**Bryce Howard**  
**Director**

**Fund: 045**

**Agency: 235**

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Sanitation	\$14,454,782	\$25,512,373	\$35,441,852	\$9,929,479
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$14,454,782</b>	<b>\$25,512,373</b>	<b>\$35,441,852</b>	<b>\$9,929,479</b>

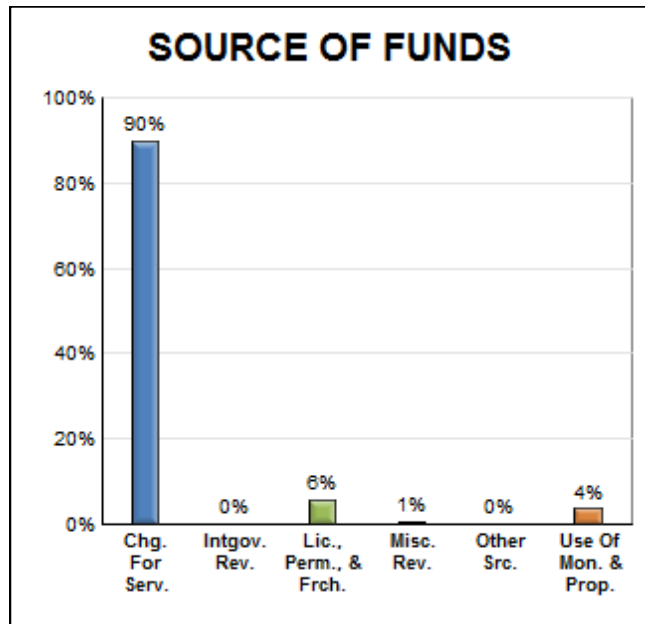
### APPROPRIATIONS:

Capital Assets	\$-	\$8,199,363	\$12,312,074	\$4,112,711
Cowcap	\$123,750	\$93,464	\$116,503	\$23,039
Other Charges	\$7,014,535	\$7,845,948	\$11,537,260	\$3,691,312
Other Financing Uses	\$420,000	\$570,000	\$523,968	\$(46,032)
Salaries And Employee Benefits	\$3,309,242	\$4,152,751	\$4,603,442	\$450,691
Service And Supplies	\$3,587,255	\$4,650,847	\$6,348,605	\$1,697,758
<b>TOTAL APPROPRIATIONS:</b>	<b>\$14,454,782</b>	<b>\$25,512,373</b>	<b>\$35,441,852</b>	<b>\$9,929,479</b>

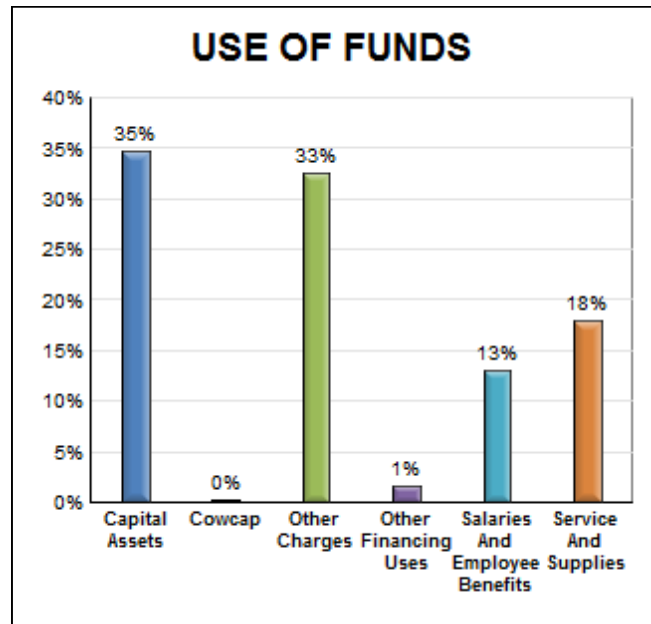
### REVENUES

Charges For Current Serv	\$17,410,824	\$16,893,693	\$17,905,955	\$1,012,262
Intergovernmental Revenue	\$116,718	\$36,034	\$36,034	\$-
Lic.,Permits & Franchise	\$1,053,777	\$1,032,000	\$1,147,968	\$115,968
Miscellaneous Revenue	\$(484,726)	\$455,701	\$100,704	\$(354,997)
Other Financing Sources	\$980	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$1,106,560	\$818,500	\$718,500	\$(100,000)
<b>TOTAL REVENUES</b>	<b>\$19,204,133</b>	<b>\$19,235,928</b>	<b>\$19,909,162</b>	<b>\$673,234</b>

<b>NET COUNTY COST</b>	<b>\$(4,749,351)</b>	<b>\$6,276,445</b>	<b>\$15,532,690</b>	<b>\$9,256,245</b>
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Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Solid Waste Department provides administration of the Tulare County Integrated Waste Management Plan, recycling programs, operation and maintenance of solid waste facilities, development of new solid waste facilities, regulation of solid waste collection services, and compliance with all applicable federal and state regulations.

## Core Functions

Responsible for the safe and cost-effective management of solid waste operations and recycling activities in Tulare County.

## Key Goals and Objectives Results in FY 2021/22

### Organizational Performance

**Goal 1:** Continue long-term capital improvement projects.

- **Objective 1:** Approve construction plans and bid specs for the Woodville Landfill Cell Expansion Project. **Results:** This objective was not completed. The project was delayed due to requests from CalRecycle to upgrade construction plans for unit 1 and the expansion plans for unit 2, to complete the movement from inactive to active status. It is anticipated that construction plans will be approved in FY 2022/23.
- **Objective 2:** Create construction plans for a composting facility at the Visalia Landfill. **Results:** This objective was not completed. Solid Waste is currently working with the contractor and the Resource Management Agency to complete the Environmental Impact Report (EIR) for the Visalia Landfill Compost Facility Project. It is anticipated that construction plans will be completed in FY 2022/23.

### Economic Well-Being

**Goal 1:** Evaluate new revenue generating opportunities.

- **Objective 1:** Explore solar panel installation at Tulare County disposal sites. **Results:** This objective was completed.
- **Objective 2:** Evaluate current gas lease agreements at county disposal sites. **Results:** This objective was completed.

### Quality of Life

**Goal 1:** Develop programs to reduce waste in Tulare County.

- **Objective 1:** Work with the Resource Management Agency to develop a pilot program for private property clean-ups funded through the Solid Waste Enterprise Fund. **Results:** This objective was completed.
- **Objective 2:** Work with county agencies to develop protocols relating to SB1383 Organics regulations. **Results:** This objective was completed.

## Other Accomplishments in FY 2021/22

- Upgraded scales and equipment at the Woodville Landfill.
- Installed security cameras and fencing at the Woodville Landfill.
- Re-opened the Earlimart Transfer Station to the public.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Increase security measures at county landfills.

- **Objective 1:** Install additional security cameras at the Visalia Landfill by June 2023.
- **Objective 2:** Install motion flood lights at the Woodville Landfill by June 2023.
- **Objective 3:** Install an additional security camera at the Woodville Landfill by June 2023.

### Quality of Life

**Goal 1:** Develop alternatives for reducing compostable material.

- **Objective 1:** Purchase a PG Firebox air burner to reduce green waste material at county landfills by June 2023.
- **Objective 2:** Complete bid specifications for the Visalia Landfill Compost Facility by June 2023.

### Organizational Performance

**Goal 1:** Transition services from the Teapot Dome Landfill to the Woodville Landfill.

- **Objective 1:** Obtain an operating permit from CalRecycle for the Woodville Landfill by June 2023.
- **Objective 2:** Begin operation of the Woodville Landfill by June 2023.
- **Objective 3:** Reduce services at the Teapot Dome Landfill by June 2023.

### Budget Request

The Requested Budget represents an overall increase of \$9,929,479 or 39% in expenditures and an overall increase of \$673,234 or 3% in revenues when compared with the FY 2021/22 Final Budget. The \$15,532,690 difference between expenditures and revenues represents the use of Unrestricted Net Position.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Salaries and Benefits will increase \$450,691 primarily based on cost-of-living adjustments.
- Services and Supplies will increase \$1,697,758 primarily based on an increase in quality assurance service costs related to the Woodville construction project, and increased equipment maintenance costs related to more repair work being completed in-house.
- Other Charges will increase \$3,691,312 primarily based on increased depreciation expenses associated with new equipment purchases and increased fuel prices.
- Capital Assets will increase \$4,112,711 primarily based on construction costs associated with expanding the Woodville Landfill.
- Countywide Cost Allocation Plan (COWCAP) charges will increase \$23,039 primarily based on changes to the Plan.
- Revenue Projections will increase \$673,234 primarily based on increases in commercial hauler tonnages.

**Staffing changes reflected in the Requested Budget include the following:**

- Amend 1 FTE position to create opportunities for advancement and retention:
  - 1 Account Clerk to Account Clerk Senior
- Add 1 FTE position to facilitate operations at the Woodville Landfill:
  - 1 Refuse Site Supervisor

**Staffing changes reflected in the Requested Budget that were approved by the Board of Supervisors with an effective between April 10, 2022 and the publication of this book include the following:**

- Reclass 2 FTE positions for the HR/Payroll reorganization project:
  - 1 Account Clerk to Payroll Clerk I
  - 1 Staff Services Analyst I-K to Department Human Resources Analyst I

**Capital asset requests reflected in the Requested Budget include the following:**

- 1 Caterpillar Scraper - \$1,300,000



- 1 Water Buffalo Truck - \$450,000
- 1 Roll-off Truck - \$500,000
- 3 4x4 Pickup Trucks - \$165,000
- 5 Roll-off Bins - \$75,000
- 5 Roll-off Bins - \$75,000\*
- 1 PGFireBox Greenwaste Air Burner - \$175,000
- 1 Material Grinder - \$1,200,000
- Water Well at Visalia Landfill - \$175,000
- Water Well at Woodville Landfill - \$175,000
- Woodville Landfill Cell Expansion - \$8,000,000\*

\*This capital asset was budgeted in FY 2021/22, but not purchased. It has been re-budgeted at a different price in FY 2022/23.

**Capital assets approved by the Board of Supervisors prior to the publication of this book include the following:**

- 3 Cash and Currency Counters - \$22,074

**County Administrator's Recommendations**

This budget is recommended as submitted.

**Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

**Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# Terra Bella Sewer Maintenance District

Reed Schenke

Resource Management Agency Director

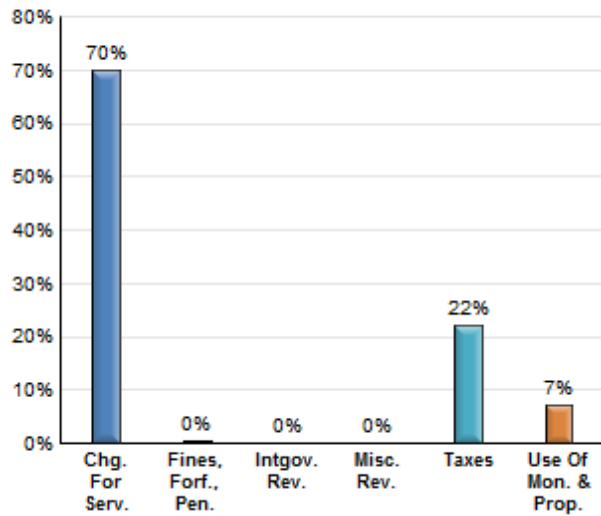
Fund: 761

Agency: 761

## SUMMARY OF APPROPRIATIONS AND REVENUES

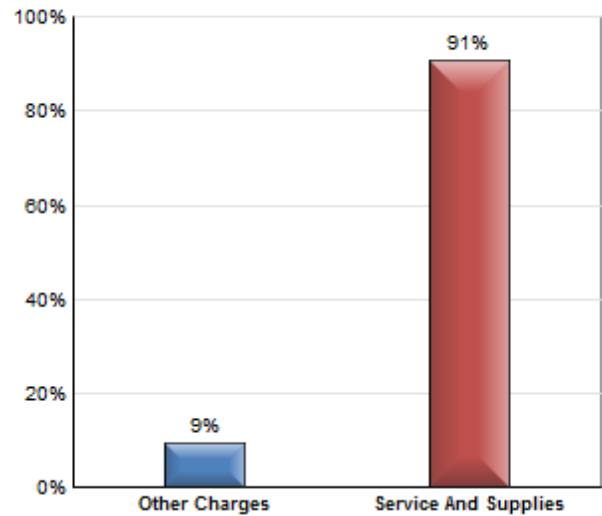
	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$189,159	\$1,158,872	\$1,138,815	\$(20,057)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$189,159</b>	<b>\$1,158,872</b>	<b>\$1,138,815</b>	<b>\$(20,057)</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$110,849	\$114,060	\$106,876	\$(7,184)
Service And Supplies	\$78,310	\$1,044,812	\$1,031,939	\$(12,873)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$189,159</b>	<b>\$1,158,872</b>	<b>\$1,138,815</b>	<b>\$(20,057)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$143,733	\$143,734	\$143,734	\$-
Fines,Forfeit.,Penalties	\$1,073	\$1,000	\$1,000	\$-
Intergovernmental Revenue	\$299	\$350	\$350	\$-
Miscellaneous Revenue	\$2,136	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$12,793	\$15,000	\$15,000	\$-
Taxes	\$44,917	\$45,150	\$45,150	\$-
<b>TOTAL REVENUES</b>	<b>\$204,951</b>	<b>\$205,236</b>	<b>\$205,236</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$(15,792)</b>	<b>\$953,636</b>	<b>\$933,579</b>	<b>\$(20,057)</b>

### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Terra Bella Sewer Maintenance District is an independent Special District for which the Board of Supervisors serves as the governing board. The Resource Management Agency's Public Works Branch, Management Group 3 - Special Programs, is responsible for district administration and operations. The District provides sanitary sewer collection, treatment, and disposal services to the community of Terra Bella. The Terra Bella Sewer Maintenance District serves a population of approximately 1,500 residents.

## Core Functions

Responsible for the safe and cost-effective management of the Terra Bella Wastewater Treatment Facility.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Ensure safe, clean, and reliable sewage treatment facilities.

- **Objective 1:** Monitor and test sewage treatment facilities according to Water Quality Control Board waste discharge requirements throughout FY 2021/22. **Results:** This objective was completed.
- **Objective 2:** Maintain sewer collection systems, inspect aging infrastructure, and perform repairs quickly with minimal impact to users by June 2022. **Results:** This objective was completed.

### Economic Well-Being

**Goal 1:** Utilize extension of service to enhance economic stability of the District.

- **Objective 1:** Complete annexation of Setton Farms property into the District boundaries in accordance with LAFCo requirements by June 2022. **Results:** This objective was partially completed. The annexation is expected to be completed by December 2022.

### Quality of Life

**Goal 1:** Improve customer service for sewer system customers.

- **Objective 1:** Investigate alternative payment method services such as automated cashiering system at Government Plaza or remote payment sites to provide convenient payment options for customers by June 2022. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Maintain the independent financial sustainability of the Terra Bella sewer system.

- **Objective 1:** Place delinquent accounts on the County Assessors' Tax Roll by August 2021. **Results:** This objective was completed.
- **Objective 2:** Undergo the Proposition 218 process to increase user fees based on the recently completed system rate study as necessary for financial sustainability of water and sewer systems by June 2022. **Results:** This objective was partially completed. A rate study and affordability analysis was started and is anticipated to be completed by December 2022. The Prop 218 process will be completed by June 2023, if warranted.
- **Objective 3:** Continue preparing Capital Improvement Plan by June 2022. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Ensure safe, clean, and reliable sewage treatment facilities.

- **Objective 1:** Monitor and test sewage treatment facilities according to Water Quality Control Board waste discharge requirements throughout FY 2022/23.

#### **Economic Well-Being**

**Goal 1:** Utilize extension of service to enhance the economic stability of the District.

- **Objective 1:** Complete annexation of Setton Farms property into the District boundaries in accordance with LAFCO requirements by December 2022.

#### **Organizational Performance**

**Goal 1:** Maintain the independent financial sustainability of the Terra Bella sewer system.

- **Objective 1:** Place delinquent accounts on the County Assessors' Tax Roll by August 2022.
- **Objective 2:** Update the system rate study and complete the Prop 218 process as necessary for the financial sustainability of the system by June 2023.

#### **Budget Request**

The Requested Budget represents an overall decrease of \$20,057 or 2% in expenditures and no change in revenues when compared with the FY 2021/22 Final Budget. The \$933,579 difference between expenditures and revenues represents the use of Unrestricted Net Position.

#### **County Administrator's Recommendations**

This budget is recommended as submitted.

#### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

#### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

# L and M Funds

Reed Schenke

Resource Management Agency Director

<b>Fund: L10</b>				
<b>Agency: L10</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$1,277	\$36,203	\$37,604	\$1,401
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$1,277</b>	<b>\$36,203</b>	<b>\$37,604</b>	<b>\$1,401</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$1,277	\$1,719	\$1,830	\$111
Service And Supplies	\$-	\$34,484	\$35,774	\$1,290
<b>TOTAL APPROPRIATIONS:</b>	<b>\$1,277</b>	<b>\$36,203</b>	<b>\$37,604</b>	<b>\$1,401</b>
<b>REVENUES</b>				
Charges For Current Serv	\$2,030	\$2,014	\$2,014	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$494	\$600	\$600	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$2,524</b>	<b>\$2,614</b>	<b>\$2,623</b>	<b>\$9</b>
<b>NET COUNTY COST</b>	<b>\$(1,247)</b>	<b>\$33,589</b>	<b>\$34,981</b>	<b>\$1,392</b>
<b>Fund: L16</b>				
<b>Agency: L16</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$50,860	\$89,536	\$95,351	\$5,815
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$50,860</b>	<b>\$89,536</b>	<b>\$95,351</b>	<b>\$5,815</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$8,581	\$4,697	\$5,329	\$632
Service And Supplies	\$42,279	\$84,839	\$90,022	\$5,183
<b>TOTAL APPROPRIATIONS:</b>	<b>\$50,860</b>	<b>\$89,536</b>	<b>\$95,351</b>	<b>\$5,815</b>
<b>REVENUES</b>				
Charges For Current Serv	\$8,694	\$8,668	\$8,668	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$1,768	\$2,000	\$2,000	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$10,462</b>	<b>\$10,668</b>	<b>\$10,677</b>	<b>\$9</b>
<b>NET COUNTY COST</b>	<b>\$40,398</b>	<b>\$78,868</b>	<b>\$84,674</b>	<b>\$5,806</b>
<b>Fund: L60</b>				
<b>Agency: L60</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$417	\$37,021	\$39,653	\$2,632
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$417</b>	<b>\$37,021</b>	<b>\$39,653</b>	<b>\$2,632</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$417	\$1,654	\$1,810	\$156
Service And Supplies	\$-	\$35,367	\$37,843	\$2,476
<b>TOTAL APPROPRIATIONS:</b>	<b>\$417</b>	<b>\$37,021</b>	<b>\$39,653</b>	<b>\$2,632</b>
<b>REVENUES</b>				
Charges For Current Serv	\$2,639	\$2,633	\$2,633	\$-
Rev. from Use of Money & Prop	\$485	\$600	\$600	\$-
<b>TOTAL REVENUES</b>	<b>\$3,124</b>	<b>\$3,233</b>	<b>\$3,233</b>	<b>\$-</b>

<b>NET COUNTY COST</b>	<b>\$(2,707)</b>	<b>\$33,788</b>	<b>\$36,420</b>	<b>\$2,632</b>
<b>Fund: L65</b>				
<b>Agency: L65</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$659	\$54,773	\$58,226	\$3,453
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$659</b>	<b>\$54,773</b>	<b>\$58,226</b>	<b>\$3,453</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$659	\$1,907	\$2,018	\$111
Service And Supplies	\$-	\$52,866	\$56,208	\$3,342
<b>TOTAL APPROPRIATIONS:</b>	<b>\$659</b>	<b>\$54,773</b>	<b>\$58,226</b>	<b>\$3,453</b>
<b>REVENUES</b>				
Charges For Current Serv	\$3,422	\$3,412	\$3,412	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$733	\$800	\$800	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$4,155</b>	<b>\$4,212</b>	<b>\$4,221</b>	<b>\$9</b>
<b>NET COUNTY COST</b>	<b>\$(3,496)</b>	<b>\$50,561</b>	<b>\$54,005</b>	<b>\$3,444</b>
<b>Fund: L70</b>				
<b>Agency: L70</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$410	\$41,179	\$44,472	\$3,293
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$410</b>	<b>\$41,179</b>	<b>\$44,472</b>	<b>\$3,293</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$410	\$1,648	\$1,803	\$155
Service And Supplies	\$-	\$39,531	\$42,669	\$3,138
<b>TOTAL APPROPRIATIONS:</b>	<b>\$410</b>	<b>\$41,179</b>	<b>\$44,472</b>	<b>\$3,293</b>
<b>REVENUES</b>				
Charges For Current Serv	\$3,247	\$3,247	\$3,247	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$531	\$600	\$600	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$3,778</b>	<b>\$3,847</b>	<b>\$3,856</b>	<b>\$9</b>
<b>NET COUNTY COST</b>	<b>\$(3,368)</b>	<b>\$37,332</b>	<b>\$40,616</b>	<b>\$3,284</b>
<b>Fund: L75</b>				
<b>Agency: L75</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$378	\$9,294	\$10,108	\$814
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$378</b>	<b>\$9,294</b>	<b>\$10,108</b>	<b>\$814</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$378	\$1,615	\$1,771	\$156
Service And Supplies	\$-	\$7,679	\$8,337	\$658
<b>TOTAL APPROPRIATIONS:</b>	<b>\$378</b>	<b>\$9,294</b>	<b>\$10,108</b>	<b>\$814</b>
<b>REVENUES</b>				
Charges For Current Serv	\$1,316	\$1,065	\$1,065	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$112	\$120	\$120	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$1,428</b>	<b>\$1,185</b>	<b>\$1,194</b>	<b>\$9</b>
<b>NET COUNTY COST</b>	<b>\$(1,050)</b>	<b>\$8,109</b>	<b>\$8,914</b>	<b>\$805</b>

<b>Fund: L80</b>				
<b>Agency: L80</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
ACTIVITY APPROPRIATIONS:				
Public Ways	\$475	\$50,018	\$53,312	\$3,294
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$475</b>	<b>\$50,018</b>	<b>\$53,312</b>	<b>\$3,294</b>
APPROPRIATIONS:				
Other Charges	\$475	\$1,712	\$1,868	\$156
Service And Supplies	\$-	\$48,306	\$51,444	\$3,138
<b>TOTAL APPROPRIATIONS:</b>	<b>\$475</b>	<b>\$50,018</b>	<b>\$53,312</b>	<b>\$3,294</b>
REVENUES				
Charges For Current Serv	\$3,230	\$3,231	\$3,231	\$-
Rev. from Use of Money & Prop	\$664	\$700	\$700	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$3,894</b>	<b>\$3,931</b>	<b>\$3,939</b>	<b>\$8</b>
<b>NET COUNTY COST</b>	<b>\$(3,419)</b>	<b>\$46,087</b>	<b>\$49,373</b>	<b>\$3,286</b>
<b>Fund: L85</b>				
<b>Agency: L85</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
ACTIVITY APPROPRIATIONS:				
Public Ways	\$2,003	\$68,265	\$71,516	\$3,251
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$2,003</b>	<b>\$68,265</b>	<b>\$71,516</b>	<b>\$3,251</b>
APPROPRIATIONS:				
Other Charges	\$2,003	\$1,792	\$1,904	\$112
Service And Supplies	\$-	\$66,473	\$69,612	\$3,139
<b>TOTAL APPROPRIATIONS:</b>	<b>\$2,003</b>	<b>\$68,265</b>	<b>\$71,516</b>	<b>\$3,251</b>
REVENUES				
Charges For Current Serv	\$3,872	\$3,873	\$3,873	\$-
Rev. from Use of Money & Prop	\$929	\$1,000	\$1,000	\$-
<b>TOTAL REVENUES</b>	<b>\$4,801</b>	<b>\$4,873</b>	<b>\$4,873</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$(2,798)</b>	<b>\$63,392</b>	<b>\$66,643</b>	<b>\$3,251</b>
<b>Fund: L86</b>				
<b>Agency: L86</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
ACTIVITY APPROPRIATIONS:				
Public Ways	\$533	\$135,738	\$147,054	\$11,316
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$533</b>	<b>\$135,738</b>	<b>\$147,054</b>	<b>\$11,316</b>
APPROPRIATIONS:				
Other Charges	\$533	\$1,780	\$1,892	\$112
Service And Supplies	\$-	\$133,958	\$145,162	\$11,204
<b>TOTAL APPROPRIATIONS:</b>	<b>\$533</b>	<b>\$135,738</b>	<b>\$147,054</b>	<b>\$11,316</b>
REVENUES				
Charges For Current Serv	\$10,270	\$10,386	\$10,386	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$1,778	\$2,000	\$2,000	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$12,048</b>	<b>\$12,386</b>	<b>\$12,395</b>	<b>\$9</b>
<b>NET COUNTY COST</b>	<b>\$(11,515)</b>	<b>\$123,352</b>	<b>\$134,659</b>	<b>\$11,307</b>
<b>Fund: L87</b>				
<b>Agency: L87</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
ACTIVITY APPROPRIATIONS:				

Public Ways	\$419	\$51,767	\$56,917	\$5,150
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$419</b>	<b>\$51,767</b>	<b>\$56,917</b>	<b>\$5,150</b>

**APPROPRIATIONS:**

Other Charges	\$419	\$1,665	\$1,778	\$113
Service And Supplies	\$-	\$50,102	\$55,139	\$5,037
<b>TOTAL APPROPRIATIONS:</b>	<b>\$419</b>	<b>\$51,767</b>	<b>\$56,917</b>	<b>\$5,150</b>

**REVENUES**

Charges For Current Serv	\$4,972	\$4,972	\$4,972	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$672	\$800	\$800	\$-
Taxes	\$-	\$-	\$7	\$7
<b>TOTAL REVENUES</b>	<b>\$5,644</b>	<b>\$5,772</b>	<b>\$5,780</b>	<b>\$8</b>

<b>NET COUNTY COST</b>	<b>\$(5,225)</b>	<b>\$45,995</b>	<b>\$51,137</b>	<b>\$5,142</b>
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**Fund: L88**

**Agency: L88**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$397	\$66,694	\$75,686	\$8,992
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$397</b>	<b>\$66,694</b>	<b>\$75,686</b>	<b>\$8,992</b>

**APPROPRIATIONS:**

Other Charges	\$397	\$1,624	\$1,825	\$201
Service And Supplies	\$-	\$65,070	\$73,861	\$8,791
<b>TOTAL APPROPRIATIONS:</b>	<b>\$397</b>	<b>\$66,694</b>	<b>\$75,686</b>	<b>\$8,992</b>

**REVENUES**

Charges For Current Serv	\$8,756	\$8,756	\$8,756	\$-
Rev. from Use of Money & Prop	\$770	\$800	\$800	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$9,526</b>	<b>\$9,556</b>	<b>\$9,564</b>	<b>\$8</b>

<b>NET COUNTY COST</b>	<b>\$(9,129)</b>	<b>\$57,138</b>	<b>\$66,122</b>	<b>\$8,984</b>
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**Fund: L89**

**Agency: L89**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$339	\$18,655	\$22,011	\$3,356
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$339</b>	<b>\$18,655</b>	<b>\$22,011</b>	<b>\$3,356</b>

**APPROPRIATIONS:**

Other Charges	\$339	\$1,566	\$1,767	\$201
Service And Supplies	\$-	\$17,089	\$20,244	\$3,155
<b>TOTAL APPROPRIATIONS:</b>	<b>\$339</b>	<b>\$18,655</b>	<b>\$22,011</b>	<b>\$3,356</b>

**REVENUES**

Charges For Current Serv	\$3,104	\$3,423	\$3,423	\$-
Rev. from Use of Money & Prop	\$197	\$200	\$200	\$-
<b>TOTAL REVENUES</b>	<b>\$3,301</b>	<b>\$3,623</b>	<b>\$3,623</b>	<b>\$-</b>

<b>NET COUNTY COST</b>	<b>\$(2,962)</b>	<b>\$15,032</b>	<b>\$18,388</b>	<b>\$3,356</b>
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**Fund: L90**

**Agency: L90**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$440	\$57,560	\$68,528	\$10,968
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$440</b>	<b>\$57,560</b>	<b>\$68,528</b>	<b>\$10,968</b>

**APPROPRIATIONS:**

Other Charges	\$440	\$1,667	\$1,867	\$200
Service And Supplies	\$-	\$55,893	\$66,661	\$10,768



<b>TOTAL APPROPRIATIONS:</b>	<b>\$440</b>	<b>\$57,560</b>	<b>\$68,528</b>	<b>\$10,968</b>
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#### REVENUES

Charges For Current Serv	\$10,905	\$10,745	\$10,745	\$-
Lic.,Permits & Franchise	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$582	\$600	\$600	\$-
Taxes	\$-	\$-	\$8	\$8
<b>TOTAL REVENUES</b>	<b>\$11,487</b>	<b>\$11,345</b>	<b>\$11,354</b>	<b>\$9</b>

<b>NET COUNTY COST</b>	<b>\$(11,047)</b>	<b>\$46,215</b>	<b>\$57,174</b>	<b>\$10,959</b>
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**Fund: L91**

**Agency: L91**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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#### ACTIVITY APPROPRIATIONS:

Public Ways	\$311	\$25,857	\$28,030	\$2,173
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$311</b>	<b>\$25,857</b>	<b>\$28,030</b>	<b>\$2,173</b>

#### APPROPRIATIONS:

Other Charges	\$311	\$1,576	\$1,777	\$201
Service And Supplies	\$-	\$24,281	\$26,253	\$1,972
<b>TOTAL APPROPRIATIONS:</b>	<b>\$311</b>	<b>\$25,857</b>	<b>\$28,030</b>	<b>\$2,173</b>

#### REVENUES

Charges For Current Serv	\$6,668	\$3,827	\$3,827	\$-
Rev. from Use of Money & Prop	\$266	\$300	\$300	\$-
<b>TOTAL REVENUES</b>	<b>\$6,934</b>	<b>\$4,127</b>	<b>\$4,127</b>	<b>\$-</b>

<b>NET COUNTY COST</b>	<b>\$(6,623)</b>	<b>\$21,730</b>	<b>\$23,903</b>	<b>\$2,173</b>
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**Fund: L92**

**Agency: L92**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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#### ACTIVITY APPROPRIATIONS:

Public Ways	\$310	\$2,765	\$4,199	\$1,434
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$310</b>	<b>\$2,765</b>	<b>\$4,199</b>	<b>\$1,434</b>

#### APPROPRIATIONS:

Other Charges	\$310	\$1,573	\$1,776	\$203
Service And Supplies	\$-	\$1,192	\$2,423	\$1,231
<b>TOTAL APPROPRIATIONS:</b>	<b>\$310</b>	<b>\$2,765</b>	<b>\$4,199</b>	<b>\$1,434</b>

#### REVENUES

Charges For Current Serv	\$1,440	\$1,600	\$1,600	\$-
Rev. from Use of Money & Prop	\$4	\$30	\$30	\$-
<b>TOTAL REVENUES</b>	<b>\$1,444</b>	<b>\$1,630</b>	<b>\$1,630</b>	<b>\$-</b>

<b>NET COUNTY COST</b>	<b>\$(1,134)</b>	<b>\$1,135</b>	<b>\$2,569</b>	<b>\$1,434</b>
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**Fund: L93**

**Agency: L93**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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#### ACTIVITY APPROPRIATIONS:

Public Ways	\$292	\$2,897	\$4,206	\$1,309
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$292</b>	<b>\$2,897</b>	<b>\$4,206</b>	<b>\$1,309</b>

#### APPROPRIATIONS:

Other Charges	\$292	\$1,556	\$1,764	\$208
Service And Supplies	\$-	\$1,341	\$2,442	\$1,101
<b>TOTAL APPROPRIATIONS:</b>	<b>\$292</b>	<b>\$2,897</b>	<b>\$4,206</b>	<b>\$1,309</b>

#### REVENUES

Charges For Current Serv	\$1,575	\$1,575	\$1,575	\$-
Rev. from Use of Money & Prop	\$9	\$30	\$30	\$-
<b>TOTAL REVENUES</b>	<b>\$1,584</b>	<b>\$1,605</b>	<b>\$1,605</b>	<b>\$-</b>

<b>NET COUNTY COST</b>	<b>\$(1,292)</b>	<b>\$1,292</b>	<b>\$2,601</b>	<b>\$1,309</b>
<b>Fund: L94</b>				
<b>Agency: L94</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$-	\$1,660	\$3,506	\$1,846
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$1,660</b>	<b>\$3,506</b>	<b>\$1,846</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$-	\$1,658	\$1,792	\$134
Service And Supplies	\$-	\$2	\$1,714	\$1,712
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$1,660</b>	<b>\$3,506</b>	<b>\$1,846</b>
<b>REVENUES</b>				
Charges For Current Serv	\$-	\$1,994	\$1,994	\$-
Rev. from Use of Money & Prop	\$-	\$25	\$25	\$-
Taxes	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$2,019</b>	<b>\$2,019</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$(359)</b>	<b>\$1,487</b>	<b>\$1,846</b>
<b>Fund: L95</b>				
<b>Agency: L95</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$-	\$1,655	\$3,672	\$2,017
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$1,655</b>	<b>\$3,672</b>	<b>\$2,017</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$-	\$1,653	\$1,787	\$134
Service And Supplies	\$-	\$2	\$1,885	\$1,883
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$1,655</b>	<b>\$3,672</b>	<b>\$2,017</b>
<b>REVENUES</b>				
Charges For Current Serv	\$-	\$1,975	\$1,975	\$-
Rev. from Use of Money & Prop	\$-	\$25	\$25	\$-
Taxes	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$(345)</b>	<b>\$1,672</b>	<b>\$2,017</b>
<b>Fund: L96</b>				
<b>Agency: L96</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$-	\$1,721	\$2,263	\$542
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$1,721</b>	<b>\$2,263</b>	<b>\$542</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$-	\$1,719	\$1,753	\$34
Service And Supplies	\$-	\$2	\$510	\$508
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$1,721</b>	<b>\$2,263</b>	<b>\$542</b>
<b>REVENUES</b>				
Charges For Current Serv	\$-	\$2,238	\$2,238	\$-
Rev. from Use of Money & Prop	\$-	\$25	\$25	\$-
<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$2,263</b>	<b>\$2,263</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$(542)</b>	<b>\$0</b>	<b>\$542</b>
<b>Fund: M03</b>				
<b>Agency: M03</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				

Public Ways	\$-	\$2,154	\$2,211	\$57
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$2,154</b>	<b>\$2,211</b>	<b>\$57</b>

**APPROPRIATIONS:**

Other Charges	\$-	\$-	\$111	\$111
Service And Supplies	\$-	\$2,154	\$2,100	\$(54)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$2,154</b>	<b>\$2,211</b>	<b>\$57</b>

**REVENUES**

Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$32	\$30	\$30	\$-
Taxes	\$-	\$-	\$35	\$35
<b>TOTAL REVENUES</b>	<b>\$32</b>	<b>\$30</b>	<b>\$66</b>	<b>\$36</b>

<b>NET COUNTY COST</b>	<b>\$(32)</b>	<b>\$2,124</b>	<b>\$2,145</b>	<b>\$21</b>
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**Fund: M04**

**Agency: M04**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$-	\$40,592	\$40,981	\$389
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$40,592</b>	<b>\$40,981</b>	<b>\$389</b>

**APPROPRIATIONS:**

Other Charges	\$-	\$-	\$111	\$111
Service And Supplies	\$-	\$40,592	\$40,870	\$278
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$40,592</b>	<b>\$40,981</b>	<b>\$389</b>

**REVENUES**

Rev. from Use of Money & Prop	\$600	\$700	\$700	\$-
<b>TOTAL REVENUES</b>	<b>\$600</b>	<b>\$700</b>	<b>\$700</b>	<b>\$-</b>

<b>NET COUNTY COST</b>	<b>\$(600)</b>	<b>\$39,892</b>	<b>\$40,281</b>	<b>\$389</b>
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**Fund: M06**

**Agency: M06**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$522	\$86,037	\$93,287	\$7,250
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$522</b>	<b>\$86,037</b>	<b>\$93,287</b>	<b>\$7,250</b>

**APPROPRIATIONS:**

Other Charges	\$522	\$943	\$930	\$(13)
Service And Supplies	\$-	\$85,094	\$92,357	\$7,263
<b>TOTAL APPROPRIATIONS:</b>	<b>\$522</b>	<b>\$86,037</b>	<b>\$93,287</b>	<b>\$7,250</b>

**REVENUES**

Charges For Current Serv	\$7,194	\$6,778	\$6,778	\$-
Intergovernmental Revenue	\$-	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$1,102	\$1,200	\$1	\$(1,199)
Taxes	\$-	\$-	\$1,207	\$1,207
<b>TOTAL REVENUES</b>	<b>\$8,296</b>	<b>\$7,978</b>	<b>\$7,986</b>	<b>\$8</b>

<b>NET COUNTY COST</b>	<b>\$(7,774)</b>	<b>\$78,059</b>	<b>\$85,301</b>	<b>\$7,242</b>
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**Fund: M86**

**Agency: M86**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$787	\$177,713	\$180,052	\$2,339
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$787</b>	<b>\$177,713</b>	<b>\$180,052</b>	<b>\$2,339</b>

**APPROPRIATIONS:**

Other Charges	\$787	\$1,182	\$932	\$(250)
Service And Supplies	\$-	\$176,531	\$179,120	\$2,589
<b>TOTAL APPROPRIATIONS:</b>	<b>\$787</b>	<b>\$177,713</b>	<b>\$180,052</b>	<b>\$2,339</b>

<b>REVENUES</b>				
Charges For Current Serv	\$14,184	\$14,344	\$3,003	\$(11,341)
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$2,302	\$2,500	\$500	\$(2,000)
Taxes	\$-	\$-	\$7	\$7
<b>TOTAL REVENUES</b>	<b>\$16,486</b>	<b>\$16,844</b>	<b>\$3,511</b>	<b>\$(13,333)</b>
<b>NET COUNTY COST</b>	<b>\$(15,699)</b>	<b>\$160,869</b>	<b>\$176,541</b>	<b>\$15,672</b>
<b>Fund: M87</b>				
<b>Agency: M87</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$433	\$29,455	\$32,425	\$2,970
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$433</b>	<b>\$29,455</b>	<b>\$32,425</b>	<b>\$2,970</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$433	\$869	\$932	\$63
Service And Supplies	\$-	\$28,586	\$31,493	\$2,907
<b>TOTAL APPROPRIATIONS:</b>	<b>\$433</b>	<b>\$29,455</b>	<b>\$32,425</b>	<b>\$2,970</b>
<b>REVENUES</b>				
Charges For Current Serv	\$3,003	\$3,003	\$3,003	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$391	\$500	\$500	\$-
Taxes	\$-	\$-	\$7	\$7
<b>TOTAL REVENUES</b>	<b>\$3,394</b>	<b>\$3,503</b>	<b>\$3,511</b>	<b>\$8</b>
<b>NET COUNTY COST</b>	<b>\$(2,961)</b>	<b>\$25,952</b>	<b>\$28,914</b>	<b>\$2,962</b>
<b>Fund: M88</b>				
<b>Agency: M88</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$691	\$32,150	\$36,025	\$3,875
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$691</b>	<b>\$32,150</b>	<b>\$36,025</b>	<b>\$3,875</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$691	\$890	\$951	\$61
Service And Supplies	\$-	\$31,260	\$35,074	\$3,814
<b>TOTAL APPROPRIATIONS:</b>	<b>\$691</b>	<b>\$32,150</b>	<b>\$36,025</b>	<b>\$3,875</b>
<b>REVENUES</b>				
Charges For Current Serv	\$3,761	\$3,761	\$3,761	\$-
Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$388	\$400	\$400	\$-
Taxes	\$-	\$-	\$405	\$405
<b>TOTAL REVENUES</b>	<b>\$4,149</b>	<b>\$4,161</b>	<b>\$4,567</b>	<b>\$406</b>
<b>NET COUNTY COST</b>	<b>\$(3,458)</b>	<b>\$27,989</b>	<b>\$31,458</b>	<b>\$3,469</b>
<b>Fund: M89</b>				
<b>Agency: M89</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$219	\$14,942	\$17,205	\$2,263
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$219</b>	<b>\$14,942</b>	<b>\$17,205</b>	<b>\$2,263</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$219	\$889	\$946	\$57
Service And Supplies	\$-	\$14,053	\$16,259	\$2,206
<b>TOTAL APPROPRIATIONS:</b>	<b>\$219</b>	<b>\$14,942</b>	<b>\$17,205</b>	<b>\$2,263</b>
<b>REVENUES</b>				
Charges For Current Serv	\$2,026	\$2,026	\$2,026	\$-

Intergovernmental Revenue	\$-	\$-	\$1	\$1
Rev. from Use of Money & Prop	\$172	\$200	\$200	\$-
Taxes	\$-	\$-	\$205	\$205
<b>TOTAL REVENUES</b>	<b>\$2,198</b>	<b>\$2,226</b>	<b>\$2,432</b>	<b>\$206</b>

<b>NET COUNTY COST</b>	<b>\$(1,979)</b>	<b>\$12,716</b>	<b>\$14,773</b>	<b>\$2,057</b>
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**Fund: M90**

**Agency: M90**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$613	\$155,989	\$177,214	\$21,225
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<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$613</b>	<b>\$155,989</b>	<b>\$177,214</b>	<b>\$21,225</b>
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**APPROPRIATIONS:**

Other Charges	\$613	\$1,024	\$979	\$(45)
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Service And Supplies	\$-	\$154,965	\$176,235	\$21,270
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<b>TOTAL APPROPRIATIONS:</b>	<b>\$613</b>	<b>\$155,989</b>	<b>\$177,214</b>	<b>\$21,225</b>
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**REVENUES**

Charges For Current Serv	\$20,210	\$20,210	\$20,210	\$-
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Intergovernmental Revenue	\$-	\$-	\$1	\$1
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Rev. from Use of Money & Prop	\$1,802	\$2,000	\$2,000	\$-
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Taxes	\$-	\$-	\$7	\$7
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<b>TOTAL REVENUES</b>	<b>\$22,012</b>	<b>\$22,210</b>	<b>\$22,218</b>	<b>\$8</b>
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<b>NET COUNTY COST</b>	<b>\$(21,399)</b>	<b>\$133,779</b>	<b>\$154,996</b>	<b>\$21,217</b>
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**Fund: M91**

**Agency: M91**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$600	\$94,641	\$117,119	\$22,478
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<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$600</b>	<b>\$94,641</b>	<b>\$117,119</b>	<b>\$22,478</b>
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**APPROPRIATIONS:**

Other Charges	\$600	\$1,020	\$1,010	\$(10)
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Service And Supplies	\$-	\$93,621	\$116,109	\$22,488
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<b>TOTAL APPROPRIATIONS:</b>	<b>\$600</b>	<b>\$94,641</b>	<b>\$117,119</b>	<b>\$22,478</b>
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**REVENUES**

Charges For Current Serv	\$22,170	\$21,845	\$21,845	\$-
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Intergovernmental Revenue	\$-	\$-	\$1	\$1
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Rev. from Use of Money & Prop	\$846	\$1,000	\$1,000	\$-
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Taxes	\$-	\$-	\$7	\$7
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<b>TOTAL REVENUES</b>	<b>\$23,016</b>	<b>\$22,845</b>	<b>\$22,853</b>	<b>\$8</b>
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<b>NET COUNTY COST</b>	<b>\$(22,416)</b>	<b>\$71,796</b>	<b>\$94,266</b>	<b>\$22,470</b>
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**Fund: M92**

**Agency: M92**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$355	\$20,024	\$23,774	\$3,750
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<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$355</b>	<b>\$20,024</b>	<b>\$23,774</b>	<b>\$3,750</b>
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**APPROPRIATIONS:**

Other Charges	\$355	\$802	\$920	\$118
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Service And Supplies	\$-	\$19,222	\$22,854	\$3,632
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<b>TOTAL APPROPRIATIONS:</b>	<b>\$355</b>	<b>\$20,024</b>	<b>\$23,774</b>	<b>\$3,750</b>
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**REVENUES**

Charges For Current Serv	\$3,827	\$6,668	\$6,668	\$-
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Rev. from Use of Money & Prop	\$165	\$200	\$200	\$-
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<b>TOTAL REVENUES</b>	<b>\$3,992</b>	<b>\$6,868</b>	<b>\$6,868</b>	<b>\$-</b>
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<b>NET COUNTY COST</b>	<b>\$(3,637)</b>	<b>\$13,156</b>	<b>\$16,906</b>	<b>\$3,750</b>
<b>Fund: M93</b>				
<b>Agency: M93</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$356	\$7,240	\$11,225	\$3,985
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$356</b>	<b>\$7,240</b>	<b>\$11,225</b>	<b>\$3,985</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$356	\$803	\$924	\$121
Service And Supplies	\$-	\$6,437	\$10,301	\$3,864
<b>TOTAL APPROPRIATIONS:</b>	<b>\$356</b>	<b>\$7,240</b>	<b>\$11,225</b>	<b>\$3,985</b>
<b>REVENUES</b>				
Charges For Current Serv	\$3,555	\$3,950	\$3,950	\$-
Rev. from Use of Money & Prop	\$12	\$80	\$80	\$-
<b>TOTAL REVENUES</b>	<b>\$3,567</b>	<b>\$4,030</b>	<b>\$4,030</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$(3,211)</b>	<b>\$3,210</b>	<b>\$7,195</b>	<b>\$3,985</b>
<b>Fund: M94</b>				
<b>Agency: M94</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$334	\$6,653	\$9,867	\$3,214
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$334</b>	<b>\$6,653</b>	<b>\$9,867</b>	<b>\$3,214</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$334	\$780	\$901	\$121
Service And Supplies	\$-	\$5,873	\$8,966	\$3,093
<b>TOTAL APPROPRIATIONS:</b>	<b>\$334</b>	<b>\$6,653</b>	<b>\$9,867</b>	<b>\$3,214</b>
<b>REVENUES</b>				
Charges For Current Serv	\$3,468	\$3,468	\$3,468	\$-
Rev. from Use of Money & Prop	\$22	\$30	\$30	\$-
<b>TOTAL REVENUES</b>	<b>\$3,490</b>	<b>\$3,498</b>	<b>\$3,498</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$(3,156)</b>	<b>\$3,155</b>	<b>\$6,369</b>	<b>\$3,214</b>
<b>Fund: M95</b>				
<b>Agency: M95</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$3	\$866	\$5,123	\$4,257
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$3</b>	<b>\$866</b>	<b>\$5,123</b>	<b>\$4,257</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$3	\$864	\$929	\$65
Service And Supplies	\$-	\$2	\$4,194	\$4,192
<b>TOTAL APPROPRIATIONS:</b>	<b>\$3</b>	<b>\$866</b>	<b>\$5,123</b>	<b>\$4,257</b>
<b>REVENUES</b>				
Charges For Current Serv	\$-	\$2,846	\$2,846	\$-
Rev. from Use of Money & Prop	\$-	\$25	\$25	\$-
Taxes	\$-	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$2,871</b>	<b>\$2,871</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$3</b>	<b>\$(2,005)</b>	<b>\$2,252</b>	<b>\$4,257</b>
<b>Fund: M96</b>				
<b>Agency: M96</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Public Ways	\$-	\$861	\$4,622	\$3,761

<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$861</b>	<b>\$4,622</b>	<b>\$3,761</b>
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**APPROPRIATIONS:**

Other Charges	\$-	\$859	\$924	\$65
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Service And Supplies	\$-	\$2	\$3,698	\$3,696
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<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$861</b>	<b>\$4,622</b>	<b>\$3,761</b>
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**REVENUES**

Charges For Current Serv	\$-	\$2,452	\$2,452	\$-
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Rev. from Use of Money & Prop	\$-	\$25	\$25	\$-
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Taxes	\$-	\$-	\$-	\$-
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<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$2,477</b>	<b>\$2,477</b>	<b>\$-</b>
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<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$(1,616)</b>	<b>\$2,145</b>	<b>\$3,761</b>
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**Fund: M97**

**Agency: M97**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$-	\$844	\$2,753	\$1,909
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<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$844</b>	<b>\$2,753</b>	<b>\$1,909</b>
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**APPROPRIATIONS:**

Other Charges	\$-	\$842	\$907	\$65
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Service And Supplies	\$-	\$2	\$1,846	\$1,844
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<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$844</b>	<b>\$2,753</b>	<b>\$1,909</b>
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**REVENUES**

Charges For Current Serv	\$-	\$2,016	\$2,016	\$-
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Rev. from Use of Money & Prop	\$-	\$25	\$25	\$-
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Taxes	\$-	\$-	\$-	\$-
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<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$2,041</b>	<b>\$2,041</b>	<b>\$-</b>
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<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$(1,197)</b>	<b>\$712</b>	<b>\$1,909</b>
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**Fund: M98**

**Agency: M98**

<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
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**ACTIVITY APPROPRIATIONS:**

Public Ways	\$-	\$927	\$6,127	\$5,200
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<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$927</b>	<b>\$6,127</b>	<b>\$5,200</b>
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**APPROPRIATIONS:**

Other Charges	\$-	\$925	\$879	\$(46)
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Service And Supplies	\$-	\$2	\$5,248	\$5,246
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<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$927</b>	<b>\$6,127</b>	<b>\$5,200</b>
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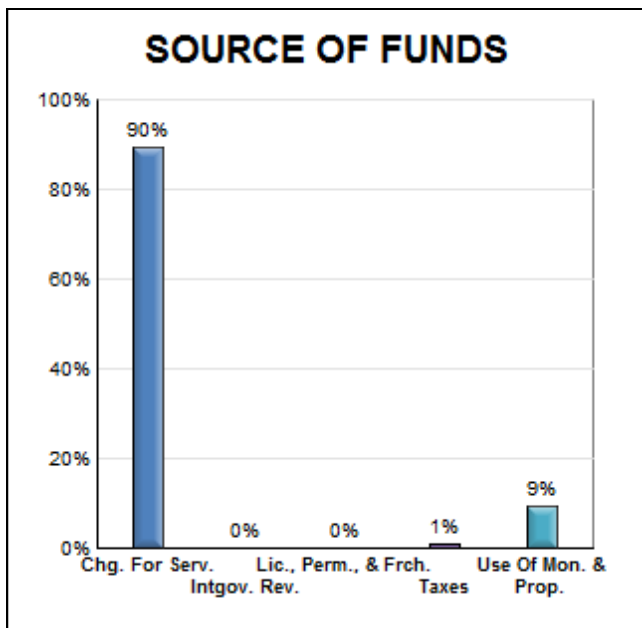
**REVENUES**

Charges For Current Serv	\$-	\$6,102	\$6,102	\$-
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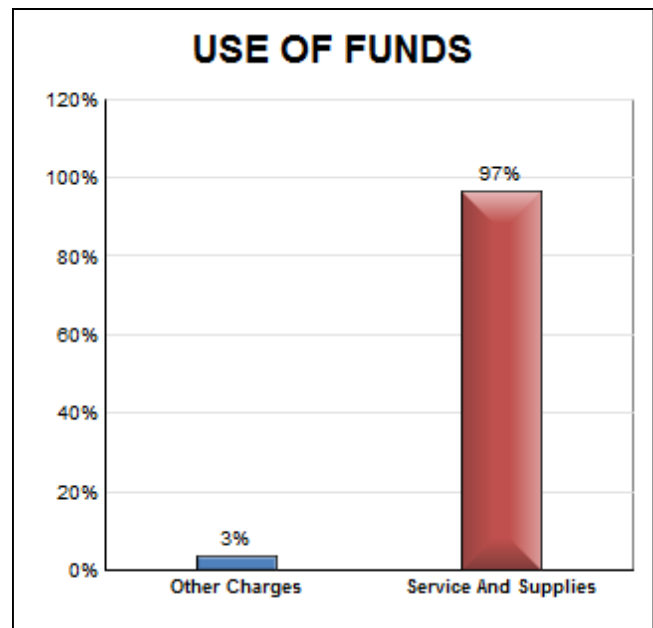
Rev. from Use of Money & Prop	\$-	\$25	\$25	\$-
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<b>TOTAL REVENUES</b>	<b>\$-</b>	<b>\$6,127</b>	<b>\$6,127</b>	<b>\$-</b>
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<b>NET COUNTY COST</b>	<b>\$0</b>	<b>\$(5,200)</b>	<b>\$0</b>	<b>\$5,200</b>
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Source of Funds: Illustrates the major revenue accounts  
 Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
 Graph totals may be + / - 1 % of actual total due to rounding



## Purpose

The L & M Funds are used to budget for assessment districts and established to provide for the long-term maintenance of roads, storm drainage systems, and landscape belts within residential subdivisions of unincorporated areas. The Resource Management Agency's, Public Works Branch, Management Group 3 - Special Programs, provides district administration. Revenue for the districts is derived through annual fees assessed on specified parcels receiving the benefit. Fees are adjusted annually to reflect any cost variations in maintaining the district. Funding is collected and held in reserve for scheduled work and periodic maintenance.

L and M Fund budgets include:

- L01 Orosi Lighting/Landscape Assessment District 92-01
- L05 Orosi Storm Drain Assessment District 95-720
- L10 Orosi Storm Drain Assessment District 98-722
- L16 Earlimart Lighting/Landscape Assessment District 02-01 (Incorporates L15)
- L60 Tipton Storm Drain Assessment District 02-748 (Incorporates L40)
- L65 Earlimart Storm Drain Assessment District 02-746 (Incorporates L20, L35, and L50)
- L70 Cutler Storm Drain Assessment District 05-764
- L75 Teviston Storm Drain Assessment District 04-752
- L80 Earlimart Storm Drain Assessment District 04-744 (Incorporates L25 and L45)
- L85 Orosi Storm Drain Assessment District 04-754 (Incorporates L30 and L55)
- L86 Visalia Storm Drain Assessment District 07-792
- L87 Visalia Storm Drain Assessment District 07-767
- L88 Visalia District 13-792
- L89 Traver Storm Drain Assessment District 14-830
- L90 Visalia Storm Drain Assessment District 14-792
- L91 Visalia Storm Drain Assessment District 16-767
- L92 Goshen 18-789
- L93 Orosi 19-17-003
- L94 PIXLEY 20-770
- L95 Goshen Storm Drain 19-789
- L96 Goshen Storm Drain 20-19-003
- M03 Strathmore Road Assessment District 05-773 (was initiated but not yet formed)
- M04 Porterville Road Assessment District 06-781
- M06 Visalia (Acacia) Road Assessment District 06-772
- M86 Visalia Road Maintenance District 07-792R
- M87 Visalia Road Maintenance District 07-767R
- M88 Goshen Road Maintenance District 09-804R
- M89 Goshen District 12-804R
- M90 Visalia District 13-792R
- M91 Visalia District 14-792R
- M92 Visalia Road Maintenance District 16-767R
- M93 Goshen 18-789R
- M94 Orosi 19-17-003R
- M95 PIXLEY 20-770R
- M96 Goshen Road 19-789R
- M97 Porterville Street 20-20-002R
- M98 Goshen Street Maintenance 20-19-003R

## Core Functions

Maintain county roadway, landscape, lighting, or drainage areas within the appropriately assigned assessment districts.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Provide cost effective operations and maintenance for the storm drainage systems, roadways, and landscape belts within the assessment districts.

- **Objective 1:** Perform an inspection of the basins at least twice in FY 2021/22, preferably once in the fall and once in the spring. Repair and maintain basins as necessary, based on inspections. **Results:** This objective was completed.
- **Objective 2:** Perform an inspection of the drainage inlets and gutters in FY 2021/22. Repair and maintain as necessary based on inspections. **Results:** This objective was completed.
- **Objective 3:** Monitor the necessity of tree trimming and pruning in FY 2021/22. Perform as required. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Ensure adequate funding for the management and maintenance of the assessment districts, storm drainage systems, roadways, and landscape districts.

- **Objective 1:** Ensure annual assessment district fees are provided to the Assessor's Office for placement on the tax roll within one month of the establishment of new district. **Results:** This objective was completed.
- **Objective 2:** Complete assessment district fee adjustments based on the Consumer Price Index (CPI) prior to the end of FY 2021/22. **Results:** This objective was not completed.

**Goal 2:** Maintain district facilities for functional and aesthetic purposes.

- **Objective 1:** Partner with a community service organization or local contractor for basin maintenance by June 2022. **Results:** This objective was completed.

## Key Goals and Objectives for FY 2022/23

### Safety and Security

**Goal 1:** Provide cost effective operations and maintenance for the storm drainage systems, roadways, and landscape belts within the assessment districts.

- **Objective 1:** Perform an inspection of the drainage inlets and gutters in FY 2022/23. Repair and maintain as necessary based on inspections.
- **Objective 2:** Perform an inspection of the drainage inlets and gutters in FY 2022/23. Repair and maintain as necessary based on inspections.
- **Objective 3:** Monitor the necessity of tree trimming/pruning in FY 2022/23. Perform as required.

### Organizational Performance

**Goal 1:** Ensure adequate funding for the management and maintenance of the assessment districts, storm drainage systems, roadways, and landscape districts.

- **Objective 1:** Ensure annual assessment district fees are provided to the Assessor's Office for placement on the tax roll within one month of the establishment of new district.

- **Objective 2:** Complete assessment district fee adjustments based on the Consumer Price Index (CPI) prior to the end of FY 2022/23.

### **Budget Request**

The Requested Budget represents an overall increase of \$154,016 or 10% in expenditures and an overall decrease of \$12,549 or 6% in revenues when compared with the FY 2021/22 Final Budget. The \$1,465,722 difference between expenditures and revenue represents the use of Unrestricted Net Position.

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

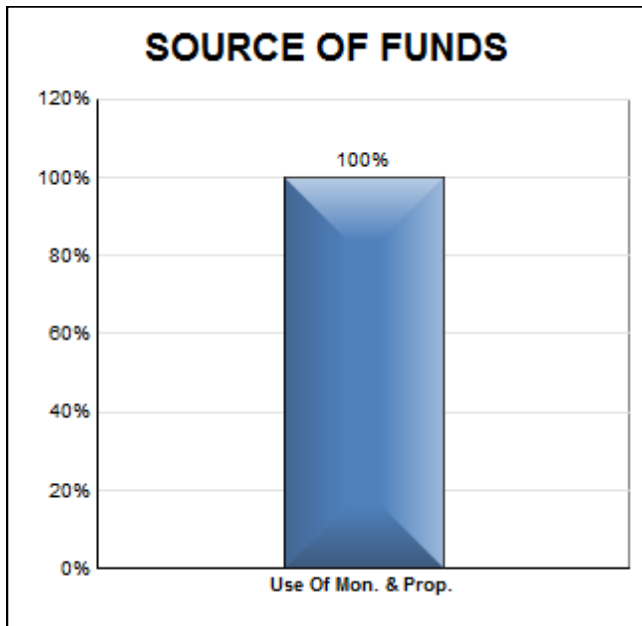
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# Lemon Cove Water

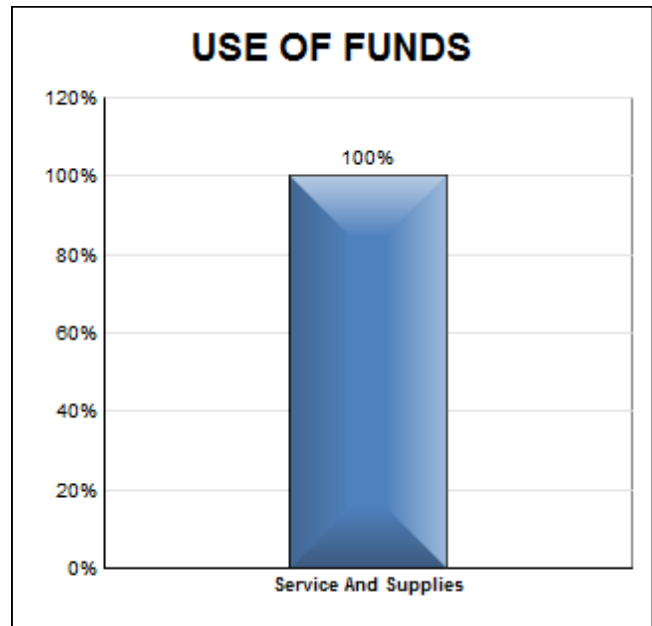
Reed Schenke

Resource Management Agency Director

<b>Fund: C15</b>				
<b>Agency: C15</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$-	\$53,369	\$53,391	\$22
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$-</b>	<b>\$53,369</b>	<b>\$53,391</b>	<b>\$22</b>
<b>APPROPRIATIONS:</b>				
Service And Supplies	\$-	\$53,369	\$53,391	\$22
<b>TOTAL APPROPRIATIONS:</b>	<b>\$-</b>	<b>\$53,369</b>	<b>\$53,391</b>	<b>\$22</b>
<b>REVENUES</b>				
Rev. from Use of Money & Prop	\$788	\$966	\$478	\$(488)
<b>TOTAL REVENUES</b>	<b>\$788</b>	<b>\$966</b>	<b>\$478</b>	<b>\$(488)</b>
<b>NET COUNTY COST</b>	<b>\$(788)</b>	<b>\$52,403</b>	<b>\$52,913</b>	<b>\$510</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The purpose of the C Funds is to locate, develop, provide, and maintain potable water for residents of the unincorporated areas of Tulare County. The Resource Management Agency administers the C Funds for sewer and water projects.

The only active C Fund is C15 – Lemon Cove Water. This fund has no appropriations and is only compounding interest earnings.

### Core Function

To provide safe drinking water to residents of Lemon Cove.

### Key Goals and Objectives Results in FY 2021/22

#### Safety and Security

**Goal 1:** Provide an adequate and safe water supply.

- **Objective 1:** Provide assistance with maintenance and repair of the water distribution system throughout FY 2021/22. **Results:** This objective was completed.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Provide an adequate and safe water supply.

- **Objective 1:** Provide assistance with maintenance and repair of the water distribution system throughout FY 2022/23.

### Budget Request

The Requested Budget represents an overall decrease of \$510 or 1% in expenditures and an overall decrease of \$488 or 51% in revenues when compared with the FY 2021/22 Final Budget. The \$52,913 difference between expenditures and revenues represents the use of unrestricted net position.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Revenue Projections will decrease \$488 primarily based on reduction in interest revenue projections.

#### County Administrator's Recommendations

This budget is recommended as submitted.

#### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

#### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

# Z Funds

Reed Schenke

Resource Management Agency Director

<b>Fund: Z01</b>				
<b>Agency: Z01</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$44,044	\$56,573	\$75,134	\$18,561
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$44,044</b>	<b>\$56,573</b>	<b>\$75,134</b>	<b>\$18,561</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$25,858	\$26,256	\$32,817	\$6,561
Service And Supplies	\$18,186	\$30,317	\$42,317	\$12,000
<b>TOTAL APPROPRIATIONS:</b>	<b>\$44,044</b>	<b>\$56,573</b>	<b>\$75,134</b>	<b>\$18,561</b>
<b>REVENUES</b>				
Charges For Current Serv	\$20,904	\$20,905	\$20,905	\$-
Fines,Forfeit.,Penalties	\$226	\$226	\$226	\$-
Miscellaneous Revenue	\$2,000	\$1	\$1	\$-
Rev. from Use of Money & Prop	\$151	\$200	\$200	\$-
<b>TOTAL REVENUES</b>	<b>\$23,281</b>	<b>\$21,332</b>	<b>\$21,332</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$20,763</b>	<b>\$35,241</b>	<b>\$53,802</b>	<b>\$18,561</b>
<b>Fund: Z10</b>				
<b>Agency: Z10</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$77,937	\$120,279	\$119,317	\$(962)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$77,937</b>	<b>\$120,279</b>	<b>\$119,317</b>	<b>\$(962)</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$51,425	\$47,957	\$51,517	\$3,560
Service And Supplies	\$26,512	\$72,322	\$67,800	\$(4,522)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$77,937</b>	<b>\$120,279</b>	<b>\$119,317</b>	<b>\$(962)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$61,725	\$62,143	\$62,143	\$-
Fines,Forfeit.,Penalties	\$508	\$600	\$600	\$-
Miscellaneous Revenue	\$3,811	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$3,349	\$3,812	\$3,812	\$-
<b>TOTAL REVENUES</b>	<b>\$69,393</b>	<b>\$66,557</b>	<b>\$66,557</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$8,544</b>	<b>\$53,722</b>	<b>\$52,760</b>	<b>\$(962)</b>
<b>Fund: Z11</b>				
<b>Agency: Z11</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$65,866	\$162,289	\$141,639	\$(20,650)
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$65,866</b>	<b>\$162,289</b>	<b>\$141,639</b>	<b>\$(20,650)</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$30,640	\$27,268	\$29,820	\$2,552
Service And Supplies	\$35,226	\$135,021	\$111,819	\$(23,202)
<b>TOTAL APPROPRIATIONS:</b>	<b>\$65,866</b>	<b>\$162,289</b>	<b>\$141,639</b>	<b>\$(20,650)</b>
<b>REVENUES</b>				
Charges For Current Serv	\$55,184	\$55,570	\$55,570	\$-
Fines,Forfeit.,Penalties	\$495	\$600	\$600	\$-
Miscellaneous Revenue	\$4,560	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$1,349	\$1,600	\$1,600	\$-

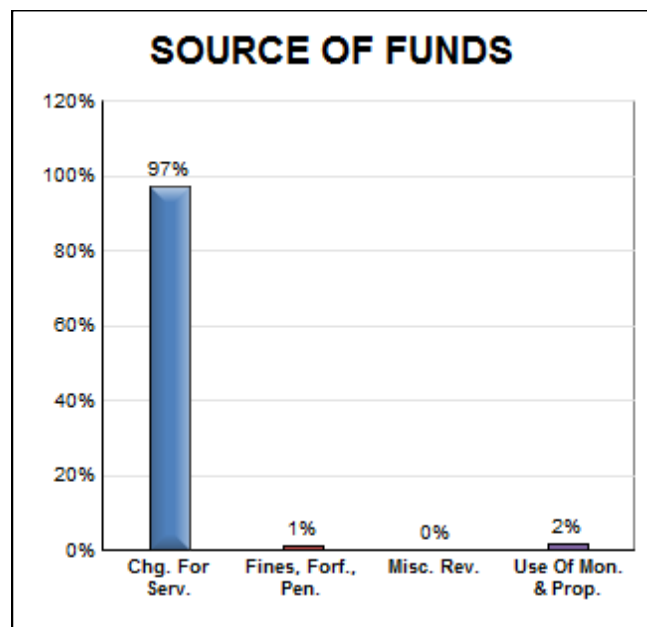
<b>TOTAL REVENUES</b>	<b>\$61,588</b>	<b>\$57,772</b>	<b>\$57,772</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$4,278</b>	<b>\$104,517</b>	<b>\$83,867</b>	<b>\$(20,650)</b>
<b>Fund: Z50</b>				
<b>Agency: Z50</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$114,783	\$139,910	\$144,031	\$4,121
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$114,783</b>	<b>\$139,910</b>	<b>\$144,031</b>	<b>\$4,121</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$51,320	\$47,771	\$51,892	\$4,121
Service And Supplies	\$63,463	\$92,139	\$92,139	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$114,783</b>	<b>\$139,910</b>	<b>\$144,031</b>	<b>\$4,121</b>
<b>REVENUES</b>				
Charges For Current Serv	\$73,275	\$73,276	\$73,276	\$-
Fines,Forfeit.,Penalties	\$1,057	\$1,300	\$1,300	\$-
Miscellaneous Revenue	\$6,996	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$316	\$500	\$500	\$-
<b>TOTAL REVENUES</b>	<b>\$81,644</b>	<b>\$75,078</b>	<b>\$75,078</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$33,139</b>	<b>\$64,832</b>	<b>\$68,953</b>	<b>\$4,121</b>
<b>Fund: Z60</b>				
<b>Agency: Z60</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$79,058	\$95,263	\$96,868	\$1,605
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$79,058</b>	<b>\$95,263</b>	<b>\$96,868</b>	<b>\$1,605</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$39,920	\$40,382	\$41,987	\$1,605
Service And Supplies	\$39,138	\$54,881	\$54,881	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$79,058</b>	<b>\$95,263</b>	<b>\$96,868</b>	<b>\$1,605</b>
<b>REVENUES</b>				
Charges For Current Serv	\$43,972	\$44,017	\$44,017	\$-
Fines,Forfeit.,Penalties	\$809	\$700	\$700	\$-
Miscellaneous Revenue	\$3,000	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$166	\$600	\$600	\$-
<b>TOTAL REVENUES</b>	<b>\$47,947</b>	<b>\$45,319</b>	<b>\$45,319</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$31,111</b>	<b>\$49,944</b>	<b>\$51,549</b>	<b>\$1,605</b>
<b>Fund: Z70</b>				
<b>Agency: Z70</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$81,067	\$127,457	\$130,110	\$2,653
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$81,067</b>	<b>\$127,457</b>	<b>\$130,110</b>	<b>\$2,653</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$48,772	\$55,609	\$58,262	\$2,653
Service And Supplies	\$32,295	\$71,848	\$71,848	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$81,067</b>	<b>\$127,457</b>	<b>\$130,110</b>	<b>\$2,653</b>
<b>REVENUES</b>				
Charges For Current Serv	\$46,781	\$46,732	\$46,732	\$-
Fines,Forfeit.,Penalties	\$425	\$600	\$600	\$-
Miscellaneous Revenue	\$3,042	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$337	\$300	\$300	\$-
<b>TOTAL REVENUES</b>	<b>\$50,585</b>	<b>\$47,634</b>	<b>\$47,634</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$30,482</b>	<b>\$79,823</b>	<b>\$82,476</b>	<b>\$2,653</b>



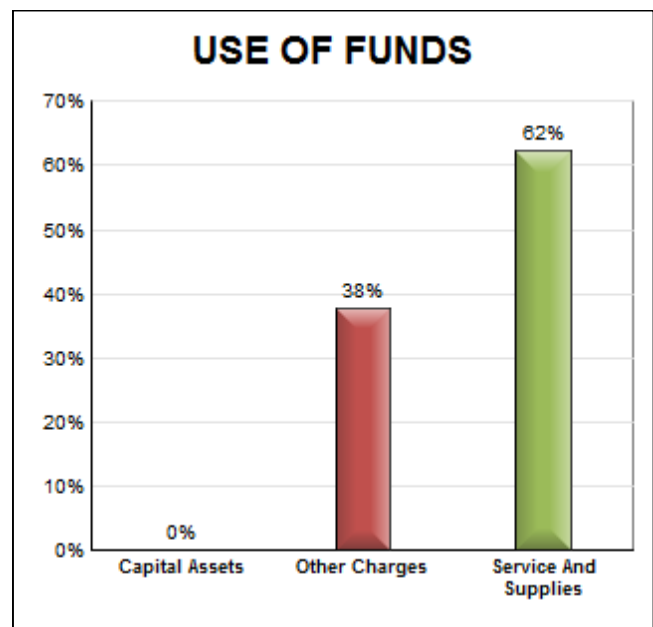
<b>Fund: Z80</b>				
<b>Agency: Z80</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$141,224	\$166,414	\$170,343	\$3,929
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$141,224</b>	<b>\$166,414</b>	<b>\$170,343</b>	<b>\$3,929</b>
<b>APPROPRIATIONS:</b>				
Capital Assets	\$-	\$-	\$-	\$-
Other Charges	\$74,107	\$77,125	\$81,054	\$3,929
Service And Supplies	\$67,117	\$89,289	\$89,289	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$141,224</b>	<b>\$166,414</b>	<b>\$170,343</b>	<b>\$3,929</b>
<b>REVENUES</b>				
Charges For Current Serv	\$88,950	\$88,951	\$88,951	\$-
Fines,Forfeit.,Penalties	\$909	\$900	\$900	\$-
Miscellaneous Revenue	\$3,299	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$925	\$1,000	\$1,000	\$-
<b>TOTAL REVENUES</b>	<b>\$94,083</b>	<b>\$90,853</b>	<b>\$90,853</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$47,141</b>	<b>\$75,561</b>	<b>\$79,490</b>	<b>\$3,929</b>
<b>Fund: Z90</b>				
<b>Agency: Z90</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$93,463	\$119,122	\$131,377	\$12,255
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$93,463</b>	<b>\$119,122</b>	<b>\$131,377</b>	<b>\$12,255</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$42,005	\$40,576	\$47,551	\$6,975
Service And Supplies	\$51,458	\$78,546	\$83,826	\$5,280
<b>TOTAL APPROPRIATIONS:</b>	<b>\$93,463</b>	<b>\$119,122</b>	<b>\$131,377</b>	<b>\$12,255</b>
<b>REVENUES</b>				
Charges For Current Serv	\$77,112	\$77,113	\$77,113	\$-
Fines,Forfeit.,Penalties	\$770	\$800	\$800	\$-
Miscellaneous Revenue	\$6,248	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$389	\$200	\$200	\$-
<b>TOTAL REVENUES</b>	<b>\$84,519</b>	<b>\$78,115</b>	<b>\$78,115</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$8,944</b>	<b>\$41,007</b>	<b>\$53,262</b>	<b>\$12,255</b>
<b>Fund: Z91</b>				
<b>Agency: Z91</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$24,765	\$-	\$15,644	\$15,644
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$24,765</b>	<b>\$-</b>	<b>\$15,644</b>	<b>\$15,644</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$17,966	\$-	\$-	\$-
Service And Supplies	\$6,799	\$-	\$15,644	\$15,644
<b>TOTAL APPROPRIATIONS:</b>	<b>\$24,765</b>	<b>\$-</b>	<b>\$15,644</b>	<b>\$15,644</b>
<b>REVENUES</b>				
Charges For Current Serv	\$9,846	\$-	\$-	\$-
Fines,Forfeit.,Penalties	\$663	\$-	\$-	\$-
Miscellaneous Revenue	\$5,642	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$232	\$-	\$-	\$-
<b>TOTAL REVENUES</b>	<b>\$16,383</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$8,382</b>	<b>\$0</b>	<b>\$15,644</b>	<b>\$15,644</b>

<b>Fund: Z95</b>				
<b>Agency: Z95</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$57,880	\$65,949	\$68,766	\$2,817
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$57,880</b>	<b>\$65,949</b>	<b>\$68,766</b>	<b>\$2,817</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$25,613	\$27,349	\$30,166	\$2,817
Service And Supplies	\$32,267	\$38,600	\$38,600	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$57,880</b>	<b>\$65,949</b>	<b>\$68,766</b>	<b>\$2,817</b>
<b>REVENUES</b>				
Charges For Current Serv	\$22,206	\$22,207	\$22,207	\$-
Fines,Forfeit.,Penalties	\$308	\$300	\$300	\$-
Miscellaneous Revenue	\$7,000	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$256	\$200	\$200	\$-
<b>TOTAL REVENUES</b>	<b>\$29,770</b>	<b>\$22,709</b>	<b>\$22,709</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$28,110</b>	<b>\$43,240</b>	<b>\$46,057</b>	<b>\$2,817</b>

<b>Fund: Z96</b>				
<b>Agency: Z96</b>				
<b>SUMMARY OF APPROPRIATIONS AND REVENUES</b>	<b>2020/21 ACTUALS</b>	<b>2021/22 FINAL BUDGET</b>	<b>2022/23 CAO RECOMMEND</b>	<b>VARIANCE</b>
<b>ACTIVITY APPROPRIATIONS:</b>				
Plant Acquisition	\$90,711	\$126,156	\$128,126	\$1,970
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$90,711</b>	<b>\$126,156</b>	<b>\$128,126</b>	<b>\$1,970</b>
<b>APPROPRIATIONS:</b>				
Other Charges	\$37,008	\$39,972	\$41,942	\$1,970
Service And Supplies	\$53,703	\$86,184	\$86,184	\$-
<b>TOTAL APPROPRIATIONS:</b>	<b>\$90,711</b>	<b>\$126,156</b>	<b>\$128,126</b>	<b>\$1,970</b>
<b>REVENUES</b>				
Charges For Current Serv	\$46,035	\$46,036	\$46,036	\$-
Fines,Forfeit.,Penalties	\$449	\$500	\$500	\$-
Miscellaneous Revenue	\$4,296	\$2	\$2	\$-
Rev. from Use of Money & Prop	\$202	\$300	\$300	\$-
<b>TOTAL REVENUES</b>	<b>\$50,982</b>	<b>\$46,838</b>	<b>\$46,838</b>	<b>\$-</b>
<b>NET COUNTY COST</b>	<b>\$39,729</b>	<b>\$79,318</b>	<b>\$81,288</b>	<b>\$1,970</b>



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### Purpose

The Z Funds are used to provide sewer and water systems constructed and operated as Zones of Benefit under two County Service Areas. Administered under the Resource Management Agency's Public Works Branch, Management Group 3, Special Programs, the systems serve small, unincorporated, disadvantaged communities around the County. Revenues are generated from fees collected from ratepayers in each Zone and loans from Tulare County's Revolving Fund.

### Core Functions

Responsible for the safe and cost-effective management of sewer and water systems within County Service Areas Number 1 and Number 2.

Some of the Z Fund project areas have inadequate revenue to be financially self-sufficient. To support operations, these service areas require loans from the County's Revolving Fund, as established by the Board of Supervisors.

Z Fund projects have their own budgets and include:

- Z01 El Rancho Sewer Lift Station
- Z10 Delft Colony Sewer Treatment Facility
- Z11 Delft Colony Water Distribution System
- Z50 Seville Sewer Lift Station
- Z60 Tonyville Sewer Lift Station
- Z70 Tooleville Sewer Treatment Facility
- Z80 Traver Sewer Treatment Facility
- Z90 Yettem Sewer Lift Station
- Z91 Yettem Water Distribution System
- Z95 Wells Tract Water Distribution System
- Z96 Wells Tract Sewer Lift Station

### Key Goals and Objectives Results in FY 2021/22

#### Safety and Security

**Goal 1:** Provide an adequate and safe water supply.

- **Objective 1:** Monitor and test water and sewer systems for quality and adequacy of supply and report findings as required to regulators and users of the system throughout FY 2021/22. **Results:** This objective was completed.
- **Objective 2:** Submit an application for Phase II of the Yettem and Seville water system consolidation project by June 2022. **Results:** This objective was completed.
- **Objective 3:** Promote water conservation efforts in water system communities throughout FY 2021/22. **Results:** This objective was completed.

#### Economic Well-Being

**Goal 1:** Attain independent financial sustainability of water and sewer systems.

- **Objective 1:** Place delinquent accounts on the County Assessors' Tax Roll by August 2021. **Results:** This objective was completed.
- **Objective 2:** Develop and implement opportunities identified in the ZOB Action Plan to shift management of ZOB by consolidating with or transferring control to special districts or municipalities by June 2022. **Results:** This objective was completed.

- **Objective 3:** Explore alternative sources of revenue generation and/or cost reduction identified in the ZOB Strategic Financing Plan throughout FY 2020/21. **Results:** This objective was completed.
- **Objective 4:** Explore alternative sources of revenue generation and/or cost reduction identified in the ZOB Strategic Financing Plan throughout FY 2021/22. **Results:** This objective was completed.

#### Quality of Life

**Goal 1:** Improve customer service for water and sewer system customers.

- **Objective 1:** Investigate alternative payment method services such as automated cashiering system at Government Plaza or remote payment sites to provide convenient payment options for customers by June 2022. **Results:** This objective was completed.

#### Organizational Performance

**Goal 1:** Prepare system infrastructure and finances to reduce impediments to future development within the Zones of Benefit.

- **Objective 1:** Coordinate system improvements and prepare Capital Improvement Plans for County Service Areas Numbers 1 and 2 as resources allow throughout FY 2021/22. **Results:** This objective was completed.

#### Key Goals and Objectives for FY 2022/23

##### Safety and Security

**Goal 1:** Provide an adequate and safe water supply.

- **Objective 1:** Monitor and test water and sewer systems for quality and adequacy of capacity and report findings as required to regulators and users of the system throughout FY 2022/23.
- **Objective 2:** Finalize grant agreement for Phase II of the Yettem and Seville water system consolidation project by June 2023.
- **Objective 3:** Promote water conservation efforts in water system communities throughout FY 2022/23.

##### Economic Well-Being

**Goal 1:** Attain independent financial sustainability of water and sewer systems.

- **Objective 1:** Place delinquent accounts on the County Assessors' Tax Roll by August 2022.
- **Objective 2:** Conduct rate studies in preparation for Prop 218 rate adjustments to provide financial stability for affected systems by June 2023.
- **Objective 3:** Coordinate efforts to study the potential for hydrogen sulfide (H<sub>2</sub>S) treatment savings in Yettem and Seville Sewer systems by June 2023

#### Quality of Life

**Goal 1:** Ensure Countywide water availability and sustainability.

- **Objective 1:** Finalize the County's appointment as Drinking Water Administrator for the East Orovi community by June 2023.

#### Organizational Performance

**Goal 1:** Prepare system infrastructure and finances to reduce impediments to future development within the Zones of Benefit.

- **Objective 1:** Coordinate system improvements and prepare capital improvement plans for County Service Areas Numbers 1 and 2 as resources allow throughout FY 2022/23.

### [Budget Request](#)

The Requested Budget represents an overall increase of \$41,943 or 4% in expenditures and no change in revenues when compared with the FY 2021/22 Final Budget. The \$669,148 difference between expenditures and revenues represents an increase of deficit Net Assets and the use of the County's Revolving Fund.

### **County Administrator's Recommendations**

This budget is recommended as submitted.

### **Pending Issues and Policy Considerations**

There are no pending issues or policy considerations.

### **Department Head Concurrence or Appeal**

The Department Head concurs with the Recommended Budget.

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# Flood Control District

Reed Schenke

Resource Management Agency Director

Fund: 771

Agency: 771

## SUMMARY OF APPROPRIATIONS AND REVENUES

	2020/21 ACTUALS	2021/22 FINAL BUDGET	2022/23 CAO RECOMMEND	VARIANCE
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### ACTIVITY APPROPRIATIONS:

Flood Control And Soil And Wat	\$630,686	\$6,126,036	\$6,348,141	\$222,105
<b>TOTAL ACTIVITY APPROPRIATIONS</b>	<b>\$630,686</b>	<b>\$6,126,036</b>	<b>\$6,348,141</b>	<b>\$222,105</b>

### APPROPRIATIONS:

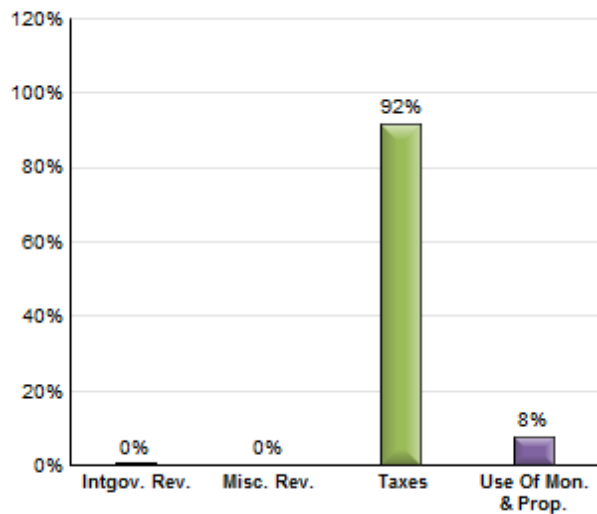
Cowcap	\$24,101	\$34,817	\$28,560	\$(6,257)
Other Charges	\$472,598	\$940,551	\$788,087	\$(152,464)
Salaries And Employee Benefits	\$-	\$3,000	\$3,000	\$-
Service And Supplies	\$133,987	\$5,147,668	\$5,528,494	\$380,826
<b>TOTAL APPROPRIATIONS:</b>	<b>\$630,686</b>	<b>\$6,126,036</b>	<b>\$6,348,141</b>	<b>\$222,105</b>

### REVENUES

Intergovernmental Revenue	\$4,827	\$3,000	\$3,000	\$-
Miscellaneous Revenue	\$-	\$-	\$-	\$-
Rev. from Use of Money & Prop	\$80,364	\$50,000	\$50,000	\$-
Taxes	\$861,667	\$594,121	\$594,125	\$4
<b>TOTAL REVENUES</b>	<b>\$946,858</b>	<b>\$647,121</b>	<b>\$647,125</b>	<b>\$4</b>

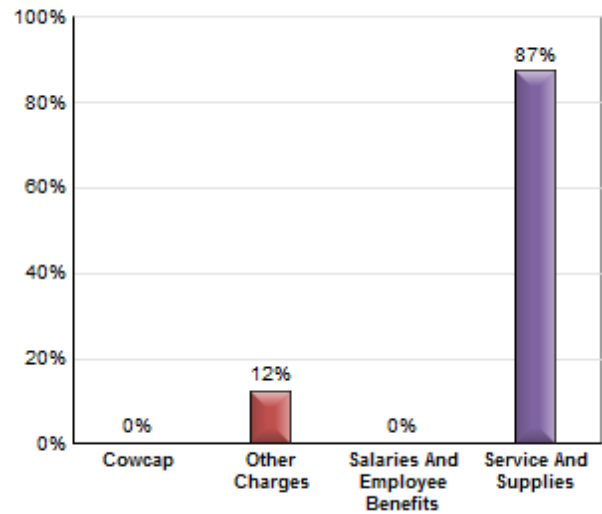
<b>NET COUNTY COST</b>	<b>\$(316,172)</b>	<b>\$5,478,915</b>	<b>\$5,701,016</b>	<b>\$222,101</b>
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### SOURCE OF FUNDS



Source of Funds: Illustrates the major revenue accounts  
Graph totals may be + / - 1 % of actual total due to rounding

### USE OF FUNDS



Use of Funds: Illustrates the major expenditure accounts  
Graph totals may be + / - 1 % of actual total due to rounding

## Purpose

The Tulare County Flood Control District (District) is an independent Special District. The Board of Supervisors (BOS) serves as the governing board of the District with the delegated authority given to a seven-person Flood Control Commission (FCC) appointed by the BOS. The FCC provides direction and maintains oversight of District activities and reports to the BOS. Oversight includes a review of revenues, expenditures, and projects. The District budget is approved by the BOS. The Resource Management Agency's Public Works Branch, Management Group 3 - Special Programs is responsible for the operations and management of the District.

## Core Functions

- Plan, investigate, design, construct, and maintain flood control projects within the county with the goal of reducing the risk to life and property from flood damage.
- Coordinate with federal, state, and local water resource agencies and special districts to reduce the impact of flood damage caused by and utilize the inherent value of storm water.
- Administer the Federal Emergency Management Agency's National Flood Insurance Program in Tulare County areas, by providing current and accurate flood zone information, and performing flood control investigations.

## Key Goals and Objectives Results in FY 2021/22

### Safety and Security

**Goal 1:** Reduce or eliminate flood hazards in Tulare County.

- **Objective 1:** Partner with a community services organization or local contractor for weed abatement and basin maintenance by June 2022. **Results:** This objective was completed.
- **Objective 2:** Expand the use of water level sensing technologies as an emergency flood warning system in coordination with other departments by June 2022. **Results:** This objective was completed.

### Economic Well-Being

**Goal 1:** Identify opportunities to leverage Flood Control District revenue for increased project allocations.

- **Objective 1:** Research and identify potential funding sources for future flood control projects by June 2022. **Results:** This objective was completed.
- **Objective 2:** Coordinate with local water resources agencies and irrigation districts for force multiplying projects such as channel clearing by June 2022. **Results:** This objective was completed.
- **Objective 3:** Complete development of the Countywide Stormwater Resources Plan to update the County Flood Control Master Plan by June 2022. **Results:** This objective was not completed. The Countywide Stormwater Resources Plan will be budgeted for completion in FY 2022/23.

### Quality of Life

**Goal 1:** Prepare for and respond to nuisance flooding during rain events.

- **Objective 1:** Hold preseason and postseason coordination meetings with stormwater resource stakeholder groups for improved efficiencies during storm response by June 2022. **Results:** This objective was completed.

### Organizational Performance

**Goal 1:** Establish improved monitoring and reporting methodologies for flood prone locations.

- **Objective 1:** Utilize Graphic Information System (GIS) to accurately record information regarding flood prone areas during storm events for improved future analysis throughout FY 2021/22. **Results:** This objective was completed.



- **Objective 2:** Integrate flood control management into design considerations for all projects prepared by RMA Public Works Management Groups 1, 2, and 3 during design and implementation phases throughout FY 2021/22. **Results:** This objective was completed.

### Key Goals and Objectives for FY 2022/23

#### Safety and Security

**Goal 1:** Reduce flood hazards in Tulare County.

- **Objective 1:** Partner with a community services organization or local contractor for weed abatement and basin maintenance by June 2023.
- **Objective 2:** Expand the use of water level sensing technologies as an emergency flood warning system in coordination with other departments by June 2023.

#### Economic Well-Being

**Goal 1:** Identify opportunities to leverage Flood Control District revenue for increased project allocations.

- **Objective 1:** Research and identify potential funding sources for future flood control projects by June 2023.
- **Objective 2:** Coordinate with local water resources agencies and irrigation districts for force multiplying projects such as channel clearing by June 2023.

#### Quality of Life

**Goal 1:** Prepare for and respond to nuisance flooding during rain events.

- **Objective 1:** Hold preseason and postseason coordination meetings with stormwater resource stakeholder groups for improved efficiencies during storm response by June 2023.

#### Organizational Performance

**Goal 1:** Establish improved monitoring and reporting methodologies for flood prone locations.

- **Objective 1:** Utilize Geographic Information Systems (GIS) to accurately record information regarding flood prone areas during storm events for improved future analysis throughout FY 2022/23.
- **Objective 2:** Integrate flood control management into design considerations for all projects prepared by RMA Public Works Management Groups 1, 2 and 3 during design and implementation phases throughout FY 2022/23.

### Budget Request

The Requested Budget represents an overall increase of \$222,105 or 4% in expenditures and an overall increase of \$4 or less than 1% in revenues when compared with the FY 2021/22 Final Budget. The \$5,701,016 difference between expenditures and revenues represents the use of fund balance.

**Significant areas with major changes between the FY 2021/22 Final Budget and the FY 2022/23 Requested Budget are as follows:**

- Services and Supplies will increase \$380,826 primarily based on an increase in fund balance budgeted as an expense.
- Other Charges will decrease \$152,464 primarily based on reduction in services from other departments.
- Countywide Cost Allocation Plan (COWCAP) charges will decrease \$6,257 primarily based on changes in the Plan.

#### County Administrator's Recommendations

This budget is recommended as submitted.

#### Pending Issues and Policy Considerations

There are no pending issues or policy considerations.

#### Department Head Concurrence or Appeal

The Department Head concurs with the Recommended Budget.

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## Position Summary and Status

Fund-Dept	Department	FY 2020/21 Final Budget	FY 2021/22 Final Budget	Modified Adopted As Of 6/30/2022			FY 2022/23 Requested Budget	FY 2022/23 Recommended Budget	From Final to Recommended	From 6/30/22 to Recommended
				Filled FTE	Vacant FTE	Position FTE				
001-010	Board Of Supervisors	10.00	10.00	9.00	0.00	9.00	9.00	9.00	(1.00)	0.00
001-012	Miscellaneous Administration	1.00	1.00	1.00	0.00	1.00	1.00	1.00	0.00	0.00
001-015	Ag Commissioner/Sealer of Weights & Measures	68.00	67.00	63.00	4.00	67.00	67.00	67.00	0.00	0.00
001-025	Assessor/Clerk Recorder	96.00	96.00	79.00	19.00	98.00	98.00	98.00	2.00	0.00
001-030	Auditor-Controller/Treasurer-Tax Collector	53.00	53.00	47.00	6.00	53.00	53.00	53.00	0.00	0.00
001-032	Purchasing	10.00	10.00	9.00	1.00	10.00	10.00	10.00	0.00	0.00
001-055	Cooperative Extension	8.00	8.00	8.00	0.00	8.00	8.00	8.00	0.00	0.00
001-080	County Counsel	60.65	60.65	57.65	4.00	61.65	61.65	61.65	1.00	0.00
001-085	County Administration	14.00	15.00	15.00	0.00	15.00	15.00	15.00	0.00	0.00
001-087	General Services	49.00	46.00	43.00	4.00	47.00	47.00	47.00	1.00	0.00
001-088	Registrar of Voters	11.00	11.00	11.00	0.00	11.00	11.00	11.00	0.00	0.00
001-100	District Attorney	208.00	213.00	181.00	32.00	213.00	215.00	215.00	2.00	2.00
001-142	Health & Human Services Agency	2,074.50	2,110.50	1,759.00	375.50	2,134.50	2,127.00	2,127.00	16.50	(7.50)
001-200	Human Resources and Development	28.00	29.00	26.00	3.00	29.00	29.00	29.00	0.00	0.00
001-205	Probation	392.00	394.00	239.00	151.00	390.00	380.00	380.00	(14.00)	(10.00)
001-210	Public Defender	90.00	90.00	82.00	12.00	94.00	94.00	94.00	4.00	0.00
001-230	Resource Management Agency	72.00	76.00	67.00	12.00	79.00	79.00	79.00	3.00	0.00
001-240	Sheriff	847.00	849.00	699.00	155.00	854.00	851.00	851.00	2.00	(3.00)
001-260	Citizens' Option for Public Safety (COPS)	7.00	7.00	6.00	1.00	7.00	7.00	7.00	0.00	0.00
001-265	Rural Crime Prevention	6.00	6.00	6.00	0.00	6.00	6.00	6.00	0.00	0.00
001-280	Juvenile Justice Crime Prevention Act	8.00	5.00	3.00	2.00	5.00	5.00	5.00	0.00	0.00
001-810	Miscellaneous Criminal Justice	2.48	2.48	2.48	0.00	2.48	2.48	2.48	0.00	0.00
General Fund		4,115.63	4,159.63	3,413.13	781.50	4,194.63	4,176.13	4,176.13	16.50	(18.50)
010-145	Library	41.00	41.00	39.00	2.00	41.00	41.00	41.00	0.00	0.00
013-245	Fire	(1) 125.00	(1) 127.00	120.00	7.00	127.00	(1) 127.00	(1) 127.00	0.00	0.00
014-225	Roads	175.00	181.00	160.00	20.00	180.00	181.00	181.00	0.00	1.00
015-120	Workforce Investment Board	23.00	24.00	22.00	2.00	24.00	24.00	24.00	0.00	0.00
016-101	Child Support Services	193.00	129.00	116.00	13.00	129.00	129.00	129.00	0.00	0.00
030-086	Capital Projects	4.00	4.00	4.00	0.00	4.00	4.00	4.00	0.00	0.00
035-090	ICT Special Projects	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
040-220	Transit	3.00	3.00	3.00	0.00	3.00	3.00	3.00	0.00	0.00
045-235	Solid Waste	47.00	51.00	46.00	5.00	51.00	52.00	52.00	1.00	1.00
066-066	Grounds Services	5.00	6.00	6.00	0.00	6.00	7.00	7.00	1.00	1.00
067-067	Facilities	52.00	52.00	42.00	10.00	52.00	53.00	53.00	1.00	1.00
068-068	Custodial Services	39.00	44.00	43.00	1.00	44.00	45.00	45.00	1.00	1.00
070-070	Fleet Services	11.00	11.00	11.00	0.00	11.00	11.00	11.00	0.00	0.00
071-090	Information & Communications Technology	151.00	151.00	120.00	30.00	150.00	150.00	150.00	(1.00)	0.00
074-074	Communications	6.00	6.00	5.00	1.00	6.00	6.00	6.00	0.00	0.00
076-076	Mail Services	2.00	2.00	1.00	1.00	2.00	2.00	2.00	0.00	0.00
079-079	Print Services	11.00	11.00	7.00	4.00	11.00	11.00	11.00	0.00	0.00
Other Funds		890.00	843.00	745.00	96.00	841.00	846.00	846.00	3.00	5.00
Total County Allocations		5,005.63	5,002.63	4,158.13	877.50	5,035.63	5,022.13	5,022.13	19.50	(13.50)

(1) - Fire allocations represent position counts versus FTE counts due to 56 hour average work week.

Total allocations are as of 6/30/22 and do not reflect any changes approved by the Board of Supervisors between 7/1/22 and the publication of this book.

For detailed personnel actions such as Adds, Deletes, and Reclassifications, please refer to budget narratives.

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## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
<b>001-010 Board of Supervisors</b>					
000303	Administrative Aide - K	1.00	0.00	0.00	0.00
* 092832	Board Representative III	3.00	3.00	3.00	3.00
004702	Chief of Staff Board of Supvs	1.00	1.00	1.00	1.00
044802	Supervisor, BOS-District #1	1.00	1.00	1.00	1.00
044902	Supervisor, BOS-District #2	1.00	1.00	1.00	1.00
045002	Supervisor, BOS-District #3	1.00	1.00	1.00	1.00
045102	Supervisor, BOS-District #4	1.00	1.00	1.00	1.00
045202	Supervisor, BOS-District #5	1.00	1.00	1.00	1.00
<b>Board of Supervisors Total</b>		<b>10.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>001-012 Miscellaneous Administration</b>					
012602	County Librarian	1.00	1.00	1.00	1.00
<b>Miscellaneous Administration Total</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>001-015 Agricultural Commissioner/Sealer of Weights and Measures</b>					
* 000230	Accountant III	1.00	1.00	1.00	1.00
000300	Administrative Aide	3.00	2.00	3.00	3.00
* 000830	Ag & Stds Inspector III	47.00	47.00	47.00	47.00
000940	Ag & Stds Inspector IV	4.00	4.00	4.00	4.00
001002	Agricultural Comm/Sealer	1.00	1.00	1.00	1.00
014600	Agricultural Enforcement Offcr	1.00	1.00	1.00	1.00
001100	Agricultural Pest Mgt Spec	1.00	1.00	1.00	1.00
002600	Assist Agriculture Com/Sealer	1.00	1.00	1.00	1.00
000304	Dept Human Rescs Admin Aide	0.00	1.00	0.00	0.00
000650	Department Secretary	1.00	1.00	1.00	1.00
014500	Deputy Ag Commissioner/Sealer	4.00	4.00	4.00	4.00
* 033330	Office Assistant	3.00	3.00	3.00	3.00
<b>Agricultural Commissioner/Sealer of Weights and Measures Total</b>		<b>67.00</b>	<b>67.00</b>	<b>67.00</b>	<b>67.00</b>
<b>001-025 Assessor/Clerk-Recorder</b>					
000233	Accountant III-K	1.00	1.00	1.00	1.00
094000	Analyst-Assessor's System	1.00	1.00	1.00	1.00
* 001820	Analyst-Staff Services II	1.00	0.00	0.00	0.00
035120	Analyst-Dept Human Rscs II	0.00	1.00	1.00	1.00
** 002110	Appraiser I	1.00	1.00	1.00	1.00
* 002120	Appraiser II	12.00	12.00	12.00	12.00
002230	Appraiser III	11.00	11.00	11.00	11.00
002340	Appraiser IV	4.00	4.00	4.00	4.00
003207	Assessment Services Director	0.00	1.00	1.00	1.00
003202	Assist County Assessor	1.00	1.00	1.00	1.00
* 005210	Auditor-Appraiser I	1.00	1.00	1.00	1.00
* 005330	Auditor-Appraiser III	4.00	4.00	4.00	4.00
005340	Auditor-Appraiser IV	2.00	2.00	2.00	2.00
* 083620	Cadastral GIS Technician II	1.00	1.00	1.00	1.00
* 083630	Cadastral GIS Technician III	5.00	5.00	5.00	5.00
006500	Cadastral Supervisor	1.00	1.00	1.00	1.00
006800	Chief Appraiser	1.00	1.00	1.00	1.00
006900	Chief Assessment Clerk	1.00	1.00	1.00	1.00
007000	Chief Auditor-Appraiser	1.00	1.00	1.00	1.00
007300	Chief Deputy Clk-Recorder	1.00	1.00	1.00	1.00
042800	Chief Records Clerk	1.00	1.00	1.00	1.00
012302	County Assessor/Clerk-Recorder	1.00	1.00	1.00	1.00
096302	Director of Staff Services	1.00	0.00	0.00	0.00
033333	Office Assistant-K	0.00	1.00	1.00	1.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
047220	Systems & Procedures Ana II	1.00	1.00	1.00	1.00
* 027710	Title & Admin Technician I	27.00	27.00	26.00	26.00
* 027720	Title & Admin Technician II	10.00	10.00	11.00	11.00
046400	Title & Admin Technician Supv	5.00	5.00	5.00	5.00
<b>Assessor/Clerk-Recorder Total</b>		<b>96.00</b>	<b>98.00</b>	<b>98.00</b>	<b>98.00</b>

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out

## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
<b>001-030 Auditor-Controller/Treasurer-Tax Collector</b>					
* 026230	Accountant Auditor III	5.00	5.00	4.00	4.00
026240	Accountant Auditor IV	0.00	0.00	3.00	3.00
* 000220	Accountant II	2.00	2.00	2.00	2.00
* 000230	Accountant III	6.00	6.00	6.00	6.00
000233	Accountant III-K	1.00	1.00	1.00	1.00
005100	Analyst-Property Tax System	2.00	2.00	2.00	2.00
035030	Analyst-Dept Human Rscs III	0.00	1.00	0.00	0.00
001820	Analyst-Staff Services II	1.00	0.00	0.00	0.00
* 001830	Analyst-Staff Services III	1.00	0.00	0.00	0.00
003302	Assist County Auditor-Contrler	1.00	1.00	1.00	1.00
080300	Assistant Payroll Manager	1.00	0.00	0.00	0.00
089402	Assistant Treas/TaxColl	1.00	1.00	1.00	1.00
012402	Auditor-Control\Treas-Tax Coll	1.00	1.00	1.00	1.00
006700	Chief Accountant-Prperty Taxes	1.00	1.00	1.00	1.00
089500	Chief Accountant-Treasury	1.00	1.00	0.00	0.00
026202	Chief Financial Reprting&Audit	1.00	1.00	1.00	1.00
089500	Chief Investment Officer	0.00	0.00	1.00	1.00
008000	Chief Revenue Officer	1.00	1.00	1.00	1.00
097400	Chief of Accounting Systems	1.00	1.00	1.00	1.00
* 047330	Collector-Tax Programs III	3.00	3.00	4.00	4.00
047350	Collector-Tax Programs Supv	1.00	1.00	1.00	1.00
* 074820	County Financial Technich II	5.00	5.00	5.00	5.00
* 074830	County Financial Technich III	9.00	9.00	9.00	9.00
070700	Investment Officer	1.00	1.00	0.00	0.00
080200	Chief Payroll Manager	1.00	1.00	1.00	1.00
034200	Payroll Technician I	2.00	0.00	0.00	0.00
034230	Payroll Technician III	0.00	4.00	4.00	4.00
050210	Personnel Services Officer I	0.00	0.00	1.00	1.00
026200	Principal Accountant Auditor	2.00	2.00	0.00	0.00
* 000620	Secretary II	1.00	1.00	1.00	1.00
009700	Tax Collector Division Manager	1.00	1.00	1.00	1.00
<b>Auditor-Controller/Treasurer-Tax Collector Total</b>		<b>53.00</b>	<b>53.00</b>	<b>53.00</b>	<b>53.00</b>
<b>001-032 Purchasing</b>					
081620	Procurement Specialist II	2.00	2.00	2.00	2.00
081630	Procurement Specialist III	1.00	1.00	1.00	1.00
081600	Procurement Specialist, Supv	1.00	1.00	1.00	1.00
000920	Procurement Technician	3.00	3.00	3.00	3.00
051000	Purchasing Manager	1.00	1.00	1.00	1.00
* 044620	Stock Clerk	0.00	1.00	1.00	1.00
044610	Stock Clerk I	1.00	0.00	0.00	0.00
028500	Surplus Store Clerk	1.00	1.00	1.00	1.00
<b>Purchasing Total</b>		<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>
<b>001-055 Cooperative Extension</b>					
098000	4H Community Coordinator	1.00	1.00	1.00	1.00
* 000720	Administrative Svs Officer II	1.00	1.00	1.00	1.00
* 001220	Agricultural Technician II	1.00	1.00	1.00	1.00
095700	Community Program Specialist	1.00	1.00	1.00	1.00
* 033330	Office Assistant	1.00	1.00	1.00	1.00
* 033340	Office Assistant Lead	2.00	2.00	2.00	2.00
* 000630	Secretary III	1.00	1.00	1.00	1.00
<b>Cooperative Extension Total</b>		<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
<b>001-080 County Counsel</b>					
* 041532	Account Clerk Senior K	2.00	1.00	1.00	1.00
000233	Accountant III-K	1.00	1.00	1.00	1.00
004930	Analyst-Risk Management III	6.00	6.00	6.00	6.00
004940	Analyst-Risk Management, Supv	2.00	2.00	2.00	2.00
* 004852	Attorney, Civil V-N	17.65	17.65	17.65	17.65
007422	Chief Deputy Co Cnsl-CPS	1.00	1.00	1.00	1.00
007472	Chief Deputy Co Cnsl-Hearing	0.00	1.00	1.00	1.00
007432	Chief Deputy Co Cnsl-Land/Jus	1.00	1.00	1.00	1.00
007462	Chief Deputy Co Cnsl-Litigate	1.00	1.00	1.00	1.00
007442	Chief Deputy Co Cnsl-Pers	1.00	1.00	1.00	1.00
* 058530	Civil Office Assistant Lead	5.00	4.00	4.00	4.00
058531	Civil Office Assistant Lead B	3.00	4.00	4.00	4.00
058400	Civil Office Assisntnt-Supv	2.00	2.00	2.00	2.00
012502	County Counsel	1.00	1.00	1.00	1.00
026100	Fiscal Manager	1.00	1.00	1.00	1.00

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out

## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
027901	Legal Office Manager -Civil -B	1.00	1.00	1.00	1.00
074900	Legal Services Specialist	3.00	3.00	3.00	3.00
* 074933	Paralegal III K	6.00	6.00	6.00	6.00
074934	Paralegal III K B	1.00	1.00	1.00	1.00
087122	Payroll Clerk II - K	0.00	1.00	1.00	1.00
* 084420	Risk Management Technician II	4.00	4.00	4.00	4.00
040602	Risk Manager	1.00	1.00	1.00	1.00
<b>County Counsel Total</b>		<b>60.65</b>	<b>61.65</b>	<b>61.65</b>	<b>61.65</b>
<b>001-085 County Administration</b>					
000303	Administrative Aide - K	0.00	1.00	1.00	1.00
* 085102	Administrative Analyst, Prncpl	1.00	1.00	1.00	1.00
* 085100	Administrative Analyst, Senior	4.00	4.00	4.00	4.00
080502	Assist County Admin Officer	1.00	1.00	1.00	1.00
* 080600	Budget Technician	1.00	1.00	1.00	1.00
007102	Chief Clerk, Brd of Supvs	1.00	1.00	1.00	1.00
012202	County Administrative Officer	1.00	1.00	1.00	1.00
* 014820	Deputy Clerk II-Brd of Supvs	2.00	2.00	2.00	2.00
* 014830	Deputy Clerk III - Brd of Supv	1.00	1.00	1.00	1.00
029400	Executive Assitant to CAO	1.00	1.00	1.00	1.00
* 033343	Office Assistant Lead-K	1.00	1.00	1.00	1.00
070902	Water ResourcesProgrm Director	1.00	0.00	0.00	0.00
<b>County Administration Total</b>		<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>
<b>001-087 General Services</b>					
* 041500	Account Clerk	4.00	4.00	4.00	4.00
* 041530	Account Clerk Senior	1.00	1.00	1.00	1.00
035500	Account Clerk-Principal	2.00	2.00	2.00	2.00
* 000220	Accountant II	1.00	1.00	1.00	1.00
* 000230	Accountant III	1.00	1.00	1.00	1.00
000300	Administrative Aide	2.00	2.00	2.00	2.00
* 000720	Administrative Svs Officer II	1.00	1.00	1.00	1.00
* 001830	Analyst-Staff Services III	3.00	3.00	3.00	3.00
001834	Analyst-Staff Services, Supv	1.00	1.00	1.00	1.00
023310	Community Outreach Specialist	1.00	1.00	1.00	1.00
058100	County Museum Curator	1.00	1.00	1.00	1.00
000651	Department Secretary B	1.00	1.00	1.00	1.00
026100	Fiscal Manager	1.00	1.00	1.00	1.00
088222	Gen Svs Agency Deputy Director	1.00	1.00	1.00	1.00
088122	General Svs Agency Director	1.00	1.00	1.00	1.00
000304	Dept Human Rescs Admin Aide	0.00	1.00	1.00	1.00
029930	Maintenance Worker III	1.00	1.00	1.00	1.00
058900	Museum Assistant	1.00	1.00	1.00	1.00
033330	Office Assistant	1.00	1.00	1.00	1.00
033334	Office Assistant K-B	1.00	1.00	1.00	1.00
070502	Parks & Grounds Manager	1.00	1.00	1.00	1.00
033700	Parks & Grounds Operations Sup	1.00	1.00	1.00	1.00
033800	Parks & Grounds Worker	6.00	6.00	6.00	6.00
042700	Parks & Grounds Worker-Senior	6.00	6.00	6.00	6.00
087020	Payroll Clerk	1.00	0.00	0.00	0.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
050320	Personnel Services Officer II	1.00	1.00	1.00	1.00
076502	Property Manager	1.00	1.00	1.00	1.00
076530	Property Specialist III	2.00	2.00	2.00	2.00
000610	Secretary I	1.00	0.00	0.00	0.00
048300	Tree Maintenance Specialist	0.00	1.00	1.00	1.00
<b>General Services Total</b>		<b>46.00</b>	<b>47.00</b>	<b>47.00</b>	<b>47.00</b>
<b>001-088 Registrar of Voters</b>					
* 000220	Accountant II	1.00	1.00	1.00	1.00
000650	Department Secretary	1.00	1.00	1.00	1.00
* 019330	Election Clerk Senior	4.00	4.00	4.00	4.00
085200	Elections Program Coordinator	2.00	2.00	2.00	2.00
019400	Elections Technical Analyst	1.00	1.00	1.00	1.00
099020	IT Systems and Procedure An II	1.00	1.00	1.00	1.00
059202	Registrar of Voters	1.00	1.00	1.00	1.00
<b>Registrar of Voters Total</b>		<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
<b>001-100 District Attorney</b>					
* 041530	Account Clerk Senior	1.00	1.00	1.00	1.00
* 000220	Accountant II	2.00	2.00	2.00	2.00

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out

## Position Allocation

	JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
*	000230	Accountant III	1.00	1.00	1.00	1.00
	000300	Administrative Aide	2.00	2.00	2.00	2.00
	000640	Administrative Secretary	1.00	1.00	1.00	1.00
	035120	Analyst-Dept Human Rscs II	1.00	1.00	1.00	1.00
*	001820	Analyst-Staff Services II	1.00	0.00	0.00	0.00
	003000	Assist Chief Investigator-DA	2.00	2.00	2.00	2.00
	003402	Assist District Attorney	2.00	2.00	2.00	2.00
*	004922	Attorney, DA/PD II-N	2.00	2.00	2.00	2.00
	005042	Attorney, DA/PD IV-N	1.00	1.00	1.00	1.00
*	005052	Attorney-Senior, DA/ PD	50.00	50.00	50.00	50.00
	045500	Attorney-Supv	1.00	1.00	1.00	1.00
	045502	Attorney-Supv-N	9.00	9.00	9.00	9.00
	033402	Chief Deputy District Attorney	1.00	1.00	1.00	1.00
	007800	Chief Investigator-Dist Atty	1.00	1.00	1.00	1.00
	008200	Child Interview Specialist	2.00	2.00	2.00	2.00
	077800	DA Grants & Program Coordinato	1.00	1.00	1.00	1.00
	031420	Digital Forensic Analyst II	1.00	1.00	1.00	1.00
	016402	District Attorney	1.00	1.00	1.00	1.00
	026100	Fiscal Manager	1.00	1.00	1.00	1.00
	087720	Graphics Specialist	1.00	1.00	1.00	1.00
	087730	Graphics Specialist,Senior- DA	1.00	1.00	1.00	1.00
	015920	IT Business Intell Develpr II	1.00	1.00	1.00	1.00
	097920	IT Desktop Technician II	1.00	1.00	1.00	1.00
	015102	IT Project Manager - DA	1.00	1.00	1.00	1.00
	093920	Investigative Auditor II	1.00	1.00	1.00	1.00
*	086020	Investigative Technician II	13.00	13.00	13.00	13.00
	025400	Investigator Aide	7.00	7.00	7.00	7.00
	025700	Investigator-Child Support	1.00	1.00	1.00	1.00
	025600	Investigator-District Attorney	15.00	15.00	16.00	16.00
	025000	Investigator-District Atty,Sup	3.00	3.00	4.00	4.00
	025601	Investigator-District Atty-B	6.00	6.00	6.00	6.00
	049800	Investigator-Welfare	7.00	7.00	7.00	7.00
	047000	Investigator-Welfare, Supv	1.00	1.00	1.00	1.00
	049801	Investigator-Welfare-B	1.00	1.00	1.00	1.00
	004900	Law Clerk	1.00	1.00	1.00	1.00
*	027820	Legal Office Assistant II	3.00	0.00	0.00	0.00
*	027830	Legal Office Assistant	24.00	27.00	27.00	27.00
	027840	Legal Office Assistant Lead	4.00	4.00	4.00	4.00
	046500	Legal Office Assistant-Supv	4.00	4.00	4.00	4.00
*	028300	Legal Secretary III	1.00	1.00	1.00	1.00
	071800	Media Specialist I	1.00	1.00	1.00	1.00
	071820	Media Specialist II	1.00	1.00	1.00	1.00
*	074920	Paralegal II	2.00	2.00	2.00	2.00
	087020	Payroll Clerk	1.00	0.00	0.00	0.00
	087120	Payroll Clerk II	0.00	1.00	1.00	1.00
	049300	Program Mgr, District Attorney	1.00	1.00	1.00	1.00
	095800	Prosecution Assistant	7.00	7.00	7.00	7.00
	085400	Subpoena Services Supervisor	2.00	2.00	2.00	2.00
	047110	Systems & Procedures Ana I	1.00	1.00	1.00	1.00
	049430	Victim Witness Worker III	15.00	15.00	15.00	15.00
	091400	Victim Witness Worker-Supv	2.00	2.00	2.00	2.00
<b>District Attorney Total</b>			<b>214.00</b>	<b>213.00</b>	<b>215.00</b>	<b>215.00</b>
<b>001-142 Health and Human Services Agency</b>						
*	000100	Account Clerk I	1.00	0.00	0.00	0.00
*	041500	Account Clerk	9.00	9.00	5.00	5.00
*	041530	Account Clerk Senior	16.00	16.00	20.00	20.00
	035500	Account Clerk-Principal	6.00	6.00	6.00	6.00
*	000220	Accountant II	10.00	10.00	10.00	10.00
*	000230	Accountant III	8.00	8.00	9.00	9.00
	000300	Administrative Aide	21.00	19.00	19.00	19.00
	000303	Administrative Aide - K	4.00	0.00	0.00	0.00
	000640	Administrative Secretary	1.00	1.00	1.00	1.00
*	071002	Administrative Specialist I	5.00	7.00	7.00	7.00
*	071020	Administrative Specialist II	40.00	41.00	41.00	41.00
*	000720	Administrative Svs Officer II	2.00	2.00	1.00	1.00
	000730	Administrative Svs Officer III	4.00	4.00	5.00	5.00
	099400	Aging Services Manager	1.00	1.00	1.00	1.00
*	001520	Alcohol & Drug Specialist II	18.00	18.00	17.00	17.00
	035120	Analyst-Dept Human Rscs II	4.00	2.00	2.00	2.00
*	035030	Analyst-Dept Human Rscs III	0.00	4.00	4.00	4.00

\* Flexibly Allocated Classification

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## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
* 001820	Analyst-Staff Services II	0.00	3.00	3.00	3.00
001823	Analyst-Staff Services II K	1.00	1.00	1.00	1.00
* 001830	Analyst-Staff Services III	28.00	24.00	24.00	24.00
001833	Analyst-Staff Services III K	2.00	0.00	0.00	0.00
* 021710	Animal Care Specialist I	2.00	2.00	2.00	2.00
* 021720	Animal Care Specialist II	2.00	2.00	2.00	2.00
021780	Animal Care Specialist, Supv	1.00	1.00	1.00	1.00
021740	Animal Care Technician	1.00	1.00	3.00	3.00
077010	Animal Control Officer I	1.00	1.00	0.00	0.00
* 077020	Animal Control Officer II	3.00	3.00	3.00	3.00
* 077030	Animal Control Officer III	1.00	1.00	1.00	1.00
077000	Animal Control Officer, Supv	2.00	2.00	2.00	2.00
078900	Animal Services Coordinator	1.00	1.00	1.00	1.00
097000	Animal Services Manager	1.00	1.00	0.00	0.00
078922	Animal Services Operation Manager	0.00	0.00	1.00	1.00
078910	Animal Services Technician	2.00	2.00	2.00	2.00
004602	Assoc HHS Agency Director	1.00	1.00	1.00	1.00
078100	Budget Officer	4.00	5.00	5.00	5.00
091030	Chief Deputy Public Guardian	1.00	1.00	1.00	1.00
037400	Chief Forensic Psychologist	0.00	0.00	1.00	1.00
007500	Child Wel Svs Pol & Prog Spec	8.00	8.00	8.00	8.00
001500	Child Wel Svs Stat Resrch Anl	1.00	1.00	1.00	1.00
081900	Child Welf Svs Family Advocate	1.00	1.00	1.00	1.00
099300	Child Welfare Service Mgr	6.00	6.00	6.00	6.00
080100	Child Welfare Service Supv	20.00	20.00	20.00	20.00
008700	Children Services Worker	10.00	10.00	10.00	10.00
084600	Children's Services Supervisor	1.00	1.00	1.00	1.00
071100	Client Advocate	2.00	2.00	2.00	2.00
071101	Client Advocate-B	1.00	1.00	1.00	1.00
011400	Clinic Coordinator	1.00	1.00	1.00	1.00
009420	Clinic Manager II	1.00	1.00	1.00	1.00
099302	Clinic Operations Manager	2.00	1.00	1.00	1.00
005700	Coding Specialist	1.00	1.00	1.00	1.00
010100	Communicable Disease Investgr	3.00	4.00	4.00	4.00
010900	Community Educ Specialist	2.00	2.00	2.00	2.00
011000	Community Health Technician	9.00	9.00	9.00	9.00
011010	Community Health Worker	0.00	4.00	4.00	4.00
023400	Community Outreach Manager	1.00	1.00	1.00	1.00
016200	Compliance Specialist	2.00	2.00	2.00	2.00
016220	Compliance Specialist - Lead	1.00	1.00	1.00	1.00
075610	Contact Tracer	0.00	3.00	3.00	3.00
* 012020	Cook	1.00	1.00	1.00	1.00
071200	Crisis Service Worker	16.00	16.00	18.00	18.00
* 013820	Custodial Worker	2.00	2.00	2.00	2.00
* 014120	Dairy Inspector II	4.00	4.00	4.00	4.00
014230	Dairy Inspector III	2.00	2.00	2.00	2.00
077102	Dep HHS Dir Ment Hlth Clin Svs	1.00	1.00	1.00	1.00
072232	Dep HHS Dir Mental Health	1.00	1.00	1.00	1.00
072222	Dep HHS Dir- Public Health Ops	1.00	1.00	1.00	1.00
081800	Dep HHS Dir-PH Nursing&PrevSrv	1.00	1.00	1.00	1.00
000650	Department Secretary	4.00	4.00	4.00	4.00
057720	Dept HR Training Officer II	1.00	4.00	4.00	4.00
000304	Dept Human Rescs Admin Aide	0.00	13.00	13.00	13.00
062902	Deputy HHS Dir Adult Svs/PG	1.00	1.00	1.00	1.00
060802	Deputy HHS Dir Human Resources	1.00	1.00	1.00	1.00
004327	Deputy HHS Dir Integrated Svs	1.00	1.00	1.00	1.00
048902	Deputy HHS Dir-AdminPrograms	1.00	1.00	1.00	1.00
072302	Deputy HHS Dir-Child Welf Svc	1.00	1.00	1.00	1.00
087602	Deputy HHS Dir-TulareWorks	1.00	1.00	1.00	1.00
021102	Deputy HHS Director Env Health	1.00	1.00	1.00	1.00
015710	Dietitian I	3.00	1.00	0.00	0.00
023802	Dir of Fiscal Operations-HHSA	1.00	1.00	1.00	1.00
003902	Dir of Human Services-HHSA	1.00	1.00	1.00	1.00
072102	Dir of Mental Health-HHSA	1.00	1.00	1.00	1.00
072002	Dir of Public Health	1.00	1.00	1.00	1.00
016300	Director,Public Health Lab	0.00	1.00	1.00	1.00
097002	Div Mgr HHS - Animal Services	0.00	1.00	1.00	1.00
062302	Div Mgr HHS Child Welfare Svs	2.00	2.00	2.00	2.00
061002	Div Mgr HHS Fiscal Operations	2.00	2.00	2.00	2.00
023200	Div Mgr HHS Mental Health	2.00	2.00	2.00	2.00
016802	Div Mgr HHS-Self Sufficiency	3.00	3.00	3.00	3.00

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## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
016800	Division Manager HHS - PH	0.00	1.00	1.00	1.00
069600	Electronic Health Rec Spc,Supv	2.00	3.00	3.00	3.00
069400	Electronic Health Records Mgr	1.00	1.00	1.00	1.00
069500	Electronic Health Records Spec	6.00	6.00	7.00	7.00
095900	Emergency Svs Specialist I	1.00	1.00	1.00	1.00
095920	Emergency Svs Specialist II	2.00	3.00	3.00	3.00
020110	Enviromental Health HHW Tech	0.00	1.00	1.00	1.00
* 020620	Environmental Health Aide	3.00	3.00	3.00	3.00
* 020720	Environmental Health Spec II	14.00	14.00	14.00	14.00
* 020830	Environmental Health Spec III	10.00	10.00	10.00	10.00
020940	Environmental Health Supervisor	4.00	4.00	4.00	4.00
021000	Environmental Quality Coordntr	1.00	1.00	1.00	1.00
091700	Environmental Quality Spec	1.00	1.00	1.00	1.00
099800	Epidemiologist	2.00	2.00	2.00	2.00
097700	Epidemiologist, Senior	1.00	1.00	1.00	1.00
099320	Family Advocate Mgr	1.00	1.00	1.00	1.00
026100	Fiscal Manager	1.00	1.00	1.00	1.00
087720	Graphics Specialist	1.00	1.00	1.00	1.00
073202	HHS County Health Officer	1.00	1.00	1.00	1.00
023702	HHS Director	1.00	1.00	1.00	1.00
073322	HHS Dpty County Health Officer	0.00	1.00	1.00	1.00
001600	HHS Human Resources Manager	1.00	1.00	1.00	1.00
073222	HHS Medical Director-MH	1.00	1.00	1.00	1.00
073212	HHS Medical Director-Prim Care	1.00	1.00	1.00	1.00
071510	HHS Unit Manager	8.00	9.00	9.00	9.00
071540	HHS Unit Manager I-CalWorks	12.00	12.00	12.00	12.00
* 031220	HHS Collector Investigator II	5.00	5.00	5.00	5.00
005800	HHS Facility&Proprty Spec	2.00	2.00	2.00	2.00
082200	HHS Logistics Manager	1.00	1.00	1.00	1.00
086700	HHS Storage Facility Supv	1.00	1.00	1.00	1.00
024000	Health Aide	4.00	3.00	3.00	3.00
024100	Health Education Assistant	13.00	13.00	13.00	13.00
024200	Health Education Specialist	18.00	20.00	20.00	20.00
024300	Health Program Assistant	8.00	7.00	7.00	7.00
099700	Health Services Manager	1.00	1.00	1.00	1.00
026302	HomelessInitiativesProgCoordin	1.00	1.00	1.00	1.00
087820	IHSS Program Specialist II	1.00	1.00	1.00	1.00
078202	Inpatient Clinical Supervisor	1.00	1.00	1.00	1.00
* 027210	Laboratory Assistant I	1.00	0.00	0.00	0.00
* 027220	Laboratory Assistant	2.00	3.00	3.00	3.00
027230	Laboratory Assistant Lead	1.00	1.00	1.00	1.00
027202	Laboratory Support Supervisor	1.00	1.00	1.00	1.00
* 032220	Laboratory Technician	1.00	1.00	1.00	1.00
032230	Laboratory Technician Lead	1.00	1.00	1.00	1.00
040200	Lactation Coordinator	1.00	1.00	1.00	1.00
052440	Lead Care Manager	2.00	4.00	4.00	4.00
002407	MH Clinic Administrator	2.00	2.00	2.00	2.00
029300	Mail Processor	3.00	3.00	3.00	3.00
085210	Medical Assistant I	25.00	0.00	0.00	0.00
085220	Medical Assistant	2.00	27.00	27.00	27.00
013500	Medical Billing Manager	1.00	1.00	1.00	1.00
* 042410	Medical Office Assistant I	8.00	0.00	0.00	0.00
* 042420	Medical Office Assistant	8.00	15.00	14.00	14.00
042430	Medical Office Assistant Lead	2.00	2.00	2.00	2.00
042400	Medical Office Assitant, Supv	2.00	2.00	2.00	2.00
094302	Medical Section Chief-OB/GYN	1.00	1.00	1.00	1.00
094402	Medical Section Chief-Pedtrc	1.00	1.00	1.00	1.00
001410	Mental Health Associate Clinician I - Unlicensed	0.00	0.00	21.00	21.00
001420	Mental Health Associate Clinician II - Unlicensed	0.00	0.00	5.00	5.00
* 082520	Mental Health Case Mgr II	25.00	25.00	25.00	25.00
* 082530	Mental Health Case Mgr III	28.00	28.00	28.00	28.00
002400	Mental Health Clinic Manager	1.00	1.00	1.00	1.00
099310	Mental Health Clinic Svs Mgr	3.00	3.00	3.00	3.00
002207	Mental Health Clinical Supervisor	0.00	0.00	10.00	10.00
002200	Mental Health Clinician - Licensed	0.00	0.00	41.00	41.00
001900	Mental Health Specialist	1.00	1.00	1.00	1.00
* 031820	Mental Health Technician II	6.00	6.00	6.00	6.00
097300	Mental Hlth Svs Act Manager	1.00	1.00	1.00	1.00
050410	Nurse I-Supv	6.00	7.00	7.00	7.00
032710	Nurse Practitioner	1.00	1.00	1.00	1.00
032715	Nurse Practitioner - OB	2.00	2.00	2.00	2.00

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## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
* 032600	Nurse-Licensed Vocational	12.00	12.00	12.00	12.00
* 032620	Nurse-Public Health II	33.00	33.00	32.00	32.00
032660	Nurse-Public Health Lead	4.00	4.00	4.00	4.00
032662	Nurse-Public Health Manager	1.00	1.00	1.00	1.00
004100	Nurse-Quality Assurance	5.00	5.00	5.00	5.00
032630	Nurse-Registered	12.00	12.00	12.00	12.00
032635	Nurse-Registered CWS	6.00	6.00	6.00	6.00
032650	Nurse-Registered-Lead	4.00	4.00	4.00	4.00
* 032920	Nutrition Assistant	32.00	32.00	30.00	30.00
032930	Nutrition Assistant Lead	2.00	2.00	2.00	2.00
046800	Nutritionist, Supv Pub Hlth	1.00	1.00	1.00	1.00
047720	Occupational Therapist	2.00	2.00	2.00	2.00
* 033320	Office Assistant II	19.00	0.00	0.00	0.00
* 033330	Office Assistant	41.00	59.00	57.00	57.00
* 033340	Office Assistant Lead	58.00	57.00	56.00	56.00
* 033343	Office Assistant Lead-K	2.00	0.00	0.00	0.00
033333	Office Assistant-K	0.00	1.00	1.00	1.00
082300	Office Assistant,Supv	7.00	7.00	7.00	7.00
095502	Office of Emergency Svcs Mgr	1.00	1.00	1.00	1.00
* 074920	Paralegal II	1.00	1.00	1.00	1.00
* 074933	Paralegal III K	1.00	0.00	0.00	0.00
* 034120	Patient Accounts Rep	7.00	7.00	7.00	7.00
* 034130	Patient Accounts Rep - Lead	2.00	2.00	2.00	2.00
034000	Patient Accounts Rep, Supv	2.00	2.00	2.00	2.00
087020	Payroll Clerk	4.00	0.00	0.00	0.00
087120	Payroll Clerk II	0.00	6.00	6.00	6.00
034200	Payroll Technician I	0.00	0.00	0.00	0.00
007610	Peer Support Specialist I	4.00	0.00	0.00	0.00
007620	Peer Support Specialist	0.00	1.00	3.00	3.00
* 007630	Peer Support Specialist Lead	8.00	8.00	8.00	8.00
050320	Personnel Services Officer II	10.00	10.00	10.00	10.00
047730	Physical Therapist	3.00	3.00	3.00	3.00
090100	Physical Therapist Asst	1.00	1.00	1.00	1.00
032720	Physician Assistant	8.00	8.00	8.00	8.00
* 034922	Physician-OB/GYN	3.00	2.00	2.00	2.00
071600	Prevention Program Supervisor	2.00	2.00	2.00	2.00
* 035420	Prevention Svcs Coordinator II	1.00	1.00	1.00	1.00
035421	Prevention Svcs Coordinatr II-B	1.00	1.00	1.00	1.00
* 034822	Primary Care Practitioner	4.50	4.50	4.00	4.00
036800	Program Manager Mental Health	1.00	1.00	1.00	1.00
083420	Program Specialist II-Calwrk	27.00	27.00	27.00	27.00
099330	Psychiatric Emergency Svcs Mgr	2.00	2.00	2.00	2.00
* 037322	Psychiatrist II	1.00	1.00	1.00	1.00
* 037422	Psychologist II	6.00	6.00	6.00	6.00
058202	Psychologist-Lead	1.00	1.00	0.00	0.00
019900	PubHealth Emergency Prep Mgr	1.00	1.00	1.00	1.00
* 091020	Public Guardian-Deputy II	6.00	6.00	7.00	7.00
001700	Public Health Lab Manager	1.00	1.00	1.00	1.00
081200	Public Health Manager	2.00	2.00	2.00	2.00
* 037920	Public Health Micro-Biol II	6.00	6.00	6.00	6.00
037930	Public Health Micro-Biol III	1.00	1.00	1.00	1.00
077600	Public Health Prog Coordinator	8.00	9.00	9.00	9.00
038703	Recruiter Assistant - K	1.00	0.00	0.00	0.00
015820	Registered Dietitian	6.00	8.00	7.00	7.00
* 086820	Self Suffcncy Support Asst	125.00	125.00	122.00	122.00
086830	Self Suffcncy Support Asst Lea	10.00	10.00	10.00	10.00
* 095220	Self Sufficiency Counselor	251.00	251.00	249.00	249.00
* 095230	Self Sufficiency Counselr Lead	277.00	277.00	276.00	276.00
041300	Self Sufficiency Resrce Spec	54.00	54.00	54.00	54.00
041420	Self Sufficiency Supervisor	66.00	66.00	66.00	66.00
095300	Self Sufficiency Support Supv	10.00	10.00	10.00	10.00
028400	Senior Services Supervisor	1.00	1.00	1.00	1.00
030200	Social Service Worker Asst	16.00	16.00	16.00	16.00
030300	Social Service Wrkr Asst-Lead	3.00	3.00	3.00	3.00
044310	Social Svcs Supervisor I	4.00	4.00	4.00	4.00
* 044320	Social Svcs Supervisor II	1.00	2.00	2.00	2.00
* 044410	Social Svcs Worker I	1.00	1.00	1.00	1.00
* 044420	Social Svcs Worker II	24.00	24.00	24.00	24.00
043930	Social Svcs Worker III	32.00	35.00	35.00	35.00
044040	Social Svcs Worker III-CWS	123.00	123.00	123.00	123.00
044044	Social Svcs Worker III-CWS-Lead	21.00	21.00	21.00	21.00

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## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
074600	Social Worker-Adult Services	3.00	3.00	3.00	3.00
* 029200	Social Worker-Licensed	72.00	67.00	0.00	0.00
* 044610	Stock Clerk I	2.00	0.00	0.00	0.00
* 044620	Stock Clerk	3.00	5.00	5.00	5.00
045300	Supportive Services Supv	1.00	1.00	1.00	1.00
016900	Supv Licensed Social Worker	7.00	11.00	1.00	1.00
047700	Therapist Aide	1.00	1.00	1.00	1.00
081300	Therapist,Supervising	1.00	1.00	1.00	1.00
048010	Training Officer I	0.00	1.00	1.00	1.00
* 048020	Training Officer II	10.00	7.00	7.00	7.00
074000	TulareWORKSsFamilyAdvocate	1.00	1.00	1.00	1.00
010400	TulareWORKSsStatisticalAnalys	2.00	2.00	2.00	2.00
007600	Veteran Services Technician	1.00	1.00	1.00	1.00
049000	Veterans Services Officer	1.00	1.00	1.00	1.00
049100	Veterans Svs Representative	2.00	2.00	2.00	2.00
038202	Veterinarian	1.00	1.00	1.00	1.00
095400	Veterinary Technician	1.00	1.00	2.00	2.00
087300	Vital Statistics Coordinator	1.00	1.00	1.00	1.00
032907	WIC Manager	0.00	1.00	1.00	1.00
099340	Wellness & recovery Mgr	1.00	1.00	1.00	1.00
<b>Health and Human Services Agency Total</b>		<b>2109.50</b>	<b>2134.50</b>	<b>2127.00</b>	<b>2127.00</b>
<b>001-200 Human Resources and Development</b>					
* 041503	Account Clerk - K	1.00	1.00	1.00	1.00
000233	Accountant III-K	1.00	1.00	1.00	1.00
019600	Administrative Coordinator	1.00	1.00	1.00	1.00
* 021220	Administrative Specialist I/HRD	1.00	1.00	1.00	1.00
* 001910	Analyst-Human Resources I	1.00	1.00	1.00	1.00
* 001920	Analyst-Human Resources II	1.00	1.00	1.00	1.00
* 001930	Analyst-Human Resources III	5.00	5.00	5.00	5.00
087920	Employee/Employer RelationsSpec2	2.00	2.00	0.00	0.00
033400	Employee/Employer Res & Devl Sup	2.00	2.00	0.00	0.00
087920	Employee Relations Spec II	0.00	0.00	2.00	2.00
034302	Human Resources Deputy Director	2.00	2.00	2.00	2.00
060400	Human Resources Director	1.00	1.00	1.00	1.00
* 093120	Human Resources Specialist II	3.00	3.00	3.00	3.00
093130	Human Resources Specialist III	1.00	1.00	1.00	1.00
033400	Human Resources Supervisor	0.00	0.00	2.00	2.00
* 082810	Human Resources Technician I	1.00	1.00	1.00	1.00
* 082820	Human Resources Technician II	1.00	1.00	1.00	1.00
* 033333	Office Assistant-K	1.00	1.00	1.00	1.00
033334	Office Assistant K-B	2.00	2.00	2.00	2.00
* 033343	Office Assistant Lead-K	1.00	1.00	1.00	1.00
000610	Secretary I	1.00	1.00	1.00	1.00
<b>Human Resources and Development Total</b>		<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>
<b>001-205 Probation</b>					
* 000100	Account Clerk I	1.00	0.00	0.00	0.00
* 041500	Account Clerk	2.00	2.00	2.00	2.00
* 041530	Account Clerk Senior	3.00	1.00	1.00	1.00
035500	Account Clerk-Principal	1.00	1.00	1.00	1.00
* 000220	Accountant II	1.00	1.00	1.00	1.00
* 000230	Accountant III	1.00	1.00	1.00	1.00
000300	Administrative Aide	1.00	1.00	1.00	1.00
000720	Administrative Svs Officer II	1.00	1.00	1.00	1.00
000730	Administrative Svs Officer III	0.00	0.00	1.00	1.00
035030	Analyst-Dept Human Rscs III	0.00	1.00	1.00	1.00
* 001830	Analyst-Staff Services III	5.00	5.00	5.00	5.00
* 001833	Analyst-Staff Services III K	1.00	0.00	0.00	0.00
001834	Analyst-Staff Services, Supv	1.00	1.00	1.00	1.00
036002	Asst Chief Probation Officer	1.00	1.00	1.00	1.00
075000	Background Investigator	0.00	0.00	3.00	3.00
007902	Chief Probation Officer	1.00	1.00	1.00	1.00
035600	Clerk-Principal	2.00	1.00	1.00	1.00
* 012030	Cook Lead	7.00	7.00	7.00	7.00
000650	Department Secretary	1.00	1.00	1.00	1.00
000304	Dept Human Rscs Admin Aide	0.00	5.00	5.00	5.00
003102	Deputy Chief Probation Officer	2.00	2.00	2.00	2.00
074700	Detention Svs Officer-Prob	17.00	17.00	15.00	15.00
026100	Fiscal Manager	1.00	1.00	1.00	1.00
022700	Food & Laundry Svs Manager	1.00	1.00	1.00	1.00

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out

## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
087720	Graphics Specialist	1.00	1.00	1.00	1.00
058600	Laundry Technician	4.00	4.00	4.00	4.00
028300	Legal Secretary III	1.00	1.00	1.00	1.00
071800	Media Specialist I	1.00	1.00	1.00	1.00
* 033330	Office Assistant	30.00	25.00	21.00	21.00
* 033340	Office Assistant Lead	1.00	1.00	1.00	1.00
082300	Office Assistant,Supv	0.00	1.00	1.00	1.00
087120	Payroll Clerk II	0.00	3.00	3.00	3.00
* 023420	Prob Correctional Officer II	99.00	3.00	3.00	3.00
023530	Prob Correctional Officer III	6.00	98.00	89.00	89.00
009820	ProbCollectionsInvestigatorII	5.00	5.00	5.00	5.00
035700	Probation Accounts Supervisor	1.00	1.00	1.00	1.00
098320	Probation Admin Specialist II	1.00	1.00	2.00	2.00
035800	Probation Division Manager	6.00	6.00	6.00	6.00
035900	Probation Institution Supv	16.00	16.00	14.00	14.00
* 036020	Probation Officer II	68.00	68.00	68.00	68.00
036021	Probation Officer II-B	1.00	1.00	1.00	1.00
* 036030	Probation Officer III	68.00	68.00	68.00	68.00
036040	Probation Officer IV	5.00	5.00	5.00	5.00
046700	Probation Officer-Supv	20.00	20.00	20.00	20.00
099600	Probation Programs Spec Supv	1.00	1.00	1.00	1.00
002100	Probation Programs Specialist	2.00	2.00	2.00	2.00
018600	Probation Statistical Analyst	1.00	1.00	1.00	1.00
036200	Probation Technician	2.00	2.00	2.00	2.00
026600	Probation Voc Edu Instructor	1.00	1.00	1.00	1.00
* 044620	Stock Clerk	1.00	1.00	1.00	1.00
047220	Systems & Procedures Ana II	1.00	1.00	1.00	1.00
048020	Training Officer II	0.00	0.00	2.00	2.00
Probation Total		394.00	390.00	380.00	380.00
<b>001-210 Public Defender</b>					
* 041530	Account Clerk III	1.00	0.00	0.00	0.00
000230	Accountant III	1.00	1.00	1.00	1.00
000730	Administrative Svs Officer III	1.00	1.00	1.00	1.00
* 001830	Analyst-Staff Services III	1.00	1.00	1.00	1.00
004202	Assist Public Defender	1.00	2.00	2.00	2.00
* 005052	Attorney-Senior, DA/ PD	37.00	37.00	37.00	37.00
045502	Attorney-Supv-N	6.00	6.00	6.00	6.00
015200	Chief Deputy Public Defender	1.00	0.00	0.00	0.00
074300	Chief Investigator-Pub Def	1.00	1.00	1.00	1.00
000304	Dept Human Rescs Admin Aide	0.00	1.00	1.00	1.00
025810	Investigator I-Public Def	0.00	1.00	1.00	1.00
* 025820	Investigator II-Public Def	2.00	2.00	2.00	2.00
025821	Investigator II-Public Def-B	3.00	3.00	3.00	3.00
042300	Investigator-Pub Def-Senior	1.00	1.00	1.00	1.00
042301	Investigator-Pub Def-Senior-B	1.00	1.00	1.00	1.00
* 027830	Legal Office Assistant	10.00	10.00	10.00	10.00
027840	Legal Office Assistant Lead	2.00	2.00	2.00	2.00
027800	Legal Office Manager	1.00	1.00	1.00	1.00
028100	Legal Secretary I	1.00	1.00	1.00	1.00
* 028300	Legal Secretary III	1.00	1.00	1.00	1.00
080880	PD Mitigation Specialist	1.00	1.00	1.00	1.00
074910	Paralegal I	0.00	1.00	1.00	1.00
* 074920	Paralegal II	4.00	4.00	4.00	4.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
080800	PubDefInvestigatorAssistant	3.00	3.00	3.00	3.00
037502	Public Defender	1.00	1.00	1.00	1.00
* 037610	Public Defender Intervwr I	5.00	5.00	5.00	5.00
* 037720	Public Defender Intervwr II	1.00	1.00	1.00	1.00
001880	Social Worker-Public Defender	2.00	3.00	3.00	3.00
004950	Supervising Law Clerk	1.00	1.00	1.00	1.00
Public Defender Total		90.00	94.00	94.00	94.00
<b>001-230 Resource Management Agency</b>					
* 041500	Account Clerk	2.00	2.00	2.00	2.00
* 041530	Account Clerk Senior	2.00	2.00	2.00	2.00
035500	Account Clerk-Principal	1.00	1.00	1.00	1.00
000210	Accountant I	1.00	1.00	1.00	1.00
* 000220	Accountant II	2.00	2.00	2.00	2.00
* 000230	Accountant III	1.00	1.00	1.00	1.00
000300	Administrative Aide	1.00	1.00	1.00	1.00

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out

## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
000640	Administrative Secretary	0.00	0.00	1.00	1.00
* 000720	Administrative Svs Officer II	1.00	1.00	1.00	1.00
035030	Analyst-Dept Human Rscs III	0.00	2.00	2.00	2.00
* 015530	Analyst-Economic Devlpment III	1.00	1.00	1.00	1.00
* 001820	Analyst-Staff Services II	3.00	2.00	2.00	2.00
001823	Analyst-Staff Services II K	1.00	1.00	0.00	0.00
* 001830	Analyst-Staff Services III	1.00	0.00	1.00	1.00
039502	Assoc RMA Director	1.00	1.00	1.00	1.00
025202	Asst RMA Dir - Fiscal Services	1.00	1.00	1.00	1.00
097500	Asst RMA Dir-Econ Devl & Plan	1.00	1.00	1.00	1.00
006440	Building & Zoning Inspector IV	3.00	3.00	3.00	3.00
076300	Building and Housing Manager	1.00	1.00	1.00	1.00
006200	Building/Zoning Inspect Aide	1.00	1.00	1.00	1.00
006430	Building/Zoning Inspector III	13.00	13.00	13.00	13.00
023300	Chief Environmental Planner	1.00	1.00	1.00	1.00
090500	Chief Planner	2.00	2.00	2.00	2.00
009100	Economic Development Manager	1.00	1.00	1.00	1.00
026100	Fiscal Manager	1.00	1.00	1.00	1.00
024800	Grants and Resource Manager	1.00	1.00	1.00	1.00
* 087500	Grants Specialist I	1.00	1.00	1.00	1.00
* 087520	Grants Specialist II	0.00	1.00	1.00	1.00
* 087530	Grants Specialist III	1.00	1.00	1.00	1.00
* 033320	Office Assistant II	1.00	0.00	0.00	0.00
* 033330	Office Assistant	2.00	2.00	2.00	2.00
071820	Media Specialist II	1.00	1.00	1.00	1.00
087020	Payroll Clerk	1.00	0.00	0.00	0.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
* 035020	Planner II	4.00	4.00	2.00	2.00
* 035130	Planner III	6.00	6.00	8.00	8.00
035242	Planner IV	4.00	4.00	4.00	4.00
* 035320	Planning Technician II	1.00	1.00	1.00	1.00
035330	Planning Technician III	5.00	7.00	7.00	7.00
035002	Planning and Permit Manager	1.00	1.00	1.00	1.00
039802	Resource Mgmt Agency Director	1.00	1.00	1.00	1.00
000610	Secretary I	0.00	1.00	1.00	1.00
000611	Secretary I-B	1.00	1.00	1.00	1.00
* 000630	Secretary III	1.00	1.00	0.00	0.00
047220	Systems & Procedures Ana II	1.00	1.00	1.00	1.00
<b>Resource Management Agency Total</b>		<b>76.00</b>	<b>79.00</b>	<b>79.00</b>	<b>79.00</b>
<b>001-240 Sheriff</b>					
* 041530	Account Clerk Senior	6.00	0.00	0.00	0.00
035500	Account Clerk-Principal	1.00	1.00	1.00	1.00
* 000220	Accountant II	4.00	4.00	4.00	4.00
* 000230	Accountant III	3.00	3.00	3.00	3.00
000300	Administrative Aide	3.00	3.00	3.00	3.00
000640	Administrative Secretary	1.00	1.00	1.00	1.00
015900	Assistant Sheriff	2.00	2.00	2.00	2.00
000652	Assistant to the Sheriff	0.00	0.00	1.00	1.00
099120	Autopsy Assistant II	1.00	1.00	1.00	1.00
094800	Butcher	2.00	2.00	2.00	2.00
008900	Civil Clerk	4.00	4.00	4.00	4.00
009300	Clerk-Dispatcher	1.00	1.00	0.00	0.00
042000	Clerk-Dispatcher-Senior	1.00	1.00	0.00	0.00
* 012030	Cook Lead	11.00	11.00	0.00	0.00
012100	County 911 Coordinator	1.00	1.00	1.00	1.00
083800	Crime Systems Specialist I	1.00	1.00	0.00	0.00
* 083830	Crime Systems Specialist III	2.00	2.00	3.00	3.00
000650	Department Secretary	1.00	1.00	1.00	1.00
000304	Dept Human Rescs Admin Aide	0.00	3.00	3.00	3.00
015400	Detention Svs Officer-Sher	65.00	65.00	65.00	65.00
031430	Digital Forensic Analyst III	1.00	1.00	3.00	3.00
* 010220	Emergency Dispatcher II	21.00	16.00	16.00	16.00
010230	Emergency Dispatcher III	5.00	5.00	5.00	5.00
010500	Emergency Dispatcher-Supv	1.00	1.00	1.00	1.00
059800	Engraving Supervisor	2.00	2.00	2.00	2.00
022200	Farm Crew Leader	7.00	7.00	7.00	7.00
022300	Farm Manager	1.00	1.00	1.00	1.00
* 096010	Field Evidence Technician I	1.00	1.00	0.00	0.00
* 096030	Field Evidence Technician III	3.00	3.00	4.00	4.00
022430	Fingerprint Technician III	2.00	2.00	2.00	2.00

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out

## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
026100	Fiscal Manager	1.00	1.00	1.00	1.00
022700	Food & Laundry Svs Manager	3.00	3.00	3.00	3.00
087530	Grants Specialist III	1.00	1.00	1.00	1.00
087720	Graphics Specialist	1.00	1.00	1.00	1.00
085500	IT Desktop Tech Supervisor	1.00	1.00	1.00	1.00
* 097920	IT Desktop Technician II	1.00	1.00	1.00	1.00
* 097930	IT Desktop Technician III	7.00	7.00	7.00	7.00
069202	Inmate Program Specialist Supv	2.00	2.00	2.00	2.00
025100	Inmate Programs Manager	1.00	1.00	1.00	1.00
069200	Inmate Programs Specialist	10.00	10.00	10.00	10.00
025400	Investigator Aide	5.00	3.00	0.00	0.00
025900	Jail Services Manager	1.00	1.00	1.00	1.00
058600	Laundry Technician	3.00	3.00	3.00	3.00
* 028300	Legal Secretary III	2.00	2.00	2.00	2.00
071800	Media Specialist I	1.00	1.00	0.00	0.00
071830	Media Specialist III	1.00	1.00	2.00	2.00
* 033330	Office Assistant	26.00	23.00	19.00	19.00
* 033340	Office Assistant Lead	2.00	2.00	3.00	3.00
082300	Office Assistant, Supv	1.00	1.00	1.00	1.00
* 087120	Payroll Clerk II	0.00	6.00	6.00	6.00
026410	Property and Evidence Technician	0.00	0.00	4.00	4.00
026407	Property and Evidence Supervisor	0.00	0.00	1.00	1.00
* 000630	Secretary III	1.00	1.00	0.00	0.00
* 095660	Sheriff Communication Officer	0.00	11.00	11.00	11.00
004000	Sheriff's Asset Management Aide	0.00	0.00	1.00	1.00
* 002000	Sheriff's Background Invest	0.00	4.00	4.00	4.00
042900	Sheriff's Captain	6.00	6.00	6.00	6.00
077400	Sheriff's Community Liaison Sp	1.00	1.00	1.00	1.00
012730	Sheriff's Correctional Cook Lead	0.00	0.00	11.00	11.00
088800	Sheriff's Correctional Deputy	251.00	248.00	245.00	245.00
* 015310	Sheriff's Deputy I	2.00	2.00	0.00	0.00
* 015320	Sheriff's Deputy II	228.00	228.00	227.00	227.00
043100	Sheriff's Lieutenant	14.00	14.00	14.00	14.00
089000	Sheriff's Lieutenant-Correctn	7.00	7.00	7.00	7.00
014700	Sheriff's Pilot	2.00	2.00	2.00	2.00
043200	Sheriff's Records Clerk	17.00	17.00	18.00	18.00
046900	Sheriff's Records Clerk-Supv	1.00	1.00	1.00	1.00
075100	Sheriff's Security Officer	12.00	12.00	12.00	12.00
043300	Sheriff's Sergeant	43.00	43.00	43.00	43.00
088900	Sheriff's Sergeant, Correction	33.00	33.00	33.00	33.00
043305	Sheriff's Sergeant-Crime Lab	1.00	1.00	0.00	0.00
078000	Sheriff's Support Services Mgr	1.00	1.00	1.00	1.00
002510	Sheriff's Training Technician	0.00	0.00	2.00	2.00
002222	Sheriff's Youth Outreach Specialist	0.00	0.00	1.00	1.00
043402	Sheriff-Coroner	1.00	1.00	1.00	1.00
* 044620	Stock Clerk	1.00	1.00	1.00	1.00
044700	Supervising Civil Clerk	1.00	1.00	1.00	1.00
048402	Undersheriff	1.00	1.00	1.00	1.00
099220	Vocation Bldg Cont Instructor	1.00	1.00	1.00	1.00
<b>Sheriff Total</b>		<b>849.00</b>	<b>854.00</b>	<b>851.00</b>	<b>851.00</b>
<b>001-260 Citizens' Option for Public Safety (COPS)</b>					
* 025601	Investigator-District Atty-B	1.00	1.00	1.00	1.00
* 015320	Sheriff's Deputy II	4.00	4.00	4.00	4.00
088900	Sheriff's Sergeant, Correction	2.00	2.00	2.00	2.00
<b>Citizens' Option for Public Safety (COPS) Total</b>		<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>001-265 Rural Crime Prevention</b>					
* 005052	Attorney-Senior, DA/ PD	1.00	1.00	1.00	1.00
025600	Investigator-District Attorney	1.00	1.00	1.00	1.00
* 027830	Legal Office Assistant	1.00	1.00	1.00	1.00
* 015320	Sheriff's Deputy II	3.00	3.00	3.00	3.00
<b>Rural Crime Prevention Total</b>		<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>001-280 Juvenile Justice Crime Prevention Act</b>					
* 036020	Probation Officer II	1.00	1.00	1.00	1.00
036021	Probation Officer II-B	1.00	1.00	1.00	1.00
* 036030	Probation Officer III	3.00	3.00	3.00	3.00
<b>Juvenile Justice Crime Prevention Act Total</b>		<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>001-810 Miscellaneous Criminal Justice</b>					

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out

## Position Allocation

JOB CODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
075405	Clerk to the Grand Jury	0.48	0.48	0.48	0.48
027402	Law Library Director	1.00	1.00	1.00	1.00
040000	Research Assistant-Law Library	1.00	1.00	1.00	1.00
Miscellaneous Criminal Justice Total		2.48	2.48	2.48	2.48
General Fund Total		4159.63	4194.63	4176.13	4176.13
<b>010-145 Library</b>					
035120	Analyst-Dept Human Rscs II	0.00	1.00	1.00	1.00
001820	Analyst-Staff Services II	1.00	1.00	1.00	1.00
001823	Analyst-Staff Services II K	1.00	0.00	0.00	0.00
070602	Deputy County Librarian	1.00	1.00	1.00	1.00
* 097920	IT Desktop Technician II	1.00	1.00	1.00	1.00
* 028610	Librarian I	1.00	1.00	1.00	1.00
* 028620	Librarian II	2.00	2.00	2.00	2.00
028730	Librarian III	3.00	3.00	3.00	3.00
028740	Librarian IV	3.00	3.00	3.00	3.00
028750	Librarian V	1.00	1.00	1.00	1.00
* 028920	Library Assistant II	10.00	10.00	10.00	10.00
* 029030	Library Assistant III	11.00	11.00	11.00	11.00
082700	Library Prog & Literacy Spec	2.00	2.00	2.00	2.00
* 091510	Library Svs Specialist I	1.00	1.00	1.00	1.00
* 091520	Library Svs Specialist II	2.00	2.00	2.00	2.00
* 091530	Library Svs Specialist III	1.00	1.00	1.00	1.00
Library Total		41.00	41.00	41.00	41.00
<b>013-245 Fire</b>					
035500	Account Clerk-Principal	1.00	1.00	1.00	1.00
000730	Administrative Svs Officer III	1.00	1.00	1.00	1.00
001810	Analyst-Staff Services I	1.00	1.00	1.00	1.00
000650	Department Secretary	1.00	1.00	1.00	1.00
080402	Deputy Fire Chief	0.00	0.00	1.00	1.00
* 010210	Emergency Dispatcher I	1.00	1.00	1.00	1.00
* 010220	Emergency Dispatcher II	6.00	6.00	6.00	6.00
010230	Emergency Dispatcher III	2.00	2.00	2.00	2.00
010500	Emergency Dispatcher-Supv	1.00	1.00	1.00	1.00
(2) 041700	Fire Apparatus Engineer	18.00	18.00	18.00	18.00
(2) 093200	Fire Battalion Chief	9.00	9.00	9.00	9.00
024900	Fire Battalion Chief-Admin	1.00	1.00	1.00	1.00
(2) 093300	Fire Captain	25.00	25.00	25.00	25.00
093303	Fire Captain-Admin	4.00	4.00	4.00	4.00
089702	Fire Chief	1.00	1.00	1.00	1.00
090402	Fire Division Chief	3.00	3.00	3.00	3.00
022500	Fire Inspector	4.00	4.00	4.00	4.00
(2) 093400	Fire Lieutenant	44.00	44.00	44.00	44.00
029930	Maintenance Worker III	1.00	1.00	0.00	0.00
* 033330	Office Assistant	2.00	2.00	2.00	2.00
087020	Payroll Clerk	1.00	0.00	0.00	0.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
(2) Fire Total		127.00	127.00	127.00	127.00
(2) Fire allocations represent position counts versus FTE counts due to 56 hour work week.					
<b>014-225 Roads</b>					
041530	Account Clerk Senior	1.00	1.00	1.00	1.00
* 000220	Accountant II	2.00	2.00	2.00	2.00
* 000230	Accountant III	1.00	1.00	1.00	1.00
000300	Administrative Aide	1.00	1.00	1.00	1.00
* 001820	Analyst-Staff Services II	0.00	1.00	1.00	1.00
* 001830	Analyst-Staff Services III	3.00	2.00	2.00	2.00
003500	Assist Hvy Equip Superintendent	1.00	1.00	1.00	1.00
004400	Assist Road Superintendent	4.00	4.00	4.00	4.00
039800	Asst Traf Cntrl Super	1.00	1.00	1.00	1.00
081000	Chief Engineer	3.00	3.00	3.00	3.00
012330	Concrete Finisher & Maintenance Worker III	3.00	3.00	3.00	3.00
012340	Concrete Finisher & Maintenance Worker IV	1.00	1.00	1.00	1.00
* 011720	Construction & Maint Wkr II	16.00	16.00	16.00	16.00
011830	Construction & Maint Wkr III	46.00	46.00	46.00	46.00
011940	Construction & Maint Wkr IV	4.00	4.00	4.00	4.00
006162	County Surveyor	1.00	1.00	1.00	1.00
* 013820	Custodial Worker	1.00	1.00	1.00	1.00
* 020220	Engineer II	1.00	1.00	1.00	1.00

\* Flexibly Allocated Classification

\*\* Flexibly Allocated Classification and Up and Out



## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
* 020230	Engineer III	13.00	13.00	13.00	13.00
020340	Engineer IV	6.00	6.00	6.00	6.00
020410	Engineering Aide	1.00	1.00	1.00	1.00
* 050720	Engineering Technician II	8.00	8.00	8.00	8.00
* 050830	Engineering Technician III	7.00	7.00	7.00	7.00
050840	Engineering Technician IV	1.00	1.00	1.00	1.00
* 087520	Grants Specialist II	1.00	0.00	0.00	0.00
* 024510	Heavy Equipment Mechanic I	1.00	1.00	1.00	1.00
* 024520	Heavy Equipment Mechanic II	11.00	11.00	11.00	11.00
024630	Heavy Equipment Mechanic III	3.00	3.00	3.00	3.00
024640	Heavy Equipment Mechanic IV	1.00	1.00	1.00	1.00
090600	Heavy Equipment Superintendent	1.00	1.00	1.00	1.00
* 098020	IT Document Specialist II	1.00	1.00	1.00	1.00
* 092730	Land Surveyor III	2.00	2.00	2.00	2.00
* 033330	Office Assistant	1.00	1.00	1.00	1.00
026500	Parts & Inventory Specialist	1.00	1.00	1.00	1.00
* 076520	Property Specialist II	1.00	1.00	1.00	1.00
076530	Property Specialist III	1.00	1.00	1.00	1.00
040802	Road Superintendent	4.00	4.00	4.00	4.00
091200	Road Use Inspector	1.00	1.00	1.00	1.00
041000	Road Yard Assistant	5.00	5.00	5.00	5.00
008500	Safety & Personnel Specialist	1.00	1.00	1.00	1.00
* 044620	Stock Clerk	1.00	1.00	1.00	1.00
047800	Tire Repairer	1.00	1.00	1.00	1.00
039900	Traffic Cntrl Superintendent	1.00	1.00	1.00	1.00
043500	Traffic Control Supervisor	0.00	0.00	1.00	1.00
* 043620	Traffic Control Worker	4.00	4.00	4.00	4.00
043700	Traffic Control Worker Lead	5.00	5.00	5.00	5.00
090800	Transportation Svs Coordinator	1.00	1.00	1.00	1.00
049700	Heavy Equipment Welder Mechanic I	6.00	6.00	0.00	0.00
049720	Heavy Equipment Welder Mechanic II	0.00	0.00	6.00	6.00
<b>Roads Total</b>		<b>181.00</b>	<b>180.00</b>	<b>181.00</b>	<b>181.00</b>
<b>015-120 Workforce Investment Board</b>					
* 000230	Accountant III	1.00	1.00	1.00	1.00
000730	Administrative Svs Officer III	1.00	1.00	1.00	1.00
001833	Analyst-Staff Services III K	1.00	1.00	1.00	1.00
092400	Business Resource Specialist	3.00	3.00	3.00	3.00
084300	Business Services Program Mgr	1.00	1.00	1.00	1.00
099002	Dep Workforce Dev Director	2.00	2.00	2.00	2.00
078500	Employment Connection Site Crd	1.00	1.00	1.00	1.00
* 033330	Office Assistant	3.00	3.00	3.00	3.00
079400	Workforce Dev Analyst	5.00	5.00	5.00	5.00
079302	Workforce Dev Executive Dir	1.00	1.00	1.00	1.00
092600	Workforce Dev Program Coord	4.00	4.00	4.00	4.00
086400	Workforce Services program Mgr	1.00	1.00	1.00	1.00
<b>Workforce Investment Board Total</b>		<b>24.00</b>	<b>24.00</b>	<b>24.00</b>	<b>24.00</b>
<b>016-101 Child Support Services</b>					
* 041500	Account Clerk	3.00	2.00	0.00	0.00
* 041530	Account Clerk Senior	4.00	4.00	6.00	6.00
000233	Accountant III-K	1.00	1.00	1.00	1.00
000303	Administrative Aide - K	2.00	0.00	0.00	0.00
* 000720	Administrative Svs Officer II	1.00	1.00	1.00	1.00
* 001830	Analyst-Staff Services III	3.00	3.00	3.00	3.00
008102	Asst Child Supp Svs Director	1.00	1.00	1.00	1.00
081502	Attorney, Chief Child Support	1.00	1.00	1.00	1.00
* 081462	Attorney-Senior, Child Support	5.00	5.00	5.00	5.00
078602	Child Support Services Directo	1.00	1.00	1.00	1.00
* 022120	Child Support Specialist III	74.00	74.00	74.00	74.00
000650	Department Secretary	1.00	1.00	1.00	1.00
000304	Dept Human Rescs Admin Aide	0.00	2.00	2.00	2.00
* 027520	Legal Clerk	2.00	2.00	2.00	2.00
* 027830	Legal Office Assistant	8.00	8.00	8.00	8.00
027840	Legal Office Assistant Lead	1.00	1.00	1.00	1.00
046500	Legal Office Assistant-Supv	1.00	1.00	1.00	1.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
050210	Personnel Services Officer I	1.00	1.00	1.00	1.00
050320	Personnel Services Officer II	1.00	1.00	1.00	1.00
081700	Program Manager Child Support	3.00	3.00	3.00	3.00
* 044620	Stock Clerk	0.00	3.00	3.00	3.00

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## Position Allocation

JOB CODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
* 044610	Stock Clerk I	3.00	0.00	0.00	0.00
046200	Supv Child Support Specialist	12.00	12.00	12.00	12.00
* 048020	Training Officer II	0.00	0.00	0.00	0.00
<b>Child Support Services Total</b>		<b>129.00</b>	<b>129.00</b>	<b>129.00</b>	<b>129.00</b>
<b>030-086 Capital Projects</b>					
* 083930	Capital Projects Coord III	1.00	1.00	1.00	1.00
* 083920	Capital Projects CoordinatorII	2.00	2.00	2.00	2.00
088222	Gen Svs Agency Deputy Director	1.00	1.00	1.00	1.00
<b>Capital Projects Total</b>		<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>040-220 Transit</b>					
* 000100	Account Clerk I	1.00	0.00	0.00	0.00
041500	Account Clerk	0.00	1.00	1.00	1.00
030002	Transit Manager	1.00	1.00	1.00	1.00
011500	Transit Technician	1.00	1.00	1.00	1.00
<b>Transit Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>045-235 Solid Waste</b>					
* 041500	Account Clerk	2.00	1.00	0.00	0.00
* 041530	Account Clerk Senior	1.00	1.00	2.00	2.00
* 000230	Accountant III	1.00	1.00	1.00	1.00
* 000720	Administrative Svs Officer II	1.00	1.00	1.00	1.00
* 001810	Analyst-Staff Services I	1.00	0.00	0.00	0.00
* 035120	Analyst-Dept Human Rscs II	0.00	1.00	1.00	1.00
001830	Analyst-Staff Services III	1.00	1.00	1.00	1.00
039500	Assist Refuse Site Supervisor	2.00	2.00	2.00	2.00
001502	Director-Solid Waste	1.00	1.00	1.00	1.00
* 050830	Engineering Technician III	1.00	1.00	1.00	1.00
024520	Heavy Equipment Mechanic II	1.00	1.00	1.00	1.00
024630	Heavy Equipment Mechanic III	0.00	0.00	0.00	0.00
024640	Heavy Equipment Mechanic IV	1.00	1.00	1.00	1.00
094520	Landfill Technician II	2.00	2.00	2.00	2.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
* 038920	Refuse Equipment Operator II	19.00	19.00	19.00	19.00
039120	Refuse Site Attendant	7.00	7.00	7.00	7.00
039200	Refuse Site Caretaker	5.00	5.00	5.00	5.00
039300	Refuse Site Coordinator	1.00	1.00	1.00	1.00
039400	Refuse Site Supervisor	2.00	2.00	3.00	3.00
044800	Solid Waste Environ Coord	1.00	1.00	1.00	1.00
071400	Solid Waste Environmental Supv	1.00	1.00	1.00	1.00
<b>Solid Waste Total</b>		<b>51.00</b>	<b>51.00</b>	<b>52.00</b>	<b>52.00</b>
<b>066-066 Grounds Services</b>					
033800	Parks & Grounds Worker	5.00	5.00	6.00	6.00
042700	Parks & Grounds Worker-Senior	1.00	1.00	1.00	1.00
<b>Grounds Services Total</b>		<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>
<b>067-067 Facilities</b>					
001300	Air Conditioning Mechanic	2.00	2.00	2.00	2.00
093800	Building Systems Technician	2.00	2.00	2.00	2.00
005802	Facilities Mgr	1.00	1.00	1.00	1.00
029500	Maintenance Electrician	2.00	2.00	2.00	2.00
093700	Maintenance Painter	2.00	2.00	2.00	2.00
029600	Maintenance Supervisor	3.00	3.00	3.00	3.00
* 029820	Maintenance Worker II	33.00	33.00	33.00	33.00
029930	Maintenance Worker III	6.00	6.00	7.00	7.00
026000	Regulatory Compliance Spec	1.00	1.00	1.00	1.00
<b>Facilities Total</b>		<b>52.00</b>	<b>52.00</b>	<b>53.00</b>	<b>53.00</b>
<b>068-068 Custodial Services</b>					
041800	Custodial Services Manager	1.00	1.00	1.00	1.00
013700	Custodial Supervisor	1.00	1.00	1.00	1.00
* 013820	Custodial Worker	38.00	38.00	39.00	39.00
* 013930	Custodial Worker-Lead	4.00	4.00	4.00	4.00
<b>Custodial Services Total</b>		<b>44.00</b>	<b>44.00</b>	<b>45.00</b>	<b>45.00</b>
<b>070-070 Fleet Services</b>					
* 005410	Auto Mechanic I	3.00	3.00	3.00	3.00
* 005420	Auto Mechanic II	4.00	4.00	4.00	4.00
058000	Fleet Services Supervisor	1.00	1.00	1.00	1.00

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## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
022600	Fleet Svs Superintendent	1.00	1.00	1.00	1.00
005900	Fleet Svs Technician	1.00	1.00	1.00	1.00
026500	Parts & Inventory Specialist	1.00	1.00	1.00	1.00
<b>Fleet Services Total</b>		<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
<b>071-090 Information &amp; Communications Technology</b>					
* 041500	Account Clerk	1.00	1.00	1.00	1.00
* 000220	Accountant II	2.00	2.00	2.00	2.00
* 000230	Accountant III	1.00	1.00	1.00	1.00
035120	Analyst-Dept Human Rscs II	0.00	0.00	1.00	1.00
* 035030	Analyst-Dept Human Rscs III	0.00	1.00	1.00	1.00
* 062720	Analyst-Geographic Info Sys II	2.00	2.00	2.00	2.00
* 001820	Analyst-Staff Services II	1.00	1.00	0.00	0.00
* 001830	Analyst-Staff Services III	1.00	0.00	0.00	0.00
026100	Fiscal Manager	1.00	1.00	1.00	1.00
023000	Geographic Information Sys Crd	1.00	1.00	1.00	1.00
077502	ICT Assistant Director	1.00	1.00	1.00	1.00
015907	IT Bus Intell Devlpr Supv	1.00	1.00	1.00	1.00
015930	IT Business Intell Devlpr III	4.00	4.00	4.00	4.00
* 011320	IT Client Specialist II	13.00	13.00	13.00	13.00
011330	IT Client Specialist III	2.00	2.00	2.00	2.00
098700	IT Data Center Administrator	2.00	2.00	2.00	2.00
098800	IT Deputy Director	1.00	1.00	1.00	1.00
085500	IT Desktop Tech Supervisor	1.00	1.00	1.00	1.00
* 097920	IT Desktop Technician II	17.00	17.00	17.00	17.00
* 097930	IT Desktop Technician III	4.00	4.00	4.00	4.00
096702	IT Director	1.00	1.00	1.00	1.00
096402	IT Division Manager	3.00	3.00	3.00	3.00
* 098020	IT Document Specialist II	2.00	2.00	2.00	2.00
047600	IT Documentation Technician	1.00	1.00	1.00	1.00
007520	IT Eprise Content Mgt Spc II	4.00	4.00	4.00	4.00
014000	IT Infrastructure Supervisor	1.00	1.00	1.00	1.00
097720	IT Logistics Planner II	2.00	2.00	2.00	2.00
* 097730	IT Logistics Planner III	3.00	3.00	3.00	3.00
* 097620	IT Logistics Technician II	1.00	1.00	1.00	1.00
096502	IT Manager	6.00	6.00	6.00	6.00
041602	IT Manager OrgChangeMgt	1.00	1.00	1.00	1.00
* 096920	IT Network Administrator II	7.00	7.00	7.00	7.00
* 096930	IT Network Administrator III	2.00	2.00	2.00	2.00
* 009720	IT Network Technician II	5.00	5.00	5.00	5.00
* 075622	IT Programmer Analyst II	11.00	11.00	11.00	11.00
075632	IT Programmer Analyst III	2.00	2.00	2.00	2.00
013520	IT Project Manager II	4.00	4.00	4.00	4.00
013530	IT Project Manager III	2.00	2.00	2.00	2.00
* 098420	IT Security Administrator II	3.00	3.00	3.00	3.00
098500	IT Senior Systems Programmer	1.00	1.00	1.00	1.00
* 011120	IT Specialist App Support II	9.00	9.00	9.00	9.00
011130	IT Specialist App Support III	1.00	1.00	1.00	1.00
011420	IT Sys Application Trainer II	2.00	2.00	2.00	2.00
* 040920	IT System Administrator II	9.00	10.00	10.00	10.00
040930	IT System Administrator III	5.00	5.00	5.00	5.00
* 032020	IT System Technician II	3.00	1.00	1.00	1.00
* 099020	IT Systems and Procedure An II	1.00	1.00	1.00	1.00
* 033330	Office Assistant	0.00	1.00	1.00	1.00
* 033320	Office Assistant II	1.00	0.00	0.00	0.00
087020	Payroll Clerk	1.00	0.00	0.00	0.00
087120	Payroll Clerk II	0.00	1.00	1.00	1.00
* 000630	Secretary III	1.00	1.00	1.00	1.00
<b>Information &amp; Communications Technology Total</b>		<b>151.00</b>	<b>150.00</b>	<b>150.00</b>	<b>150.00</b>
<b>074-074 Communications</b>					
008600	IT Communications Systems Adm	2.00	2.00	2.00	2.00
* 038520	IT Radio Installer II	3.00	3.00	3.00	3.00
* 038420	IT RadioCommunicationsTechII	1.00	1.00	1.00	1.00
<b>Communications Total</b>		<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>076-076 Mail Services</b>					
* 084220	Print and Mail Operator	0.00	2.00	0.00	0.00
* 084210	Print and Mail Operator I	2.00	0.00	0.00	0.00
083020	Digital Print and Mail Specialist	0.00	0.00	2.00	2.00
<b>Mail Services Total</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

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## Position Allocation

JOBCODE	CLASSIFICATION TITLE	FY 2021/22 Adopted	Modified Adopted As Of 6/30/2022	FY 2022/23 Requested	FY 2022/23 Recommended
<b>079-079 Print Services</b>					
* 083020	Digital Equipment Operator	5.00	5.00	0.00	0.00
083020	Digital Print and Mail Specialist	0.00	0.00	9.00	9.00
* 017120	Duplications Equipment Op	3.00	3.00	0.00	0.00
* 084220	Print and Mail Operator	1.00	1.00	0.00	0.00
083100	Print and Mail Svs Manager	1.00	1.00	1.00	1.00
086500	Print and Mail Svs Supervisor	1.00	1.00	1.00	1.00
	<b>Print Services Total</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
	<b>Other Funds Total</b>	<b>843.00</b>	<b>841.00</b>	<b>846.00</b>	<b>846.00</b>
	<b>Grand Total of All Funds</b>	<b>5002.63</b>	<b>5035.63</b>	<b>5022.13</b>	<b>5022.13</b>

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## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
098000	4H Community Coordinator	621	19	72,200	87,993
041500	Account Clerk	153	01	35,172	42,865
041503	Account Clerk - K	117	21	35,174	42,868
041530	Account Clerk Senior	542	01	38,971	47,495
041532	Account Clerk Senior K	841	21	38,976	47,501
035500	Account Clerk-Principal	170	07	42,910	52,296
045400	Account Clerk-Supv	165	07	38,854	47,353
026210	Accountant Auditor I	401	20	57,497	70,074
026220	Accountant Auditor II	402	20	64,770	78,937
026230	Accountant Auditor III	403	20	71,527	87,172
000210	Accountant I	741	07	53,824	65,597
000213	Accountant I-K	672	19	55,184	67,255
000220	Accountant II	745	07	59,440	72,441
000223	Accountant II-K	771	19	60,936	74,265
000230	Accountant III	776	07	66,299	80,801
000233	Accountant III-K	682	19	67,956	82,820
000300	Administrative Aide	180	07	42,937	52,329
000303	Administrative Aide - K	122	21	42,941	52,334
085000	Administrative Analyst	248	19	82,262	100,255
085102	Administrative Analyst, Prncpl	555	19	108,102	131,748
085100	Administrative Analyst, Senior	258	19	98,274	119,770
019600	Administrative Coordinator	914	21	47,858	58,326
000640	Administrative Secretary	421	21	50,456	61,492
071002	Administrative Specialist I	728	19	73,262	89,286
071020	Administrative Specialist II	709	19	80,587	98,214
071001	Administrative Specialist-B	241	19	76,734	93,518
021210	Administrative Specialist I-HRD	728	19	73,262	89,286
021220	Administrative Specialist IIHRD	709	19	80,587	98,214
000710	Administrative Svs Officer I	249	19	64,437	78,532
000720	Administrative Svs Officer II	777	19	78,120	95,208
000730	Administrative Svs Officer III	248	19	82,262	100,255
017300	Ag & Stds Inspector Aide	812	03	34,391	41,914
000810	Ag & Stds Inspector I	605	03	46,385	56,531
000820	Ag & Stds Inspector II	606	03	51,223	62,427
000830	Ag & Stds Inspector III	608	03	58,263	71,007
000940	Ag & Stds Inspector IV	611	07	67,350	82,082
000800	Ag & Stds Inspector Trainee	604	03	41,210	50,224
099400	Aging Services Manager	775	19	86,277	105,149
001002	Agricultural Comm/Sealer	802	10	130,037	195,058
014600	Agricultural Enforcement Offcr	611	07	67,350	82,082
001100	Agricultural Pest Mgt Spec	612	07	67,350	82,082
001210	Agricultural Technician I	162	03	36,616	44,625
001220	Agricultural Technician II	172	03	40,434	49,278
001300	Air Conditioning Mechanic	872	02	49,074	59,808
001510	Alcohol & Drug Specialist I	182	04	43,576	53,108

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
001520	Alcohol & Drug Specialist II	926	04	45,795	55,812
094000	Analyst-Assessor's System	124	07	84,512	102,997
035110	Analyst-Dept Human Rscs I	705	19	53,005	64,599
035120	Analyst-Dept Human Rscs II	921	19	59,825	72,911
035030	Analyst-Dept Human Rscs III	706	19	65,932	80,353
089800	Analyst-District Attorney	935	19	69,361	84,532
015510	Analyst-Economic Devlpment I	426	19	56,170	68,456
015520	Analyst-Economic Devlpment II	427	19	64,812	78,988
015530	Analyst-Economic Devlpment III	429	19	74,188	90,416
062710	Analyst-Geographic Info Sys I	664	03	63,191	77,013
062720	Analyst-Geographic Info Sys II	660	03	69,783	85,046
001910	Analyst-Human Resources I	678	19	55,858	68,076
001920	Analyst-Human Resources II	226	19	67,388	82,128
001930	Analyst-Human Resources III	898	19	74,426	90,705
005100	Analyst-Property Tax System	124	07	84,512	102,997
004910	Analyst-Risk Management I	333	19	59,048	71,964
004920	Analyst-Risk Management II	337	19	64,952	79,159
004930	Analyst-Risk Management III	338	19	71,446	87,073
004940	Analyst-Risk Management, Supv	341	19	78,591	95,781
001810	Analyst-Staff Services I	705	19	53,005	64,599
001813	Analyst-Staff Services I K	705	19	53,005	64,599
001820	Analyst-Staff Services II	921	19	59,825	72,911
001823	Analyst-Staff Services II K	921	19	59,825	72,911
001830	Analyst-Staff Services III	706	19	65,932	80,353
001833	Analyst-Staff Services III K	706	19	65,932	80,353
001834	Analyst-Staff Services, Supv	318	19	89,171	108,676
021710	Animal Care Specialist I	295	03	36,247	44,176
021720	Animal Care Specialist II	176	03	42,069	51,271
021780	Animal Care Specialist, Supv	192	07	48,371	58,951
021740	Animal Care Technician	932	03	34,391	41,914
077010	Animal Control Officer I	987	03	37,898	46,187
077020	Animal Control Officer II	351	03	46,061	56,136
077030	Animal Control Officer III	200	07	52,364	63,818
077000	Animal Control Officer, Supv	100	07	58,408	71,183
078900	Animal Services Coordinator	696	07	37,174	45,305
097000	Animal Services Manager	775	19	86,277	105,149
078910	Animal Services Technician	869	01	36,451	44,424
002110	Appraiser I	263	03	59,751	72,821
002120	Appraiser II	747	03	67,307	82,029
002230	Appraiser III	750	03	74,364	90,630
002340	Appraiser IV	616	07	82,014	99,953
003207	Assessment Services Director	800	19	90,387	110,157
006910	Assessment Technician I	324	01	38,451	46,861
006920	Assessment Technician II	717	01	42,295	51,546
006930	Assessment Technician III	362	01	46,489	56,658

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
006970	Assessment Technician, Supv	671	07	52,160	63,569
002600	Assist Agriculture Com/Sealer	B06	11	92,883	139,325
003000	Assist Chief Investigator-DA	244	19	105,924	129,093
080502	Assist County Admin Officer	B02	11	130,037	195,058
003202	Assist County Assessor	B04	11	106,819	160,225
003302	Assist County Auditor-Contrler	B04	11	106,819	160,225
003402	Assist District Attorney	B02	11	130,037	195,058
003500	Assist Hvy Equip Superintendent	793	19	63,854	77,821
004202	Assist Public Defender	B02	11	130,037	195,058
039500	Assist Refuse Site Supervisor	330	07	52,529	64,019
090002	Assist Retirement Admin	B02	11	130,037	195,058
004400	Assist Road Superintendent	330	07	52,529	64,019
015900	Assistant Sheriff	B02	11	130,037	195,058
089402	Assistant Treas/TaxColl	B04	11	106,819	160,225
004602	Assoc HHS Agency Director	B02	10	130,037	195,058
039502	Assoc RMA Director	B02	10	130,037	195,058
059102	Associate County Counsel	B01	11	167,191	250,751
036002	Asst Chief Probation Officer	B02	11	130,037	195,058
008102	Asst Child Supp Svs Director	B04	11	106,819	160,225
060700	Asst Human Resources Director	B06	11	92,883	139,325
025202	Asst RMA Dir - Fiscal Services	B04	11	106,819	160,225
097500	Asst RMA Dir-Econ Devl & Plan	B02	11	130,037	195,058
039800	Asst Traf Cntrl Super	330	07	52,529	64,019
081502	Attorney, Chief Child Support	B02	11	130,037	195,058
081412	Attorney, Child Support I-N	895	08	70,709	86,175
081422	Attorney, Child Support II-N	239	08	79,664	97,089
081432	Attorney, Child Support III-N	254	08	93,838	114,363
081442	Attorney, Child Support IV-N	267	08	109,399	133,328
004812	Attorney, Civil I-N	711	20	72,954	88,911
004822	Attorney, Civil II-N	242	20	83,002	101,157
004832	Attorney, Civil III-N	570	20	97,296	118,577
004842	Attorney, Civil IV-N	268	20	110,483	134,649
004852	Attorney, Civil V-N	098	20	119,509	145,649
004912	Attorney, DA/PD I-N	895	08	70,709	86,175
004922	Attorney, DA/PD II-N	239	08	79,664	97,089
004932	Attorney, DA/PD III-N	254	08	93,838	114,363
005042	Attorney, DA/PD IV-N	267	08	109,399	133,328
081462	Attorney-Senior, Child Support	355	08	118,315	144,194
005052	Attorney-Senior, DA/ PD	355	08	118,315	144,194
045500	Attorney-Supv	277	20	125,858	153,387
081452	Attorney-Supv Child Support	277	20	125,858	153,387
045502	Attorney-Supv-N	277	20	125,858	153,387
005210	Auditor-Appraiser I	614	03	59,800	72,880
005220	Auditor-Appraiser II	615	03	67,361	82,095
005330	Auditor-Appraiser III	435	03	74,389	90,660

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
005340	Auditor-Appraiser IV	689	07	82,265	100,259
012402	Auditor-Control\Treas-Tax Coll	B02	40	130,037	195,058
005410	Auto Mechanic I	875	02	42,709	52,051
005420	Auto Mechanic II	910	02	47,164	57,480
099100	Autopsy Assistant I	229	03	43,900	53,502
099120	Autopsy Assistant II	649	03	48,587	59,215
092812	Board Representative I	421	19	50,456	61,492
092822	Board Representative II	633	19	55,502	67,642
092832	Board Representative III	682	19	67,956	82,820
078100	Budget Officer	775	19	86,277	105,149
080600	Budget Technician	114	21	53,433	65,120
006440	Building & Zoning Inspector IV	776	07	66,299	80,801
093800	Building Systems Technician	712	02	51,307	62,529
076300	Building and Housing Manager	609	20	97,850	119,253
006200	Building/Zoning Inspect Aide	174	03	41,242	50,263
006210	Building/Zoning Inspector I	194	03	50,298	61,300
006320	Building/Zoning Inspector II	204	03	55,549	67,699
006430	Building/Zoning Inspector III	214	07	60,172	73,334
092400	Business Resource Specialist	221	19	62,913	76,674
084300	Business Services Program Mgr	119	19	83,197	101,395
094800	Butcher	850	02	40,639	49,528
083610	Cadastral GIS Technician I	194	03	50,298	61,300
083620	Cadastral GIS Technician II	204	03	55,549	67,699
083630	Cadastral GIS Technician III	436	03	61,046	74,399
006500	Cadastral Supervisor	227	07	68,452	83,425
083930	Capital Projects Coord III	432	19	95,784	116,735
083910	Capital Projects Coordinator I	610	19	78,862	96,112
083920	Capital Projects CoordinatorII	127	19	87,415	106,536
006700	Chief Accountant-Prperty Taxes	400	19	93,884	114,420
089500	Chief Accountant-Treasury	400	19	93,884	114,420
006800	Chief Appraiser	800	19	90,387	110,157
006900	Chief Assessment Clerk	100	07	58,408	71,183
007000	Chief Auditor-Appraiser	800	19	90,387	110,157
070500	Chief Cadastral Mapper	241	19	76,734	93,518
007102	Chief Clerk, Brd of Supvs	709	19	80,587	98,214
007300	Chief Deputy Clk-Recorder	898	19	74,426	90,705
007422	Chief Deputy Co Cnsl-CPS	B02	20	130,037	195,058
007472	Chief Deputy Co Cnsl-Hearing	B02	20	130,037	195,058
007432	Chief Deputy Co Cnsl-Land/Jus	B02	20	130,037	195,058
007462	Chief Deputy Co Cnsl-Litigate	B02	20	130,037	195,058
007442	Chief Deputy Co Cnsl-Pers	B02	20	130,037	195,058
007452	Chief Deputy Co Cnsl-Schools	B02	20	130,037	195,058
033402	Chief Deputy District Attorney	B02	11	130,037	195,058
015200	Chief Deputy Public Defender	B02	20	130,037	195,058
091030	Chief Deputy Public Guardian	625	07	62,907	76,667



## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
081000	Chief Engineer	B04	19	106,819	160,225
023300	Chief Environmental Planner	B06	20	92,883	139,325
026202	Chief Financial Reprtn&Audit	582	19	97,479	118,801
007800	Chief Investigator-Dist Atty	259	19	122,938	149,829
074300	Chief Investigator-Pub Def	978	19	102,927	125,440
080200	Chief Payroll Manager	764	19	82,309	100,313
090500	Chief Planner	B06	20	92,883	139,325
007902	Chief Probation Officer	B01	10	167,191	250,751
042800	Chief Records Clerk	103	07	51,177	62,371
008000	Chief Revenue Officer	400	19	93,884	114,420
097400	Chief of Accounting Systems	400	19	93,884	114,420
070600	Chief of Property Transfers	100	07	58,408	71,183
004702	Chief of Staff Board of Supvs	709	19	80,587	98,214
008200	Child Interview Specialist	182	04	43,576	53,108
059701	Child Supp Community Liaison-B	181	19	57,544	70,131
078602	Child Support Services Directo	B02	10	130,037	195,058
022100	Child Support Specialist I	686	03	38,689	47,152
022110	Child Support Specialist II	298	03	44,477	54,206
022120	Child Support Specialist III	300	03	46,740	56,963
007500	Child Wel Svs Pol & Prog Spec	218	19	75,132	91,566
001500	Child Wel Svs Stat Resrch Anl	728	19	73,262	89,286
081900	Child Welf Svs Family Advocate	251	19	94,528	115,204
099300	Child Welfare Service Mgr	251	19	94,528	115,204
080100	Child Welfare Service Supv	495	07	70,110	85,445
008700	Children Services Worker	171	04	39,074	47,621
084600	Children's Services Supervisor	180	07	42,937	52,329
008900	Civil Clerk	147	01	33,807	41,201
058520	Civil Office Assistant	661	21	34,662	42,243
058521	Civil Office Assistant -B	982	21	36,392	44,352
058530	Civil Office Assistant Lead	665	21	38,168	46,516
058531	Civil Office Assistant Lead B	983	21	40,078	48,844
058400	Civil Office Assisnt-Supv	485	21	44,424	54,141
072200	Clerk Recorder Manager	100	07	58,408	71,183
075405	Clerk to the Grand Jury	658	21	34,391	41,914
009300	Clerk-Dispatcher	331	01	38,833	47,327
042000	Clerk-Dispatcher-Senior	853	01	42,881	52,260
035600	Clerk-Principal	637	07	37,743	45,999
071100	Client Advocate	710	19	56,977	69,440
071101	Client Advocate-B	921	19	59,825	72,911
011400	Clinic Coordinator	662	07	62,663	76,370
009410	Clinic Manager I	241	19	76,734	93,518
009420	Clinic Manager II	775	19	86,277	105,149
099302	Clinic Operations Manager	B05	19	97,863	146,293
090310	Code Enforcement Ofcr I	194	03	50,298	61,300
090320	Code Enforcement Ofcr II	204	03	55,549	67,699

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
090330	Code Enforcement Ofcr III	209	07	57,263	69,788
005700	Coding Specialist	269	06	59,819	72,904
047310	Collector-Tax Programs I	470	03	42,456	51,743
047320	Collector-Tax Programs II	475	03	49,222	59,988
047330	Collector-Tax Programs III	480	03	57,079	69,564
047350	Collector-Tax Programs Supv	601	07	62,515	76,189
010100	Communicable Disease Investgr	189	06	46,954	57,224
010900	Community Educ Specialist	173	06	40,057	48,819
011000	Community Health Technician	138	06	34,391	41,914
011010	Community Health Worker	354	04	35,082	42,756
023400	Community Outreach Manager	775	19	86,277	105,149
023310	Community Outreach Specialist	417	19	50,285	61,284
095700	Community Program Specialist	189	07	46,954	57,224
016200	Compliance Specialist	921	19	59,825	72,911
016220	Compliance Specialist - Lead	101	19	65,932	80,353
012320	Concrete FinisherMaintWrkr II	327	02	39,441	48,068
012330	Concrete FinisherMaintWrkr III	852	02	43,382	52,871
012340	Concrete FinisherMaintWrkr IV	329	02	47,445	57,823
011720	Construction & Maint Wkr II	327	02	39,441	48,068
011830	Construction & Maint Wkr III	852	02	43,382	52,871
011940	Construction & Maint Wkr IV	329	02	47,445	57,823
075610	Contact Tracer	845	04	37,557	45,772
012020	Cook	820	02	35,358	43,092
012030	Cook Lead	830	02	38,932	47,448
012100	County 911 Coordinator	188	03	47,388	57,753
012202	County Administrative Officer	B01	10	167,191	250,751
012302	County Assessor/Clerk-Recorder	B02	40	130,037	195,058
012502	County Counsel	B01	10	167,191	250,751
074810	County Financial Technicn I	720	01	35,103	42,781
074820	County Financial Technicn II	723	01	38,689	47,152
074830	County Financial Technicn III	643	07	44,847	54,657
012602	County Librarian	B02	10	130,037	195,058
058100	County Museum Curator	976	07	50,285	61,284
006162	County Surveyor	B04	19	106,819	160,225
083800	Crime Systems Specialist I	336	03	58,681	71,516
083820	Crime Systems Specialist II	437	03	66,173	80,647
083830	Crime Systems Specialist III	439	03	76,662	93,430
071200	Crisis Service Worker	206	04	55,299	67,394
041800	Custodial Services Manager	B06	19	92,883	139,325
013700	Custodial Supervisor	210	07	43,767	53,340
013820	Custodial Worker	809	02	34,391	41,914
013930	Custodial Worker-Lead	826	02	37,875	46,160
077800	DA Grants & Program Coordinato	777	19	78,120	95,208
014110	Dairy Inspector I	691	06	55,579	67,736
014120	Dairy Inspector II	690	06	61,105	74,471

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
014230	Dairy Inspector III	335	06	67,362	82,096
077102	Dep HHS Dir Ment Hlth Clin Svs	B04	11	106,819	160,225
072232	Dep HHS Dir Mental Health	B03	11	120,953	181,125
072222	Dep HHS Dir- Public Health Ops	B03	11	120,953	181,125
081800	Dep HHS Dir-PH Nursing&PrevSrv	B03	11	120,953	181,125
099002	Dep Workforce Dev Director	B06	11	92,883	139,325
000650	Department Secretary	423	21	48,053	58,564
000651	Department Secretary B	421	21	50,456	61,492
057710	Dept HR Training Officer I	883	07	56,132	68,410
057720	Dept HR Training Officer II	996	07	59,079	72,001
000304	Dept Human Rescs Admin Aide	122	21	42,941	52,334
014500	Deputy Ag Commissioner/Sealer	422	19	73,939	90,112
003102	Deputy Chief Probation Officer	B05	11	97,863	146,293
014800	Deputy Clerk I-Brd of Supvs	667	21	43,412	52,908
014820	Deputy Clerk II-Brd of Supvs	423	21	48,053	58,564
014830	Deputy Clerk III - Brd of Supv	547	21	56,549	68,918
080602	Deputy County Admin Officer	B04	19	106,819	160,225
070602	Deputy County Librarian	B06	11	92,883	139,325
075202	Deputy Executive Director TCAG	B04	11	106,819	160,225
080402	Deputy Fire Chief	B03	11	120,953	181,125
062902	Deputy HHS Dir Adult Srvs/PG	B03	11	120,953	181,125
060802	Deputy HHS Dir Human Resources	B03	11	120,953	181,125
004327	Deputy HHS Dir Integrated Svs	B03	11	120,953	181,125
048902	Deputy HHS Dir-AdminPrograms	B04	11	106,819	160,225
072302	Deputy HHS Dir-Child Welf Svc	B03	11	120,953	181,125
087602	Deputy HHS Dir-TulareWorks	B04	11	106,819	160,225
021102	Deputy HHS Director Env Health	B03	11	120,953	181,125
074700	Detention Svs Officer-Prob	719	12	37,614	45,841
015400	Detention Svs Officer-Sher	162	03	36,616	44,625
015710	Dietitian I	285	06	69,196	84,331
083020	Digital Equipment Operator	156	01	35,520	43,290
031410	Digital Forensic Analyst I	901	03	60,841	74,149
031420	Digital Forensic Analyst II	902	03	67,612	82,401
031430	Digital Forensic Analyst III	903	03	76,831	93,636
023802	Dir of Fiscal Operations-HHSA	B02	11	130,037	195,058
003902	Dir of Human Services-HHSA	B02	11	130,037	195,058
072102	Dir of Mental Health-HHSA	B02	11	130,037	195,058
072002	Dir of Public Health	B02	11	130,037	195,058
016300	Director,Public Health Lab	988	19	146,947	179,089
001502	Director-Solid Waste	B04	10	106,819	160,225
016402	District Attorney	B01	40	167,191	250,751
097002	Div Mgr HHS - Animal Services	B06	19	92,883	139,325
062302	Div Mgr HHS Child Welfare Svs	B05	19	97,863	146,293
061902	Div Mgr HHS Dir Environ Health	B04	19	106,819	160,225
061002	Div Mgr HHS Fiscal Operations	B05	19	97,863	146,293

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
061602	Div Mgr HHS Human Resources	B05	19	97,863	146,293
023200	Div Mgr HHS Mental Health	B04	19	106,819	160,225
072702	Div Mgr HHS PubHlthNrs PrevSvs	B04	19	106,819	160,225
016802	Div Mgr HHS-Self Sufficiency	B05	19	97,863	146,293
016800	Division Manager HHS - PH	B04	19	106,819	160,225
017120	Duplications Equipment Op	156	01	35,520	43,290
099322	EH Child Welfare Service Mgr	251	00	94,528	115,204
056402	EH Account Clerk II	153	00	35,172	42,865
000104	EH Account Clerk K	117	00	35,174	42,868
026212	EH Accountant Auditor I	401	00	57,497	70,074
026222	EH Accountant Auditor II	402	00	64,770	78,937
000212	EH Accountant I	741	00	53,824	65,597
000222	EH Accountant II	745	00	59,440	72,441
000232	EH Accountant III	776	00	66,299	80,801
000235	EH Accountant III K	682	00	67,956	82,820
000732	EH Admin Svs Officer III	248	00	82,262	100,255
051602	EH Administrative Aide	180	00	42,937	52,329
000642	EH Administrative Secretary	421	00	50,456	61,492
000712	EH Administrative Serv Off I	249	00	64,437	78,532
000722	EH Administrative Serv Off II	248	00	82,262	100,255
071003	EH Administrative Specialist I	728	00	73,262	89,286
017302	EH Ag & Stds Inspector Aid	812	00	34,391	41,914
051702	EH Ag & Stds Inspector I	605	00	46,385	56,531
000832	EH Ag & Stds Inspector III	608	00	58,263	71,007
001212	EH Agricultural Technician I	162	00	36,616	44,625
001222	EH Agricultural Technician II	172	00	40,434	49,278
001512	EH Alcohol Drug Specialist I	182	00	43,576	53,108
001522	EH Alcohol Drug Specialist II	926	00	45,795	55,812
089802	EH Analyst - DA	935	00	69,361	84,532
035122	EH Analyst-Dept Human Rcsc II	921	00	59,825	72,911
035032	EH Analyst-Dept Human Rcsc III	706		65,932	80,353
035112	EH Analyst-Dept Human Rscs I	705	00	53,005	64,599
001912	EH Analyst-Human Resources I	678	00	55,858	68,076
001922	EH Analyst-Human Resources II	226	00	67,388	82,128
026832	EH Analyst-Human Resources III	898	00	74,426	90,705
001882	EH Analyst-Risk Management I	333	00	59,048	71,964
001872	EH Analyst-Risk Management II	337	00	64,952	79,159
001892	EH Analyst-Risk Management III	338	00	71,446	87,073
021742	EH Animal Care Technician	932	00	34,391	41,914
077002	EH Animal Control Officer	987	00	37,898	46,187
078902	EH Animal Services Coordinator	696	00	37,174	45,305
002342	EH Appraiser 4	616	00	82,014	99,953
002232	EH Appraiser III	750	00	74,364	90,630
004604	EH Assoc HHS Agency Director	B02	00	130,037	195,058
081415	EH Attorney, Child Support 1	895	00	70,709	86,175

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
081425	EH Attorney, Child Support 2	239	00	79,664	97,089
081435	EH Attorney, Child Support 3	254	00	93,838	114,363
081445	EH Attorney, Child Support 4	267	00	109,399	133,328
004855	EH Attorney, Civil V	098	00	119,509	145,649
051902	EH Attorney, DA/PD I	895	00	70,709	86,175
005035	EH Attorney, DA/PD III	254	00	93,838	114,363
005045	EH Attorney, DA/PD IV	267	00	109,399	133,328
005054	EH Attorney, DA/PD Senior	355	00	118,315	144,194
081465	EH Attorney, Sr Child Support	355	00	118,315	144,194
004815	EH Attorney,Civil I	711	00	72,954	88,911
004935	EH Attorney,DA/PD III-N	254	00	93,838	114,363
005222	EH Auditor-Appraiser II	615	00	67,361	82,095
005602	EH Auto Service Worker	844	00	38,675	47,134
006202	EH Build/Zoning Inspect Aide	174	00	41,242	50,263
006322	EH Building/Zoning Inspector 2	204	00	55,549	67,699
006432	EH Building/Zoning Inspector 3	214	00	60,172	73,334
006212	EH Building/Zoning Inspector I	194	00	50,298	61,300
092402	EH Busines Resource Specialist	221	00	62,913	76,674
094802	EH Butcher	850	00	40,639	49,528
083622	EH Cadastral Mapping Tech II	204	00	55,549	67,699
083632	EH Cadastral Mapping Tech III	436	00	61,046	74,399
008202	EH Child Interview Specialist	182	00	43,576	53,108
008902	EH Civil Clerk	147	00	33,807	41,201
058522	EH Civil Office Assistant	661	00	34,662	42,243
058532	EH Civil Office Assistant Lead	665	00	38,168	46,516
075402	EH Clerk to the Grand Jury	658	00	34,391	41,914
035602	EH Clerk-Principlal	637	00	37,743	45,999
071102	EH Client Advocate	710	00	56,977	69,440
090332	EH Code Compliance Ofcr III	209	00	57,263	69,788
090312	EH Code Enforcement Ofcr I	194	00	50,298	61,300
090322	EH Code Enforcement Officer II	204	00	55,549	67,699
089122	EH Community Develop Tech II	644	00	40,835	49,767
010902	EH Community Educ Specialist	173	00	40,057	48,819
052402	EH Community Health Technician	138	00	34,391	41,914
023312	EH Community Outreach Spec	417	00	50,285	61,284
095702	EH Community Program Specialis	189	00	46,954	57,224
011832	EH Construction & Maint Wk III	852	00	43,382	52,871
052802	EH Construction & Maint Wkr II	327	00	39,441	48,068
075692	EH Contact Tracer	845	00	37,557	45,772
012012	EH Cook	820	00	35,358	43,092
052902	EH Cook Lead	830	00	38,932	47,448
012102	EH County 911 Coordinator	188	00	47,388	57,753
074812	EH County Financial Tech I	720	00	35,103	42,781
074822	EH County Financial Tech II	723	00	38,689	47,152
071202	EH Crisis Service Worker	206	00	55,299	67,394

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
053102	EH Custodial Worker	809	00	34,391	41,914
077802	EH DA Grants & Prg Coordinator	777	00	78,120	95,208
014112	EH Dairy Inspector I	691	00	55,579	67,736
014802	EH Deputy Clerk, Brd of Supvs	667	00	43,412	52,908
053202	EH Deputy Sheriff I	874	00	63,876	77,848
015402	EH Detention Svs Ofcr, Sheriff	162	00	36,616	44,625
015712	EH Dietitian I	285	00	69,196	84,331
017122	EH Duplications Equipment Op	156	00	35,520	43,290
019312	EH Election Clerk	237	00	35,837	43,676
069402	EH Electronic Health Recrd Mgr	105	00	99,346	121,076
010212	EH Emergency Dispatcher I	736	00	43,233	52,689
010222	EH Emergency Dispatcher II	738	00	51,115	62,295
010232	EH Emergency Dispatcher III	994	00	56,382	68,715
092202	EH Emergency Response SupAsst	154	00	35,358	43,092
087922	EH Empllyee/Emplyr Rel Spec 2	414	00	83,430	101,678
020212	EH Engineer I	638	00	70,421	85,824
053302	EH Engineer III	759	00	91,814	111,896
020342	EH Engineer IV	642	00	108,161	131,819
053402	EH Engineering Aide I	163	00	36,979	45,068
050612	EH Engineering Tech I	740	00	49,707	60,580
050832	EH Engineering Tech III	753	00	62,483	76,150
050722	EH Engineering Technician II	201	00	55,987	68,233
020612	EH Environmental Health Aide	164	00	36,641	44,655
020722	EH Environmental Health Spc II	690	00	61,105	74,471
020712	EH Environmental Health Spec I	691	00	55,579	67,736
099802	EH Epidemiologist	728	00	73,262	89,286
022202	EH Farm Crew Leader	844	00	38,675	47,134
096022	EH Field Evidence Technician	418	00	49,103	59,843
022422	EH Fingerprint Technician 2	162	00	36,616	44,625
022412	EH Fingerprint Technician I	799	00	46,643	56,846
093502	EH Fire Engineer	090	00	35,610	35,610
093602	EH Fire Fighter	089	00	33,384	34,497
022502	EH Fire Inspector	188	00	47,388	57,753
017702	EH Gate Attendant	121	00	33,392	40,696
062712	EH Geograph Info Sys Analyst I	664	00	63,191	77,013
087502	EH Grants Specialist I	935	00	69,361	84,532
087532	EH Grants Specialist III	786	00	81,590	99,436
087722	EH Graphics Specialist	283	00	63,880	77,853
071512	EH HHS Unit Manager I	728	00	73,262	89,286
093102	EH HHSA Trainee	F3	00	27,040	27,040
053802	EH Health Aide	802	00	34,481	42,023
024102	EH Health Education Assistant	189	00	46,954	57,224
069602	EH Health Education Specialist	205	00	55,033	67,070
024302	EH Health Program Assistant	158	00	35,920	43,777
024632	EH Heavy Equipment Mechanic 3	430	00	54,356	66,246

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
024512	EH Heavy Equipment Mechanic I	859	00	43,133	52,568
024522	EH Heavy Equipment Mechanic II	871	00	48,589	59,217
011312	EH IT Client Specialist I	307	00	53,039	64,640
097912	EH IT Desktop Technician I	303	00	44,504	54,239
097922	EH IT Desktop Technician II	305	00	51,695	63,003
007512	EH IT EntContentMgtSpec I	307	00	53,039	64,640
075624	EH IT Programmer Analyst	772	00	89,496	109,072
013522	EH IT Project Manager II	777	00	78,120	95,208
013532	EH IT Project Manager III	251	00	94,528	115,204
070102	EH Intern - No Pay	000	00	0	0
070202	EH Intern -Minimum Wage	F2	00	31,200	31,200
005812	EH Intern-Apprentice	F24	00	31,200	31,200
086012	EH Investigative Tech I	296	00	34,845	42,467
025602	EH Investigator -DA	904	00	75,605	92,143
053902	EH Investigator Aide	167	00	38,477	46,893
025812	EH Investigator I - PD	627	00	65,424	79,734
054202	EH Laboratory Assistant	721	00	36,820	44,873
058602	EH Laundry Technician	832	00	35,026	42,687
004902	EH Law Clerk	733	00	48,222	58,770
027522	EH Legal Clerk II	160	00	36,953	45,036
027382	EH Legal Office Assistant	829	00	36,587	44,589
046502	EH Legal Office Assistant-Supv	835	00	44,326	54,022
082892	EH Lib Vol & Donation Coord	701	00	34,823	42,440
028612	EH Librarian I	648	00	45,095	54,959
028622	EH Librarian II	196	00	51,308	62,530
028732	EH Librarian III	208	00	56,694	69,094
054402	EH Library Assistant I	139	00	34,391	41,914
028922	EH Library Assistant II	149	00	37,875	46,160
007412	EH Library Literacy Asst I	139	00	34,391	41,914
082702	EH Library Prog Literacy Spec	935	00	69,361	84,532
091512	EH Library Svs Specialist I	136	00	45,095	54,959
029302	EH Mail Processor	137	00	34,391	41,914
029502	EH Maintenance Electrician	186	00	46,698	56,912
093702	EH Maintenance Painter	860	00	43,562	53,090
029812	EH Maintenance Worker I	842	00	39,337	47,941
029822	EH Maintenance Worker II	175	00	41,867	51,025
029932	EH Maintenance Worker III	865	00	45,325	55,239
071802	EH Media Specialist	680	00	56,976	69,439
085212	EH Medical Assistant	168	00	38,120	46,458
042412	EH Medical Office Assistant	796	00	34,481	42,023
082522	EH Mental Health Case Mgr 2	290	00	42,555	51,863
082512	EH Mental Health Case Mgr I	834	00	38,552	46,984
031822	EH Mental Health Technician II	851	00	43,844	53,434
039602	EH Mountain Refuse Attendant	825	00	30,845	37,592
058902	EH Museum Assistant	147	00	33,807	41,201



## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
050412	EH Nurse I-Supv	763	00	90,401	110,174
032712	EH Nurse Practitioner	769	00	109,608	133,582
032632	EH Nurse,Registered CWS	752	00	76,248	92,926
062802	EH Nurse-Graduate Public Hlth	752	00	76,248	92,926
054502	EH Nurse-Licensed Vocational	265	00	44,063	53,701
032612	EH Nurse-Public Health I	755	00	80,123	97,648
032622	EH Nurse-Public Health II	760	00	84,197	102,614
056102	EH Nurse-Registered	752	00	76,248	92,926
032652	EH Nurse-Registered-Lead	756	00	80,063	97,575
032922	EH Nutrition Assistant	140	00	34,549	42,106
015602	EH Nutritionist-Degreed	346	00	62,336	75,971
054802	EH Office Assistant	822	00	34,481	42,023
054902	EH Office Assistant -K	661	00	34,662	42,243
033342	EH Office Assistant Lead	276	00	37,988	46,297
082302	EH Office Assistant, Supv	281	00	41,832	50,982
074912	EH Paralegal I	729	00	43,739	53,306
009212	EH Paralegal I-K	731	00	45,238	55,133
074922	EH Paralegal II	730	00	45,925	55,970
074932	EH Paralegal III-K	980	00	49,876	60,786
055102	EH Parks & Grounds Worker	828	00	35,718	43,531
034122	EH Patient Acct Rep	264	00	35,169	42,862
007614	EH Peer Support SpecialTrainee	354	00	35,082	42,756
050212	EH Personnel Svs Officer I	231	00	69,482	84,680
047732	EH Physical Therapist	689	00	82,265	100,259
032722	EH Physician Assistant	261	00	109,606	133,580
034924	EH Physician-OB/GYN	366	00	285,387	347,811
035246	EH Plannel IV	235	00	83,835	102,173
035012	EH Planner I	618	00	55,834	68,047
035132	EH Planner III	620	00	72,191	87,982
092322	EH Planner-Associate Regional	419	00	74,646	90,974
092312	EH Planner-Regional	632	00	66,350	80,863
059002	EH Planning Technician I	163	00	36,979	45,068
035322	EH Planning Technician II	644	00	40,835	49,767
074692	EH Poll Worker	F24	00	31,200	31,200
055402	EH Prevention Svs Coordntr II	683	00	59,871	72,967
035502	EH Principal Account Clerk	170	00	42,910	52,296
084222	EH Print and Mail Operator II	699	00	35,155	42,845
023422	EH Prob Correctional Ofcr II	864	00	48,514	59,125
023412	EH Prob Correctional Officer I	848	00	43,932	53,541
035802	EH Probation Division Mgr	762	00	86,748	105,722
036012	EH Probation Officer I	866	00	48,185	58,724
036022	EH Probation Officer II	877	00	55,923	68,155
055602	EH Probation Officer III	885	00	61,759	75,268
076512	EH Property Specialist I	650	00	51,295	62,515
076522	EH Property Specialist II	882	00	56,659	69,052



## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
018602	EH Psychiatrist I	332	00	201,532	245,613
037325	EH Psychiatrist II	714	00	211,122	257,302
037414	EH Psychologist I	257	00	89,951	109,626
062502	EH Public Defender Interview I	162	00	36,616	44,625
025802	EH Public Defender Investigr	908	00	68,865	83,928
091012	EH Public Guardian-Deputy I	677	00	50,574	61,636
077602	EH Public Health Program Coord	662	00	62,663	76,370
037912	EH Public Hlth Micro-Bio I	681	00	70,789	86,273
037922	EH Public Hlth Micro-Bio II	639	00	78,950	96,219
037902	EH Public Hlth Micro-Bio Trne	185	00	45,123	54,993
038922	EH Refuse Equip Operator II	852	00	43,382	52,871
039032	EH Refuse Equip Operator III	329	00	47,445	57,823
038912	EH Refuse Equipment Operator I	328	00	39,820	48,530
039102	EH Refuse Site Attendant	787	00	38,190	46,544
039202	EH Refuse Site Caretaker	813	00	34,391	41,914
056202	EH Research Asst-Law Library	349	00	43,739	53,306
056302	EH Secretary I	666	00	41,405	50,461
000622	EH Secretary II	667	00	43,412	52,908
000632	EH Secretary III	668	00	45,729	55,731
095222	EH Self Sufficiency Counslr	845	00	37,557	45,772
014702	EH Sheriff Pilot	441	00	56,129	68,406
088802	EH Sheriff's Correctional Dep	874	00	63,876	77,848
043202	EH Sheriff's Records Clerk	157	00	35,869	43,715
075102	EH Sheriff's Security Officer	784	00	42,245	51,485
030202	EH Social Service Worker Asst	746	00	35,403	43,147
043932	EH Social Service Worker III	873	00	48,125	58,652
056802	EH Social Svs Worker I	849	00	39,463	48,095
044422	EH Social Svs Worker II	182	00	43,576	53,108
044042	EH Social Svs Worker III/CWS	428	00	60,829	74,134
029212	EH Social Worker,Clinical I	754	00	76,734	93,518
029222	EH Social Worker,Clinical II	773	00	80,635	98,272
029202	EH Social Worker,Licensed	761	00	86,441	105,349
001886	EH Social Worker-Pub Def	505	00	55,859	68,077
001812	EH Staff Services Analyst I	705	00	53,005	64,599
001822	EH Staff Services Analyst II	921	00	59,825	72,911
001832	EH Staff Services Analyst III	706	00	65,932	80,353
044622	EH Stock Clerk II	154	00	35,358	43,092
018802	EH Student	F2	00	31,200	31,200
046702	EH Supervising Probation Ofcr	360	00	75,551	92,076
059302	EH Supv Account Clerk	165	00	38,854	47,353
047112	EH Systems & Proc Analyst I	287	00	61,987	75,546
008152	EH TCAG Administrative Clerk	795	00	43,208	52,659
047802	EH Tire Repairer	837	00	36,087	43,980
027712	EH Title & Admin Technician I	324	00	38,451	46,861
027722	EH Title&AdministrativeTech2	717	00	42,295	51,546

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
043612	EH Traffic Control Worker	327	00	39,441	48,068
048022	EH Training Officer II	996	00	59,079	72,001
057102	EH Victim Witness Worker I	849	00	39,463	48,095
049422	EH Victim Witness Worker II	182	00	43,576	53,108
092602	EH WID Program Coord	935	00	69,361	84,532
049702	EH Welder Mechanic	871	00	48,589	59,217
079402	EH Workforce Dev Analyst	221	00	62,913	76,674
009100	Economic Development Manager	B06	20	92,883	139,325
019320	Election Clerk	237	01	35,837	43,676
019330	Election Clerk Senior	284	01	39,457	48,087
085200	Elections Program Coordinator	133	19	69,226	84,368
019400	Elections Technical Analyst	525	01	46,951	57,221
069600	Electronic Health Rec Spc,Supv	414	19	83,430	101,678
069400	Electronic Health Records Mgr	105	19	99,346	121,076
069500	Electronic Health Records Spec	728	19	73,262	89,286
010210	Emergency Dispatcher I	151	03	46,285	56,409
010220	Emergency Dispatcher II	738	03	51,115	62,295
010230	Emergency Dispatcher III	994	03	56,382	68,715
010500	Emergency Dispatcher-Supv	744	07	63,605	77,517
095900	Emergency Svs Specialist I	728	19	73,262	89,286
095920	Emergency Svs Specialist II	709	19	80,587	98,214
091600	Employee Benefits Supervisor	577	19	73,022	88,994
078500	Employment Connection Site Crd	221	19	62,913	76,674
019500	Emplyee/Employer Benef&Well Mgr	414	19	83,430	101,678
087910	Emplyee/Employer RelationsSpec1	777	19	78,120	95,208
087920	Emplyee/Employer RelationsSpec2	414	19	83,430	101,678
033400	Emplyee/Employer Res & Devl Sup	928	19	83,430	101,679
020210	Engineer I	638	03	70,421	85,824
020220	Engineer II	640	03	78,523	95,699
020230	Engineer III	759	07	91,814	111,896
020340	Engineer IV	642	20	108,161	131,819
020410	Engineering Aide	163	03	36,979	45,068
050610	Engineering Technician I	740	03	49,707	60,580
050720	Engineering Technician II	201	03	55,987	68,233
050830	Engineering Technician III	753	07	62,483	76,150
050840	Engineering Technician IV	779	07	69,306	84,466
059800	Engraving Supervisor	211	02	51,295	62,515
020110	Enviromental Health HHW Tech	807	03	35,358	43,092
020620	Environmental Health Aide	164	06	36,641	44,655
020710	Environmental Health Spec I	691	06	55,579	67,736
020720	Environmental Health Spec II	690	06	61,105	74,471
020830	Environmental Health Spec III	335	06	67,362	82,096
020940	Environmental Health Supervisr	728	19	73,262	89,286
021000	Environmental Quality Coordntr	243	19	79,782	97,233
091700	Environmental Quality Spec	219	03	51,814	63,148

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
021100	Environmental Quality Technicn	742	03	49,271	60,049
099800	Epidemiologist	728	19	73,262	89,286
097700	Epidemiologist, Senior	414	19	83,430	101,678
029400	Executive Assitant to CAO	778	21	69,226	84,368
097102	Executive Director TCAG	B02	10	130,037	195,058
092712	Extra Help Land Surveyor I	638	00	70,421	85,824
091202	Extra Help Road Use Inspector	740	00	49,707	60,580
095402	Extra-Help Veterinarian	B04	00	106,819	160,225
005802	Facilities Mgr	B06	19	92,883	139,325
099320	Family Advocate Mgr	251	19	94,528	115,204
022200	Farm Crew Leader	844	02	38,675	47,134
022300	Farm Manager	694	19	70,112	85,448
096000	Field Evidence Technician	418	03	49,103	59,843
096010	Field Evidence Technician I	418	03	49,103	59,843
096020	Field Evidence Technician II	797	03	54,530	66,458
096030	Field Evidence Technician III	798	03	61,870	75,403
022410	Fingerprint Technician I	799	03	46,643	56,846
022420	Fingerprint Technician II	219	03	51,814	63,148
022430	Fingerprint Technician III	336	03	58,681	71,516
041700	Fire Apparatus Engineer	626	23	53,523	65,230
041708	Fire Apparatus Engineer 40 Hr	440	23	53,523	65,230
093200	Fire Battalion Chief	697	19	89,761	109,395
024900	Fire Battalion Chief-Admin	107	19	89,760	109,393
093300	Fire Captain	700	23	77,146	94,020
093500	Fire Captain Admin5	361	23	77,146	94,020
093303	Fire Captain-Admin	715	23	85,838	104,613
089702	Fire Chief	B02	10	130,037	195,058
090402	Fire Division Chief	291	19	122,938	149,829
022500	Fire Inspector	188	03	47,388	57,753
093400	Fire Lieutenant	702	23	64,136	78,165
093408	Fire Lieutenant 40 Hr	184	23	64,136	78,165
026100	Fiscal Manager	400	19	93,884	114,420
058000	Fleet Services Supervisor	205	07	55,033	67,070
022600	Fleet Svs Superintendent	692	19	72,008	87,759
005900	Fleet Svs Technician	850	02	40,639	49,528
022700	Food & Laundry Svs Manager	192	07	48,371	58,951
088222	Gen Svs Agency Deputy Director	B04	11	106,819	160,225
088122	General Svs Agency Director	B02	10	130,037	195,058
023000	Geographic Information Sys Crd	238	19	74,485	90,777
087500	Grants Specialist I	935	19	69,361	84,532
087520	Grants Specialist II	679	19	74,176	90,401
087530	Grants Specialist III	786	19	81,590	99,436
024800	Grants and Resource Manager	B06	19	92,883	139,325
087720	Graphics Specialist	283	03	63,880	77,853
087730	Graphics Specialist,Senior- DA	816	03	76,831	93,636

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
073000	HHS Clinical Supv Mental Hlth	766	19	89,416	108,974
073202	HHS County Health Officer	788	20	284,752	347,036
023702	HHS Director	B01	10	167,191	250,751
073322	HHS Dpty County Health Officer	707	19	242,040	294,982
001600	HHS Human Resources Manager	256	19	93,518	113,973
073222	HHS Medical Director-MH	788	20	284,752	347,036
073212	HHS Medical Director-Prim Care	788	20	284,752	347,036
071510	HHS Unit Manager	728	19	73,262	89,286
071540	HHS Unit Manager I-CalWorks	728	19	73,262	89,286
031210	HHSA Collector Investigator I	167	03	38,477	46,893
031220	HHSA Collector Investigator II	111	03	46,767	56,997
005800	HHSA Facility&Proprty Spec	935	19	69,361	84,532
082200	HHSA Logistics Manager	400	19	93,884	114,420
086700	HHSA Storage Facility Supv	183	07	44,237	53,913
024000	Health Aide	802	06	34,481	42,023
024100	Health Education Assistant	189	06	46,954	57,224
024200	Health Education Specialist	205	07	55,033	67,070
024300	Health Program Assistant	158	06	35,920	43,777
099700	Health Services Manager	775	19	86,277	105,149
024510	Heavy Equipment Mechanic I	859	02	43,133	52,568
024520	Heavy Equipment Mechanic II	871	02	48,589	59,217
024630	Heavy Equipment Mechanic III	430	07	54,356	66,246
024640	Heavy Equipment Mechanic IV	996	07	59,079	72,001
090600	Heavy Equipment Superintendent	692	19	72,008	87,759
026302	HomelessInitiativesProgCoordin	B05	19	97,863	146,293
034302	Human Resources Depty Director	B05	11	97,863	146,293
060400	Human Resources Director	B02	10	130,037	195,058
002040	Human Resources Manager	B06	19	92,883	139,325
093110	Human Resources Specialist I	115	19	39,876	48,598
093120	Human Resources Specialist II	732	19	46,141	56,234
093130	Human Resources Specialist III	893	19	51,677	62,981
082810	Human Resources Technician I	115	19	39,876	48,598
082820	Human Resources Technician II	732	19	46,141	56,234
077502	ICT Assistant Director	B05	11	97,863	146,293
087810	IHSS Program Specialist I	234	07	59,840	72,929
087820	IHSS Program Specialist II	101	19	65,932	80,353
015907	IT Bus Intell Devlpr Supv	255	19	88,182	107,470
015920	IT Business Intell Develpr II	227	07	68,452	83,425
015910	IT Business Intell Devlpr I	287	07	61,987	75,546
015930	IT Business Intell Devlpr III	764	19	82,309	100,313
011310	IT Client Specialist I	307	07	53,039	64,640
011320	IT Client Specialist II	308	07	61,822	75,345
011330	IT Client Specialist III	310	19	68,275	83,209
008600	IT Communications Systems Adm	313	07	82,097	100,054
098700	IT Data Center Administrator	227	07	68,452	83,425

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
098800	IT Deputy Director	B05	11	97,863	146,293
085500	IT Desktop Tech Supervisor	344	19	69,650	84,885
097910	IT Desktop Technician I	303	07	44,504	54,239
097920	IT Desktop Technician II	305	07	51,695	63,003
097930	IT Desktop Technician III	306	07	60,039	73,172
096702	IT Director	B03	10	120,953	181,125
096402	IT Division Manager	B05	11	97,863	146,293
098010	IT Document Specialist I	307	07	53,039	64,640
098020	IT Document Specialist II	308	07	61,822	75,345
098030	IT Document Specialist III	309	07	71,810	87,517
047600	IT Documentation Technician	180	07	42,937	52,329
007510	IT Eprise Content Mgt Spc I	307	07	53,039	64,640
007520	IT Eprise Content Mgt Spc II	308	07	61,822	75,345
014000	IT Infrastructure Supervisor	318	19	89,171	108,676
097710	IT Logistics Planner I	301	07	56,354	68,681
097720	IT Logistics Planner II	287	07	61,987	75,546
097730	IT Logistics Planner III	238	19	74,485	90,777
097610	IT Logistics Technician I	162	03	36,616	44,625
097620	IT Logistics Technician II	179	03	42,515	51,814
096502	IT Manager	251	19	94,528	115,204
041602	IT Manager OrgChangeMgt	251	19	94,528	115,204
096910	IT Network Administrator I	312	07	70,666	86,123
096920	IT Network Administrator II	313	07	82,097	100,054
096930	IT Network Administrator III	318	19	89,171	108,676
009710	IT Network Technician I	305	07	51,695	63,003
009720	IT Network Technician II	306	07	60,039	73,172
075612	IT Programmer Analyst	764	19	82,309	100,313
075622	IT Programmer Analyst II	772	19	89,496	109,072
075632	IT Programmer Analyst III	251	19	94,528	115,204
015102	IT Project Manager - DA	251	19	94,528	115,204
013510	IT Project Manager I	310	19	68,275	83,209
013520	IT Project Manager II	777	19	78,120	95,208
013530	IT Project Manager III	251	19	94,528	115,204
038510	IT Radio Installer I	409	03	44,504	54,239
038520	IT Radio Installer II	410	03	51,696	63,004
038410	IT RadioCommunicationsTech I	412	03	60,039	73,172
038420	IT RadioCommunicationsTechII	413	03	70,666	86,123
098410	IT Security Administrator I	312	07	70,666	86,123
098420	IT Security Administrator II	106	19	82,105	100,064
098500	IT Senior Systems Programmer	772	19	89,496	109,072
011110	IT Specialist App Support I	307	07	53,039	64,640
011120	IT Specialist App Support II	308	07	61,822	75,345
011130	IT Specialist App Support III	310	19	68,275	83,209
011420	IT Sys Application Trainer II	996	07	59,079	72,001
011410	IT Sys Applicaton Trainer I	883	07	56,132	68,410

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
040910	IT System Administrator I	312	07	70,666	86,123
040920	IT System Administrator II	313	07	82,097	100,054
040930	IT System Administrator III	318	19	89,171	108,676
032010	IT System Technician I	305	07	51,695	63,003
032020	IT System Technician II	306	07	60,039	73,172
099030	IT System&Procdures Anlyst 3	764	19	82,309	100,313
099020	IT Systems and Procedure An II	227	07	68,452	83,425
099010	IT Systems and Procedures An I	287	07	61,987	75,546
069202	Inmate Program Specialist Supv	442	07	54,199	66,054
025100	Inmate Programs Manager	433	19	80,588	98,215
069200	Inmate Programs Specialist	603	03	39,640	48,311
078202	Inpatient Clinical Supervisor	105	20	99,346	121,076
093900	Investigative Auditor	783	03	63,495	77,383
093920	Investigative Auditor II	782	20	70,123	85,461
086010	Investigative Technician I	296	03	34,845	42,467
086020	Investigative Technician II	167	03	38,477	46,893
025400	Investigator Aide	167	03	38,477	46,893
025810	Investigator I-Public Def	627	03	65,424	79,734
025811	Investigator I-Public Def-B	908	03	68,865	83,928
025820	Investigator II-Public Def	628	03	72,308	88,124
025821	Investigator II-Public Def-B	896	03	75,753	92,322
025700	Investigator-Child Support	888	22	67,924	82,781
025701	Investigator-Child Support-B	684	22	71,323	86,924
082600	Investigator-Child Suprt Supv	619	22	75,645	92,191
025600	Investigator-District Attorney	904	22	75,605	92,143
025000	Investigator-District Atty,Sup	445	22	84,139	102,543
025601	Investigator-District Atty-B	695	22	79,387	96,752
077700	Investigator-Health & Human Sv	908	03	68,865	83,928
042300	Investigator-Pub Def-Senior	629	03	79,543	96,941
042301	Investigator-Pub Def-Senior-B	631	03	83,328	101,555
049800	Investigator-Welfare	888	22	67,924	82,781
047000	Investigator-Welfare, Supv	445	22	84,139	102,543
049801	Investigator-Welfare-B	684	22	71,323	86,924
070700	Investment Officer	199	07	51,850	63,191
025900	Jail Services Manager	434	19	79,309	96,656
008302	LAFCO Executive Officer	806	19	92,883	139,325
027220	Laboratory Assistant	721	06	36,820	44,873
027230	Laboratory Assistant Lead	743	06	40,506	49,366
027202	Laboratory Support Supervisor	545	07	48,306	58,872
032220	Laboratory Technician	168	06	38,120	46,458
032230	Laboratory Technician Lead	265	06	44,063	53,701
040200	Lactation Coordinator	285	06	69,196	84,331
092710	Land Surveyor I	638	03	70,421	85,824
092720	Land Surveyor II	640	03	78,523	95,699
092730	Land Surveyor III	759	07	91,814	111,896

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
092740	Land Surveyor IV	642	20	108,161	131,819
094510	Landfill Technician I	740	03	49,707	60,580
094520	Landfill Technician II	201	03	55,987	68,233
094530	Landfill Technician III	753	07	62,483	76,150
058600	Laundry Technician	832	02	35,026	42,687
004900	Law Clerk	733	03	48,222	58,770
027402	Law Library Director	F07	10	68,710	68,710
052440	Lead Care Manager	294	04	47,041	57,330
027520	Legal Clerk	160	01	36,953	45,036
074100	Legal Clerk-Supv	180	07	42,937	52,329
027830	Legal Office Assistant	829	01	36,587	44,589
027833	Legal Office Assistant - K	118	21	36,590	44,594
027840	Legal Office Assistant Lead	274	01	40,245	49,048
046500	Legal Office Assistant-Supv	835	07	44,326	54,022
027800	Legal Office Manager	448	21	53,830	65,604
027901	Legal Office Manager -Civil -B	685	21	58,626	71,450
028100	Legal Secretary I	667	21	43,412	52,908
028200	Legal Secretary II	668	21	45,729	55,731
028300	Legal Secretary III	423	21	48,053	58,564
074900	Legal Services Specialist	934	21	55,683	67,863
028610	Librarian I	648	03	45,095	54,959
028620	Librarian II	196	03	51,308	62,530
028730	Librarian III	208	07	56,694	69,094
028740	Librarian IV	352	19	66,471	81,010
028750	Librarian V	236	19	73,022	88,994
028910	Library Assistant I	139	01	34,391	41,914
028920	Library Assistant II	149	01	37,875	46,160
029030	Library Assistant III	159	01	41,719	50,844
009210	Library Literacy Asst I	139	01	34,391	41,914
082700	Library Prog & Literacy Spec	935	19	69,361	84,532
091510	Library Svs Specialist I	136	03	45,095	54,959
091520	Library Svs Specialist II	196	03	51,308	62,530
091530	Library Svs Specialist III	232	03	57,795	70,436
002407	MH Clinic Administrator	520	19	97,301	118,584
029300	Mail Processor	137	01	34,391	41,914
029500	Maintenance Electrician	186	02	46,698	56,912
093700	Maintenance Painter	860	02	43,562	53,090
029600	Maintenance Supervisor	205	07	55,033	67,070
029810	Maintenance Worker I	805	02	37,914	46,207
029820	Maintenance Worker II	175	02	41,867	51,025
029930	Maintenance Worker III	865	02	45,325	55,239
071800	Media Specialist I	680	19	56,976	69,439
071820	Media Specialist II	446	19	64,152	78,185
071830	Media Specialist III	694	19	70,112	85,448
085220	Medical Assistant	168	06	38,120	46,458



## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
013500	Medical Billing Manager	775	19	86,277	105,149
042420	Medical Office Assistant	796	01	34,481	42,023
042430	Medical Office Assistant Lead	815	01	37,988	46,297
042400	Medical Office Assitant, Supv	878	07	43,989	53,611
094302	Medical Section Chief-OB/GYN	727	16	284,738	347,019
094402	Medical Section Chief-Pedtrc	735	16	196,719	239,748
082510	Mental Health Case Mgr I	834	04	38,552	46,984
082520	Mental Health Case Mgr II	290	04	42,555	51,863
082530	Mental Health Case Mgr III	294	04	47,041	57,330
002400	Mental Health Clinic Manager	251	19	94,528	115,204
099310	Mental Health Clinic Svs Mgr	251	19	94,528	115,204
001900	Mental Health Specialist	101	19	65,932	80,353
031810	Mental Health Technician I	839	04	39,703	48,388
031820	Mental Health Technician II	851	04	43,844	53,434
097300	Mental Hlth Svs Act Manager	775	19	86,277	105,149
058900	Museum Assistant	147	01	33,807	41,201
050410	Nurse I-Supv	763	07	90,401	110,174
032710	Nurse Practitioner	769	06	109,608	133,582
032715	Nurse Practitioner - OB	769	06	109,608	133,582
032640	Nurse-Graduate Public Health	752	06	76,248	92,926
032600	Nurse-Licensed Vocational	265	06	44,063	53,701
032610	Nurse-Public Health I	755	06	80,123	97,648
032620	Nurse-Public Health II	760	06	84,197	102,614
032660	Nurse-Public Health Lead	770	06	87,441	106,567
032662	Nurse-Public Health Manager	141	19	101,495	123,695
004100	Nurse-Quality Assurance	756	06	80,063	97,575
032630	Nurse-Registered	752	06	76,248	92,926
032635	Nurse-Registered CWS	752	06	76,248	92,926
032650	Nurse-Registered-Lead	756	06	80,063	97,575
032920	Nutrition Assistant	140	06	34,549	42,106
032930	Nutrition Assistant Lead	653	06	38,055	46,379
015610	Nutritionist MastDegreed	627	06	65,424	79,734
046800	Nutritionist, Supv Pub Hlth	897	07	79,508	96,899
015600	Nutritionist-Degreed	346	06	62,336	75,971
047720	Occupational Therapist	689	06	82,265	100,259
033330	Office Assistant	822	01	34,481	42,023
033334	Office Assistant K-B	663	21	34,990	42,643
033340	Office Assistant Lead	276	01	37,988	46,297
033343	Office Assistant Lead-K	280	21	38,168	46,516
082300	Office Assistant,Supv	281	07	41,832	50,982
033333	Office Assistant-K	661	21	34,662	42,243
095502	Office of Emergency Svs Mgr	256	19	93,518	113,973
080880	PD Mitigation Specialist	749	20	86,441	105,349
074910	Paralegal I	729	03	43,739	53,306
074913	Paralegal I-K	731	21	45,238	55,133



## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
074914	Paralegal I-K-B	979	21	47,497	57,886
074920	Paralegal II	730	03	45,925	55,970
074923	Paralegal II-K	734	21	47,499	57,889
074924	Paralegal II-K-B	980	21	49,876	60,786
074933	Paralegal III K	980	21	49,876	60,786
074934	Paralegal III K B	323	21	52,368	63,823
070502	Parks & Grounds Manager	B06	19	92,883	139,325
033700	Parks & Grounds Operations Sup	863	07	50,586	61,651
033800	Parks & Grounds Worker	828	02	35,718	43,531
042700	Parks & Grounds Worker-Senior	842	02	39,337	47,941
026500	Parts & Inventory Specialist	850	02	40,639	49,528
034120	Patient Accounts Rep	264	01	35,169	42,862
034130	Patient Accounts Rep - Lead	462	01	38,886	47,392
034000	Patient Accounts Rep, Supv	991	07	46,031	56,099
087100	Payroll Clerk I	444	01	37,016	45,113
087112	Payroll Clerk I - K	854	21	37,016	45,113
087120	Payroll Clerk II	855	01	40,718	49,624
087122	Payroll Clerk II - K	858	21	40,718	49,624
034220	Payroll Techician II	862	07	51,891	63,241
034200	Payroll Technician I	861	07	47,174	57,492
034230	Payroll Technician III	868	07	57,081	69,566
007620	Peer Support Specialist	354	04	35,082	42,756
007630	Peer Support Specialist Lead	358	04	40,814	49,742
050210	Personnel Services Officer I	231	19	69,482	84,680
050320	Personnel Services Officer II	241	19	76,734	93,518
050330	Personnel Services Officer III	411	19	80,587	98,214
047730	Physical Therapist	689	06	82,265	100,259
090100	Physical Therapist Asst	741	06	53,824	65,597
032720	Physician Assistant	261	06	109,606	133,580
034912	Physician-General Surgeon	321	16	165,468	201,661
034922	Physician-OB/GYN	366	16	285,387	347,811
035010	Planner I	618	03	55,834	68,047
035020	Planner II	460	03	62,336	75,971
035130	Planner III	620	07	72,191	87,982
035242	Planner IV	235	20	83,835	102,173
092320	Planner-Associate Regional	419	03	74,646	90,974
092334	Planner-Principal Regional	634	20	95,249	116,083
092310	Planner-Regional	632	03	66,350	80,863
092330	Planner-Senior Regional	233	07	85,550	104,263
035310	Planning Technician I	163	03	36,979	45,068
035320	Planning Technician II	644	03	40,835	49,767
035330	Planning Technician III	648	03	45,095	54,959
035002	Planning and Permit Manager	B06	20	92,883	139,325
071600	Prevention Program Supervisor	221	19	62,913	76,674
035410	Prevention Svs Coordinator I	676	19	53,155	64,781

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
035420	Prevention Svs Coordinator II	683	19	59,871	72,967
035421	Prevention Svs Coordinatr II-B	919	19	62,865	76,616
034822	Primary Care Practitioner	319	16	178,839	217,957
034825	Primary Care Practitioner T	320	16	202,962	247,356
026200	Principal Accountant Auditor	580	19	77,340	94,257
084220	Print and Mail Operator	699	01	35,155	42,845
083100	Print and Mail Svs Manager	806	19	92,883	139,325
086500	Print and Mail Svs Supervisor	189	07	46,954	57,224
009810	Prob Collections Investigator	167	03	38,477	46,893
023410	Prob Correctional Officer I	848	12	43,932	53,541
023420	Prob Correctional Officer II	864	12	48,514	59,125
023530	Prob Correctional Officer III	187	12	52,002	63,376
009820	ProbCollectionsInvestigatorII	111	03	46,767	56,997
035700	Probation Accounts Supervisor	200	07	52,364	63,818
098310	Probation Admin Specialist I	728	19	73,262	89,286
098320	Probation Admin Specialist II	709	19	80,587	98,214
035800	Probation Division Manager	762	19	86,748	105,722
035900	Probation Institution Supv	674	09	63,137	76,947
036010	Probation Officer I	866	12	48,185	58,724
036011	Probation Officer I-B	870	12	50,596	61,663
036020	Probation Officer II	877	12	55,923	68,155
036021	Probation Officer II-B	880	12	58,720	71,564
036030	Probation Officer III	885	12	61,759	75,268
036040	Probation Officer IV	443	12	69,863	85,144
046700	Probation Officer-Supv	360	09	75,551	92,076
099600	Probation Programs Spec Supv	442	07	54,199	66,054
002100	Probation Programs Specialist	603	03	39,640	48,311
018600	Probation Statistical Analyst	728	19	73,262	89,286
036200	Probation Technician	174	03	41,242	50,263
026600	Probation Voc Edu Instructor	370	03	79,782	97,233
081610	Procurement Specialist I	099	03	44,690	54,465
081620	Procurement Specialist II	093	03	49,605	60,455
081630	Procurement Specialist III	094	03	59,643	72,689
081600	Procurement Specialist, Supv	092	07	65,932	80,353
000920	Procurement Technician	095	03	37,825	46,099
081700	Program Manager Child Support	728	19	73,262	89,286
036800	Program Manager Mental Health	728	19	73,262	89,286
049300	Program Mgr, District Attorney	220	19	67,055	81,722
083400	Program Specialist - CalWorks	234	07	59,840	72,929
083420	Program Specialist II-Calwrk	101	19	65,932	80,353
076502	Property Manager	806	19	92,883	139,325
076510	Property Specialist I	650	03	51,295	62,515
076520	Property Specialist II	882	03	56,659	69,052
076530	Property Specialist III	972	07	72,590	88,468
095800	Prosecution Assistant	342	03	50,256	61,249

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
099330	Psychiatric Emergency Svs Mgr	251	19	94,528	115,204
037312	Psychiatrist I	332	16	201,532	245,613
037322	Psychiatrist II	714	16	211,122	257,302
037309	Psychiatrist-Per Diem	104	00	159,129	193,936
037412	Psychologist I	257	20	89,951	109,626
037422	Psychologist II	262	20	94,533	115,211
058202	Psychologist-Lead	272	20	104,411	127,249
080800	PubDefInvestigatorAssistant	535	03	43,738	53,305
019900	PubHealth Emergency Prep Mgr	256	19	93,518	113,973
037502	Public Defender	B01	10	167,191	250,751
037610	Public Defender Intervwr I	814	03	38,080	46,409
037720	Public Defender Intervwr II	176	03	42,069	51,271
091010	Public Guardian-Deputy I	677	04	50,574	61,636
091020	Public Guardian-Deputy II	876	04	56,970	69,431
001700	Public Health Lab Manager	141	19	101,495	123,695
081200	Public Health Manager	266	19	97,002	118,220
037910	Public Health Micro-Biol I	681	06	70,789	86,273
037920	Public Health Micro-Biol II	639	06	78,950	96,219
037930	Public Health Micro-Biol III	806	07	87,435	106,560
037900	Public Health Micro-Biol Trne	185	06	45,123	54,993
077600	Public Health Prog Coordinator	662	07	62,663	76,370
051000	Purchasing Manager	B06	19	92,883	139,325
038910	Refuse Equipment Operator I	328	02	39,820	48,530
038920	Refuse Equipment Operator II	967	02	45,118	54,987
039030	Refuse Equipment Operator III	329	02	47,445	57,823
039120	Refuse Site Attendant	787	02	38,190	46,544
039200	Refuse Site Caretaker	813	02	34,391	41,914
039300	Refuse Site Coordinator	940	19	83,928	102,286
039400	Refuse Site Supervisor	867	07	71,440	87,067
015820	Registered Dietitian	286	07	72,709	88,613
059202	Registrar of Voters	B03	10	120,953	181,125
026000	Regulatory Compliance Spec	712	02	51,307	62,529
040000	Research Assistant-Law Library	349	21	43,739	53,306
039802	Resource Mgmt Agency Director	B01	10	167,191	250,751
040102	Retirement Administrator	B01	10	167,191	250,751
076610	Retirement Specialist I	975	01	50,572	61,634
076620	Retirement Specialist II	652	01	54,647	66,600
076630	Retirement Specialist III	347	01	60,161	73,320
076800	Retirement Specialist, Supv	647	19	68,045	82,929
084400	Risk Management Technician I	732	19	46,141	56,234
084420	Risk Management Technician II	676	19	53,155	64,781
040602	Risk Manager	B06	11	92,883	139,325
040802	Road Superintendent	692	19	72,008	87,759
091200	Road Use Inspector	740	03	49,707	60,580
041000	Road Yard Assistant	850	02	40,639	49,528

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
008500	Safety & Personnel Specialist	706	19	65,932	80,353
000610	Secretary I	666	21	41,405	50,461
000611	Secretary I-B	920	21	43,475	52,984
000620	Secretary II	667	21	43,412	52,908
000630	Secretary III	668	21	45,729	55,731
086820	Self Suffcncy Support Asst	947	01	35,143	42,830
086830	Self Suffcncy Support Asst Lea	849	01	39,463	48,095
095220	Self Sufficiency Counselor	845	04	37,557	45,772
095230	Self Sufficiency Counselr Lead	857	04	41,472	50,544
041300	Self Sufficiency Resrce Spec	926	04	45,795	55,812
041420	Self Sufficiency Supervisor	197	07	50,828	61,946
095300	Self Sufficiency Support Supv	991	07	46,031	56,099
028400	Senior Services Supervisor	655	07	54,488	66,406
095660	Sheriff Communication Officer	843	03	42,282	51,531
002000	Sheriff's Background Invest	167	03	38,477	46,893
042900	Sheriff's Captain	275	14	135,603	165,264
077400	Sheriff's Community Liaison Sp	821	01	50,456	61,492
088800	Sheriff's Correctional Deputy	874	13	63,876	77,848
015310	Sheriff's Deputy I	874	13	63,876	77,848
015320	Sheriff's Deputy II	202	13	67,065	81,734
015300	Sheriff's Deputy Trainee	929	13	57,792	70,433
043100	Sheriff's Lieutenant	250	14	116,838	142,394
089000	Sheriff's Lieutenant-Correctn	250	14	116,838	142,394
014700	Sheriff's Pilot	441	19	56,129	68,406
043200	Sheriff's Records Clerk	157	01	35,869	43,715
046900	Sheriff's Records Clerk-Supv	177	07	41,681	50,798
075100	Sheriff's Security Officer	784	03	42,245	51,485
043300	Sheriff's Sergeant	223	15	83,831	102,168
088900	Sheriff's Sergeant, Correction	223	15	83,831	102,168
043301	Sheriff's Sergeant-B	228	15	88,024	107,278
043305	Sheriff's Sergeant-Crime Lab	223	15	83,831	102,168
078000	Sheriff's Support Services Mgr	433	19	80,588	98,215
043402	Sheriff-Coroner	801	40	167,191	250,751
030200	Social Service Worker Asst	746	04	35,403	43,147
030300	Social Service Wrker Asst-Lead	804	04	39,000	47,530
044100	Social Svs Program Manager	728	19	73,262	89,286
044310	Social Svs Supervisor I	655	07	54,488	66,406
044320	Social Svs Supervisor II	890	07	61,377	74,802
044410	Social Svs Worker I	849	04	39,463	48,095
044420	Social Svs Worker II	182	04	43,576	53,108
043930	Social Svs Worker III	873	04	48,125	58,652
044040	Social Svs Worker III-CWS	428	04	60,829	74,134
044044	Social Svs Worker III-CWS-Lead	438	04	63,880	77,853
029210	Social Worker I-Clinical	754	04	76,734	93,518
029220	Social Worker II-Clinical	773	04	80,635	98,272

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
074600	Social Worker-Adult Services	207	04	55,851	68,068
029200	Social Worker-Licensed	761	04	86,441	105,349
001880	Social Worker-Public Defender	505	20	55,859	68,077
044800	Solid Waste Environ Coord	243	19	79,782	97,233
071400	Solid Waste Environmental Supv	935	19	69,361	84,532
044500	Solid Waste Manager	600	19	93,887	114,423
004700	Solid Waste Sustain Prg Coord	694	19	70,112	85,448
044620	Stock Clerk	154	01	35,358	43,092
085400	Subpoena Services Supervisor	316	07	45,690	55,684
044700	Supervising Civil Clerk	636	07	37,715	45,964
004950	Supervising Law Clerk	671	07	52,160	63,569
044802	Supervisor, BOS-District #1	F19	50	121,843	121,843
044902	Supervisor, BOS-District #2	F19	50	121,843	121,843
045002	Supervisor, BOS-District #3	F19	50	121,843	121,843
045102	Supervisor, BOS-District #4	F19	50	121,843	121,843
045202	Supervisor, BOS-District #5	F19	50	121,843	121,843
045300	Supportive Services Supv	991	07	46,031	56,099
046200	Supv Child Support Specialist	881	07	55,579	67,736
016900	Supv Licensed Social Worker	297	07	89,752	109,384
028500	Surplus Store Clerk	350	03	36,557	44,553
047110	Systems & Procedures Ana I	287	07	61,987	75,546
047220	Systems & Procedures Ana II	227	07	68,452	83,425
047100	Systems & Procedures Supv	124	07	84,512	102,997
081210	TCAG Accountant I	741	07	53,824	65,597
081220	TCAG Accountant II	745	07	59,440	72,441
081230	TCAG Accountant III	776	07	66,299	80,801
081510	TCAG Administrative Clerk I	795	21	43,208	52,659
081520	TCAG Administrative Clerk II	132	21	47,528	57,924
083310	TCAG Analyst I	705	19	53,005	64,599
083320	TCAG Analyst II	921	19	59,825	72,911
083330	TCAG Analyst III	706	19	65,932	80,353
083302	TCAG Finance Director	322	19	98,579	120,141
089902	TCRTA Executive Director	B03	10	120,953	181,125
047300	Tax Collections Supervisor	601	07	62,515	76,189
009700	Tax Collector Division Manager	400	19	93,884	114,420
047700	Therapist Aide	155	06	34,863	42,489
081300	Therapist,Supervising	127	19	87,415	106,536
047800	Tire Repairer	837	02	36,087	43,980
027710	Title & Admin Technician I	324	01	38,451	46,861
027720	Title & Admin Technician II	717	01	42,295	51,546
046400	Title & Admin Technician Supv	671	07	52,160	63,569
039900	Traffic Cntrl Superintendent	692	19	72,008	87,759
043500	Traffic Control Supervisor	193	07	50,318	61,324
043620	Traffic Control Worker	327	02	39,441	48,068
043700	Traffic Control Worker Lead	856	02	43,450	52,954

## Classification Listing

Job Code	Classification Title	Grade	Bargaining Unit	Annual Salary Range	
				Min Annual	Max Annual
083700	Trainer-Child Welfare Svs	112	07	63,734	77,675
048010	Training Officer I	883	07	56,132	68,410
048020	Training Officer II	996	07	59,079	72,001
030002	Transit Manager	692	19	72,008	87,759
011500	Transit Technician	430	02	54,356	66,246
090800	Transportation Svs Coordinator	624	19	79,109	96,413
048300	Tree Maintenance Specialist	847	02	39,843	48,558
074000	TulareWORKSsFamilyAdvocate	101	19	65,932	80,353
010400	TulareWORKsStatisticalAnalys	728	19	73,262	89,286
048402	Undersheriff	802	11	130,037	195,058
007600	Veteran Services Technician	293	03	37,231	45,374
049000	Veterans Services Officer	212	07	62,604	76,297
049100	Veterans Svs Representative	182	04	43,576	53,108
038202	Veterinarian	804	20	106,819	160,225
095400	Veterinary Technician	293	03	37,231	45,374
049210	Victim Witness Claims Spec I	819	04	38,318	46,699
049220	Victim Witness Claims Spec II	833	04	40,270	49,079
049410	Victim Witness Worker I	849	04	39,463	48,095
049420	Victim Witness Worker II	182	04	43,576	53,108
049430	Victim Witness Worker III	131	04	48,425	59,017
091400	Victim Witness Worker-Supv	741	07	53,824	65,597
087300	Vital Statistics Coordinator	792	01	45,330	55,245
099220	Vocation Bldg Cont Instructor	213	02	60,172	73,334
032907	WIC Manager	775	19	86,277	105,149
070902	Water ResourcesProgrm Director	804	19	106,819	160,225
049700	Welder-Mechanic	871	02	48,589	59,217
099340	Wellness & recovery Mgr	251	19	94,528	115,204
079400	Workforce Dev Analyst	221	19	62,913	76,674
079302	Workforce Dev Executive Dir	802	10	130,037	195,058
092600	Workforce Dev Program Coord	935	19	69,361	84,532
086400	Workforce Services program Mgr	119	19	83,197	101,395



# COUNTY OF TULARE

## BUDGET SCHEDULE FY 2022/23

### KEY DATES

- ◆ 4/13 WBS OPEN
- ◆ 6/10 WBS CLOSE
- ◆ 9/13 BUDGET HEARING

<b>March 29-31</b>	Web Budget System Training
<b>April 7</b>	Budget Kick-Off Meeting
<b>April 8</b>	<ul style="list-style-type: none"><li>◆ All personnel Changes/Actions must be entered into Enterprise System</li><li>◆ ISF and COWCAP charges entered into Web Budget System</li><li>◆ Budget Narratives sent to Departments</li></ul>
<b>April 13</b>	<ul style="list-style-type: none"><li>◆ Labor Forecast entered in Web Budget System</li><li>◆ Web Budget System open for Department's use</li></ul>
<b>April 22</b>	Labor Forecast Verification Due
<b>May 2-6</b>	Department Target Allocations Distributed
<b>June 10</b>	<ul style="list-style-type: none"><li>◆ Personnel Actions Developed and Completed in Web Budget System</li><li>◆ Close the Web Budget System</li><li>◆ Department Narratives Due</li></ul>
<b>August 3</b>	Department Head Disagreement Letter Due
<b>August 1-3</b>	Rebalance Budgets as a result of Final Fund Balances
<b>September 13</b>	Final Budget Hearings
<b>September 16</b>	Adopted Budget Rolled into County Financial System
<b>December 1</b>	Adopted Budget Book to State of California

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### Budget Book Format

This year marks the twentieth year the Recommended Budget process is using alternative dates in compliance with the County Budget Act. The County uses the alternative schedule to streamline the overall budgetary process and ultimately prepare a Recommended Budget incorporating budgetary changes made by the State affecting County operations, final FY 2021/22 year-end fund balances and net positions, and property tax revenue estimates based on the current assessment roll provided by the Assessor. To use this budgetary process, the Board approves the proposed schedule, including the use of a rollover budget from the prior fiscal year through the budget hearings, at the time the Mid-Year Report is received.

Consistent with state law, the State Controller directs the general organization and structure of County budgets to ensure consistency and comparability of data. For most of the departments and programs reported in this Budget, the two most recent prior fiscal years' activities are included for comparison purposes. The funds listed in the front schedules represent governmental operating funds for the County of Tulare. In addition to these funds, there are Enterprise and Assessment, Internal Service, and Special District Funds. Budget information for Special District Funds is shown in specific schedules. Funds are comprised of single or multiple sub-units called departments.

A narrative section is provided for each department. The narrative provides a statement of: the purpose and core function(s); key goals and objectives for FY 2021/22 organized by strategic initiative with year-end results; other accomplishments for FY 2021/22; key goals and objectives for FY 2022/23, aligned with strategic initiative and goals; budget request; the County Administrator's recommendation(s); pending issues and policy considerations, if applicable; and Department Head concurrence or appeal. Additionally, for each department, a series of summary charts and tables are featured. These include, as appropriate, source of funds and use of funds charts, and the budget summary table. Also provided is a list of each department's current total position count, adopted personnel changes, and total operating cost.

The budget summary table provides information by appropriation units and revenue sources. The appropriation units are the departmental expenses. The Salaries and Employee Benefits appropriation unit is a composite of all employee costs, including extra-help and overtime. The Services and Supplies appropriation represents all operational costs, such as office supplies and professional services. The Other Charges appropriation unit primarily represents charges from the Internal Service Funds for facilities, custodial, fleet, and other internal services. The Capital Assets appropriation unit is for any equipment purchases of \$5,000 or more. The Other Financing Uses appropriation unit is used for operating transfers from one fund to another. Overhead is shown in the Countywide Cost Allocation Plan (COWCAP) appropriation unit. The revenue sources are primarily categorized as follows: taxes; licenses, permits and franchise fees; aid from other government agencies (State or Federal); charges for current services; and miscellaneous revenue.

Promoting financial integrity is an essential policy in the County of Tulare. Our financial policies and guidelines establish the framework for the County's overall fiscal planning and management. The County of Tulare Financial Policies are available by contacting the County Administrative Office at (559) 636-5005 and on the County's website under Financial Information at: <https://tularecounty.ca.gov/cao/financial-policies/>

### Legal Requirements

This section of the Budget document sets forth the Government Code (GC) Sections requirements, the California Code of Regulations (CCR), administrative directives, and recommended practices, as issued by the Office of the State Controller, pertaining to the form and content of the Annual County Budget. It describes the format of the Tulare County Budget document and includes County ordinances.

**Legal Basis** - The Government Code specifies the content of the Budget, budget adoption procedures, and dates by which actions must be taken. Special Districts whose affairs and finances are under the supervision and control of the County Board of Supervisors are subject to the same rules and regulations. (GC 29000-29144, 30200, 53065, CCR 951-967)

**Forms** - The budget document must be on such forms as are prescribed by the State Controller and shall be presented in numerical order. (GC 29005)

**Permission to Deviate** - A county may add to the information required, or show it in more detail, providing the financial information and the classifications or items required to be included in the Budget are clearly and completely set forth. Any change proposed by a county in the arrangement of the information required on the forms shall be subject to review and written approval by the State Controller. (GC 29005)

**Funds and Accounts** - Fund and account titles to be used by counties in the preparation of the Budget are those contained in the publication, *Accounting Standards and Procedures for Counties*, issued by the State Controller. Special Districts required to be

## Budget Construction & Legal Requirements

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included in the budget document must use fund and account titles contained in the publications, *Uniform System of Accounts for Special Districts*.

### Basis of Accounting

The general operating group of funds (governmental fund types) are budgeted and accounted for utilizing the modified accrual basis of accounting. This group of funds is summarized in Schedule 2 of the budget document.

Internal service and enterprise funds are budgeted and accounted for utilizing the accrual basis of accounting.

The basis of accounting utilized in this budget document is required by directive of the State Controller and governmental Generally Accepted Accounting Principles (GAAP) and prescribed by pronouncements of the Governmental Accounting Standards Board (GASB).

### Legal Duties and Deadlines

State Controller (GC 29005)

- To promulgate budget rules, regulations, and classifications and to prescribe forms.  
All County Officials (GC 29040)
- To provide an itemized request detailing estimates of required financing sources and uses for the unit(s) administered.  
Board of Supervisors (GC 29063, 29064, 29065, 29080, 29081, 29088)
- To make revisions, reductions, and additions to budget requests.
- To formally approve the Recommended Budget, as revised, as the legal authority to spend until approval of the Adopted Budget for the County and dependent Special Districts not later than June 30 of each year.
- To make the Recommended Budget available to the general public.
- To publish notice that the Budget is available and to announce and conduct public hearings, as prescribed by law.
- To approve the Adopted Budget by resolution for the County and dependent Special Districts not later than October 2 of each year.

The Auditor or Administrative Officer as Designated by Board (GC 29040, 29042, 29045, 29060, 29061, 29062, 29083)

- To receive budget requests from officials.
- To prescribe procedures for submitting requests.
- To submit budget requests when the official responsible has not done so.
- To compile budget requests.
- To review budget requests, prepare the Recommended Budget, and submit the Recommended Budget to the Board of Supervisors.
- To revise the Recommended Budget to reflect changes made by the Board.

Auditor (GC 29043, 29044, 29083, 29093, 29124)

- To provide estimates for bonded debt service requirements.
- To furnish financial statements, data, or recommendations for any changes to the estimated financing sources to responsible officials.
- To provide for the Auditor or his/her deputy to attend public hearings on the Recommended Budget and to furnish any financial statements and data required.
- To approve certain payments pending adoption of the Adopted Budget.
- To file a copy of the Adopted Budget in the Office of the Clerk of the Board and with the Office of the State Controller no later than December 1 of each year.

### Budget Goals and Objectives

The County Budget sets forth the foundation for significant Board policy actions and provides a fiscal "road map" for the direction of County government to follow, now and in the future. As such, the County Budget represents the single most important document that is prepared, reviewed, and approved on an annual basis.

The Budget document intends to:

- Provide a document in a format that is user friendly and readable to give the public a clear understanding of County government operations and funding. The County Statistical Profile provides the reader with a comprehensive profile of the County.

- Provide specific goals and objectives, which can be used on an annual basis, to judge the progress of County Departments and operations in fulfilling their departmental goals and objectives as well as the County's overall mission. *Key Goals* are broad statements of measurable outcomes to be achieved on behalf of County customers (both external and internal) that are linked to core functions and provide "added value" above minimum requirements. *Key Objectives* are clear, realistic, measurable, and time-limited statements of actions that, when completed, move toward the achievement of key goals.
- Provide the Board and the public with a clear understanding of revenues and expenditures in areas such as Public Safety and Health and Human Services.

While several improvements have been made to this year's budget document, we have maintained the basic principles, goals, and objectives of Tulare County as the underlying foundation for the Budget. These include:

- The Budget must be balanced so estimated revenues equal appropriations.
- Wherever possible, the Budget should be balanced with ongoing and known revenue sources equaling ongoing and reasonably expected expenditures.
- To the extent possible, one-time money should not be used for ongoing operations.
- Service levels should be maintained at the highest level, within funding constraints.
- The Budget should, wherever possible, anticipate and make provisions for uncertain funding for County-operated programs.

In the stated goals and objectives above, several policy guidelines were followed and maintained in developing this Budget:

- Proposition 172 funds have been allocated to maximize public safety benefits.
- Realignment revenues have been allocated to Health and Human Services.

### Budget Policy Options of the Board of Supervisors

In addition to the legally required duties, there are certain actions to implement the budget process, which the Supervisors may take.

- Changing the arrangement of information on budget forms, upon approval of the State Controller. (GC 29005)
- Designation of data, in addition to available fund balances, financing sources, and financing uses included in departmental estimates. (GC 29006)
- Selection of method of presenting supporting data for salaries and position allocations. (GC 29007)
- Designation of Auditor or Administrative Officer to receive budget estimates and prescribe budget request forms. (GC 29040, 29042)
- Designation of Auditor or Administrative Officer to submit estimates in the event of non-performance by the responsible official. (GC 29045)
- Designation of Auditor or Administrative Officer to compile budget requests and prepare the Recommended Budget. (GC 29060, 29061, 29062)
- Designation of Auditor or Administrative Officer to revise the Recommended Budget to reflect Board actions for the Adopted Budget. (GC 29083(b))
- Authorization of additional appropriation controls and designation of an official to administer controls. (GC 29092)
- Approval of new positions and capital assets before the Adopted Budget approval. (GC 29124)
- Designation of Auditor or Administrative Officer to approve transfers and revisions of appropriations within a budget unit. (GC 29125(b))
- Approval of budgetary adjustments, including cancellation of unused appropriations and emergency appropriations. (GC 29125, 29126, 29126.1, 29127, 29130)
- Providing for fees for collection of taxes and assessments of Special Districts and Improvement Districts (GC 29142)

### Adopted Budget Policy

The FY 2022/23 Budget Hearings will commence Tuesday, September 13, 2022, and continue for a period not to exceed 14 calendar days.

The Board of Supervisors has designated the County Administrative Officer as the official responsible for carrying out all County budgetary responsibilities not explicitly reserved to the Board of Supervisors, Auditor, or State Controller.

Per Tulare County Ordinance Section 1-03-1015, "Budgets: Preparation and Supervision," the County Administrative Officer-Clerk of the Board of Supervisors shall:

## Budget Construction & Legal Requirements

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- Develop budget instructions and policies, revenue estimates, and departmental budget targets to guide departments in budget preparation.
- Recommend to the Board of Supervisors an annual County operating budget based on revenue projections, budget targets, and proposed goals, objectives, work programs, and projects developed by the various departments.
- Recommend to the Board of Supervisors a capital budget based upon long-range plans for acquiring, constructing, or improving buildings, roads, and other County facilities; make recommendations to the Board on the acquisition and disposition of real property.
- Establish and oversee a control system or systems to assure that the various County departments and other agencies under the jurisdiction of the Board of Supervisors are operating within their respective budgets.
- Make recommendations to the Board regarding requests for unforeseen and unbudgeted expenditures.
- Approve fund transfers and budget revisions within appropriations, and make recommendations to the Board for fund transfer requests which require Board action under State law.
- Establish policies for acquiring additional or replacement capital assets.
- Keep the Board informed of the financial status of the County and of other matters of major significance which affect the County.
- Work closely with the County Auditor-Controller in the preparation and execution of the Budget.

### Summary of Designated Responsibilities for Actions

As previously discussed, State laws and County ordinances prescribe the manner and form in which the Budget is presented. Additional responsibilities and the delegation for preparation, review, and approval are also established by statute and ordinance and by policies coordinated through the Board of Supervisors, the County Administrative Officer, and the Auditor-Controller's Office.

Listed below are additional actions, which require a **four-fifths** vote of the Board of Supervisors:

- Appropriation increases offset by an excess of anticipated amounts or by an actual or anticipated increase in financing sources.
  - Appropriations from contingencies.
  - Reduction of appropriations and revenues for unrealized funding.
  - Transfer appropriations between funds.
  - Make appropriations available from designations or reserves, excluding general reserves, balance sheet reserves, and reserves for encumbrances.
  - Transfers from equipment replacement reserves.
  - Transfers from general reserves (only during the budget process).
- Listed below are additional actions requiring a **majority vote** of the Board of Supervisors:
- Approval of acquisition of a capital asset over \$5,000 that does not increase the overall department budget.
  - Approval of contracts and amendments when the aggregate amount of the contract and amendment(s) exceeds \$200,000 per fiscal year.
  - Transfers appropriations to or from any fund-department, object account, or sub-object account within a fund if overall appropriations are not increased.
  - Transfers between Capital Projects.

### **2 CFR Part 200 (formerly “A-87”)**

A guideline that sets forth principles and standards for the determination of costs applicable to County programs funded by the Federal and State government. Under the circular for local governments, the County has to observe uniformity in its allocation of costs; that is, the County cannot be selective in the allocation process whereby externally (State and Federal) funded programs are not charged equitably. Also referred to as the Countywide Cost Allocation Plan, the County uses the 2 CFR Part 200 guidelines to obtain reimbursement from federal, state, and non-General Fund programs for departments that do not charge directly for services rendered.

### **Accounts Payable**

A short-term liability reflecting amounts owed private persons or organizations for goods or services received.

### **Accounts Receivable**

An asset account reflecting amounts due from private persons or organizations for goods and services provided (excluding amounts due from other funds or other governments).

### **Accrual Accounting**

The basis of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows.

### **Accrued Expenses**

Expenses incurred but not paid.

### **Accrued Revenue**

Revenues earned but not received.

### **ACO**

Accumulated Capital Outlay.

### **Activity**

A specific line of work performed to accomplish a function for which a governmental unit is responsible. Example: “Protective Inspection” is an activity performed in the “Public Protection” function.

### **Ad Valorem Tax**

A tax based on the assessed value of real estate or personal property (i.e., a property tax).

### **Additions**

Extensions of existing units like a new wing on a building.

### **Adopted Budget**

Approved legal spending plan for a fiscal year, adopted by resolution of the Board of Supervisors after a public hearing on the Recommended Budget and making any changes to that budget deemed advisable. By statute, the Board of Supervisors must adopt a budget by October 2 each year.

### **Agency**

An organizational device used by County management to group formerly stand-alone departments under central management.

### **Agency Funds**

A type of fund used to hold monies separate and apart from County revenues on a temporary basis. Usually mandated by law and requiring no budget.

### **Allocated**

The authorization by the Board of Supervisors of a position in a specific classification in a department, agency, or other County entity. The position may be allocated as full or part time as expressed in whole or percentage Full Time Equivalents (FTE's). “Allocation of Positions” – The Human Resources Director will recommend the allocation of positions to one of the classes established in the classification plan for approval by the Board of Supervisors.

### **Appropriation**

A legal authorization granted by the Board of Supervisors to make expenditures and to incur obligations for specific purposes. An appropriation expires at the end of the Fiscal Year.

### **American Rescue Plan Act (ARPA)**

COVID-19 pandemic relief package signed by President Biden on March 11, 2021.

## **Budget Glossary**

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### **Assessed Valuation**

A valuation set upon real estate or other property by the County or State Board of Equalization as a basis for levying taxes.

### **Authorized Positions**

Positions included in the County's salary resolution and for which funding may or may not be provided in the budget.

### **Balance Sheet**

The financial statement disclosing the assets, liabilities and fund equity or net assets of an entity at a specified date in conformity with Generally Accepted Accounting Principles (GAAP).

### **Basis of Accounting**

A term used to refer to when revenues, expenditures, expenses, and transfers - and the related assets and liabilities - are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the modified accrual or the full accrual basis.

### **Betterments**

Items which materially add to the value of property or appreciably extend its life. Betterment is the replacement of an existing component with one of higher quality such as the replacement of an asphalt roof with a tile roof, or the replacement of an old swamp cooler with a modern climate control system. Betterments should be recorded if the costs are \$5,000 or more.

### **Budget**

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. A budget usually is a financial plan for a single fiscal year.

### **Budget Unit**

The classification of the budget expenditure requirements into appropriate, identified or organizational units deemed necessary or desirable for control and information related to a particular financial operation or program.

### **Buildings**

Structures of a somewhat permanent nature.

### **Building Improvements**

Fixtures attached to and forming a permanent part of the building. Examples include boilers, lighting fixtures, plumbing, attached shelving, and air conditioners. Building improvements included during construction or purchased as part of an existing structure are included in the cost of the building, as discussed above. Building improvements added after occupancy of the building are recorded as building improvements if the costs are \$100,000 or more, and if the item is not a replacement (see Maintenance).

### **CAL-OSHA**

California Occupational Safety and Health Administration.

### **Capital Asset**

A tangible item of a long-term character such as land, buildings, furniture, and other equipment with a unit cost in excess of \$5,000. In addition, intangible items such as easements, rights-of-way, water rights, or computer software valued at \$100,000 or more, that lack a physical substance, are nonfinancial in nature, are not a prepayment for goods and services, and have an initial useful life extending beyond one year.

### **Capital Expenditures**

Expenditures resulting in the acquisition of, or addition to, the government's general capital assets.

### **Capital Project Fund**

A governmental fund to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and other fiduciary funds).

### **Cash Basis**

A basis of accounting in which transactions are recognized when cash is received or disbursed.

### **Cash Flow**

Cash available from net collections available for expenditure payments at any given point.

**CDBG**

Community Development Block Grant.

**Certificates of Participation (COPs)**

Certificates issued for the financing of capital assets. COPs represent undivided interests in the rental payments under a tax-exempt lease.

**CFP**

Court Facility Payment is essentially like an MOE to be paid to the State of California in perpetuity for court facility maintenance.

**Contingency**

An amount of specified appropriations of a fund, appropriated for unforeseen expenditure requirements.

**Contracted Services**

Expenditures for services rendered under contract by personnel who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.

**Coronavirus Aid, Relief, and Economic Security Act (CARES)**

COVID-19 pandemic relief package signed by President Trump on March 27, 2022.

**Coronavirus (COVID-19) Pandemic**

A worldwide epidemic pandemic caused by the infectious disease caused by the SARS-CoV-2 virus.

**Cost Accounting**

The method of accounting that provides for the assembly and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

**County-wide Cost Allocation Plan (COWCAP)**

The Plan (approved by the California State Controller's Office) is designed to allocate central administrative and overhead costs of departments within the General Fund servicing the entire County (such as Human Resources and Development, Treasurer, Auditor, County Counsel, and the County Administration Office) to departments benefiting from those services.

**Current Liabilities**

Liabilities which are payable within one year.

**CWS**

Child Welfare Services.

**Debt Service Fund**

A fund established to account for the accumulation of resources for the payment of interest and principal for general long-term debt.

**Defeasance**

The legal release of a debtor from being the primary obligor under the debt, either by the courts or by the creditor. Also referred to as a legal defeasance.

**Deferred Revenue**

Resource inflows that do not yet meet the criteria for revenue recognition. Unearned amounts are always reported as deferred revenue. In governmental funds, earned amounts also are reported as deferred revenue until they are available to liquidate liabilities of the current period.

**Delinquent Taxes**

Taxes remaining unpaid on or after the due date in which a penalty for nonpayment is attached.

**Department**

An organizational device used by County management to group programs of like nature.

**Designation**

For governmental fund types, a segregation of a portion of the unreserved fund balance to indicate tentative plans for financial resource utilization in a future period, such as for general contingencies, equipment replacement, financing receivables, etc.

## Budget Glossary

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### **Discretionary Revenue**

Services that are not required by local, state or federal mandates; services that are mandated, but without specified service levels; and services that are provided at levels higher than mandated or excess of maintenance-of-effort (MOE) requirements.

### **Due to Other Agencies**

A short-term liability account reflecting amounts owed by the County to an outside government agency for goods or services provided.

### **Earmarked Funds**

Revenues designated by statute or Constitution for a specific purpose.

### **EIR/S**

Environmental Impact Report/Statement.

### **Employee Benefits**

Amounts paid on behalf of employees not included in the gross salary. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and dental, vision and unemployment insurance payments.

### **Encumbrance**

An obligation in the form of a purchase order, contract, or other commitment related to unperformed contracts for goods and services.

### **Enterprise Fund**

A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

### **ERAF**

Refers to the Education Revenue Augmentation Fund established by the State of California in FY 1992/93. This Fund was established to require distribution of property tax funds that were shifted from cities, special districts, and the County to offset cuts in State revenues to schools.

### **Expenditure**

Decrease in net financial resources under the current financial resources measurement focus not properly classified as other financing uses.

### **Expenses**

Outflows or other depletion of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.

### **Extra-Help Position (EH)**

A non-regular, temporary position created to meet a peak workload or other unusual work situations; can include seasonal or recurrent intermittent employment.

### **FEMA**

Federal Emergency Management Agency.

### **Fiduciary Fund**

A fund used to account for assets held by a government unit in a trustee capacity, or as an agent for others, and therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, and agency funds. A trustee acquires legal title to the assets entrusted, but, in the agency relationship, title rests with the agency (i.e., principal).

### **Fixed Asset**

See Capital Asset.

### **Flexibly Allocated (FLEX)**

When positions are allocated at a higher (or highest) level, they may underfill the position within that classification's series. However, there may be limitations placed on the number of positions that can be filled at any level.



**Fiscal Year (FY)**

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County's fiscal year is from July 1 to June 30 of the subsequent year.

**Full-Time Equivalent Position (FTE)**

A full or part-time position converted to a decimal equivalent of a full-time position based on 2,080 hours per year (a 40-hour week). For example, an extra-help laborer working for four months, or 690 hours, would be equivalent to 0.33 of a full-time position (FTE).

**Frozen**

Authorized allocated positions that have been designated "Frozen" (not allowed to fill) by the Board of Supervisors (usually for a financial reason such as a cost saving measure or the result of a hiring freeze).

**Function**

A group of related activities aimed at accomplishing a major service that a governmental unit is responsible. The State Controller specifies these designations. Example: "Public Protection" is a function.

**Fund**

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance**

The excess of assets over its liabilities reported in a governmental fund. A portion of this balance may be available to finance the succeeding year's budget.

**Fund Equity**

The net difference of assets over liabilities.

**Fund Type**

One of eleven categories into which all individual funds can be categorized. Governmental fund types include the general fund, special revenue funds, debt service funds, and capital project funds. Proprietary fund types include enterprise funds and internal service funds. Fiduciary fund types include pension (and other employee benefit) trust funds, investment trust funds, and agency funds.

**Gann Limit**

Refers to the Gann Initiative (Proposition 4 on the November 1979 ballot), which imposed limits on the allowable annual appropriations of the State, schools, and most local agencies; limit is generally prior year appropriations factored by Consumer Price Index (CPI) and population changes.

**General Fund**

A Governmental Fund used to account for the general operations of government and any activity not accounted for in another fund.

**General Reserve**

An equity restriction within a fund to provide for dry period financing.

**General Purpose Revenue**

Derived from sources not specific to any program or service delivery. General Purpose Revenues may be used for any purposes that is a legal expenditure of County funds.

**Generally Accepted Accounting Principles (GAAP)**

Uniform minimum standards and guidelines for financial accounting and reporting. These govern the form and content of the financial statement of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general applications, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for state and local governments is the GASB.

## Budget Glossary

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### **Geographical Information System (GIS)**

A collection of map data layers representing various geographic features such as parcels, districts, jurisdictions, streets, landmarks, and the attributes describing the spatial features.

### **Governmental Accounting Standards Board (GASB)**

Refers authoritative accounting and financial reporting standard-setting body for government entities.

### **Governmental Funds**

The group of funds consisting of the general fund, special revenue funds, capital projects funds, and debt service funds.

### **Grant**

A contribution from private grantors or from one governmental unit to another usually made for a specific purpose and time period.

### **In-Home Supportive Services (IHSS)**

Provides services to eligible elderly and disabled persons who are unable to remain safely in their own homes without assistance. IHSS is funded through Medi-Cal and the Social Services Block Grant (SSBG).

### **Infrastructure Assets**

Long-lived assets that normally are stationary in nature and can be preserved for a significantly greater number of years than other capital assets. Infrastructure assets include roads, bridges, tunnels, drainage systems, water and sewer systems, dams, and lighting systems valued at \$100,000 or more. Buildings, except those that are an ancillary part of a network of infrastructure assets, should not be considered infrastructure. Other items that are not an integral part of the infrastructure, such as parking meters and portable traffic signals, are considered equipment.

### **Intangible Property**

Property that lacks physical substance, be nonfinancial in nature which is not in the form of cash or investments, nor a prepayment for goods and services. All other county capital assets are capitalized only if they are \$5,000 or more; however, intangible assets, which include computer software, will not be considered for capitalization unless they are individually of a value of \$100,000 or more.

### **Internal Control Structure**

Policies and procedures established to provide reasonable assurance that specific government objectives will be achieved.

### **Internal Service Accounts**

A category of appropriations for payment of major items unique to the fund making the payment (i.e., insurance premium payments by Risk Management).

### **Internal Service Fund (ISF)**

A fund used to account for the financing of goods or services provided by one department or agency to another department or agency of a government on a cost recovery basis (i.e., Fleet Services, Information Technology, or Risk Management).

### **Investment Trust Fund**

Fund used to account for monies deposited by external participants, such as Schools and Special Districts, in the County-operated treasury pool.

### **Land**

A real estate other than buildings and improvements.

### **Land Improvements**

Items of a permanent nature, which are attached to the land, but not to buildings on that land. Examples include parking lots, landscaping, fencing, underground storage tanks and reservoirs.

### **Local Agency Formation Commission (LAFCO)**

A State-mandated independent entity responsible for the formation and modification of the boundaries of local agencies. The Commission is tasked to observe these basic statutory purposes: (a) the promotion of orderly development; (b) the discouragement of urban sprawl; (c) the preservation of open-space and prime agricultural lands; and (d) the extension of governmental services.

**Letter of Credit**

A document issued by a bank that guarantees the payment of a customer's draft. It substitutes the bank's credit for the customer's credit.

**Limited Term Position (LT)**

A full or part-time position that has a specified term of employment. At the end of the term, the position is eliminated from the Position Allocation Listing.

**Maintenance**

Neither materially adds to the value of, nor extends the life of an item. Maintenance keeps an item in ordinary efficient operating condition. Replacing part of an existing asset with another of like quality is maintenance even if the cost is \$5,000 or more. Examples include replacement of an existing air conditioner or boiler, or the replacement of an existing asphalt roof with a new asphalt roof.

**Maintenance of Effort (MOE)**

A Federal and/or State requirement that the County provide a certain level of financial support for a program from local tax revenues. The amount of support is referred to as the Maintenance of Effort (MOE) level.

**Mandated Program**

Mandated programs are those programs and services, which the County is required to provide by specific State and/or Federal law or by court order.

**Match**

Refers to a cost-sharing ratio for a State or Federal program, which requires a County General Fund Contribution of a certain amount or percentage to qualify.

**Measure R**

Passed by voters in 2006, this measure imposes 30-year one-half (1/2) cent retail transactions and use tax countywide within Tulare County. The tax may fund the construction, maintenance, improvement, and operation in Tulare County of streets, roads, and highways, and the construction, improvement, and operation of public transit systems.

**Medi-Cal**

California's Medicaid program, is a federal-state cooperative medical care financing program for low-income elderly, disabled, children, and families.

**Memorandum of Understanding (MOU)**

A contract between entities outlining the services and responsibilities of each party to the other.

**Mission Statement**

A succinct description of the scope and purpose of a county department or agency.

**Modified Accrual**

Basis of accounting in which (a) revenues are recognized in the accounting period in which they become available and measurable; and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

**Net County Cost (NCC)**

The difference between budgeted appropriations and departmental revenues for General Fund budgets. Countywide revenues fund the dollar difference.

**Net Position**

The residual of all other elements presented in a statement of financial position.

**Object**

As used in expenditure classification, this term applies to the article purchased or the service obtained, rather than to the purpose for which the article or service was purchased or obtained.

## Budget Glossary

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### Other Charges

A category of appropriations for payment to Internal Service Funds within the County and/or an agency, institution, or person outside the County Government for other than services and supplies (i.e., debt service and payments to the State for maintenance of the Courts).

### Other Financing Sources

A category of revenues that includes long-term debt proceeds, proceeds from the sale of general fixed assets and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statement of revenues, expenditures, and changes in fund balances.

### Other Financing Uses

A category of appropriations, which includes fund operating transfers out and the amount of refunding bond proceeds deposited with the escrow agent. Such amounts are classified separately from governmental statement of revenues, expenditures and changes in fund balance.

### Pension Obligation Bond (POB)

A bond issued by employers to finance one or more elements of their pension obligation to employees. Pension obligation bonds may be used, for example 1) to reduce or eliminate the employer's net pension obligation, 2) to pay the employer's annual required contribution for the year, or 3) to reduce or eliminate the plan's unfunded actuarial accrued liability.

### Pension Trust Fund

Fund established for pension and other employee retirement benefits.

### Program Revenue

Revenue that is derived from and dedicated to specific program operations, such as charges to users for licenses and permits.

### Proposition 8

Passed by the voters in November 1978. This measure requires the County Assessor to annually assess either a property's Proposition 13 base year value or its Market Value as of January 1 (lien date), taking into account any factors causing a decline in value, whichever is less. Any reductions are temporary. When and if the market value of a previously reduced assessment increases above its Proposition 13 base year value, the Assessor will once again assess its Proposition 13 base year value.

### Proposition 13

A tax limitation initiative approved by the voters in 1978. This measure provides for: (a) a one (1) percent tax limit exclusive of tax rates to repay existing voter-approved bonded indebtedness; (b) assessment restrictions establishing 1975 level values for all property with allowable increase of 2% annually and reappraisal to current value upon change in ownership and new construction; (c) a two-thirds vote requirement to increase State taxes; and (d) a two-thirds vote of the electorate for local agencies to impose "special taxes."

### Proposition 36

Passed by the voters on November 7, 2000, this measure changed State law so that certain adult offenders who use or possess illegal drugs would receive drug treatment and supervision in the community, rather than being sent to prison or jail. The measure also provides state funds to counties to operate drug treatment programs.

### Proposition 99

Passed by the voters in November 1988, this measure established a 25-cent surtax per package of cigarettes and equivalent amount on all other tobacco products sold in California. Revenues provide funding for health, health education, research, and other programs.

### Proposition 172

Proposition 172 was passed in November 1993. It established a one-half cent sales tax whose proceeds are used to fund eligible public safety activities.

### Proposition 218

Passed by the voters in November 1996, this measure constrained local governments' ability to impose fees, assessments, and taxes through the imposition of specific criteria and requirements. All new taxes, fees, and assessments require a two-thirds vote.

### **Proprietary Fund**

The classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

### **Realignment Revenue**

State revenues allocated to counties by law are derived from statewide sales tax collections and vehicle license fees. These revenues are allocated yearly and are dedicated to County operated Health and Human Services. The name of the revenues comes from the State's 1991 budget package, which shifted the State's responsibility for non-federal funding for Health and Social Services to counties.

### **Real Property**

Land and the structures attached to it.

### **Recommended Budget**

The working budget document for next fiscal year that is under discussion.

### **Regular Position**

Any permanent position in the County's classification system approved and funded by the Board of Supervisors.

### **Reimbursement**

Payment received for services/supplies expended on behalf of another institution, agency, or person.

### **Reserve**

An account used to set aside and maintain a portion of fund equity, which is legally or contractually restricted for future use or not available for expenditure.

### **Revenue**

Money received to finance ongoing County services. Examples are property taxes, sales taxes, fees, and State and Federal grants.

### **Rollover Budget**

A rollover budget is the current fiscal year's modified budget as of June 30th that is used, with approval of the Board of Supervisors, as the County's operating budget for the period beginning July 1st and concluding with the adoption of the next fiscal year's Final Budget.

### **Rule 810**

Refers to Rules promulgated by the Administrative Office of the Court, which defines expenditures eligible for funding local courts through the Trial Court Budget Commission.

### **Salaries and Employee Benefits**

A category of appropriation, which establishes all expenditures for employee-related costs.

### **Salary Savings**

The dollar amount of salaries expected to be saved owing to vacancies and turnover of employees.

### **SB**

Senate Bill.

### **Schedule**

A listing of financial data in a form and manner prescribed by the State Controller's Office.

### **Schedule 1 (Summary of All Funds)**

A summary of the overall County budget financing sources and financing uses for all funds.

### **Schedule 2 (Governmental Funds Summary)**

Summary of financing sources and uses of governmental fund, by the means of financing the budget and the expenditure requirements.

### **Schedule 3 (Fund Balance Governmental Funds)**

An analysis of the various components of actual or estimated governmental fund balances available at the end of the fiscal year to finance budgetary requirements of the subsequent year's budget.

## Budget Glossary

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### **Schedule 4** (*Obligated Fund Balance – By Governmental Funds*)

Presents all amounts that are unavailable for financing budgetary requirements in the budget year.

**Schedule 5** (*Summary of Additional Financing Sources by Source and Fund – Governmental Funds*) Summarizes the additional financing sources by revenue category for governmental funds.

### **Schedule 6** (*Detail of Additional Financing Sources by Fund and Account*)

An analysis of revenues in accordance with the Chart of Accounts by fund and account for governmental funds.

### **Schedule 7** (*Summary of Financing Uses by Function and Fund*)

A summary of financing uses by function, by appropriations for contingencies, by provisions for reserves and designations, and uses by fund for governmental funds.

### **Schedule 8** (*Detail Financing Uses by Function, Activity, and Budget Unit*)

Summarizes the financing uses by function, activity, and by budget unit for governmental funds.

### **Schedule 9** (*Financing Sources and Uses by Budget Unit by Object*)

A summary of accounts for disclosing financing sources and uses for each budget unit for governmental funds. Schedule 9 is not included in the Recommended Budget but is included in the Final Budget.

### **Schedule 10** (*Operation of Internal Service Fund*)

A summary of each internal service activity, with historical data, setting forth expected operations of the activity through detailed revenues and expenses. Schedule 10 is not included in the Recommended Budget but is included in the Final Budget.

### **Schedule 11** (*Operation of Enterprise Fund*)

A summary of income and expenses, with historical data, for each enterprise fund, including Terra Bella Sewer Maintenance district which is presented as an enterprise fund and whose affairs and finances are under the supervision and control of the Board of Supervisors, as the District Board of Directors, as provided in Government Code Section 29002. Schedule 11 is not included in the Recommended Budget but is included in the Final Budget.

### **Schedule 12** (*Special Districts and Other Agencies – Non-Enterprise*)

This schedule is the counterpart of Schedule 2 and is used to summarize information for special districts and other agencies operating under the supervision and control of the Board of Supervisors, as the District Board of Directors, as provided in Government Code Section 29002.

### **Schedule 13** (*Fund Balance – Special Districts and Other Agencies – Non-Enterprise*)

An analysis of the various components of actual or estimated governmental fund balances available at the end of the fiscal year to finance budgetary requirements of the subsequent year's budget.

### **Schedule 14** (*Obligated Fund Balances - Special Districts and Other Agencies - Non-Enterprise*)

Presents all amounts that are unavailable for financing budgetary requirements in the budget year.

### **Schedule 15** (*Financing Sources and Uses by Budget Unit by Object - Special Districts and Other Agencies – Non-Enterprise*)

This schedule is the counterpart of Schedule 9 and is used to disclose financing sources and uses by object for special districts and other agencies operating under the supervision and control of the Board of Supervisors, as the District Board of Directors, as provided in Government Code Section 29002.

### **Secured Roll**

Assessed value of real property, such as land, buildings, secured personal property, or anything permanently attached to land as determined by each County Assessor.

### **Secured Taxes**

Taxes levied on real properties in the County, which are "secured" by a lien on the properties.

**Sensitive Assets**

Although valued at less than \$5,000, are considered sensitive for control purposes because they are readily portable, susceptible to loss, and a loss would greatly inhibit the performance of an employee's duties. Sensitive assets include, but are not limited to, communications equipment, computer-related equipment, photographic equipment, video equipment, medical equipment, construction equipment and tools, postal equipment, armament-related equipment, appliances, and non-fleet-related transportation equipment. Sensitive assets will not be tracked in the Fixed Assets System, but departments should develop policies and procedures to monitor and track these items within their own department.

**Services and Supplies**

A category of appropriations that establishes expenditures for County department operating expenses related to vendors and suppliers external to the County government.

**Special District**

Independent unit of local government generally organized and funded through assessments to the beneficiaries of the district to perform a specific function(s) for a specific area. Examples: street lighting, waterworks, and fire departments.

**Special Revenue Fund**

A fund used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditure for specified purposes.

**Strategic Business Plan**

A plan in which Tulare County envisions its future in five years and develops strategies, goals, objectives, and action plans to achieve that future.

**Structural Deficit**

This means that with the current revenue structure (e.g., taxes, fees, and other sources), there is insufficient income to maintain governmental services at the current level.

**Structural Balance**

Structural balance is defined as the matching of ongoing revenues with ongoing expenditures. If revenues equal or exceed expenditures, structural balance is achieved. Conversely, if expenditures exceed revenues, structural imbalance occurs.

**Sub-Object**

A subdivision within an expenditure object classification (e.g., "regular employees" is a possible sub-object classification within the "personal services – salaries and wages" expenditure object classification).

**Supplement Tax Roll**

The Supplemental Property Tax Roll is a result of legislation enacted in 1983 and requires an assessment of property when a change to the status of the property occurs, rather than once a year, as was previously the case.

**Sustainability**

Sustainability (or more precisely fiscal sustainability) means that a government can cover its ongoing expenditures out of its own ongoing revenues, while reducing its dependence on borrowing and intergovernmental transfers.

**Tax Rate**

The rate per \$100 applied to the assessed valuation base necessary to produce the tax levy.

**Tax Relief Subventions**

Funds ordinarily paid to compensate for taxes lost because of tax relief measures, such as homeowner's exemption.

**Tax Revenue Anticipation Note (TRAN)**

Notes or warrants issued in anticipation of collection of taxes, usually retireable only from tax collections and frequently only from the proceeds of tax levy whose collection they anticipate.

## Budget Glossary

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### **Temporary Assistance for Needy Families (TANF)**

TANF was created by the new welfare reform law to replace Aid to Families with Dependent Children (AFDC), Emergency Assistance (EA), and JOBS (GAIN). It provides a block grant to States to enable temporary assistance to needy families and creates new work requirements and time limits.

### **Trial Court Funding**

The Trial Court Funding Act of 1997 effectively separated the budgetary and administrative function of the trial courts from the County and made the State responsible for funding trial court operations. The County's fiscal responsibility is limited to a Maintenance of Effort.

### **Trust Fund**

A fund used to account for assets held by a government unit in a trustee capacity or as an agent for others and which, therefore, cannot be used to support the government's own programs. The County is sometimes required to segregate revenues it receives from certain sources into a trust fund, but these funds are accounted for in the financial statements as County assets.

### **Unincorporated Area**

The areas of the County outside City boundaries.

### **Under-filled**

When a funded position is vacant, in the hiring process the position is filled by a lower classification. This can be for a number of reasons – combination of positions, class or class of positions, trainee class.

### **Unsecured Tax**

A tax on properties such as office furniture, equipment, and boats, which are not secured by real property owned by the assessee.

### **Use Tax**

A tax on goods purchased outside the State to prevent revenue loss from avoidance of sales taxes by means of out-of-state purchases. A use tax is also levied in order to remove inequities between purchases made within and outside the State.

### **Vacancy**

Authorized position where funds are available to which no employee has been appointed.

### **VLF**

Vehicle License Fee.

### **WIA**

Workforce Investment Act.

### **WIB**

Workforce Investment Board.